

CITY OF DARWIN

2022/23

ANNUAL REPORT

City of Darwin's commitment to our community



ACKNOWLEDGEMENT OF LARRAKIA COUNTRY

City of Darwin acknowledges the Larrakia people as the traditional owners of all the land and waters of the Greater Darwin region.

To the Larrakia, Darwin is known as Garramilla. The original language of the Larrakia is Gulumirgin (pronounced Goo-loo-midgin).

Often referred to as “Saltwater People”, the Larrakia lived, loved, birthed, hunted and survived on pristine coastal and inland areas. Established songlines connecting Larrakia people to Country penetrate throughout their land and sea, allowing stories and histories to be told and retold for future generations.

The Larrakia culture and identity is rich and vibrant. In the footsteps of the Larrakia people, City of Darwin will continue to foster this culture and identity by creating a vibrant community together.



Larrakia smoking ceremony.



NATIONAL WINNER

CITY OF DARWIN 2030 SUITE OF STRATEGIES

City of Darwin's multi-strategy approach to create a vibrant, creative, innovative, connected, healthy and environmentally responsible city was recognised at the Planning Institute of Australia's prestigious National Awards for Planning Excellence.

City of Darwin won the Outstanding Strategic Planning Project Award which recognises the work of our 2030 suite of strategies, including the Climate Emergency, Movement and Greening Darwin Strategies.

The awards, which celebrate Australian planners for their drive and dedication, best practice and innovation, are considered the highest accolade for those in the planning profession.

City of Darwin faced a competitive field with winners from other Australian states and territories vying for the national award.

In their summary, the judges said City of Darwin's strategies "represent a brave and innovative approach to tackling critical climate issues in the built environment" and "seek to create a cohesive vision for a 'cool, clean and green city'". The judges also passed on their commendations for City of Darwin having developed these strategies in-house.

Chief Executive Officer Simone Saunders with the Outstanding Strategic Planning Project Award.





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1. INTRODUCTION



1.1 ABOUT OUR ANNUAL REPORT

City of Darwin is pleased to present the Annual Report for 2022/23.

The report outlines City of Darwin's performance against the fourth year of our strategic plan, *Darwin 2030: City for People. City of Colour* and achievements of the 2022/2023 Municipal Plan Council's commitment to our community. The Annual Report also presents City of Darwin's Audited Financial Statements for the 2022/23 financial year.

The Annual Report is City of Darwin's primary tool for reporting to our community and stakeholders on service delivery and financial performance and is a vital part of our overall governance framework and commitment to transparency and accountability.

Our community and stakeholders include Darwin residents and ratepayers, local business owners, potential investors, community groups, government agencies, funding bodies and present and future staff.

In accordance with the *Local Government Act 2019* (the Act), all councils must present an annual report to the Minister for Local Government by 15 November each year. The annual report must include a copy of the organisation's audited financial statements for the relevant financial year and must

contain an assessment of the organisation's performance against the objectives stated in the relevant municipal plan. In addition to meeting our legislative obligations, the objectives of this report are to:

- Communicate our vision and strategic directions with the community.
- Instil community confidence in our ability to show strong leadership and deliver on our promises.
- Demonstrate our commitment to good governance as an accountable and transparent local government.
- Promote City of Darwin and Council to investors locally and with our international neighbours and partners.
- Build confidence and satisfaction in the partnerships which are being created with other levels of government, community groups, local business and industry leaders through key projects and services.
- Recognise the achievement of our organisation.
- Promote City of Darwin as an employer of choice for future staff, and retain existing staff.



Lord Mayor and Richardson Ward Elected Members standing in front of Wanguri Oval accessible exercise equipment.

1.2 LORD MAYOR AND CHIEF EXECUTIVE OFFICER MESSAGE

We are pleased to present the 2022/23 City of Darwin Annual Report.

As we work towards the 10-year strategic plan *Darwin 2030: City for People. City of Colour*, we have made significant progress in making this a productive and reformative year for the organisation and for our city.

Progress on City of Darwin's flagship infrastructure project, the \$26.8 million Casuarina Aquatic and Leisure Centre (CAALC), continues to move forward. The final design of the new aquatic centre was released in July 2023 and construction is well and truly underway. We look forward to this project being fully realised and acknowledge the work of Elected Members, City of Darwin staff and project partners in keeping this lifestyle-changing project on track.

In many ways, 2022/23 was a year of firsts, including welcoming delegates from our Sister and Friendship Cities to Darwin for the first-ever International Dragon Boat Festival. The auspicious two-day festival celebrated cultural exchange and well and truly placed Darwin on the global map, with media coverage from the race day reaching an international audience of 88.6 million people and drawing more than 4,000 spectators. The festival's program included the International Trade Show, which attracted 120 delegates from abroad and provided a platform for local businesses to connect with prospective international partners and investors. With Gross Regional Product (GRP) estimated to have increased by \$447,000 due to the festival, it was a boon for the local economy and for international friendship.

Our economic development strategy, through the provision of \$668,745 in sponsorships to local organisations, attracted 405,000 visitors to Darwin, contributed \$38.4 million to GRP and supported 330 jobs.

In another first, the Darwin Christmas Pageant came to life in 2022, marking the beginning of the festive season across the municipality. With more than 8,000 attendees, some 950 pageant participants and 23 micro-grants awarded to the community, the event was a welcome addition to the Christmas calendar. The Pageant was held in conjunction with the Northern Territory Government and was an excellent example of different levels of government working in collaboration to bring the community together.

In 2022/23 we also developed the city's first-ever Movement Strategy, which aims to make it easier for all people to move around our suburbs and city by improving streetscapes, infrastructure and connectivity, while reducing the impact of transport. We were quick to deliver under this new strategy, with activities including reviewing and adopting a revised car parking policy; assessing on and off-street parking facilities and management systems; analysing traffic speeds to assess locations for low volume and low speed streets; reviewing active transport infrastructure across Darwin to identify gaps and opportunities for upgrades; and new bike racks which were installed at Ken Waters Memorial Park.

In line with our strategic priority to transform Darwin into a cool, clean and green city, we were delighted to see an industry-leading leachate treatment plant become operational at the Shoal Bay Waste Management Facility. This is an Australian-first approach to reducing the devastating impact of per- and polyfluoroalkyl substances (PFAS) chemicals on the environment. The facility also received an honourable mention in the 2023 National Awards for Local Government in the Waste Management category.

City of Darwin confirmed our commitment to strengthening relationships with First Nations peoples with the launch of our 2023-25 Reconciliation Action Plan (RAP). The new RAP will drive meaningful reconciliation across the community through its focus on collaboration with First Nations organisations, delivery of a plan to increase the number of First Nations employees at City of Darwin, and establishment of a First Nations Community Development Program.

In a tropical climate such as ours, greening remains high on the list of priorities, and through our overwhelmingly popular native plant giveaways, more than 14,500 plants were provided to the community during 2022/23. We actively recruited 70 new Gardens for Wildlife members and held planting days at Lefevre Street Park in Muirhead and East Point Reserve to revegetate the sites which involved a total of 5,600 native plants.

Our Elected Members worked at a local and national level to drive the core values of the Council and community and to create positive change for the City of Darwin.

On a national scale, more than 1,100 local government leaders, including four of our own Elected Members, attended the 2023 Australian Local Government Associations (ALGA) National General Assembly (NGA) in Canberra. Attendees came from across Australia to speak as one to the Prime Minister about how local governments can partner with the Federal Government to deliver a better future and achieve more for the greater public good and Australian communities.

Our Elected Members have continued to listen to, and work in partnership with the community, to deliver Better Suburbs projects, which respond to the needs and priorities of residents in each ward. With a collective financial commitment of \$1.8 million, there were 14 unique projects completed in 2022/23, including landscaping at Cavenagh Street and Goyder Road; construction of a shade structure at Chrisp Street Oval; installation of accessibility-friendly exercise equipment at Wanguri Oval; and a new obstacle course at the Malak Greenbelt.

We continue to deliver projects and services that matter to the community. The City of Darwin 2022/23 Municipal Plan contained 52 actions across our five strategic directions and governance frameworks. At 30 June 2023, 42 actions were complete, one had been deferred to commence in 2023/24, and the remaining nine were on track for future delivery.

Our multi-strategy approach to creating a vibrant, creative, innovative, connected, healthy and environmentally responsible city won the Outstanding Strategic Planning Project Award at the Planning Institute of Australia's prestigious National Awards for Planning Excellence, positioning us as a leader on the national stage.

We extend our appreciation to Elected Members, staff, our partners and our community for what has been an exceptional year of delivering for Darwin and for creating a vibrant and inclusive community.

The Hon. Lord Mayor
Kon Vatskalis

Chief Executive Officer
Simone Saunders



1.3 ABOUT OUR CITY



474.9KM ROADS

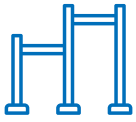


19 SPORTING GROUNDS
AND OVALS



3 SWIMMING
POOL FACILITIES

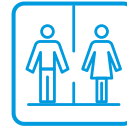
Casuarina Pool under redevelopment



18 EXERCISE STATIONS
ACROSS 12 PARKS



20,021 DRIVEWAYS



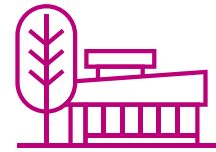
41 PUBLIC AMENITY
FACILITIES



590HA GREEN
SPACE



8 TENNIS COURTS
AT 3 LOCATIONS



3 COMMUNITY
CENTRES



10,108
STREET AND
PUBLIC LIGHTING



420.9KM
STORMWATER
DRAINS IN TOTAL



8
BASKETBALL
COURTS



7 **CHILDCARE CENTRES**



4 **LIBRARIES**



221 **PARKS**



134 **WATER BUBBLER
DRINKING FOUNTAINS**



1 **VELODROME**



1,755 **SMART
DEVICES**



444 **PARKING
LOTS**



36,267 **RATEABLE
ASSESSMENTS**



1 **SKATE PARK**



610.5KM **FOOTPATH
IN TOTAL**

484.1km of Footpaths, 18.6km of Paths in parks,
91.9km of Shared paths and 15.9km of Walkways



121 **PLAYGROUNDS**

comprising of 7 Regional level, 20 District Level
and 94 Local Level playgrounds

2.

OUR HIGHLIGHTS



2.1 SUMMARY OF STRATEGIC PERFORMANCE

1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

2022/23 SUMMARY OF STRATEGIC PERFORMANCE

The below table provides a summary of the performance against the *Darwin 2030 City for People. City of Colour* 10 year strategic plan. Expanded details can be found from page 48.

Strategic direction	2021/22 Results	2022/23 Results	Remaining actions to be reported in future years until 2030
 A CAPITAL CITY WITH BEST PRACTICE AND SUSTAINABLE INFRASTRUCTURE	2 completed 6 in progress	2 completed 4 in progress	4
 A SAFE, LIVEABLE AND HEALTHY CITY	3 completed 11 in progress 3 monitor	5 completed 9 in progress	9
 A COOL, CLEAN AND GREEN CITY	4 completed 5 in progress 1 monitor	6 in progress	6
 A SMART AND PROSPEROUS CITY	1 completed 9 in progress 1 monitor	10 in progress	10
 A VIBRANT AND CREATIVE CITY	2 completed 8 in progress	2 completed 5 in progress	6

Table 1 Summary by performance 2022/23 – Darwin 2030 Strategic Plan

OPERATIONAL PERFORMANCE

MUNICIPAL PLAN

The City of Darwin 2022/23 Municipal Plan contains a total of 52 actions across the five strategic directions and governance framework. As at 30 June 2023, 42 actions were complete, one has been deferred to commence in 2023/24, and the remaining nine are on track to be delivered within the upcoming due dates.

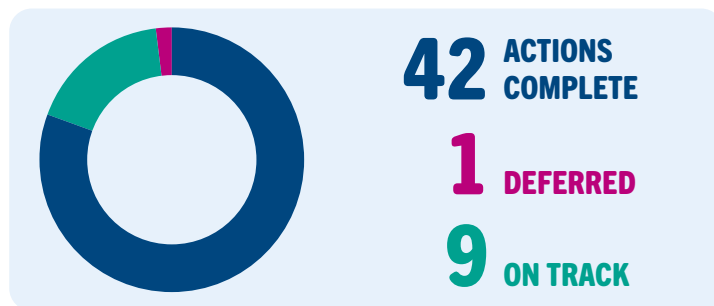


Figure 1 Municipal Plan action performance 2022/23



PERFORMANCE OF OTHER STRATEGIES AND PLANS DURING 2022/23

City of Darwin has adopted several strategies and plans which support the delivery of *Darwin 2030 – City for People. City of Colour.*



Climate Emergency Strategy

- Heat stress training completed for working outdoors during the annual pre-cyclone clean-up.
- Energy audits commenced for key assets including Parap and Nightcliff pools, West Lane and Dragonfly car parks and Casuarina Library.
- Increase in landfill gas captured for renewable power generation following the capping of inactive landfill cells at Shoal Bay Waste Management Facility.
- Shoal Bay Waste Management Facility annual landfill gas carbon emissions estimate completed using national protocols, improving the accuracy of City of Darwin's carbon emissions profile.
- Two electric vehicles added to City of Darwin's pool vehicle fleet.
- City of Darwin is encouraging active and micromobility transport through the Movement Strategy to reduce emissions.
- Installation of two electric vehicle fast-charging stations at Mitchell Street carpark.



Customer Service Strategy

- Continued First Contact Resolution methodology rollout through consolidation of functions.
- Improved management of call flow.
- Identifying opportunities for Customer Service provision enhancements in the new Civic Centre.



Economic Development Strategy

- Provided \$668,745 in sponsorship funding to local organisations, with outcomes including attracting 405,000 visitors to Darwin, contributing to Gross Regional Product by \$38.4 million and supporting 330 jobs.
- Delivered the Larrakia Tourism Incubator Program and Saltwater Stories of the Larrakia podcast.
- Developed a Strategic Property Plan 2030 to guide and improve management of City of Darwin's property assets.
- Developed a Sister City Action Plan for 2022/23 and 2023/24.
- Delivered a successful Darwin International Dragon Boat Festival which attracted 120 delegates from Darwin's Sister and Friendship Cities, and more than 4,000 Darwin residents on race day.
- Installed the first City of Darwin parklet in Mitchell Street and night-time wayfinding signs in City of Darwin laneways with funding from a Northern Territory's Tourism Towns Asset Grant.



Greening Darwin Strategy

- Native plant giveaways continued with more than 14,500 plants provided to the community during 2022/23.
- The Tree Advisory Committee has been re-established to support greening and shading of the municipality and the appropriate selection of street and park tree species.
- Recruited 70 new Gardens for Wildlife members bringing the total membership to 562.
- Community planting day held at Lefevre St Park in Muirhead to revegetate the site with 1,500 native plants.
- Community planting day held at East Point Reserve with 4,100 plants identified in the reserve's revegetation plan.
- Reviewed and updated the East Pont Reserve Management Plan and a detailed Flora and Fauna survey completed for Rapid Creek.



Library Strategy

- Library printer upgrade with enhanced features including Wi-Fi printing and scan to email.
- Continued focus on developing working relationships with local First Nations organisations including Darrandirra Child and Family Centre.
- Gold Coast Suns AFL players attended Karama Tech Zone.
- 40 Our Yarning titles have been added to the library collection.
- Library and Information Week saw the launch of unlimited loans and revised loan renewal periods.



Movement Strategy

- Car Parking Policy refreshed and adopted.
- Assessment of on and off-street parking facilities and management systems completed.
- Audit of traffic speeds in various locations to assess locations for low volume and low speed streets.
- Review of active transport infrastructure across Darwin identifying gaps and opportunities for upgrades to improve the network across the municipality.
- New bike racks installed at Ken Waters Memorial Park as well as new water bubblers along Nightcliff Foreshore shared path.
- Increased shade and landscaping were actioned with developers through the development approvals process.



Reconciliation Action Plan

- First City of Darwin Innovate Reconciliation Action Plan complete.
- Reconciliation Australia Barometer survey participation.
- Established reference section on First Nations in each City of Darwin library location.
- Developed second Innovate Reconciliation Action Plan through to 2025.
- Established a full-time First Nations-identified position.
- Introduced a new Staff Award as part of our recognition program.



Waste and Resource Recovery Strategy

- Leachate dashboard has been designed using Smart City capabilities to give us the ability to forecast leachate generation and storage and model the impact of rain events on leachate production.
- Flow meters have been installed on leachate pumping infrastructure to provide more detailed analysis of leachate volumes.
- Tyres have been diverted from landfill and shredded for reuse.
- Waste contamination charges have been introduced to provide a financial incentive for commercial operators to segregate waste from recycling.
- Sponsorship of the monthly 'Too Much Stuff Market' encouraging residents to buy and sell second hand items thereby reducing waste to landfill.
- Construction of a third 15 mega litre covered leachate storage pond to strengthen the environmental protection of Mickett and Buffalo Creeks.
- City of Darwin awarded the Top Collector Award for the NT from Mobile Muster.



Youth Strategy

- Joint Youth Framework established with Northern Territory Government.
- Marketing strategy for LAUNCH developed.
- Successful and well attended co-design workshop with young people to outline 2023 action plan.
- Increase in number of high school age young people on Youth Advisory Committee.
- New partnerships with Darwin Festival, K-pop Mob, Tactile Arts, Museum and Gallery of the Northern Territory (MAGNT) and Young Professionals Network.
- Engagement stall delivered by youth program ambassadors at All Youth Conference and Darwin High Health Expo.

2.2 FINANCIAL SNAPSHOT

The following provides a snapshot of City of Darwin’s income and expenditure for 2022/23.

Income - 5 year trend				
2022/23	2021/22	2020/21	2019/20	2018/19
\$124.2M	\$123.9M	\$116.7M	\$107.9M	\$118.2M

Expense - 5 year trend				
2022/23	2021/22	2020/21	2019/20	2018/19
\$137.4M	\$135.4M	\$127.6M	\$124.3M	\$122.1M

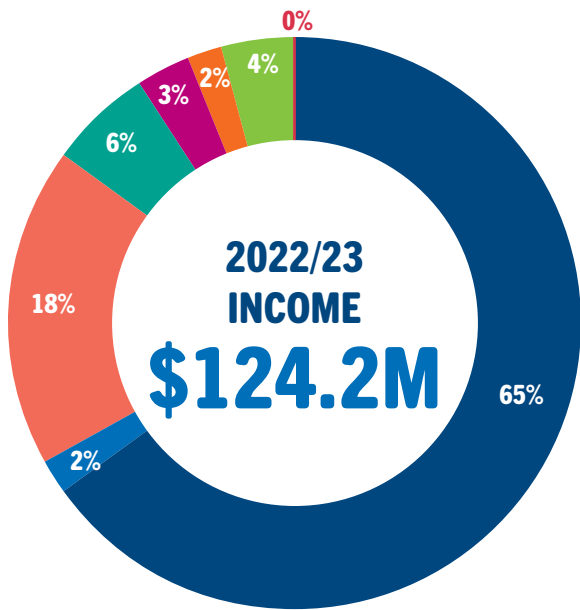


Figure 2 Income 2022/23

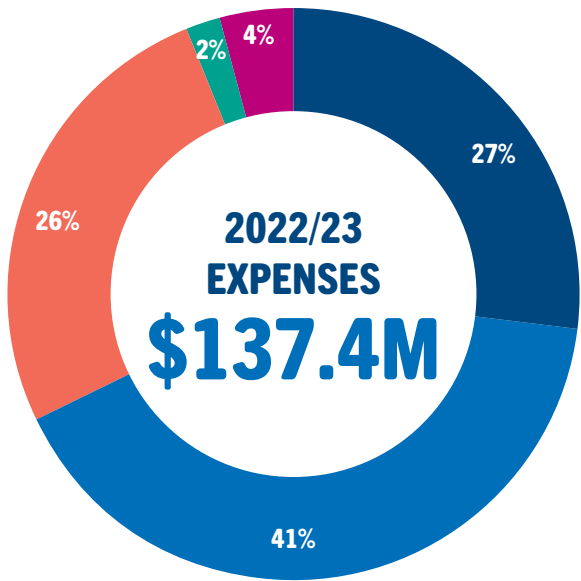


Figure 3 Expenses 2022/23

2022/23 Income category	\$'000
Rates Revenues	80,282
Statutory Charges	2,484
User Charges	21,944
Grants, Subsidies and Contributions	7,806
Investment and Interest Income	4,012
Other Income and Reimbursements	1,739
Amounts Received Specifically for New or Upgraded Assets	5,398
Contributed Assets	548
Total Income	124,213

Table 2 Actual income 2022/23 by category

2022/23 Expenses category	\$'000
Employee Expenses	37,082
Materials, Contracts and Other Expenses	56,336
Depreciation, Amortisation and Impairment	35,304
Finance Costs	2,662
Asset Disposal and Fair Value Adjustments	6,000
Total Expenses	137,384

Table 3 Actual expenses 2022/23 by category

CAPITAL EXPENDITURE 2022/23

The following provides a snapshot of City of Darwin’s capital expenditure for 2022/23.

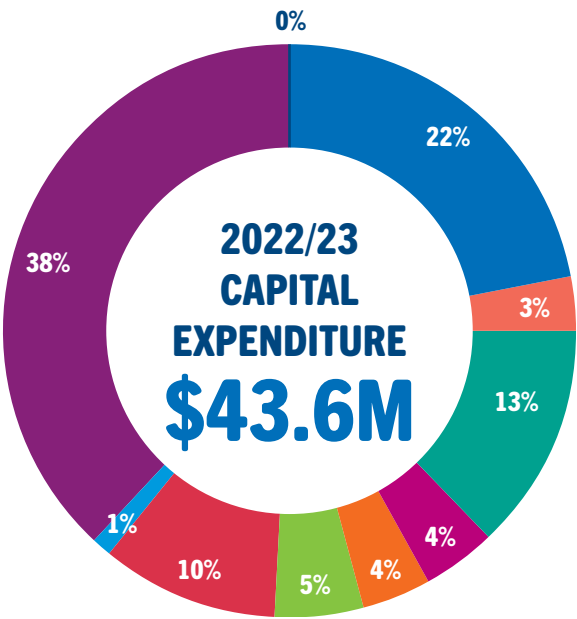


Figure 4 Capital expenditure 2022/23

2022/23 Income category	\$ '000
Land and Improvements	-
Buildings	9,655
Stormwater Drainage	1,234
Transport	5,673
Pathways	1,754
Public Lighting	1,791
Plant and Equipment	2,282
Parks & Reserves	4,128
Other Assets	285
Waste Management Infrastructure	16,759
Total	43,561

Table 4 Actual capital expenditure 2022/23 by asset class



2.3 EXTERNAL GRANTS AND FUNDING

Securing external funding is an important function of City of Darwin and provides an opportunity for City of Darwin to deliver key projects in accordance with community expectations whilst keeping rate increases to a minimum. External funding includes government operational subsidies and grants. Funding recognised and/or secured in 2022/23 is outline in Table 5 below.

Program	Funding agency	2022/23 Funding recognised
Annual Recurring Grants & Operational Subsidies		
Financial Assistance Grants (FAA) - General Purpose	Australian Government Department of Infrastructure and Regional Development, administered via the Northern Territory Grants Commission	2,671,344
Financial Assistance Grants (FAA) - Roads	Australian Government Department of Infrastructure and Regional Development, administered via the Northern Territory Grants Commission	3,117,339
Fun Bus Program	Northern Territory Government, Department of Territory Housing, Housing & Communities	109,243
Mosquito Control Program	Northern Territory Government, Department of Health	218,775
Public Library Funding	Northern Territory Government, Department of Territory Housing, Housing & Communities	1,440,091
Total Annually Recrring Grants and Operational Subsidies		7,556,792

Table 5 External operational subsidies and funding 2022/23

Program	Funding agency	2022/23 Funding recognised
One- Off grants & Sponsorships		
Activation of Darwin CBD	Northern Territory Government, Department Chief Minister and Cabinet	70,098
Australia Day	Australia Day Council Northern Territory	3,000
Australia Day	National Australia Day Council	19,979
Black Spot Program 2023	Northern Territory Government, Department of Infrastructure, Planning and Logistics	167,487
Capital Funding for Works Within the City of Darwin Municipality	Northern Territory Government, Department of Infrastructure, Planning and Logistics	724,697
Casuarina Christmas Party	Casuarina Square Investment Fund Pty Ltd	2,000
Cultural Tourism Accelerator	Regional Arts Australia	15,000
Dragon Boat Festival	Power and Water Corporation	5,000
Dragon Boat Festival	Northern Territory Government, Department of Industry, Tourism and Trade	5,000
Dragon Boat Festival	Northern Territory Major Events Company Pty Ltd	30,000
Dragon Boat Festival	Landbridge Infrastructure Australia Pty Ltd	5,000
Gaming After Dark Sessions	Northern Territory Government, Department of Territory Families, Housing & Communities - Office of Youth Affairs	11,000
Garramilla Irrigation Works	Northern Territory Government, Department of Infrastructure, Planning and Logistics	27,567
Get On-Line Week	Good Things Foundation	4,000
Lee Point Road Cycle Path	Northern Territory Government, Department of Infrastructure, Planning and Logistics	40,000
Local Government Immediate Priority Grant - Animal Desexing and Awareness	Northern Territory Government, Department of the Chief Minister & Cabinet	122,100
Local Roads and community Infrastructure Projects including Phase 2 and 3	Australian Government, Department of Infrastructure Transport, Regional Development and Communications - Local Roads and Community Infrastructure Fund (LRCI)	2,721,247
National Science Week	Charles Darwin University	4,454
Roads to Recovery - Boulter Rd	Australian Government, Department of Infrastructure, Transport, Regional Development and Communications	11,394
Roads to Recovery - Buffalo Creek Road	Australian Government, Department of Infrastructure, Transport, Regional Development and Communications	169,301
Roads to Recovery - Playford St	Australian Government, Department of Infrastructure, Transport, Regional Development and Communications	115,784
Safer Communities Fund - Making Mindil Safe	Australian Government Department of Industry, Science and Resources	992,500
Seniors Month Grant	Northern Territory Government, Department of Territory Families, Housing & Communities	1,000
Tourism Town Asset Program - Round 1 and 2	Northern Territory Government, Department of Industry, Tourism and Trade	151,353
Total One Off Grants & Sponsorships		5,418,961
Total Externally Funded Programs and Projects 2022/23		12,975,753.00

Table 6 External funding recognised as income in 2022/23

Grant income in the table above and in the Financial Statements is recognised in accordance with AASB 1058. This is in the year that milestones are achieved and may differ to the financial year in which the funds are received.



City of Darwin staff, Elected Members, Lord Mayor and Larrakia artists Roque and Trent Lee standing in front of mirragma gunugurr-wa.

3.

OUR COUNCIL



3.1 DEMOCRATIC LOCAL GOVERNANCE

Elected Members are empowered by the Act to make decisions for the municipality. To achieve a strong common purpose and commitment to the community, Elected Members provide information to their constituents regarding Council decisions and activities and are available for community members to express their concerns and opinions. City of Darwin is striving towards delivering *Darwin 2030: City for People. City of Colour* and strong democratic governance is required.

THE ROLE OF ELECTED MEMBERS

The Lord Mayor and Councillors must act in accordance with s44 of the Act when representing City of Darwin:

- Represent the interests of all residents and ratepayers
- Provide leadership and guidance
- Facilitate communication between the members of the council's constituency and the council
- To be properly informed to enable participation in the deliberations of the council and its community activities
- To ensure, as far as practicable, that the council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities
- To ensure that council resources are used prudently and solely in the public interest
- To actively monitor the financial affairs of the council.

As the expectations and requirements of the community are evolving, Elected Members must maintain consistency within the Act on how matters are dealt with.

BY-ELECTIONS

Councillor Justine Glover resigned as an Elected Member effective 1 May 2022 which resulted in a by-election for the Waters Ward. Election day was 27 August 2022 where Kim Farrar received 51.2 per cent of the primary votes and was duly elected. Councillor Kim Farrar was sworn in by the Lord Mayor on 27 September 2022 at the Civic Centre.

Councillor Paul Arnold resigned as an Elected Member effective 22 May 2023. A by-election for Lyons Ward was held on 2 September 2023. The Northern Territory Electoral Commission declared the results of the by-election on 15 September 2023 with Sam Weston becoming the new Lyons Ward Elected Member.

PROFESSIONAL DEVELOPMENT

Throughout the year Elected Members and senior staff participated in strategic leadership workshops with a focus on leadership within Local Government. During the facilitated workshops, Elected Members went on a collaborative journey to build a set of cornerstone skills relating to fresh perspective, flexibility for change, strategic decisions, systems thinking, trusting relationships and impactful communication. When decisions are made with a strategic focus in mind, our strategic directions can turn into actionable programs of work. These skills are the building blocks which shape organisations ensuring collaboration between governance, management and community stakeholders to deliver a lasting impact to our communities.

NATIONAL GENERAL ASSEMBLY

More than 1,100 local government leaders, including four of our own Elected Members attended the 2023 Australian Local Government Associations (ALGA) National General Assembly (NGA) in Canberra in June.

Attendees came from across Australia to speak as one to the Prime Minister about how local governments can partner with the Federal Government to deliver a better future and achieve more for the greater public good and Australian communities.

In March 2023 Council supported the following motion for inclusion at the NGA:

This National General Assembly calls on the Australian Government to allocate additional funding towards affordable housing and emergency crisis accommodation for people at risk and who are vulnerable to changes in social and economic circumstances.

This motion was well supported and passed at the Assembly forum.

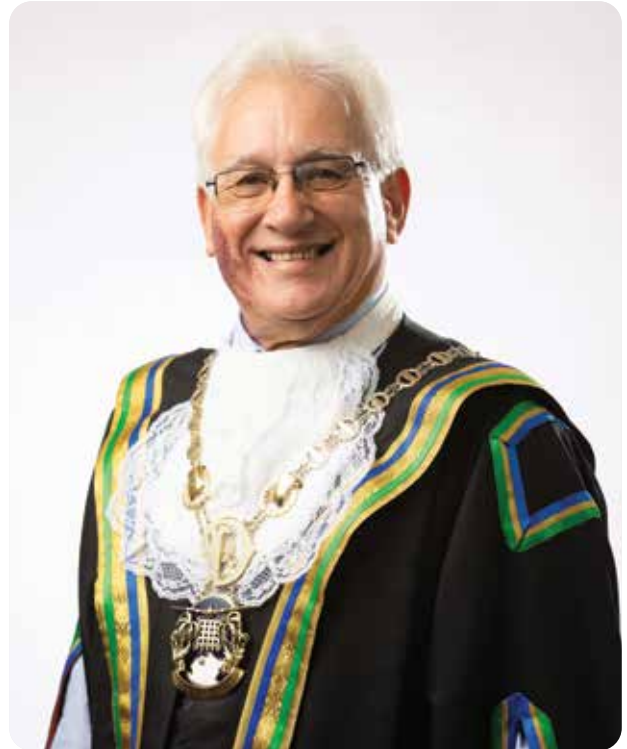
3.2 ELECTED MEMBERS OF THE 23RD TERM OF CITY OF DARWIN

3.2.1 LORD MAYOR

LORD MAYOR KON VATSKALIS

Portfolio

- Administrative Review Committee (Chair)
- Chief Executive Officer Performance Appraisal Committee (Chair)
- Darwin Military and Civilian History Advisory Committee (Chair)
- Information Communication Technology Steering Committee (ex-officio)
- International Relations Advisory Committee (Chair)
- Risk Management Audit Committee (ex-officio)
- Tree Advisory Committee (Chair)
- Council of Capital Cities Lord Mayors (CCCLM)
- President of the Local Government Association of the Northern Territory (LGANT)
- LGANT Representative on NT Ministerial Advisory Council on Multicultural Affairs
- Top End Regional Organisation of Councils (TOPROC)





3.2.2 CHAN WARD

Chan Ward comprises the suburbs of Coconut Grove, East Point, Fannie Bay, Jingili, Ludmilla, Millner, Nightcliff, and Rapid Creek.



COUNCILLOR ED SMELT

Elected 2021

Ph: 0448 914 933
ed.smelt@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee (alternate)
- Darwin Military and Civilian History Advisory Committee (alternate)



COUNCILLOR MORGAN RICKARD

Elected 2021

Ph: 0483 129 394
morgan.rickard@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee
- Arts and Cultural Development Advisory Committee
- Chief Executive Officer Performance Appraisal Committee
- East Point Reserve Advisory Committee (alternate)
- Reconciliation Advisory Committee (alternate)
- Tree Advisory Committee (alternate)
- Rapid Creek Water Advisory
- Development Consent Authority (alternate)
- Risk Management and Audit Committee



COUNCILLOR PETER PANGQUEE

Elected 2017

Ph: 0499 417 632
peter.pangquee@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee (alternate)
- Chief Executive Officer Performance Appraisal Committee
- Reconciliation Advisory Committee
- Tree Advisory Committee
- Development Consent Authority
- Local Government Association of the Northern Territory
- Local Government Code of Conduct Panel
- Tourism Top End



3.2.3 LYONS WARD

Lyons Ward comprises the suburbs of Bayview, Darwin City, Larrakeyah, Parap, Stuart Park, The Gardens, The Narrows and Woolner.



COUNCILLOR AMYE UN

Elected 2021

Ph: 0499 382 948
amy.e.un@darwin.nt.gov.au

Deputy Lord Mayor:

29 May 2022 –
28 September 2022

Portfolio:

- Administrative Review Committee (alternate)
- Access and Inclusion Advisory Committee
- Sister City Advisory Committee



COUNCILLOR MICK PALMER

Elected 2015

Ph: 0418 892 943
mick.palmer@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee (alternate)
- Chief Executive Officer Performance Appraisal Committee
- Darwin Military and Civilian History Advisory Committee
- East Point Reserve Advisory Committee
- Development Consent Authority
- Local Government Code of Conduct Panel



COUNCILLOR PAUL ARNOLD

Contact details are not provided as Councillor Paul Arnold resigned 22 May 2023.

Portfolio:

- Administrative Review Committee (alternate)
- Arts and Cultural Development Advisory Committee (alternate)
- Activate Darwin Advisory Board
- Tourism Top End



3.2.4 RICHARDSON WARD

Richardson Ward comprises the suburbs of Alawa, Brinkin, Buffalo Creek, Casuarina, Holmes, Leanyer, Lee Point, Lyons, Muirhead, Nakara, Tiwi and Wanguri.



COUNCILLOR
JIMMY BOUHORIS

Elected 2017

Ph: 0438 274 386
jimmy.bouhoris@darwin.nt.gov.au

Deputy Lord Mayor:

29 May 2023 –
28 September 2023

Portfolio:

- Administrative Review Committee (alternate)
- Chief Executive Officer Performance Appraisal
- Information Communication Technology Steering
- International Relations Advisory
- Risk Management and Audit Committee
- Council on the Ageing Northern Territory Board of Management (COTA) (alternate)



COUNCILLOR
VIM SHARMA

Elected 2021

Ph: 0499 387 043
vim.sharma@darwin.nt.gov.au

Deputy Lord Mayor:

29 September 2022 –
28 January 2023

Portfolio:

- Administrative Review Committee (alternate)



COUNCILLOR
REBECCA WANT DE ROWE

Elected 2012

Ph: 0414 893 733
rebecca.wantderowe@darwin.nt.gov.au

Acting Deputy Lord Mayor:

13 June 2023 –
16 June 2023

Portfolio:

- Administrative Review Committee (alternate)
- Youth Advisory Committee
- Local Government Code of Conduct Panel



3.2.5 WATERS WARD

Waters Ward comprises the suburbs of Anula, Berrimah, Coonawarra, Eaton, Hidden Valley (part only), Karama, Malak, Marrara, Moil, Wagaman, Winnellie and Wulagi.



COUNCILLOR SYLVIA KLONARIS

Elected 2021

Ph: 0477 938 621
sylvia.klonaris@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee
- Access and Inclusion Advisory (alternate)
- Information Communication Technology Steering (alternate)
- Sister City Advisory (alternate)
- Youth Advisory Committee (alternate)
- Council on the Ageing Northern Territory Board of Management (COTA)



COUNCILLOR BRIAN O'GALLAGHER

Elected 2021

Ph: 0499 395 473
brian.ogallagher@darwin.nt.gov.au

Portfolio:

- Administrative Review Committee
- International Relations Advisory (alternate)
- Risk Management and Audit Committee



COUNCILLOR KIM FARRAR

Elected 2022

Ph: 0499 373 881
kim.farrar@darwin.nt.gov.au

Deputy Lord Mayor:

29 January 2023 –
28 May 2023

Portfolio:

- Administrative Review Committee (alternate)
- Chief Executive Officer Performance Appraisal

3.3 ELECTED MEMBER ALLOWANCES

The Minister for Local Government sets the maximum level at which allowances may be established for Elected Member allowances for the year.

Allowances permitted in accordance with section 106 of the *Local Government Act NT 2019* include:

- Ordinary allowance
- Extra meeting allowance
- Professional development allowance

The Deputy Lord Mayor position is filled on a four-month rotation basis.

The allowance values for 2022/23 remained the same as 2021/22. Table 7 below shows the maximum Elected Member allowances for 2022/23.

Category	Base allowance	Electoral allowance	Professional development allowance	Maximum extra meeting allowance	Total claimable
Lord Mayor	\$125,192.75	\$32,950.94	\$3,753.17	Nil	\$161,896.86
Deputy Lord Mayor	\$46,292.69	\$8,238.34	\$3,753.17	Nil	\$58,284.20
Councillors	\$22,515.39	\$8,238.34	\$3,753.17	\$15,010.25	\$49,517.15

Table 7 Elected Member allowance values for the year



The following table provides an itemisation of any allowances paid to Elected Members for the 2022/23 financial year.

Elected Member	Base allowance	Electoral allowance	Deputy lord mayor allowance	Acting lord mayor allowance	Additional meeting allowance	Annual professional development allowance	Total allowance
Lord Mayor Kon Vatskalis	125,192.75	32,950.94					\$158,143.69
Councillor Amye Un	16,963.29	8,238.34	11,414.70		5,000.00	2,200.00	\$43,816.33
Councillor Brian O'Gallagher	20,787.59	8,238.34	3,551.24		8,000.00	3,753.17	\$44,330.34
Councillor Ed Smelt	22,515.39	8,238.34			6,750.00	3,654.21	\$41,157.94
Councillor Jimmy Bouhoris	20,726.43	8,238.34	3,678.07		11,250.00	3,753.17	\$47,646.01
Councillor Kim Farrar	12,337.41	6,611.98	10,653.72	6,930.56	2,750.00	2,200.00	\$41,483.67
Councillor Mick Palmer	22,515.39	8,238.34			7,500.00	2,200.00	\$40,453.73
Councillor Morgan Rickard	22,515.39	8,238.34			6,250.00	2,200.00	\$39,203.73
Councillor Paul Arnold	20,109.67	7,360.24			5,500.00	2,200.00	\$35,169.91
Councillor Peter Panquee	22,515.39	8,238.34			15,000.00	2,200.00	\$47,953.73
Councillor Rebecca Want de Rowe	22,268.63	8,238.34	507.32		5,500.00	2,200.00	\$38,714.29
Councillor Silvia Klonaris	22,515.39	8,238.34			8,750.00	2,200.00	\$41,703.73
Councillor Vim Sharma	14,989.21	8,238.34	15,473.26		1,750.00		\$40,450.81
	365,951.93	129,306.56	45,278.31	6,930.56	84,000.00	28,760.55	\$660,227.91

Table 8 Elected Member allowances for 2022/23

3.4 ELECTED MEMBER EXPENSES REIMBURSED

There are several expenses which Elected Members incur whilst fulfilling their roles. This includes expenses associated with information technology equipment and communication expenses. Expenses are incurred in accordance with City of Darwin Policy No. 0017.100.E.R. Elected members expenses, facilities and support policy Elected members expenses, facilities and support policy.

Expenses reimbursed in accordance with this policy are outlined in the table below:

Elected Member	IT hardware – capped at \$2,400 including GST	Communications & internet capped at \$100/month per allowance – capped at \$2,400 including GST
Lord Mayor Kon Vatskalis	\$1,681	\$2,176

Table 9 Elected Member expenses reimbursed

Members of the 23rd Council are provided with a phone and laptop to conduct Council business.

3.5 ELECTED MEMBERS PROFESSIONAL DEVELOPMENT

In 2022/23 the allowance for Elected Members professional development allowance was \$3,713.17. This amount includes all associated costs such as travel, conference fees, meals and accommodation.

Elected Member	Professional development/ course/conference	Location	Total costs, including travel
All Elected Members (excluding Councillor Vim Sharma)	Strategic Public Leadership Workshop Sessions	1 and 3 December 2022 – Darwin 6 and 25 March 2023 – Darwin	\$2,200 each Elected Member
Councillor Brian O’Gallagher	Australian Local Government Association (ALGA) – National General Assembly	13-16 June 2023, Canberra	\$1,553
Councillor Jimmy Bouhoris	Australian Local Government Association (ALGA) – National General Assembly	13-16 June 2023, Canberra	\$1,553
Councillor Ed Smelt*	2023 Developing Northern Australia Conference	24-26 July 2023, Darwin Convention Centre	\$1,454
Lord Mayor Kon Vatskalis and Councillor Peter Panquee	Australian Local Government Association (ALGA) – National General Assembly	13-16 June 2023, Canberra	Attended as LGANT representatives

Table 10 Elected Member professional development expenses

*Conference took place in July, however expenses were incurred during the 2022/23 FY.

3.6 MEETING ATTENDANCE

23rd Council Members	Ordinary Meetings Attended	Ordinary Meeting Apology	Special Meetings Attended	Special Meeting Apology	Briefings
Lord Mayor Kon Vatskalis	18	3	1	0	14
Councillor Arnold	11	7	1	0	17
Councillor Bouhoris	19	2	1	0	20
Councillor Farrar	14	2	0	1	12
Councillor Klonaris	21	0	1	0	20
Councillor O'Gallagher	17	4	1	0	19
Councillor Palmer	18	3	1	0	17
Councillor Pangquee	16	5	1	0	15
Councillor Rickard	15	6	1	0	15
Councillor Sharma	10	10	0	1	8
Councillor Smelt	20	1	1	0	19
Councillor Un	19	2	1	0	17
Councillor Want de Rowe	14	6	1	0	14
Ordinary Council Meetings Held	21				
Special Council Meetings Held			1		
Briefing Held					20

Table 11 23rd Council members ordinary council meeting, special council meeting and briefing attendance

Councillor Paul Arnold last Council meeting was 16 May 2023.

Councillor Kim Farrar first Council meeting was 27 September 2022.

Lord Mayor Kon Vatskalis and Councillors Pangquee, Bouhoris and O'Gallagher were an apology for one Council due to attendance at National General Assembly.

3.7 COUNCIL AND COMMITTEE MEETINGS

To improve transparency, customer service and access to the members for the public to observe Council decision making, all ordinary and special council meetings are streamed online via audio-visual system, subject to being closed for confidential business.

Council holds a 30-minute public forum, open to all members of the public, prior to each second Ordinary Council Meeting each month. The purpose of the public forum is to provide an avenue for members of the public to engage with Elected Members. The Lord Mayor chairs the public forum to ensure it is conducted in an orderly manner and directs questions to Elected Members and/or the Chief Executive Officer for response. The Chair ensures that all participants are given an opportunity to speak.

COUNCIL DECISIONS

Some decisions made by Council are considered confidential in accordance with the Act and Council policy. These decisions are reviewed on a periodic basis with the majority moved into open.

3.7.1 COMMITTEES (EXECUTIVE AND ADVISORY)

In accordance with the Act, Council may appoint a committee which may be executive or advisory in nature. Executive Committees carry out functions on behalf of the Council which have been delegated to it. Council appoints committees at the commencement of each term of Council for a period of 12 months. The current City of Darwin Executive Committees are the Administrative Review Committee and the Chief Executive Officer's Performance Appraisal Committee.

The following pages outline Council's executive and advisory committee structure and representation as at 30 June 2023.

Executive committee	Purpose	Membership
Administrative Review	To conduct internal reviews of decisions pursuant to Chapter 18 of the Local Government Act 2019 and to carry out the financial functions of Council pursuant to Section 17 of the Local Government (General) Regulations 2021.	Lord Mayor (Chair) Councillor Sylvia Klonaris Councillor Brian O'Gallagher Councillor Morgan Rickard All remaining Elected Members are appointed as alternate members
Chief Executive Officer Performance Appraisal	To conduct performance appraisals of the Chief Executive Officer.	Lord Mayor (Chair) Councillor Morgan Rickard Councillor Mick Palmer Councillor Peter Pangquee Councillor Jimmy Bourhoris Councillor Kim Farrar

Advisory committee	Purpose	Membership
Access and Inclusion Advisory	To advocate, inform, and guide Council on improved access and inclusion for all people, including people with disabilities, living, working or studying in or visiting Darwin.	Councillor Amye Un Councillor Sylvia Klonaris (alternate)
Arts and Cultural Development Advisory	To advocate, inform and guide Council on improving its positive impact on communities and culture in Darwin.	Councillor Morgan Rickard Councillor Paul Arnold (alternate) resigned 22 May 2023
Cyclone Tracy Commemoration Advisory	To provide recommendations to Council to enable an informed decision to be made on the delivery of the program of events and activities for the 50th anniversary of Cyclone Tracy.	Lord Mayor (Chair) Councillor Kim Farrar Councillor Amye Un (alternate)
Darwin Military and Civilian History Advisory	To strengthen the tourism, historical, cultural and educational prospects of the raft of events and activities relating to Darwin's military heritage and its impact on the citizens of the Northern Territory.	Lord Mayor (Chair) Councillor Mick Palmer Councillor Ed Smelt (alternate)
East Point Reserve Advisory	To provide advice to Council on matters outlined in the Committee's roles and functions. The Committee will provide recommendations to Council to enable an informed decision to be made on the management of East Point Reserve.	Councillor Mick Palmer Councillor Morgan Rickard (alternate)
Information Communication Technology Steering	To ensure accountability and governance oversight of the ICT function with a particular focus on assessment and monitoring of ICT projects, decision making and outcomes. In addition, the governance and oversight of ICT infrastructure, networks and security.	Lord Mayor (ex-officio) Councillor Jimmy Bouhoris Councillor Sylvia Klonaris (alternate)
International Relations Advisory	To advocate, inform, and support Council with its international relations strategy, while supporting a whole of Council approach to community, cultural and economic development.	Lord Mayor (Chair) Councillor Jimmy Bouhoris Councillor Brian O'Gallagher (alternate)
Reconciliation Advisory	To advocate, inform, and guide Council on reconciliation actions and efforts to strengthen the relationships between First Nations and non-First Nations people, for the benefit of all Australians living, working or studying in or visiting Darwin.	Councillor Peter Pangquee Councillor Morgan Rickard (alternate)
Sister City Advisory	To provide cross-cultural understanding and build vibrant and connected communities and generating mutual benefits for both cities through educational, cultural, professional, economic and humanitarian exchange.	Councillor Amye Un Councillor Sylvia Klonaris (alternate)
Tree Advisory	To provide advice to Council on matters outlined in the Committee's roles and functions. The Committee will provide recommendations to Council to enable an informed decision to be made on the management of the Greening Strategy 2021.	Lord Mayor (Chair) Councillor Peter Pangquee Councillor Morgan Rickard (alternate)
Youth Advisory	To give young people a say in voicing their concerns on matter and issues that are important to them and are related to Council. The Youth Advisory Committee also assist young people involved, to develop leadership, communication, teamwork, and public speaking skills.	Councillor Rebecca Want de Rowe Councillor Sylvia Klonaris (alternate)

Outside committees with City of Darwin Appointed representation

Outside committee		City of Darwin appointed representative
Activate Darwin Advisory Board	Oversees the strategy and delivery of Activate Darwin. There are three sub-committees, chaired by board members to provide advice and scrutinise their approach.	Councillor Paul Arnold (resigned 22 May 2023) Chief Executive Officer
Council of Capital Cities Lord Mayors (CCCLM)	To provide a national corporate entity for the effective co-ordination and representation of the special interests of the Capital Cities of the Australian States and Northern Territory in their relations with other spheres of Government.	Lord Mayor
Council on the Ageing Northern Territory Board of Management (COTA)	To promote the well-being of senior Territorians aged 50 years and over and First Nation Territorians aged 45 years and over.	Councillor Sylvia Klonaris Councillor Jimmy Bouhoris (alternate)
Development Consent Authority (DCA)	To determine the development applications within the municipality. The DCA may also be appointed to hold public hearings or a reporting body hearing on behalf of the Minister for Development, Infrastructure, Planning and Logistics	Councillor Peter Pangquee Councillor Mick Palmer Councillor Morgan Rickard (alternate)
Local Government Association of the Northern Territory (LGANT)	Peak body representing Local Government in the Northern Territory	Lord Mayor Councillor Peter Pangquee
Rapid Creek Water Advisory	To ensure a consultative approach to water management and planning.	Councillor Morgan Rickard
Top End Regional Organisations of Councils (TOPROC)	Proactively identifies matters of collective priority for communities within the Greater Darwin region and provides a strong leadership and voice to advance solutions.	Lord Mayor
Tourism Top End	The primary role of the Board is to provide strategic direction to Tourism NT and strategic advice to the Minister. It provides leadership and vision through strategy formulation and policy development whilst meeting its legislative, financial and governance obligations.	Councillor Peter Pangquee Councillor Paul Arnold (alternate) resigned 22 May 2023

Appointments by the Local Government Association of the Northern Territory (LGANT)

Outside committee		City of Darwin appointed representative
Local Government Code of Conduct Panel	The Local Government Unit will investigate complaints about a council that is in potential breach of legislative requirements.	Councillor Peter Pangquee Councillor Mick Palmer Councillor Rebecca Want de Rowe
NT Ministerial Advisory Council on Multicultural Affairs	The committee aims to provide a voice for the multicultural community on issues of interest as well as high level and strategic advice to the Minister of Multicultural Affairs.	Lord Mayor

RISK MANAGEMENT AND AUDIT COMMITTEE

The role of the Risk Management and Audit Committee (RMAC) is to provide oversight of City of Darwin's financial reporting processes, including external audit and monitor the effectiveness of City of Darwin's Risk Management Framework, internal controls and compliance with relevant laws and legislation.

The Committee met four times during the 2022/23 financial year and provided oversight of the following:

- Annual financial statements
- 2021/22 Annual Report
- Risk Management Framework
- Internal audit assurance
- External audit reporting
- Fraud control
- Emergency management
- Work health and safety/human resources.

RMAC is supported by the Chief Executive Officer and senior staff.

Risk Management and Audit Committee	Members	Meeting attendance
To review and make recommendations to Council in relation to the following: • internal controls • financial management • emergency and waste management • risk management framework, including strategic, operational and project risk assessments • internal and external audit functions • annual financial statements and other performance reporting documents	Roland Chin (Chair)	4
	Sanja Hill	4
	Shane Smith	3
	Ninad Sinkar	2
	Councillor Jimmy Bouhoris	4
	Councillor Brian O'Gallagher	3
	Councillor Morgan Rickard	1
Total RMAC Meetings Held		4

Table 12 Risk Management and Audit Committee members and meeting attendance 2022/23



4.

OUR PEOPLE AND SAFETY



4.1 ORGANISATIONAL STRUCTURE

In November 2021 City of Darwin adopted a four-hub structure. The current structure aligns to the priorities of the Act and allows for a more agile organisation focused on collaboration and streamlined decision making.

OFFICE OF THE LORD MAYOR AND CHIEF EXECUTIVE OFFICER

Simone Saunders
– Chief Executive Officer



- Lord Mayor's Office
- Secretariat, Strategy and Corporate Affairs
- Marketing, Communications and Engagement

The Office of the Lord Mayor and Chief Executive Officer leads Strategy and Council secretariat services.

This area also manages Council's marketing, media, brand, communications and engagement programs.

CORPORATE

Steve Thacker
– General Manager



- Human Resources and Safety
- Customer and Corporate Services
- Finance
- Assets and Infrastructure
- Information Communication and Technology

The Corporate Hub is responsible for delivering the annual capital works program and support functions to ensure continued excellence in internal and external customer service.

INNOVATION

Alice Percy
– General Manager



- Digital Innovation and Records
- Environment, Climate and Waste Services
- Technical Services
- Growth and Development

The Innovation Hub delivers innovative services, programs and projects which take into consideration sustainability and the future of Darwin.

COMMUNITY

Matt Grassmayr
– General Manager



- Community and Cultural Services
- Library and Family Services
- Operations
- Regulatory Services

The Community Hub provides a diverse range of services, programs and activities that enhance the wellbeing and safety of the community and is responsible for the maintenance of all City of Darwin's assets and civil infrastructure.

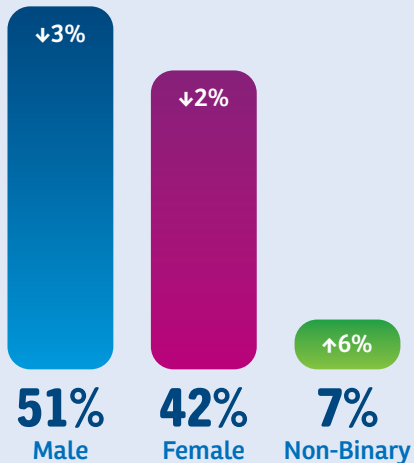
4.2 WORKFORCE PROFILE

The workforce profile provides valuable insights into the composition of our workforce and is used to inform workforce management strategies and policy.

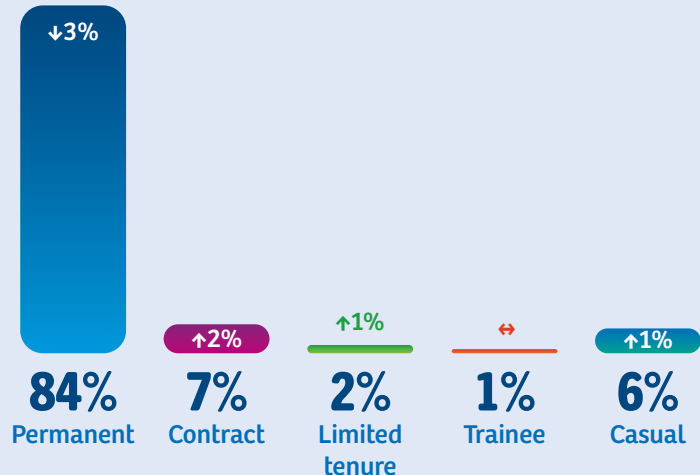


362
CITY OF
DARWIN STAFF
AS AT 30 JUNE 2022

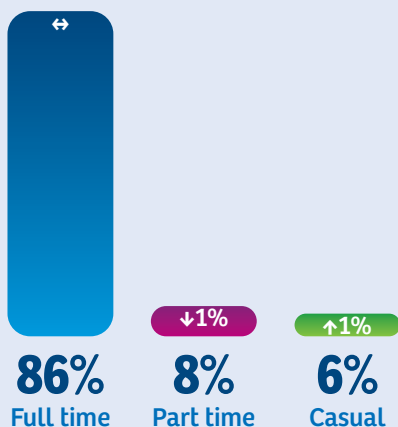
GENDER OF WORKFORCE



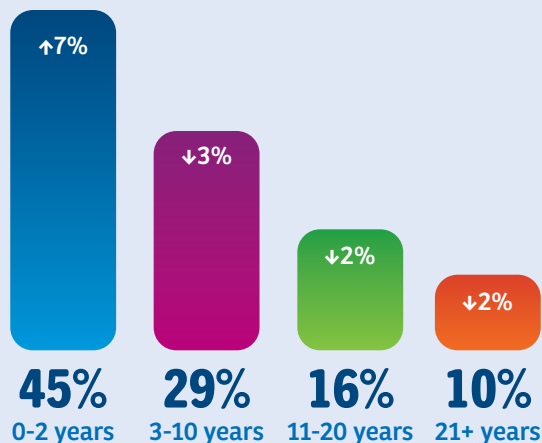
EMPLOYMENT TYPE



WORKFORCE STATUS



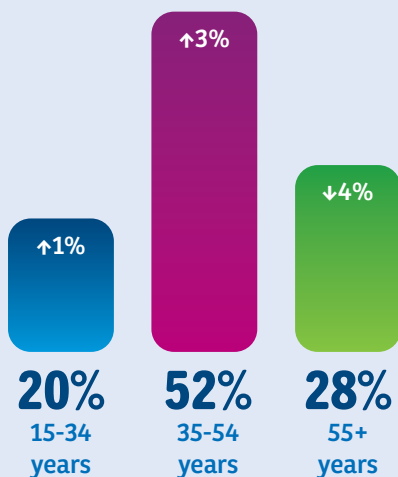
WORKFORCE TENURE



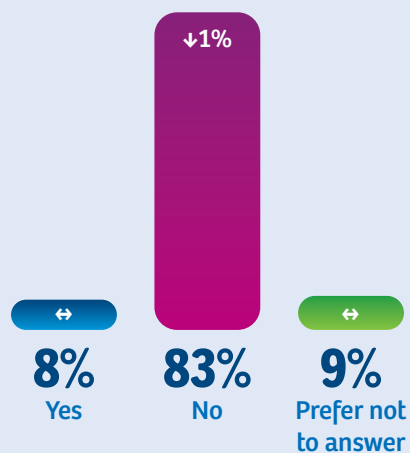
Percentage change from 2021/22 are indicated in white



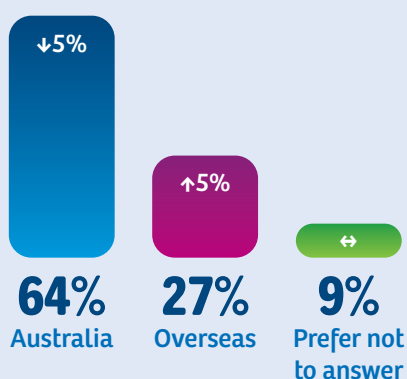
AGE OF WORKFORCE



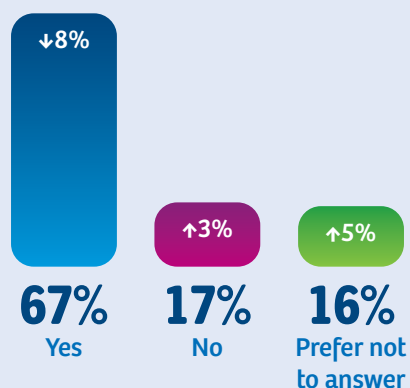
FIRST NATIONS WORKFORCE



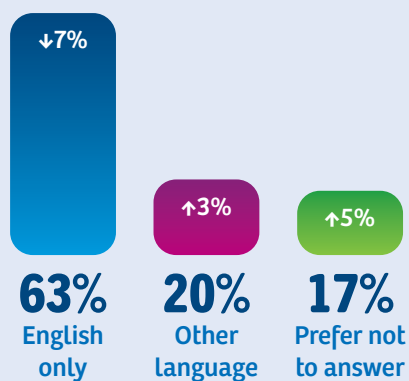
WORKFORCE COUNTRY OF BIRTH



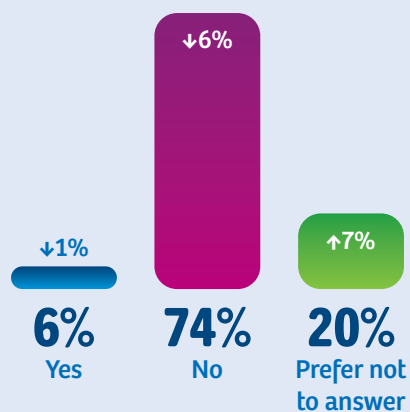
WORKFORCE LANGUAGE - ENGLISH AS FIRST LANGUAGE



WORKFORCE LANGUAGE SPOKEN AT HOME



WORKFORCE DISABILITY



4.3 OUR VALUES AND AWARDS



In July 2022 City of Darwin's corporate values comprised of Customer Services, Accountability, Respect, Excellence and Solidarity (CARES) were recognised by way of a mid-year staff breakfast. Each year CARES awards recognise the exceptional work which has been undertaken by City of Darwin staff in alignment with these values.

In December 2022 the award categories were expanded to include the following categories: Reconciliation, Environmental Sustainability, Enterprise Leadership, new-look CARES and Work Health and Safety Award. These awards are in place to encourage, recognise and celebrate our employees and align to our Performance Management Framework.

The winners in the different categories for 2022/23 are set out below:

Recipient	Award category
Rebecca Maddalozzo	Customer Service
Gemma Perkins	Accountability
Jack Holleley	Respect
Natalie Coonan	Excellence
Peter Copley	Solidarity
Accounts Payable Team	Team Award – Winner
Cleaning Services Team	Team Award – Winner
Jessica Cormick	Individual CARES
HR Services Team	Team CARES
Stacey Rosser	Work, Health & Safety Award
Jo Wood	Reconciliation Award
Shane Coleman	Enterprise Leadership
Drosso Lelekis	Sprouting Enterprise Leader
Alexandra Vereker	Enterprise Leadership – Executive Manager

Alexandra Vereker collecting Enterprise Leadership - Executive Manager award from General Manager Community Matt Grassmayr



4.4 STAFF TRAINING AND DEVELOPMENT

City of Darwin is committed to providing training, development, and employment programs to ensure that skills and knowledge of our people are maintained and developed to support with the delivery of services to our community and achievement of our strategic objectives.

During the 2022/23 financial year, City of Darwin hosted or organised more than 120 training activities, consisting of two main types of training: mandatory and compliance training, and professional development.

Mandatory and compliance activities constituted 51 per cent of all training activities and they included but were not limited to: inductions, legislative compliance, accreditations, and licenses. A major effort around mandatory and compliance was channelled into work health and safety (WHS).

Work continues on the implementation of a WHS online system—a collaborative effort made by the entire workforce that culminated in system training delivered to 54 staff.

There was a surge in professional development activities in this reporting period—they accounted for 49 per cent of the training, which is almost four times the result from the previous reporting period. This indicates a shift in focus and signals City of Darwin's readiness to continue the upskilling of the workforce to ensure employees are equipped with relevant skills that will help anticipate and respond to the community's needs.

The professional development training activities were delivered in response to the training requirements identified through City of Darwin's annual Performance and Development Reviews (PDRs)—a process that ensures training needs align with business performance and strategic objectives. This was further reinforced by the results from the Employee Survey conducted in December 2022, with the workforce expressing interest in further broadening and sharpening their job-related skills.

With the organisation understanding the importance of lifelong learning and striving to offer meaningful training opportunities, the ranks of the Capability and Learning team was strengthened. The appetite for meaningful learning strategies and for using the skillset of the entire workforce will underpin further training activities and support City of Darwin in continuing to build a motivated and skilled organisation with a strong learning culture.

During the 2022/23 financial year, 29 staff (around 7.5 per cent of the workforce) participated in the Employee Study Assistance Scheme (ESAS), a reimbursement scheme through which employees can gain formal qualifications relevant to their current or prospective role at City of Darwin. Of the 28 staff who participated in the scheme, 22 were trade and six were tertiary education qualifications. With seven current staff enrolments, Horticulture maintained its position in the ranking as the most popular discipline studied. However, this time it shared the top place with Project Management—which is indicative of the increasing value of this skill and its massive impact on meeting City of Darwin's strategic objectives, reminding us once again that business skills are as relevant as occupational skills.

TRAINEESHIPS, APPRENTICESHIPS AND GRADUATE ROLES

City of Darwin is committed to identifying and retaining talents by offering opportunities to young professionals. The list of City of Darwin early career professionals keeps expanding, with the current trainees, apprentices, and graduates representing the following industries:

- Graduate Librarian (Graduate)
- Certificate IV in WHS (Trainee)
- Certificate III in Community Services (Trainee)
- Certificate IV in Business (Trainee)
- Certificate IV in Information Technology (Trainee)
- Certificate III in Irrigation Technology (Apprentice)
- Certificate III in Civil Construction (Apprentice).

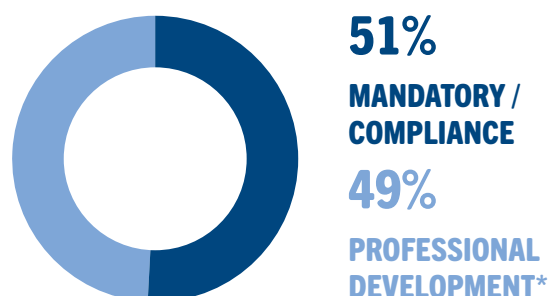


Figure 5 Types of staff training 2022/23

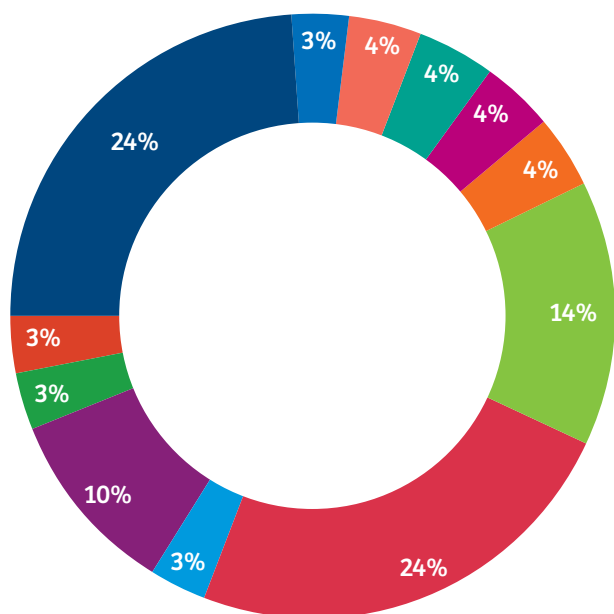


Figure 6 Employee Study Assistance Scheme participation 2022/23

LOCAL GOVERNMENT PROFESSIONALS AUSTRALASIAN MANAGEMENT CHALLENGE

On 2 May 2023 City of Darwin's 'Battle Birds' competed in the 2023 Local Government Australasian Management Challenge. Challenge day saw the Battle Birds vying for the honour of representing the Northern Territory at the Grand Final in Adelaide in August 2023. Central Desert Regional Council 'Think Tank' took home first place; however the Battle Birds came in a close second by one point.

Local Government Professionals Association, Northern Territory hosted the one-day event at the Darwin Novotel and Mercure where each team was placed in a pressure cooker environment where they collaborated on tasks based on local government issues, examples of what senior executives deal with on a daily basis.



Back: L-R Casey Haack, Rebecca Snape, Jo O'Reilly. Middle: Jo Wood, Sam Ratley (Mentor), Natalie Coonan, Front: Anthony Jones



The team all set up prior to Task 1

4.5 WORK, HEALTH AND SAFETY

City of Darwin is dedicated to maintaining a safe and healthy workplace for all its employees and visitors. To fulfill this commitment, we have undertaken a full review and redevelopment of our Workplace Health and Safety Management System (WHSMS) which is currently being implemented. This system ensures that we uphold our commitment and legal obligations to prioritise the safety of our people.

Throughout 2022/23, our focus has been on implementing the revised WHSMS, which consists of a range of documents, including a strategic management framework, policies, procedures and daily-use templates.

The WHSMS concentrates on key areas for continuous improvement, which are as follows:

1. Safety conscious people - we strive to nurture a positive safety culture, motivate our workforce to prioritise safety, and empower our leaders to be safety advocates.
2. Healthy and safe workplaces - we have developed and will continue to maintain a comprehensive WHS management system, providing essential training to our workforce.
3. Health and wellbeing growth - our efforts involve educating our staff on mental health and wellness, aiming to minimise the risk of psychosocial injuries through relevant initiatives.
4. Safety systems and technology - we have implemented systems and technology to enhance compliance and streamline activities.

WHS SAFETY AWARDS

City of Darwin holds annual safety awards to recognise individuals and teams that have made significant contributions to health and safety within the organisation. The awards cover individual or team contribution and acknowledge efforts such as displaying exceptional safety leadership, maintaining best practices, fostering a safety-positive culture, and implementing improvements in WHS through problem-solving, safety enhancements, and lasting safety systems or processes.

Last year's award winners can be found on page 42.

STAFF HEALTH INITIATIVES

City of Darwin facilitated two key health initiatives for our people during the 22/23 FY. Participation in our Influenza vaccination clinics was slightly higher than in the previous financial year. Additionally, City of Darwin offered skin checks for staff working primarily outdoors. City of Darwin continued to encourage and support staff who are eligible to be vaccinated against COVID-19 vaccines through provision of COVID-19 vaccination leave.

To ensure staff health and wellbeing continues to be a priority City of Darwin, during the reporting period created an Employee Wellbeing Advisor position. A key function of the role is to identify and implement health and wellbeing initiatives for our people.



WHS PERFORMANCE DASHBOARD

The number of reported incidents in 2022/23 reached 265, marking a significant increase compared to previous years, as shown in Figure 7. This increase is attributed to the proactive approach of the leadership team, which has fostered a safety-conscious workforce.

The rise in reported incidents allows the WHS team to analyse trends and respond appropriately through various measures such as toolbox talks, pre-start meetings, Health and Safety Representatives (HSR) feedback, site inspections, HSR training, and empowering work groups to self-identify areas of concern. By closely monitoring reported incidents, the WHS team can promptly address higher-risk situations.

The WHS and Human Resources (HR) team have worked together to improve the injury management procedure and better support our employees in the initial stages of an injury or illness, should one occur. This improvement has seen a significant decrease in Workers' Compensation lost time and medical claims.

OUR FUTURE FOCUS

For the 2023/24 period, we will continue to focus on the following key areas:

1. WHSMS implementation: our priority is to ensure all City of Darwin employees receive the necessary training and tools to perform their roles safely through the successful implementation of the WHSMS.
2. Health and wellbeing growth: we aim to further educate our workforce on mental health and wellness, reducing the risk of psychosocial injuries through appropriate initiatives.
3. Camms: we plan to implement our digital incident reporting system, Camms, to streamline incident reporting and improve reporting mechanisms for the workforce.

Our concerted efforts in these areas will contribute to building a safety-conscious and proactive workforce, with well-trained personnel and strong leadership committed to safety as an integral part of our business operations.

ANNUAL FIGURES - ALL REPORTED INCIDENTS, LTI CLAIMS & MEDICAL ONLY CLAIMS

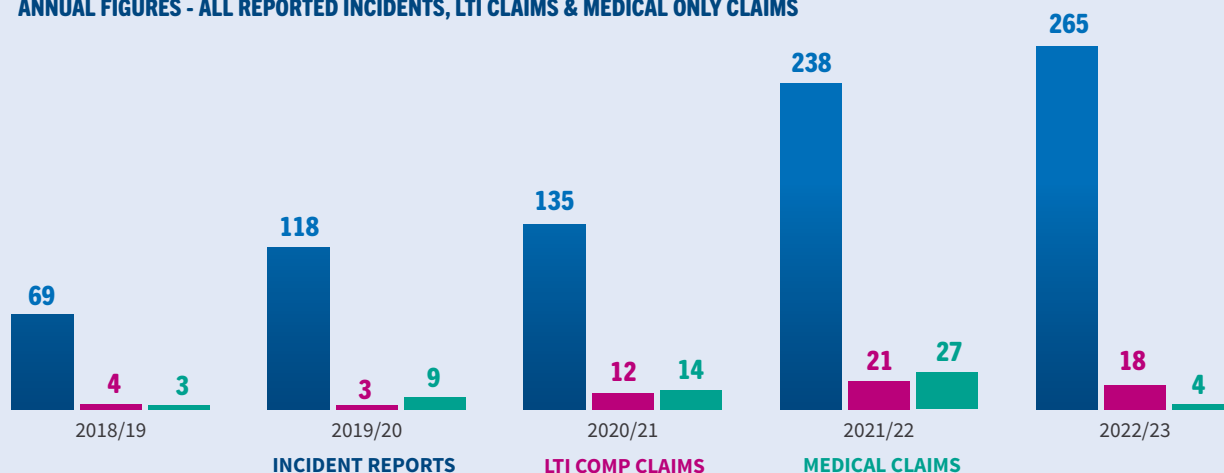


Figure 7 Number of incidents reported annually



1. INTRODUCTION

2. OUR HIGHLIGHTS

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4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

5. OUR PERFORMANCE



DARWIN 2030 CITY FOR PEOPLE. CITY OF COLOUR.



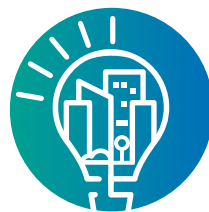
A capital city
with best practice
and sustainable
infrastructure



A safe,
liveable and
healthy city



A cool, clean and
green city



A smart and
prosperous city



A vibrant and
creative city

UNDERPINNED BY CITY OF DARWIN'S GOVERNANCE FRAMEWORK



Vision and
Culture



Roles and
Relationships



Decision
Making and
Management



Accountability

COUNCIL'S STRATEGIC ROLES HAVE BEEN DEFINED AS



Provider



Funder



Regulator



Partner



Facilitator



Advocate

OUR ANNUAL REPORT LEGEND

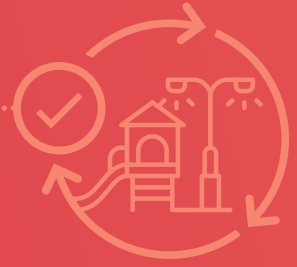
City of Darwin utilises a number of icons throughout the report that denote achievement or progress as outlined in the table below.

2021/22 Measures of performance		
Completed	Action or project is completed.	
On Track	Program, action or project is in progress with no major disruptions or delays.	
Monitor	Action or project requires active monitoring.	
Not commenced / deferred	Program, action or project will not progress or is deferred. Commentary will show the intended course of action.	

Table 13 Measures of performance icon

STRATEGIC DIRECTION 1

A capital city with best practice and sustainable infrastructure



5.1 STRATEGIC DIRECTION 1

City of Darwin has a number of existing and identified strategic infrastructure projects, some of which are currently unfunded. Infrastructure projects that are not funded will be scoped, appropriate funding sources identified, and built into Council's Long-Term Financial Plan to ensure they are delivered. Council will actively pursue opportunities to fund strategic projects through public private partnerships, joint ventures, government grant programs and other suitable funding mechanisms.

TARGET: BY 2030, A NUMBER OF STRATEGIC INFRASTRUCTURE PROJECTS WILL BE DEVELOPED AND DELIVERED.

Strategic action	2021/22 Progress	2022/23 Progress	2022/23 Comments
Implement City of Darwin's City Deal infrastructure projects 			City of Darwin does not have any identified City Deal projects for 2022/23. City of Darwin continues to contribute to improving amenity of the CBD through the Capital Infrastructure Plan.
Develop a Priority Infrastructure Plan 			A draft Priority Infrastructure Plan will be finalised following the completion of the Asset Management Plan.
Finalise an Asset Management Framework for City of Darwin assets 			Council's asset management information system continues to be populated by asset class in a priority order, which will then inform the completion of the Asset Management Framework.
Review City of Darwin land holdings to ensure their commercial value and advantage are put to the best economic benefit for the city 			The Strategic Property review was endorsed by Council during the year and identified properties will be assessed on an individual basis to determine their best use.
Maintain existing City of Darwin assets to ensure best value for money and utilisation is achieved 			Routine maintenance and asset renewal programs continue to be delivered in accordance with adopted asset management plans and approved budget.
Increase utilisation of City of Darwin's land and community assets 			The Street Food Program is gaining momentum with more vendors operating in previously underutilised locations. Selected play spaces have been upgraded to be more fit for purpose to meet local community requirements.

SD1: OPERATIONAL PERFORMANCE

TARGET: BY 2030, A NUMBER OF STRATEGIC INFRASTRUCTURE PROJECTS WILL BE DEVELOPED AND DELIVERED.

2022/23 Actions	Status	Comment / explanation
Deliver City of Darwin's 2022/23 Capital Works Program		Capital Program projects overall scoping, documentation, construction and close out was 92 per cent complete at 30 June. The remainder of the projects have been completed by the time of publication.
Deliver the 2022/23 Better Suburbs and Enhancement Projects		Identified projects in various stages of design, documentation and construction across the four wards. A full list of Better Suburbs projects can be found at Appendix 8.2.
Implement City of Darwin's Asset Management Information System		Implementation of City of Darwin's asset management information system is an ongoing project. Current project milestones include continued asset data and condition assessment collection with a focus on stormwater assets.
Continue asset condition assessments for City of Darwin's stormwater		Asset condition surveys and cleaning of surveyed storm water pipes is underway. Completion of 2022/23 program was achieved by May 2023.
Deliver 2022/23 Priority Infrastructure Program		A draft Priority Infrastructure Plan will be finalised following the completion of the Asset Management Plan.
Deliver the Lee Point Road Project		Major underground service relocations underway for utility assets. The road reconstruction activities to commence October 2023.

SD1 2022/23 HIGHLIGHTS

1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

SHOAL BAY WASTE MANAGEMENT FACILITY POND 3 CONSTRUCTION

City of Darwin has constructed a new leachate storage pond at Shoal Bay Waste Management Facility to continue to meet community and industry demand for waste and resource recovery services, while protecting the environment. The third pond will provide an additional 15 mega litre leachate capacity which will accommodate the leachate storage needs, particularly over Wet Season when the treated leachate irrigation program will be reduced.

COMMISSIONING OF THE LEACHATE TREATMENT PLANT

A cutting-edge leachate treatment plant is now operational at City of Darwin's Shoal Bay Waste Management Facility in an Australian-first approach to reducing the impact of PFAS chemicals on our environment. Leachate is a liquid generated in landfill when water passes through waste material. It commonly contains heavy metals, ammonia and PFAS, which has the potential to cause harm to human health and the environment. The leachate treatment plant treats 140,000 litres of raw leachate per day removing these heavy metals, PFAS and nutrients. City of Darwin now has a solution that protects the environment and meets the requirements of the NT Environment Protection Authority.

DECOMMISSIONING OF BENEVAP LEACHATE MANAGEMENT SYSTEM

This year saw the decommissioning of the Benevap leachate management system. The diesel powered Benevap system was used as temporary plant to reduce stored leachate through evaporation. The commissioning of the leachate treatment plant and the additional Pond 3 infrastructure has enabled effective storage and management of leachate onsite without the requirement of the Benevap system. As such, there has been a significant reduction in diesel used on site and a proportionate reduction in operational costs and greenhouse gas emissions generated at Shoal Bay.

SHOAL BAY WASTE MANAGEMENT FACILITY PERIMETER FENCING

The perimeter fencing project at Shoal Bay Waste Management Facility was completed in late 2022, with more than six kilometres of security fence installed around the perimeter of the landfill site. The installation of the fence improves site security, assists with keeping animals away from landfilling operations and strengthens our compliance with EPA licence conditions through containing all waste within the boundary of the landfill site which ensures compliance with NT Government.

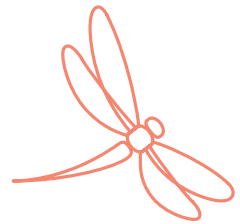


CASUARINA AQUATIC AND LEISURE CENTRE

City of Darwin's \$26.8 million Casuarina Aquatic and Leisure Centre (CAALC) is a vital investment to revitalise the 50-year-old Casuarina Pool facility as it approaches the end of its useful life. The project will deliver a contemporary aquatic and leisure destination that is highly functional, safe and inclusive for the community. The features of the revitalisation will improve recreational amenity, encourage increased visitations and longer stays at the facility, in addition to providing broader social and community benefits.

This project directly aligns with Federal, Territory and Local Government policies and plans relating to the provision of quality and accessible social and community infrastructure in regional areas to support population attraction and retention, and strengthen the communities' economic and social capacity.

The Lord Mayor announced the final design for the project in July 2023 and it has now entered the construction phase with the concrete pour completed in early August.



VELODROME UPGRADES

Upgrades to the Velodrome were completed in October 2022 under a joint funding agreement between City of Darwin and the NT Government.

The upgrades included:

- Re-surfacing the track with asphalt, maintaining the existing 330 metre track length and geometry, to improve safety and maintain community access to the facility.
- Installation of a new barrier rail to improve rider safety.
- New improved LED lighting of the track surface.
- Refurbished spectator area

BAGOT OVAL CAR PARK REDEVELOPMENT

The \$1.5 million car park redevelopment has been funded under the Australian Government's Local Roads and Community Infrastructure Program. The redevelopment will maximise the usage of the car park for the Darwin community, including for sports and recreation activities.

The new car park features 244 bays, tree planting which will provide 70 per cent canopy cover at maturity, and landscaping will provide green screening between the car park and the adjacent residencies. Allowances have been made in the design to accommodate the future master plan elements, including reinforced grass overflow parking.

An Arboricultural Impact Assessment concluded 80 existing trees should be removed, including African Mahoganies that are in poor condition, white teaks that are a declared environmental weed, and mango trees that are not viable for retention. These trees have been replaced with shade species better suited to Darwin's climate and conditions.

CAPITAL RENEWAL PROGRAM

In the 2022/23 financial year City of Darwin directly invested \$10.8 million in infrastructure renewal programs across the municipality in both recreational and transport infrastructure. Key recreational elements delivered through the program were six playground replacements consisting of new equipment, shade and softfall at Harwood Park, Thornton Park, Killian Park, Eaton Park, Lores Bonney Park and Bald Park.

Further funds were invested in irrigation infrastructure at the popular Lake Alexander and Driffield Green belts further improving amenity of these important recreational assets.

Transport infrastructure renewals include stormwater pipe replacement at Freshwater Road, Jingili Water Gardens, George Park and Dickward Drive.

Road resurfacing at Alawa Crescent, Clancy Street, Cooper Street, Gothenberg Crescent, Meigs Court, Searcy Street, Bayview Street and Trower Road. Pathway renewals at Brazil Crescent, Kelsey Crescent, Sundew Court and Bayview Sewawall.

New paths were constructed Bayview Street, Old McMillans Road (Bagot Oval), Woolwonga Court, Vashon St and Wilberforce Court. Replacement driveways were provided in the suburbs of Wulagi, Jingili, Anula, Tiwi and Nakara.



STRATEGIC DIRECTION 2

A safe, liveable and healthy city



5.2 STRATEGIC DIRECTION 2

Residents and visitors alike embrace the tropical lifestyle and outdoor facilities. Darwin still retains a community feel and through the plan this will be enhanced to ensure that families and children feel safe, our communities are inclusive, and they engender a sense of togetherness and respect for others.

The community needs to be able to access all spaces. Our parks and open spaces will be well maintained, clean and accessible for all. Council will continue to influence planning decisions and work to increase that level of influence.

TARGET: BY 2030, DARWIN WILL BE A SAFER PLACE TO LIVE AND VISIT

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Work with all stakeholders, including the NT Government, Larrakia Nation, businesses and the community to improve community safety and amenity 			City of Darwin in liaison with stakeholders has increased the coverage of Safer City and Public Places patrols across the municipality to improve community safety and amenity. City of Darwin continues to work with the NT Government, Larrakia Nation and stakeholders to coordinate activities.
Utilise place-making and Crime Prevention Through Environmental Design (CPTED) methodologies when planning and maintaining public spaces 			The process of incorporating CPTED principles into new designs is embedded and ongoing.
Work with key partners to improve safety in the municipality through the further development of City of Darwin's CCTV network and smart city technology 			CCTV networks for City of Darwin have been enhanced. Working in partnership with police, law enforcement, and community partners, CCTV provides targeted community safety interventions to help to address anti-social behaviour. Partners continue to share infrastructure such as street lighting poles to maintain public amenity.
Implement City of Darwin Business Continuity Plans to enable appropriate responses to disaster and man-made events that could impact on the safety of the community, City of Darwin staff and assets 			Development of business continuity plans has progressed with a key focus on waste management. Additional areas will be finalised next financial year.

TARGET: BY 2030, DARWIN WILL BE INCREASINGLY RECOGNISED AS A LIVEABLE CITY

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Work with government, property owners and retail businesses to reinvigorate the city centre through membership of the Activate Darwin Advisory Board 			City of Darwin is represented on the Activate Darwin Advisory Board as a partner of the Darwin City Deal. Project focus continues on improving the amenity of the CBD.
Partner with the Australian Government and NT Government to deliver on the Darwin City Deal 			City of Darwin's participation in the Darwin City Deal continues with CEO representation at scheduled meetings. The CDU city campus and the transformation of Civic and State Square continues.
Promote Darwin as a more attractive place to live and work 			Pro-active engagement with stakeholders continues. We continue to demonstrate the lifestyle and choices available in Darwin. Continued delivery of International Relations and Discover Darwin programs
Work with the NT Government on a long-term plan for City of Darwin to take on an increased role in planning decisions within the municipality 			Internal process mapping has taken place for the Development Application process. Further discussions regarding City of Darwin's role have continued with Department of Infrastructure, Planning and Logistics. General Manager Innovation is a member of the Land Development Committee.
Increase utilisation of Darwin's beaches and foreshores 			Sponsorship of Nightcliff Sea Breeze Festival which also promoted recycling and limited single use plastics. Street foods are gaining momentum with more vendors operating in previously underutilised locations. Making Mindil (beach) Safer contributes to the amenity of the area. Foreshore erosion control programs target resources to reduce impact of climate change and increase access to our beaches.
Develop a Social Infrastructure Plan that outlines Council facilities and services that meet the long-term social needs of the city 			City of Darwin is engaging with stakeholders and the sector to determine the broader infrastructure and service requirements to progress the development of a social infrastructure plan.

TARGET: BY 2030, DARWIN RESIDENTS WILL BE MORE ACTIVE AND HEALTHY

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Increase the total kilometres of walking and cycling paths, including shaded pathways, to improve community connectivity and mobility 			Projects identified through the Movement Strategy will inform priorities for improvement and additional infrastructure.
Provide an accessible network of City of Darwin parks and recreation facilities that encourage active living for all ages and abilities 			City of Darwin developed a Play Space Strategy to guide the future delivery of playgrounds and recreation facilities across our parks and open spaces. One of the key priorities of the strategy is to ensure there are accessible and inclusive spaces for people of all abilities to play, be active and socialise.
Further develop City of Darwin-owned sport and recreation assets to support Darwin being recognised as an inclusive and leading regional sports and recreation hub 			City of Darwin has continued to develop sports and recreation assets in line with our strategic directions and Sports Field Plan. In the last year there were significant upgrades to Bagot Oval including refurbishment of the Velodrome and car park area in line with the Bagot Oval master plan. Works also commenced on the redevelopment of Casuarina Pool and new female change rooms are under construction at Malak and Fannie Bay Ovals with further changerooms in planning for Bagot Oval.
Deliver and facilitate affordable activities that contribute to a healthy and active community 			The Healthy Darwin Program continued to be delivered throughout 2022/23 delivering a wide range of activities across the municipality.

Waters Ward Elected Members at the Malak Greenbelt Obstacle Course.



SD2: OPERATIONAL PERFORMANCE

TARGET: BY 2030, DARWIN WILL BE A SAFER PLACE TO LIVE AND VISIT

2022/23 Actions	Status	Comment / explanation
Deliver the Making Mindil Safe project, an Australian Government Safer Communities Fund (Round 5) Initiative		Stage 1 of the project has been completed. Stage 2 of the project (funded by City of Darwin) which builds on the improvements delivered in Stage 1 is planned to commence in 2023/24.
Deliver 2022/23 animal management programs and services		Regulatory Services has continued to deliver animal management programs and services to the community. This includes animal education initiatives and a subsidised de-sexing and microchipping program for dogs and cats. Animal Management has developed an electronic impounding system to provide faster uploading of impounded animals onto the City of Darwin website.
Expand CCTV networks across the municipality as part of the #SmartDarwin Strategy		CCTV networks for City of Darwin have been enhanced. Working in partnership with police, law enforcement, and community partners, CCTV provides targeted community safety interventions to help to address anti-social behaviour. Partners continue to share infrastructure such as street lighting poles to maintain public amenity.
Deliver initiatives designed to improve public safety including Assertive Outreach and Public Places Patrols		Assertive Outreach and Public Places continue to liaise as appropriate with sector and stakeholders including joint patrols, information sharing and collaborations. Increased services delivered through additional Public Places weekend patrols.
Continue to partner with the Northern Territory Government to deliver City Safe Security Patrol Services in the city		Joint funding arrangements between Northern Territory Government and City of Darwin continue to deliver City Safe Patrols, specifically designed to target anti-social behaviour and improve community safety. Quarterly reporting on NT Government City Safe Security Patrols delivered to Council.

TARGET: BY 2030, DARWIN WILL BE INCREASINGLY RECOGNISED AS A LIVEABLE CITY

2022/23 Actions	Status	Comment / explanation
Work with the Northern Territory Government to deliver priority components of the Laneways and Small Streets Activation Strategy		Working in collaboration with Department of Infrastructure, Planning and Logistics regarding laneway activation projects. City of Darwin engaged a Larrakia artist to design wayfinding and parklet artwork. Chapel Lane has been identified as the next laneway as part of this initiative.
Implement funded components of the City of Darwin Movement Strategy		Draft Local Area Traffic Management (LATM) and Pedestrian Guidelines have been prepared. CCTV provides analysis and insights of movement across the CBD to support strategy initiatives.
Develop a Play Space Strategy for the management of playgrounds and recreation spaces		Play Space Strategy was developed during 2022/23 with consultation with stakeholders and the community. The strategy includes five key priorities to guide decision making on play space investment over the life of the strategy.

TARGET: BY 2030, DARWIN WILL BE MORE ACTIVE AND HEALTHY

2022/23 Actions	Status	Comment / explanation
Progress the Casuarina Aquatic and Leisure Centre Redevelopment Project		Construction underway with progress on the project meeting construction milestones. Works completed to date include demolition, bulk earthworks, stormwater, underground services, building foundations, blockwork and preparation works for install of Myrtha Pool System for both the 25 and 50 metre pools. Formwork for the lagoon pool has been completed with preparation for concreting nearing completion.
Deliver the Darwin Velodrome Upgrade Project including a masterplan for Bagot Park		Bagot Masterplan completed and endorsed by Council. Upgrade works at the Darwin Velodrome completed.
Deliver the Healthy Darwin program across the municipality		Healthy Darwin program continues and receives consistently positive feedback for variety of activities across the municipality



SD2 2022/23 HIGHLIGHTS

MAKING MINDIL SAFE

City of Darwin has successfully installed its first-ever Smart Pole project as part of the Making Mindil Safe initiative. The project's innovative design achieves all Aboriginal Areas Protection Authority (AAPA) and specific site requirements.

This innovative project not only enhances the safety and security of the Mindil area by increasing lighting and visibility, it also showcases the city's commitment to adopting modern technology for the benefit of its residents and visitors.

In Stage 1, the Beach Park area (market area) has been equipped with smart pole services. Upon completion of Stage 2, access roads and shared paths between Mindil Beach Casino and Beach Park will be upgraded with smart poles, further extending the reach of this advanced infrastructure and improving the overall safety and connectivity in the area.

STREET FOOD PROGRAM

The Street Food Program remains popular in 2022/23. Several new vendors have joined old favourites adding new variety to the program. Vendors offer meals from around globe including pizza, paella, pad Thai and Persian kebabs. Ken's Crepes joined the Salty Plum Café at East Point this year to enhance breakfast options by the water's edge. In Tamarind Park burgers are on offer until late and Cro-Cold offers chocolate and Oreo snowflake ice throughout the day. The program strives to attract locals and visitors to our parks and foreshores, to stimulate the local economy and enhance our treasured outdoor lifestyle.



ANIMAL MANAGEMENT

During the year, City of Darwin has continued to deliver key action items as well as responding to all dog and cat at large, dog nuisance and dog attack issues. After the success of December 2022 \$10 desexing program, which saw 96 animals residing in the Darwin municipality desexed, the Animal Education team secured a grant from NT Government to conduct a 12-month Animal Management Desexing and Awareness Program, Great Pets Start Here!

The December 2022 program prevented countless number of litters which means reducing the overpopulation of dogs and cats as well as the number of roaming cats that have a devastating impact on Darwin's diverse wildlife population.

City of Darwin continued targeted cat trapping campaigns successfully throughout the course of 2022/23. The rangers removed 52 nuisance cats which has led to the development of further cat containment resources.

Member councils of the Top End Regional Organisation of Council (TOPROC) continue to collaboratively align animal registrations to enable reciprocal registration across the local government areas as well as joint marketing and communication campaigns to support compliance and education of the changes to residents.

City of Darwin continues to highlight the importance and responsibilities of dog owners on keeping their dog on leash through the Re-leash the hound! campaign as well as City of Darwin's Bag It, Bin It campaign. These items are further achieved through the Walk n Wag Facebook group which provides an opportunity for members to browse through the Guide section and gain information on Animal Management campaigns, events, relevant information on dog behaviour and support and interaction with fellow dog owners as well as with the Animal Education Officers.

From the hard work and dedication of the pound staff, 468 pets were reunited with their owners, further highlighting the importance of microchipping and registering pets.



SNAPSHOT

MORE THAN

2,200CUSTOMER ACTION
REQUESTS

OVER

35CUSTOMER
APPRECIATIONS RECEIVED**11,732**

DOGS REGISTERED

**309**DOG ATTACK
INVESTIGATIONS**567**NUISANCE BARKING
INVESTIGATIONS**4**SCHOOL VISITS, WITH
426 STUDENTS ENGAGEDANIMAL EDUCATION
OFFICERS CONDUCTED**87**CONSULTS FOR NUISANCE
BARKING ISSUES, DOG
BEHAVIOURAL ISSUES
AND CAT CONTAINMENT
ISSUES ENGAGING OVER
90 PEOPLE**22**WALK N WAG EVENTS
ATTENDED BY 428
COMMUNITY MEMBERS**18**BEHAVIOUR WORKSHOPS
ENGAGING MORE THAN
100 PEOPLE**1,943**

CATS REGISTERED

ANIMAL MANAGEMENT
IN RURAL AND
REMOTE INDIGENOUS
COMMUNITIES (AMRRIC)
ADMINISTERING**612**PARASITE CONTROL
TREATMENTS TO CATS
AND DOGS DURING
13 COMMUNITY VISITSANIMAL EDUCATION
OFFICERS ATTENDED
AND CONDUCTED**30**EVENTS AND POP-UP
STALLS ENGAGING
1,221 PEOPLE

SPEED CHECK SIGNS AROUND DARWIN SCHOOLS

Electronic speed check signs were installed along roads including additional schools within the Darwin municipality as an educational road safety initiative, funded by the Northern Territory Government. These schools included:

- Darwin Middle School
- Ludmilla Primary School
- Nightcliff Middle School
- Casuarina Senior College
- Good Shepard Lutheran College/Leanyer Primary School
- Holy Family Catholic School
- Manunda Terrace Primary School
- Australian International Islamic College

STRATEGIC DIRECTION 3

A cool, clean and green city



5.3 STRATEGIC DIRECTION 3

City of Darwin already has a strong focus on looking after our natural environment. Working with all levels of government and the community, Council is committed to long-term environmental sustainability through planning and consultation. Our public spaces will increasingly offer shade to encourage increased use of our parks, ovals, walkways and cycling paths.

By recognising our footprint on the earth, and utilising renewable energy, supplemented by reduced demand on energy, we will contribute to giving future generations a healthy environment. We will invest in energy efficiencies and renewable energy to reduce our ecological footprint, ensuring we contribute to a healthy environment for generations to come.

Darwin will be recognised globally for innovative and smart design in clean energy and waste management.

TARGET: BY 2030, DARWIN WILL BE RECOGNISED AS A CLEAN AND ENVIRONMENTALLY RESPONSIBLE CITY

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Develop a best practice Environmental Management Plan 			Management plans have been completed and the Environmental Management System framework that incorporates the plans into operations is being developed.
Council will have zero net emissions from operations by 2030 			Finalised review of City of Darwin's organisational emission profile to provide assurance for Council's emissions baseline. Carbon management plan gap analysis has been developed and is under review.
Deliver projects that will cool the Darwin city centre 			The Tree Advisory Committee has been re-established to support greening and shading of the municipality. Works permits are reviewed to ensure the protection of trees during development. Environmental sensors have been selected to monitor cooling across the municipality as part of the Digital Twin Project. Darwin CBD capital projects all contain an element of greening in their planning.
Ensure City of Darwin's open spaces contribute to the city's biodiversity 			A Biodiversity Management Plan has been developed for Rapid Creek. East Point management plans have been updated, including a Cane Toad management plan. The Tree Advisory Committee advises operational teams on planting options.
Contribute to the Northern Territory Government's 50 per cent renewable energy target by 2030 			The decrease in landfill gas generation after the capping for Stage 3 and 4 at Shoal Bay Waste Management Facility contributes to this energy target. City of Darwin is also encouraging active and micro mobility transport through the Movement Strategy to reduce emissions. City of Darwin has invested in electric vehicles for its fleet.
Facilitate forums for environmental services providers to share information and develop relationships within the sector and with other industries 			City of Darwin continues to facilitate discussions with stakeholders and partner and participate in forums such as the Northern Territory Waste Management symposium and the Darwin Living Lab symposium.

SD3: OPERATIONAL PERFORMANCE

TARGET: BY 2030, DARWIN WILL BE RECOGNISED AS A CLEAN AND ENVIRONMENTALLY RESPONSIBLE CITY

2022/23 Actions	Status	Comment / explanation
Continue to implement the Tree Establishment Program across the municipality		More than 14,500 native plants given away under the giveaway program, 147 customer request trees planted and more than 5,600 revegetation plants for East Point, Muirhead and Rapid Creek. Additional greening was included in some Better Suburbs projects.
Deliver the 2022/23 Greening Darwin Strategy annual funded programs		Continuation of the Native Plant Giveaways and Gardens for Wildlife programs. Ongoing greening/tree planting as part of the beautification and revitalisation project designs on major streets around the municipality. Treated leachate water is used to irrigate the ground cover on the completed landfill stage at Shoal Bay.
Deliver the 2022/23 Climate Strategy annual funded programs		CSIRO provided recommendations on the environmental sensor network and partnered with City of Darwin to deliver a school excursion on heat mitigation initiatives within the CBD. Purchase of two electric vehicles and installation of electric vehicle charging stations.
Deliver the 2022/23 Waste Management annual funded programs		Waste education and community engagement included supporting reuse initiatives such as the monthly Too Much Stuff markets and raising awareness at community events including the Seabreeze Festival and Darwin Show. City of Darwin support the Trash and Treasure shop at Shoal Bay.
Develop and Implement an Environmental Management System for City of Darwin operations		A draft Environmental Management System Manual has been developed as a framework for environmental management across City of Darwin. The manual is in alignment with Environmental Management System standards ISO 14001 and will support the annual audit process.
Working with the Darwin Living Lab, finalise the Digital Twin project for the Darwin City Deal		City of Darwin continues to collaborate with CSIRO, ongoing monitoring of the Digital Twin project through the Darwin Living Lab.

SD3: 2022/23 HIGHLIGHTS

PROTECTING BIODIVERSITY

City of Darwin is committed to protecting and enhancing our rich biodiversity. East Point Reserve and Rapid Creek are two highly valued bushland areas where City of Darwin is working with stakeholders and the community to manage threats such as weeds, fire and pollutants. During the 2022/23 financial year, City of Darwin commenced a review and update of the East Point Reserve Biodiversity Management Plan to include fire management. A comprehensive fauna survey of the reserve is also currently underway to track changes in fauna diversity since the last survey undertaken seven years ago.

For Rapid Creek, Fire, Weed and Stormwater Management Plans were developed during the 2022/23 financial year, and a baseline fauna survey completed across all City of Darwin-managed sections of the creek. The survey found more than nine types of reptiles, three frog species, six mammal species, 70 bird species and 180 plant species. This included three threatened species: Black-footed Tree Rat, Northern Brushtail Possum and Armstrong's Cycad.

INNOVATIVE LEACHATE TREATMENT SYSTEM AWARD

City of Darwin's recently commissioned Leachate Treatment System received an honourable mention at the 2023 National Awards for Local Government in the Waste Management category. The system is world class in treating PFAS in leachate coupled with biological and ecological treatment and can treat 140,000 litres of raw leachate a day. This sustainable, cutting-edge leachate treatment solution supports City of Darwin's commitment to protecting the environment.

MOBILE MUSTER

City of Darwin has been recognised as the 2023 Northern Territory's Top Collector of mobile phone recycling, supporting our position as a leader in sustainability and environmental responsibility. This achievement was made possible through our partnership with MobileMuster, the mobile phone industry's acclaimed recycling program. As a result of our collective efforts, we successfully collected and recycled 40 kilograms of mobile phones and accessories.

ELECTRIC VEHICLES AND CHARGERS

City of Darwin is charging towards a greener future with the addition of two new electric vehicles to City of Darwin's fleet and the installation of two new electric vehicle fast-charging stations at our Mitchell Street carpark. City of Darwin in conjunction with Evie Networks installed two 50kW DC Fast Chargers at the 96 Mitchell Street car park in early 2023. Expanding the charging network in Darwin will reduce barriers to uptake and support the growing number of Australian businesses and individuals that want to purchase an electric vehicle. City of Darwin is committed to net-zero City of Darwin-controlled emissions by 2030 and to support the Darwin community to achieve net-zero emissions by 2040 and an increase in electric vehicles in Darwin will help to achieve these goals.



City of Darwin staff with recognition award for achieving Northern Territory's Top Collector of mobile phone recycling.

LMS GAS-TO-ENERGY PLANT

The LMS gas-to-energy plant at Shoal Bay Waste Management Facility is currently generating 8,400 megawatt hours of energy per year, powering the equivalent of approximately 1,400 average sized homes. This figure is set to double in the next 12 months. Landfill gas is generated through the decomposition of organic matter in landfill, which is mainly a mixture of carbon dioxide and methane. The gas to energy plant captures gases from landfill and converts them to renewable electricity and prevents the release of greenhouse gas emissions into the atmosphere.

GARDENS FOR WILDLIFE

Gardens for Wildlife is a City of Darwin initiative that aims to educate residents about the importance of native vegetation. By promoting biodiversity in local gardens, this program plays a key role in the development of corridors and patches of wildlife habitat in suburban areas. In 2023, City of Darwin recruited 70 new Gardens for Wildlife members bringing the total number of registered members within the program to 562. Plant giveaways to Darwin school planting projects has also recommenced as part of the Gardens for Wildlife program.

TOO MUCH STUFF MARKET SPONSORSHIP

For the 2023 dry season, sponsorship has been provided to the monthly Too Much Stuff Market. At the market, residents can buy and sell second hand items thereby reducing waste to landfill and reducing resource-use through the purchase of new goods. This market continues throughout the Dry Season and attracts around 100 stallholders each market.

COMMUNITY ENGAGEMENT

City of Darwin have been busy out in the community this year, hosting stalls at the Sea Breeze Festival and the Royal Darwin Show, facilitating workshops, delivering presentations and participating in the Darwin Harbour Clean Up and the Post Territory Day Fireworks Clean Up. Engaging with and educating our community is a fundamental step in delivering the outcomes of our three key strategies - Climate Emergency Strategy, Green Darwin Strategy and Waste and Resource Recovery Strategy.



★ SNAPSHOT

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WATER SAMPLES COLLECTED FROM LAKE ALEXANDER AS PART OF THE MONITORING PROGRAM TO ENSURE THE LAKE MEETS THE GUIDELINES FOR RECREATIONAL WATER QUALITY

ANNUAL PRE-CYCLONE CLEAN UP

City of Darwin delivers an annual pre-cyclone clean-up service for all residential properties over the September/October period, keeping our community safe by collecting items that may become hazardous during a cyclone event.

This service is also used to promote and educate the community on recycling. Residents are asked to group similar items on the kerb such as household waste, e-waste, whitegoods and scrap metals for the collection teams to sort and segregate any recyclable materials. Collected items are taken to the Shoal Bay Waste Management Facility and either donated to the Trash and Treasure shop, recycled or otherwise sent to landfill.

Community members were notified of the service this year through a range of communication channels including television, radio, community banner sites and social media platforms. Council also engaged with key service providers such as Seniors Month, Council on the Ageing Northern Territory (COTA NT) and disability advocacy organisations to communicate the project to the broader community. Assisted pickups were again offered to seniors and residents with mobility limitations to ensure all residents had an opportunity to participate.

The total cost to Council for the pre-cyclone clean-up in 2022/23 was approximately \$438,000.



The following graphs show data relating to waste collected and diverted from landfill.

TOTAL TONNAGE COLLECTED:



Figure 8 Pre-cyclone hard waste collection 2022 total tonnage collected

COLLECTION BY MATERIAL:

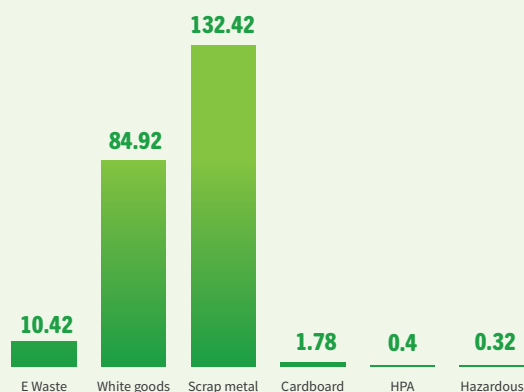


Figure 9 Pre-cyclone hard waste collection 2022 by material collected

DIVERSION RATE:

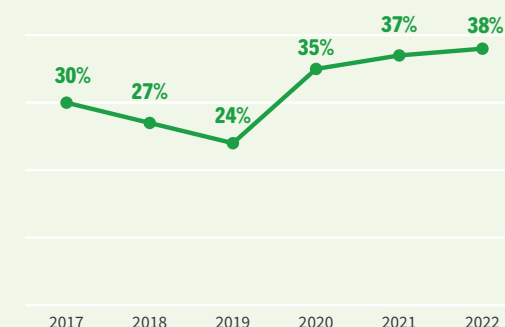


Figure 10 Pre-cyclone hard waste collection 2022 by diversion rate

STRATEGIC DIRECTION 4

A smart and prosperous city



5.4 STRATEGIC DIRECTION 4

Increasing the number of residents who choose to live in Darwin will make the city more socially and economically active and in turn achieve a better quality of life for the people of Darwin. A thriving economy will encourage businesses to establish or expand in Darwin and encourage tourists to visit and contribute to the economy. We will continue to work with the Northern Territory Government, business and industry and other partners to advance the local economy.

TARGET: BY 2030, DARWIN WILL BE RECOGNISED GLOBALLY AS A SMART CITY

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Implement and evolve #SmartDarwin and its pillars by 2030 			City of Darwin is reviewing the #SmartDarwin strategy to ensure its alignment with the 2030 strategic directions.
Lead innovation for the city and facilitate relevant activities to support these initiatives 			Innovative activities continue at City of Darwin with a successful leachate treatment plant at Shoal Bay Waste Management Facility, collaboration with Charles Darwin University students to review user experience of the Discover Darwin website and an upgrade of YourDarwin to align with strategic directions. CCTV and smart sensors provide analytics to support initiatives to deliver the Movement Strategy and improve liveability.
Support the development of business centres that foster industry engagement, collaboration and innovation across all markets 			City of Darwin attended the Urban Development Institute of Australia 'State of the Market' event in May 2023 providing insights into the changes occurring in the economic markets. Membership to Activate Darwin provides an opportunity to develop the economic prosperity of the CBD.
Develop innovation hubs for our community and future generations 			An innovation toolkit to be finalised in 2023/24.
Support life-long learning opportunities through the provision of STEAM programs 			STEAM programs continue to have a high level of engagement across the four libraries; this includes regular programs in addition to school holiday and one-off events. The demand for 3D printing continues to grow. Two new 3D printers have been purchased so that each library now has one onsite.

TARGET: BY 2030, DARWIN WILL HAVE ATTRACTED AND RETAINED MORE RESIDENTS AND WILL OFFER SUSTAINABLE INVESTMENT OPPORTUNITIES

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Implement an Economic Development Plan for the city 			The Discover Darwin website will continue to be implemented in the next Economic Development Plan for Darwin 2023-2025.
Support initiatives to increase the population of Darwin through engagement with business and industry, and all levels of government 			Under the Sister City agreement with Denpasar, Darwin has seen a number of agreements formed aiming to attract workers to work in the hospitality and tourism sector. Continued participation in the Land Development Corporation Committee with NT Government to improve development processes to facilitate housing provision. City of Darwin works with LGANT to lobby Territory and National issues to support Local Government improvements. The Reconciliation Action Plan includes actions to increase the level of first nations business participation in City of Darwin service delivery.
Promote Darwin as a great destination to live, work and study 			The Discover Darwin website's business register has been updated and 169 businesses are now included in the directory. Member of the Darwin Destination Program.
Support initiatives to grow the economy and retain people and jobs in Darwin 			Top End Group Training (GTNT Group) and KPOITU memorandum of understanding saw the first three of 25 students arrive in Darwin as part of the Denpasar hospitality program. City of Darwin operate a Trainee and Graduate employee program.
Deliver the International Relations Program to leverage business growth and economic development opportunities for the city 			Delivery of the International Dragon Boat Festival and Trade Show to high acclaim with 4,700 guests to the race day. Adoption of the Sister Cities Action Plan to guide the next two years of projects run through the Sister City Advisory Committee and International Relations.

SD4: OPERATIONAL PERFORMANCE

TARGET: BY 2030, DARWIN WILL BE RECOGNISED GLOBALLY AS A SMART CITY

2022/23 Actions	Status	Comment / explanation
Deliver priority components of the #SmartDarwin Strategy		CCTV networks for City of Darwin have been enhanced. Working in partnership with police, law enforcement, and community partners, CCTV provides targeted community safety interventions to help to address anti-social behaviour. Partners continue to share infrastructure such as street lighting poles to maintain public amenity.
Deliver the Darwin Destination Program		City of Darwin continues participation with key stakeholders of the Darwin Destination Working Group and with NT Government and Tourism Top End on City of Darwin led Larrakia Tourism Incubator Program.
Implement Customer Service Strategy annual actions		Implementation of strategy is progressing, and next tranche of outcomes will be delivered as part of the Customer Relationship Management (CRM) project.
Implement the City of Darwin Library Strategy 2020-2024 annual actions		City of Darwin has continued to implement the Library Strategy 2020-2024 with 94 per cent of actions completed to date. One action in progress and two actions will commence in 2024.

TARGET: BY 2030, DARWIN WILL HAVE ATTRACTED AND RETAINED MORE RESIDENTS AND WILL OFFER SUSTAINABLE INVESTMENT OPPORTUNITIES

2022/23 Actions	Status	Comment / explanation
Implement the Darwin Economic Development Strategy 2030 annual actions		The Discover Darwin website will continue to be implemented in the next Economic Development Plan for Darwin 2023-2025. Strategic Property Plan approved by Council.
Consolidate across City of Darwin operations to establish an integrated Learning Management System to support a skilled, qualified workforce for the delivery of innovative practices		Further activity is deferred until 2023/24 as the project is contingent on the implementation of the ICT Project Management Office.
Develop City of Darwin Revenue Strategy		Draft Revenue Strategy will be presented to Council after the Long Term Financial Plan has been endorsed.
Promote Darwin as a great destination to live, work, study, visit and invest		Memorandum of Understanding was signed during the Tradeshow on 05 June 2023, between ACBC NT and Qingdao Chamber of Commerce to facilitate cooperation and economic connection. Membership of Darwin Destination Working Group contributes to this action.

SD4: 2022/23 HIGHLIGHTS

LIBRARIES

STORY TIMES

Within Children and Youth Services we created bespoke story times in response to national weeks including NAIDOC Week, Earth Hour, Science Week, Water Safety Week, and Refugee Week. Through research and engagement with experts, staff creatively apply the theme to the story time sessions when selecting books and songs. We welcomed guest story time readers from the community including Taghreed and her family from Syria who joined through Harmony Week.



Taghreed and her daughter joining City of Darwin staff for Harmony Week family Storytime.

SYDNEY WRITERS FESTIVAL

Over three days we screened Sydney Writers Festival (SWF) talks that featured national and international authors allowing for conversation and discussion. This year City of Darwin trialled screening SWF in a different way to open the event to more people, and for customers to happenstance across the screenings and feel welcome to join. Participants wore silent disco headphones to listen to the talks, while the video was screened on a centralised screen. This allowed customers to walk, sit and move through the collections at their discretion during the talks. We received positive feedback from customers including asking for more events like this, and that events like this are beneficial for people who are hard of hearing as they can adjust their headset volume. Throughout the session people who would otherwise not have engaged with SWF sought information and were interested in participating in the future.

COMMUNITY SUPPORT AND ADVICE

Following the success of Homeless Link Up in 2021, and with community and sector feedback, our Community Wellbeing Officer established monthly Community Support and Advice (CSA) group sessions. These sessions bring together community services agencies and organisations at a designated date and time for community to access multiple services in one location. Held at Casuarina Library organisations who attend include Centrelink, Darwin Community Legal Service, Housing Support Program representatives, Salvation Army, Catholic Care and NT Shelter. The success of this program relies on strong collaboration with service providers, and other community services engaging with their clients to attend.

PUBLIC PRINTING UPGRADE

This year, the libraries underwent a substantial upgrade to the public printing system. The upgrade provides the ability to scan documents directly to customers' email addresses, while also introducing the convenience of printing from personal devices and borrowed laptops/tablets. These upgrades have significantly enhanced the user experience of a service that is extensively utilised by the community.



Participants at Amy Hetherington's October Business Month sessions.

OCTOBER BUSINESS MONTH

In October the libraries engaged local entrepreneur and business person Amy Hetherington to present sessions through October Business Month. The social media program offered participants in-depth ways to use social media to help build the profile of their business. The sessions were lively, engaging and created opportunities for participants to develop connections with like-minded people.

CHECK MATE

Chess can be an enigma for many. Yet it is a game which 600 million people practice globally. In Darwin, a pairing of two avid chess players established Darwin Social Chess Club and began offering chess lessons to schools and individuals across the region. In late 2022, City of Darwin Libraries partnered with Darwin Social Chess Club to run free community chess sessions every Sunday afternoon at Casuarina Library. The collaboration allows an emerging organisation to grow and develop an audience, whilst delivering library outcomes of connecting community and supporting mental and social wellbeing. Sessions are open to all age groups with over 400 adults and around 300 children participating. Library staff had also had fun creating some unique social media posts to enliven the game.

FAMILY HISTORY

Understanding our past and family history is important for wellbeing and sense of place and identity. Our Family History presentations are designed to share the various methods and tools that people use in researching and recording family history. Free access to archives at Library & Archives NT, National Archives of Australia and TROVE were featured, as well as paid options such as Ancestry. It was important that we demonstrated free and low-cost options to reduce the financial barrier to accessing family history. This session was also an opportunity to showcase our Media Digitisation Station, a bookable resource that allows photos, slides & VHS to be converted into digital format.

In partnership with National Archives of Australia we delivered an Aboriginal Family History Research session tailored for First Nations community members who are beginning their family history work. Further resources were shared regarding archives that relate to First Nations peoples, and also sharing insights about connecting with NT Stolen Generations and land councils.



Participants at Family History Workshop.



SNAPSHOT

408,007

**LIBRARY ITEMS
CIRCULATED**

462,615

LIBRARY VISITS

18,629

**CHILDREN AND
THEIR PARENTS/
CARERS ATTENDED
FUN BUS**

92,540

**INTERNET SESSIONS
USED ON LIBRARY
PCS AND WI-FI**

881

**LIBRARY EVENTS
WITH 25,535
PEOPLE ATTENDING**

**eRESOURCE
LOANS FROM ALL
SOURCES HAVE
REACHED**

23%

OF TOTAL LOANS



Anglicare Job Club session practising interview techniques.

PROGRAMS FOR YOUNG PEOPLE

Engagement with young people through our youth programming grows year on year. This year we have offered monthly *Gaming After Dark* sessions, partnered with Council's LAUNCH youth team and young producers to deliver *Geektacular* at Casuarina Library, engaged with early years young people at *Tech Zone* in Karama Library, and attended external events and expos to engage and undertake surveys. These events offer safe environments for young people to explore their identity, community, and provide a space to express themselves.

Held in January, *Geektacular* was a by geeks for geeks event. It was an afternoon of free geeky fun and a great place to connect with like-minded young people. On offer were esports, Dungeons and Dragons, boardgames, cosplay comp, art activities, minimarket, photobooth, Karaoke, sword play snacks from Catts Café and more. This year over 400 people actively participated in the event, with all activities led by an emerging facilitator and presenter.

Gaming After Dark was established as a monthly Friday night gaming event at Casuarina Library for young people aged 12- 17yrs, supported by a grant from Office of Youth Affairs. In a nine-month period more than 200 young people have attended the sessions, with many young people returning each month to connect with fellow gamers and enjoy competitive gaming in a social environment. Participants, parents and community organisations are looking forward to the 2023/24 season.

JOB CLUB

City of Darwin has been actively delivering Job Club sessions for more than two years. These bespoke sessions cover resume and cover letter writing skills, as well as interview preparation. Everyone in the community is welcome, with the program being timed around Charles Darwin University breaks to support young people and international students needing support. Feedback is overwhelming positive, with participants appreciating the care and detail provided through the sessions, and the follow up support provided by library staff. One feedback read '*Interesting, competent, informative, and not boring.*'

In 2023 we were approached by Anglicare's community team supporting new migrants to run Job Club. We offered a tailored Job Club for Anglicare's clients, as well as taking the opportunity to deliver train the trainer with Anglicare's team, thus enabling the reach of this program to occur outside the libraries offering.

FAMILY AND CHILDREN'S SERVICES

The Children's Arts Exhibition was held in October, part of National Children's Week. Darwin's four libraries were full of wonderful artwork submitted from children aged two to 12 years, from families, local schools and childcare centres. The exhibition was a great opportunity for children to display their unique creative expression and was enjoyed by everyone visiting the libraries.

DARWIN'S SMART CITY EVOLUTION: A YEAR OF EXPANSION AND INNOVATION IN 2022/23

As cities worldwide adapt to the digital age, Darwin continues to lead by example, embracing the transformative potential of Smart City solutions. Throughout this year, we've significantly expanded and invested in our Smart City infrastructure, paving the way for a more connected, efficient, and responsive urban environment.

A shining example of our dedication to innovation is the introduction of movement solutions. These mechanisms, including People and Vehicle Counting solutions, which serve as vital components of our broader Movement Strategy. Permanent installations are at Malak Obstacle Course, Mindil Beach, Austin Lane and Smith Street Mall. They enable us to understand the ever-evolving dynamics of our city, ensuring decisions are backed by precise insights into the flow of our community.

Through active engagement in industry forum presentations, Darwin proudly showcased its Smart City capabilities, underscoring our commitment to shaping a city that addresses present-day needs while preparing for future challenges and opportunities.

INTERNATIONAL DRAGON BOAT FESTIVAL

Across three big days, Lord Mayor Kon Vatskalis welcomed international and interstate guests to Darwin across a number of key events, including a Welcome Reception at Parliament House, Dragon Boat Festival Day at Darwin Waterfront, Sister and Friendship City Gala Dinner, International Trade Show and Business Networking evening at DoubleTree by Esplanade.

The Festival was a unique opportunity for cultural and economic prosperity, facilitated by City of Darwin's International Relations Program. From these exchanges, City of Darwin was pleased to announce a scholarship program with our longest-standing Sister City, Kalymnos. We also welcomed a large delegation with more than 20 visitors from our newest Sister City, Denpasar. The Denpasar delegation included students ready to commence hospitality training with GTNT which has been a celebrated outcome of the Memorandum of Understanding between Denpasar and Darwin and the visit to Denpasar by the Lord Mayor in 2022.

Commitments to enhance cooperation and economic exchange were made with a Memorandum of Understanding signed between the Australia Business Council NT and China Chamber of International Commerce, Qingdao Chamber at the Trade Show.

The Festival received a great return of investment. The total cost of the event was \$175,485 including the external grants and sponsorship of \$134,480 and City of Darwin contributed \$41,005. GRP is estimated to have increased by \$447,000 (Remplan Economy) because of this event. The media coverage reached 88.6 million people from home and abroad who actively reacted to this event before, during, and post-event.

The Darwin International Dragon Boat Festival, with its diverse offerings of dragon boat races, traditional performances, community activities, and food stalls; demonstrated several positive economic and social impacts through enhanced community exchange, increased cultural awareness and exchange, tourism promotion and economic impact, health and wellbeing through inclusive sports and trade activities.



STRATEGIC DIRECTION 5

A vibrant and creative city



5.5 STRATEGIC DIRECTION 5

Darwin's identity is strengthened and enhanced through the celebration of our rich and diverse cultures.

By embracing, celebrating and valuing the richness different groups bring to the city, Darwin will be a more attractive place for both residents and visitors. It will build a greater sense of community ownership, connectedness and belonging.

TARGET: BY 2030, DARWIN WILL BE RECOGNISED AS AN ICONIC DESTINATION

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Partner with other stakeholders to grow the visitor economy of Darwin			Partnered with Larrakia Development Corporation to deliver the Tourism Incubator Program. Saltwater Stories of the Larrakia podcast launched. Other stakeholders include Tourism Top End, Activate Darwin and Darwin City Retailers Association.
Deliver a City of Darwin events program and support other event programs that engage locals and attract visitors			Event Management Practices streamlined with a revision of Event Application/Permit form. Australia Day and Bombing of Darwin events were delivered to high praise. ANZAC Day was delivered by RSL with City of Darwin support. Cyclone Tracy Commemoration Advisory Committee established to provide guidance on planning for commemorative activities.
Support the promotion of Darwin as a cruise ship and yachting destination and as a home port for expedition ships			Sister City Advisory Committee are supporting the Darwin to Ambon Yacht Race and the Dili to Darwin Yacht Race as part of the two-year Action Plan. Considering options for a Webkiosk and sensors near the Darwin port to capture data for informed decision making.



TARGET: BY 2030, DARWIN WILL BE A MORE CONNECTED COMMUNITY AND HAVE PRIDE IN OUR CULTURAL IDENTITY

Strategic action	2021/22 Progress	2022/23 Progress	Comments
Implement a City of Darwin Reconciliation Action Plan			City of Darwin's new Innovate Reconciliation Action Plan 2023-2025 was endorsed by Council at the 27 June Ordinary meeting.
Promote Darwin as a destination known for its Aboriginal cultures and landmarks			Larrakia art in Darwin continues to grow with the installation of new planter boxes enhanced with unique Larrakia designs.
Deliver events and activities that recognise Darwin's rich and multi-faceted history			Australia Day and Bombing of Darwin events were delivered to high praise. ANZAC Day was delivered by RSL with City of Darwin support. Delivery of the Innaugural International Dragon Boat Festival and Trade Show to high acclaim with 4,700 guests to the race day.
Deliver programs and services that create a cohesive, connected and culturally enriched community			City of Darwin continues to financially contribute to the Darwin Entertainment Centre and funds community events and programs through sponsorship and grant funding. City of Darwin also delivers programs and services that create a cohesive, connected and culturally enriched community.



SD5: OPERATIONAL PERFORMANCE

TARGET: BY 2030, DARWIN WILL BE RECOGNISED AS AN ICONIC DESTINATION

2022/23 Actions	Status	Comment / explanation
Deliver a City of Darwin events program and events management with a focus on developing and marketing of City of Darwin owned facilities for events		Australia Day, Bombing of Darwin and Christmas events were delivered to high praise. ANZAC Day was delivered by RSL with City of Darwin support. Cyclone Tracy Commemoration Advisory Committee established to provide guidance on planning for commemorative activities.

TARGET: BY 2030, DARWIN WILL BE A MORE CONNECTED COMMUNITY AND HAVE PRIDE IN OUR CULTURAL IDENTITY

2022/23 Actions	Status	Comment / explanation
Implement the City of Darwin Innovation Reconciliation Action Plan		City of Darwin's new Innovate Reconciliation Action Plan 2023-2025 was endorsed by Council at the 27 June Ordinary meeting.
Deliver the City of Darwin Community Grants Program to support and enable community events programs including those celebrating culture, arts and diversity		The Community Grants program was delivered. This program continues to receive positive feedback and strong community engagement and results.
Implement the Youth Strategy 2022-2026		City of Darwin successfully implemented the annual actions from the Youth Strategy.
Implement the City of Darwin Access and Inclusion Plan 2019-2022		2019-2022 Access and Inclusion Plan was completed. The Municipal Plan 2023/24 includes objectives for the development of the next Access and Inclusion Strategy.
Develop an Art Strategy		The development of the draft Creative Strategy is progressing well and will be presented to Council in late 2023.
Financially contribute to the Darwin Entertainment Centre to deliver programs and services that create a cohesive, connected and culturally enriched community		City of Darwin continues to provide funding to Darwin Entertainment Centre to deliver programs and services that create a cohesive, connected and culturally enriched community.

SD5: OPERATIONAL HIGHLIGHTS

COLOURFUL STREET SWEEPERS AND AMENITY BLOCKS

Two of City of Darwin's street sweepers and four amenity blocks in Rapid Creek, Bundilla Beach, Nightcliff Foreshore and Sunset Park were on the receiving end of a colourful face lift courtesy of work created by local visual artists from Free Space Studios in collaboration with Darwin Community Arts.

The work is called *Gurumbai Magical Mangroves* and celebrates the beautiful natural environment that surrounds Darwin. Originally commissioned for use at the Jingili All Access Playground, City of Darwin extended its copyright agreement with the artists to brighten up the community.

The street sweepers and amenity blocks showcase the work of artists Samantha Callaghan, Tara Darcy, Wendy Lamble, Abigail Maralngurra, Angelique Martin and Joanne van Roden.

City of Darwin is excited to celebrate the creativity and hard work of these artists, injecting some colour and vibrancy where you least expect it. We received support from the NT Government through their Tourism Town Assets grants for the wrapping of the amenities blocks.

LIGHTBOX EXHIBITIONS PROGRAM

Darwin city and the suburbs continue to light up with the work of local visual artists across ten purpose-built lightboxes as part of City of Darwin's Lightbox Exhibitions Program.

The program works with curators to showcase local artists, while also encouraging community dialogue around topical themes and activating public spaces. These temporary exhibitions change every six months and are located in three sites across Darwin including the Smith Street Mall, the Dragonfly Carpark entrance and at the front of Nightcliff Pool.

City of Darwin offers an annual expression of interest call out for local curators to apply. The successful curators select the artists, works to be included, and manage the series installation process with support from the Arts and Cultural Development team.

The past 12 months saw two Lightbox series launched and installed, and showcased artists from a range of backgrounds, training and stages in their practises including creatives who are emerging, mid-career and established.

Proper Creative curated *Looking Forward* (September 2022-February 2023), which featured a range of artists from digital and street art backgrounds focusing on ideas connected to the future. Wild North Arts Inc curated their series *Born to be Wild* (March-August 2023), involving local comic book, animation and graphic novel genre artists focusing on wild Top End stories and characters.



YOUTH

City of Darwin's Youth Programs team and key library staff have been working closely to grow a suite of regular programming for ages 12+. Strong youth participation and leadership in development and delivery of Geek Up, Gaming After Dark and Geektacular has been key to the program's success.

Delivering on a key theme in City of Darwin's 2022-2026 Youth Strategy, the Youth Programs team have been working on increasing partnerships to expand the range of opportunities available to you people in our community. New partners in 2022/23 include:

- **MAGNT** – engaging three young artists to deliver public programming as part of EX!T Art
- **The K-pop Mob** – providing a term of free K-Pop classes for ages 15-20 and creating a video of the final choreography at Sunset Park
- **Young Professionals Network NT** – support to access Council venues to deliver their Mastermind workshops series
- **Darwin Community Arts** – providing video making workshops and supporting young people from Bagot community to design and print their own shirts for Couch Surfing
- **GTNT** – delivering Café Skills workshops from The Meeting Place by GTNT Café for our school holiday Get That Job program
- **Deckchair Cinema** – offering free youth-chosen movies during school holidays



LORD MAYORAL AWARDS

The Lord Mayoral Awards recognise individuals with a disability who have made outstanding contributions to the community by advocating for the rights and well-being of people with disabilities. The awards are held in conjunction with the International Day of People with Disability, Carnival of Fun.



THE CHAMPION AWARD

A person who has made an outstanding contribution to the community advocating for the rights and well-being of people with a disability.

Champion – Paul Johnes

Paul has established vegetable gardens at his supported accommodation and day service resulting in reduced stress and promoting positivity and inclusivity in these spaces. Introducing wood burning at The Inclusion Centre, Paul teaches and supports others to acquire these skills. Paul enriches the lives of people around him as he leads by example and ensures others are aware of their rights and the services available to them through the National Disability Insurance Scheme.



THE RISING STAR AWARD

A person under 25 years of age who make an ongoing contribution to their school, workplace or community advocating for the rights and well-being of people with disability.

Winner – Abigail Maralngurra

Abigail's contribution to the Jingili Water Gardens Playground upgrade, the most significant public art installation created in Darwin, was significant in scale and sophisticated concept responding to the ecosystem of the Rapid Creek area in her drawings. Abigail's art has been featured on City of Darwin infrastructure in Rapid Creek and the Nightcliff Foreshore. For the significance of her contribution to the vibrancy of Darwin at such a young age Abigail is a deserving Rising Star winner.

AUSTRALIA DAY AWARD WINNERS 2023:

Community Event of the Year – Nepal Festival NT

This year's City of Darwin Community Event of the Year winner is Nepal Festival Darwin 2022. Themed "One Country, Many Stories", the festival promoted Nepal's unique heritage through a celebration of the Himalayan nation's diverse ethnicity, art, culture, food, folklore and folktales.

Organisers, the Non-Resident Nepali Association of the Northern Territory had more than 300 volunteers on hand in June last year to make the day-long festival at the Darwin Waterfront a reality. Most of these volunteers had given at two least hours a day of their time for two months in preparation for the festival.

An estimated 10,000 visitors attended the event, spending time learning about Nepal and providing a business spin-off for venues at the Darwin Waterfront.

The festival's most popular attraction was the Nepal House display, which showcased the country's unique cultures and traditions through the daily lives of Nepali people. The festival wrapped-up that evening with a high-energy performance from the Nepali Rock Band, who flew from to Darwin from Nepal to perform at the festival.

Young Citizen of the Year – Erika Mae Lu

City of Darwin's 2023 Young Citizen of the Year is Erika Mae Lu. Erika arrived in Darwin as an international high school student from the Philippines but has stayed in her adopted home, becoming an Australian citizen in 2019. Since embracing her new home, Erika has committed herself to making a positive contribution by helping young people here in Darwin. She does this professionally through her job as a business analyst with the Department of Industry, Business and Trade. But Erika also volunteers for organisations including Starlight Children's Foundation, ANSwering the Cry of the Poor (ANCOP), Charles Darwin University's Career Centre, the Filipino-Australian Association NT, and Young Professionals Roteract NT, of which she is a founding member and an executive director. This role sees her focus on helping young professionals and graduates step up as leaders in their communities and chosen fields. Erika has also been involved in fund-raising included for Starlight Children's Foundation's 2022 Starlight Ball, which generated more than \$400,000 to help brighten the lives of sick kids and their families.

2023 Citizen of the Year – Kaye Talbot

This year's winner of City of Darwin's Citizen of the Year award has been volunteering to help enrich the lives of people with disability for more than 15 years. Kaye Talbot has been an active member of Darwin and NT Tenpin Bowling since arriving here in 1991. In 2007 Kaye began coaching bowlers with disability. Coaching people with disability effectively became a vocation for Kaye, who continues her role as a specialist coach today. It's a calling which has earned her well-deserved plaudits within the tenpin bowling community and among parents and carers of people with disability. Before the closure of the accredited bowling alley, Planet Tenpin at Nightcliff, the weekly disability league regularly attracted 40 participants to what was a safe and comfortable environment which built community participation for bowlers ranging in ages from 12 to 65. Kaye and the association's disability officer subsequently worked with KingPin Darwin to arrange a fortnightly social bowl.

In addition to her work with people with disability, Kaye has also successfully coached Darwin's competitive bowlers enhancing their chances at national championships. Her one-on-one coaching has helped them develop skills, technique, and bowling etiquette. Fittingly, in 2021, Kaye was rewarded with induction into NT Bowling Hall of Fame.



SNAPSHOT

Citizenships 2022/23

16

CITIZENSHIP
CEREMONIES

566

COMMUNITY
MEMBERS BECAME NEW
AUSTRALIAN CITIZENS

NEW AUSTRALIANS
REPRESENTED

61

DIFFERENT COUNTRIES

GOVERNANCE FRAMEWORK



5.6 GOVERNANCE FRAMEWORK

VISION AND CULTURE

Deliverable	Status	Comment / explanation
Continue to implement City of Darwin's Integrated Strategic Planning Framework		Strategies and Operational plans in place. Cyclic reporting of performance and delivery of actions integrated into business operations to ensure oversight of deliverables and outcomes. Internal plans continue to be integrated into the wider system to provide system oversight.
Implement initiatives to support the enhancement of proactive risk-based approaches to operations and safety		Strategic and Operational risk registers complete, project risk registers progressively being developed. Routine reviews in place. Improved risk aware culture across the organisation with ongoing workshops improving organisational maturity to risk culture. Incident reporting module continues to be rolled out.

ROLES AND RELATIONSHIPS

2022/23 Actions	Status	Comment / explanation
Provide Operating Subsidies in line with City of Darwin Funding Guidelines		100% of sponsorship budget was expended for the financial year with \$442,350 in sponsorship awarded. City of Darwin completed a review and revision of the Sponsorship Policy and a new In-Kind Support Policy to be introduced in the new financial year.
Facilitate City of Darwin's position at the national and local levels for impacting environment, waste and climate policy and targets		Submissions have been made to NT Government regarding the Single Use Plastics Discussion Paper and the Container Deposit Scheme Discussion Paper. Contributions were made to the Council of Capital City Lord Mayors submission on Fuel Efficiency Standards and continued attendance at the Climate Action Working Group meetings. Meetings have also been held with NT Government Circular Economy Team and Local Government Association NT to progress circular economy within the Territory.
Establish and maintain productive and positive relationship with Larrakia, First Nations, and Government stakeholders to work in collaboration to address public safety		Relationship building continues through Larrakia Nation Aboriginal Corporation, Gwalwa Daraniki Association and other First Nations organisations.

DECISION MAKING AND MANAGEMENT

2022/23 Actions	Status	Comment / explanation
Implement the pillars of Integrated Quality Management System (IQMS)		Elements of IQMS being progressively implemented.
Review and refine Workplace Health and Safety Management Framework and document suite		City of Darwin has undertaken a full review and redevelopment of our WHSMS which is currently being implemented.
Implement new City of Darwin By-Laws in compliance with legislative requirements		City of Darwin By-Laws 2023 have been signed by CEO and endorsed by Council on 27 June 2023. The By-laws become operational on 2 October 2023.
Implement City of Darwin's Privacy Management Framework and annual actions		Current Privacy Management Plan (PMP) closed. Outstanding tasks to be reviewed and rolled into the new PMP being developed as appropriate.
Implement the Joint Planning Framework between City of Darwin and NT Government for youth across the municipality		Quarterly meetings continue as part of the Joint Youth Planning Framework. Parties in discussion regarding collaborative funding for outreach work.
Upgrade City of Darwin's electronic records management system		Upgrade is underway and to be completed in 2023/24, in alignment with the ICT Roadmap Implementation.



2022/23 STRATEGIC AND MAJOR PROJECTS

City of Darwin major projects are operations or capital projects with budgets that exceed \$1 million.

Each year, City of Darwin identifies a number of major projects which are fundamental to delivering on the Darwin 2030 – *City for People. City of Colour* Strategic Plan. These projects may be delivered within an annual budget cycle or scheduled and funded across multiple years.

Project	Description & comments	Budget	30 June 2023 result
Better Suburbs 2022/23	City of Darwin will continue to invest towards the Better Suburbs Projects program to upgrade streetscapes and community infrastructure in our suburbs as part of Council's commitment to achieve a vision of a 'City for People. City of Colour'. The full list of projects can be found in Appendix 8.2 of this Annual Report.	\$1.8M	
Redevelopment of Civic Centre	The project will include a new council office and a state-of-the-art Council Chambers with a large public gallery and offer community meeting rooms and significant off-street parking to ensure a reduction in bitumen heat sync and meet our city's future needs for off-street parking. Community consultation is complete which will inform the function design brief for the building.	\$30M	
Lee Point Road	Construction was deferred due to clashes with underground services. Construction of the new duplication to occur thereafter for completion prior to the wet season in December 2023.	\$3.3M	
Shoal Bay Waste Management Facility	Projects being undertaken at the Shoal Bay Waste Management Facility are: • Design of Stage 7 general waste cell • Expansion of Stage 2 inert waste cell • Construction of leachate ponds.	\$18M	
Storm Water Upgrades and Reconstruction	Prioritisation is directed at immediate requirements, guided by the asset management system. Through our condition assessments of stormwater assessments, high-risk areas were identified for immediate rectification works, including the program at Jingili Water Gardens. The program of works for Dick Ward Drive has been delayed due to a late wet season and groundwater conditions until such time that construction can proceed.	\$1.7M	
Casuarina Aquatic and Leisure Centre	City of Darwin is redeveloping the Casuarina Pool into the Casuarina Aquatic and Leisure Centre, which will provide a modern, family-friendly facility for the community to enjoy. Opening late dry season 2024.	\$26.8M	
Road Resurfacing and Renewal	City of Darwin's asset renewal program for the resealing of roads throughout the municipality. Roads included courts in the Stuart Park area, Buffalo Creek Road, Playford Street. Trower Road from Delamere Street to Scaturchio Street was identified also with delivery late into the FY with completion of the works in September 2023.	\$2M	
Local Roads and Community Infrastructure – Phase 3	This program is funded by the Australian Government's Local Roads and Community Infrastructure Program which supports all Australian councils to deliver priority local road and community infrastructure projects in their region, creating jobs and long-lasting benefits for communities. As part of Phase 3, City of Darwin undertook the Bagot Oval Carpark Reconstruction and Bayview Street Footpath and Verge Widening.	\$1.7M	

6.

LEGISLATIVE COMPLIANCE



6.1 LEGISLATIVE COMPLIANCE

The Local Government Act 2019 details the information which must be captured within the Annual Report.

Under s291 of *The Act* the content of the annual report must include:

- A copy of the council's audited financial statements (refer pages 104 -149)
- An assessment on council's performance against the objectives stated in the municipal plan (refer pages 48 – 89)
- An itemisation of any shared services the council has entered
- Details of any delegations of the council's functions and powers to a council committee
- An itemisation of any amounts of fees or allowances paid to committee members (refer pages 29 – 31 and 102)
- A summary of community engagements and consultations undertaken by the council (refer pages 93 - 95)
- An assessment of council's performance of service delivery and projects (refer pages 48 – 89)
- Comparison of the council's actual performance against budget with a reason for the material variations (refer pages 98 – 102)

6.1.1 SHARED SERVICES

A policy of shared services was adopted by Council on 22 February 2022. The policy can be found on City of Darwin's website: 0071 Shared Services Policy | City of Darwin | Darwin Council, Northern Territory

During 2022/23 City of Darwin participated in one shared service:

- Library Courier Services shared by City of Darwin, City of Palmerston and Litchfield Council - \$9,180.00.

6.1.2 DELEGATIONS

In September 2021, the 23rd Council reviewed its Statutory Delegations and adopted the following delegation to Council Committees and the Chief Executive Officer.

CHIEF EXECUTIVE OFFICER PERFORMANCE APPRAISAL COMMITTEE

Pursuant to Section 40 of the *Local Government Act 2019* to:

- Conduct and finalise a performance evaluation and review of the Council's Chief Executive Officer; and
- Any other power and functions delegated to it under its Terms of Reference from time to time.

ADMINISTRATION REVIEW COMMITTEE

Pursuant to Section 40 of the *Local Government Act 2019* to:

- Investigate, inquire into and make recommendations to Council on matters raised in application to review a decision in accordance with Part 18.1 of the *Local Government Act 2019*; and
- Any other powers and functions delegated to it under its Terms of Reference from time to time; and
- Pursuant to Section 40 of the *Local Government Act 2019* delegates to the Administrative Review Committee its powers under Section 19 of the *Local Government (General) Regulations 2021*, to carry out, on behalf of the council, financial functions of the council in the months the Council does not hold an Ordinary Meeting.

RISK MANAGEMENT AND AUDIT COMMITTEE

Pursuant to Section 40 of the *Local Government Act 2019* to:

- Monitor compliance by the Council with the proper standards of financial management; and
- Monitor compliance by the Council with Northern Territory Local Government Legislation and Accounting Standards; and
- Authorise the Committee or its members to:
 - Obtain any information it requires from any member of staff and/or external party,
 - Discuss any matters with the external auditors, or other external parties,
 - Request, via the Chief Executive Officer, the attendance of any member of staff at committee meetings,
 - Obtain external legal or other professional advice, as considered necessary to meet its responsibilities,
- Any other powers and functions delegated to it under its Terms of Reference from time to time.

CHIEF EXECUTIVE OFFICER

Pursuant to Section 40 of the *Local Government Act 2019*, delegated to the Chief Executive Officer, or any person acting in the position of Chief Executive Officer, all of the powers, functions and duties under the *Local Government Act 2019* and *Local Government Regulations 2021* subject to any conditions and or limitations specified in legislations, Council Policy and Procedure or by Council resolution with the exception of:

- The powers, functions and duties under Section 35 regarding adoption of the Municipal Plan
- The powers, functions and duties under Section 64, appointment to fill a Casual Vacancy on the Council
- The powers, functions and duties under Section 82 to establish or abolish Council Committees; and
- The powers, functions and duties under Part 6.4, meetings of electors
- All of the powers, functions and duties of all other Act and Regulations under which Council has a vested power, function or duty, subject to any legislative restrictions, conditions and limitation, Council Policy and Procedure
- The powers and functions under the Darwin City Council By-laws 1994, subject to any legislative restrictions, conditions and limitation, Council Policy and Procedure

In accordance with Section 183 of the *Local Government Act 2019*, the Chief Executive Officer has been appointed as an Authorised Person.

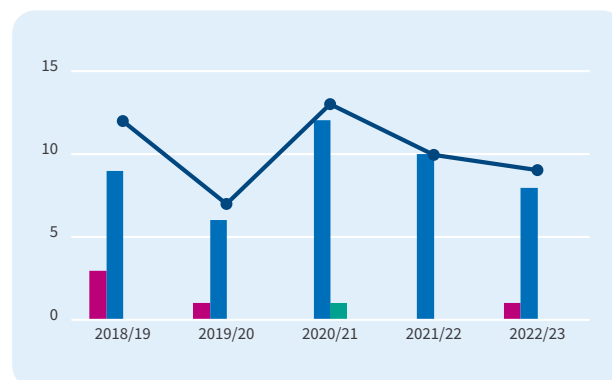
On 15 March 2022, these delegations were modified to clarify the limitations on financial liabilities as required by section 40(3)(b) of the *Local Government Act*.

THAT Council resolve in accordance with Section 40(3)(b) of the *Local Government Act* that the following financial liabilities will require Council approval:

- Any loan borrowings, entering mortgages, issuing of bonds or similar undertaking excluding Minor Transactions as defined in the Borrowing Guidelines;
- Where Council enters a Fixed Purpose Contract and anticipated expenditure is over \$10 million (ex GST);
- Where Council enters a Period Contract and \$10 million expenditure (ex GST) is expected to occur in any year;
- Where Council enters a Panel Contract and anticipates expenditure over \$10 million for a project (ex GST) or \$10 million (ex GST) per year for a service;
- Other circumstances where City of Darwin would create a financial liability of \$10 million (ex GST) or more.

6.1.3 FREEDOM OF INFORMATION

In accordance with the *Information Act 2002*, residents and customers may request access to information (Freedom of Information) which is either personal to them or information related to Council business. In 2022/23, City of Darwin received 9 Freedom of Information requests. 1 related to access to personal information and 8 related to Council information.



- Applications to access personal information
- Applications to access Council information or a mix
- Accepted applications withdrawn
- Applications not accepted
- Total applications

Figure 11 2022/23 Information Act 2002 applications

6.1.4 EXTERNAL COMPLAINTS

City of Darwin's Customer Feedback and Customer Policy establishes the framework for handling complaints received about the behaviours of individuals or the performance of Council. A complaint may relate to an Elected Member, City of Darwin staff, volunteer worker or City of Darwin contractor. In addition, members of the public may make complaints directly to the Ombudsman, Department of Chief Minister and Cabinet or the Independent Commissioner Against Corruption (ICAC).

In 2022/23 5 complaints were received which is less than 2021/22.

6.1.5 COMMUNITY ENGAGEMENT

City of Darwin is committed to open, transparent and responsive engagement with our stakeholders and the community. We design our engagement process to reflect our diverse population and continue to incorporate the input and feedback we received into our decision making.

Engagement instils community confidence in our ability to show strong leadership and deliver our promises. It also builds confidence and satisfaction in the partnerships we are creating with our stakeholders and the community.

Community and stakeholder engagement is a planned process which provides significant benefits to City of Darwin:



During 2022/23 City of Darwin undertook several engagement processes including:

Project	Timing	Engagement information
Darwin Oval Car Park Consultation	September 2022	As part of the 2021 and in 2022 Municipal Plan and budget deliberations there was no funding endorsed/approved for the greening of the Darwin Oval Carpark by Council. In April 2022 Council resolved to defer the replacement of the Darwin Oval Car Park on The Esplanade with a green space until consultation with key stakeholders was undertaken and the outcomes considered In September 2022, key stakeholder consultation was undertaken to gain a better understanding of the preferences and aspirations of key stakeholders for the future use of the Darwin Oval Car Park. Carpark permit holders indicated via response or via by exclusion that they all support the retention of the space as a car park. Only 3 of the key users/stakeholders responded to request to provide comment and 2 of these indicated to green the space.
Play Space Strategy 2022-2030	September – October 2022	City of Darwin has developed a draft Play Space Strategy 2022-2030 to provide a framework for the provision of public play and recreation spaces across the municipality. City of Darwin engaged Atria Group to undertake community and stakeholder consultation on the draft Play Space Strategy over four weeks. Consultation participation included: • 240 surveys completed • 100 ideas submitted • 110 semi-structured interviews held • Three focus groups attended with total of 15 attendees • 50+ Stakeholders contacted via email • one stakeholder meeting held

Project	Timing	Engagement information
Walkway 191 – Koolama Crescent to Mc Millans Road Karama	October 2022	In September 2022, Council received a community petition from 44 Karama residents requesting a night-time closure of the Walkway 191. Residents have reported ongoing issues of antisocial behaviour and criminal activity in and around the walkway, which negatively impacts the community. In October 2022, a community consultation was undertaken, providing an opportunity for feedback on the future management of Walkway 191. During the consultation phase, four written responses and five phone calls were received, with all respondents in support of Council undertaking a night-time closure of Walkway 191.
Building Better By-laws	November - December 2022	City of Darwin conducted a survey to generate feedback for the new By-laws to replace the Darwin City Council By-laws 1994. The proposed new By-laws had been updated to modernise the existing By-laws ensuring they reflected the Council's and residents' current views and expectations. All feedback received was used to inform and develop the the new By-laws.
Civic Centre Redevelopment	February - March 2023	City of Darwin is redeveloping the Darwin Civic Centre, The new Civic Centre will provide new offices and a state-of-the-art Council Chambers and is anticipated to offer public spaces for exhibitions, events, and library services. Along with its proximity to, and as part of the Civic and State Square Masterplan redevelopment, the new civic centre will be an important and valued public asset into the future. Consultation for this project was planned over two stages to ensure community aspirations were reflected in the design of this important community facility.
Sports lighting at City of Darwin ovals and recreation facilities	February - March 2023	City of Darwin acknowledged the changing needs of facility users and sought feedback on a proposal to standardise sports oval and recreation facility lighting hours.
Creative Strategy 2023 - 2030	March - April 2023	City of Darwin engaged the community whilst developing a Creative Strategy for all who live, work, study in and visit the municipality. The strategy was developed as the Arts Plan 2015 – 2020 had expired, and an opportunity was uncovered to take a fresh strategic look at the local creative sector through the lens of the 10 year Strategic Plan Darwin 2030: City for People, City of Colour.
CBD Speed Limit Consultation	March - April 2023	A study from City of Darwin uncovered that a majority of motorists in the CBD - 85% or the 85th percentile - drove at or below 40 kilometres per hour. In response, City of Darwin sought feedback on reducing the speed limit in the CBD to 40 kilometres per hour, in order to prepare for the future. The proposed reduction aimed to make way for diverse modes of transport such as more bike paths and extended business activations including parklets, which utilised council car park spaces and shared areas for dining and other business and social activities.
Nightcliff Village Masterplan	March - April 2023	City of Darwin engaged the community to provide feedback on the draft Nightcliff Village masterplan. The focus of the masterplan was to enhance the existing features of the Nightcliff Village beyond the market use, which would create a vibrant local centre that transformed to a new comfortable, engaging and inviting space. In 2022, a thorough planning and stakeholder consultation process was undertaken to inform the design.

Project	Timing	Engagement information
Bundilla Beach RV park trial survey	April - May 2023	Community members were encouraged to have their say on a proposed trial for a recreational vehicle (RV) park at Bundilla Beach. City of Darwin was exploring ideas to develop the local economy, support tourism growth and position Darwin as an attractive tourism destination. By implementing the proposed Bundilla Beach RV park trial, City of Darwin aspired to provide more accommodation options near the CBD during Darwin's busy 2023 peak visitor period. If supported, the trial would see around 20 RVs accommodated at Bundilla Beach. The trial would end in 2023.
Municipal Plan	May 2023	Community engagement was sought to provide feedback on City of Darwin's draft 2023/24 Municipal Plan. Community feedback was a key component in determining the priority projects and programs for the next financial year. Highlights of the draft 2023/24 Municipal Plan included: • \$5.7 million for City of Darwin's network of roads and footpaths • \$4.3 million for libraries • \$1.9 million sport and recreation investment • \$1.75 million to maintain our 420 kms of stormwater drains. • \$1.7 million for animal management • \$1.56 million for community events.
Walkway 29 – Lee Point Road to Kailis Street Wanguri	June 2023	In May 2023, Council received a petition signed by 33 Wanguri residents requesting a night-time closure of Walkway 29. Residents report ongoing antisocial behaviour and criminal activity in and around the walkway, negatively impacting the community. In June 2023, Officers undertook a community consultation providing an opportunity for feedback on the future management of Walkway 29. During the consultation, 9 written responses and 1 phone call were received, with respondents in support of Council undertaking a night-time closure of Walkway 29.



6.1.6 RISK MANAGEMENT FRAMEWORK

City of Darwin Policy 0069.100.E.R – Risk Management Policy outlines City of Darwin’s commitment and approach to Risk Management and risk appetite. City of Darwin’s Risk Management Policy and Framework has been developed in accordance with the International Standard for Risk Management ISO 31000:2018. The principles considered within the framework consider Risk Management to be:

- An integrated and integral component of organisation activities
- Inclusive of stakeholder views and perceptions
- Customer to include internal and external organisational requirements
- Dynamic to respond to environment and future changes
- Operating within a structured and communicated framework
- Lead by demonstrated commitment from Elected Members, Senior Management and staff

A Strategic Risk Assessment identified 12 risks associated with achieving the Council’s Strategic Plan, and includes the existing controls as well as future opportunities for the organisation to mitigate or further reduce these risks. Risk opportunities will be considered in future municipal and business planning process, along future reviews of City of Darwin’s Strategic Plan.

The risk that City of Darwin fails to:	Inherent risk	Residual risk
Be financially sustainable into the long term	High	Low
Develop and facilitate effective relationship and partnership and manage key stakeholders and their expectations	Medium	Low
Attract, retain and develop our people and culture	Extreme	Medium
Effectively design and implement fit for purpose contemporary governance practices	Extreme	Low
Prepare for, respond to, and recover from internal / external critical events	High	Very Low
Support the safety and wellbeing of staff and the community	High	Very Low
Operate in compliance with regulatory environment	Extreme	Low
Be innovative with everything it does	High	Low
Identify, deliver and maintain the right infrastructure assets	Extreme	Medium
Maintain long term planning and thinking	Extreme	Low
Design, implement and evolve the way that it delivered value to its internal and external customers	Medium	Very Low
Establish itself as a credit Government for Darwin	Medium	Low

Table 14 City of Darwin strategic risk profile

Operational and project risk development continued throughout the year



1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

7. FINANCES



7.1 FINANCIAL OVERVIEW

1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

Council's Financial Statements received an unqualified opinion from audit and was completed within the statutory timeframes.

For the 2022/23 financial year, Council ended the financial year with an operating deficit of \$13.1 million compared to the amended operating budgeted deficit of \$18.6 million, representing a \$5.5 million improvement to budget.

Council has a budgeted operating deficit as it does not fund depreciation which is a non-cash expense but rather funds its capital replacement and improvement program for assets. The main variance between the final result and the budget is related to grants, specifically, the early payment by the Commonwealth to the Council for the 2023-24 Financial Assistance Grant.

Throughout the financial year Council recognised total operating income of \$118.3 million which is slightly higher by \$0.96 million than the previous year. The general rate increase and higher interest earned on investments have been largely offset by substantial decreases in user charges received from Shoal Bay Waste Facility due to a reduction in volume across the weighbridge.

Council's expenditure increased by \$6.3 million to \$131.4 million compared to last financial year. This is attributed to higher depreciation expenses associated with additional remediation assets at the Shoal Bay Waste Management Facility.

Council invested \$43.6 million in community infrastructure, with notable projects completed at the Shoal Bay Waste Management Facility such as Leachate Irrigation System,

Capping of Cell 3/4 and the Perimeter Fence. Other projects completed or substantially progressed include the Casuarina Aquatic Leisure Centre, Velodrome works, Making Mindil Safe (lighting), Better Suburb projects, Playground refurbishments, Jingili Water Gardens stormwater works, Speed check signs and Boulter Rd upgrade.

The 2022/23 financial year resulted in a small reduction in Council's net assets of \$13 million from the previous year to \$1.24 billion. This is due to an increase in long term liabilities, particularly increases in borrowings which were drawn down to fund important community infrastructure such as the Casuarina Aquatic Leisure Centre and Waste Management infrastructure. The liquidity of Council also increased with cash and investment holdings reflecting the draw down of the loans prior to the final payments for the capital projects.

Council's restricted cash reserves increased marginally by \$2 million, as an additional \$7 million was placed into reserve to fund capital projects into the 2023-24 financial year. This was partially offset by reductions in the Waste Management reserve where funds have been utilised to deliver critical leachate treatment and remediation infrastructure.

The financial statements present the Council's final financial results for 2022/23.

Full details of Council's audited Financial Statements are available from pages 104 to 149 within this Annual Report.

7.2 FINANCIAL REPORT

STATEMENT 1. COMPARISON OF ACTUAL PERFORMANCE AGAINST BUDGET

TABLE 1.1 INCOME AND EXPENDITURE STATEMENT

	2023 FY Original Budget \$'000	2023 FY Final Budget \$'000	2023 FY Actual Performance \$'000	Variation Between Final Budget and Actual Performance \$'000
Operating Income				
Rates	80,215	80,215	80,282	67
Charges	2,282	2,362	2,484	122
Fees and Charges	24,521	22,486	21,944	(542)
Operating Grants and Subsidies	5,760	3,368	7,806	4,438
Interest / Investment Income	1,633	3,833	4,012	179
Other Income*	1,763	1,625	1,739	114
Total Income	116,174	113,889	118,267	4,378
Operating Expenses				
Employee Expenses	38,893	38,794	37,082	1,712
Materials and Contracts	57,563	57,116	54,405	2,711
Elected Member Allowances	733	693	660	32
Elected Member Expenses	64	24	4	20
Council Committee & LA Allowances	40	40	7	33
Depreciation, Amortisation & Impairment	33,971	32,571	35,304	(2,733)
Interest Expenses	2,354	1,969	2,662	(693)
Other Expenses	0	1,260	1,260	0
Total Expenses	133,618	132,467	131,384	1,083
Budgeted Operating Surplus/ (Deficit)	(17,444)	(18,578)	(13,117)	5,461

* Other income budget realigned to financial statements categorisation

STATEMENT 1. COMPARISON OF ACTUAL PERFORMANCE AGAINST BUDGET

TABLE 1.2 ANNUAL OPERATING POSITION

	2023 FY Original Budget \$'000	2023 FY Final Budget \$'000	2023 FY Actual Result \$'000	Variation Between Final Budget and Actuals \$'000
OPERATING SURPLUS/(DEFICIT)	(17,444)	(18,578)	(13,117)	5,461
<i>Remove Non-Cash Items</i>				
Add back depreciation	33,971	32,571	35,304	2,733
Add back Other Non Cash Items	708	708	1,402	694
Total Non-Cash Items	34,679	33,279	36,706	3,427
<i>Less Additional Outflows</i>				
Repayment of borrowings	(5,248)	(4,203)	(3,298)	905
Capital Expenditure	(60,499)	(56,540)	(43,561)	12,979
Total Additional Outflows	(65,747)	(60,743)	(46,859)	13,884
<i>Add Additional Inflows</i>				
Add Capital Grants	9,360	13,121	5,398	(7,722)
Sale of Infrastructure, Property, Plant & Equipment	736	736	495	(241)
Proceeds from borrowings	35,500	24,000	31,000	7,000
Transfers from/(-to) Reserves	2,916	8,186	(1,996)	(10,182)
Total Additional Inflows	48,512	46,042	34,897	(11,145)
NET OPERATING POSITION	0	0	11,627	11,627

STATEMENT 2. REASONS FOR MATERIAL VARIATIONS BETWEEN THE FINAL BUDGET AND ACTUAL PERFORMANCE

OPERATING INCOME

Operating income had a positive variance to the amended budget of \$4.4M. This is mainly due to the prepayment of the 2023/24 Financial Assistance Grant (FAA) to Council by the Commonwealth Government. Fees and Charges were below expectations, these related to the Shoal Bay Waste Facility Site. The reduction in fees was due to a reduced volume of waste that was received at the site.

OPERATING EXPENSES

Overall, the net favourable variance between budget to actuals is just over \$1M. This is a result of a combination of factors:

Employee expenses were under budget, resulting from vacancies throughout the year, including delays in recruitment for the 'Project Management Office' function. The vacancies are due to Australia's tight labour market and low unemployment rate.

Materials & Contracts favourable variance in expenditure is due to underspends on contractors and services, with an expectation of over \$1M of operating projects continuing into 2023/24. The variance also reflects the trends seen across Australia with the difficulty of procuring suitable services and materials in a timely manner due to a lack of supply.

Depreciation expense is higher in 22/23 as increases were reflected for the Shoal Bay Leachate Treatment system and post closure site maintenance and remediation provisions required for the site. This is a non cash expense.

Although interest expense reflects higher than budget this is due to the categorising (in accordance with AASB requirements) of the non cash unwinding of Present Value discounts on the Waste Provisions. Interest expense on external borrowings provided a positive savings against amended budget with \$34M of variable loans offset during the Financial Year.

CAPITAL EXPENDITURE

The City of Darwin's capital expenditure reflects the acquisition/creation of new assets as well as renewal of existing ones. Despite the supply chain and cost escalation challenges, 2022/23 was a successful year for program delivery.

CAPITAL GRANTS

The variance relates to the \$7.5M anticipated Federal grant for the Casuarina Aquatic & Leisure Centre, which was not received during the 2023 financial year.

PROCEEDS FROM BORROWINGS

City of Darwin executed short term borrowings of \$7.5M to progress the Casuarina Aquatic Leisure Centre project, pending receipt of anticipated Federal grant funding. This variance is partially offset by \$500k for borrowings not yet executed on Shoal Bay Waste Management Facility Stage 2 Expansion project.

STATEMENT 3. TOTAL EXPENDITURE FOR EACH COUNCIL COMMITTEE

TABLE 3.1 TOTAL EXPENDITURE FOR EACH COUNCIL COMMITTEE

FOR THE YEAR ENDING 30 JUNE 2023	Council Committee \$000's	Council Committee \$000's	Total \$000's
Risk Management and Audit Committee	7	0	7
TOTAL	7	0	7

7.3 KEY FINANCIAL INDICATORS

FINANCIAL SUSTAINABILITY INDICATORS

Council Indicators					
1	% of Rate Debtors Outstanding	Target	2020/21	2021/22	2022/23
		<5%	6.3%	6.5%	5.8%
This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.					
2	Debt Servicing Ratio	Target	2020/21	2021/22	2022/23
		<10%	1.1%	2.6%	3.8%
This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's loan repayments. Finance costs excludes interest expense of unwinding Waste remediation liabilities as non cash item.					
3	Liquidity Ratio - Unrestricted	Target	2020/21	2021/22	2022/23
		≥1.5:1	1.59:1	2.22:1	2.86:1
This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one. The ratio is calculated as (Current Assets minus Externally Restricted Reserves)/ (Current Liabilities).					
4	Rates Ratio	Target	2020/21	2021/22	2022/23
		60%-70%	61.0%	61.4%	61.1%
This indicator is designed to measure Council's ability to cover its day to day expenses through its own rates and annual charges.					
5	Operating Surplus/(Deficit)	Target	2020/21	2021/22	2022/23
		Break-even	(\$11.4M)	(\$7.8M)	(\$13.1M)
This indicator is designed to provide information on the result of ordinary operations including depreciation, which is a non cash expense. Council does not fund depreciation rather it funds the capital expenditure program.					
6	Operating Surplus before Depreciation	Target	2020/21	2021/22	2022/23
		\$25M - \$35M	\$19.6M	\$23.9M	\$22.2M
This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.					
7	Asset Sustainability Ratio	Target	2020/21	2021/22	2022/23
		100%	44.9%	16.1%	40.3%
This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets.					
8	% of Annual Expenditure within Original Budget	Target	2020/21	2021/22	2022/23
		95%-105%	100.8%	101.4%	98.4%
This indicator is designed to measure how effective Council's budgeting practices are by measuring how close actual expenditures incurred were to original budget.					

Targets reflect the long term financial plan 2023 to 2033 and Council's borrowing policy.

7.4 GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2023



City of Darwin

Financial Statements 2023

General Purpose Financial Statements

for the year ended 30 June 2023

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City of Darwin

Financial Statements 2023

General Purpose Financial Statements for the year ended 30 June 2023

Chief Executive Officer's Statement

I, Simone Saunders, the Chief Executive Officer of City of Darwin (the Council), hereby certify that the Annual Financial Statements to the best of my knowledge, information and belief:

- been drawn up in accordance with the applicable Australian Accounting Standards, the *Local Government Act 2019* (LGA) and the *Local Government (General) Regulations 2021* so as to present fairly the financial position of the Council and the results for the year ended 30 June 2023; and
- are in accordance with the accounting and other records of Council.



Simone Saunders
Chief Executive Officer

20 October 2023

City of Darwin

Financial Statements 2023

General Purpose Financial Statements

for the year ended 30 June 2023

Understanding the Council's financial statements

Introduction

Each year, individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements to their council and community.

About the certification of financial statements

The financial statements must be certified by the Chief Executive Officer as "presenting a true and fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the financial statements across council.

What you will find in the statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the financial statements is standard across all Northern Territory Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards.

The financial statements incorporate four "primary" financial statements:

1. **A Statement of Comprehensive Income**
A summary of Council's financial performance for the year, listing all income and expenses.
2. **A Statement of Financial Position (Balance Sheet)**
A 30 June snapshot of Council's financial position including its assets and liabilities.
3. **A Statement of Changes in Equity**
The overall change for the year (in dollars) of Council's "net wealth".
4. **A Statement of Cash Flows**
Indicates where Council's cash came from and where it was spent.

About the notes to the financial statements

The Notes to the Financial Statements provide greater detail and additional information on the four Primary Financial Statements.

About the Independent Auditor's Report

Council's Financial Statements are required to be audited by external auditors (that generally specialise in Local Government).

In the Northern Territory, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

Who uses the financial statements?

The financial statements are publicly available documents and are used by (but not limited to) councillors, residents and ratepayers, employees, suppliers, contractors, customers, and financiers including banks and other financial institutions.

Deficit budgeting

The Council budgets for a deficit as it does not fund depreciation; rather it funds capital purchases and any loan funding.

This is in accordance with the *Local Government (General) Regulations 2021* Part 2 Division 4, and section 202 of the *Local Government Act 2019*.

City of Darwin

Financial Statements 2023

Statement of Comprehensive Income

for the year ended 30 June 2023

\$ '000	Notes	2023	2022
Income			
Rates Revenue	2a	80,282	76,843
Statutory Charges	2b	2,484	2,438
User Charges	2c	21,944	28,235
Grants, subsidies and contributions - operating	2g	7,806	7,301
Investment and Interest Income	2d	4,012	1,359
Reimbursements	2e	812	287
Other Income	2f	927	843
Total income		118,267	117,306
Expenses			
Employee Costs	3a	37,082	35,123
Materials, Contracts and Other Expenses	3b	56,336	56,757
Depreciation, Amortisation and Impairment	3c	35,304	31,676
Finance Costs	3d	2,662	1,524
Total expenses		131,384	125,080
Operating Deficit		(13,117)	(7,774)
Physical Resources Received Free of Charge	2i	548	2,506
Amounts received specifically for new or upgraded assets	2g	5,398	4,070
Asset Disposal and Fair Value Adjustments	4	(6,000)	(10,319)
Net Deficit		(13,171)	(11,517)
Other Comprehensive income			
Changes in Revaluation Surplus/Reserves - Infrastructure, property, plant & equipment	9a	—	38,199
Total amounts which will not be reclassified subsequently to operating result		—	38,199
Total other comprehensive income		—	38,199
Total comprehensive (loss) income		(13,171)	26,682

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2023

Statement of Financial Position

as at 30 June 2023

\$ '000	Notes	2023	2022
ASSETS			
Current assets			
Cash and Cash Equivalent Assets	5a	48,618	16,550
Trade and Other Receivables	5b	14,372	12,089
Other Financial Assets (Investments)	5c	76,410	94,945
Inventories	5d	267	304
Total current assets		139,667	123,888
Non-current assets			
Infrastructure, Property, Plant and Equipment	7	1,252,204	1,253,060
Total non-current assets		1,252,204	1,253,060
TOTAL ASSETS		1,391,871	1,376,948
LIABILITIES			
Current liabilities			
Trade and other payables	8a	22,904	20,254
Borrowings	8b	4,897	2,770
Provisions	8c	7,079	12,182
Lease liabilities	8d,15	922	837
Total current liabilities		35,802	36,043
Non-current liabilities			
Trade and other payables	8a	12	14
Borrowings	8b	57,821	32,244
Provisions	8c	54,401	51,048
Lease Liabilities	8d,15	2,411	3,004
Total non-current liabilities		114,645	86,310
TOTAL LIABILITIES		150,447	122,353
Net assets		1,241,424	1,254,595
EQUITY			
Accumulated surplus		285,770	300,937
Asset revaluation reserves	9a	862,128	862,128
Other reserves	9b	93,526	91,530
Total Council Equity		1,241,424	1,254,595

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2023

Statement of Changes in Equity
for the year ended 30 June 2023

\$ '000	Notes	Accumulated surplus	Asset revaluation reserves	Other reserves	Total equity
2023					
Balance at the end of previous reporting period		300,937	862,128	91,530	1,254,595
Net Deficit for the Year		(13,171)	—	—	(13,171)
Other comprehensive income					
Gain on revaluation of IPP&E	7a	—	—	—	—
Other comprehensive income		—	—	—	—
Total comprehensive income		(13,171)	—	—	(13,171)
Transfers between Reserves		(1,996)	—	1,996	—
Balance at the end of period		285,770	862,128	93,526	1,241,424
2022					
Balance at the end of previous reporting period		323,029	823,929	80,955	1,227,913
Net Deficit for the Year		(11,517)	—	—	(11,517)
Other comprehensive income					
Gain on revaluation of IPP&E	7a	—	38,199	—	38,199
Other comprehensive income		—	38,199	—	38,199
Total comprehensive income		(11,517)	38,199	—	26,682
Transfers between Reserves		(10,575)	—	10,575	—
Balance at the end of period		300,937	862,128	91,530	1,254,595

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2023

Statement of Cash Flows

for the year ended 30 June 2023

\$ '000	Notes	2023	2022
Cash flows from operating activities			
<u>Receipts</u>			
Rates Receipts		80,515	75,181
Statutory Charges		2,484	2,438
User Charges		22,186	28,235
Grants, Subsidies and Contributions		7,806	7,299
Investment Receipts		3,224	1,359
Reimbursements		1,739	287
Other Receipts		–	845
<u>Payments</u>			
Finance Payments		(1,260)	(620)
Payments to Employees		(36,940)	(35,745)
Payments for Materials, Contracts & Other Expenses		(58,824)	(66,947)
Net cash provided by (or used in) operating activities	11b	20,930	12,332
Cash flows from investing activities			
<u>Receipts</u>			
Net Disposal of Investment Securities		18,535	–
Sale of Assets		495	365
Amounts Received Specifically for New/Upgraded Assets		4,096	1,526
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets and New/Upgraded Assets		(39,176)	(32,619)
Net Purchase of Investment Securities		–	(26,093)
Net cash provided (or used in) investing activities		(16,050)	(56,821)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		31,002	27,530
Proceeds from Bonds & Deposits		–	271
<u>Payments</u>			
Repayment of Bonds & Deposits		(8)	–
Repayment of Lease Liabilities		(508)	(813)
Repayments of Borrowings		(3,298)	(2,543)
Net cash provided by (or used in) financing activities		27,188	24,445
Net increase (decrease) in cash held		32,068	(20,044)
plus: Cash & Cash Equivalents at beginning of period		16,550	36,594
Cash and cash equivalents held at end of period	11a	48,618	16,550
Additional Information:			
plus: Investments on hand – end of year	6b	76,410	94,945
Total cash, cash equivalents and investments		125,028	111,495

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

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City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations, the requirements of the *Local Government Act 2019*, the *Local Government (General) Regulations 2021* and other relevant Northern Territory legislation.

The financial report, except for the cash flow information, have been prepared on an accrual basis by measurement at fair value of financial assets and financial liabilities.

The financial report was authorised for issue on 20 October 2023.

1.2 Historical cost convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention. All amounts are stated in Australian dollars.

1.2 Critical accounting estimates

The preparation of financial statements, in conformity with Australian Accounting Standards, requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The local government reporting entity

The City of Darwin ("the Council") is incorporated under the NT Local Government Act and has its principal place of business at Harry Chan Avenue, Darwin. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these financial statements.

(3) Income recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Council to acquire or construct a recognisable non-financial asset that is to be controlled by the Council. In this case, the Council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

Rates and Charges

Rates and Charges are recognised at the commencement of rating period. Rates overpaid at the end of the reporting period are classified as a current liability.

Non-cash contributions

Non-cash contributions with a value in excess of the recognition thresholds as stated in Note 1 - 6.2 are recognised as revenue and as non-current assets. Non-cash contributions below the threshold are recorded as revenue.

Interest Income

Interest received from term deposits is accrued over the term of the investment.

Other Income

Other Income is recognised when it is probable that future economic benefit will flow to the Council and these benefits can be measured reliably.

Construction contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, cash equivalents and other financial instruments

Cash and Cash Equivalents include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Trade and Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 2019*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed disclosure of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

5.1 Real estate assets developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense. There is no such assets held by Council at balance date.

Revenues arising from the sale of property are recognised in the statement of Comprehensive Income when settlement is completed.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

5.2 Other real estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act 2019 but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred. There is no such land held by Council at balance date.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, and direct labour on the project.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Capitalisation thresholds applied during the year are: items of infrastructure, property, plant and equipment with a total value of less than \$5,000 are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised.

Where homogenous items are purchased with each individual item less than the threshold (\$5,000) consideration is given to capitalisation based on materiality and practicality.

6.3 Subsequent recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each asset class of property, plant and equipment at least once every 4 years. An exception is the valuation of land under roads which is carried out internally every 4 years. In the 2022 financial year the land under roads were valued by an independent, professional qualified valuer. There have been no revaluations in the 2023 financial year.

Any revaluation increment arising on the revaluation of assets is credited to the appropriate class of the revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation reserve of that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further details of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of non-current assets

Other than land and waste remediation assets, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Land is not depreciated as it has an unlimited useful life.

Waste remediation assets are depreciated based on the rate of utilisation of airspace of landfill cells in proportion to total available airspace at the beginning of the reporting period.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council. Where the Council receives additional information regarding the estimated service potential and useful life of an asset, and deems it to have a material effect on the useful life as specified by the asset class below, the Council may apply a revised useful life. Care should be used in interpreting financial information based on these estimates.

The classes and useful lives of property, plant and equipment recognised by the Council are:

Plant & Equipment

Plant & Machinery	2 to 20 years
Office Equipment	5 to 50 years
Computer Equipment	2 to 5 years

Other Assets

Other Structures	3 to 100 years
Office Furniture	5 to 20 years

Parks & Reserves

Park Furniture & Structures	5 to 50 years
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Buildings

Buildings – Car Park Facilities	50 years
Buildings – Other	10 to 75 years
Other Structures – Swimming Pools	50 to 75 years

Stormwater Drainage

Pipes & Pits	60 to 80 years
Open Lined Drains	15 to 80 years
Subsoil Drainage	80 years

Transport

Sealed Roads - Formation	Infinite
Sealed Roads - Pavement	80/25 years
Sealed Roads - Surface	7 to 40 years

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

Kerb & Channels	80 years
Roundabouts	80 years

Pathways

Driveways	12 to 60 years
Pathways	12 to 60 years

Public Lighting

Base Station	20 years
Lamp	15 years
Pole	40 years
Underground Cable	80 years

Other Infrastructure Assets

Traffic Signals	30 years
Car Parks - Formation	Infinite
Car Parks - Pavement	80/25 years
Car Parks - Surface	15 to 40 years

Waste Management & Remediation

Waste Management Infrastructure	3 to 30 years
Waste Remediation	Airspace Consumption

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 *Borrowing Costs*. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2. As permitted by AASB 123, Council may elect to recognise borrowing costs as an expense in the period in which they incurred regardless of how the borrowings are applied.

(7) Investment property

As at 30 June 2023 Council has not classified any assets as Investment Properties.

(8) Payables

8.1 Goods and services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

8.2 Payments received in advance and deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(9) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

All borrowing costs are expensed in the period in which they are incurred.

No borrowing costs have been capitalised on qualifying assets for the year ended 30 June 2023.

Council has not received any interest free loans.

(10) Employee benefits

10.1 Salaries, wages and compensated absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119 *Employee Benefits*.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Sick leave

Liabilities for non vesting sick leave are recognised as expense at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

10.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme and other schemes as chosen by employees.

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees.

(11) Provisions for reinstatement, restoration and rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Where these can be reliably estimated, close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Rehabilitation and closure costs have been recognised for the Shoal Bay Waste Management Facility. The provision will be reviewed annually and adjustments disclosed in Note 8(c).

The facility will be closed to further waste disposal in 2034 unless the lease is negotiated to extend that. The net present value of the estimated future costs includes post closure and monitoring costs in accordance with NT Environment Protection Authority (NT EPA) Landfill Guidelines for up to 30 years beyond 2034.

(12) Leases

Accounting policy

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

12.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i.) Right-of-Use Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets in Note 6.5.

ii.) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(13) Equity accounted Council businesses

Council does not operate any businesses required to be equity accounted.

(14) Goods and Services Tax (GST) implications

In accordance with Urgent Issues Group (UIG) abstract 1031 "Accounting for the Goods and Services Tax"

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(15) New accounting standards and interpretations

The Council applied for the first-time certain amendments which are effective for the annual period beginning on or before 1 July 2022. The nature and effect of the amendments on the Council's financial statements is not material and did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current and future periods.

Effective for annual reporting periods beginning on or before 1 July 2022

- *AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments* (effective 1 January 2022). This Standards amends, which are relevant to the Council, (a) *AASB 9 Financial Instruments* to clarify the fees an entity includes when assessing whether the terms of a new or modified financial liability are subsequently different from the terms of the original financial liability; (b) *AASB 116 Property, Plant and Equipment* to require an entity to recognise the sales proceeds from selling items produced while preparing property, plant and equipment for its intended use and the related cost in profit or loss, instead of deducting the amounts received from the cost of the asset; and, (c) *AASB 137 Provisions, Contingent Liabilities and Contingent Assets* to specify the costs that an entity includes when assessing whether a contract will be loss-making.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

- *AASB 2022-3 Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-profit Entities AASB 15 Revenue from Contracts with Customers* (effective 1 July 2022). This Standard added Illustrative Example 7A to the examples attached to AASB 15 clarify the accounting for upfront fees. The amendments do not change the requirements to AASB 15. The amendments are relevant only to not-for-profit entities.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2023, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2024

- *AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback*. (This Standard makes amendments to *AASB 16 Leases*, February 2016. These amendments arise from the issuance of International Financial Reporting Standard Lease Liability in a Sale and Leaseback (Amendments to IFRS 16) by the International Accounting Standards Board (IASB) in September 2022).
- *AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities* (This Standard makes amendments to *AASB 13 Fair Value Measurement*, August 2015 for application by not-for profit public sector).

Effective for NFP annual reporting periods beginning on or after 1 January 2026 for public sector

- *AASB 2022-9 Amendments to Australian Accounting Standards – Insurance Contracts in the Public Sector*. (This Standard amends *AASB 17 Insurance Contracts*, July 2017 and *AASB 1050 Administered Items*, December 2007 to include modifications related to the application of AASB 17 by public sector entities. This Standard also amends the following Standards to remove the temporary consequential amendments set out in *AASB 2022-8 Amendments to Australian Accounting Standards – Insurance Contracts: Consequential Amendments* since *AASB 4 Insurance Contracts*, August 2015 and *AASB 1023 General Insurance Contracts*, July 2004 do not apply to public sector entities for periods beginning on or after 1 July 2026: *AASB 1 First-time Adoption of Australian Accounting Standards*, July 2015, *AASB 3 Business Combinations*, August 2015, *AASB 5 Non-current Assets Held for Sale and Discontinued Operations*, August 2015, *AASB 7 Financial Instruments: Disclosures*, August 2015, *AASB 9 Financial Instruments*, December 2014, *AASB 15 Revenue from Contracts with Customers*, December 2014, *AASB 119 Employee Benefits*, August 2015, *AASB 132 Financial Instruments: Presentation*, August 2015, *AASB 136 Impairment of Assets*, August 2015, *AASB 137 Provisions, Contingent Liabilities and Contingent Assets*, August 2015, *AASB 138 Intangible Assets*, August 2015, *AASB 1057 Application of Australian Accounting Standards*, July 2015, *AASB 1058 Income of Not-for-Profit Entities*, December 2016).

(16) Comparative figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the entity retrospectively applies an accounting policy, makes a retrospective restatement, or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period, in addition to the minimum comparative financial statements, must be disclosed.

(17) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2. Income

\$ '000	2023	2022
(a) Rates Revenue		
General rates		
General rates	70,389	67,357
Total general rates	70,389	67,357
Other rates (including service charges)		
Domestic Waste Management	8,856	8,458
Parking - Special Rates	1,027	1,028
Other	10	—
Total other rates (including service charges)	9,893	9,486
Total Rates Revenue	80,282	76,843
(b) Statutory Charges		
Animal registration fees and fines	443	408
Fines and Penalties - Other	5	2
Licences and Permit Fees	788	623
Parking Fines	1,214	1,386
Other	34	19
Total Statutory Charges	2,484	2,438
(c) User Charges		
Cemeteries	74	96
Community Centres	160	163
Parking Fees	4,457	4,255
Property Lease	1,339	1,102
Sundry Sales	183	182
Waste Disposal Tipping Fees	15,239	21,962
Other	492	475
Total User Charges	21,944	28,235
(d) Investment and Interest Income		
Interest from Overdue Rates and Charges	885	781
Interest on Investments / Financial Assets	3,127	578
Total Investment and Interest Income	4,012	1,359

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2. Income (continued)

\$ '000	2023	2022
(e) Reimbursements		
Insurance and Other Recoupments	167	132
Legal Fees Recovery - Rates and Charges	598	117
Other	47	38
Total Reimbursements	812	287
(f) Other Income		
Other	927	843
Total Other Income	927	843
(g) Grants, Subsidies and Contributions		
Developer Contributions - Carparking Shortfall	(94)	123
Developer Contributions - Infrastructure	322	–
Waste Management Infrastructure	250	323
Recreation Facilities & Other Infrastructure	200	–
Transport (including Roads and Pathways Funding)	3,225	2,989
Urban Enhancement Infrastructure	1,495	635
Total amounts received specifically for new or upgraded assets	5,398	4,070
Federal Assistance Act - General Component	2,671	2,373
Federal Assistance Act - Road Component	3,117	2,605
Heritage & Cultural	70	91
Library	1,461	1,462
Mosquito Control	219	219
Other grants, subsidies and contributions	268	551
Total other grants, subsidies and contributions	7,806	7,301
Total Grants, Subsidies, Contributions	13,204	11,371
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	4,010	2,729
State/Territory Government	8,893	8,406
Other	301	236
Total	13,204	11,371

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2. Income (continued)

\$ '000	2023	2022
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(h) Conditions over Grants and Contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	22,091	25,346
Less:		
Developer Contributions for Infrastructure	—	—
<i>Expended during the current period from revenues recognised, or held as grant contract liabilities, in previous reporting periods</i>		
Unexpended Grants	(5,910)	(4,096)
Subtotal	(5,910)	(4,096)
Plus:		
<i>Amounts recognised as revenues in this reporting period, or held as grant contract liabilities, but not yet expended in accordance with the conditions</i>		
Developer Contributions for Infrastructure	549	213
Unexpended Grants	2,995	628
Subtotal	3,544	841
Unexpended at the close of this reporting period	19,725	22,091
Net decrease in assets subject to conditions in the current reporting period	(2,366)	(3,255)

(i) Physical Resources Received Free of Charge

Infrastructure	548	2,506
Total Physical Resources Received Free of Charge	548	2,506

Cash Received
2023

(j) Grants/Subsidies - Cash Received

Cash Received during the financial year

Operational	
Commonwealth Government	—
Northern Territory Government	7,733
Other	68
Subtotal Operational	7,801
Capital	
Commonwealth Government	1,179
Northern Territory Government	3,532
Subtotal Capital	4,711
Total Grants/Subsidies cash received	12,512

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 3. Expenses

\$ '000	Notes	2023	2022
(a) Employee Costs			
Salaries and wages		32,894	31,810
Superannuation	16	3,523	3,308
Workers' compensation insurance		816	760
Fringe Benefit Tax (FBT)		125	180
Other		30	34
Less: capitalised and distributed costs		(306)	(969)
Total Operating Employee Costs		37,082	35,123
Total number of employees (full time equivalent at end of reporting period)			
		339	335
(b) Materials, Contracts and Other Expenses			
(i) Prescribed expenses			
Auditor's remuneration			
- Auditing the financial reports		83	75
- Other Review Services		46	102
Bad and doubtful debts		326	194
Elected Members Allowances		667	652
Elected Members Other		10	40
Election expenses		—	553
Operating Leases		26	93
Subtotal - prescribed expenses		1,158	1,709
(ii) Other materials, contracts and expenses			
Advertising and Marketing		222	467
Bank Charges		384	318
Contractors, Materials, and Other Services		35,023	38,898
Darwin Entertainment Centre		680	680
Donations, Contributions and Assistance		828	1,631
Fuel and Registration		2,640	2,333
Insurance (excl. Workers Comp'n)		2,036	1,956
Legal		843	315
Other Expenses (repayment of grants previously recognised as income)		1,266	—
Other Materials and Services		146	182
Postage		104	85
Power		2,099	2,188
Printing and Stationery		166	201
Professional Services		1,465	652
Subscriptions and Registrations		2,045	306
Telephone and Communications		525	446
Travel and Training		306	344
Water and Effluent		4,400	4,046
Subtotal - other material, contracts and expenses		55,178	55,048
Total Materials, Contracts and Other Expenses		56,336	56,757

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 3. Expenses (continued)

\$ '000	2023	2022
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and amortisation		
Buildings	2,943	2,931
Infrastructure		
- Stormwater drainage	5,502	4,768
- Pathways	2,765	2,774
- Public Lighting	2,012	2,712
- Transport	9,577	9,402
- Waste Management Infrastructure	1,687	1,460
- Waste Remediation	4,164	906
Plant and equipment	2,871	3,093
Right-of-use assets	842	842
Parks & Reserves Infrastructure	1,828	1,683
Other assets	1,113	1,105
Subtotal	35,304	31,676
Total Depreciation, Amortisation and Impairment	35,304	31,676

(d) Finance Costs

Interest on leases	100	124
Interest on loans	1,160	496
Unwinding of present value discounts	1,402	904
Total Finance Costs	2,662	1,524

Note 4. Asset Disposal and Fair Value Adjustments

\$ '000	2023	2022
Infrastructure, Property, Plant and Equipment		
(i) Assets renewed or directly replaced		
Proceeds from disposal	495	365
Less: carrying amount of assets sold	(2,952)	(2,296)
Loss on Disposal	(2,457)	(1,931)
Fair Value Adjustments		
Remeasurement Adjustment/Revaluation Decrements Expensed	(3,543)	(8,388)
Total fair value adjustments	(3,543)	(8,388)
Net Loss on Disposal or Revaluation of Assets	(6,000)	(10,319)

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 5. Current Assets

\$ '000	2023	2022
(a) Cash and Cash Equivalent Assets		
Cash on hand at bank	12,231	5,080
Deposits at call	36,387	11,470
Total Cash and Cash Equivalent assets	48,618	16,550

(b) Trade and Other Receivables

Rateable Revenue and Charges	5,010	5,674
Accrued revenues	99	23
Debtors - general	5,268	4,163
Govt. Grants, Subsidies, Contributions and Donations	1,550	240
GST recoupment	748	2,023
Prepayments	877	217
Interest on Investments	1,096	308
Interest and Extra Charges	1,467	1,036
Subtotal	16,115	13,684
Less: Allowance for Doubtful Debts	(1,743)	(1,595)
Total Trade and Other Receivables	14,372	12,089

(c) Other Financial Assets (Investments)

Other Financial Assets	2,000	4,000
Term Deposits	74,410	90,945
Total Other Financial Assets (Investments)	76,410	94,945

Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.

(d) Inventories

Stores and materials	267	304
Total Inventories	267	304

Note 6. Non-Current Assets

Nil Financial Assets, Equity Accounted Investments in Council Businesses, and Other Non-Current Assets.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant and Equipment

(a) Infrastructure, Property, Plant and Equipment

	Fair Value Level	as at 30/06/22					Asset movements during the reporting period										as at 30/06/23			
		At Fair Value	At Cost	Accumulated Depreciation	Accumulated Impairment	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Revaluation Decrements to P&L (Note 4)	Revaluation Decrements to Equity (APR) (Note 9)	Revaluation Increments to Equity (APR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Accumulated Impairment	Carrying amount	
		\$ '000																		
Capital work in progress		–	37,853	–	–	37,853	–	–	–	–	17,232	–	–	–	–	55,085	–	–	–	55,085
Land - Under Roads	3	44,131	–	–	–	44,131	–	–	–	–	–	–	–	–	44,131	–	–	–	44,131	
Land and Improvements	2	340,645	839	–	–	341,484	1,004	–	–	–	–	–	–	–	340,645	1,843	–	–	342,488	
Buildings	3	135,960	3,420	(78,905)	–	60,475	198	225	(821)	(2,943)	–	–	–	–	133,606	3,843	(80,315)	–	57,134	
Infrastructure																				
- Stormwater drainage	3	435,861	–	(244,296)	–	191,565	1,200	782	(98)	(5,502)	–	–	–	–	435,502	1,982	(249,537)	–	187,947	
- Transport	3	500,497	2,509	(166,874)	–	336,132	2,641	515	(173)	(9,577)	–	–	–	–	500,223	5,665	(176,351)	–	329,537	
- Pathways	3	145,780	1,932	(51,087)	–	96,625	468	457	(287)	(2,765)	–	–	–	–	145,105	2,858	(53,465)	–	94,498	
- Public Lighting	3	89,410	–	(46,807)	–	42,603	1,564	562	(194)	(2,012)	–	–	–	–	89,018	2,125	(48,621)	–	42,522	
- Waste Management Infrastructure	3	23,092	8,180	(21,054)	–	10,218	5,681	–	–	(1,687)	–	–	–	–	23,092	13,861	(22,741)	–	14,212	
- Waste Remediation	3	35,822	–	(4,933)	–	30,889	–	–	–	(4,164)	–	–	–	–	35,822	–	(9,097)	–	26,725	
Right-of-use assets		5,967	–	(2,285)	–	3,682	329	–	–	(842)	–	–	–	–	6,296	–	(3,126)	–	3,170	
Plant and equipment		–	41,206	(23,284)	–	17,922	835	18	(726)	(2,871)	–	–	–	–	–	39,244	(24,067)	–	15,177	
Parks & Reserves Infrastructure		–	40,010	(19,258)	–	20,752	2,660	757	(36)	(1,828)	–	–	–	–	–	43,296	(20,992)	–	22,304	
Other assets		–	30,216	(11,268)	(219)	18,729	248	27	(616)	(1,113)	–	–	–	–	–	27,965	(10,472)	(219)	17,274	
Total infrastructure, property, plant and equipment		1,757,165	166,165	(670,051)	(219)	1,253,060	16,828	3,343	(2,951)	(35,304)	17,232	–	–	–	1,753,440	197,767	(698,784)	(219)	1,252,204	
Comparatives		1,650,021	152,895	(604,550)	(219)	1,198,147	33,732	4,814	(2,296)	(31,676)	21,200	9,065	(3,092)	41,291	1,757,165	166,165	(670,051)	(219)	1,253,060	

1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant and Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 *Fair Value Measurement* requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

Other information

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use in relation to Local Government.

Fair Value Measurement

The requirements of AASB 13 *Fair Value Measurement* have been applied to all valuations undertaken as shown by the valuation dates by individual asset classes below.

Capital Works in Progress

- Basis of valuation: Original cost

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant and Equipment (continued)

Land and Land Improvements

- Basis of valuation: Market Value
- Date of valuation: 30 June 2020
- Valuer: Valuations NT - Certified Practising Valuer
- Critical assumptions:
The valuation of the land assets was based on the current market value of the land were it to be acquired on the open market for the current use, giving consideration to the existing zoning. This involved the analysis of all known relevant land sales, including englobo land sales, and extrapolating those derived values throughout the City of Darwin, making appropriate adjustments for increased values due to size, zoning, location and amenity. During this process every effort was made to ensure the relativities of the rates per square metre adopted between the different uses and locations were sound.
- Results: An increment in land valuation of \$17.9M

Land Under Roads

- Basis of valuation: Fair Value
- Date of valuation: 30 June 2022
- Valuer: Assetic Pty Ltd
- Critical assumptions:
This valuation is based on guidelines published by State Governments within Australia and the average market value of land within the municipality. Land under roads involves the entire road reservation and will include land under the road surface, verge, curbs, channels, nature/median strips and footpaths. The average market value is adjusted to recognise the englobo nature of land under roads and allowance for access & carriage way rights. Council considers that a reduction of 95% of the average market value is appropriate to reflect fair value in use. Although the valuation is based on underlying market values the broad range of assumptions used mean that the inputs are considered to be level 3.
- Results: The fair value of land under roads initially recognised by City of Darwin at 30 June 2014 was \$51.5M. The fair value of land under roads at 30 June 2022 decreased to \$44.1M.

Buildings and Other Structures

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2020
- Valuer: Valuations NT - Certified Practising Valuer
- Critical assumptions:
The valuation of the buildings assets was based on the Depreciated Replacement Cost model as the building assets are considered to be assets of a community service nature, for which there is no active liquid market. The depreciation rates adopted have regard to the age of the building, refurbishment history and the general appearance at the date of inspection.
- Results: A decrement in building valuation of \$1.6M

Infrastructure

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2022
- Valuer: Assetic Pty Ltd and Council inputs (Stormwater Drainage and Public Lighting)
- Date of valuation: 30 June 2021
- Valuer: Assetic Pty Ltd and Council inputs (Transport & Pathways)
- The revaluation of Transport & Pathways Infrastructure assets by Assetic Pty resulted in a increment in Roads & Pathways of \$207.1M at 30 June 2021.
- Critical assumptions:
The approach estimated the replacement costs for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. While the unit rates based on the square metres or similar capacity could be supported from market evidence (level 2) other inputs (such as estimates of pattern of consumption and asset condition) required extensive professional judgement and impacted significantly on the final determination of fair value. Therefore these assets were classified as having been valued using level 3 valuation inputs.

The observable market evidence used to support the unit rates included evidence from actual construction contracts, comparison to rates adopted by reference councils and against industry construction cost guides.

During the year there were a number of new projects completed where the actual cost was recorded and the impact of depreciation at year end was negligible. While these could be classified as valued at level 2 given the low proportion of the total portfolio that these represented and the likelihood that in future valuations they would most likely be valued at level 3 the policy adopted is that all road network infrastructure assets are deemed to be valued at level 3.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant and Equipment (continued)

The main level 3 inputs used are derived and evaluated as follows:

Asset Condition – The nature of road network infrastructure is that there are a very large number of assets which comprise the network and as a result it is not physically possible to inspect every asset for the purposes of completing a valuation. As a consequence reliance is placed on the accuracy of data held in the asset management system and its associated internal controls. This includes regular planned inspections and updates to the system following maintenance activities and renewal treatments. Likewise, especially for storm water network infrastructure, a large portion of the portfolio is located underground and may only be inspected on an irregular basis.

To provide assurance over the accuracy of this information and taking into account the cost-benefit of undertaking physical inspections the valuation relies upon a sampling approach where the data held in the system is verified by a physical inspection. While the sampling approach, combined with internal controls associated with the asset management system, provides a high level of comfort over the condition data held in the asset management system it does not provide a guarantee that all the data is correct and the condition as recorded is valid as at the date of valuation.

Relationship between asset consumption rating scale and the level of consumed service potential – Under the cost approach the estimated cost to replace the asset is calculated and then adjusted to take account of accumulated depreciation. In order to achieve this, the Valuer determines an asset consumption rating scale for each asset type based on the inter-relationship between a range of factors. These factors and their relationship to the fair value require professional judgment and include asset condition, legal and commercial obsolescence and the determination of key depreciation related assumptions such as residual value, useful life and pattern of consumption of the future economic benefit. The consumption rating scales were based initially on the past experience of the valuation firm and industry guides and were then updated to take into account the experience and understanding of Council's own engineers, asset management and finance staff. The results of the valuation were further evaluated by confirmation against Council's own understanding of the assets and the level of remaining service potential.

- **Results:**
The revaluation of Stormwater Infrastructure assets by Assetic Pty resulted in a increment in Stormwater of \$41.1M at 30 June 2022.
The revaluation of Street & Public Lighting Infrastructure assets by Assetic Pty resulted in a decrement in Street & Public Lighting of \$3.6M at 30 June 2022.

Waste Management and Remediation

- Basis of valuation: Fair Value

Plant and Equipment

- Basis of valuation: Original cost

Parks and Reserves Infrastructure

- Basis of valuation: Original cost

Other Assets

- Basis of valuation: Original cost

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 8. Liabilities

\$ '000	2023 Current	2023 Non Current	2022 Current	2022 Non Current
(a) Trade and Other Payables				
Creditors and Accruals	14,138	—	12,929	—
Payments Received in Advance	68	—	43	—
Accrued Expenses - Employee Entitlements	1,231	—	610	—
Accrued Expenses - Finance Costs	331	—	104	—
Accrued Expenses - Leases	—	12	—	14
Deposits, Retentions and Bonds	675	—	683	—
Rates Paid in Advance	3,157	—	2,824	—
Contract Liabilities - Grants	3,304	—	3,061	—
Total Trade and Other Payables	22,904	12	20,254	14

(b) Borrowings

Loans	4,897	57,821	2,770	32,244
Total Borrowings	4,897	57,821	2,770	32,244

All interest bearing liabilities are secured over the future revenues of the Council.

(c) Provisions

Employee Entitlements (including oncosts)	6,720	1,077	7,178	1,098
Post Closure Site Rehabilitation	115	34,743	115	33,167
Cell Capping - Stage 2	—	7,574	—	7,063
Cell Capping - Stage 3/4	244	—	4,889	—
Cell Capping - Stage 5	—	2,984	—	2,579
Cell Capping - Stage 6	—	8,023	—	7,141
Total Provisions	7,079	54,401	12,182	51,048

Landfill Rehabilitation Provision

Council has measured and recognised remediation provisions for Shoal Bay Waste Management Facility post closure and cell capping liabilities. The provision is in accordance with AASB 137 - *Provisions, Contingent Liabilities and Contingent Assets*. The provision has been calculated by determining a best estimate of the current cost to rehabilitate the landfill site that can be reliably measured. Initial recognition includes post closure site rehabilitation estimates and cell capping estimates. The estimates are indexed by 3.40% (5 year forward estimate) of Northern Territory and discounted at a rate of 4.02% to arrive at the Net Present Value (NPV) of the liability.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 8. Liabilities (continued)

Movements in provisions

2023 (current and non-current) \$ '000	Stage 2 2023	Cell Capping Stage 3/4 2023	Stage 5 2023	Stage 6 2023	Post Closure Site Rehabilitation 2023
Opening balance	7,063	4,889	2,579	7,141	33,282
Add: unwinding of present value discounts	198	–	72	200	932
(Less): payments	–	(6,216)	–	–	–
Add (Less) Remeasurement Adjustments & Additions	313	1,571	333	682	644
Closing balance	7,574	244	2,984	8,023	34,858

\$ '000	2023 Current	2023 Non Current	2022 Current	2022 Non Current
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(d) Other Liabilities

Lease Liabilities	922	2,411	837	3,004
Total Other Liabilities	922	2,411	837	3,004

The Lease Liabilities relate to the Right-of-Use Assets recognised on the Statement of Financial Position (Balance Sheet) under AASB16.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 9. Reserves

	as at 30/06/22	Increments (Decrements)	as at 30/06/23
\$ '000	Opening Balance		Closing Balance
(a) Asset Revaluation Reserve			
Land and Improvements	318,418	—	318,418
Buildings	31,535	—	31,535
Infrastructure			
- Stormwater drainage	140,730	—	140,730
- Transport	233,005	—	233,005
- Pathways	135,035	—	135,035
Other assets	3,405	—	3,405
Total Asset Revaluation Reserve	862,128	—	862,128
Comparatives	823,929	38,200	862,129

	as at 30/06/22	Tfrs from (-to) Operations	Tfrs from (-to) Capital	as at 30/06/23
\$ '000	Opening Balance			Closing Balance
(b) Other Reserves				
Externally Restricted				
CBD Carparking Shortfall - Developer Contributions	13,457	306	—	13,763
CBD Carparking Shortfall - Rate Levy	14,548	1,483	(78)	15,953
Developer Contributions	1,804	240	—	2,044
Highway/Commercial Carparking Shortfall	104	(50)	—	54
Market Site Development	449	101	(16)	534
Other Carparking Shortfall	390	2	—	392
Waste Management	9,674	(5,090)	(3,700)	884
Waste Remediation	—	4,867	(1,363)	3,504
Unexpended Grants	3,326	(1,558)	(1,599)	169
Total Externally Restricted Reserves	43,752	301	(6,756)	37,297
Comparatives	40,654	7,095	(3,997)	43,752
Internally Restricted				
Asset Replacement & Refurbishment	3,371	116	137	3,624
Carry Forward Works	15,555	2,498	4,490	22,543
DEC Asset Replacement & Refurbishment	143	—	—	143
Disaster Contingency	2,053	207	—	2,260
Election Expense Reserve	—	300	—	300
Environmental	189	(131)	—	58
IT Strategy	146	350	4,215	4,711
Nightcliff Community Hall	85	15	—	100
Off & On Street Car Parking	2,139	86	—	2,225
Plant & Vehicle Replacement	9,425	2,049	(5,853)	5,621
Public Art	266	(39)	90	317
Sale of Land	14,406	—	(79)	14,327
Total Internally Restricted Reserve	47,778	5,451	3,000	56,229
Comparatives	40,301	2,237	5,240	47,778
Total Other Reserves	91,530	5,752	(3,756)	93,526
Comparatives	80,955	9,332	1,243	91,530

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 9. Reserves (continued)

Purposes of Reserves

Asset revaluation reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Other reserves

Externally Restricted Reserves

Externally restricted reserves are restricted cash held in accordance with external legal requirements. The use of these reserves must comply with legal requirements.

Carparking Shortfall-Developer Contributions (includes Highway/Commercial & Other Carparking Shortfall)

These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plans.

CBD Carparking Shortfall - Rate Levy

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

Market Site Development

This reserve holds lease income from Mindil, Nightcliff, Parap and Malak markets to provide for future upgrades of market sites.

Developer Contributions (other than car parking)

These reserves hold contributions from developers to be used to fund future road and stormwater drainage construction.

Waste Management

This reserve holds funds to be used for the future development of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

Waste Remediation

This reserve is a subledger of the parent Waste Management Reserve and holds funds for rehabilitation and post closure costs of the waste site.

Unexpended Grants

This reserve holds unspent non reciprocal grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

Internally Restricted Reserves

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not subject to external legal restrictions and if required, can be utilised by the Council for other purposes.

Asset Replacement & Refurbishment

This reserve holds funds for the future rehabilitation of major assets and the allocation and utilisation of surplus funds in accordance with Council policy no. 66.

Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

DEC Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the Darwin Entertainment Centre.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 9. Reserves (continued)

Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

Environmental

This reserve holds funds for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

IT Strategy

This reserve has been created for staged computer replacements and upgrades and other associated IT strategic programs.

Nightcliff Community Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

Off & On Street Parking

Holds funds from on and off street car parking operations to provide for future development of car parking.

Plant & Vehicle Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles.

Public Art

This reserve holds funds to provide for future public art projects.

Sale of Land

This reserve holds funds from sale of land proceeds in accordance with Council resolutions as effected.

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2023	2022
The uses of the following assets are restricted, wholly or partially by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained. Internally restricted assets are created by resolution of Council and established for internal purposes.			
Cash and Financial Assets			
Externally restricted cash	9b	37,297	43,752
Internally restricted cash	9b	56,229	47,778
Total Cash and Financial Assets		93,526	91,530

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2023	2022
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(a) Reconciliation of Cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Cash Equivalent Assets	5a	48,618	16,550
Balances per Statement of Cash Flows		48,618	16,550

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net (Deficit)		(13,171)	(11,517)
Non-cash items in the statement of comprehensive income			
Depreciation, amortisation and impairment		35,304	31,676
Fair value adjustments		3,543	8,388
Grants for capital acquisitions treated as investing activity		(5,398)	(4,070)
Net loss on disposals		2,457	1,931
Non-cash asset received free of charge		(548)	(2,506)
Non-cash expense		326	–
Premiums & Discounts Recognised & Unwound		1,402	904
		23,915	24,806
Add (less): changes in net current assets			
Net (increase)/decrease in inventories		37	54
Net (increase)/decrease in receivables		(2,283)	(1,662)
Net increase/(decrease) in other provisions		(2,673)	(8,755)
Net increase/(decrease) in trade and other payables		1,792	(1,489)
Net increase/(decrease) in unpaid employee benefits		142	(622)
Net cash provided by (or used in) operations		20,930	12,332

(c) Non-cash Financing and Investing Activities

Acquisition of assets by means of:

Physical resources received free of charge	2i	548	2,506
Amounts recognised in the statement of comprehensive income		548	2,506
Total Non-cash Financing and Investing Activities		548	2,506

(d) Financing arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank overdrafts	100	100
Corporate credit cards	200	200
Cash advance facilities	55	55

City of Darwin

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).										
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	2023 Actual	2022 Actual	2023 Actual	2022 Actual	2023 Actual	2022 Actual	2023 Actual	2022 Actual	2023 Actual	2022 Actual
Functions										
Administration	3,886	2,999	49,287	51,833	(45,401)	(48,834)	—	—	594,334	576,964
Community Services and Education	313	311	2,166	2,249	(1,853)	(1,938)	—	—	—	—
Economic Affairs	1,891	1,969	974	1,817	917	152	173	89	—	—
Environment	50	50	1,033	846	(983)	(796)	—	—	—	—
General Purpose Income	73,416	68,476	—	—	73,416	68,476	2,671	2,413	—	—
Governance	—	—	1,582	1,914	(1,582)	(1,914)	—	—	—	—
Health	219	219	345	389	(126)	(170)	219	219	—	—
Housing and Community Amenities (Waste)	26,334	31,766	41,481	36,643	(15,147)	(4,877)	1,102	323	241,593	247,409
Public Order & Safety	1,914	1,895	4,978	4,595	(3,064)	(2,700)	122	400	1,620	633
Recreation and Culture	2,602	2,515	20,980	20,398	(18,378)	(17,883)	2,298	2,210	34,895	24,370
Transport and Communication	13,588	13,682	14,558	14,715	(970)	(1,033)	6,619	5,717	519,429	527,572
Total Functions	124,213	123,882	137,384	135,399	(13,171)	(11,517)	13,204	11,371	1,391,871	1,376,948

Revenues and expenses includes net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

Governance

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of Council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

Administration

Governance, administration n.e.c., elected members, organisational, support services, accounting/finance, payroll, housing for council employees, human resources, information technology, communication, rates administration, records, occupancy, contract management, customer service, other support services, revenues, LGGC – general purpose, and separate and special rates.

Public Order and Safety

Animal control, enforcement of local government regulations and emergency services.

Health

Administration and inspection, food control, insect/vermin control, noxious plants, other.

Environment

Programs and activities that promote and advocate for the preservation and best practice management of the natural environment.

Community Services and Education

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, aboriginal services, other community services, education.

Housing and Community Amenities (Waste)

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

Recreation and Culture

Public libraries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens, other sport and recreation.

Transport and Communication

Urban roads, bridges, footpaths, parking areas, street lighting, other.

Economic Affairs

Tourism and area promotion, industrial development promotion, other business undertakings.

General Purpose Income

Income not otherwise attributed to other functions or activities includes rates and annual charges, untied General Purpose grants and unrestricted interest and investment income.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.37% and 5.52% (2022: 0.32% and 4.2%). Short term deposits have an average maturity of 309 days and an average interest rate of 4.39% (2022: 335 days and 1.41%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates and Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 18% (2022: 18%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the Territory.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees and Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms and Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms and Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 13. Financial Instruments (continued)

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms and Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (semi annually); interest is charged at fixed and variable rates between 1.36% and 6.62% (2022: 1.36% and 6.62%).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 15.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 13. Financial Instruments (continued)

\$ '000	Notes	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2023						
Financial assets						
Cash and cash equivalents	5(a)	48,618	—	—	48,618	48,618
Receivables		8,513	—	—	8,513	8,010
Other financial assets	5(c)	76,410	—	—	76,410	76,410
Total financial assets		133,541	—	—	133,541	133,038
Financial liabilities						
Payables	8(a)	22,904	12	—	22,916	22,848
Current borrowings		4,897	—	—	4,897	4,897
Non-current borrowings		—	50,384	7,437	57,821	57,821
Total financial liabilities		27,801	50,396	7,437	85,634	85,566
2022						
Financial assets						
Cash and cash equivalents	5(a)	16,550	—	—	16,550	16,550
Receivables		5,507	—	—	5,507	4,524
Other financial assets	5(c)	94,945	—	—	94,945	94,945
Total financial assets		117,002	—	—	117,002	116,019
Financial liabilities						
Payables	8(a)	20,254	14	—	20,268	20,268
Current borrowings		2,770	—	—	2,770	2,770
Non-current borrowings		—	8,741	23,503	32,244	32,244
Total financial liabilities		23,024	8,755	23,503	55,282	55,282

The following interest rates were applicable to Council's borrowings at balance date:

\$ '000	2023		2022	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed / Variable Interest Rates	1.85%	62,718	1.24%	35,014
		62,718		35,014

Net fair value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 13. Financial Instruments (continued)

Risk exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made in accordance with the Council's investing policy and the Local Government Act 2019. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Ageing of the past due receivables and the amount of any impairment is disclosed in the following table:

\$'000	2023	2022
Receivables		
0 to 30 days overdue	4,177	2,309
31 to 90 days overdue	1,753	1,349
Greater than 90 days overdue	1,213	626
Impaired	1,371	1,223
Total	8,513	5,507

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a bank overdraft facility that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2023	2022
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(a) Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Buildings	18,075	–
Infrastructure	2,700	4,824
Plant and equipment	164	741
Waste Management Services	1,304	3,734
	<u>22,243</u>	<u>9,299</u>

These expenditures are payable:

Not later than one year	20,987	9,299
Later than one year and not later than 5 years	1,256	–
	<u>22,243</u>	<u>9,299</u>

(b) Other Expenditure Commitments

Other non-capital expenditure commitments at the reporting date but not recognised in the financial statements as liabilities:

Waste Management Services	33,668	37,541
Audit Services	–	63
Other Maintenance Contracts	8,087	2,395
Recreation	569	85
Security Services	–	70
Other	702	807
	<u>43,026</u>	<u>40,961</u>

These expenditures are payable:

Not later than one year	13,727	11,396
Later than one year and not later than 5 years	29,224	29,565
Later than 5 years	75	–
	<u>43,026</u>	<u>40,961</u>

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 15. Leases

(i) Council as a Lessee

Terms and Conditions of Leases

Plant and Equipment

Lease obligations for plant & equipment are related to the provision of waste services by Council. Leases are of varying duration, terms and conditions. No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Land and Buildings

Lease obligations for buildings are related to the provision of services by Council including car parks and toilet facilities. Leases are of varying duration, terms and conditions. No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Set out below are the carrying amounts of right-of-use assets recognised within infrastructure, property, plant and equipment and the movements during the period:

Right-of-Use Assets

\$ '000	Plant and Equipment	Land and Buildings	Total
2023			
Opening balance	3,191	491	3,682
Additions to right-of-use assets	—	329	329
Depreciation charge	(809)	(33)	(842)
Balance at 30 June	2,382	788	3,170
2022			
Opening balance	4,000	523	4,523
Depreciation charge	(809)	(32)	(841)
Balance at 30 June	3,191	491	3,682

Set out below are the carrying amounts of lease liabilities and the movements during the period:

\$ '000	Notes	2023	2022
Balance at 1 July		3,841	4,654
Additions		329	—
Payments		(837)	(813)
Balance at 30 June		3,333	3,841
Classified as:			
Current	8(d)	922	837
Non-current	8(d)	2,411	3,004

The Council had total cash outflows for leases of \$0.837M.
The following are the amounts recognised in profit or loss:

Depreciation expense of Right-of-use assets	842	842
Interest expense on lease liabilities	100	124
Total amount recognised in profit or loss	942	966

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 15. Leases (continued)

(ii) Council as a Lessor

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as property lease income in Note 2(c).

(i) Investment property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Council has not classified any Land or Buildings as "Investment Property".

\$ '000	2023	2022
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	1,207	1,239
Later than one year and not later than 5 years	2,421	3,201
Later than 5 years	634	893
	4,262	5,333

Note 16. Superannuation

Council makes contributions to superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.50% in 2022/23; 10.00% in 2021/22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Note 17. Interests in Other Entities

Council has no interest in any Equity Accounted Businesses such as Joint Ventures, Associates & Joint Operations.

Note 18. Contingencies and Assets/Liabilities not Recognised in the Statement of Financial Position

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Rehabilitation of Landfill Sites

Council operates a land fill site at Shoal Bay giving rise to an obligation to rehabilitate the site in the future. Post closure and cell capping costs have been recognised as a liability and are disclosed in Note 8(c). The treatment of leachate post closure has been disclosed in Note 8(c).

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 18. Contingencies and Assets/Liabilities not Recognised in the Statement of Financial Position (continued)

2. Other Contingent Liabilities

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. It is not practical to estimate the potential liability at this stage.

Council believes that it is appropriately covered for claims through its insurance coverage and does not expect any material liabilities to eventuate.

Note 19. Events after the Reporting Period

Events that occur after the reporting date of 30 June 2023, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 20/10/2023.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

City of Darwin

Financial Statements 2023

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 20. Related Party Transactions

Key Management Personnel

Transactions with key management personnel

CEO Remuneration

The Council CEO's (as defined by under AASB 124 *Related Party Disclosure*) were paid the following total remuneration for the 2023 financial year:

	CEO Simone Saunders	Interim CEO Simone Saunders	CEO Scott Waters
		February 2022 - June 2022	July 2021 - February 2022
	2023 \$'000	2022 \$'000	2022 \$ '000
Short-term benefits	397	133	304
Non-cash benefits	3	-	20
Total remuneration	400	133	324

The related parties of the Council include:

- the key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the Council directly and;
- spouses, children and dependants who are close family members of the KMP and;
- any entities controlled or jointly controlled by KMP or controlled or jointly controlled by their close family members

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Elected Members, CEO and certain prescribed officers under AASB 124. In all, 18 persons were paid the following total compensation:

\$ '000	2023	2022
Total remuneration and allowances paid to Key Management Personnel during the year comprises:		
Short-term employee benefits	1,218	1,601
Non-Cash Benefits	28	40
Elected Members Allowances	664	658
Total	1,910	2,299

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

As at 30 June 2023, there are no outstanding amounts receivable or payable to/from the Council's KMP. Amounts less than \$2,000 have not been disclosed.

Note 21. Trust Funds

\$ '000	2023	2022
Trust Funds Held for Outside Parties		
Security Deposits and Other	456	456
Darwin Waterfront Corporation	8	37
State Square Carpark	128	127
Total Trust Funds	592	620



Independent audit report to the Chief Executive Officer of City of Darwin

Opinion

We have audited the accompanying general purpose financial report of City of Darwin ("the Council"), which comprises the statement of financial position as at 30 June 2023, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended, notes to the financial statements including a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement.

In our opinion, the financial report of the City of Darwin is in accordance with the *Northern Territory Local Government Act*, including:

- (a) giving a true and fair view of the financial position of the City of Darwin as at 30 June 2023 and of the Council's performance for the year ended; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government (General) Regulations*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the 'Code') that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Responsibility of the Chief Executive Officer and Those Charged with Governance for the Financial Report

The Chief Executive Officer of the Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Northern Territory Local Government Act and Regulations* and for such internal control as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Chief Executive Officer either intends to liquidate the Council or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

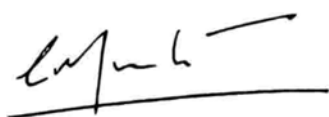
As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive Officer.
- Conclude on the appropriateness of the Chief Executive Officer's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Chief Executive Officer and those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Merit Partners

Merit Partners



MunLi Chee
Director

DARWIN

20 October 2023

8.

APPENDICES



8.1 CONTRACTS AWARDED 2022/23

1. INTRODUCTION

2. OUR HIGHLIGHTS

3. OUR COUNCIL

4. OUR PEOPLE AND SAFETY

5. OUR PERFORMANCE

6. LEGISLATIVE COMPLIANCE

7. FINANCES

8. APPENDICES

Service provided/contract name	Supplier	Location of supplier
Less than \$9,999		
Cadastral Data / Exempt Procurement	NT Government	Darwin
Between \$10,000 and \$99,999		
Maintenance of GPT Pits in Muirhead	Gold Medal Services	Darwin
RFP Executive Recruitment Services General Manager Corporate / Financial Services	Davidson	Interstate
Facility Analytics & Reporting and Data Load API Subscription	Mandalay	Interstate
Creative Strategy Development	Matrix on Board Training	Darwin
Annual Environmental Audit: Shoal Bay Waste Management Facility EPL 188.03	CDM Smith	Darwin
Installation IntelliTrac City of Darwin Fleet	IntelliTrac	Interstate
EPA Audit	EHS Support	Interstate
Panel Contract Project Management Services	Dilembo Prardisis Pty Ltd, Aecom Australia Pty Ltd, Smec	Darwin
Discover Darwin Marketing Solutions	Kellaborate	Darwin
Development and supply of Backyard Community Gardening Book	Leonie Norrington	Darwin
Panel Contract Darwin Desexing Program	RSPCA	Darwin
Speed Check Signs Maintenance	Arjays Sales and Service Pty Ltd	Darwin
PR Services	True North	Darwin

Service provided/contract name	Supplier	Location of supplier
Between \$100,000 and \$249,999		
Electric Vehicles / Exempt Procurement	DMG	Darwin
Crowdstrike Falcon Complete Software	Info Tust	Darwin
ECS Goyder Road Streetscape Beautification	Civscapes NT	Darwin
Public Amenity maintenance Agreement	Cullen Bay Marina Management Corporation	Darwin
Shoal Bay Water Facility Capping Membrane	Inconmat	Interstate
Parap Village Streetscape Upgrade Project	Sterling NT Pty Ltd	Darwin
Carparking Cash Collection and Associated Services	Wilson Security Pty Ltd	Darwin
Supply of Concrete Grinder	Schibeci Road Services	Interstate
Printer Library Services	Emerge IT Solutions Pty Ltd	Darwin
Printer Corporate Services	Emerge IT Solutions Pty Ltd	Darwin
Distinctly Darwin Incubator	Larrakia Development Corporation	Darwin
Between \$250,000 and \$499,999		
Installation of Speed Check Signs for City of Darwin	Arjays Sales and Service Pty Ltd	Darwin
Design and Construction Playgrounds City of Darwin	NT Shade and Canvas Pty Ltd	Darwin
Design and Construction of Exercise Stations	NT Shade and Canvas Pty Ltd	Darwin
Microsoft Enterprise Agreement	Crayon Group	Interstate
Irrigation Driffield Park and Lake Alexander	Water Dynamics	Darwin
SBWMF Stage 2 Landfill Cell Expansion Design	WSP Australian Pty Ltd	Darwin
Civica APAC LG Australia	Civica	Interstate
Between \$500,000 and \$999,999		
Replacement and Maintenance of On-Off Street Parking	Australian Parking and Revenue Control Pty Ltd	Interstate
Between \$1,000,000 and \$4,999,999		
Municipal Mowing for City of Darwin	Sterling	Darwin
Over \$4,999,999		
Water Carbon Operations Agreement	The Water & Carbon Group Pty Ltd	Interstate
Casuarina Aquatic & Leisure Centre: Design and Construction	Halikos Pty Ltd	Darwin

8.2 BETTER SUBURBS

Lord Mayoral Projects

Plaque - Bicentennial Park

Seat Lakeside Dog Park

Cavanagh Street Landscape Connections

Chan Ward

East Point Interpretive Sign and Structure Upgrade

Shopping Centre Streetscape Upgrade

Playground Fencing

Nightcliff Foreshore Enhancements

Nightcliff Oval Canteen

Chrisp Street Oval Shade Structure

Ken Waters Park Bicycle Parking

Chrisp Street Safety Fence

Rapid Creek Foreshore Shelter

Lyons Ward

Mall Tree Pits

Stokes Street Park Fence

Goyder Road Streetscape

Parap Shops Upgrade

Mitchell Street Streetscape Upgrade

Richardson Ward

Buffalo Creek Road - Shoulder Widening and Boat Ramp Improvements

Castlereagh Drive Speed Check Signage

Garamanuk Park Half court

Airlie Park Seat and Trees

Tiwi Oval Toilet Upgrades

Richardson Accessible Exercise Equipment

Waters Ward

Muirhead Dog Park Upgrade

Moil Oval Amenity Upgrade

Tomaris Park Footpath

Malak Greenbelt Obstacle Course

Holzerland Park Basketball Court Lighting and Associated Works

Animal Pound Ventilation Upgrades

Traffic Calming - Moil Crescent

8.3 SPONSORSHIPS, COMMUNITY AND ENVIRONMENT GRANTS AND OPERATING SUBSIDIES 2022/23

SPONSORSHIPS

Organisation	Event	Agreement Expiry Date	Cash	In Kind Support	Total
The Darwin Festival Ltd	Darwin Festival	30-Jun-24	150,000		150,000
Tourism Top End	Visitor Information Centre	30-Jun-24	87,500		87,500
Table Tennis NT	World youth table tennis qualifying championship	30-Jun-23	40,000		40,000
Darwin City Retailers Association Inc	Renew Darwin	30-Jun-23	27,160		27,160
Larrakia Nation Aboriginal Corporation	NAIDOC Week	1-Oct-25	25,000	45	25,045
Nightcliff Arts Music and Culture Inc.	Seabreeze Festival	30-Jun-23	20,000	111	20,111
The Royal Agricultural Society of the Northern Territory Incorporated	Royal Darwin Show	30-Jun-24	15,000		15,000
Lakeside Drive Community Garden Inc.	Community composting program	30-Jun-23	13,270		13,270
Foldback Magazine Incorporated	Imagine Seaside Carnival	30-Jun-24	11,000	324	11,324
Swimming Northern Territory	2023 NT Open and Age Championships	30-Jun-23	10,500		10,500
Brown's Mart Arts Ltd	Browns Mart	30-Jun-24	10,000		10,000
Darwin Aboriginal Art Fair Foundation	Darwin Aboriginal Art Fair	30-Jun-24	10,000		10,000
Darwin Cycling Club Incorporated	Sunbuild Top End Gran Fondo	30-Jun-24	10,000		10,000
Darwin Fringe Festival	Darwin Fringe Festival	30-Jun-24	10,000		10,000
Northern Territory Indigenous Business Network	The 11th Aboriginal Economic Development Forum	30-Jun-24	10,000		10,000

Organisation	Event	Agreement Expiry Date	Cash	In Kind Support	Total
Australia Hotel Association - NT Branch Inc.	2022 Gold Plate Awards - Darwin Local Produce Champion/ Production of the Year Award	30-Jun-23	9,091		9,091
Dinah Beach Cruising Yacht Association Incorporated	2023 Ambon Darwin Yacht Race	20-Aug-23	8,000		8,000
Larrakia Nation	Darwin Harbour Clean up	30-Jun-23	7,273		7,273
Royal Life Saving Australian NT Branch Inc	Pipes and Drains	30-Jun-23	6,000		6,000
Action for Change Foundation	Quiz for Dili	30-Jun-23	5,245		5,245
Athletics Northern Territory	City2Surf	30-Jun-23	5,000	490	5,490
Darwin City Retailers Association Inc	Christmas Shop Window Competition	30-Jun-23	3,500		3,500
Integrated Disability Action	International Day of People with Disability	30-Jun-23	3,500		3,500
Darwin Table Tennis Association	Australia Junior Open and Training Camp	30-Jun-23	3,000		3,000
Department of Industry, Tourism and Trade,NTG	October Business Month 2022	30-Jun-23	3,000		3,000
Urban Development Institute of Australia NT	Premier Gala Event	30-Jun-23	2,750		2,750
Darwin City Retailers Association Inc	Lord Mayor's Easter Egg Hunt	30-Jun-23	2,000		2,000
Media Entertainment and Arts Alliance	2022 NT Media Awards Best News Television/Radio Best News Coverage	30-Jun-23	1,600		1,600
Biodiversity Watch	Cane Toad Management Events	30-Jun-23	1,000		1,000
Planning Institute of Australia NT	PIA Northern Territory Awards for Planning Excellence	30-Jun-23	1,000		1,000
Loong Fong	Hospitality for Battle of Crete delegation	30-Jun-23	813		813
Australia China Friendship Society NT	50th Anniversary diplomatic relations celebration between China and Australia	30-Jun-23	800		800
Department of Infrastructure, Planning and Logistics	Fee waiver - construction of Major Roadworks Upgrade			31,575	31,575
Cruiseship Industry	Cruise Ship Shuttle Buses			9,720	9,720
Proper Creative	Street Art Festival			8,202	8,202
Use Less Plastic	Fee Waiver - Permit Fees			630	630
Bua Sareng	Fee Waiver - Permit Fees			268	268

Organisation	Event	Agreement Expiry Date	Cash	In Kind Support	Total
Northern Territory Police Association	Instal light tower to illuminate Police Memorial			236	236
Emilyogalady	Healthy Darwin Dry Season - Mums & Bubs Yoga			221	221
Top End Zumba Crew	Healthy Darwin Dry Season - Zumba for Fitness			221	221
Christmas In Darwin Association	Carols by Candlelight			162	162
Aqua Ann	Healthy Darwin Dry Season - Outdoor Aqua Fun & Fitness			149	149
Emily Claire Yoga	Healthy Darwin Dry Season - Outdoor Slow Yoga			149	149
HGFitness	Healthy Darwin Dry Season - Yogalaties In The Park			149	149
OJFit4Life	Healthy Darwin Dry Season - Empowering Women			149	149
Storm PT	Healthy Darwin Dry Season - Beginners' HIIT			149	149
Individual	Fee Waiver - Shoal Bay Commercial Fee			66	66
Football NT	Traffic management assessment			45	45
			513,002	53,059	566,061

COMMUNITY GRANTS AND SUPPORT

Organisation	Program	Initiative	Cash	In Kind Support	Total
CAAPS Aboriginal Corporation	Darrandirra Yarning	CAAPS will partner with Library For All (LFA) in the facilitation of four workshops to create original children's book manuscripts. LFA's expert staff, will coach and guide Aboriginal and Torres Strait Islander participants to turn a good yarn into a great manuscript that may become a children's book to support literacy attainment.	10,000		10,000
Darwin Skills Development Scheme Inc	Artist with sustainable future	A workshop where we facilitate discussions and training regarding sustainable employment and professional development opportunities. The project will facilitate local creatives in navigating the business side of their art practice, building resilience towards continuity of employment. It will address identified skills gaps among artists from across the Darwin region, fostering confidence, capacity building and networks, introducing content that is directly relevant to their discipline field.	10,000		10,000
Northern Territory Working Women's Centre Incorporated	Hidden Heroes Family Day	This is a celebration of family and community. The opportunity for the people of Darwin to celebrate and reward their Hidden Heroes, who have supported us through the pandemic with food, music, indigenous art workshop, fun and games.	9,830	170	10,000
Variety the Children's Charity Northern Territory	30th Anniversary Bash Free Family Fun @Mindil	The Variety NT Bash is 30 years old, this event brings the celebration to the community. By providing free fun and entertainment we are helping connect the community. By helping kids in need be they sick, disadvantaged or living with a disability, we are helping create a city that is liveable.	10,000		10,000
Amazing XR	Amazing VR E-Sports	Nine week Virtual Reality Gaming program for ages 13 years plus (targeting LGBTQ and girls) 9 x 1.5hr VR E-sports gaming sessions (one per week at 3:30pm) at The Shak (Sanderson Middle school). The last gaming session (on Sat 10/12) will be a special event allowing a "play off" between participants selected by Debbie throughout the program (based on skill, sportsmanship/most improved).	9,929		9,929
Arts Access Darwin, Darwin Community Arts	Tidal Reflections - a public art project by the Free Space Studio	A group of 6-artists with disability from Arts Access Darwin's, Free Space Studio program will develop original public artwork to be painted onto a concrete picnic table and base located at the Rapid Creek Foreshore. The artwork titled Tidal Reflections will be thematically integrated with the natural environment of the foreshore.	8,097	1,750	9,847
St John Ambulance Australia (NT) Inc	St John NT Event Health Services Automated External Defibrillator (AED) Upgrade Project	The Event Health Services AED Upgrade Project will see the purchase of two x new AEDs to be used by the St John NT volunteer-powered Event Health Services team at major community events across the Darwin municipality. This purchase will complete the upgrade of our Event Health Services defibrillator stock, ensuring our AEDs are fully functional and fit for purpose (some of our old units are coming up to 10 years old and at the end of their lifespan).	8,686		8,686

Organisation	Program	Initiative	Cash	In Kind Support	Total
Top End Women's Legal Service Inc.	Be Different-Be Together Inclusive Program	This project will bring together the many multicultural faces of Darwin and unite them through games, activities and dancing as well as traditional foods from various communities.	8,000	170	8,170
Darwin Community Arts	Through Our Eyes	Societies use stories to encode complex information and is passed from generation to generation. The project will invite people from the Darwin area to submit their stories, to be curated into exhibition events taking place during September. Participants will be able to submit through any artform of their choice with a story to the theme of 'Through Our Eyes'. Darwin Community Arts will provide pre-submission support by working with interpreters, bicultural workers, caseworkers and other people around a participant, together, to ensure that all community members have the confidence to be part and also fully understand what the project is about.	5,875		5,875
Arafura Wind Ensemble Incorporated	Celebrating 30 years of community music-making	We are inviting the community to celebrate our 30th birthday with us through two, free musical performances including guest vocalists in 2023. One performance will be indoors to maximise performance quality. The other outdoors and the focus will be on music specifically for children, and will include an inaugural performance of music specifically arranged for our concert band.	5,250		5,250
Northern Territory Momineen Inc.	Interfaith Eid Family Fun Day	Northern Territory Momineen Inc. is planning to organise an interfaith family fun event on the auspicious occasion of Eid al Adha (a day celebrated once annually by Muslims globally according to the Muslim lunar calendar). People from all ethnic and cultural backgrounds will be invited to participate in this event. We will arrange free entertainment activities (slide and jumping castle) for children and everyone will have the opportunity to enjoy a variety of cuisine from different parts of the globe for free. Other free activities will include face painting and henna tattooing.	4,730		4,730
Darwin Mens Shed	Shed - Fridge Upgrade/ Meal Preparation	To expand the food storage and meal preparation options for the members attending and facilitating conversations and connection through sharing a meal.	3,620		3,620
Vietnamese Community in Australia - NT Chapter	Tet Festival 2023 Celebration	Tet Festival 2023 Celebration (Vietnamese Lunar New Year) with folk dance performances, showcasing traditional Vietnamese costume, "Ao Dai" fashion parade and local Vietnamese singers. The Tet Festival is a free community event for all Territorians. Traditional Vietnamese foods and drinks are provided.	3,140		3,140
Nicole Brown auspiced by Miyartiwi Dreaming Ltd	Indigenous Activation - 2023	Various events in the community requiring traffic management, event facilitation, entertainers and food.	2,150		2,150
Northern Territory Multiple Births Club	NTMBC Celebration Event for Multiple Birth Awareness Week	NTMBC will be hosting a celebration event for Multiple Birth Awareness Week 2023 with food, facepainting, circus workshops and activities as a part of a national campaign to raise awareness around, and draw attention to, the unique realities for multiple birth families in Australia - and how advocacy, positive education and engaged communities can contribute to enabling positive health outcomes for families with multiples.	1,227	60	1,287
			100,534	2,150	102,684

OPERATING SUBSIDIES

Organisation	Cash	In Kind Support	Total
Darwin Entertainment Centre	680,000		680,000
RSPCA Darwin Regional Branch	120,000		120,000
Christmas in Darwin Association	31,530		31,530
Darwin City Brass Band Association	30,000		30,000
PAWS Darwin LTD	30,000		30,000
Surf Life Saving Northern Territory	30,000		30,000
	921,530		921,530

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