

2nd Budget Variations 2025/26



Income Statement for the period ended 31/01/2026	YTD Actual \$'000	FY Original Budget \$'000	FY Annual Budget \$'000	Proposed Variations \$'000	Projected FY Budget \$'000	YTD v Projected Result %	Notes
% of year elapsed						59%	
Income from Continuing Operations							
Rates	47,078	80,478	80,478	-	80,478	58%	
Charges	6,068	10,398	10,398	-	10,398	58%	
Statutory Charges	2,782	3,252	3,136	-	3,136	89%	
User Fees and Charges	18,599	29,851	29,648	924	30,572	61%	
Operating Grants and Subsidies	3,112	6,667	4,515	31	4,546	68%	
Interest / Investment Income	3,528	3,852	3,851	-	3,851	92%	
Commercial & Other Income	1,632	2,419	2,588	400	2,988	55%	
Total Income from Continuing Operations	82,799	136,917	134,615	1,355	135,970	61%	
Expenses from Continuing Operations							
Employee Expenses	22,839	44,073	43,720	-	43,720	52%	
Materials, Contracts & Services	43,020	64,326	67,231	954	68,185	63%	
Elected Member Allowances	394	832	832	-	832	47%	
Elected Member Expenses	42	21	45	-	45	92%	
Council Committee Allowances	6	20	20	-	20	30%	
Depreciation, Amortisation & Impairment	21,855	33,536	33,536	-	33,536	65%	
Interest Expenses	995	5,664	5,664	-	5,664	18%	
Total Expenses from Continuing Operations	89,151	148,472	151,048	954	152,002	59%	
Operating Result - Continuing Operations	(6,352)	(11,555)	(16,433)	401	(16,032)	40%	
Capital Grants Income	95	700	5,392	-	5,392	2%	
Net Surplus/(Deficit) For the Year	(6,257)	(10,855)	(11,042)	401	(10,641)		1

Notes on recommended variations:

1. The improvement in the projected deficit in the Income Statement is as detailed in Attachment 4, Cost of Services.

Statement of Operating Position

for the period ended 31/01/2026

	YTD Actual \$'000	FY Original Budget \$'000	FY Annual Budget \$'000	Proposed Variations \$'000	Projected FY Budget \$'000	YTD v Projected Result %	Notes
% of year elapsed						59%	
Net Operating Result From Income Statement	(6,352)	(11,555)	(16,433)	401	(16,032)	40%	
Add Non-Cash Items							
Add back Depreciation (not cash)	21,855	33,536	33,536	0	33,536	65%	
Add back Other Non Cash Items	-	2,100	2,100	0	2,100	0%	
Total Non Cash Items	21,855	35,636	35,636	0	35,636	61%	
Less Additional Outflows							
Repayment of Borrowings & Advances	(4,533)	(6,084)	(6,084)	0	(6,084)	75%	
Capital Expenditure	(26,451)	(91,509)	(71,237)	2,040	(69,197)	38%	1
Total Additional Outflows	(30,984)	(97,593)	(77,321)	2,040	(75,281)		
Add Additional Inflows							
Add Capital Grants	95	700	5,392		5,392	2%	
Sale of Infrastructure, Property, Plant & Equipment	107	3,512	512		512	21%	
Transfers from/(to) Reserves	18,289	69,300	52,214	(2,041)	50,173	36%	2
Total Additional Inflows	18,491	73,512	58,118	(2,041)	56,077		
Net Increase (-Decrease) in General Funds	3,011	0	0	400	400		3

Notes on recommended variations:

1. The net decrease in Capital Expenditure as detailed in Attachment 5, Statement of Capital Expenditure.
2. The net decrease in Transfers from Reserves as detailed in Attachment 3, Statement of Cash and Reserves
3. This reflects the net sum of all fund flows after reserve transfers. The recognition of unclaimed money as general revenue results in an increase in General Funds of \$400K in this Budget Review.

Cash & Reserves	YTD	FY Original	FY Annual	Proposed	Projected FY	
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Notes
	\$'000	\$'000	\$'000	\$'000	\$'000	
Unrestricted	44,345	18,360	18,360	400	18,760	
Externally restricted						
CBD Carparking Shortfall - Developer Cont.	10,815	796	974		974	
CBD Carparking Shortfall - Rate Levy	10,078	4,375	4,574		4,574	
Developer Contributions	1,968	2,026	2,010		2,010	
Highway/Commercial Carparking Shortfall	59	60	60		60	
Market Site Development	692	719	717		717	
Other Carparking Shortfall	428	438	437	(437)	-	1
Unspent Grants	423	429	423		423	
Waste Management Reserve	15,647	7,703	8,034	580	8,614	2
Waste Remediation Reserve	10,631	4,957	11,446		11,446	
Total Externally Restricted	50,741	21,504	28,675	143	28,818	
Internally restricted						
Asset Replacement & Refurbishment	1,358	1,397	1,372	(750)	622	3
Carry Forward	32,000	5,053	32,000	1,767	33,767	4
DEC Asset Replacement/Refurbishment	400	400	400	(68)	331	5
Disaster Contingency	2,588	2,588	2,588		2,588	
Election Expense	223	138	138		138	
Environmental	44	44	44		44	
IT Strategy	3,936	779	713		713	
Nightcliff Community Hall	18	19	23		23	
Off & On Street Carparking	6,389	2,959	4,458	(457)	4,001	6
Plant & Vehicle Replacement	7,000	1,646	1,862	1,405	3,267	7
Public Art	-	171	-		-	
Sale of Land	9,401	-	7,900		7,900	
Total Internally Restricted	63,357	15,192	51,498	1,898	53,395	
Total Cash & Reserves	158,443	55,057	98,533	2,441	100,973	

Notes on recommended variations:

1. Other Carparking Shortfall Reserve: transfer out -\$437K for carpark component of Waters Ward Multigenerational Recreation Space
2. Waste Management Reserve: transfer in +\$830K additional revenue received from asbestos disposal; transfer out -\$250K for SBWMF Stage 2A expansion.
3. Asset Replacement & Refurbishment Reserve: transfer out -\$750K for Parap pool rectification works
4. Carry Forward Works Reserve: transfer in +\$1.77M for 2026/27 capital program delivery:
 - +\$1.04M Waters Ward Multigenerational Recreation Space
 - +\$300K Shared Path program
 - +\$267K Better Suburbs
 - +\$164K Roads Reseals & Rehabilitation program
5. DEC Asset Replacement/Refurbishment Reserve: transfer out -\$68K to fund DEC carpet repairs and maintenance
6. Off & Onstreet Parking Reserve: net transfers:
 - -\$463K transfer out for carpark component of Waters Ward Multigenerational Recreation Space
 - -\$157K transfer out for server relocation at Westlane Carpark
 - +\$94K transfer in additional onstreet parking revenue
 - +\$69K transfer in Westlane and Dragonfly CCTV Upgrade project savings as completed
7. Plant & Vehicle Replacement Reserve: transfer in +\$1.4M as an early carry forward fleet management capital project

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
	\$'000	\$'000	\$'000	\$'000	\$'000	%	

% of year elapsed

59%

Office of the Lord Mayor & CEO

Expense

Marketing & Communications & Engagement	735	1,663	1,893	(165)	1,728	43%	1
Executive Support & Governance	1,769	2,737	3,011		3,011	59%	
Chief Executive Officer Section	427	781	841		841	51%	
Expense Total	2,931	5,180	5,744	(165)	5,579	53%	
Net Surplus / (-Cost)	(2,931)	(5,180)	(5,744)	165	(5,579)	53%	

Office of the Lord Mayor & CEO Notes:

1. -\$165K reallocation to Program Management to support minor asset purchases program

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
% of year elapsed	\$'000	\$'000	\$'000	\$'000	\$'000	%	
59%							
Community Hub							
Income							
Animal Management	506	587	587		587	86%	
Buildings and Facilities	138	183	183		183	75%	
Darwin Entertainment Centre		7	7		7	0%	
Family & Children	54	105	105	3	107	50%	1
Library Services	1,575	1,539	1,566	25	1,591	99%	1
Mosquito Control	68	219	219		219	31%	
Parks & Reserves	131	242	242		242	54%	
Recreation	87	120	120		120	72%	
Regulatory Services	1,704	1,605	1,605		1,605	106%	
Roads Maintenance	659	2,546	1,209		1,209	54%	
Workshop	48	47	47		47	102%	
Youth Services	26	1	27		27	97%	
Income Total	4,996	7,201	5,915	27	5,943	84%	
Expense							
Animal Management	1,207	1,948	2,003		2,003	60%	
Arts & Culture	123	260	342		342	36%	
Buildings and Facilities	2,748	4,965	4,985	750	5,735	48%	2
City Maintenance	7,529	15,045	15,239		15,239	49%	
Community Development	276	513	591		591	47%	
Community Hub GM	261	466	466		466	56%	
Darwin Entertainment Centre	1,047	995	1,069		1,069	98%	
Darwin Safer Cities Program	210	397	397		397	53%	
Family & Children	333	630	630	3	632	53%	1
Library Services	2,363	4,205	4,303	25	4,328	55%	1
Mosquito Control	63	403	403		403	16%	

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
	\$'000	\$'000	\$'000	\$'000	\$'000	%	
% of year elapsed							
59%							
Operations Administration	7,876	1,355	1,355		1,355	581%	
Parks & Reserves	6,325	9,559	9,559		9,559	66%	
Pathways	1,171	2,283	2,283		2,283	51%	
Reconciliation Action	47	240	240		240	20%	
Recreation	898	2,234	2,218	9	2,227	40%	3
Regulatory Services	1,925	3,918	3,671		3,671	52%	
Roads Maintenance	1,628	3,901	3,901		3,901	42%	
Stormwater Drainage	425	1,310	1,310		1,310	32%	
Workshop	1,232	2,492	2,492		2,492	49%	
Workshop - Internal Plant Recharges	(2,455)	(3,979)	(3,979)		(3,979)	62%	
Youth Services	231	406	539		539	43%	
Expense Total	35,464	53,544	54,016	787	54,802	65%	
Net Surplus / (-Cost)	(30,468)	(46,343)	(48,101)	(759)	(48,860)	62%	

Community Hub Notes:

1. Grant income and associated expenditure: +\$24K NT Public Library Funding index adjustment, +\$3K Fun Bus grant funding index adjustment and +\$1K City of Palmerston sponsorship for Young Territory Author Awards
2. +\$750K Parapool rectification works funded from Asset Replacement & Refurbishment Reserve
3. +\$9K reallocated from capital to operational budget for Bagot Oval change room (ORD537/25)

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
% of year elapsed	\$'000	\$'000	\$'000	\$'000	\$'000	%	
59%							
Innovation Hub							
Income							
City Parking	2,753	4,233	4,233	94	4,327	64%	1
Development	547	1,029	1,029		1,029	53%	
Economic Development	133	266	266		266	50%	
Environment & Climate		56	56		56	0%	
Events	134	13	163	4	166	80%	2
Growth and Development Services		150	150		150	0%	
Property	1,043	1,577	1,577		1,577	66%	
Public Lighting Program	3	7	7		7	39%	
Smart Cities Projects	5					100%	
Waste Management	21,512	34,918	34,918	830	35,748	60%	3
Income Total	26,130	42,249	42,399	928	43,327	60%	
Expense							
City Parking	2,641	4,817	5,035	157	5,191	51%	4
City Planning	192	392	542	(15)	527	36%	5
Corporate Information	275	527	527		527	52%	
Design	894	1,556	1,646		1,646	54%	
Development	109	238	238		238	46%	
Economic Development	15	33	33		33	45%	
Environment & Climate	534	880	918		918	58%	
Events	700	968	1,183	4	1,187	59%	2
Growth and Development Services	754	1,362	1,362		1,362	55%	
Innovation Hub GM	313	502	502		502	62%	
International Relations	64	258	293		293	22%	
Property	204	488	238		238	86%	

COST OF SERVICES for the period ended 31/01/2026	YTD Actual \$'000	FY Original Budget \$'000	FY Annual Budget \$'000	Proposed Variations \$'000	Projected FY Budget \$'000	YTD v Result %	Reference Note
% of year elapsed							
59%							
Public Lighting Program	1,320	2,227	2,227		2,227	59%	
Smart Cities Projects	291	724	724		724	40%	
Waste Management	12,942	27,249	27,337		27,337	47%	
Expense Total	21,248	42,222	42,805	146	42,950	49%	
Net Surplus / (-Cost)	4,882	28	(406)	782	377	1296%	

Innovation Hub Notes:

1. +\$94K additional onstreet parking income offset by increase in expenditure for relocation of servers within Westlane Arcade.
2. Grant income and associated expenditure for Australia Day event (+\$1.3K Australia Day Council & +\$2.5K National Australia Day Council). And transfer +/- \$6K from Christmas events to Australia Day expenditure (nil section impact).
3. +\$830K increase in Shoal Bay Waste Management facility income with higher asbestos disposal received at facility
4. +\$157K for relocation of servers within the Westlane Arcade; funded from additional parking fees (\$94K) and transfer from Off & On Street Parking Reserve
5. -\$15K operational funds reallocated to capital budget for Mall Wayfinding Signage

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
	\$'000	\$'000	\$'000	\$'000	\$'000	%	
% of year elapsed							
59%							
Corporate Hub							
Income							
Corporate Hub GM		-	-	400	400	0%	1
Corporate Services	11		-			100%	
Customer Experience	40	53	53		53	75%	
Finance Section	245	642	642		642	38%	
Information Communication & Techno	43	64	64		64	68%	
Organisational Development	2	5	5		5	46%	
Workplace Health & Safety	108	100	100		100	108%	
Income Total	449	864	864	400	1,264	36%	
Expense						100%	
Asset Management Section	618	940	940		940	66%	
Corporate Hub GM	229	499	534		534	43%	
Corporate Services	389	615	475		475	82%	
Customer Experience	516	1,039	939		939	55%	
Employee Overheads (net)	(367)					100%	
Finance Section	1,880	3,836	3,896		3,896	48%	
Human Resources	768	1,438	1,438		1,438	53%	
ICT PMO	304	728	1,138		1,138	27%	
Information Communication & Techno	2,093	3,341	3,332	3	3,335	63%	2
Organisational Development	628	1,560	1,560	(3)	1,557	40%	2
Procurement Section	174	410	410		410	42%	
Program Management	681	1,326	1,656	187	1,843	37%	3

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
	\$'000	\$'000	\$'000	\$'000	\$'000	%	
% of year elapsed							
59%							
Risk & Assurance	2,325	2,661	3,030		3,030	77%	
Workplace Health & Safety	415	743	743		743	56%	
Expense Total	10,653	19,135	20,091	187	20,278	53%	
Net Surplus / (-Cost)	(10,204)	(18,271)	(19,227)	213	(19,014)	54%	

Corporate Hub Notes:

1. +\$400K transfer funds from Trust to consolidated revenue in accordance with Unclaimed Money Policy No.3302.100.E.R.
2. +/- \$3K transfer from Organisational Development to Information Communication & Technology for ISpring subscription
3. +\$165K reallocation from Marcomms to support minor asset purchases program; and +\$22K transferred from capital Nightcliff Foreshore Café Greenwall Design Works to operational expenses as project cancelled.

COST OF SERVICES	YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v	Reference
for the period ended 31/01/2026	Actual	Budget	Budget	Variations	Budget	Result	Note
% of year elapsed	\$'000	\$'000	\$'000	\$'000	\$'000	%	
59%							
General							
Income							
General Revenue (rates, interest, Federal Asstce)	51,224	86,605	85,437		85,436	60%	
Grants & Contributions and Other Income for Capital Purposes	95	700	5,392		5,392	2%	
Income Total	51,319	87,305	90,829		90,828	57%	
Expense							
Contribution To General Funds by Other Activities	(3,000)	(5,143)	(5,143)		(5,143)	58%	
Depreciation & Impairment	21,855	33,536	33,536		33,536	65%	
Expense Total	18,855	28,393	28,393	-	28,393	66%	
Net Surplus (-Cost)	32,464	58,912	62,436		62,435	52%	
Net Surplus (-Cost) All Services	(6,257)	(10,855)	(11,042)	401	(10,641)		

Statement of Capital Expenditure		YTD	FY Original	FY Annual	Proposed	Projected FY	YTD v Projected Result	Reference
for the period ended 31/01/2026		Actual	Budget	Budget	Budget	Budget	%	Note
Master Account		\$'000	\$'000	\$'000	\$'000	\$'000		
05.221060	Swimming Pools Capital Projects Expenditure	15	0	15		15	100%	
05.221061	Public Art Program Capital Expenditure	20	100	424		424	5%	
05.223065	Sports Facilities - Capital Projects	2	100	796	(9)	786	0%	1
05.311060	Infrastructure Capital Projects	11	0	0		0	100%	
05.322061	Economic Development Capital Expenditure	26	0	86	15	101	26%	2
05.322062	Minor Capital Works Program	53	160	172	(22)	150	35%	3
05.322063	Streetscape Development & Upgrade	616	0	1,054	(267)	787	78%	4
05.322064	Road Works Capital Projects Expenditure	0	0	1,377	(1,377)	0	100%	5
05.322066	Roads to Recovery Capital Projects Expenditure	36	0	0		0	100%	
05.322067	LATM Capital Projects Expenditure	8	299	651		651	1%	
05.322068	Cyclepath Capital Projects	9	700	500	(300)	200	4%	6
05.322069	Black Spot Program	5	0	1,106		1,106	0%	
05.331061	Footpaths Capital Projects	351	810	986		986	36%	
05.331062	Disability Access Capital Projects (W/O ONLY)	3	102	121		121	3%	
05.331064	Driveway Capital Projects	170	231	231		231	74%	
05.331065	Road Reseal & Rehabilitation Capital Projects	56	2,400	2,455	177	2,632	2%	5
05.331066	Public Lighting Capital Projects	276	580	1,230		1,230	22%	
05.331069	Traffic Signals Capital Projects	40	54	107		107	38%	
05.332060	Building Maintenance Capital Projects	373	106	1,153	(69)	1,084	34%	7
05.332063	Signage & Memorial Capital Projects	28	22	40		40	68%	
05.332086	Open Spaces Capital Refurbishment Costs (W/O ONLY)	2,244	0	3,310		3,310	68%	
05.332087	Civic Centre Capital Refurbishment Costs (W/O ONLY)	14,324	68,008	28,763		28,763	50%	
05.332089	Darwin Entertainment Centre Capital Projects	0	0	0	68	68	0%	8
05.333061	Environmental Management Capital Projects	0	400	600		600	0%	
05.333062	Shoal Bay Upgrade Works	4,314	9,125	8,367	250	8,617	50%	9
05.334060	Stormwater Drainage Capital Projects	467	1,893	2,954		2,954	16%	
05.334065	Walkway Capital Projects	0	83	83		83	0%	
05.335060	Fleet Management Capital Projects	1,516	2,770	6,047	(1,405)	4,641	33%	10
05.341061	Fencing Capital Projects	32	150	150		150	21%	
05.341062	Parks & Reserves Revitalisation Capital Projects	517	2,620	3,128	900	4,028	13%	11

Statement of Capital Expenditure								
for the period ended 31/01/2026								
Master Account	YTD Actual \$'000	FY Original Budget \$'000	FY Annual Budget \$'000	Proposed Budget \$'000	Projected FY Budget \$'000	YTD v Projected Result		Reference Note
						%		
05.341063 Parks Infrastructure Capital Projects	797	160	804		804	99%		
05.341065 Parks Landscaping & Irrigation Capital Projects	1	270	270		270	0%		
05.410070 ICT Road Map Capital	0	0	2,797		2,797	0%		
05.431060 IT Capital Projects	140	346	1,440		1,440	10%		
05.520060 Smart Cities Capital Expenditure	0	20	20		20	0%		
Capital Expenditure Total	26,451	91,509	71,237	(2,040)	69,197	38%		

Notes on recommended variations:

1. -\$9K reallocated to operational budget for Bagot Oval change room (ORD537/25)
2. +\$15K reallocated from operational to capital budget for additional costs for the Mall Wayfinding Signage project
3. -\$22K transferred from Nightcliff Foreshore Cafe Greenwall Design works to Program Management operational to fund design expenses as project cancelled
4. -\$267K Better Suburbs transferred to Carry Forward Reserve required in 2026/27 to deliver future projects
5. -\$1.38M reallocate funds transferred from capital programs pending receipt of LRCI grant funds (received in 24/25): \$1.2M to Carry Forward Reserve for Waters Ward Multigenerational Recreation Space 2026/27 (\$1.036M), Road Reseals (\$164K) 2026/27 program and \$177K consolidated back to Roads Reseal program (where mainly sourced from pending grant receipt).
6. -\$300K transferred to Carry Forward Reserve to fund 2026/27 Shared Path program
7. -\$69K CCTV upgrades at Westlane and Dragonfly carparks completed; transfer back remaining funds to Off & On Street Parking Reserve
8. +\$68K Darwin Entertainment Centre carpark repairs funded from DEC Asset Replacement/Refurbishment Reserve
9. +\$250K Shoal Bay Stage 2A Expansion additional funds required funded from Waste Management Reserve
10. -\$1.4M transferred back to Plant Replacement Reserve for 2026/27 due to expected delivery timing of purchased fleet
11. +\$900K Waters Ward Multigenerational Recreation Space funding required for Stage 1 execution; carpark component to be funded by transfer of \$437K from Other Carpark Reserve and \$463K Off & On Street Parking Reserve