Agenda

Ordinary Council Meeting

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Tuesday, 24 November 2026

Time: 5:30 pm

Location: Council Chambers Darrandirra
Level 1, Civic Centre
Harry Chan Avenue, Darwin

Webcasting: MS Teams Link to Webcast

Simone Saunders

Chief Executive Officer

ORDINARY COUNCIL MEMBERS

The Right Worshipful, the Lord Mayor Peter Styles (Chair)

Deputy Lord Mayor Sam Weston

Councillor Jimmy Bouhoris

Councillor Nicole Brown

Councillor Shani Carson

Councillor Kim Farrar

Councillor Julie Fraser

Councillor Edwin Joseph

Councillor Sylvia Klonaris

Councillor Clarence McCarthy-Grogan

Councillor Mick Palmer

Councillor Peter Pangquee

Councillor Patrik Ralph

OFFICERS

Chief Executive Officer, Simone Saunders

General Manager Community, Matt Grassmayr

General Manager Corporate, Natalie Williamson

General Manager Innovation, Alice Percy

WEBCASTING DISCLAIMER

The City of Darwin is live webcasting the Open Section of Ordinary Council Meetings. Audio-visual recording equipment has been configured to avoid coverage of the public gallery area and the City of Darwin will use its best endeavours to ensure images in this area are not webcast. However the City of Darwin expressly provides no assurances to this effect and in the event your image is webcast, you will by remaining in the public gallery area be taken to have given the City of Darwin a non-exclusive licence to copy and broadcast your image worldwide for no reward.

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1 ACKNOWLEDGEMENT OF COUNTRY

2 THE LORD'S PRAYER

3 MEETING DECLARED OPEN

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Ordinary Council Meeting - 27 October 2026

8 MOVING OF ITEMS

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9 MATTERS OF PUBLIC IMPORTANCE / LORD MAYORAL MINUTE

Nil

10 PUBLIC QUESTION TIME

Public Question Submission Received

11 PETITIONS

Nil

12 DEPUTATIONS AND BRIEFINGS

Nil

13 ACTION REPORTS

13.1 REVIEW OF FRAUD PREVENTION POLICY

Author: **Executive Manager Corporate and Customer Service**

Authoriser: **General Manager Corporate**

Attachments:
1. **Fraud Prevention Policy - Tracked Changes ⇩**
2. **Fraud Prevention Policy - Revised Version ⇩**

RECOMMENDATIONS

1. THAT the report entitled Review of Fraud Prevention Policy be received and noted.
2. THAT Council adopts the revised Fraud Prevention Policy at **Attachment 2.**

PURPOSE

The purpose of this report is to seek Council's endorsement of the revised Fraud Prevention Policy.

KEY ISSUES

- City of Darwin must maintain a Fraud and Corruption Control Policy Protection Plan. This includes a Fraud Protection Policy.
- The Policy has been reviewed and minor wording changes, along with some updates have been made.
- The Policy has been recommended by the Risk Management and Aduit Committee to be adopted by Council.
- The Risk Management and Audit Committee (RMAC) has reviewed the revised policy and recommends its adoption by Council.

DISCUSSION

Regulation 6 of the *Local Government (General) Regulations 2021* (NT) requires City of Darwin to maintain a fraud and corruption control policy protection plan, supported by a fraud protection policy and procedure.

The Fraud Prevention Policy has been reviewed in accordance with the policy review schedule. The proposed amendments are shown in **Attachment 1**, with a clean version of the revised policy provided at **Attachment 2**.

Minor wording amendments are proposed to clarify that the legislation does not expressly identify vexatious complaints as a breach of conduct or an offence. A four-year review cycle is also proposed to align with other Council policies.

The Risk Management and Audit Committee (RMAC) has reviewed the revised policy and recommends its adoption by Council.

The 2025 internal audit of fraud controls did not recommend any improvements to the policy.

The Fraud Prevention Policy and supporting Fraud Protection Procedure are intended to complement the ICAC Procedure and operate alongside it.

PREVIOUS COUNCIL RESOLUTION

At the 26 November 2024 meeting Council resolved:

RESOLUTION ORD515/24

1. THAT the report entitled Review of Fraud Prevention Policy and Procedure be received and noted.
2. THAT Council adopt the revised Fraud Prevention Policy at **Attachment 1.**
3. THAT Council receive and note the Fraud Prevention Procedure at **Attachment 3**.

CARRIED 8/0

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.4 Accountability
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	N/A
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Local Government Act 2019* (NT) *Local Government (General) Regulations 2021*
CONSULTATION, ENGAGEMENT & COMMUNICATION	N/A
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

Fraud prevention policy

Policy No. 1056.100.E.R

1 Purpose

The purpose of this policy is to outline City of Darwin's approach to preventing fraud within and against City of Darwin and promote a culture of compliance and awareness to minimise the risk of fraud.

2 Scope

This policy applies to all activities undertaken by City of Darwin.

3 Policy statement

3.1 Principles

City of Darwin will not tolerate fraud from Elected Members, workplace participants or others using fraudulent practices against City of Darwin, regardless of who would benefit.

This Policy and the Fraud Prevention Procedure form part of City of Darwin's Fraud and Corruption Control Policy Protection Plan as required under *Local Government (General) Regulations 2021*.

City of Darwin's policy on fraud prevention is based on the following principles:

- Elected Members and workplace participants are in trusted positions and are required to act with integrity, to protect public money and property, and build public confidence in City of Darwin
- City of Darwin prevents and detects fraud through effective operational controls and procedures
- City of Darwin manages all cases of alleged fraud in accordance with relevant policies and procedures
- Elected Members and workplace participants must report suspected fraud or improper conduct in accordance with the *Independent Commissioner Against Corruption Act 2017* (NT) (ICAC Act).

3.2 Risk

Through a strategic risk assessment, City of Darwin has identified fraud as a risk to achieving its strategic objectives.

City of Darwin will continue to work to reduce the risk of fraud through:

- an organisational culture that incorporates fraud prevention measures into all activities
- providing the framework and tools for managers to monitor and respond
- enforcing City of Darwin's Codes of Conduct for Elected Members and workplace participants

Version:	Decision Number:	Adoption Date:	Next Review Date:
~~34~~	~~ORD515/24~~	~~26 November 2024~~	~~26 November 2026~~

Responsible Officer: General Manager Corporate

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- compliance with relevant legislation and conformity with Australian Standard 8001:2021 Fraud and Corruption Control (the Standard).

3.3 Framework

City of Darwin's commitment to preventing fraud is supported by the development and implementation of controls, procedures and strategies.

City of Darwin informs Elected Members and workplace participants about the ethical standards and conduct expected of them through a suite of policies, procedures and training.

3.4 Conflicts of interest

City of Darwin Elected Members and workplace participants must identify, disclose and mange any actual or perceived conflicts of interest that may arise in the performance of their duties. All perceived and actual conflicts must be declared to the Chief Executive Officer. Elected Members are required to manage their conflicts of interest consistent with their legal obligations.

3.5 Reporting

All Elected Members and workplace participants must report suspected improper conduct, which includes fraud and corruption, in accordance with the ICAC Act. Elected Members and workplace participants are encouraged to be constantly vigilant and report any matter that they regard as suspicious.

3.6 Breach

City of Darwin will manage reports of suspected fraud in accordance with the Fraud Prevention Procedure, Independent Commissioner Against Corruption Procedure and ICAC Act.

A breach of this policy may constitute a breach of Code of Conduct and/or criminal offence. Any workplace participant engaging in fraud may be subject to disciplinary action, legal action to recover losses and/or criminal proceedings.

3.7 Vexatious complaints

Vexatious complaints may constitute improper conduct under the ICAC Act, may be ~~an offence~~a breach of code of conduct under the *Local Government Act 2019* (NT) and ~~will~~ may be subject to disciplinary action.

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~~34~~	~~ORD515/24~~	~~26 November 2024~~	~~26 November 2026~~

Responsible Officer: General Manager Corporate

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4 Definitions

Fraud means, in accordance with the Standard, 'dishonest activity causing actual or potential gain or loss to any person or organisation including theft of moneys or other property by persons internal and/or external to the organisation and/or where deception is used at the time, immediately before or immediately following the activity. This also includes the deliberate falsification, concealment, destruction or use of falsified documentation used or intended for use for a normal business purpose or the improper use of information or position for personal financial benefit'.

Vexatious complaint means false or misleading allegations of suspected fraud with the intent to disrupt or cause harm to another or to gain an advantage for the person making the allegations.

5 Legislative references

Independent Commissioner Against Corruption Act 2017 (NT)

Local Government Act 2019 (NT)

Local Government (General) Regulations 2021 (NT)

6 Procedures/related documents

1100.010.E.R Independent Commissioner Against Corruption Procedure

1056.010.I.R Fraud Prevention Procedure

2310.100.E.R Risk Management Policy

2310.010.I.R Risk Management Procedure

4000.010.I.R City of Darwin Staff Code of Conduct

AS 8001:2021 Fraud and corruption control

Elected Members Code of Conduct

7 Responsibility/application

The Chief Executive Officer is responsible for the implementation of this policy.

The General Manager Corporate is accountable for the overall management of this policy.

All Elected Members and workplace participants are responsible for adhering to this policy.

This Policy will be reviewed every ~~two~~ four years or as required.

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~~34~~	~~ORD515/24~~	~~26 November 2024~~	~~26 November 2026~~

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4	Number	~~26 November 2024~~	~~26 November 2026~~

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Vexatious complaints may constitute improper conduct under the ICAC Act, may be a breach of code of conduct under the *Local Government Act 2019* (NT) and may be subject to disciplinary action.

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Responsible Officer: General Manager Corporate

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Vexatious complaint means false or misleading allegations of suspected fraud with the intent to disrupt or cause harm to another or to gain an advantage for the person making the allegations.

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Local Government (General) Regulations 2021 (NT)

6 Procedures/related documents

1100.010.E.R Independent Commissioner Against Corruption Procedure

1056.010.I.R Fraud Prevention Procedure

2310.100.E.R Risk Management Policy

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4000.010.I.R City of Darwin Staff Code of Conduct

AS 8001:2021 Fraud and corruption control

Elected Members Code of Conduct

7 Responsibility/application

The Chief Executive Officer is responsible for the implementation of this policy.

The General Manager Corporate is accountable for the overall management of this policy.

All Elected Members and workplace participants are responsible for adhering to this policy.

This Policy will be reviewed every four years or as required.

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	Number	~~26 November 2024~~	~~26 November 2026~~

Responsible Officer: General Manager Corporate

Electronic version current. Uncontrolled copy valid only at time of printing.

13.2 1ST BUDGET REVIEW 2026/2027

Author: **Financial Controller**
Executive Manager Finance

Authoriser: **General Manager Corporate**

Attachments:
1. **Statement of Income and Expenditure** ⇩
2. **Statement of Operating Services** ⇩
3. **Statement of Cash and Reserves** ⇩
4. **Cost of Services** ⇩
5. **Capital Expenditure** ⇩

RECOMMENDATIONS

1. THAT the report entitled 1st Budget Review 2026/2027 be received and noted.
2. THAT Council amend the 2026/2027 budget in accordance with Part 10.5 of the *Local Government Act 2019*, as detailed in report titled 1st Budget Review 2026/2027 and associated attachments.

PURPOSE

The purpose of this report is to present the 1st Budget Review 2026/2027 and seek Council's approval of the recommended amendments to the budget.

Budget Reviews provide additional financial information to supplement statutory monthly financial reporting.

KEY ISSUES

- The budget review proposes several amendments to Council's adopted Annual Budget 2026/2027.
- The budget is balanced, as per legislative requirements.

DISCUSSION

The 1st Budget Review is presented with no change in General Funds and is compliant with Section 202 of the *Local Government Act 2019*, which prohibits budgeting for a deficit except in accordance with the regulations specified in Section 10 of the *Local Government (General) Regulations 2021.*

This report outlines a high-level summary of some of the significant movements and does not discuss in detail all the variations. The report should be read in conjunction with the detailed notes provided in the attachments for a comprehensive view of all the variations.

Overall Impact

The Income Statement improves by $4.43M (debit), with net operating income increase of $9.82M, partially offset by net expenditure increase of $5.39M. **Attachment 1 and 2**.

The Statement of Operating Position reflects the net funding movement of the variations to the existing adopted budget and results in a nil effect to the General Funds (**Attachment 2**).

Variations of note are:

- $7.20M net income & expenditure increases at Shoal Bay Waste Management Facility with significant asbestos disposal activity received at the site. The net increase is transferred to the Waste Management Reserve to assist fund accelerated infrastructure requirements from the increased volumes.
- $2.33M increase in repayment on external borrowings. The variation reflects principal repayments at term reset periods. This relates to external borrowings on Waste Infrastructure (Leachate Plant, Cell Capping 3/4) and Garramilla Boulevard. Waste infrastructure external borrowings are managed through Waste Management Reserve and Garramilla Boulevard funded through treasury management on general revenue streams investment income and the application of additional FAA grant funds. The external borrowings will continue to be fully offset requiring no anticipated additional interest expense in FY 2026/27 on these loans.
- $2.63M increase in depreciation expense resulting from revaluation of Stormwater and Public Lighting asset classes. Depreciation is a non-cash expense with nil impact to General Funds.
- $1.98M reallocation of employee expenses to materials, contracts & services category; reflecting utilisation of external support for continued delivery of services. This is a category change in the Income Statement with nil funding impact.
- $1.38M Shoal Bay Waste Management Facility Internal Road transferred back to Waste Management Reserve as project spans multiple years and continues through to FY 2027/28.
- $0.60M ICT PMO multiyear program, transfer out from IT Strategy Reserve 2026/27 CRM project funds.
- $0.33M Business Support stimulus, funded from On & Off-Street Parking Reserve

Other operational variations reflect budget adjustments for additional operational grants (offset by expenditure), transfers to/from the capital program due to the nature of works or identified funding need and transfers to realign budgets across accounts or within sections/Hubs.

2025/2026 Year End Surplus Funds Result

Following the finalisation of the 2025/26 Financial Statements, the annual surplus working capital calculation has been undertaken in accordance with Allocation of Surplus Funds Policy (No. 3020.100.E.R). The calculation has resulted in no surplus working capital being identified for allocation as a budget variation in the 2026/2027 financial year.

PREVIOUS COUNCIL RESOLUTION

N/A

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.3 Decision Making and Management
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	**Budget/Funding:** Detailed within the body and attachments of the report. Adoption of the recommendation in this report will amend the 2026/2027 Annual Budget.
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Local Government Act 2019* • Part 10.5 *Local Government (General) Regulations 2021* • Section 9 Review of budget • Section 10 Budget for deficit in some circumstances • Section 11 Reserves **Policy:** Nil
CONSULTATION, ENGAGEMENT & COMMUNICATION	**Engagement Level:** Consult **Tactics:** Request submissions of Budget Variations from all Hubs.
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

ATTACHMENT 1

Income Statement for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Notes
% of year elapsed						**25%**	
Income from Continuing Operations							
Rates	21,272	84,908	84,908	-	84,908	25%	
Charges	2,685	10,814	10,814	-	10,814	25%	
Statutory Charges	1,479	3,446	3,330	-	3,330	44%	
User Fees and Charges	11,611	33,130	32,927	8,547	41,474	28%	
Operating Grants and Subsidies	341	6,751	2,523	730	3,253	10%	
Interest / Investment Income	1,220	4,071	4,070	539	4,609	26%	
Commercial & Other Income	970	2,268	2,437		2,437	40%	
Total Income from Continuing Operations	**39,578**	**145,388**	**141,009**	**9,816**	**150,826**	**26%**	
Expenses from Continuing Operations							
Employee Expenses	10,026	45,325	45,325	(1,978)	43,347	23%	
Materials, Contracts & Services	21,544	68,885	70,804	4,733	75,538	29%	
Elected Member Allowances	189	839	839	-	839	22%	
Elected Member Expenses	-	21	21	-	21	0%	
Council Committee Allowances	1	20	20	-	20	7%	
Depreciation, Amortisation & Impairment	10,219	37,834	37,833	2,631	40,463	25%	
Interest Expenses	441	4,848	4,848	-	4,848	9%	
Total Expenses from Continuing Operations	**42,421**	**157,771**	**159,690**	**5,386**	**165,076**	**26%**	
Operating Result - Continuing Operations	**(2,843)**	**(12,384)**	**(18,681)**	**4,430**	**(14,250)**	**20%**	
Capital Grants Income	-	4,524	5,477	-	5,477	0%	
Net Surplus/(Deficit) For the Year	**(2,843)**	**(7,861)**	**(13,204)**	**4,430**	**(8,774)**		**1**

Notes on recommended variations:

1. The decrease in the projected deficit in the Income Statement is as detailed in Attachment 4, Cost of Services.

ATTACHMENT 2

Statement of Operating Position for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Notes
% of year elapsed						**25%**	
Net Operating Result From Income Statement	**(2,843)**	**(12,384)**	**(18,681)**	**4,430**	**(14,251)**	20%	
Add Non-Cash Items							
Add back Depreciation (not cash)	10,219	37,834	37,833	2,631	40,463	25%	**1**
Add back Other Non Cash Items	-	1,868	1,868		1,868	0%	
Total Non Cash Items	**10,219**	**39,702**	**39,701**	**2,631**	**42,331**	24%	
Less Additional Outflows							
Repayment of Borrowings & Advances	(1,398)	(7,351)	(7,351)	(2,333)	(9,684)	14%	**2**
Capital Expenditure	(10,280)	(23,559)	(72,515)	1,334	(71,181)	14%	**3**
Total Additional Outflows	**(11,678)**	**(30,910)**	**(79,867)**	**(999)**	**(80,865)**		
Add Additional Inflows							
Add Capital Grants	-	4,524	5,477		5,477	0%	
Sale of Infrastructure, Property, Plant & Equipment	201	500	3,500		3,500	6%	
Transfers from/(to) Reserves	(6,182)	(1,432)	49,869	(6,062)	43,807	-14%	**4**
Total Additional Inflows	**(5,981)**	**3,592**	**58,847**	**(6,062)**	**52,784**		
Net Increase (-Decrease) in General Funds	**(10,283)**	**0**	**0**	**0**	**0**		**5**

Notes on recommended variations:

1. The net increase in Non-Cash Depreciation Item is as detailed in Attachment 4, Cost of Services
2. The net increase in Repayment of Borrowings relates to 5 yr reset variable loans adjustment for Waste Management infrastructure loans and Garramilla Boulevard loan.
3. The net decrease in Capital Expenditure as detailed in Attachment 5, Statement of Capital Expenditure.
4. The net decrease in Transfers from Reserves as detailed in Attachment 3, Statement of Cash and Reserves
5. This is the net sum of all fund flows after reserve transfers and results in a "balanced" budget. There is no increase of decrease in General Funds in the 1st Budget Review.

ATTACHMENT 3

Cash & Reserves for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	Notes
Unrestricted	**68,174**	**15,167**	**15,167**	**0**	**15,167**	
Externally restricted						
CBD Carparking Shortfall - Developer Cont.	1,015	1,023	1,051		1,051	
CBD Carparking Shortfall - Rate Levy	6,010	6,021	6,205		6,205	
Developer Contributions	2,042	2,101	2,110		2,110	
Highway/Commercial Carparking Shortfall	61	63	63		63	
Market Site Development	754	785	774		774	
Unspent Grants	180	180	180		180	
Waste Management Reserve	15,911	7,706	12,819	7,187	20,006	1
Waste Remediation Reserve	12,169	8,629	8,457		8,457	
Total Externally Restricted	**38,142**	**26,508**	**31,659**	**7,187**	**38,846**	
Internally restricted						
Asset Replacement & Refurbishment	2,283	1,117	1,557		1,557	
Carry Forward	1,829	2,000	1,829		1,829	
DEC Asset Replacement/Refurbishment	332	332	332		332	
Disaster Contingency	2,678	2,678	2,678		2,678	
Election Expense	268	268	268		268	
Environmental	44	44	44		44	
IT Strategy	3,870	13	3,259	(600)	2,659	2
Nightcliff Community Hall	30	42	42		42	
Off & On Street Carparking	7,069	4,006	6,051	(525)	5,526	3
Plant & Vehicle Replacement	3,882	1,206	1,582		1,582	
Public Art	171	-	-		-	
Sale of Land	3,149	-	-		-	
Tree & Habitat Replacement	47	-	44		44	
Total Internally Restricted	**25,652**	**11,706**	**17,687**	**(1,125)**	**16,561**	
Total Cash & Reserves	**131,968**	**53,381**	**64,513**	**6,062**	**70,574**	

ATTACHMENT 3

Notes on recommended variations:

1. Waste Management Reserve net transfer in $7.19M:
    - +$7.2M net SBWMF revenue & expenditure increases with large asbestos disposal projects
    - +$1.38M transfer in SBWMF internal road construction as multi year project.
    - -$1.39M transfer out for variable external loan period reset Leachate Treatment Plant and Cell Capping 3/4
2. -$600K transfer out of IT Strategy Reserve continuation of ICT PMO CRM project.
3. Off & On Street Carparking net transfer out -$525K:
    - -$200K to fund operational carpark facilities maintenance account;
    - -$325K to fund Business Support economic stimulus program for CBD businesses, myDarwin, parking income reduction, marketing activities and materials, endorsed ORD384/26.

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
Office of the Lord Mayor & CEO							
Expense							
Marketing & Communications & Engagement	362	1,685	1,813		1,813	20%	
Executive Support & Governance	606	2,300	2,308		2,308	26%	
Chief Executive Officer Section	266	816	823	100	923	29%	1
Expense Total	**1,234**	**4,801**	**4,944**	**100**	**5,044**	**24%**	
Net Surplus / (-Cost)	**(1,234)**	**(4,801)**	**(4,944)**	**(100)**	**(5,044)**	**24%**	

Office of the Lord Mayor & CEO Notes:

1. +$100K transfer in for resource/program realignment from Corporate Services

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
Community Hub							
Income							
Animal Management	348	537	537		537	65%	
Buildings and Facilities	75	215	215	120	335	22%	1
Family & Children	-	105	105		105	0%	
Library Services	21	1,539	1,539	9	1,548	1%	1
Mosquito Control	-	219	219		219	0%	
Parks & Reserves	55	242	242		242	23%	
Recreation	26	140	140		140	19%	
Regulatory Services	734	1,720	1,720		1,720	43%	
Roads Maintenance	147	2,655	350	239	590	25%	2
Workshop	30	47	47		47	65%	
Youth Services	50	1	1	50	51	98%	1
Income Total	**1,488**	**7,419**	**5,114**	**418**	**5,532**	**27%**	
Expense							
Animal Management	462	2,025	2,025		2,025	23%	
Arts & Culture	63	273	273		273	23%	
Buildings and Facilities	2,203	6,355	7,082	395	7,477	29%	1,3
City Maintenance	3,962	15,729	15,729		15,729	25%	4
Community Development	154	589	589	(5)	584	26%	5
Community Hub GM	112	482	482		482	23%	
Darwin Safer Cities Program	99	400	400		400	25%	
Family & Children	122	470	470		470	26%	
Library Services	1,149	5,078	5,078	(12)	5,066	23%	1,6
Mosquito Control	54	456	456		456	12%	
Operations Administration	442	1,100	1,100		1,100	40%	7
Parks & Reserves	3,361	10,009	10,009	(22)	9,987	34%	8

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
Pathways	552	2,446	2,446		2,446	23%	
Reconciliation Action	71	247	247		247	29%	
Recreation	467	1,863	1,863	(22)	1,841	25%	9
Regulatory Services	848	3,597	3,597		3,597	24%	10
Roads Maintenance	752	4,199	4,199	(52)	4,147	18%	11
Stormwater Drainage	326	792	792		792	41%	
Workshop	688	2,487	2,487		2,487	28%	
Workshop - Internal Plant Recharges	(944)	(3,979)	(3,979)		(3,979)	24%	
Youth Services	129	477	477	50	527	25%	1
Expense Total	**15,072**	**55,096**	**55,823**	**333**	**56,155**	**27%**	
Net Surplus / (-Cost)	**(13,584)**	**(47,677)**	**(50,708)**	**86**	**(50,623)**	**27%**	

Community Hub Notes:

1. Grant income and associated expenditure: +$120K AANT Centre repairs and maintenance, +$7.5K Gaming After Dark, $1.5K CDU Science Week and +$50K Launch Night Series.
2. +$239K increase in FAA grant roads allocation
3. Buildings and Facilities net expenditure increase +$395K:
   - +$200K Carpark Facilities maintenance due to ongoing servicing and corrective works; funded from Off & On Street Parking Reserve
   - +$120K AANT Centre repairs and maintenance (grant offset);
   - +$160K increase in Aquatic facilities maintenance due to ongoing servicing, plant failures and corrective works; funded from -$75K Building facilities maintenance (nil section impact), -$55K Speed check sign maintenance, -$10K Sports facilities maintenance (nil section impact) and -$20K Parap swimming pool costs;
   - +/-$68K reallocation from employee costs to contracts & services (category change; nil overall impact).
4. +/-$830K reallocation from employee costs to contracts & services (category change; nil overall impact).

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed 25%							

5. -$5K reallocated budget to Recreation operational cost for continuation of Sports4All project.

6. Library Services net expenditure decrease -$12K:

- Grant income offsets: +$7.5K Gaming After Dark, +$1.5K CDU Science Week
- -$21K transfer to capital budget for City library security gates.
- +/-$42K reallocation from employee costs to contracts & services (category change; nil overall impact).

7.+/- $108K reallocation from employee costs to contracts & services (category change; nil overall impact).

8. -$22K transfer from operational to capital budget for Malak car park irrigation project and +/- $33K reallocation from employee costs to contracts and services (category change; nil overall impact).

9. Recreation net expenditure decrease -$22K:

- -$7K transfer from operational to capital budget for Malak oval pavillion fencing works;
- +$5K continuation of Sports4All project;
- -$20K Parap swimming pool budget transfer to Building Services for Aquatic facilities maintenance .

10. +/-$67K reallocation from employee costs to contracts & services (category change; nil overall impact).

11. Road maintenance net expenditure decrease-$52K:

- -$55K transfer to Building Services for Aquatic facilities maintenance,
- +$3K transfer from capital Richardson Ward Better Suburb Signage due to operational nature of works
- +/- $65K reallocation from employee costs to contracts & services (category change; nil overall impact).

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed **25%**							
Innovation Hub							
Income							
City Parking	1,162	4,520	4,520	(53)	4,467	26%	1
International Relations	10	-	-		-	100%	
Development	364	1,024	1,024		1,024	36%	
Economic Development	51	368	368	(300)	68	74%	2
Environment & Climate	-	56	56		56	0%	
Events	-	13	13	150	163	0%	3
Growth and Development Services	-	150	150		150	0%	
Innovation Hub GM	-	-	-	300	300	0%	2
Property	570	1,601	1,601		1,601	36%	
Public Lighting Program	-	7	7		7	0%	
Waste Management	13,012	38,050	38,050	8,600	46,650	28%	4
Income Total	**15,170**	**45,788**	**45,788**	**8,697**	**54,485**	**28%**	
Expense							
City Parking	1,187	5,232	5,389		5,389	22%	
City Planning	45	494	513		513	9%	
International Relations	171	260	373		373	46%	
Corporate Information	105	531	531		531	20%	
Design	297	1,336	1,336		1,336	22%	
Development	120	488	488		488	25%	
Economic Development	-	33	33		33	0%	
Environment & Climate	266	776	776		776	34%	
Events	234	1,082	1,082	150	1,232	19%	3,5
Growth and Development Services	589	1,152	1,152		1,152	51%	
Innovation Hub GM	139	525	525	273	798	17%	6

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
Property	90	246	246		246	37%	
Public Lighting Program	551	2,454	2,454		2,454	22%	
Smart Cities Projects	101	715	715		715	14%	
Waste Management	6,407	30,378	30,378	1,400	31,778	20%	7
Expense Total	**10,303**	**45,702**	**45,991**	**1,823**	**47,813**	**22%**	
Net Surplus / (-Cost)	**4,867**	**86**	**(203)**	**6,875**	**6,672**	**73%**	

Innovation Hub Notes:

1. -$53K decrease in city parking revenue for Business Support stimulus ORD 384/26; funded from Off & On Street Parking Reserve.
2. +/-$300K realign Beam income account from Economic development to Innovation Hub GM.
3. +/-$150K recognise grant income and associated expenditure for Darwin Christmas Pageant 2026, NTG Tourism and Events NT.
4. +$8.6M increase income at Shoal Bay Waste Management Facility from large waste material disposal projects; offset by increase in expenditure $1.4M. Net transfer $7.2M to Waste Management Reserve to fund infrastructure at site.
5. +/-$32K reallocation from employee costs to contracts & services (category change; nil overall impact).
6. +$273K Business Support stimulus: myDarwin vouchers, platform & support, marketing activities and materials. Funded from Off & On Street Parking Reserve ORD 384/46.
7. +$1.4M increase as per item 4.

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
Corporate Hub							
Income							
Customer Experience	37	52	52		52	72%	
Finance Section	115	582	582		582	20%	
Information Communication & Technology	19	64	64		64	30%	
Organisational Development	-	5	5		5	0%	
Risk & Assurance	117		-			100%	
Workplace Health & Safety	17	100	100		100	17%	
Income Total	**305**	**803**	**803**	**-**	**803**	**38%**	
Expense							
Asset Management Section	72	940	940	(90)	850	8%	1
Corporate Hub GM	115	537	537		537	21%	
Corporate Services	156	636	636		636	24%	
Customer Experience	262	1,050	1,050		1,050	25%	1
Employee Overheads (net)	(149)	(30)	(30)		(30)	498%	
Finance Section	858	3,756	4,216		4,216	20%	
Human Resources	274	1,505	1,505		1,505	18%	1
ICT PMO	342	897	897	600	1,497	23%	1 & 2
Information Communication & Technology	3,625	3,623	3,623		3,623	100%	
Organisational Development	225	1,561	1,561		1,561	14%	
Procurement Section	102	425	425		425	24%	
Program Management	288	1,100	1,400	90	1,490	19%	1
Risk & Assurance	723	3,268	3,268	(100)	3,168	23%	3
Workplace Health & Safety	122	745	745		745	16%	
Expense Total	**7,016**	**20,013**	**20,773**	**500**	**21,273**	**33%**	
Net Surplus / (-Cost)	**(6,711)**	**(19,210)**	**(19,970)**	**(500)**	**(20,470)**	**33%**	

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed 25%							

Corporate Hub Notes:

1. +/-$715K transfer from employee costs to contracts & services (category change; nil overall impact).
2. +$600K CRM multi year project; transfer from IT Strategy Reserve to fund CRM project;
3. -$100K transfer to OLMCEO resource/program realignment.

ATTACHMENT 4

COST OF SERVICES for the period ended 30/09/2026	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Variations $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
% of year elapsed							
25%							
General							
Income							
General Revenue (rates, interest, Federal Asstce)	22,609	91,377	89,305	701	90,006	25%	1
Grants & Contributions and Other Income for Capital Purposes	-	4,524	5,477		5,477	0%	
Income Total	**22,609**	**95,901**	**94,782**	**701**	**95,483**	**24%**	
Expense							
Contribution To General Funds by Other Activities	(1,428)	(5,673)	(5,673)		(5,673)	25%	
Depreciation & Impairment	10,219	37,834	37,834	2,631	40,464	25%	2
Expense Total	**8,790**	**32,160**	**32,160**	**2,631**	**34,791**	**25%**	
Net Surplus (-Cost)	**13,819**	**63,741**	**62,622**	**(1,930)**	**60,692**	**23%**	
Net Surplus (-Cost) All Services	**(2,843)**	**(7,861)**	**(13,204)**	**4,430**	**(8,774)**		

General Notes on recommended variations:

1. +$540K increase in general interest anticipated and +$161K FAA grant general allocation.
2. $2.63M increase in depreciation expenditure to reflect asset valuation June 2026 (non-cash expense)

ATTACHMENT 5

Statement of Capital Expenditure for the period ended 30/09/2026 Master Account	YTD Actual $'000	FY Original Budget $'000	FY Annual Budget $'000	Proposed Budget $'000	Projected FY Budget $'000	YTD v Projected Result %	Reference Note
05.221061 Public Art Program Capital Expenditure	47	133	480		480	10%	
05.223065 Sports Facilities - Capital Projects	57	150	946	7	952	6%	1
05.235060 Libraries Capital Expenditure	0	0	0	21	21	0%	2
05.322062 Minor Capital Works Program	0	150	150	(33)	117	100%	3
05.322063 Streetscape Development & Upgrade	0	0	393	(3)	390	0%	4
05.322066 Roads to Recovery Capital Projects Expenditure	17	3,900	3,900		3,900	0%	
05.322067 LATM Capital Projects Expenditure	471	384	866		866	54%	
05.322068 Cyclepath Capital Projects	7	300	391		391	2%	
05.322069 Black Spot Program	128	0	0		0	100%	
05.331061 Footpaths Capital Projects	0	0	0		0	100%	
05.331062 Disability Access Capital Projects (W/O ONLY)	-6	63	87		87	-6%	
05.331064 Driveway Capital Projects	182	250	250		250	73%	
05.331065 Road Reseal & Rehabilitation Capital Projects	48	4,104	4,104		4,104	1%	
05.331066 Public Lighting Capital Projects	338	430	518		518	65%	
05.331069 Traffic Signals Capital Projects	0	57	57		57	0%	
05.332060 Building Maintenance Capital Projects	161	565	976		976	16%	
05.332063 Signage & Memorial Capital Projects	0	22	22		22	0%	
05.332086 Open Spaces Capital Refurbishment Costs (W/O ONLY)	158	147	261	33	294	54%	3
05.332087 Civic Centre Capital Refurbishment Costs (W/O ONLY	4,435	0	36,149		36,149	12%	
05.333061 Environmental Management Capital Projects	20	549	1,059		1,059	2%	
05.333062 Shoal Bay Upgrade Works	2,122	3,415	8,243	(1,380)	6,863	31%	5
05.334060 Stormwater Drainage Capital Projects	1,009	4,496	4,496		4,496	22%	
05.334065 Walkway Capital Projects	0	65	65		65	0%	
05.335060 Fleet Management Capital Projects	446	2,200	3,605		3,605	0%	
05.341061 Fencing Capital Projects	0	150	150		150	0%	
05.341062 Parks & Reserves Revitalisation Capital Projects	639	1,310	3,536	22	3,558	18%	6
05.341063 Parks Infrastructure Capital Projects	0	170	170		170	0%	
05.341065 Parks Landscaping & Irrigation Capital Projects	1	255	525		525	0%	
05.431060 IT Capital Projects	0	265	1,087		1,087	0%	
05.520060 Smart Cities Capital Expenditure	0	30	30		30	0%	
Capital Expenditure Total	**10,280**	**23,559**	**72,515**	**(1,334)**	**71,181**	**14%**	

Notes on recommended variations:

1. +$7K transfer from Recreation operational to capital budget for Malak oval pavilion fencing works
2. +$21K transfer from Libraries operational to capital budget for City library security gates
3. -/+$33K transfer from Minor Capital Works for Open Spaces Capital Refurbishment
4. -$3K transfer from capital to the operational budget for Richardson Ward Better Suburb Signage, as the works do not meet capitalisation criteria
5. -$1.38M transfer Shoal Bay Waste Management Facility internal road project to Waste Management Reserve as multi year project
6. +$22K Malak car park irrigation project funded from Parks operational budget

13.3 SWIMMING AUSTRALIA PROPOSAL 2027

Author: **Coordinator Recreation and Leisure**

Authoriser: **General Manager Community**

Attachments: **1. Swimming Australia Request for Financial Support - 2027 Training Camps** ⇩

RECOMMENDATIONS

1. THAT the report entitled Swimming Australia Proposal 2027 be received and noted.
2. THAT Council approve $22,000 sponsorship for Swimming Australia to undertake training camps at City of Darwin pools during April – June 2027.

PURPOSE

The purpose of this report is to present a request for sponsorship from Swimming Australia for 2027 training camps.

KEY ISSUES

- In August 2026 Council provided in-principle support for a five-year agreement with Swimming Australia and referred an amount of $50,000 per annum consisting of $30,000 in-kind and $20,000 financial sponsorship, to the 2027/2028 budget process for a five-year sponsorship agreement with Swimming Australia.
- Due to timing of the City of Darwin budget process, the five-year sponsorship agreement would commence on 1 July 2027.
- On 18 November 2026, Northern Territory Government announced funding of $1.2M for the requested partnership agreement and a further $1.1M for the construction of the Swimming NT dry land training facility at Parap Pool.
- To maintain continuity of annual training, Swimming Australia is seeking $22,000 to cover venue hire and pool entry costs for Swimming Australia training camps at City of Darwin pools during April – June 2027.

DISCUSSION

In May 2026, Swimming Australia successfully trialled holding training camps for their High-Performance Squads in Darwin, primarily at Parap Pool.

Swimming Australia wrote to City of Darwin and Northern Territory Government seeking a partnership arrangement to utilise Darwin, particularly Parap Pool, annually as the staging and preparation base for the Australian Swimming Team in the lead up to the Brisbane Olympic and Paralympic Games in 2032.

In August 2026, in response to the request, Council provided in-principle support for a five-year agreement with Swimming Australia and referred an amount of $50,000 per annum consisting of $30,000 in-kind and $20,000 financial sponsorship, to the 2027/2028 budget process for a five-year sponsorship agreement with Swimming Australia.

On 18 November 2026, Northern Territory Government announced funding of $1.2M for the requested partnership agreement and a further $1.1M for the construction of the Swimming NT dry land training facility at Parap Pool. In May 2024 Council provided approval for the construction of the building, noting that on completion the facility will become an asset of City of Darwin and that a property agreement will be established with Swimming NT for the use of the facility.

Due to timing of the City of Darwin budget process, the five-year sponsorship agreement would commence on 1 July 2027.

To maintain continuity of annual training, Swimming Australia is seeking to hold training camps from 24 April to 15 May 2027, and 9 to 19 June 2027 and have submitted lane booking requests to YNT. To cover the estimated venue, hire and pool entry fees based on these bookings Swimming Australia is requesting financial support of $22,000, **Attachment 1**.

PREVIOUS COUNCIL RESOLUTION

At the 25 August 2026 meeting Council resolved:

RESOLUTION ORD338/26

1. THAT the report entitled Swimming Australia Proposal be received and noted.
2. THAT Council provide in-principle support for a five-year agreement with Swimming Australia to facilitate the hosting of high-performance camps at City of Darwin pools in preparation for the annual events and staging for the 2032 Brisbane Olympics.
3. THAT Council refer to the 2027/2028 budget process funding for a five-year sponsorship agreement with Swimming Australia of $50,000 per annum consisting of $30,000 in-kind and $20,000 financial sponsorship.
4. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019.*
5. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

CARRIED 11/0

STRATEGIC PLAN ALIGNMENT	2 A Safe, Liveable and Healthy City 2.3 By 2030, Darwin residents will be more active and healthy
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	**Budget/Funding:** Under Contract 2024-003 Management Services of Casuarina, Nightcliff and Parap Pools the venue operator, YNT receives all operational income including lane hire and entry fees. Any in-kind fee requests for use of City of Darwin pools require funding.

<table>
<tr><td></td><td>Swimming Australia has requested funds for venue hire and entry fees:
<table><tr><td>Parap Pool Lane Hire x 148 hrs</td><td>$10,400</td></tr><tr><td>CALC Lane Hire x 122 hrs</td><td>$4,880</td></tr><tr><td>Pool Entry Fees</td><td>$6,720</td></tr><tr><td>Total</td><td>$22,000</td></tr></table>Is Funding identified: Funding has been identified in existing sponsorship budget due to an expected event not occurring in 2027.</td></tr>
<tr><td>LEGISLATION / POLICY CONTROLS OR IMPACTS</td><td>Legislation:
Nil
Policy:
Nil</td></tr>
<tr><td>CONSULTATION, ENGAGEMENT & COMMUNICATION</td><td>Engagement Level: Discuss</td></tr>
<tr><td>DECLARATION OF INTEREST</td><td>The report author does not have a conflict of interest in relation to this matter.
The report authoriser does not have a conflict of interest in relation to this matter.
If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</td></tr>
</table>



17 November 2026

Clare Black
Senior Coordinator, Recreation & Leisure
City of Darwin

Dear Clare

Swimming Australia - 2027 High Performance Training Camps

On behalf of Swimming Australia, and further to our recent correspondence, I am writing to request the City of Darwin's support for Swimming Australia to deliver a number of High Performance Training Camps using Parap Pool and Casuarina Aquatic & Leisure Centre from April - June 2027.

These camps will feature numerous Olympic and Paralympic athletes across a range of programs supported by Swimming Australia, including St Peter's Western Swimming Club, the Western Australian Institute of Sport, the South Australian Institute of Sport, Miami Swimming Club and Nunawading Swimming Club.

These camps will also be supported by the Northern Territory Government and we propose that City of Darwin support is provided on equivalent terms to arrangements over recent years, including waiving the total cost of lane hire and venue access for the plans that have been submitted and which you have estimated at approximately $22,000.

We are deeply appreciative of the City of Darwin's ongoing support and look forward to confirming an extended partnership through to 2032, which will ensure Darwin plays a central role for Australia's leading Olympic and Paralympic sport on the path to a home Games in Brisbane.

Swimming Australia would be pleased to work with you on appropriate and commensurate options to recognise the City of Darwin's support, including through promotion on Swimming Australia's digital and communication channels, VIP visits and/or community engagement and sport development activities in collaboration with Swimming NT and their clubs.

Yours sincerely

Sam Watson
Executive General Manager
Government and International Relations

Melbourne Sports and Aquatic Centre
30 Aughtie Drive
Albert Park, VIC, 3206
admin@swimming.org.au
swimming.org.au

Australian Government
Australian Sports Commission
arena
GRIFFITH UNIVERSITY
QUEENSLAND AUSTRALIA

13.4 YOUTH CONSULTATION

Author: **A/Coordinator Youth Programs**
Youth Engagement Officer
Executive Manager Community and Cultural Services

Authoriser: **General Manager Community**

Attachments: **Nil**

RECOMMENDATIONS

1. THAT the report entitled Youth Consultation be received and noted.
2. THAT Council endorse the Youth team consulting with young people aged 12-25 regarding the future of the Youth Advisory Committee.
3. THAT the outcomes of the consultation with young people aged 12-25 are provided to Council in a future report.

PURPOSE

The purpose of this report is to seek Council endorsement for the Youth team to consult with young people 12-25 in the municipality regarding the future of the Youth Advisory Committee.

KEY ISSUES

- City of Darwin define youth as 12-25 years under established standards as defined by the Australian Institute of Health and Welfare.
- City of Darwin's Youth team used to support a Youth Action Group which became a Youth Advisory Committee in 2017.
- City of Darwin's Youth Advisory Committee has had meetings scheduled three times in 2026. Quorum has not been met on any of the scheduled dates this year.
- It is proposed that the City of Darwin Youth team consult with young people in the municipality regarding the future of the Youth Advisory Committee.

DISCUSSION

Overview Youth Programs

City of Darwin's Youth team are focused on the 12- 25 age group, however other parts of City of Darwin may also engage young people in activity and Library and Family Services in particular offer a wide range of programs for children, and young people of all ages.

City of Darwin's Youth Programs include Get that Job, Couch Surfing, LAUNCH Night Series, Geektacular, DARWYNN, Youth Framework, Youth Info Card, School holiday programs, Geek Up, LAUNCH Content social media and Youth Week.

Background Youth Advisory Committee

Prior to becoming an Advisory Committee, the Youth team worked with young people in a Youth Advisory Group. This model then transitioned to a Youth Advisory Committee; the change meant that a more formal approach with standard Council and Advisory Committee processes was introduced.

From January 2024 to November 2025 the Youth Advisory Committee (YAC) met 11 times to discuss 44 reports. Seven administrative reports concerning Terms of Reference and New Membership recommendations were presented to Council from YAC during this period.

Quorum has not been met on any of the scheduled dates this year. Minutes have not been formally endorsed by this Committee since November 2025. Currently there are no confirmed meeting dates for the YAC in 2027.

Proposed approach

This report seeks Council's endorsement to undertake consultation with young people regarding the future of the Youth Advisory Committee. It is proposed that the engagement takes place from February to April 2027 with a further report to be presented to Council on the outcomes of the consultation for consideration.

PREVIOUS COUNCIL RESOLUTION

Nil

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.2 Roles and Relationships
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	Within existing Youth Program resources
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Local Government Act NT 2019* **Policy:** Policy Advisory and other Committees City of Darwin Youth Strategy 2022-2026
CONSULTATION, ENGAGEMENT & COMMUNICATION	**Engagement Level:** Involve **Tactics:** Social media, polls **External:** Young people 12-25

DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

13.5 ROAD RESERVE ACQUISITION LUDMILLA

Author: **Executive Manager Place and Economic Development**

Authoriser: **General Manager Innovation**

Attachments: **Nil**

RECOMMENDATIONS

1. THAT the report entitled Road Reserve Acquisition Ludmilla be received and noted.
2. THAT Council support the proposed closure and disposal of approximately 344m² of road reserve adjacent to the Ludmilla Wastewater Treatment Plant to facilitate critical infrastructure upgrades by Power and Water Corporation.
3. THAT Council, pursuant to Section 40 (2) of the *Local Government Act 2018* delegates to the Chief Executive Officer the power to continue the statutory road closure process, execute any required landowner documentation, and negotiate and finalise the disposal of the land.

PURPOSE

The purpose of this report is to seek Council's support for the proposed disposal of a portion of road reserve adjacent to the Ludmilla Wastewater Treatment Plant (LWWTP).

KEY ISSUES

- Power and Water Corporation (PWC) has requested acquisition of approximately 344m² of road reserve adjacent to the LWWTP to facilitate critical infrastructure upgrades.
- The land is required to accommodate part of a new inlet lift pump station that cannot be wholly contained within the existing LWWTP site due to operational and engineering constraints.
- At its Ordinary Meeting on 29 September 2026, Council provided in-principle support for the proposed road closure and disposal of the land, enabling the commencement of the statutory road closure and public consultation process.
- Consultation was undertaken in accordance with the Local Government (General) Regulations 2021, including a minimum 28-day public notification period. No objections were received.
- The proposal will require the removal of seven existing City of Darwin trees, with a further adjacent tree recommended for removal due to construction impacts, resulting in a total tree offset value of $23,600, which will be sought from the PWC, as part of the land disposal process.
- The proposed road closure is not expected to adversely affect the road network and will result in a more logical and regular frontage boundary for the treatment plant site and is therefore recommended for support.
- Any final road closure and disposal remain subject to Ministerial consent and completion of the statutory process.

DISCUSSION

PWC, operates the LWWTP, at 21 Dick Ward Drive, Ludmilla, which was commissioned in 1977. PWC has approached City of Darwin seeking to acquire approximately 344m² of adjoining road reserve to facilitate an upgrade of the facility.

PWC has advised that key wastewater treatment infrastructure at the plant is nearing the end of its service life and requires replacement to ensure the ongoing safe and reliable operation of the facility. Due to site constraints, part of the proposed infrastructure extends beyond the existing property boundary into the adjoining road reserve.

Accordingly, acquisition or formalisation of the required portion of road reserve is necessary to enable delivery of the preferred inlet works design and the broader LWWTP upgrade.

When PWC first approached City of Darwin regarding the proposal, officers requested that the infrastructure be redesigned to be accommodated wholly within the existing treatment plant boundary. However, PWC has advised this is not considered a viable option due to the location of existing sewer infrastructure, site constraints and the operational requirements of the new inlet works. Alternative design options were considered by PWC, however these would result in increased cost, complexity, project risk and operational constraints.

The proposed infrastructure includes both above-ground and below-ground elements and requires permanent access for operation and maintenance. As the land will effectively form part of the LWWTP, formal closure and disposal of the affected portion of road reserve is proposed.

An independent valuation assessed the market value of the land at $15,000 (excluding GST). The disposal will result in a financial return of $15,000 to Council.

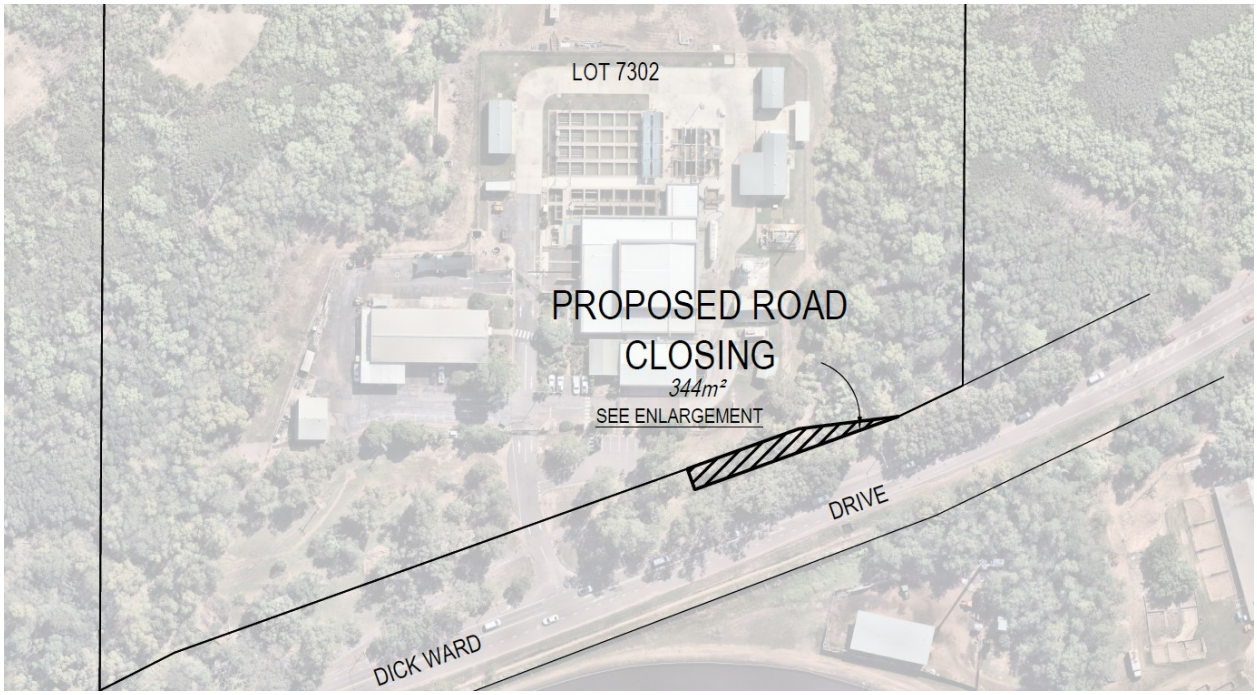


Figure 1: Location of Proposed Road Closure

Consultation

In accordance with the *Local Government (General) Regulations 2021*, Council is required to publicly advertise the proposal on its website and in a local newspaper, make the proposal available for inspection at its public office, and invite any person who may object to lodge a written objection within a period of at least 28 days.

Consultation was undertaken over a 29-day period from Monday, 5 October 2026 to Tuesday, 3 November 2026. The proposal was advertised in the *NT News* on 6 October 2026. No submissions or objections were received through these channels during the consultation period.

To supplement the statutory consultation process, information regarding the proposal was also shared on the City of Darwin Facebook page. One community member sought clarification regarding the potential impact of the proposal on the existing shared bicycle and pedestrian path. City of Darwin responded directly, advising that the proposed road closure would not affect the shared path, as the area proposed for closure is located several metres from the shared path and would not impact existing access or infrastructure. No further comments or concerns were raised.

Arboriculture Assessment

A total of seven (7) mature trees are located within the land proposed for acquisition. These trees are City of Darwin assets and, if removed, would be subject to the requirements of Council's Public Tree Management Policy (No. 8302.100.E.R.), which requires a 2:1 replacement ratio. Where replacement planting is unable to occur and an offset is applied, the current fee is $2,950 per tree, resulting in a total offset value of $20,650 for the seven trees.

An additional mature Eucalyptus camaldulensis (River Red Gum) is located adjacent to the proposed acquisition area. Due to its proximity to the proposed infrastructure works, construction activities would encroach on the tree's Tree Protection Zone (TPZ). In accordance with AS 4970-2025 Protection of Trees on Development Sites, the tree cannot be adequately protected or retained, and its removal is therefore recommended. Should removal occur, a further tree offset fee of $2,950 would apply, bringing the total tree compensation value to $23,600. New trees will be strategically planted in areas of need across the municipality.

Road Closure and Land Disposal Impacts

The proposed road closure will regularise the frontage boundary of Lot 7302. Currently, the front boundary is irregular and recedes into the site rather than following a consistent alignment between the adjoining properties. While the subject land forms part of the road reserve, its disposal is not expected to adversely affect the function of the road network and results in a more logical and uniform lot configuration. The proposed sale will have minimal impact on any future duplication of Dick Ward Drive, as the boundary of the sale area aligns with the existing road reserve boundary to the north-east of the site.

Conclusion

The proposed acquisition of the road reserve will support the long-term operation of essential wastewater infrastructure. It is considered appropriate for Council to provide support for the proposed road closure and disposal, subject to completion of the required statutory process and further consideration by Council.

PREVIOUS COUNCIL RESOLUTION

At the 29 September 2026 meeting Council resolved:

RESOLUTION ORD361/26

1. THAT the report entitled Road Reserve Acquisition Ludmilla be received and noted.
2. THAT Council provides in-principle support for the proposed closure and disposal of approximately 344m² of road reserve adjacent to the Ludmilla Wastewater Treatment Plant to facilitate critical infrastructure upgrades by Power and Water Corporation.
3. THAT Council, pursuant to Section 40 (2) of the Local Government Act 2018 delegates to the Chief Executive Officer the power to commence the statutory road closure and public consultation process.
4. THAT Council notes that a further report will be presented to Council following completion of the public consultation process to consider the outcomes of consultation and seek Council's determination on whether to proceed with the permanent road closure and disposal of the land.

CARRIED 12/0

STRATEGIC PLAN ALIGNMENT	1 A capital city with best practice and sustainable infrastructure 1.1 By 2030, a number of strategic infrastructure projects will be developed and delivered
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	**Budget/Funding:** Potential income of $15,000. **Is Funding identified:** Not applicable. All costs associated with the proposed road closure, acquisition process and associated approvals are to be met by PWC.
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Local Government Act 2019* *Local Government (General) Regulations 2021* **Policy:**
CONSULTATION, ENGAGEMENT & COMMUNICATION	**Engagement Level:** Consult Under the *Local Government (General) Regulations 2021 a* council must give public notice, for a minimum 28 days, of a proposal to permanently close a road before submitting the proposal to the Minister for consent. Consultation was undertaken in accordance with the Regulations, and no objections were received.
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

13.6 REVIEW OF ENVIRONMENT POLICY

Author: **Coordinator Environment and Climate Change**

Authoriser: **Executive Manager Environment and Waste Services**

Attachments:
1. **Environment Policy - Revised Verson ⇩**
2. **Environment Policy - Tracked Changes ⇩**

RECOMMENDATIONS

1. THAT the report entitled Review of Environment Policy be received and noted.
2. THAT Council adopt the Environment Policy at **Attachment 1**.

PURPOSE

The purpose of this report is to provide the updated Environment Policy to Council for endorsement.

KEY ISSUES

- The existing Environment Policy is due for review during this term of Council.
- The Environment Policy has remained unchanged except for the proposed minor amendments:
  - Addition of climate change considerations for asset management and service delivery
  - Policy review period changed from two years to four years to align with other policies
  - Updated references to related policies
  - Removal of procedural wording and strategy duplication

DISCUSSION

The Environment Policy is due for review during this term of Council. The current Environment Policy with tracked changes is provided at **Attachment 2**.

Minor proposed amendments to the Policy from the previous version include:

- addition of climate change considerations for asset management and service delivery
- policy review period changed from two years to four years to align with other policies
- updated references to related policies
- removal of procedural wording and strategy duplication.

The proposed revised policy for endorsement is at **Attachment 1**.

PREVIOUS COUNCIL RESOLUTION

At the 26 November 2024 meeting Council resolved:

RESOLUTION ORD511/24

1. THAT the report entitled Review of Environment Policy be received and noted.

2. THAT Council adopt the Environment Policy at Attachment 1.

CARRIED 8/0

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.3 Decision Making and Management
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	Nil
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** Nil **Policy:** The Environment Policy is the primary policy outlining Council's commitment and approach to managing and protecting the environment
CONSULTATION, ENGAGEMENT & COMMUNICATION	**Engagement Level:** Inform **Tactics:** email **Internal:** Senior Leadership Team **External:** not required, minor change aligned with current Climate Emergency Strategy
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

Environment Policy

Policy No. 6830.100.E.R

1 Purpose

This policy formalises City of Darwin's commitment and approach to achieving best practice environmental sustainability, environmental regulatory compliance, and continuous improvement in environmental performance across its operations.

2 Scope

This policy applies to all City of Darwin operations, infrastructure, and service delivery, and is to be implemented by all workplace participants.

3 Policy Statement

City of Darwin aims to be a leader of sustainability and environmental best practice. This includes responding to the climate emergency by reducing operational emissions and building resilience to the impacts of climate change in our assets and services. City of Darwin also supports the Darwin community to reduce its emissions and implement measures to mitigate climate change impacts on the community.

City of Darwin recognises that the community highly values Darwin's natural environment and biodiversity, and this policy reinforces how City of Darwin strives for environmental protection and enhancement, supported by a culture of environmental sustainability and stewardship among City of Darwin staff and the community.

City of Darwin will:

- Maintain an Environmental Management System that aligns with AS/NZS ISO 14001:2016 Environmental management systems and formalises the processes and requirements for ensuring continual improvement in environmental performance.
- Use a data-driven and evidence-based approach through the Environmental Management System by undertaking monitoring, data collection, assessment, and review to track and improve environmental performance against targets and performance indicators.
- Maintain compliance with, and where possible exceed, all requirements under Northern Territory and Federal environmental legislation and implement best practice in accordance with Australian Standards and recognised guidelines.
- Through the Environmental Management System, embed environmental sustainability, environmental risk, and climate change mitigation and adaptation considerations throughout all organisational planning and decision making.

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

- Consider climate change resilience, adaptation and sustainability opportunities within asset management and service delivery.
- Apply the precautionary approach to decision making where there is uncertainty regarding potential environmental harm.
- Continually reduce emissions across the organisation associated with energy, fuel, and resource use and consumption, waste generation and supply chains.
- Implement initiatives that reduce, re-use, recycle and divert waste from landfill, grow a circular economy, and educate the community on how to reduce their waste.
- Proactively enhance, protect, and promote the importance of Darwin's natural landscapes, native habitats, habitat corridors, biodiversity, and threatened species.
- Maintain biodiversity management plans for Darwin's priority biodiversity assets, such as East Point Reserve and Rapid Creek.
- Proactively protect and increase Darwin's urban tree canopy cover to enhance climate resilience, cooling, shading and community wellbeing.
- Manage environmental incidents through City of Darwin's incident reporting system.
- Educate, train and support City of Darwin staff and Elected Members to make climate-aligned and environmentally sustainable decisions and foster a culture of environmental responsibility and stewardship.
- Applying procurement sustainability principles.
- Encourage partnerships with organisations whose products and services are aligned with City of Darwin's environmental sustainability targets and cool, clean, and green strategic direction.
- Work in collaboration with the Northern Territory and Federal Governments, community organisations, businesses, and the Darwin community to enhance Darwin's environmental, social, and economic sustainability.
- Support and empower the Darwin community through education, partnerships, and advocacy to:
    - build community resilience and adaptation to climate change
    - reduce community emissions
    - grow a circular economy
    - protect and enhance Darwin's natural environment

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

4 Definitions

Emissions means greenhouse gas emissions, that is, gases that trap heat in the earth's atmosphere and cause climate change. These gases include carbon dioxide, methane, and others, and are emitted predominantly through the burning of fossil fuels for transport and energy, from the breakdown of landfill waste, and from domestic livestock and burning of vegetation.

Environmental Management System means a formalised system of integrated policies, procedures and processes that assist an organisation achieve its environmental goals, and which are regularly reviewed and improved.

Environmental sustainability means meeting the current needs of a population by responsibly utilising resources without jeopardising the ability for future generations to meet their needs. This includes:

- sustainable use of energy, water, materials, and natural resources
- minimising emissions and waste
- protection and enhancement of natural assets and resources
- prevention of water, soil, and air pollution.

Workplace participants means employees, volunteers, work experience placements, contractors, consultants, and labour-hire staff of City of Darwin.

5 Legislative References

Environment Protection and Biodiversity Conservation Act 1999 (Cth)

National Environment Protection Measures (Implementation) Act 1998 (Cth)

National Greenhouse and Energy Reporting Act 2007 (Cth)

Environmental Offences and Penalties Act 1996 (NT)

Environment Protection Act 2019 (NT)

Environment Protection Regulations 2020 (NT)

Environment Protection (Beverage Containers and Plastic Bags) Act 2011 (NT)

Territory Parks and Wildlife Conservation Act 1976 (NT)

Waste Management and Pollution Control Act 1998 (NT)

Water Act 1992 (NT)

Weeds Management Act 2001 (NT)

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

6 Procedures / Related Documents

2030 Climate Emergency Strategy

2030 Greening Darwin Strategy

2030 Waste and Resource Recovery Strategy

2030 Movement Strategy

3401.100.E.R Procurement Policy

8302.100.E.R Public Tree Management Policy

8330.100.E.R Road Verge Planting Policy

Environmental Management System Manual

East Point Reserve Biodiversity Management Plan

Rapid Creek Fire and Weed Management Plans

Shoal Bay Waste Management Facility Environmental Management Plan

7 Responsibility / Application

All workplace participants are responsible for ensuring that they adhere to this policy.

The General Manager Innovation is responsible for the implementation and review of this policy.

This policy will be reviewed every four years or as required.

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

Environment Policy

Policy No. 6830.100.E.R

1 Purpose

This policy formalises City of Darwin's commitment and approach to achieving best practice environmental sustainability, environmental regulatory compliance, and continuous improvement in environmental performance across its operations.

2 Scope

This policy applies to all City of Darwin operations~~, procurement~~, infrastructure, and service delivery, and is to be implemented by all workplace participants.

3 Policy Statement

City of Darwin aims to be a leader of sustainability and environmental best practice. This includes responding to the climate emergency by reducing operational emissions and building resilience to the impacts of climate change in our assets and services. City of Darwin also supports the Darwin community to reduce its emissions and implement measures to mitigate climate change impacts on the community.

City of Darwin recognises that the community highly values Darwin's natural environment and biodiversity, and this policy reinforces how City of Darwin strives for environmental protection and enhancement, supported by a culture of environmental sustainability and stewardship among City of Darwin staff and the community.

City of Darwin will:

- Maintain an Environmental Management System that aligns with AS/NZS ISO 14001:2016 Environmental management systems and formalises the processes and requirements for ensuring continual improvement in environmental performance.
- Use a data-driven and evidence-based approach through the Environmental Management System by undertaking monitoring, data collection, assessment, and review to track and improve environmental performance against targets and performance indicators.
- Maintain compliance with, and where possible exceed, all requirements under Northern Territory and Federal environmental legislation and implement best practice in accordance with Australian Standards and recognised guidelines.
- Through the Environmental Management System, embed environmental sustainability, environmental risk, and climate change mitigation and adaptation considerations throughout all organisational planning and decision making.

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

- Consider climate change resilience, adaptation and sustainability opportunities within asset management and service delivery.
- Apply the precautionary approach to decision making where there is uncertainty regarding potential environmental harm.
- Continually reduce emissions across the organisation associated with energy, fuel, and resource use and consumption, waste generation and supply chains.~~, with the aim of net zero emissions from City of Darwin operations by 2030.~~
- Implement initiatives that reduce, re-use, recycle and divert waste from landfill, grow a circular economy, and educate the community on how to reduce their waste.
- Proactively enhance, protect, and promote the importance of Darwin's natural landscapes, native habitats, habitat corridors, biodiversity, and threatened species.
- ~~Regularly update, maintain, and implement~~ Maintain biodiversity management plans for Darwin's priority biodiversity assets, such as East Point Reserve and Rapid Creek.
- Proactively protect and increase Darwin's urban tree canopy cover to enhance climate resilience, cooling, shading and community wellbeing.
- ~~Ensure all workplace participants are made aware of and effectively implement their environmental responsibilities, which at minimum includes reporting~~ Manageall environmental incidents through City of Darwin's incident reporting system.
- Educate, train and support City of Darwin staff and Elected Members to make climate-aligned and environmentally sustainable decisions and foster a culture of environmental responsibility and stewardship.
- Applying procurement sustainability principles. ~~Include environmental sustainability in the assessment process for all procurement.~~
- Encourage partnerships with organisations whose products and services are aligned with City of Darwin's environmental sustainability targets and cool, clean, and green strategic direction.
- Work in collaboration with the Northern Territory and Federal Governments, community organisations, businesses, and the Darwin community to enhance Darwin's environmental, social, and economic sustainability.
- Support and empower the Darwin community through education, partnerships, and advocacy to:
    - build community resilience and adaptation to climate change
    - reduce community emissions
    - grow a circular economy
    - protect and enhance Darwin's natural environment

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

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4 Definitions

Emissions means greenhouse gas emissions, that is, gases that trap heat in the earth's atmosphere and cause climate change. These gases include carbon dioxide, methane, and others, and are emitted predominantly through the burning of fossil fuels for transport and energy, from the breakdown of landfill waste, and from domestic livestock and burning of vegetation.

Environmental Management System means a formalised system of integrated policies, procedures and processes that assist an organisation achieve its environmental goals, and which are regularly reviewed and improved.

Environmental sustainability means meeting the current needs of a population by responsibly utilising resources without jeopardising the ability for future generations to meet their needs. This includes:

- sustainable use of energy, water, materials, and natural resources
- minimising emissions and waste
- protection and enhancement of natural assets and resources
- prevention of water, soil, and air pollution.

~~**Net zero emissions from City of Darwin operations by 2030** means achieving net-zero Scope 1 and 2 emissions i.e. from City of Darwin's direct use of electricity, gas, and fuel. It does not include landfill gas emissions from the Shoal Bay Waste Management Facility or Scope 3 supply-chain emissions. City of Darwin, however, still includes these emissions sources in its annual emissions reporting and aims to continually reduce these emissions.~~

Workplace participants means employees, volunteers, work experience placements, contractors, consultants, and labour-hire staff of City of Darwin.

5 Legislative References

Environment Protection and Biodiversity Conservation Act 1999 (Cth)

National Environment Protection Measures (Implementation) Act 1998 (Cth)

National Greenhouse and Energy Reporting Act 2007 (Cth)

Environmental Offences and Penalties Act 1996 (NT)

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Territory Parks and Wildlife Conservation Act 1976 (NT)

Waste Management and Pollution Control Act 1998 (NT)

Water Act 1992 (NT)

Weeds Management Act 2001 (NT)

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

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6 Procedures / Related Documents

2030 Climate Emergency Strategy

2030 Greening Darwin Strategy

2030 Waste and Resource Recovery Strategy

2030 Movement Strategy

3401.100.E.R Procurement Policy

8302.100.E.R Public Tree Management Policy ~~and Procedure~~

~~Native Vegetation Policy and Procedure~~

~~Trees on Verges Conservation Policy~~

8330.100.E.R Road Verge Planting Policy

Environmental Management System Manual

East Point Reserve Biodiversity Management Plan

Rapid Creek Fire and Weed Management Plans

Shoal Bay Waste Management Facility Environmental Management Plan

7 Responsibility / Application

All workplace participants are responsible for ensuring that they adhere to this policy.

The General Manager Innovation is responsible for the implementation and review of this policy.

This policy will be reviewed every ~~two~~ four years or as required.

Version:	Decision Number:	Adoption Date:	Next Review Date:
4	TBD	TBD	TBD

Responsible Officer: General Manager Innovation

Electronic version current. Uncontrolled copy valid only at time of printing.

14 RECEIVE & NOTE REPORTS

14.1 MONTHLY FINANCIAL REPORT - OCTOBER 2026

Author: **Manager Accounting Services**
Executive Manager Finance

Authoriser: **General Manager Corporate**

Attachments: **1. Monthly Financial Report - October 2026** ⇩

RECOMMENDATIONS

THAT the report entitled Monthly Financial Report – October 2026 be received and noted.

PURPOSE

The purpose of this report is to provide a summary of the financial position of Council for the period ended 31 October 2026.

Further, this report and the contents are required to be presented to Council in compliance with the *Local Government (General) Regulations 2021*.

KEY ISSUES

The Monthly Financial Report includes:

- Income Statement, which compares actual YTD income and expenditure against YTD budget.
- Fund Flow Statement (Monthly Operating Position), which outlines the effect on General Funds.
- Statement of Financial Position (Balance Sheet), which outlines what Council owns (assets) and what it owes (liabilities) at a point in time.
- Notes to the Balance Sheet, this includes further details on the Cash Balance, Trade Debtors, Trade Creditors, and a statement on Council's current payment and reporting obligations.
- Lord Mayor and CEO council credit card transactions.
- Investments, which provides details of treasury activities, investments as at month end.
- Procurement Reporting, which is a summary of contract variations and exempt procurement.
- Capital Expenditure and Funding, which compares YTD capital expenditure and funding against YTD budget.
- Planned Major Projects Capital Works, provides a high-level financial overview of our major projects at a point in time.

DISCUSSION

October 2026 – Year to Date Results

The year-to-date operating result until 31 October 2026 is a deficit of $2.3M compared to a Budgeted deficit of $7.5M as highlighted in the table below.

	YTD Actual $'000	YTD Budget $'000	Variance $'000
Operating Surplus/ (Deficit)	(2,282)	(7,552)	5,270 Favourable

Commentary

The budget figures presented in the statements do not incorporate the amendments proposed in the 2026/2027 1st Budget Review.

The Net Operating Position reflects a favourable $5.3 million variance against the year-to-date revised budget. The result is mainly attributable to a favourable variance on User Fees and Charges. Further details on material variances are outlined below.

Income

Total Operating Income is tracking above budget by $8.1M (+17% YTD variance).

User fees and charges totalled $17.7M, exceeding the YTD budget by $6.7M, primarily due to higher revenue from the Shoal Bay Waste Management Facility and reflects increased commercial weighbridge activity and higher volumes of waste received. Noting there are corresponding increases in expenses and reserve provisioning requirements that are direct costs associated with this increased waste facility revenue.

Statutory charges are also reflecting a favourable variance, largely from enforcement activities and work permits issued.

Expenditure

Total Expenses incurred $57.2M, exceeding the YTD budget by $2.9M (-5%).

Employee costs are reporting a favourable variance of $1.7M against budget, however this variance does not reflect the timing of employee entitlements and utilisation of temporary labour hire and contractors, which is categorised under Materials, Contracts and Services.

Materials, contracts, and services have a full-year budget of $70.8M, covering a wide range of expenditure categories. Expenditure to 31 October was $4M above the YTD budget. Higher operating costs at the Shoal Bay Waste Management Facility represented the largest individual unfavourable variance. In addition, utilisation of temporary labour hire and contractors (as noted above) and utilities expenditure are also contributing to the variance. Significant variances will continue to be monitored to identify emerging cost pressures and inform the budget reviews.

Depreciation, Amortisation & Impairment expenses are tracking above YTD budget, due to the increase in the re-valuation of stormwater drainage and street and public lighting assets recognised in June 2026. Depreciation is a non-cash expense, and it is included in the 1st budget review for realignment.

Statement of Fund Flows

The variances are related to a mismatch in the timing of projects and budget profiles, and the reasons described above under the operating statement commentary.

Capital expenditure and Transfers from Reserves relates to timing of capital projects. Major projects which span financial years will be realigned at a budget review to reflect the current years expenditure forecast.

Cash and Investments Note A

City of Darwin has achieved 5.28% on weighted average interest rate on its end of month cash and investment portfolio of $92M (excluding loan offsets of $36.7M). This result represents a continued outperformance against the Bloomberg AusBond 90 Day Bank Bill Index benchmark of 4.93%.

Compliance remained strong during the month, with no investment policy breaches recorded. All investments were maintained within approved credit, term, and counterparty limits.

Accounts Receivable (Trade Debtors) Note B

This section provides the aged debtors outstanding for general debtors and infringements.

Accounts Payable (Trade Creditors) Note C

Accounts Payable owing at end of month at the time of reporting. City of Darwin recognises the liability of invoices once goods are receipted as received.

Procurement Reporting

Under the Local Government (General) Regulations, Council is required to disclose at the next Council meeting and on the City of Darwin website:

- contract variations:
  - where a tender was not required, however the total cost exceeds $100,000, or
  - where a contract requiring a tender is varied by 10%.
- exempt procurement greater than $100,000.

Contract Variations

There were the following reportable contract variations for October 2026.

Vendor	Supply	Original Cost	Total Cost	% Change	Applicable Variation
Dolan Civil Pty Ltd	Malak Carpark Reconstruction and Headworks	$1,241,824	$1,434,088	15%	Landscaping and temporary irrigation
ADG Engineers (Aust) Pty Ltd	Design Services for Lee Point Road Stage 2	$186,950	$346,800	86%	Additional potholing investigations and survey work for underground services, inclusion of footpath and headwall extension works
Veolia Environmental Services (Australia) Pty Ltd	Shoal Bay Waste Management Facility Operations and Maintenance	$40,000,000	$62,600,000	57%	Extension of term and increased machinery maintenance cost

Delegated Procurement Decisions ($5 million to $10 million)

There were no procurement decisions under delegated authority resulting in a financial liability between $5 million and $10 million for October 2026.

Exempt Procurement

Vendor	Supply	Cost	Applicable Exemption
Crayon Australia Pty Ltd	Microsoft 365 Licensing	$290,705	Reg 38 (1)(d) renewal existing license
Ostojic Group Pty Ltd	Landfill material	$426,800	Reg 38(1)(k) major operational inconvenience
NT Recycling Solutions	Recyclables processing	$170,480	Reg 38(1)(h) only one supplier

Certification by the CEO to the Council

That, to the best of the CEO's knowledge, information and belief:

(1) The internal controls implemented by the council are appropriate; and

(2) The council's financial report best reflects the financial affairs of the council.

S.Saunders

CEO Signed

19 November 2026

PREVIOUS COUNCIL RESOLUTION

N/A

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.3 Decision Making and Management
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	N/A
LEGISLATION / POLICY CONTROLS OR IMPACTS	Part 2 Division 7 the Local Government (General) Regulations 2021 require that a monthly financial report is presented to Council each month setting out: a) the actual income and expenditure of the council for the period from the commencement of the financial year up to the end of the previous month; and b) the most recently adopted annual budget; and c) details of any material variances between the most recent actual income and expenditure of the council and the most recently adopted annual budget. Regulation 17(5) Part 2 Division 7 the Local Government (General) Regulations 2021 require that the monthly report must be accompanied by: a) certification, in writing, by the CEO to the council that, to the best of the CEO's knowledge, information and belief:

	i. the internal controls implemented by the council are appropriate; and ii. the council's financial report best reflects the financial affairs of the council; or b) if the CEO cannot provide the certification – written reasons for not providing the certification. The report is compliant with the requirements of the Local Government Act 2019 and Local Government (General) Regulations 2021.
CONSULTATION, ENGAGEMENT & COMMUNICATION	N/A
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

Interim Income Statement For the Period Ended 31 October 2026	2026/2027			
	YTD			FY
	Actual	Budget	Variance	Revised Budget
	$'000	$'000	$'000	$'000
Operating Income				
Rates	28,346	28,302	44	84,908
Charges	3,589	3,605	(16)	10,814
Statutory Charges	1,934	1,289	645	3,330
User Fees and Charges	17,664	10,952	6,712	32,927
Operating Grants and Subsidies	516	395	121	2,523
Interest / Investment Income	1,774	1,357	417	4,070
Commercial & Other Income	1,091	870	221	2,437
Total Income	**54,914**	**46,770**	**8,144**	**141,009**
Operating Expenses				
Employee Expenses	13,368	15,102	1,734	45,325
Materials, Contracts & Services	29,339	25,339	(4,000)	70,804
Elected Member Allowances	255	280	25	839
Elected Member Expenses	-	7	7	21
Council Committee Allowances	3	10	7	20
Depreciation, Amortisation & Impairment	13,657	12,611	(1,046)	37,833
Interest Expenses	574	973	399	4,848
Total Expenses	**57,196**	**54,322**	**(2,874)**	**159,690**
Budgeted Operating Surplus/ (Deficit)	**(2,282)**	**(7,552)**	**5,270**	**(18,681)**
Capital Grants Income	-	727	(727)	5,477
Net Surplus/(Deficit)	**(2,282)**	**(6,825)**	**4,543**	**(13,204)**

Interim Statement of Fund Flows

Monthly Statement of Operating Position

For the Period Ended 31 October 2026

	2026/2027			
	YTD			FY
	Actual $'000	Budget $'000	Variance $'000	Revised Budget $'000
Net Operating Result from Income Statement	**(2,282)**	**(7,552)**	**5,270**	**(18,681)**
Add Non Cash Items				
Add Back Depreciation (Non-Cash)	13,657	12,611	1,046	37,833
Add Back Other Non-Cash Items	0	0	0	1,868
Total Non Cash Items	**13,657**	**12,611**	**1,046**	**39,701**
Less Additional Outflows				
Repayment of borrowings & advances	(1,997)	(2,450)	453	(7,351)
Capital Expenditure	(15,925)	(51,395)	35,470	(72,515)
Total Additional Outflows	**(17,922)**	**(53,845)**	**35,923**	**(79,867)**
Add Additional Inflows				
Capital Grants Income	0	727	(727)	5,477
Sale of Infrastructure, Property, Plant & Equipment	315	3,167	(2,852)	3,500
Transfers from/(to) Reserves	35,361	44,893	(9,532)	49,869
Total Additional Inflows	**35,676**	**48,786**	**(13,110)**	**58,847**
Net Increase (-Decrease) in Funds	**29,129**	**0**	**29,129**	**0**

Interim Statement of Financial Position as at 31 October 2026	2026/2027 Actual $'000	Note	FY Revised Budget $'000
Current Assets			
Cash at Bank & Investments	64,621	A	15,167
Cash at Bank & Investments - externally restricted	38,198	A	31,659
Cash at Bank & Investments - internally restricted	25,654	A	17,687
Trade & Other Receivables	13,296	B	15,629
Rates & Charges Receivables	57,750		-
Inventories	383		272
Total Current Assets	**199,902**		**80,414**
Non-Current Assets			
Infrastructure, Property, Plant and Equipment	1,494,875		1,377,141
Other Financial Assets	1,258		2,500
Total Non Current Assets	**1,496,133**		**1,379,641**
Total Assets	**1,696,035**		**1,460,055**
Current Liabilities			
Trade Payables & Other Payables	17,291	C	22,032
Accruals	5,835		-
ATO & Payroll Liabilities	- 622	C	-
Rates Revenue struck (in advance)	64,737		-
Borrowings	5,079		7,649
Provisions	6,946		7,886
Lease Liabilities	896		118
Total Current Liabilities	**100,162**		**37,685**
Non-Current Liabilities			
Trade & Other Payables	6		-
Borrowings	68,723		60,713
Provisions	51,837		50,319
Lease Liabilities	431		-
Total Non-Current Liabilities	**120,997**		**111,032**
Total Liabilities	**221,159**		**148,717**
NET ASSETS	**1,474,876**		**1,311,338**
Equity			
Accumulated Surplus	334,839		262,858
Asset Revaluation Reserve	1,076,184		999,134
Other Reserves	63,853		49,346
TOTAL EQUITY	**1,474,876**		**1,311,338**

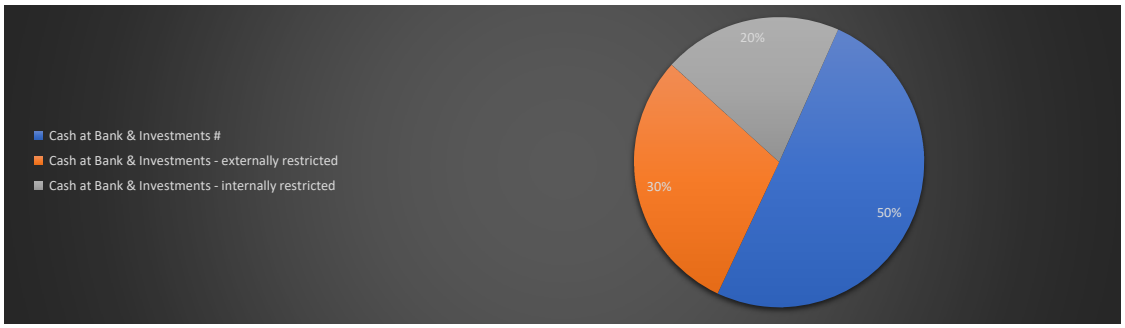
*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the reports were completed.

Interim Monthly Balance Sheet Report (Notes to the Statement of Financial Position) as at 31 October 2026

Note A. Details of Cash and Investments Held

Investments Report attached, which provides details of treasury activities, investments as at the end of the Month. City of Darwin has achieved 5.28% on weighted average interest rate (excluding Cash on Call) on its October 2026 cash and investment portfolio of $92M (excluding $36.7M Variable Loans Surplus/Offset). There have been no investment policy breaches in this month. The Investment Reports include surplus cash funds that are placed against variable loans. These funds are considered 'at call' as they can be accessed in short time frames. The reduction in the investment portfolio is primarily attributable to funds being utilised for the delivery of major capital projects and is consistent with the expected local government cash flow profile at this stage of the financial year.

Cash at Bank & Investments	$'000
Cash at Bank & Investments #	64,621
Cash at Bank & Investments - externally restricted	38,198
Cash at Bank & Investments - internally restricted	25,654
Total Cash at Bank & Investments	**128,473**



Cash at Bank & Investments includes Cash on Call of $36.7M

Note B. Statement of Trade Debtors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total *
Other Trade Receivables and Other Receivables	**$8,050,885**	**$4,007,634**	**$120,165**	**$1,117,133**	**$13,295,818**
Total Trade and Other Receivables	**$8,050,885**	**$4,007,634**	**$120,165**	**$1,117,133**	**$13,295,818**

Note C. Statement on Trade Creditors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total*
General Trade Creditors	**($3,058,943)**	**($77,488)**	**$0**	**($1,740)**	**($3,138,171)**
ATO & Payroll Liabilities	**$621,787**				**$621,787**
Other Trade Payables & Other Payables	**($14,152,478)**	**$0**	**$0**	**$0**	**($14,152,478)**
Total Trade and Other Payables	**($16,589,634)**	**($77,488)**	**$0**	**($1,740)**	**($16,668,862)**

Note D. Statement on Australian Tax Office (ATO) and Payroll Obligations

The Council has met its payment and reporting obligations for GST, Fringe Benefits Tax, PAYG withholding tax, superannuation, and insurance for the month Oct 2026.

*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the date the reports were completed.

Table 4. Member and CEO Council Credit Card Transactions for the Month
For the Month Ended 31 OCT 2026

Cardholder Name: CEO

Transaction Date	Amount $	Supplier's Name	Reason for the Transaction
		NIL	
Total	-		

Cardholder Name: Lord Mayor

Transaction Date	Amount $	Supplier's Name	Reason for the Transaction
26-Oct-26	251.38	Subway Parap PARAP NT	Council Briefing Catering
Total	**251.38**		

INVESTMENTS REPORT TO COUNCIL
AS AT
31 October 2026

Investment and Cash at Call/Offset Distribution by Term to Maturity

Term to Maturity Policy Limits
There have been no breaches in Term to Maturity Policy limits for the month of OCT 2026

Term to Maturity Category	% of Total Portfolio	Term to Maturity (Policy Max.)	Term to Maturity (Policy Min.)
Less than 1 Year			
Term Deposits	62%		
Business Online Saver Accounts	2%		
Floating Rate Notes	0%		
General Surplus on Variable Loans	33%		
Bonds	0%		
Less than 1 Year Total	**96%**	**100%**	**30%**
Greater than 1 Year less than 3 Years			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	2%		
Bonds	0%		
Greater than 1 Year less than 3 Years Total	**2%**	**70%**	**0%**
Greater than 3 Years			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	2%		
Bonds	0%		
Greater than 3 Years Total	**2%**	**30%**	**0%**
Greater than 5 Years			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	0%		
Greater than 5 Years	**0%**	**10%**	**0%**
Total	**100%**		

Investment Distribution by Portfolio Credit Rating

Portfolio Distribution Credit Rating Limits
There have been no breaches in Portfolio Credit Rating Limits for the month of OCT 2026

Credit Rating - Maximum Individual Limit	ADI	Counterparty	% of Total Portfolio	Individual Counterparty Limits of Total Investments
AA-	Commonwealth Bank of Australia Ltd	Commonwealth Bank of Australia Ltd	**13%**	**50%**
	National Australia Bank Ltd	National Australia Bank Ltd	**19%**	**50%**
	Westpac Banking Corporation Ltd	Westpac Banking Corporation Ltd	**34%**	**50%**
	ANZ Banking Group Ltd	ANZ Banking Group Ltd	**21%**	**50%**
BBB+	Bendigo & Adelaide Bank Ltd	Bendigo & Adelaide Bank Ltd	**2%**	**10%**
	Great Southern Bank	Great Southern Bank	**4%**	**10%**
BBB	Maitland Mutual Bank Ltd	Maitland Mutual Bank Ltd	**2%**	**10%**
	Heritage and People's Choice Limited	Heritage and People's Choice Limited	**1%**	**10%**
	Defence Bank Ltd	Defence Bank Ltd	**4%**	**10%**
Grand Total			**100%**	

Credit Rating - Maximum Portfolio Limit	% of Total	Policy Limit
AAA to AA-	**87%**	**100%**
A+ to A-	**2%**	**60%**
BBB+ to BBB	**11%**	**30%**
BBB-	**0%**	**0%**
Total	**100%**	

INVESTMENT AND CASH AT CALL/OFFSET REPORT TO COUNCIL
AS AT
31 October 2026

Instrument	Institution Category	Counterparty	Maturity Date	Interest Rate	Credit Rating (LT)	Credit Rating (ST)	Inv Type	FRN ONLY (Maturity Date - last pmt)	Principal $	% Portfolio
INVESTMENT	MAJOR BANK	ANZ Banking Group Ltd	10 November 2026	4.58%	AA-	A1+	TD		$2,000,000	1.89%
			1 December 2026	4.45%	AA-	A1+	TD		$3,031,142	2.86%
			2 February 2027	4.82%	AA-	A1+	TD		$3,000,000	2.83%
			9 February 2027	4.91%	AA-	A1+	TD		$3,000,000	2.83%
			9 March 2027	5.37%	AA-	A1+	TD		$3,000,000	2.83%
			30 December 2026	5.83%	AA-	A1+	FRN	31 March 2028	$500,000	0.47%
			19 October 2027	5.75%	AA-	A1+	TD		$3,131,863	2.95%
			21 September 2027	5.72%	AA-	A1+	TD		$5,000,000	4.72%
		ANZ Banking Group Ltd Total							$22,663,005	21.38%
		Commonwealth Bank of Australia Ltd	17 November 2026	5.25%	AA-	A1+	TD		$2,000,000	1.89%
			31 October 2026	4.75%	AA-	A1+	BOS		$1,989,122	1.88%
		Commonwealth Bank of Australia Ltd Total							$3,989,122	3.76%
		National Australia Bank Ltd	16 February 2027	5.34%	AA-	A1+	TD		$2,000,000	1.89%
			8 December 2026	5.25%	AA-	A1+	TD		$3,062,827	2.89%
			28 September 2027	5.75%	AA-	A1+	TD		$2,082,941	2.04%
			26 October 2027	5.65%	AA-	A1+	TD		$3,000,000	2.83%
		National Australia Bank Ltd Total							$10,145,769	9.65%
		Westpac Banking Corporation Ltd	10 November 2026	4.33%	AA-	A1+	TD		$3,322,667	3.13%
			1 December 2026	4.44%	AA-	A1+	TD		$2,099,819	1.98%
			23 February 2027	5.35%	AA-	A1+	TD		$2,000,000	1.89%
			4 May 2027	5.49%	AA-	A1+	TD		$2,177,474	2.05%
			28 September 2027	5.73%	AA-	A1+	TD		$3,130,493	2.95%
			23 November 2027	5.68%	AA-	A1+	TD		$3,380,006	3.19%
			26 October 2027	5.78%	AA-	A1+	TD		$3,000,000	2.83%
		Westpac Banking Corporation Ltd Total							$19,110,459	18.02%
	MAJOR BANK Total								$55,908,355	52.81%
	OTHER	Bendigo & Adelaide Bank Ltd	27 November 2026	5.38%	A-	A-	FRN	28 November 2029	$2,000,000	1.89%
		Bendigo & Adelaide Bank Ltd Total							$2,000,000	1.89%
		Great Southern Bank	3 November 2026	5.23%	BBB+				$4,407,836	4.16%
		Great Southern Bank Total							$4,407,836	4.16%
		Maitland Mutual Bank Ltd	8 November 2026	6.10%	BBB	A2	FRN	10 May 2027	$2,000,000	1.89%
		Maitland Mutual Bank Ltd Total							$2,000,000	1.89%
		Heritage and People's Choice Limited	19 January 2027	5.25%	BBB+				$1,000,000	0.94%
		Heritage and People's Choice Limited Total							$1,000,000	0.94%
		Defence Bank Ltd	12 January 2027	4.70%	BBB	A2	TD		$2,000,000	1.89%
			14 September 2027	5.80%	BBB	A2	TD		$2,000,000	1.89%
		Defence Bank Ltd Total							$4,000,000	3.77%
	OTHER Total								$13,407,836	12.65%
INVESTMENT Total									$69,316,191	65.46%
VARIABLE LOAN SURPLUS	MAJOR BANK	Commonwealth Bank of Australia Ltd	31 October 2026	0.00%	AA-	A1+	General Surplus -		$10,000,000	9.43%
		Commonwealth Bank of Australia Ltd Total							$10,000,000	9.43%
		National Australia Bank Ltd	31 October 2026	0.00%	AA-	A1+	General Surplus -		$9,633,900	9.09%
		National Australia Bank Ltd Total							$9,633,900	9.09%
		Westpac Banking Corporation Ltd	31 October 2026	0.00%	AA-	A1+	General Surplus -		$17,075,423	16.11%
		Westpac Banking Corporation Ltd Total							$17,075,423	16.11%
	MAJOR BANK Total								$36,709,323	34.62%
VARIABLE LOAN SURPLUS Total									$36,709,323	34.62%
Grand Total									$106,025,514	100%

N.B.
**INV TYPE - FRN = interest rate is the 'Coupon Margin' established on issue date, this plus 3M BBSW provides the yield for the current coupon period.*
**MATURITY DATE - FRN = the interest coupon payment date not actual FRN maturity date (paid every 91 days).*

CBA General Bank Funds	**$22,058,022**
NAB General Bank Funds	**$47,104**
WBC General Bank Funds	**$216,002**
Total Funds	**$128,346,642**
Less Variable Loans Offset (Cash on Call)	**-$36,709,323**
Total Investment & Cash (less offset)	**$91,637,319**
Total Budgeted Investment Earnings	**$3,260,330**
Year to Date Investment Earnings	**$1,385,220**
Weighted Ave Rate	**3.45%**
Weighted Ave Rate (excluding Cash on Call)	**5.28%**
BBSW 90 Day Rate	**4.93%**
Bloomberg AusBond (Bank Bill Index)	
Trust Bank Account	**$5,953**

Table 2.1 Capital Expenditure and Funding
By class of infrastructure, property, plant and equipment

Capital Expenditure For The Period Ended 31 October 2026	2026/2027			
	YTD Actuals $	YTD Budget $	YTD Variance $	FY Annual Budget $
TOTAL CAPITAL EXPENDITURE BY ASSET CLASS:				
Land and Improvements	0	0	0	0
Buildings and Structures (includes parking building)	6,360,353	36,435,836	30,075,483	37,154,794
Environmental	20,295	587,608	567,313	1,208,676
Stormwater Drainage	1,220,753	0	(1,220,753)	4,496,000
Roads & Pathways	1,258,677	1,010,981	(247,696)	10,130,832
Street & Public Lighting	490,358	231,627	(258,731)	518,295
Waste Management Infrastructure	4,775,533	5,965,937	1,190,404	8,242,609
Plant & Equipment	761,447	3,048,969	2,287,522	4,692,305
Parks, Playgrounds and Reserves	990,975	3,722,644	2,731,669	5,591,441
Public Art	46,761	391,647	344,886	479,979
TOTAL CAPITAL EXPENDITURE	**15,925,152**	**51,395,249**	**35,470,097**	**72,514,931**
TOTAL CAPITAL EXPENDITURE FUNDED BY*:				
Operating Income	2,820,829	6,835,793	4,014,964	16,217,952
Capital Grants	658,677	1,437,242	778,565	5,459,587
Transfer from Reserves	9,404,553	13,122,214	3,717,661	17,337,392
Borrowings	3,041,092	30,000,000	26,958,908	30,000,000
Sale of Assets (including trade-ins)	0	0	0	3,500,000
TOTAL CAPITAL EXPENDITURE FUNDING	**15,925,152**	**51,395,249**	**35,470,097**	**72,514,931**

*YTD Funding of expenditure is assumed to be consumed in line with YTD Capital Expenditure

* Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the date the reports were completed.

Revised Budget is the Original Budget plus adopted Carryforwards and Budget Variations

Report on Planned Major Capital Works
For The Period Ended 31 October 2026

Class of Assets	By Major Capital Project	Total Prior Year(s) Actuals $ (A)	YTD Actuals $ (B)	Total Actuals $ (C = A + B)	Total Planned Budget $ (D)	Total Yet to Spend $ (E = D - C)	Expected Project Completion Date
Buildings	Civic Centre and Plaza Precinct Development	11,451,494	6,189,599	17,641,093	47,600,000	29,958,907	30/06/2028
Buildings	Civic Centre Public Carpark/CBD Parking	30,000,000	0	30,000,000	30,000,000	(0)	30/06/2028
Buildings	Project Contingency	170,976	0	170,976	2,000,000	1,829,024	30/06/2028
Waste Management Infrastructure	Shoal Bay Waste Management Site - Stage 7 Construction	3,922,391	4,774,089	8,696,480	9,380,000	683,520	30/06/2027
Transport	R2R - Lee Point Road Upgrade	179,367	23,233	202,600	6,400,000	6,197,400	30/06/2027
TOTAL		**45,724,228**	**10,986,921**	**56,711,149**	**95,380,000**	**38,668,851**	

* Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the date the reports were completed.

14.2 POLICY MANAGEMENT - COUNCIL POLICY REVIEW SCHEDULE

Author: **Manager Risk and Customer Experience**

Authoriser: **Executive Manager Corporate and Customer Service**

Attachments: **1. Council Policy Review Register ⇩**

RECOMMENDATIONS

1. THAT the report entitled Policy Management - Council Policy Review Schedule be received and noted.
2. THAT Council note the list of policies contained within the report which are scheduled for review and adoption in 2027.

PURPOSE

To provide Council with an update on the 24th Council Policy Review Schedule, including the policies scheduled for review and forecast review timeframes.

KEY ISSUES

- Council policies guide decision-making and service delivery, support delivery of the Strategic and Municipal Plans, and underpin compliance with legislative requirements.
- All policies are reviewed at least once each Council term.

DISCUSSION

The 24th Council Policy Review Schedule provides a structured program for reviewing Council policies to keep them current, relevant and aligned with Council's strategic direction and legislative obligations. Regular review strengthens the policy framework that guides decision-making, governance and service delivery, supporting consistency, transparency and accountability.

Council policies must be reviewed at least once each Council term to meet legislative requirements. More frequent reviews may be undertaken as required and determined by Council resolution. Management actively monitors progress against the schedule.

The below provides a forecast of policies for review by Council in 2027.

External Document Title	Responsible Hub	Forecast Review Meeting 2027
0053.100.E.R - International Relations & Sister City Policy	Innovation	Mar-27
3301.100.E.R - Investment Policy	Corporate	Mar-27
0041.100.E.R - Land Use Planning Policy	Innovation	Mar-27
0045.100.E.R - Place Naming Policy	Innovation	Mar-27
1350.100.E.R - Community Engagement Policy	OLMCEO	Apr-27
1310.100.E.R - Communications and Media Policy	OLMCEO	Apr-27
1330.100.E.R - Social Media Policy	OLMCEO	Apr-27
1370.100.E.R - Image Management and Consent Policy	OLMCEO	Apr-27
0088.100.E.R - Unsolicited Proposals Policy	Corporate	Apr-27
0008.100.E.R - Community Inclusion Policy	Community	May-27
0003.100.E.R - Car Parking Policy	Innovation	Jun-27
6300.100.E.R - In-kind Support Policy	Innovation	Jun-27
6320.100.E.R - Awnings, Balconies and Verandahs on City of Darwin Land Policy	Innovation	Sep-27
7230.100.E.R - Animal Management Policy	Community	Sep-27
7220.100.E.R - Regulatory Miscellaneous Policy	Community	Sep-27
7210.100.E.R - Compliance and Enforcement Policy	Community	Sep-27
7730.100.E.R - Walkway Management Policy	Innovation	Oct-27
3100.100.E.R - Asset Management Policy	Corporate	Nov-27
3010.100.E.R - Financial Reserve Policy	Corporate	Nov-27
3020.100.E.R - Allocation of Surplus Funds Policy	Corporate	Nov-27
6130.100.E.R - CCTV Management Policy	Corporate	Nov-27
2310.100.E.R - Risk Management Policy	Corporate	Nov-27

The full list of policies and forecast review timeframes are provided in **Attachment 1**.

PREVIOUS COUNCIL RESOLUTION

At the 25 November 2025 meeting Council resolved:

RESOLUTION ORD541/25

1. THAT the report entitled Policy Management - 24th Council Policy Review Schedule be received and noted.
2. THAT Council note the list of policies contained within the report which are scheduled for review and adoption at nominated meeting dates prior to 30 June 2026.

CARRIED 12/0

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.4 Accountability
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	Nil
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Local Government Act 2019* (NT) **Policy:** City of Darwin Governance Framework
CONSULTATION, ENGAGEMENT & COMMUNICATION	Nil
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

Council Policy Register

31 October 2026

External Document Title	Responsible Hub	Forecast Review Meeting Month
6830.100.E.R - Environment Policy	Innovation	Nov-26
1056.100.E.R - Fraud Prevention Policy	Corporate	Nov-26
0053.100.E.R - International Relations & Sister City Policy	Innovation	Mar-27
3301.100.E.R - Investment Policy	Corporate	Mar-27
0041.100.E.R - Land Use Planning Policy	Innovation	Mar-27
0045.100.E.R - Place Naming Policy	Innovation	Mar-27
1350.100.E.R - Community Engagement Policy	Office of Lord Mayor & CEO	Apr-27
1310.100.E.R - Communications and Media Policy	Office of Lord Mayor & CEO	Apr-27
1330.100.E.R - Social Media Policy	Office of Lord Mayor & CEO	Apr-27
1370.100.E.R - Image Management and Consent Policy	Office of Lord Mayor & CEO	Apr-27
0088.100.E.R - Unsolicited Proposals Policy	Corporate	Apr-27
0008.100.E.R - Community Inclusion Policy	Community	May-27
0003.100.E.R - Car Parking Policy	Innovation	Jun-27
6300.100.E.R - In-kind Support Policy	Innovation	Jun-27
6320.100.E.R - Awnings, Balconies and Verandahs on City of Darwin Land Policy	Innovation	Sep-27
7230.100.E.R - Animal Management Policy	Community	Sep-27
7220.100.E.R - Regulatory Miscellaneous Policy	Community	Sep-27
7210.100.E.R - Compliance and Enforcement Policy	Community	Sep-27
7730.100.E.R - Walkway Management Policy	Innovation	Oct-27
3100.100.E.R - Asset Management Policy	Corporate	Nov-27
3010.100.E.R - Financial Reserve Policy	Corporate	Nov-27
3020.100.E.R - Allocation of Surplus Funds Policy	Corporate	Nov-27
6130.100.E.R - CCTV Management Policy	Corporate	Nov-27
2310.100.E.R - Risk Management Policy	Corporate	Nov-27
3510.100.E.R - Shared Services Policy	Corporate	Feb-28
3030.100.E.R - Credit Card Policy	Office of Lord Mayor & CEO	Feb-28
6330.100.E.R - Funding Policy	Innovation	Feb-28
3401.100.E.R - Procurement Policy	Corporate	Mar-28
6250.100.E.R - Commercial Outdoor Activities Policy	Innovation	May-28
1100.100.E.R - Elected Members Expenses, Facilities and Support Policy	Office of Lord Mayor & CEO	Jun-28
3040.100.E.R - Accountable Forms Policy	Office of Lord Mayor & CEO	Jun-28
8061.100.E.R - Alcohol in City of Darwin Controlled Places Policy	Community	Jul-28
3040.100.E.R - Borrowing Policy	Corporate	Aug-28
1050.100.E.R - Confidential Information and Business Policy	Office of Lord Mayor & CEO	Aug-28
6340.100.E.R - Property Leasing and Licensing Policy	Innovation	Aug-28
6230.100.E.R - Data Policy	Innovation	Sep-28
6220.100.E.R - Smart city policy	Innovation	Sep-28
8302.100.E.R - Public Tree Management Policy	Community	Sep-28
8012.100.E.R - Public Art and Cultural Development Policy	Community	Oct-28
2601.100.E.R - Customer Feedback Policy	Corporate	Oct-28
2602.100.E.R - Customer Conduct Policy	Corporate	Oct-28
0014.100.E.R - Gifts and Benefits Policy	Office of Lord Mayor & CEO	Oct-28
1053.100.E.R - Meetings Policy	Office of Lord Mayor & CEO	Nov-28
1054.100.E.R - Elected Member Protocols and Interactions Policy	Office of Lord Mayor & CEO	Nov-28
1130.100.E.R - CEO Code of Conduct	Office of Lord Mayor & CEO	Nov-28
8860.100.E.R - Multiple burial policy	Community	Feb-29
8862.100.E.R - Exclusive rights of burial policy	Community	Feb-29
0013.100.E.R - Tourism Promotion Policy	Innovation	Mar-29
0093.100.E.R - Advisory and Other Committees Policy	Office of Lord Mayor & CEO	Mar-29

External Document Title	Responsible Hub	Forecast Review Meeting Month
0044.100.E.R - Public Library Service Policy	Community	Apr-29
8010.100.E.R - Percentage for arts policy	Community	May-29
7610.100.E.R - Land Acquisition and Disposal Policy	Innovation	Jun-29
3302.100.E.R - Unclaimed money	Corporate	Jun-29
0019.100.E.R - Fees and Charges Policy	Corporate	Jun-29
1052.100.E.R - Caretaker Policy	Office of Lord Mayor & CEO	Jul-29
6251.100.E.R - Developer Contribution Policy	Innovation	Jul-29
1055.100.E.R - Filling Casual Vacancies Policy	Office of Lord Mayor & CEO	Jul-29
1057.100.E.R - Casting Vote Policy	Office of Lord Mayor & CEO	Sep-29
2501.100.E.R - Privacy Policy	Corporate	Feb-30
3041.100.E.R - Financial Hardship Support Policy	Corporate	Mar-30
8330.100.E.R - Road verge planting policy	Community	May-30
6840.100.E.R - Waste Management Exemption Policy	Innovation	Jun-30
1101.100.E.R - CEO Allowances and Other Benefits Policy	Corporate	Jun-30
3101.100.E.R - Remotely Piloted Aircraft Policy	Corporate	Aug-30
1051.100.E.R - Breach of Code of Conduct - Elected Members	Office of Lord Mayor & CEO	Aug-30
0027.100.E.R - Sufficient Interest in the Assessment Record Policy	Corporate	Aug-30
0048.100.E.R - Memorial Policy	Community	Sep-30

Council Policy Register

14.3 AIRPORT DEVELOPMENT GROUP - OUTSTANDING RATES EQUIVALENT

Author: **General Manager Innovation**

Authoriser: **Chief Executive Officer**

Attachments: **Nil**

RECOMMENDATIONS

THAT the report entitled Airport Development Group - Outstanding Rates Equivalent be received and noted.

PURPOSE

The purpose of this report is to provide information to Council on the implications of restricting or denying Darwin International Airport access to City of Darwin operated facilities and services, as per Motion ORD287/26.

KEY ISSUES

- At the 28 July 2026 Ordinary Council Meeting, Councillor Palmer moved a motion seeking a Council report reviewing the legal, financial, operational and environmental implications of restricting or denying Darwin International Airport access to City of Darwin operated facilities and services.
- This report outlines the constraints, available options and implications.

DISCUSSION

City of Darwin has notified Darwin International Airport Pty Ltd of amounts in which Council considers payable as rates equivalent payments consistent with the airport's obligations under its lease from the Commonwealth Government.

Resolution ORD287/26 seeks a report reviewing the legal, financial, operational and environmental implications of restricting or denying Darwin International Airport access to City of Darwin operated facilities and services, including:

a) the acceptance at the Shoal Bay Waste Management Facility of waste originating from buildings, businesses and other premises located on Darwin International Airport land, and

b) access to, or use of, City of Darwin-owned stormwater drainage infrastructure.

Stormwater draining infrastructure

Stormwater services are generally delivered as part of Council's statutory functions and service delivery obligations under the *Local Government Act 2019*. Stormwater assets also cross between the Northern Territory Government and City of Darwin roads and drainage making it logistically difficult to selectively withhold those services from a particular landowner because of unpaid rates.

Shoal Bay Waste Management Facility

Darwin International Airport and airport tenants use various third-party waste contractors to transport waste to Shoal Bay.

Disposal of commercial waste at Shoal Bay is provided under a user-pays fee structure established through Council's adopted Fees and Charges. City of Darwin's Fees and Charges specifically contemplate commercial fees for general waste, special waste, biosecurity waste and other waste streams received at Shoal Bay. Fees and charges are set under the premise that both residential and commercial operators are respectively paying any base line rates or contributions associated with broader whole of community rates and charges.

Council does have discretion to make resolutions or decisions to determine the terms on which it accepts commercial waste, provided any decision is consistent with legislation, environmental licence requirements, contractual arrangements and Council policies.

The administrative process to operationally identify and manage the non-acceptance of waste from the airports Federal lease area while possible, would be resource intensive and carry elevated risk regarding public communications.

An alternative option that would be simpler to administer is to restrict access by either refusing entry to the waste contractor managing the airport terminal contract (not the tenant's waste handlers) or denying deep burial applications for airside and biosecurity waste.

Options for Council consideration

Options available to Council may include:

1. Maintain current arrangements

   Council continues to permit access to Shoal Bay Waste Management Facility and receives stormwater from the airport catchment through existing drainage networks.

2. Cost recovery and commercial review

   Rather than restricting access, City of Darwin could review whether fees and charges appropriately reflect the costs and impacts associated with servicing the airport.

   Potential actions:

   - review landfill gate fees and special waste charges
   - review deep burial and biosecurity waste fees

- investigate whether stormwater contributions or partnership arrangements could be negotiated.
- assess whether infrastructure impacts are being adequately recovered.

3. Targeted restrictions for specific waste streams

   Instead of denying all airport waste, Council could consider, subject to advice, operational controls on particular waste streams, such as:

   - biosecurity waste
   - quarantine waste
   - hazardous materials
   - high-risk special waste.

PREVIOUS COUNCIL RESOLUTION

At the 28 July 2026 meeting Council resolved:

RESOLUTION ORD287/26

1. THAT Council receives a report reviewing the legal, financial, operational and environmental implications of restricting or denying Darwin International Airport access to Council-operated facilities and services, including:
   a) the acceptance at the Shoal Bay Waste Management Facility of waste originating from buildings, businesses and other premises located on Darwin International Airport land, and
   b) access to, or use of, Council-owned stormwater drainage infrastructure.
2. THAT a report is presented to Council identifying any statutory, contractual or regulatory constraints and outline available options and associated risks.

CARRIED 13/0

STRATEGIC PLAN ALIGNMENT	6 Governance Framework 6.3 Decision Making and Management
BUDGET / FINANCIAL / RESOURCE IMPLICATIONS	**Budget/Funding:** The Airport Development Group calculated rates equivalent liability is approximately $2.2M **Is Funding identified:** N/A
LEGISLATION / POLICY CONTROLS OR IMPACTS	**Legislation:** *Water Act 1992 (NT)* *Local Government Act 2019 (NT)* *Local Government (General) Regulations 2021 (NT)* **Policy:** Waste and Resource Recovery Strategy
CONSULTATION, ENGAGEMENT & COMMUNICATION	**Engagement Level:** Inform **Tactics:** To be confirmed

	Internal: Technical Design Environment Waste Corporate Marketing, Communications and Engagement Advocacy **External:** Airport Development Group Tenants of Airport Development Group
DECLARATION OF INTEREST	The report author does not have a conflict of interest in relation to this matter. The report authoriser does not have a conflict of interest in relation to this matter. If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).

15 CORRESPONDENCE

Nil

16 NOTICES OF MOTION

16.1 NOTICE OF MOTION - REVIEW OF ORDINARY COUNCIL MEETING SCHEDULE

Attachments: **Nil**

I, Councillor Jimmy Bouhoris, give notice that at the next Ordinary Council Meeting on 24 November 2026, I will move the following motion:-

MOTION

1. THAT Council note prior information by way of reports, presentations, and resolutions relating to City of Darwin's Ordinary Council Meeting schedules, are available on the Elected Member intranet.
2. THAT a workshop is ideally held before the March 2027 Ordinary Council Meeting to consider associated implications, resources and relevant comparisons for holding two Ordinary Council Meetings per month commencing July 2027, noting the reduced meeting schedule remains for the January and December period.
3. THAT Council receives a report, at the March 2027 Ordinary Council Meeting, reviewing the implications, resources and comparisons of holding two Council Meetings per month instead of one per month commencing from 1 July 2027.
4. THAT Council note that funding cost for this change is estimated to be between $150,000 to $300,000 and this will be referred to and considered as part of the 2027/28 budget process as a new initiative.

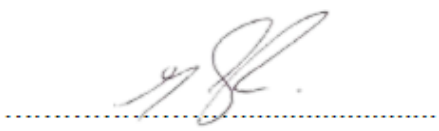
REASON:

The purpose of this motion is to provide Elected Members with the historical information, operational advice, verified costs and funding options required to make an informed decision about proposed changes to City of Darwin's future Ordinary Council Meeting schedule.

During my nine years as a City of Darwin Councillor, I have worked under both the twice-monthly and one-meeting-per-month models. From that experience, I found the two-meeting model provided a more regular connection between matters raised by residents, questions to administration and the formal public decision-making process.

This motion does not alter the current meeting schedule or approve additional expenditure. It provides for the previous information to be circulated, an Elected Member Workshop to be held and the financial and operational implications to be properly assessed through the 2027/28 Municipal Plan and Budget process.

This will allow Council to consider whether two Ordinary Council Meetings per month would better support community representation and public decision-making, while ensuring any future change is affordable, properly resourced and supported by an identified funding source.



Signed by me at Darwin this 19 November 2026

COUNCILLOR JIMMY BOUHORIS

ADMINISTRATION COMMENT

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Nil
External consultant advice	Nil
Legal advice / litigation	Nil
Impacts to existing projects	Will affect the timing of delivery for other Governance projects, frameworks, submissions and have staffing resource impact and broader operational implications. ***Historical Report Summary on Meeting Schedule Changes*** A Forum Workshop on the Meeting Schedule was held on 18 July 2023 with the Briefing Papers and PowerPoint presentation available on the Elected Member Intranet site with a supporting report presented at the Ordinary Council Meeting on 25 July 2023. Another Forum Workshop was held with Elected Members on 27 November 2023. A further report was presented to Council on 5 December 2023 proposing a trial period to alter the meeting schedule, which proceeded. A further presentation was provided to Elected Members on the 20 August 2024 with a support report presented to Council to approve the proposed one meeting schedule per month for the remainder of the 23rd Term of Council at the Ordinary Council Meeting held 27 August 2024. The 24th Term of Council adopted the current one meeting schedule per month at the Ordinary Council Meeting held on 30 September 2025.
Impact to FTE	Circa 40 to 50 hours of Governance Resource Team allocation to conduct a comparison review with peer Councils and reports and prepare for, arrange and attend a workshop. Noting that reporting or other governance functions may need to be deferred to achieve the timeframe. Comparison of historical council meeting schedules through to hybrid version and current scheduling.
Budget reallocation	Yes, budget to be identified and referred to 2027/28 budget process with estimated costs between $150,000 and $300,000
Capital investment	Nil
Officer time preparing the report requested in this motion	Circa 40 to 50 hours for workshop and the report
Officer time in receiving and preparing this Administration Comment	Two hours

16.2 NOTICE OF MOTION - VANDALISM AND ANTI-SOCIAL BEHAVIOUR

Attachments: **Nil**

I, Councillor Kim Farrar, give notice that at the next Ordinary Council Meeting on 24 November 2026, I will move the following motion:-

MOTION

1. THAT Council note the strategic objectives contained within City of Darwin 2030: City for People, City of Colour and the Place and Liveability Plan 2050 to improve amenity, liveability and community wellbeing through high-quality safe public spaces.
2. THAT Council requests officers to prepare a report outlining the direct and indirect costs incurred by City of Darwin as a result of vandalism and anti-social behaviour impacts across the municipality and the Darwin CBD, including:
   a) costs associated with repairing and replacing Council assets damaged through vandalism
   b) costs associated with the increased service provision including cleaning, graffiti removal and security
   c) costs associated with contractors required to address these issues
   d) which areas within the municipality experience recurring impacts.
3. THAT a report be presented to Council by February 2027 outlining the findings of the assessment. This report will provide Council with a clear understanding of these costs and support evidence-based advocacy to the Northern Territory Government for greater support and measures to improve safety, amenity and community wellbeing.

REASON:

City of Darwin's strategic priorities outlined in Darwin 2030 and Darwin 2050 seek to create a city that is vibrant, safe, welcoming and liveable, with a strong focus on people, place, community wellbeing and high-quality safe public spaces.

I work in the city and often walk around the CBD during my working week, and for the last 12 months, I feel the antisocial behaviour has increased. The city is no longer a safe, clean and inviting space. This also goes for all wards, their parks and playgrounds.

At the community film night held at Moil Park in May, a resident remarked that it was great to see children playing on the playground. They said they would not usually let children play there because of ongoing concerns about broken glass and incidents of fighting, underscoring the positive community atmosphere created by the event.

Vandalism and antisocial behaviour impacts across Darwin are affecting public amenity and increasing Council costs through repairs, cleaning, and staff resources. As these expenses are borne by ratepayers, understanding the financial impact is essential to inform Council decisions and future advocacy.

Signed by me at Darwin this 12 November 2026



…….....

COUNCILLOR KIM FARRAR

ADMINISTRATION COMMENT

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Nil
External consultant advice	Nil
Legal advice / litigation	Nil
Impacts to existing projects	Nil
Impact to FTE	Nil
Budget reallocation	Nil for the desktop review and report
Capital investment	Nil
Officer time preparing the report requested in this motion	15 - 20 hours
Officer time in receiving and preparing this Administration Comment	1 hour

17 REPORTS OF REPRESENTATIVES

18 QUESTIONS BY MEMBERS

19 GENERAL BUSINESS

20 DATE, TIME AND PLACE OF NEXT ORDINARY COUNCIL MEETING

THAT the next Ordinary Meeting of Council be held on Tuesday, 1 December 2026, at 5:30 pm (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue, Darwin.

21 CLOSURE OF MEETING TO THE PUBLIC

THAT pursuant to Section 99 (2) of the Local Government Act *2019* and Regulation 8 of the Local Government Regulations the meeting be closed to the public to consider the Confidential Items of the Agenda.

RECOMMENDATIONS

That the Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

27.1 Proposal for Long Term Agreement

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

27.2 Waste Agreement

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

27.3 Road Opening Flightpath Road

This matter is considered to be confidential under Section 99(2) - 51(e) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with subject to subregulation 51(3) – information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.

27.4 Community Grants Round 2 Recommendations 2026/27

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

27.5 Nightcliff Oval Changerooms

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

28.1 Information Regarding Statutory Obligations

This matter is considered to be confidential under Section 99(2) - 51(d) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information subject to an obligation of confidentiality at law, or in equity.

22 ADJOURNMENT OF MEETING AND MEDIA LIAISON

Minutes

Ordinary Council Meeting

Tuesday, 27 October 2026

Unconfirmed

Reports, recommendations and supporting documentation can be accessed via the City of Darwin Website at www.darwin.nt.gov.au, or contact Customer Service on (08) 8930 0300.

MINUTES OF CITY OF DARWIN
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS DARRANDIRRA, LEVEL 1, CIVIC CENTRE, HARRY CHAN AVENUE, DARWIN
ON TUESDAY, 27 OCTOBER 2026 AT 5:30 PM

Unconfirmed

PRESENT:

Lord Mayor Peter Styles (Chair)
Deputy Lord Mayor Sam Weston
Councillor Jimmy Bouhoris
Councillor Nicole Brown
Councillor Shani Carson
Councillor Kim Farrar
Councillor Julie Fraser
Councillor Edwin Joseph
Councillor Sylvia Klonaris
Councillor Clarence McCarthy-Grogan
Councillor Mick Palmer
Councillor Patrik Ralph

OFFICERS:

Chief Executive Officer, Simone Saunders
General Manager Community, Matt Grassmayr
General Manager Corporate, Natalie Williamson
General Manager Innovation, Alice Percy

APOLOGY:

Councillor Peter Pangquee

GUESTS:

Nil

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Unconfirmed

1 ACKNOWLEDGEMENT OF COUNTRY

We the members of City of Darwin acknowledge that we are meeting on Larrakia Country.

We recognise and pay our respects to all Larrakia people, Traditional Owners and Custodian Elders of the past and present.

We support emerging Larrakia leaders now and into the future.

We are committed to working together with all Larrakia to care for this land and sea for our shared future.

2 THE LORD'S PRAYER

Our Father, who art in heaven, hallowed be thy name; thy kingdom come; thy will be done; on earth as it is in heaven.

Give us this day our daily bread. And forgive us our trespasses, as we forgive those who trespass against us. And lead us not into temptation; but deliver us from evil.

For thine is the kingdom, the power, and the glory for ever and ever.

Amen

Councillor Kim Farrar was not present at the commencement of the meeting at 5:32 pm.

Councillor Peter Pangquee was not present at the commencement of the meeting, however previously advised that he will be an apology for the open section of the meeting.

3 MEETING DECLARED OPEN

RESOLUTION ORD406/26

Moved: Deputy Lord Mayor Sam Weston
Seconded: Councillor Patrik Ralph

The Chair declared the meeting open at 5:32 pm.

CARRIED 11/0

4 APOLOGIES AND LEAVE OF ABSENCE

4.1 APOLOGIES

Nil

4.2 LEAVE OF ABSENCE GRANTED

Nil

4.3 LEAVE OF ABSENCE REQUESTED

RESOLUTION ORD407/26

Moved: Deputy Lord Mayor Sam Weston

Unconfirmed

Seconded: Councillor Patrik Ralph

THAT a Leave of Absence be granted for Councillor Mick Palmer for the 24 November 2026.

CARRIED 11/0

5 ELECTRONIC MEETING ATTENDANCE

5.1 ELECTRONIC MEETING ATTENDANCE GRANTED

RESOLUTION ORD408/26

Moved: Councillor Shani Carson
Seconded: Deputy Lord Mayor Sam Weston

THAT Council note that pursuant to Section 95 (3) of the *Local Government Act 2019,* the following Councillor(s) was granted permission for Electronic Meeting Attendance:

- Kim Farrar
- Peter Pangquee

CARRIED 11/0

5.2 ELECTRONIC MEETING ATTENDANCE REQUESTED

Nil

6 DECLARATION OF INTEREST OF MEMBERS AND STAFF

6.1 DECLARATION OF INTEREST BY MEMBERS

RESOLUTION ORD409/26

Moved: Councillor Jimmy Bouhoris
Seconded: Councillor Mick Palmer

1. THAT Council note that pursuant to Section 114 and 115 of the *Local Government Act 2019*, Councllor Sylvia Klonaris, declared a Conflict of Interest in Item 27.5 - Sister City Advisory Committee Membership Appointment 2026-28.

2. THAT Council note that pursuant to Section 114 and 115 of the *Local Government Act 2019*, Councillor Patrik Ralph, declared a Conflict of Interest in Item Item 27.5 - Sister City Advisory Committee Membership Appointment 2026-28.

3. THAT Council note that pursuant to Section 114 and 115 of the *Local Government Act 2019*, Lord Mayor Peter Styles, declared a Conflict of Interest in Item Item 27.5 - Sister City Advisory Committee Membership Appointment 2026-28.

CARRIED 11/0

Unconfirmed

6.2 DECLARATION OF INTEREST BY STAFF

Nil

7 CONFIRMATION OF PREVIOUS MINUTES

RESOLUTION ORD410/26

Moved: Councillor Mick Palmer
Seconded: Councillor Shani Carson

THAT the minutes of the Ordinary Council Meeting held on 29 September 2026 be confirmed.

CARRIED 11/0

8 MOVING OF ITEMS

8.1 MOVING OF OPEN ITEMS INTO CONFIDENTIAL

Nil

8.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN

Nil

8.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING

27.1 CITY OF DARWIN ANNUAL REPORT 2025/26

RESOLUTION ORD427/26

Moved: Councillor Jimmy Bouhoris
Seconded: Deputy Lord Mayor Sam Weston

1. THAT the report entitled City of Darwin Annual Report 2025/26 be received and noted.
2. THAT Council adopt the 2025/26 City of Darwin Annual Report, inclusive of the Audited Financial Statements for 2025/26.
3. THAT the 2025/26 City of Darwin Annual Report, be forwarded to the Minister for Local Government no later than 15 November 2026.
4. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293(1) of the Local Government Act 2019.
5. THAT the report remains confidential and the decision be moved into Open at the end of the meeting.
6. THAT the document be moved into Open after it has been delivered to the Minister.

CARRIED 12/0

Unconfirmed

27.2 2027/2028 BUDGET DEVELOPMENT

RESOLUTION ORD428/26

Moved: Councillor Edwin Joseph
Seconded: Councillor Mick Palmer

1. THAT the report entitled 2027/2028 Budget Development be received and noted.
2. That Council endorse the Council Budget Timetable 2027/2028 provided at **Attachment 1**.
3. THAT Council endorse the Draft Budget Assumptions 2027/2028 for the budget development provided at **Attachment 2**.
4. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the Local Government Act 2019.
5. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

CARRIED 12/0

27.5 SISTER CITY ADVISORY COMMITTEE MEMBERSHIP APPOINTMENT 2026-28

RESOLUTION ORD438/26

Moved: Councillor Jimmy Bouhoris
Seconded: Councillor Nicole Brown

1. THAT the report entitled Sister City Advisory Committee Membership Appointment 2026-28 be received and noted.
2. THAT Council appoint the below membership for the 2026-28 Sister City Advisory Committee:
   - Ms Kathleen Heelan (Chair)
   - Mr Ben Poveda Alfonso (Ordinary Member)
   - Ms Emma Nesbitt (Ordinary Member)
   - Ms Jane Hampson (Ordinary Member)
   - Mr Nikolaos Theodorakopoulos (Ordinary Member)
   - Ms Ninik Stroud (Ordinary Member)
   - Ms Stephanie Lin (Ordinary Member)
   - Ms Theresa Paterson (Ordinary Member)
   - Mr Tony Miaoudis (Ordinary Member)
   - Ms Ying Yu (Ordinary Member)
3. THAT Council acknowledge and thank all outgoing members for their contributions throughout their term.
4. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293(1) of the *Local Government Act 2019.*
5. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

CARRIED 10/0

28.1 CORPORATE SERVICES QUARTERLY REPORT - JULY TO SEPTEMBER 2026

Unconfirmed

RESOLUTION ORD441/26

Moved: Deputy Lord Mayor Sam Weston
Seconded: Councillor Edwin Joseph

1. THAT the report entitled Corporate Services Quarterly Report - July to September 2026 be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293(1) of the *Local Government Act 2019.*
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

CARRIED 13/0

9 MATTERS OF PUBLIC IMPORTANCE / LORD MAYORAL MINUTE

Nil

10 PUBLIC QUESTION TIME

Councillor Kim Farrar joined the meeting at 5:36 pm.

10.1 PUBLIC QUESTION TIME

RESOLUTION ORD411/26

Moved: Councillor Mick Palmer
Seconded: Deputy Lord Mayor Sam Weston

THAT the following Public Questions and responses as tabled from Donna Schakelaar regarding the recording of Open Council Meetings be received and noted.

Question 1

Has Council considered making recordings of the Open Sessions of Council Meetings publicly available online following each meeting to improve transparency, customer service and public access to Council proceedings, consistent with section 3.9 of the Meetings Policy (Policy No. 1053.100.E.R)? If so, when was this matter considered and what was the outcome of Council's consideration?

Response

The matter of webcasting Council meetings has previously been considered by Council through a series of reports and briefings between 2017 and 2021, including consideration in both open and confidential settings. Any future proposal to publish recordings of Council meetings would require consideration and determination by Council resolution, having regard to the relevant legal, governance, operational, financial and technological considerations.

Council currently facilitates transparency and public accessibility of its decision-making processes through the publication of meeting agendas and confirmed minutes on its website. These measures are supplemented by information disseminated through Council's communication channels, including its website, social media platforms and public notices.

Question 2

Is Council aware that Litchfield Council (YouTube) and Alice Springs Town Council (Council website) each make recordings of their open meetings publicly available online?

Unconfirmed

Response

Council is aware that some local government authorities provide public access to recordings of their open meetings through online platforms, we are also aware that some local government authorities do not.

Council acknowledges that individual local government authorities determine its own approach to the recordings of meetings, considering, but not limited to, systems, legislative constraints, meeting format, risk and governance.

Question 3

What, if any, are the barriers to Council implementing a publicly accessible online archive of recordings of the Open Sessions of Council Meetings, having regard to sections 4(1)(b), 24(a) and (b), and 99(i) of the Local Government Act 2019 (NT)?

Response

The provisions of the Local Government Act 2019 referenced do not relate to the provision or publication of video recordings of Council meetings. There is no legislative requirement under the Act for local governments to record or webcast Council meetings, or to publish recordings online.

The establishment and ongoing management of an online recording archive would require consideration and determination by Council resolution.

CARRIED 12/0

11 PETITIONS

Nil

12 DEPUTATIONS AND BRIEFINGS

Nil

13 ACTION REPORTS

13.1 CITY OF DARWIN STRATEGIC AND PRIORITY PROJECTS REVIEW

RESOLUTION ORD412/26

Moved: Councillor Jimmy Bouhoris
Seconded: Councillor Patrik Ralph

1. THAT the report entitled City of Darwin Priority Projects Review be received and noted.
2. THAT Council adopt the Strategic and Priority Projects Plan 2030 at **Attachment 1.**

CARRIED 11/1

Unconfirmed

13.2 PUBLIC HOLIDAY

RESOLUTION ORD413/26

Moved: Councillor Edwin Joseph
Seconded: Councillor Patrik Ralph

1. THAT the report entitled Public Holiday be received and noted.
2. THAT Council, pursuant to Section 90 of the *Local Government Act 2019 (NT)* approve for the Ordinary Meeting of Council scheduled for Tuesday, 26 January 2027 (Australia Day public holiday) be held on Wednesday, 27 January 2027.
3. THAT Council note a public forum will be held at the Civic Centre commencing at 5.00pm on Wednesday 27 January 2027.

CARRIED 11/1

14 RECEIVE & NOTE REPORTS

14.1 MONTHLY FINANCIAL REPORT - SEPTEMBER 2026

RESOLUTION ORD414/26

Moved: Councillor Mick Palmer
Seconded: Deputy Lord Mayor Sam Weston

THAT the report entitled Monthly Financial Report – September 2026 be received and noted.

CARRIED 12/0

Due to technical issues Councillor Kim Farrar was unable to be seen via electronic means.

14.2 ENGAGEMENT OUTCOMES - CIVIC CENTRE COMMUNITY PLAZA

RESOLUTION ORD415/26

Moved: Councillor Jimmy Bouhoris
Seconded: Councillor Sylvia Klonaris

THAT the report entitled Engagement Outcomes - Civic Centre Community Plaza be received and noted

CARRIED 11/0

Councillor Kim Farrar re-joined the meeting at 6:02 pm.

14.3 OVAL INFRASTRUCTURE UPGRADES

RESOLUTION ORD416/26

Moved: Councillor Mick Palmer
Seconded: Councillor Sylvia Klonaris

THAT the report entitled Oval Infrastructure Upgrades be received and noted.

CARRIED 12/0

Unconfirmed

14.4 QUARTERLY PERFORMANCE REPORT - JULY TO SEPTEMBER 2026 (Q1)

RESOLUTION ORD417/26

Moved: Deputy Lord Mayor Sam Weston
Seconded: Councillor Sylvia Klonaris

THAT the report entitled Quarterly Performance Report – July to September 2026 (Q1) be received and noted.

CARRIED 12/0

15 CORRESPONDENCE

15.1 INCOMING CORRESPONDENCE - NORTHERN TERRITORY ELECTORAL COMMISSION - 2026 CHAN WARD BY-ELECTION REPORT

RESOLUTION ORD418/26

Moved: Councillor Mick Palmer
Seconded: Councillor Jimmy Bouhoris

THAT the report entitled Incoming Correspondence - Northern Territory Electoral Commission - 2026 Chan Ward By-Election Report be received and noted.

CARRIED 12/0

16 NOTICES OF MOTION

Councillor Clarence McCarthy-Grogan departed the meeting at 6:15 pm.

Councillor Clarence McCarthy-Grogan re-joined the meeting at 6:18 pm.

16.1 NOTICE OF MOTION - PUBLIC FORUM TERMS OF REFERENCE

I, Councillor Patrik Ralph, give notice that at the next Ordinary Council Meeting on 27 October 2026, I will move the following motion:-

RESOLUTION ORD419/26

Moved: Councillor Patrik Ralph
Seconded: Councillor Sylvia Klonaris

1. THAT Council notes the regular practice, in accordance with our Meetings Policy, of holding Public Forums prior to the last Ordinary Council Meeting of the month, including but not limited to providing and opportunity for:
   (a) Members of the public to come and meet Elected Members and ask them questions regarding council business, the upcoming meeting agenda, and other topics the Chair considers appropriate;
   (b) All Elected Members to contribute to the discussion and answer questions posed to them by members of the public, in compliance with existing meeting procedures and Code of Conduct expectations.
2. THAT Council endorse for a Workshop or Workshops to be held to discuss the following:

Unconfirmed

(a) Establishing specific Terms of Reference for the ongoing operation of Public Forums;

(b) Potential benefits, risks, limitations and opportunities of enhancing administrative protocols, including but not limited to the provision of secretarial support;

(c) Any amendments that may be made to existing council procedures to encourage and allow further participation and value to be obtained in Public Forums;

(d) Any Elected Members written feedback and/or suggestions on the operation of Public Forums provided prior to the Workshop.

3. THAT Council note that the Workshop or Workshops would be included within an existing scheduled Forum Meeting so as to not create additional costs associated with an extra meeting.

CARRIED 12/0

16.2 NOTICE OF MOTION - RECORDING OF COUNCIL MEETINGS

I, Councillor Patrik Ralph, give notice that at the next Ordinary Council Meeting on 27 October 2026, I will move the following motion:-

RESOLUTION ORD420/26

Moved: Councillor Patrik Ralph
Seconded: Councillor Sylvia Klonaris

1. THAT Council note the enquires made by our community regarding the webcasting of the Ordinary Meetings of Council.
2. THAT Council receive a report to be presented at a future briefing, prior to 31 March 2027, advising of options to publish the recordings of the open section of Ordinary Council Meetings to the official council website.
3. THAT the report considers the associated risks and benefits of publishing the recordings of the open section of Ordinary Council Meetings and relevant comparisons and examples.
4. THAT this report is considered preliminary in nature and that any future budgetary costs, for example the requirement and costs to obtain independent legal or other professional advice, be referred for consideration to the future briefing.

CARRIED 12/0

17 REPORTS OF REPRESENTATIVES

Nil

Unconfirmed

18 QUESTIONS BY MEMBERS

18.1 BICYCLE RACKS

RESOLUTION ORD421/26

Moved: Councillor Patrik Ralph
Seconded: Deputy Lord Mayor Sam Weston

Question

Councillor Julie Fraser inquired if officers could provide an estimate of the cost of installing bicycle racks on Casuarina Drive, opposite the Beachfront Hotel.

Response

General Manager Community Matt Grassymayr advised that a cost estimate would be provided through Councillor Support.

CARRIED 12/0

19 GENERAL BUSINESS

19.1 PARAP VILLAGE TOILET FACILITIES

RESOLUTION ORD422/26

Moved: Deputy Lord Mayor Sam Weston
Seconded: Councillor Julie Fraser

Councillor Sam Weston asked about the process for changing the opening hours of the public toilets at Parap Village from 24-hour access to overnight closure.

General Manager Community Matt Grassymayr advised that the operating hours of public toilets within the municipality are determined by Council. The Parap Village toilets classification was endorsed by council as Level 1 – open to the public 24/7. Any changes to the service schedule would need to be approved by Council which can be through a Notice of Motion.

CARRIED 12/0

20 DATE, TIME AND PLACE OF NEXT ORDINARY COUNCIL MEETING

RECOMMENDATIONS

THAT the next Ordinary Meeting of Council be held on Tuesday, 24 November 2026, at 5:30 pm (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue, Darwin.

21 CLOSURE OF MEETING TO THE PUBLIC

RECOMMENDATIONS

Unconfirmed

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the Local Government Regulations the meeting be closed to the public to consider the Confidential Items of the Agenda.

RECOMMENDATIONS

That the Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

27.1 City of Darwin Annual Report 2025/26

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

27.2 2027/2028 Budget Development

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

27.3 Proposed Telecommunications Facility

This matter is considered to be confidential under Section 99(2) - 51(b) and 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information about the personal circumstances of a resident or ratepayer and information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

27.4 Pool Management Contract

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

27.5 Sister City Advisory Committee Membership Appointment 2026-28

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

27.6 Partnership Opportunity

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

27.7 Memorandum of Understanding

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council

Unconfirmed

or some other person.

28.1 Corporate Services Quarterly Report - July to September 2026

This matter is considered to be confidential under Section 99(2) - 51(a) and 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information about the employment of a particular individual as a member of the staff or possible member of the staff of the council that could, if publicly disclosed, cause prejudice to the individual and information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

Unconfirmed

22 ADJOURNMENT OF MEETING AND MEDIA LIAISON

RESOLUTION ORD423/26

Moved: Councillor Sylvia Klonaris
Seconded: Councillor Clarence McCarthy-Grogan

THAT the open section of the meeting be adjorned at 6:34 pm.

CARRIED 12/0

THAT the open section of the meeting be resumed at 9:19 pm.

THAT the chair declared the meeting closed at 9:19 pm.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 24 November 2026.

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CHAIR

Unconfirmed