

# Agenda

## Ordinary Council Meeting

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I hereby give notice that an Ordinary Meeting of Council will be held on:

- Date:** Tuesday, 27 January 2026
- Time:** 5:30 PM
- Location:** Council Chambers Darrandirra  
Level 1, Civic Centre  
Harry Chan Avenue, Darwin
- Webcasting:** [MS Teams Link to Webcast](#)

Simone Saunders

Chief Executive Officer



**ORDINARY COUNCIL MEMBERS**

The Right Worshipful, the Lord Mayor Peter Styles (Chair)

Deputy Lord Mayor Patrik Ralph

Councillor Jimmy Bouhoris

Councillor Nicole Brown

Councillor Shani Carson

Councillor Kim Farrar

Councillor Julie Fraser

Councillor Edwin Joseph

Councillor Sylvia Klonaris

Councillor Mick Palmer

Councillor Peter Pangquee

Councillor Ed Smelt

Councillor Sam Weston

**OFFICERS**

Chief Executive Officer, Simone Saunders

General Manager Community, Matt Grassmayr

General Manager Corporate, Natalie Williamson

General Manager Innovation, Alice Percy

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**WEBCASTING DISCLAIMER**

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**1 ACKNOWLEDGEMENT OF COUNTRY**

**2 THE LORD'S PRAYER**

**3 MEETING DECLARED OPEN**

**4 APOLOGIES AND LEAVE OF ABSENCE**

**4.1 Apologies**

**4.2 Leave of Absence Granted**

**4.3 Leave of Absence Requested**

**5 ELECTRONIC MEETING ATTENDANCE**

**5.1 Electronic Meeting Attendance Granted**

**5.2 Electronic Meeting Attendance Requested**

**6 DECLARATION OF INTEREST OF MEMBERS AND STAFF**

**7 CONFIRMATION OF PREVIOUS MINUTES**

Ordinary Council Meeting - 2 December 2025

**8 MOVING OF ITEMS**

**8.1 Moving Open Items into Confidential**

**8.2 Moving Confidential Items into Open**

**9 MATTERS OF PUBLIC IMPORTANCE / LORD MAYORAL MINUTE**

Nil

**10 PUBLIC QUESTION TIME**

Nil

**11 PETITIONS**

Nil

**12 DEPUTATIONS AND BRIEFINGS**

Welcome to Country

**13 NOTICES OF MOTION****13.1 NOTICE OF MOTION - CONFIDENTIAL BUDGET FORUM****Attachments: Nil**

I, Councillor Mick Palmer, give notice that at the next Ordinary Council Meeting on 27 January 2026, I will move the following motion:-

**MOTION**

1. THAT Council at the first Confidential Budget Forum on 3 February 2026, settle on at least two percentage options for indexation of next financial year's rates, fees and charges.
2. THAT such options are put to vote by Council at the Ordinary Council Meeting immediately following the Confidential Budget Forum.

**REASON:****Transparency:**

Annual increases in rates, fees and charges are among the most common criticisms of Council.

By having a public vote, members of the public will be able to see where their Councillors stand on the issue and will be able to take that into account at the next election.

**Budget Formulation:**

An early vote on rates, fees and charges will provide certainty around revenue projections early in the budget process and streamline the processes around the continuation of old or introduction of new initiatives.

Signed by me at Darwin this 10 November 2025

**COUNCILLOR MICK PALMER**

**ADMINISTRATION COMMENT**

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Nil
External consultant advice	Nil
Legal advice / litigation	Nil
Impacts to existing projects	Consideration to budget development and Municipal Plan timetable and staff resourcing would need to be reviewed.
Impact to FTE	Nil
Budget reallocation	Any resolutions will impact annual budget 2026/27
Capital investment	Nil
Officer time preparing the report requested in this motion	No requirement for a report.
Officer time in receiving and preparing this Administration Comment	1 hour

**13.2 NOTICE OF MOTION - CYCLONE FINA LESSONS LEARNED**

**Attachments: Nil**

I, Councillor Shani Carson, give notice that at the next Ordinary Council Meeting on 27 January 2026, I will move the following motion:-

**MOTION**

1. THAT Council receive a Lessons Learned Report on the response to Cyclone Fina, including consideration of:
  - (a) Community communication before, during and after the event
  - (b) Councils' preparedness and internal readiness
  - (c) Early recovery activities (including green waste, facilities and public updates)
  - (d) Coordination with NT Government
  - (e) Information provided to elected members.
2. Request the report identify practical improvements within Council's influence, including opportunities for community education, clearer public guidance and preparedness messaging, to strengthen community confidence.
3. THAT a Lessons Learned Report be presented to Council by May 2026.

**REASON:**

Community experience during Cyclone Fina highlighted confusion around public communication, green-waste arrangements, facility closures and early recovery processes.

While many operational elements functioned well, elected members and residents observed areas where communication clarity, inter-agency coordination and community-support arrangements could be strengthened.

A structured lessons learned review will support continuous improvement and enhance community confidence for future events.

Signed by me at Darwin this 10 January 2026



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**COUNCILLOR SHANI CARSON**

**ADMINISTRATION COMMENT**

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Nil
External consultant advice	Nil
Legal advice / litigation	NA
Impacts to existing projects	Nil
Impact to FTE	Nil
Budget reallocation	Nil
Capital investment	Nil
Officer time preparing the report requested in this motion	10 hours for the preparation of the Council report. This does not include time undertaking the evaluation.  The evaluation of Cyclone Fina and implementation of the Cyclone Response Plan is scheduled regardless of the motion.
Officer time in receiving and preparing this Administration Comment	1 hour

**13.3 NOTICE OF MOTION - CBD BUSINESS INITIATIVES**

**Attachments: Nil**

I, Councillor Sam Weston, give notice that at the next Ordinary Council Meeting on 27 January 2026, I will move the following motion:-

**MOTION**

1. THAT Council notes that Darwin CBD projects, including but not limited to infrastructure projects such as the Smith Street upgrades, can be disruptive and have the potential to negatively impact small businesses operating within the CBD.
2. THAT Council receive a report identifying some potential initiatives and low-cost options to support and assist businesses within the CBD.
3. THAT a report be presented to Council as part of the 2026/27 budget process for consideration.

**REASON:**

Over the past years, City of Darwin has implemented various incentives to support CBD businesses. For example, discounted parking and other spend initiatives.

In light of some of the operational impacts to business from CBD projects, it has never been more important to show our support for our CBD businesses.

As a new Council this is our opportunity to give our small business and broader community a message that we are here to help them and show some good will.

Signed by me at Darwin this 15 January 2026



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**COUNCILLOR SAM WESTON**

**ADMINISTRATION COMMENT**

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Inform the community about any incentives if endorsed by Council.  Tactics may include social media posts, emails to key stakeholders, flyers, and newsletter updates.
External consultant advice	Nil
Legal advice / litigation	Nil
Impacts to existing projects	Nil
Impact to FTE	Nil
Budget reallocation	If a parking incentive then, City of Darwin officers time spent on marketing, promotion, PayStay changes, customer enquiries, sticker placement and removal, estimated to be approximately \$5,000.
Capital investment	Nil
Officer time preparing the report requested in this motion	7 hours
Officer time in receiving and preparing this Administration Comment	1 hour

**13.4 NOTICE OF MOTION - DISABLED PARKING IN DARWIN CBD**

**Attachments:** Nil

I, Councillor Sylvia Klonaris, give notice that at the next Ordinary Council Meeting on 27 January 2026, I will move the following motion:-

- MOTION**
1. THAT Council note the City of Darwin Access Strategy 2025 – 2030 priority to enhance accessibility within our Municipality.
  2. THAT a report is presented to Council identifying options for disabled parking fees and charges and includes a process for review and identification of locations and availability of designated disability bays within the CBD to support and assist permit holders.
  3. THAT Council endorse for the report to include the provision of free parking in designated disability bays within the CBD, commencing 1 July 2026, with eligible permit holders using the PayStay app to access the free parking.
  4. THAT the report be presented to Council as part of the 2026/27 budget process for consideration.

**REASON:**

Darwin’s population is continuing to age, with many residents facing disadvantage that makes it increasingly difficult to access public transport and public spaces. Enhancing parking accessibility will improve mobility and social inclusion, reinforcing the City of Darwin’s commitment to accessibility and supporting the delivery of the Access Strategy 2025–2030.

This initiative will also stimulate economic activity in the CBD by reducing parking cost barriers for people with mobility constraints, encouraging more frequent visits and increased spending in local businesses. Importantly, it will help restore public goodwill by demonstrating a compassionate, inclusive approach and positioning the municipality as a modern leader in accessible practices.

The current Parking Fees and Charges framework varies across different circumstances, making it difficult to understand and causing ongoing confusion for disability permit holders. Councillors have received numerous complaints from permit holders who are struggling to locate suitable accessible parking bays, particularly near shops, and are required to pay from the commencement of parking.

This motion will facilitate the provision of disabled permit holders free parking within designated disability bays within the CBD and identify possible options for key locations for additional disabled bays within the CBD.

Signed by me at Darwin this 20 January 2025



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**COUNCILLOR SYLVIA KLONARIS**

**ADMINISTRATION COMMENT**

In this section information is provided by officers to facilitate decision-making:

- Facts and data
- Background context and historical information relating to the NOM
- What the next steps would be if the motion is passed, for example “a council report will be prepared and presented by 28 February 2023”

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or pricing has been obtained for this motion:

Public consultation requirements	Nil seeking a report only
External consultant advice	
Legal advice / litigation	
Impacts to existing projects	Nil seeking a report only
Impact to FTE	20 hours to prepare the initial report
Budget reallocation	\$7,000 time to prepare the report plus Paystay adjustments
Capital investment	
Officer time preparing the report requested in this motion	20 Hours
Officer time in receiving and preparing this Administration Comment	1 hour

## 14 ACTION REPORTS

### 14.1 KAHLIN OVAL CRICKET TRAINING NETS LIGHTING UPGRADE

**Author:** Coordinator Recreation and Leisure  
Executive Manager Community and Cultural Services

**Authoriser:** General Manager Community

**Attachments:** 1. [Engagement Report](#) [↓](#)  
2. [Light Spill Modelling and Obtrusive Lighting Compliance](#) [↓](#)

#### RECOMMENDATIONS

1. THAT the report entitled Kahlin Oval Cricket Training Nets Lighting Upgrade be received and noted.
2. THAT Council endorse the upgrade to the Kahlin Oval Cricket Training Nets Lighting to proceed as a gifted asset to City of Darwin on completion.
3. THAT Council approve funding of \$4,000 to Darwin Cricket Club to upgrade the electrical switchboard at Kahlin Oval Pavilion.
4. THAT delegation is provided for the CEO to enter into an agreement with the Darwin Cricket Club detailing project, certification and gifted asset handover requirements.

#### PURPOSE

The purpose of this report is to seek approval for the upgrade of Kahlin Oval Cricket Training Nets Lighting.

#### KEY ISSUES

- In July 2024, Council provided in-principle support for a proposal from Darwin Cricket Club and NT Cricket to upgrade the cricket training net lights at Kahlin Oval to meet operational and safety standards.
- The proposed upgrade ensures the lights meet safety standards, bringing them in line with the training net lights at Nightcliff Oval and enabling the club to support long-term growth in community cricket through more effective coaching and skill development, and dedicated women's and age-appropriate training sessions.
- The finalised design is for:
  - Four new 12-metre light poles, installed at each corner of the training nets
  - Four new LED lights to each pole
  - Cabling trenched from the electrical board at the Pavilion
  - Installation of Halytech lighting controller
- The lighting design has been independently assessed to ensure compliance with obtrusive lighting standards, and due to the ability to angle the lights better, they are expected to impact neighbouring houses less than the existing lights.

- A community engagement process was undertaken with residents surrounding Kahlin Oval; outcomes of the engagement are detailed in **Attachment 1**.
- If approved the lights will become a gifted asset to City of Darwin on completion.
- Darwin Cricket Club and NT Cricket have requested \$4,000 (ex GST) to assist with upgrading the electrical switchboard at the Kahlin Oval Pavilion.
- Funds have been identified in the 2025/26 Operational Budget should Council endorse the request.

## **DISCUSSION**

Kahlin Oval, located at 42 Temira Crescent, Larrakeyah, is classified as a District oval under the 2016-2026 Sports Field Plan and includes a turf cricket wicket and cricket training nets with lights.

The cricket training nets comprise four lanes; three are used for training and locked at other times, and one lane is always open for public daytime use.

In July 2024, Council provided in-principle support for a proposal from Darwin Cricket Club and NT Cricket to upgrade the cricket training net lights at Kahlin Oval to meet operational and safety standards.

The existing training net lights do not meet Cricket Australia's guidelines for community cricket facilities and do not comply with the Australian Standards related to sport lighting. The insufficient lighting increases the risk of injury to players from wayward cricket balls.

Due to the inadequate lighting, Men's, Women's and Junior grades have been restricted to daylight training only, significantly limiting their practice opportunities.

The club anticipates the upgrade will have the following benefits:

- Improve visibility and help minimise the risk of significant injury.
- Support greater participation and long-term growth in community cricket through more effective coaching and skill development, and dedicated women's and age-appropriate training sessions.

### **Updated Design**

The finalised design proposes to:

- Replace the existing 5-6m poles with four new 12-metre light poles, installed at each corner of the training nets.
- Fit four new LED lights to each pole.
- Provide the electricity for the lights from an electrical board at pavilion with cabling to be trenched alongside the nets.
- Upgrade the electrical switchboard at the pavilion. This was identified as being required prior to the training net lights proposal and will still be required even if lighting upgrade does not proceed.

### **Impact on Parks Infrastructure**

The finalised design has been assessed by City of Darwin Officers. No interference with mowing or irrigation is anticipated as a result.

An Arboricultural Impact Assessment (AIA) was undertaken by City of Darwin's Arborist and provided to Darwin Cricket Club and NT Cricket.

Darwin Cricket Club in consultation with their contactors advised they are confident that the poles can be positioned to ensure no tree removal is necessary and they will ensure methods for running the underground cabling to meet the AIA recommendations for protecting a mature Fig species.

### **Community Engagement Process**

A community engagement process was undertaken with residents surrounding Kahlin Oval; outcomes of the engagement are detailed in **Attachment 1**.

City of Darwin received three pieces of community feedback during the engagement period. The report recommends consideration of the following key concerns raised through the feedback:

#### ***How will light spill to neighbouring houses be prevented?***

The lighting design has been independently assessed to ensure compliance with the Australian Standard for the Control of the Obtrusive Effects of Outdoor Lighting, as evidenced in the compliance statement at **Attachment 2**.

The light spill model at **Attachment 2**, shows the luminous intensity calculated at houses in neighbouring streets to be well under the required level for obtrusive lighting standards.

The LED lights in this design have internal shielding, and the increased height of the poles allows the lights to be better angled down towards the training wickets, therefore the impact to neighbouring houses is expected to be less than the existing lights.

#### ***Will this project have an impact on the traffic flow and parking availability at Kahlin Oval?***

It is not anticipated that the upgrade to the training net lights will result in a significant increase to traffic around Kahlin Oval.

Darwin Cricket Club has stated that their members are regularly reminded not to block driveways, footpaths, or pedestrian access, and are provided clear instructions not to park on nature strips around Kahlin Oval.

The Conditions of Seasonal Oval Allocations includes conditions regarding parking and vehicle access, and failure to comply with any of the conditions contained in the document may jeopardise the Hirer's current (and/or future) booking/s.

At other City of Darwin ovals where there has been reports from residents in relation to parking and traffic flow issues, our Regulatory Services Rangers have attended to actively patrol the area and issue infringement notices if required, in accordance with City of Darwin By-Laws 2023 and the Australian Road Rules.

#### ***Does this project carry a risk of promoting antisocial behaviour at Kahlin Oval?***

The upgrade to the training net lights is not expected to increase alcohol consumption at the club, as this is generally associated with matches and social functions, which are held on weekends when the training net lights will not be in use.

Darwin Cricket Club provided the following measures they have in place to prevent alcohol-related anti-social behaviour:

- *The club hosts very few formal social functions each season – three in 2025, in addition to two Grand Final celebrations.*
- *All activities are conducted in accordance with club liquor licence conditions – hours are on the public register.*
- *The Liquor Commission has attended the premises on several occasions – no issues have been identified, and they successfully completed a liquor licence audit in 2025.*
- *The club is registered with the Good Sports Program and regularly participates in seminars and guidance sessions on responsible club operations.*
- *Where behavioural issues have arisen internally, action has been taken, including suspending two players for misconduct.*
- *All players are reminded of expectations regarding behaviour at the start of each season, and all captains are RSA-qualified.*

- *Darwin Cricket Club actively encourages members not to drive if they have been drinking and to leave vehicles at Kahlin Oval overnight where necessary.*

***Does the proposed lighting upgrade align with lighting regulations and is it consistent with lighting infrastructure used at other sporting grounds within the City of Darwin?***

Kahlin Oval cricket training nets already have existing lights, this upgrade ensures that they meet safety standards, bringing them in line with the training net lights at Nightcliff Oval.

The hours that lighting can be used is the same on all City of Darwin ovals and sports facilities with lights.

Darwin Cricket Club provided the following anticipated hours of use of the cricket training nets:

- **Friday:** to approximately 8pm
- **Saturday:** nets are not used on Saturday evenings
- **Sunday:** no training takes place on Sunday evenings
- **Weeknights:** to approximately 8pm

These hours are well within the Council-endorsed operational hours for sports lighting at City of Darwin ovals (4-9pm Sunday – Thursday and 4-10pm Friday and Saturday) and are not considered to be a significant increase in hours.

The lighting will be controlled by a Halytech controller, as with other oval sports lighting. The system is designed so that users enter their allocated PIN code to turn the lights on and then off after use; however, if they do not turn the lights off, they will automatically switch off at the pre-set cut-off time, preventing accidental lighting of wickets overnight and unnecessary use of electricity.

**Financial Planning**

The expected operational life of structural infrastructure including poles, footings and cabling, and the LED light fittings is 10+yrs, with no routine maintenance or bulb replacements anticipated.

Any faults or defects will be rectified by the installer within the 12 month defect liability period. After this time any reactive maintenance will become the responsibility of City of Darwin.

The Halytech lighting controller enables City of Darwin Officers to produce usage reports via the Illuminator Central website; therefore, all users of the training net lights will be charged at the hourly rate set by Council in the annual Fees and Charges.

The annual subscription for Illuminator Central is \$1000 per year, plus \$100 per lighting controller linked to the subscription (currently seven).

An additional \$100 per year will be required to add the Kahlin Oval training net lights controller to the subscription. This will be sourced from existing operational budget.

**Project Management/ Asset Handover**

To ensure that City of Darwins interests are clearly identified, appropriately managed and the gifted asset meets with requirements, a binding agreement will be entered into with the Darwin Cricket Club prior to the project proceeding. The agreement will ensure that project documentation, approvals, certification, and asset handover requirements are understood and met by the proponent, with guidance on these provided by appointed officers through the project and approval process.

It is recommended that a representative of City of Darwin be part of the Project Control Group to ensure that Council interests are managed throughout the project. Representation by City of Darwin may change during different phases of the project.

**PREVIOUS COUNCIL RESOLUTION**

At the 30 July 2024 Ordinary meeting Council resolved:

**RESOLUTION ORD306/24**

1. THAT the report entitled Kahlin Oval Infrastructure Proposals be received and noted.
2. THAT Council provide in-principle support for the upgrade of lighting at Kahlin Oval Cricket Training Nets.
3. THAT a further report be presented to Council seeking approval for the upgrade of Kahlin Oval Cricket training nets, detailing:
  - (a) The outcomes of community engagement process
  - (b) Funding confirmation
  - (c) Design and technical specifications, including Arboricultural Impact Assessment and service upgrades
  - (d) Financial planning for ongoing maintenance and renewal
4. THAT Council provide approval for installation of plaques on the picket fence at Kahlin Oval, subject to the following:
  - (a) The plaque lists the name of the individuals only, no organisations to be listed.
  - (b) The cost of installation, maintenance, and/or associated damage to City of Darwin assets or property is the responsibility of Darwin Cricket Club.
  - (c) Darwin Cricket Club must keep all plaques in an acceptable and safe condition, including the immediate removal of graffiti, damaged and broken plaques.
5. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
6. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 11/0**

<b>STRATEGIC PLAN ALIGNMENT</b>	2 A Safe, Liveable and Healthy City 2.3 By 2030, Darwin residents will be more active and healthy															
<b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b>	<p><b>Budget/Funding:</b> Darwin Cricket Club have obtained a quote for the works. The estimated costs (ex GST) and funding allocations are:</p> <table border="1" data-bbox="496 1563 1332 2024"> <thead> <tr> <th data-bbox="496 1563 1125 1630"><b>Estimated Project Costs</b></th> <th data-bbox="1125 1563 1332 1630"><b>(ex GST)</b></th> </tr> </thead> <tbody> <tr> <td data-bbox="496 1630 1125 1697">Supply and Installation of Lights</td> <td data-bbox="1125 1630 1332 1697">\$98,000</td> </tr> <tr> <td data-bbox="496 1697 1125 1765">Electrical and Structural Engineering Fees</td> <td data-bbox="1125 1697 1332 1765">\$6,000</td> </tr> <tr> <td data-bbox="496 1765 1125 1832">Contingency Allowance</td> <td data-bbox="1125 1765 1332 1832">\$10,000</td> </tr> <tr> <td data-bbox="496 1832 1125 1899"><b>Total Estimated Cost</b></td> <td data-bbox="1125 1832 1332 1899"><b>\$114,000</b></td> </tr> <tr> <td data-bbox="496 1899 1125 1966"></td> <td data-bbox="1125 1899 1332 1966"></td> </tr> <tr> <td data-bbox="496 1966 1125 2024"><b>Funding identified</b></td> <td data-bbox="1125 1966 1332 2024"></td> </tr> </tbody> </table>		<b>Estimated Project Costs</b>	<b>(ex GST)</b>	Supply and Installation of Lights	\$98,000	Electrical and Structural Engineering Fees	\$6,000	Contingency Allowance	\$10,000	<b>Total Estimated Cost</b>	<b>\$114,000</b>			<b>Funding identified</b>	
<b>Estimated Project Costs</b>	<b>(ex GST)</b>															
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<b>Total Estimated Cost</b>	<b>\$114,000</b>															
<b>Funding identified</b>																

	<table border="1" data-bbox="496 152 1334 488"> <tr> <td>Cricket Australia</td> <td>\$40,000</td> </tr> <tr> <td>NTG Community Benefit Fund Grant</td> <td>\$60,000</td> </tr> <tr> <td>Darwin Cricket Club</td> <td>\$10,000</td> </tr> <tr> <td><b>Total Funds Secured</b></td> <td><b>\$110,000</b></td> </tr> <tr> <td><b>Funds Sought from City of Darwin</b></td> <td><b>\$4,000</b></td> </tr> </table> <p>Darwin Cricket Club and NT Cricket are proposing to include the upgrade of the existing electricity board to the Kahlin Oval Pavilion and are seeking Council support of \$4,000 to contribute to this.</p> <p>It is anticipated that including the upgrade in this project will result in cost savings for Council.</p> <p><b>Is Funding identified:</b></p> <p>Funds have been identified in the 2025/26 operational budget should Council endorse the request.</p>	Cricket Australia	\$40,000	NTG Community Benefit Fund Grant	\$60,000	Darwin Cricket Club	\$10,000	<b>Total Funds Secured</b>	<b>\$110,000</b>	<b>Funds Sought from City of Darwin</b>	<b>\$4,000</b>
Cricket Australia	\$40,000										
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Darwin Cricket Club	\$10,000										
<b>Total Funds Secured</b>	<b>\$110,000</b>										
<b>Funds Sought from City of Darwin</b>	<b>\$4,000</b>										
<b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b>	Nil										
<b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b>	<p><b>Engagement Level:</b> Inform and Consult</p> <p><b>Tactics:</b></p> <p>A community engagement process was undertaken with residents surrounding Kahlin Oval. Outcomes of the engagement are detailed in Attachment 1.</p> <p><b>Internal:</b></p> <ul style="list-style-type: none"> <li>Executive Manager Infrastructure</li> <li>Executive Manager Technical Services</li> <li>Roads and Lighting Engineer</li> <li>Senior Coordinator Parks &amp; Reserves</li> <li>Supervisor Irrigation and Turf</li> <li>Technical Arborist</li> <li>Manager Marketing Communications and Engagement</li> </ul> <p><b>External:</b></p> <ul style="list-style-type: none"> <li>Residents surrounding Kahlin Oval</li> </ul>										
<b>DECLARATION OF INTEREST</b>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>										



# Engagement report

## Kahlin Oval training facility lighting proposal

5 January 2026



[darwin.nt.gov.au](http://darwin.nt.gov.au)



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## Executive summary

### Background

Kahlin Oval is classified as a District oval under the 2016-2026 Sports Field Plan and includes a turf cricket wicket and cricket training nets with lights. NT Cricket and Darwin Cricket Club are long-term Dry Season users of Kahlin Oval, and occupy the pavilion, including toilets, change rooms and storage, under a Deed of Agreement. The cricket training nets comprise of four lanes; three are used for training and locked at other times, and one lane is always open for public daytime use. In May 2024, Darwin Cricket Club and Cricket NT made a proposal to City of Darwin to upgrade the lighting at the Kahlin Oval cricket nets to meet guidelines which would allow the nets to be used beyond daylight hours.

In July 2024, Council provided in-principle support for Darwin Cricket Club and Cricket NT’s proposal to upgrade the lighting at Kahlin Oval cricket training nets, with final approval to be sought pending community engagement outcomes, funding confirmation, final design specifications and long-term maintenance planning.

With endorsement from Council (RESOLUTION ORDORD306/24), City of Darwin officers conducted an engagement process to seek feedback from stakeholders and the community on the proposal.

### Engagement

A total of 3 submissions were received during the 21-day engagement period. Using the International Association for Public Participation (IAP2) principles that guide good community engagement, this engagement was conducted at the level of inform and consult. The project, being a compliance motivated lighting upgrade, had no negotiable design aspects for the community to input through engagement. The engagement aimed to ensure City of Darwin delivered clear communication about the proposed lighting upgrade and provided stakeholders with an opportunity to share feedback.

A variety of comms tactics were used to inform stakeholders of the project and prompt submissions within the engagement period.

A letter was sent to 80 residents surrounding Kahlin Oval on 14 November 2025 informing them of the proposed lighting upgrade. This letter prompted community members to visit the project web page where more details were published. The letter also provided an email and phone number requesting community members share feedback for the project by 28 November 2025 (this engagement period was further extended to 5 December 2025).

Coreflute signage was installed at Kahlin Oval, prompting observers to visit the project web page. Talking points were provided to Elected Members and customer service representatives.

The sentiment from the submissions received was largely supportive, with some concerns raised by 3 residents nearby to Kahlin Oval. The limited number of submissions likely reflects that the proposed



operational lighting upgrade, undertaken in line with all relevant guidelines, did not raise significant concerns for most stakeholders.

## Communication recommendations

Based on the feedback received during the engagement process, it is recommended that:

- The feedback outlined in this engagement report is used to inform and guide Council's decision on whether to move forward with the proposal to upgrade the lighting at Kahlin Oval cricket training nets.
- City of Darwin should undertake a communications program to inform key stakeholders and the community of the Council decision and as to how feedback has been incorporated into the final decision.
- City of Darwin make the engagement report available to the community and stakeholders on the City of Darwin website.



## Background

Kahlin Oval, located at 42 Temira Crescent, Larrakeyah, is classified as a District oval under the 2016-2026 Sports Field Plan and includes a turf cricket wicket and cricket training nets with lights. Kahlin Oval is the home ground for Darwin Cricket Club. The existing training net lights at Kahlin Oval do not meet Cricket Australia’s guidelines for community cricket facilities. The lights are not compliant with current Cricket Australia lighting guidelines. Additionally, they do not comply with the Australian Standards related to sport lighting. Insufficient lighting puts players at risk of injury from wayward balls.

As a result of the inadequate lighting, the Men’s, Women’s, and Junior grades have been restricted to daylight training only – significantly limiting their ability to practice.

To ensure the facility’s lighting meets operational and safety standards for players, Darwin Cricket Club and NT Cricket sought funding and have prepared a proposal to upgrade the lighting.

The proposed upgrade includes:

- Replace the current 5-6m light towers with four new 12m light poles, one at each corner of the training nets.
- New LED lights will be fitted to the poles and angled to comply with obtrusive lighting standards, leading to reduced glare and light spill to surrounding areas.

Lights will operate only during approved hours, with automatic shut-off controls in place:

Sunday to Thursday: 4:00 pm – 9:00 pm  
 Friday and Saturday: 4:00 pm – 10:00 pm

These hours are consistent with other City of Darwin recreation facilities. The public training lane will remain open for daytime use.

In July 2024, Council provided in-principle support for Darwin Cricket Club and Cricket NT’s proposal to upgrade the lighting at Kahlin Oval cricket training nets, with final approval to be sought pending community engagement outcomes, funding confirmation, final design specifications and long-term maintenance planning.

With endorsement from Council (RESOLUTION ORD306/24), City of Darwin officers conducted an engagement process which commenced on 14 November 2025 to seek feedback from stakeholders and the community on the proposal.

Using guidance from IAP2 this was run at inform level and consult level to provide residents/stakeholders with an opportunity to provide feedback for Council's consideration in their decision-making.



## Methodology

### Goals and objectives

The engagement sought to achieve transparent communication on the proposed lighting upgrade while being open to stakeholder questions and feedback.

The objectives were to:

- Inform local residents and key stakeholders about Darwin Cricket Club and NT Cricket’s proposal to upgrade the lights to the Kahlin Oval cricket training nets.
- Provide an opportunity for key stakeholders impacted by the lights to express concerns or support ahead of Council making their decision.
- Explore the current usage, preferences, and local knowledge of the cricket training nets.
- Provide clear, transparent information on the proposal, its expected impacts and planned mitigations.

### Level of engagement

City of Darwin has a policy on community engagement with a commitment to open, transparent and responsive community engagement. Using the International Association for Public Participation (IAP2) principles that guide good community engagement, this engagement was conducted at the level of inform and consult.

City of Darwin provided clear and impartial information to support community understanding of the project and invited feedback from the public.

### Approach

The engagement approach for the Kahlin Oval cricket training net lighting proposal was divided into two ‘streams’ – internal engagement and stakeholder and community review and feedback.

### Resourcing

City of Darwin led this engagement through the Senior Coordinator Recreation & Leisure and Communications and Engagement Officer, with support from the Darwin Cricket Club, and City of Darwin’s Recreation Services Officer, Manager Marketing, Communications and Engagement, Executive Manager Marketing, Communications and Engagement and Executive Manager Community and Cultural Services.



## Tools and tactics

A combination of tools and tactics were used to support the targeted engagement process, as summarised below.

Internal engagement	Community and stakeholder engagement
Talking points for Elected Members	Letterbox drop to eighty local residents
Lord Mayor media brief	Webpage on City of Darwin website
Talking points (FAQs) for Customer Service	Coreflutes in Kahlin Oval park

### Internal engagement

In November 2025, Elected Members and City of Darwin’s Senior Leadership Team were briefed on the engagement progress.

### Community and stakeholder review and feedback

On 14 November 2025, the engagement period opened for community and stakeholders to review the project proposal and provide feedback. Several tools and tactics were used to promote engagement, as outlined below.

City of Darwin considered widening the scope of stakeholders by sending an email to inform other sporting bodies and organisations of the upgrade. Ultimately, with the low levels of initial engagement from the local community, City of Darwin decided not to engage with these stakeholders for this engagement. Should the project proceed, City of Darwin will inform all the stakeholders listed below of the planned Kahlin Oval cricket training nets lighting upgrade.

#### Key stakeholders included:

- NT Cricket
- Darwin Cricket Club
- Cricket Australia
- Northern Territory Government
- City of Darwin Elected members, specifically Lyons Ward
- Relevant CoD staff

#### Target audience:

- Cullen Bay/Larrakeyah residents

#### Stakeholder letter

80 residents surrounding Kahlin Oval were hand delivered a letter with the key project information and a link to the website.



### City of Darwin Website

The City of Darwin website project page; [Kahlin Oval proposed training lights update | City of Darwin | Darwin Council, Northern Territory](#) was used for this engagement process and contained the following information:

- overview of the project
- map of site location
- FAQs
- contact details to share concerns or support.

### Coreflute signage

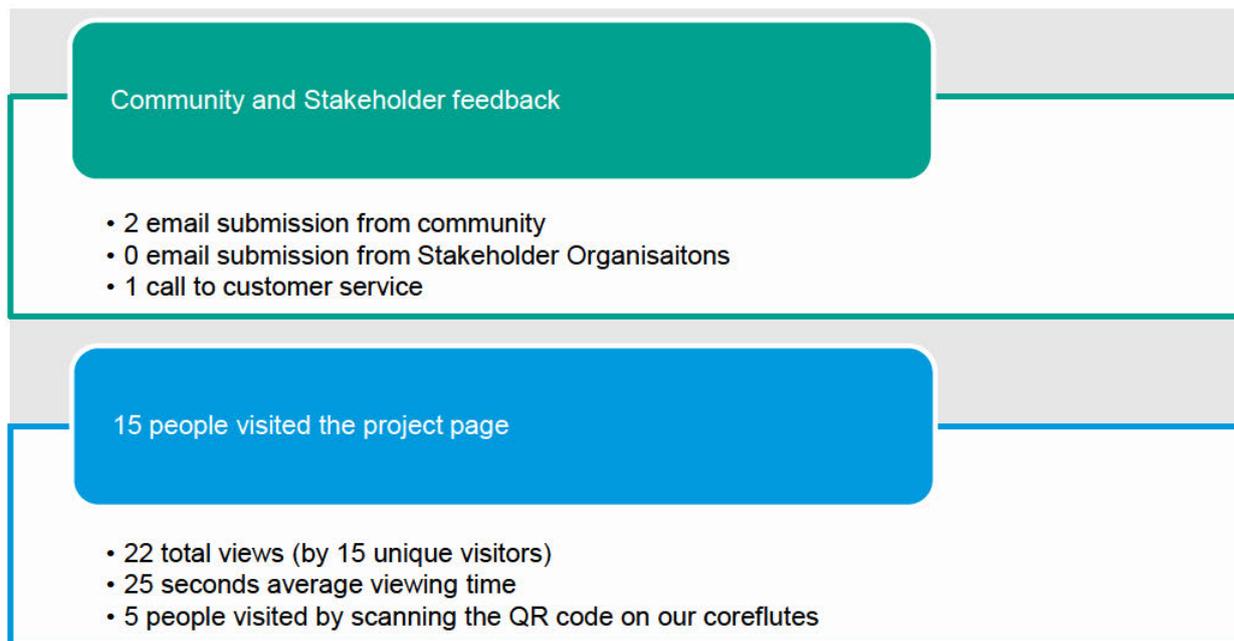
Coreflute signage was put up at Kahlin Oval informing locals passing by of the project and directing them to the website for more information.



## Engagement

### Snapshot

The following is a snapshot of the way in which people engaged and provided feedback:





## Engagement feedback

City of Darwin received three pieces of community feedback related to the Kahlin Oval training nets lighting project. All submissions expressed gratitude for the opportunity to provide feedback and acknowledged the efforts to enhance amenity and sporting use at Kahlin Oval

- The first submission via email (Appendix 1 Attachment A) indicated clear support for the project, noting the positive outcomes anticipated from increased use of the oval.
- The second submission via email (Appendix 1 Attachment A) sought clarification about some aspect of the project and requested further information in order to feel comfortable that City of Darwin had considered factors such as light pollution, anti-social behaviour and parking before proceeding with the project.
- The third submission via phone call raised concerns about the light pollution and processes for switching on/off lights before and after use. They also raised questions about the club's liquor license.

## Feedback Analysis

The purpose of this engagement process was to provide transparent information about the operational lighting upgrade: what the proposal involves, the measures taken to minimise impacts and confirmation that all works comply with relevant guidelines. To accommodate this, we provided channels for feedback to nearby residents and sporting ground users.

The limited number of submissions likely reflects that the proposed operational lighting upgrade, undertaken in line with all relevant guidelines, did not raise significant concerns for most stakeholders. With clear information provided and minimal anticipated impact, many community members may have felt there was little need to respond.

The submissions conveyed a generally neutral tone, combining support for the project with requests for additional clarification. All respondents acknowledged and supported the project's objective of enhancing Kahlin Oval facilities to encourage greater community sports participation.

### Key feedback in support of the upgrade centred around:

- The benefit for local clubs, athletes and the community.
- Increased use of Kahlin Oval and facilities.

### Those with concerns about the project queried details regarding:

- increased traffic / illegal parking
- light pollution
- manual or automatic light switches
- antisocial behaviour from the cricket club
- the club's liquor license



### Considerations for City of Darwin

- Does this project carry a risk of promoting antisocial behaviour at Kahlin Oval?
- Will this project have an impact on the levels of traffic and parking availability at Kahlin Oval
- Does the proposed lighting upgrade align with lighting regulations and is it consistent with lighting infrastructure used at other sporting grounds within the City of Darwin?

## Recommendations

Based on the feedback received during the engagement process, it is recommended that:

- Submissions to the project plan be responded to and concerns addressed by City of Darwin.
- City of Darwin re-engage with local residents at the 'Inform' level during pre-construction, should the project progress.
- City of Darwin make the engagement report available to the community and stakeholders on the website project page.



## Appendix one – Community submissions

- *Attachment A – Community feedback – Kahlin oval lights upgrade.*
- *Attachment B – Community feedback – Kahlin Oval Cricket Net Lighting Upgrade Proposal. ATT: Clare Black)*

**From:**  
**To:**  
**Subject:** Kahlin oval lights upgrade  
**Date:** Friday, 21 November 2025 3:19:54 PM

---

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**CAUTION:** This email originated from outside of the organization. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Dear Clare

I am a resident of Temira Crescent Larrakeyah.

Thank you for providing me with information about the proposal to upgrade lighting for the cricket nets at kahlin oval.

I fully support this initiative. It's always lovely to see the oval in use.

Thanks for reaching out to residents about this. I hope you get lots of support.

Kind regards

**From:**  
**To:** [City of Darwin](#)  
**Subject:** Community Feedback – Kahlin Oval Cricket Net Lighting Upgrade Proposal. ATT: Clare Black  
 [SEC=UNOFFICIAL]  
**Date:** Tuesday, 18 November 2025 9:43:10 AM

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### UNOFFICIAL

Dear Clare,

Thank you for the opportunity to provide feedback on the proposed upgrade of the Kahlin Oval cricket training net lights. I appreciate the intention to improve safety, visibility, and training capacity for local cricket participants. However, as a nearby resident of Temira Crescent, I have several significant concerns regarding the proposed extended operating hours and the expected increase in usage of the oval into the evenings.

My concerns are not speculative, they are based on ongoing issues that have occurred consistently during past cricket seasons with incidents that have required police intervention on several occasions.

Before any expansion of operational hours is approved, I respectfully request clarity on how the City of Darwin plans to address the following matters.

#### **Antisocial Behaviour & Public Safety Concerns**

Over recent season, there have been repeated incidents involving intoxicated individuals associated with activities at the oval. These include:

- Drinking sessions beginning in the early afternoon and continuing late into the night with severely intoxicated club members swearing loud, shouting, and playing of high-volume music.
- Public vomiting and disorderly intoxicated behaviour around the oval precinct.
- Occasions where police have attended due to drunken and antisocial behaviour occurring late into the night.
- Multiple observations of individuals driving while intoxicated after leaving cricket-related activities, I have reported through Crime Stoppers. This is of a major safety concern.

#### **Increased Hours Potentially Increasing Negative Impacts**

Extending operating hours to 9:00 pm on weekdays and 10:00 pm on weekends poses a high likelihood of amplifying the issues noted above, particularly noise, traffic, and extended drinking sessions associated with evening training and club games.

Questions:

1. Has the City of Darwin conducted a risk assessment regarding increased antisocial behaviour, noise disturbance, and traffic as a result of these extended hours? If so, can this assessment be shared with residents?
2. Has there been a survey conducted for local residents asking what if any antisocial behaviour and noise complaints they have experienced

#### **Expectations for Enforcement and Accountability**

Given the history of behaviour at the oval, residents need reassurance that:

- How usage will be monitored.
- How rules will be enforced.
- A clear mechanism for escalating breaches of anti-social behaviour, excess noise, intoxicated driving, speeding and general lack of respect for the residents of Larrakeyah.

Request:

That the City of Darwin outline its enforcement plan, including how breaches will be monitored, what penalties apply, and how residents can seek timely responses when issues occur?

#### **Community Safety & Amenity Impacts**

Beyond the issues already outlined, the proposed extended operating hours also raise concerns

about the safety and amenity of families, children, and dog walkers who use Kahlin Oval and its surrounding footpaths throughout the afternoon and early evening.

Increased vehicle movements, higher traffic volume, and instances of unsafe driving pose risks to local children who regularly ride bikes, walk home from school, or play on the oval. Dog walkers and elderly residents have also discussed feeling uncomfortable passing through the oval vicinity during periods of loud, intoxicated behaviour and high traffic flow times.

Extending operational hours to as late as 10:00 pm, particularly on weekends significantly reduces the quiet enjoyment of the neighbourhood and increases the likelihood of noise disturbance late into the evening.

This is a residential area, **not** an entertainment precinct.

Given the previous stated antisocial behaviour the extended hours will have a direct impact on the peace, wellbeing, and the sense of safety for local families and nearby households.

Question:

What specific strategies has the City of Darwin implemented to prevent alcohol-related antisocial behaviour and ensure compliance with responsible club conduct and responsible service of alcohol while using the facility?

**Parking, Traffic Obstruction & Access Issues**

Residents have experienced ongoing issues with:

- Vehicles parking on residential lawns and nature strips.
- Cars blocking driveways and restricting access for residents.
- Increased traffic congestion during training and game days.
- Multiple instances of unsafe driving and speeding along Temira Crescent, including by a club office-holder who has previously been spoken to by police.

There is a blatant lack of respect for the speed limit on Temira crescent from club members and spectators.

Question:

What measures has or will the City of Darwin put in place to regulate parking, prevent driveway obstruction, and manage increased traffic flow and speed limits associated with extended operating hours?

**Light Pollution & Residential Impact**

While the letter mentions that the new lighting is designed to reduce glare, no specific details have been provided regarding:

- Light spill modelling for nearby homes.
- Shielding or directional control measures.
- Compliance verification after installation.
- Processes for residents to report lighting impacts and seek adjustments.

Question:

Can the City of Darwin provide technical detail on how light pollution will be prevented and what recourse residents have if lighting adversely affects their homes?

Please understand that Larrakeyah residents value the community benefit of sporting facilities and do not oppose improvements that enhance safety and participation. We all love to see the youth participating in outdoor activities; However, any upgrade must also ensure that the rights of local residents to a peaceful, safe environment are protected and not ruined by adult club members treating the clubhouse as a local Larrakeyah tavern and a community oval as their own personal clubhouse backyard.

Before supporting the proposed lighting upgrade, I respectfully request written clarification on how each of the concerns listed above will be addressed. Clear planning, controls, and enforcement mechanisms are essential to ensure that the oval can coexist with the surrounding residential community without ongoing disruption.

I look forward to your response.

\*\*\*\*\*

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## Appendix Two – City of Darwin Response

- *Attachment C – Community response – Kahlin oval lights upgrade.*
- *Attachment D – Community response – Community Feedback – Kahlin Oval Cricket Net Lighting*
- *Attachment E – Community response – Kahlin Oval Cricket Net Lighting Upgrade Proposal*

**From:**  
**Sent:** Tuesday, 16 December 2025 1:03 PM  
**To:**  
**Subject:** RE: Kahlin oval lights upgrade

Hi

Thank you for your feedback on the proposed lighting upgrade at Kahlin Oval. We really appreciate you taking the time to share your thoughts.

It's wonderful to hear that you enjoy seeing the oval in use, and your support helps us better understand how the community values this space.

Thanks again for engaging with us.

Kind regards

**CLARE BLACK**  
 SENIOR COORDINATOR RECREATION & LEISURE



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City of Darwin is proud to operate on Larrakia country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region and pay our respects to Larrakia elders past and present. We are committed to working with all Larrakia people to care for our community and this land and sea for our shared future.

**From:**  
**Sent:** Friday, 21 November 2025 3:20 PM  
**To:** City of Darwin <darwin@darwin.nt.gov.au>  
**Subject:** Kahlin oval lights upgrade

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Dear Clare

I am a resident of Temira Crescent Larrakeyah.

Thank you for providing me with information about the proposal to upgrade lighting for the cricket nets at kahlin oval.

I fully support this initiative. It's always lovely to see the oval in use.

Thanks for reaching out to residents about this. I hope you get lots of support.

Kind regards

**From:** [Clare Black](#)  
**To:**  
**Subject:** FW: Subject: Community Feedback – Kahlin Oval Cricket Net Lighting Upgrade Proposal. ATT: Clare Black [SEC=UNOFFICIAL]  
**Date:** Tuesday, 16 December 2025 2:44:00 PM  
**Attachments:** [image001.png](#)  
[D1378-E05-1.pdf](#)  
[Letterhead\\_ZG\\_cricket practice nets at Kahlin Oval, Cullen Bay.pdf](#)

---

Dear

Apologies, the below email did not have the referenced attachments.

They have been included now.

Regards

**CLARE BLACK**  
SENIOR COORDINATOR RECREATION & LEISURE

[Email\\_signature\\_FINAL.png](#)



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---

**From:** Clare Black

**Sent:** Tuesday, 16 December 2025 2:04 PM

**To:**

**Subject:** RE: Subject: Community Feedback – Kahlin Oval Cricket Net Lighting Upgrade Proposal. ATT: Clare Black [SEC=UNOFFICIAL]

Dear

Thank you for your feedback on the proposed upgrade to the Cricket Training Net Lights at Kahlin Oval, we appreciate you taking the time to share your thoughts. Your concerns have been noted and will be included in the engagement outcomes report presented to Council.

Please find below responses to the specific questions you have raised:

***Has the City of Darwin conducted a risk assessment regarding increased antisocial behaviour, noise disturbance, and traffic as a result of these extended hours? If so, can this assessment be shared with residents?***

When City of Darwin receives proposals to upgrade or install new infrastructure at our ovals, officers undertake a thorough process of assessing the impacts of the proposal and collating as much information as possible to present to Council to assist them to make the final decision on whether to approve the project.

This assessment includes, but is not limited to:

- Details of the design
- Any anticipated impacts on the surrounding area, including trees and parking
- Financial planning for ongoing maintenance and renewal
- Outcomes of stakeholder and community consultation.

The finalised report with the full details of the proposal and information for Council consideration will be publicly available in the Council Meeting agenda, unless it is deemed to include confidential information.

***Has there been a survey conducted for local residents asking what if any antisocial behaviour and noise complaints they have experienced***

City of Darwin seeks feedback from residents on any proposed upgrades or significant changes to ovals. At any other times, residents are encouraged to report anti-social behaviour at our ovals to Police on 131 444 and by reporting to City of Darwin at [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au).

In the past three years, no written reports have been provided to City of Darwin regarding anti-social behaviour, noise disturbance or traffic issues around Kahlin Oval. The current Darwin Cricket Club President is also not aware of any recent reports made to the club about public intoxication, unsafe driving, or disorderly behaviour.

***That the City of Darwin outline its enforcement plan, including how breaches will be monitored, what penalties apply, and how residents can seek timely responses when issues occur?***

[Conditions of Oval Allocations](#) can be found on City of Darwin website. This document includes conditions regarding parking and vehicle access, and the serving and consuming of alcohol. Failure to comply with any of the conditions contained in the document may jeopardise the hirer's current (and/or future) booking/s.

Residents surrounding any of City of Darwin ovals are encouraged to report concerns regarding oval usage and breaches of the Conditions of Oval Allocation to [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au) as soon as possible.

If the concerns are related to anti-social or illegal behaviour, a police report should be made first and the report number included in your email.

In the proposal to upgrade the training net lights, Darwin Cricket Club provided the following anticipated hours of use of the cricket nets:

- **Friday:** to approximately 8 pm.
- **Saturday:** Nets are not used on Saturday nights.
- **Sunday:** No training takes place on Sunday evenings.
- **Weeknights:** to approximately 8 pm

These hours are well within the Council endorsed operational hours for sport lighting at City of Darwin Ovals, and not considered to be a significant increase in hours. The lighting system is designed so that users use their allocated pin code to turn the lights on and then off after use; however, if they do not turn them off they will automatically switch off at the pre-set cut off time.

***What specific strategies has the City of Darwin implemented to prevent alcohol-related antisocial behaviour and ensure compliance with responsible club conduct and responsible service of alcohol while using the facility?***

[Conditions of Oval Allocations](#) includes the following:

- Alcohol is only to be sold from a licenced clubhouse or building
- All clubs selling or consuming alcohol at City of Darwin ovals should be part of the Good Sports Program.

Seasonal oval hirers, including Darwin Cricket Club, are required to sign these conditions of use and state what Good Sports Level their club is accredited to.

As stated above, failure to comply with any of the conditions contained in the Seasonal Oval Allocation Guide and Conditions of Seasonal Oval Allocation may jeopardise the Hirer's current (and/or future) booking/s.

The Darwin Cricket Club has also provided the following measures they have in place to address alcohol related anti-social behaviour:

- *The club hosts very few formal social functions each season — three in total last year, in addition to two grand-final celebrations.*
- *The club is aware of only one instance in recent years where NT Police formally attended — a Sunday finals day where a small number of players remained at the club longer than they should have.*
- *All activities are conducted in accordance with our liquor licence conditions – hours are on the public register.*
- *In recent times, the Liquor Commission has attended our premises on several occasions and no issues have ever been identified. We also successfully completed a liquor licence audit this year.*
- *The club is registered with the Good Sports Programme and regularly participates in seminars and guidance sessions on responsible club operations.*
- *We actively encourage members not to drive if they have been drinking and to leave vehicles at Kahlin overnight where necessary.*
- *Where behaviour issues have arisen internally, we have acted — including suspending two players for misconduct. Those individuals are no longer members of the club.*
- *We reiterate to all players our expectations regarding behaviour at the start of each season, and all captains are RSA-qualified.*

***What measures has or will the City of Darwin put in place to regulate parking, prevent driveway obstruction, and manage increased traffic flow and speed limits associated with extended operating hours?***

The [Conditions of Oval Allocations](#) includes conditions regarding parking and vehicle access, and failure to comply with any of the conditions contained in the document may jeopardise the Hirer's current (and/or future) booking/s.

At other City of Darwin ovals where there has been reports from residents in relation to parking and traffic flow issues, our Regulatory Services team have attended to actively patrol the area and issue infringement notices if required, in accordance with City of Darwin By-Laws 2023 and the Australian Road Rules.

Darwin Cricket Club also provided the below information regarding addressing traffic flow and parking behaviour:

- *Members are regularly reminded not to block driveways, footpaths, or pedestrian access.*
- *We provide clear instructions to members not to park on nature strips around Kahlin Oval.*
- *The only recent request to move vehicles occurred when space was needed by the*

*Dragon Boat Club for boat movement.*

- *Some visitors unfamiliar with the area occasionally mistake Temira Crescent for a through-road, which may contribute to perceptions of increased traffic or speed.*

**Can the City of Darwin provide technical detail on how light pollution will be prevented and what recourse residents have if lighting adversely affects their homes?**

The lights proposed as part of this design have internal shielding, so no additional shielding control measures are required.

Attached is the light model produced for the electrical design for lights. This model shows the luminous intensity calculated at Temira Crescent and Kirkland Crescent houses to be well under the required level for obtrusive lighting standards.

Also see attached the Compliance Statement received from independent lighting engineers, confirming that the design complies with the Australian Standard for the Control of the Obtrusive Effects of Outdoor Lighting.

Once constructed, a qualified electrical engineer will need to certify the lights have been installed in accordance with the approved design, and any defects will need to be corrected.

Again, thank you for engaging with us.

Regards

**CLARE BLACK**  
SENIOR COORDINATOR RECREATION & LEISURE

[Email\\_signature\\_FINAL.png](#)

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**From:**  
**Sent:** Tuesday, 18 November 2025 9:42 AM  
**To:** City of Darwin <[darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au)>  
**Subject:** Subject: Community Feedback – Kahlin Oval Cricket Net Lighting Upgrade Proposal. ATT: Clare Black [SEC=UNOFFICIAL]

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**UNOFFICIAL**

Dear Clare,

Thank you for the opportunity to provide feedback on the proposed upgrade of the Kahlin Oval cricket training net lights. I appreciate the intention to improve safety, visibility, and training capacity for local cricket participants. However, as a nearby resident of Temira Crescent, I have several significant concerns regarding the proposed extended operating hours and the expected increase in usage of the oval into the evenings.

My concerns are not speculative, they are based on ongoing issues that have occurred consistently during past cricket seasons with incidents that have required police intervention on several occasions.

Before any expansion of operational hours is approved, I respectfully request clarity on how the City of Darwin plans to address the following matters.

**Antisocial Behaviour & Public Safety Concerns**

Over recent season, there have been repeated incidents involving intoxicated individuals associated with activities at the oval. These include:

- Drinking sessions beginning in the early afternoon and continuing late into the night with severely intoxicated club members swearing loud, shouting, and playing of high-volume music.
- Public vomiting and disorderly intoxicated behaviour around the oval precinct.
- Occasions where police have attended due to drunken and antisocial behaviour occurring late into the night.
- Multiple observations of individuals driving while intoxicated after leaving cricket-related activities, I have reported through Crime Stoppers. This is of a major safety concern.

**Increased Hours Potentially Increasing Negative Impacts**

Extending operating hours to 9:00 pm on weekdays and 10:00 pm on weekends poses a high likelihood of amplifying the issues noted above, particularly noise, traffic, and extended drinking sessions associated with evening training and club games.

Questions:

1. Has the City of Darwin conducted a risk assessment regarding increased antisocial behaviour, noise disturbance, and traffic as a result of these extended hours? If so, can this assessment be shared with residents?
2. Has there been a survey conducted for local residents asking what if any antisocial behaviour and noise complaints they have experienced

-

**Expectations for Enforcement and Accountability**

Given the history of behaviour at the oval, residents need reassurance that:

- How usage will be monitored.
- How rules will be enforced.
- A clear mechanism for escalating breaches of anti-social behaviour, excess noise, intoxicated driving, speeding and general lack of respect for the residents of Larrakeyah.

Request:

That the City of Darwin outline its enforcement plan, including how breaches will be monitored, what penalties apply, and how residents can seek timely responses when issues occur?

**Community Safety & Amenity Impacts**

Beyond the issues already outlined, the proposed extended operating hours also raise concerns about the safety and amenity of families, children, and dog walkers who use Kahlin Oval and its surrounding footpaths throughout the afternoon and early evening.

Increased vehicle movements, higher traffic volume, and instances of unsafe driving pose risks to local children who regularly ride bikes, walk home from school, or play on the oval. Dog walkers and elderly residents have also discussed feeling uncomfortable passing through the oval vicinity during periods of loud, intoxicated behaviour and high traffic flow times.

Extending operational hours to as late as 10:00 pm, particularly on weekends significantly reduces the quiet enjoyment of the neighbourhood and increases the likelihood of noise disturbance late into the evening.

This is a residential area, **not** an entertainment precinct.

Given the previous stated antisocial behaviour the extended hours will have a direct impact on the peace, wellbeing, and the sense of safety for local families and nearby households.

Question:

What specific strategies has the City of Darwin implemented to prevent alcohol-related antisocial behaviour and ensure compliance with responsible club conduct and responsible service of alcohol while using the

facility?

**Parking, Traffic Obstruction & Access Issues**

Residents have experienced ongoing issues with:

- Vehicles parking on residential lawns and nature strips.
- Cars blocking driveways and restricting access for residents.
- Increased traffic congestion during training and game days.
- Multiple instances of unsafe driving and speeding along Temira Crescent, including by a club office-holder who has previously been spoken to by police.

There is a blatant lack of respect for the speed limit on Temira crescent from club members and spectators.

**Question:**

What measures has or will the City of Darwin put in place to regulate parking, prevent driveway obstruction, and manage increased traffic flow and speed limits associated with extended operating hours?

**Light Pollution & Residential Impact**

While the letter mentions that the new lighting is designed to reduce glare, no specific details have been provided regarding:

- Light spill modelling for nearby homes.
- Shielding or directional control measures.
- Compliance verification after installation.
- Processes for residents to report lighting impacts and seek adjustments.

-

**Question:**

Can the City of Darwin provide technical detail on how light pollution will be prevented and what recourse residents have if lighting adversely affects their homes?

Please understand that Larrakeyah residents value the community benefit of sporting facilities and do not oppose improvements that enhance safety and participation. We all love to see the youth participating in outdoor activities; However, any upgrade must also ensure that the rights of local residents to a peaceful, safe environment are protected and not ruined by adult club members treating the clubhouse as a local Larrakeyah tavern and a community oval as their own personal clubhouse backyard.

Before supporting the proposed lighting upgrade, I respectfully request written clarification on how each of the concerns listed above will be addressed. Clear planning, controls, and enforcement mechanisms are essential to ensure that the oval can coexist with the surrounding residential community without ongoing disruption.

I look forward to your response.

\*\*\*\*\*  
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---

**From:** Clare Black  
**Sent:** Tuesday, 16 December 2025 3:23 PM  
**To:**  
**Subject:** Feedback - Kahlin Oval Cricket Net Lighting Upgrade Proposal  
**Attachments:** D1378-E05-1.pdf; Letterhead\_ZG\_cricket practice nets at Kahlin Oval, Cullen Bay.pdf

Dear

Thank you for your phone call providing feedback on the proposal to upgrade the Cricket Training Net Lights at Kahlin Oval. We appreciate you taking the time to share your thoughts and raise questions.

As discussed, the light poles proposed in this design are taller than the previous poles and therefore the lights will be angled down more. The lights also have internal shielding.

While I do not have a design for the existing lights, attached is the light model produced for the electrical design for the new lights. This model shows the luminous intensity calculated at Temira Crescent and Kirkland Crescent houses to be well under the required level for obtrusive lighting standards.

Also see attached the Compliance Statement received from independent lighting engineers, confirming that the design complies with the Australian Standard for the Control of the Obtrusive Effects of Outdoor Lighting.

Once constructed, a qualified electrical engineer will need to certify the lights have been installed in accordance with the approved design, and any defects will need to be corrected.

Regarding the use of the facility, in the proposal, Darwin Cricket Club provided the following anticipated hours of use of the cricket nets:

- **Friday:** to approximately 8 pm.
- **Saturday:** Nets are not used on Saturday nights.
- **Sunday:** No training takes place on Sunday evenings.
- **Weeknights:** to approximately 8 pm

These hours are well within the Council endorsed operational hours for sport lighting at City of Darwin Ovals, and not considered to be a significant increase in hours. The lighting system is designed so that the club uses their allocated pin code to turn the lights on, and then off after use, however if they do not turn them off they will automatically switch off at the cut off time.

This proposal does not include any changes to the club's liquor license. [Conditions of Oval Allocations](#) can be found on City of Darwin website. This document, that Darwin Cricket Club are required to sign, includes conditions regarding parking and vehicle access, and the serving and consuming of alcohol such as:

- Alcohol is only to be sold from a licenced clubhouse or building
- All clubs selling or consuming alcohol at City of Darwin ovals should be part of the Good Sports Program.

Failure to comply with any of the conditions contained in the Seasonal Oval Allocation Guide and Conditions of Seasonal Oval Allocation may jeopardise the Hirer's current (and/or future) booking/s.

Residents surrounding any of City of Darwin ovals are encouraged to report concerns regarding oval usage and breaches of the Conditions of Oval Allocation to [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au) as soon as possible. If the concerns are related to anti-social or illegal behaviour, a police report should be made first and the report number included in your email.

Again, thank you for engaging with us.

Regards

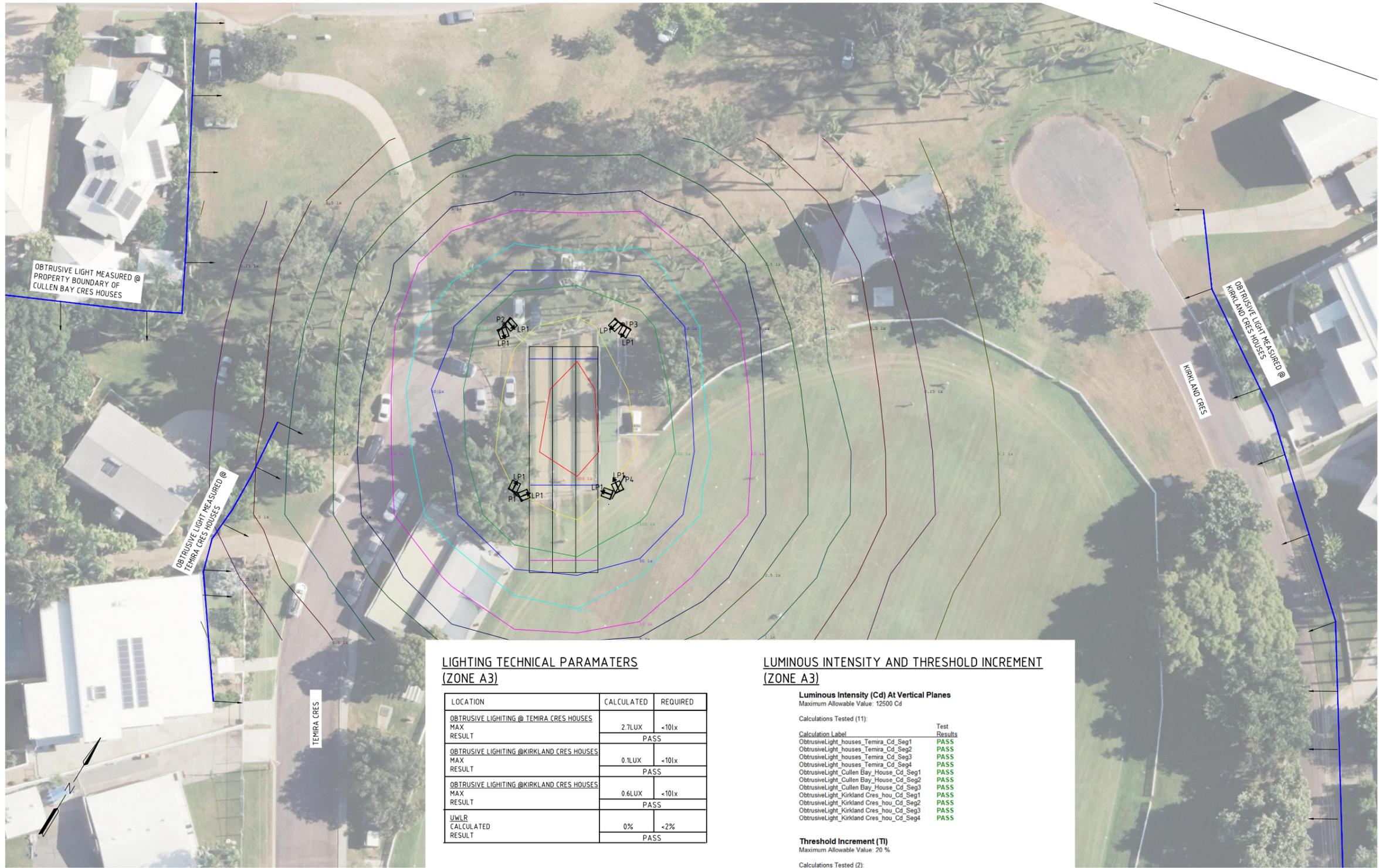
**CLARE BLACK**  
 SENIOR COORDINATOR RECREATION & LEISURE



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 P: +61 8 8930 0404 | M: +61 4 0360 1940  
[www.darwin.nt.gov.au](http://www.darwin.nt.gov.au)

Please consider the environment before printing this email.

City of Darwin is proud to operate on Larrakia country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region and pay our respects to Larrakia elders past and present. We are committed to working with all Larrakia people to care for our community and this land and sea for our shared future.



**LIGHTING TECHNICAL PARAMATERS (ZONE A3)**

LOCATION	CALCULATED	REQUIRED
OBTRUSIVE LIGHTING @ TEMIRA CRES HOUSES	2.7LUX	<10lx
MAX RESULT	PASS	
OBTRUSIVE LIGHTING @KIRKLAND CRES HOUSES	0.1LUX	<10lx
MAX RESULT	PASS	
OBTRUSIVE LIGHTING @KIRKLAND CRES HOUSES	0.6LUX	<10lx
MAX RESULT	PASS	
LWLR	0%	<2%
CALCULATED RESULT	PASS	

**LUMINOUS INTENSITY AND THRESHOLD INCREMENT (ZONE A3)**

**Luminous Intensity (Cd) At Vertical Planes**  
Maximum Allowable Value: 12500 Cd

Calculations Tested (11):

Calculation Label	Test Results
ObtrusiveLight_houses_Temira_Cd_Seg1	PASS
ObtrusiveLight_houses_Temira_Cd_Seg2	PASS
ObtrusiveLight_houses_Temira_Cd_Seg3	PASS
ObtrusiveLight_houses_Temira_Cd_Seg4	PASS
ObtrusiveLight_Cullen Bay_House_Cd_Seg1	PASS
ObtrusiveLight_Cullen Bay_House_Cd_Seg2	PASS
ObtrusiveLight_Cullen Bay_House_Cd_Seg3	PASS
ObtrusiveLight_Kirkland Cres_hou_Cd_Seg1	PASS
ObtrusiveLight_Kirkland Cres_hou_Cd_Seg2	PASS
ObtrusiveLight_Kirkland Cres_hou_Cd_Seg3	PASS
ObtrusiveLight_Kirkland Cres_hou_Cd_Seg4	PASS

**Threshold Increment (TI)**  
Maximum Allowable Value: 20 %

Calculations Tested (2):

Calculation Label	Adaptation Test Luminance Results
ObtrusiveLight_TI_Temira Cres_2	1 PASS
ObtrusiveLight_TI_Temira Cres	1 PASS

**CALCULATED LUX LEVEL LAYOUT AND ISOLINES**  
SCALE 1:200@A1

**Sheet Title**  
LIGHTING LAYOUT AND CALCULATED LUX LEVEL AND ISOLINES LAYOUT

**Project**  
KAHLIN OVAL TRAINING NETS LIGHTING UPGRADE

**Client**  
GRC PROPERTIES

**FOR TENDER**  
**ELECTRICAL SERVICES**

ACN 169 951 571 | ABN 74 169 951 517  
Tenney 2 Level 1 Highway Arcade 47 Stuart Highway, Stuart Park NT 0820  
GPO BOX 35838 Winnellie NT 0820 Tel: 08 8981 9888  
Email: admin@ntbsconsulting.com | Web: www.ntbsconsulting.com

Disclaimer

REV	DESCRIPTION	DATE	REV	DESCRIPTION	DATE
1	UPDATED ISSUE	30.10.25			
0	ISSUE FOR TENDER	25.09.25			

CAD File No: D1378  
Design Date: AUGUST 2025

North	Drawing No.	Revision	
	D1378/E05	1	
Eng	Draft	Chk	Scale
WP	JJ	WP	NTS

# ZUMTOBEL Group

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## Clare Black

Senior Coordinator Recreation & Leisure  
CITY OF DARWIN

Civic Centre | 17 Harry Chan Avenue  
T +61 8 8930 0404 | M: +61 4 0360 1940

29 October 2025

Dear Madam,

### Subject: Compliance Statement – Outdoor Practice Pitches Lighting Design

This letter serves to confirm that the lighting design prepared by NTBS Consulting Engineers Pty Ltd for the **cricket practice nets at Kahlin Oval, Cullen Bay** – Outdoor Practice Pitches has been developed in accordance with the relevant Australian Standards governing sports lighting and obtrusive light control. The design has been reviewed and complies with the following standards:

1. **AS 2560.2:2021 – Sports Lighting, Part 2.1: Specific Applications – Outdoor Sports**

The lighting installation for the practice pitches has been designed to achieve **Class IV** performance criteria.

- o The maintained average horizontal illuminance and uniformity ratios meet or exceed the requirements outlined in Table 2.4.3 of AS 2560.2:2021.
- o The design ensures adequate vertical illuminance for player visibility and ball tracking.
- o Glare control and luminaire aiming have been assessed to maintain visual comfort and player safety.

2. **AS/NZS 4282:2023 – Control of the Obtrusive Effects of Outdoor Lighting**

The lighting system has also been assessed against **Category A3 – Non-Curfew Environments**, ensuring that obtrusive light levels, including upward light, light trespass, and glare, are within the limits prescribed by the standard.

- o Maximum vertical illuminance at the site boundaries complies with Table 3.2 of AS/NZS 4282:2023.
- o Luminaire tilt angles, shielding, and optical controls have been considered to minimise spill light and sky glow in accordance with best practice.

All calculations have been performed using industry-recognised lighting simulation software, and the design meets the above standards under maintained (end-of-life) conditions.

Should you require any further clarification or supporting documentation, please do not hesitate to contact the undersigned.

Yours faithfully,

**Charlie Abboud (MIES 5205)**

Lighting Design Manager B.Eng (Elec), IEAust, MIES (Aus/NZ), PIALD  
ZG Lighting Australia Pty Ltd  
Suite 1, Level 7, 111 Phillip Street,  
Parramatta NSW 2150 Australia

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ZG Lighting Australia Pty Ltd, ABN 35 002 281 601  
Suite 1, Level 7, 111 Phillip Street, Parramatta NSW 2150 Australia

**14.2 COMMUNITY FEEDBACK OUTCOME - WALKWAY 199 LIPPIA COURT TO APPELGUM DRIVE KARAMA**

**Author:** Senior Coordinator Community Inclusion  
Executive Manager Community and Cultural Services

**Authoriser:** General Manager Community

**Attachments:** 1. Letter to Residents [↓](#)  
2. Summary Community Feedback [↓](#)

**RECOMMENDATIONS**

1. THAT the report entitled Community Feedback Outcome - Walkway 199 Lippia Court to Applegum Drive Karama be received and noted.
2. THAT Council endorse an overnight closure of Walkway 199.

**PURPOSE**

The purpose of this report is to provide Council with the outcomes of the community feedback process undertaken during November 2025 on Walkway 199 and to seek Council's approval for night time closure of Walkway 199.

**KEY ISSUES**

- In July 2025 Council received a petition signed by 32 people (14 Karama residents and 18 others) requesting a temporary 24/7 closure of Walkway 199.
- Residents signing the petition report ongoing antisocial behaviour and criminal activity in and around the walkway which negatively impacts on the community.
- In November 2025, Officers sought community feedback on the future management of Walkway 199. A copy of the letter to residents is at **Attachment 1**.
- During the feedback period 11 households provided responses via email, some households provided multiple responses. A summary of the feedback received is at **Attachment 2**.

**DISCUSSION****Council Managed Walkways**

City of Darwin manages 245 walkways across the municipality. This includes 18 walkways which are closed on an ongoing 24/7 basis, and 20 which are closed each night and reopened for access during the day.

Council-owned walkways are an integral part of Darwin's pedestrian network. Many provide critical connectivity between residential areas and community facilities such as schools, shopping centres and public transport. Suburban walkways were originally designed to provide the shortest, most convenient pedestrian access within the suburbs, as opposed to pedestrians following the road network.

Council's management of walkways must balance the requirement of maintaining an accessible pedestrian network with sustainable asset management and protection, while considering public safety and community amenity.

As any closure will affect pedestrian access and neighbourhood amenity, several factors are considered to ensure there is sufficient evidence to recommend a closure. Without substantive evidence, Council will work closely with residents, relevant authorities, and stakeholders to address public safety issues rather than closing walkways.

**Consideration of Closures**

Factors considered prior to the ongoing, temporary, or night-time closure of a walkway include:

- value of the walkway connecting pedestrians to essential community infrastructure
- future suburban planning or growth of suburbs
- recognition that closing one walkway often shifts 'problem' behaviour to the next closest walkway or another part of the suburb and that these areas may see an escalation of issues
- the potential impact night-time closure may have on residents whose properties directly adjoin the walkways (especially relevant if residents' adjoining fences are shorter than the height of the installed walkway gates), and the increased risk of people accessing private property to circumvent a walkway closure.

**Antisocial Behaviour and Walkways**

The presence of walkways in a neighbourhood does not automatically assume or create antisocial behaviour in walkways. Antisocial behaviour is changeable and related to a range of community factors such as:

- neighbourhood composition
- the proximity of community amenities
- seasonal factors.

Walkway closures may be supported if there is evidence of sustained and significant negative impact to residents. Closure is considered when large numbers of community complaints are received, or proactive petitions are presented supporting closure of a particular walkway.

**Relevant Information Related to Walkway 199**

Walkway 199 provides access for residents via Lippia Court between Mistletoe Circuit and Applegum Drive, this includes important access to public transport such as a bus stop on Applegum Drive, it also allows access to adjoining residential areas. Other walkways in the vicinity have been closed over recent years, some on a night time basis and others 24/7.

Procedure for walkway closures include Officer assessment of context and consideration of negative unintended consequences of any walkway closures.

When providing advice to Council, Officers give due consideration to the properties alongside the walkway being negatively impacted by any closure.

**Feedback Outcomes**

On 29 July 2025, Council received a petition from 32 residents seeking a 24/7 closure of Walkway 199.

The 24th Council began their term in September 2025.

City of Darwin provided information to residents in the vicinity of Walkway 199 regarding the feedback period which took place in November 2025.

During the feedback period, approximately 70 letters were delivered in the immediate area, inviting residents to comment on potential community impact of a 24/7 closure of the walkway. Letters were delivered on 4 November, and a copy is provided at **Attachment 1**.

Respondents had until close of business on 19 November to provide feedback via email or phone regarding the management of Walkway 199.

Feedback on the proposed 24/7 closure during the period was provided by 11 households via email, with varied responses to whether the Walkway should be closed.

Those supporting closure cited antisocial and criminal behaviour, reduced community safety and the requirement for increased personal and residential security. It should be noted only one police reports number was provided. Those opposed to closure noted it would disrupt access to schools and bus stops. A summary of the outcomes of community feedback is at **Attachment 2**.

On 1 December 2025 Officers visited the walkway and attempted to contact the four properties who share a boundary fence with the walkway, seeking to confirm any intention regarding fencing and potential impact of any closure.

As outlined in **Attachment 2** several residents were clear that the walkway should remain open during day time to allow for access to shopping area, public transport and other amenities.

Officers also sought advice from the NT Police regarding incidents reported in and around this walkway. At the time of writing no response had been received from NT Police.

**Recommendation**

Due to the mixed responses of residents in the area Officers recommend the installation of gates and a night time closure only.

**PREVIOUS COUNCIL RESOLUTION**

At the 29 July 2025 meeting Council resolved:

**RESOLUTION ORD355/25**

1. THAT the Petition, in relation to the Temporary 24-hour Closure of Walkway 199, be received and noted.
2. THAT in accordance with By-Law 12, the Petition regarding the Temporary 24-hour Closure of Walkway 199 be referred to the Community Hub for consideration and a report to return to Council.

**CARRIED 11/0**

<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>2 A Safe, Liveable and Healthy City 2.1 By 2030, Darwin will be a safer place to live and visit</p>
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p>Pending Council decision any installation of gates and/or security costs would be funded through existing operational budget. The cost for the construction and installation of hard mesh gates on Walkway 199 is approximately \$6,000; there will be additional costs</p>

	<p>associated with the removal of traffic calming bollards that are already within the walkway that may need to be removed.</p> <p>The ongoing security costs for night-time closure of a walkway is approximately \$4,000 per annum.</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b>  <i>Local Government Act 2019 (Section 270)</i>  <i>Local Government (General) Regulations 2021 (Section 64).</i></p> <p><b>Policy:</b>                  Walkway Closure Assessment Procedure</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Consult</p> <p><b>Tactics:</b>                  In November 2025, Officers sought community feedback on the future management of Walkway 199 via letters (approximately 70) and signage. During the feedback period 11 households provided responses via email, some households provided multiple responses.</p> <p><b>Internal:</b>                  Relevant SMEs across City of Darwin.</p> <p><b>External:</b>                  Community members who live in the proximity of Walkway 199.</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>



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GPO Box 84  
Darwin NT 0801  
P 08 8930 0300  
E [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au)

04 November 2025

Dear Resident

**Re: Community Feedback – Walkway 199 (Lippia Court to Applegum Drive, Karama, NT)**

The City of Darwin has received a request for the 24/7 closure of **Walkway 199**.

Understanding how residents use the walkways near them helps us to determine any potential impacts of a 24/7 walkway closure. A 24/7 closure will mean the walkway would not be accessible at any time.

We are requesting your feedback on the proposed 24/7 closure. Feedback will be included in a report to be presented to Council so they can make a decision on the ongoing management of Walkway 199.

All feedback is confidential and individuals will not be identified in the report to Council.

Feedback can be provided by close of business Wednesday, 19 November 2025 via email to [safercity@darwin.nt.gov.au](mailto:safercity@darwin.nt.gov.au) or by phone on 08 8930 0300.

Yours sincerely

*M Grassmayr*

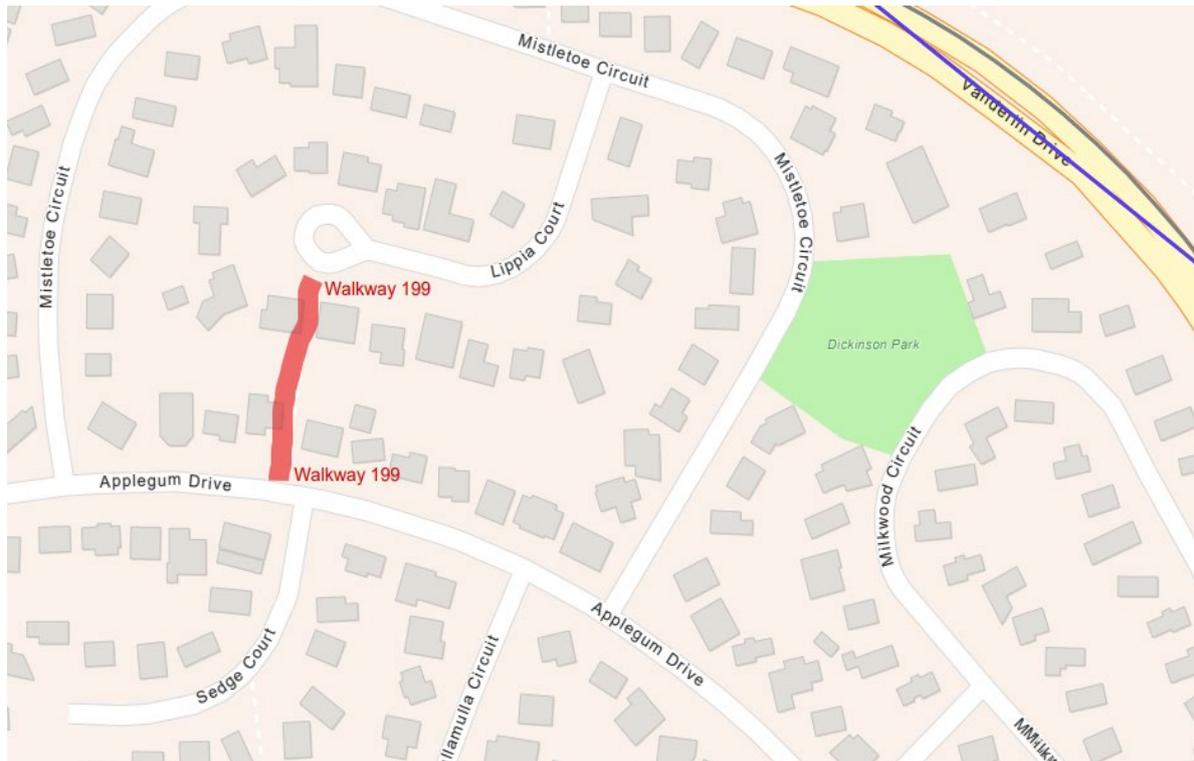
**MATT GRASSMAYR**  
**GENERAL MANAGER COMMUNITY**

[darwin.nt.gov.au](http://darwin.nt.gov.au)





### Location of Walkway



[darwin.nt.gov.au](http://darwin.nt.gov.au)

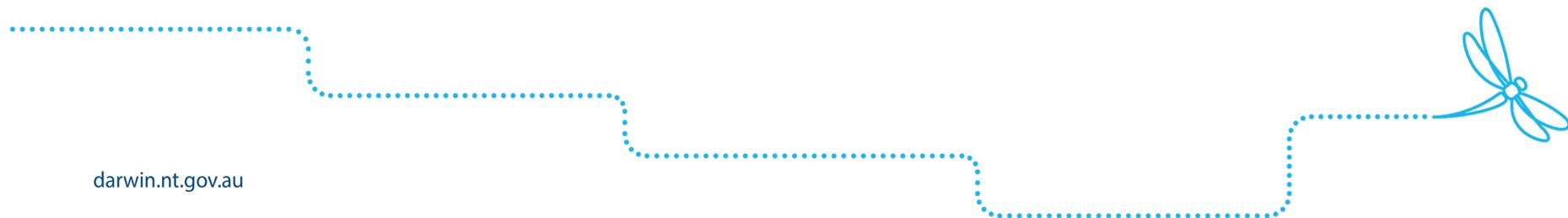




# Community Feedback Summary

## Walkway 199: Lippia Court to Applegum Drive, Karama

12 January 2026



[darwin.nt.gov.au](http://darwin.nt.gov.au)



DATE	LOCATION	VIA	SUPPORT CLOSURE	COMMENTS
19.11.25	Lippia Court	Phone	Yes	Safety, antisocial behaviour and criminal activity reported as concerns (no police report numbers provided)
19.11.25	Lippia Court	Email	Yes	Safety concern re increased foot traffic and pedestrian safety
19.11.25	Lippia Court	Email	Yes	Have experienced multiple break ins – provided police report number
14.11.25	Lippia Court	Email	No	No marked increase, seasonal and access to school for neighbour’s children is important
14.11.25	Applegum	Email	Yes	Multiple emails – Antisocial behaviour and criminal activity (no police report numbers provided)
10.11.25	Lippia Court	Email	No	Access to school, bus stops and shopping  Had previously written to Council opposing the petition – 6.7.25
9.11.25	Lippia Court	Email	No	Access to shops and bus
8.11.25	Lippia Court	Email	Yes, but prefer Night time closure	Reduced foot traffic, criminal behaviours (no police report numbers provided)
7.11.25	Undisclosed	Email	Yes	Antisocial behaviour and nighttime disturbance
7.11.25	Undisclosed	Email	Night time closure only	Access to bus stop is required – would support 7pm – 5am closure
6.11.25	Applegum	Email	Yes, but propose nighttime closure only - pm – 6am	Increased antisocial behaviour but acknowledgment many people use the walkway responsibly and they should not be inconvenienced
5.11.25	Lippia	Email	Yes, and alternative of Night time closure raised	To reduce night time foot traffic

YES = 5

NO = 3

NIGHT TIME CLOSURE = 4

**14.3 SUBMISSION ON LAND DEVELOPMENT CORPORATION - STRATEGIC RESET**

**Author:** Manager Planning and Place

**Authoriser:** A/General Manager Innovation

**Attachments:**

1. [Submission - LDC Strategic Reset](#) ↓
2. [Land Development Corporation - Strategic Reset: Discussion Paper](#) ↓

**RECOMMENDATIONS**

1. THAT the report entitled Submission on Land Development Corporation - Strategic Reset be received and noted.
2. THAT Council endorse City of Darwin's submission at **Attachment 1** to the Land Development Corporation - Strategic Reset: Discussion Paper at **Attachment 2**.

**PURPOSE**

The purpose of this report is to seek Council's endorsement of City of Darwin's draft submission to the Northern Territory Government's discussion paper entitled Land Development Corporation (LDC) - Strategic Reset: Discussion Paper.

**KEY ISSUES**

- NT Government proposes a strategic reset for the LDC and submissions close 30 January 2026.
- The reset aims to target market gaps and strengthen regional housing delivery.
- The reset shifts LDC toward commercial mandate, risking integrated planning outcomes.
- Market-driven focus may undermine responses to Darwin's critical housing pressures.
- Darwin faces a severe housing crisis driven by rapid growth and constraints.
- Social housing waitlists are long, and over-crowding significantly impacts vulnerable communities.
- City of Darwin supports the strategic reset but identifies major alignment and policy gaps.
- Proposed commercial focus risks weakening coordinated planning for housing and infrastructure.
- LDC should collaborate on planning aligned with local government strategies and liveability.
- Strong governance, partnerships and transparency are recommended for the LDC to ensure sustainable capital city outcomes.

**DISCUSSION**

The NT Government has released a discussion paper, which proposes a strategic resetting of the LDC. Submissions close on Friday 30 January 2026.

The intention of the NT Government’s draft reset is to ensure LDC focuses on genuine market gaps, strengthens regional housing delivery, improves transparency, divests non-strategic assets, and aligns its commercial role with Territory priorities for sustainable long-term growth.

As drafted, the reset refocuses the LDC on a predominantly commercial, market-driven mandate. This approach risks undermining the collaborative, integrated and people-centred planning required to address Darwin’s housing shortage, infrastructure pressures and liveability challenges.

Darwin is currently experiencing one of the most severe housing supply-demand imbalances in Australia. This crisis is driven by accelerating population growth, record-low rental vacancy rates, high construction costs, material shortages and intense demand generated by major resource projects. Social housing waitlists exceed a decade, and overcrowding remains a leading cause of homelessness among vulnerable populations.

In the draft submission, City of Darwin supports the need for an LDC strategic reset but highlights major gaps, including alignment with local planning, national planning commitments and opportunities for urban renewal funding.

It is stressed that the reset’s commercially focused direction risks undermining coordinated planning needed to address Darwin’s severe housing pressures, infrastructure constraints and liveability challenges across the municipality.

It’s considered that the LDC must act as a collaborative planning partner, ensuring decisions align with local strategic plans, housing targets, infrastructure sequencing and people-centred liveability outcomes. Concerns are raised that regional prioritisation should not divert attention from Darwin’s acute housing crisis, and that divestment of industrial assets should support strategic housing and renewal outcomes.

City of Darwin encourages that the LDC reset include strengthened governance, formal partnership structures, transparent decision criteria and integrated planning mechanisms to ensure the reset supports a sustainable, inclusive and well-serviced capital city.

The draft submission at **Attachment 1** provides detailed responses to all 11 consultation questions provided in the Discussion Paper at **Attachment 2**.

**PREVIOUS COUNCIL RESOLUTION**

N/A

<b>STRATEGIC PLAN ALIGNMENT</b>	2 A Safe, Liveable and Healthy City 2.2 By 2030, Darwin will be increasingly recognised as a liveable city
<b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b>	<b>Budget/Funding:</b> N/A
<b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b>	<b>Legislation:</b> <i>Land Development Corporation Act 2003</i> <i>Planning Act 1999</i> <b>Policy:</b> Place and Liveability Plan 2050

<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Consult</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>



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Hon. Lia Finocchiaro MLA  
Northern Territory Chief Minister  
Department of the Chief Minister and Cabinet  
Northern Territory Government

Reference Number: 5483763

Dear Chief Minister

### **Submission on the Land Development Corporation - Strategic Reset Discussion Paper**

Thank you for the opportunity to comment on the proposed Strategic Reset of the Land Development Corporation (LDC). City of Darwin acknowledges the Northern Territory (NT) Government's commitment to ensuring the LDC continues to play a meaningful role in the Territory's growth and economic development. In this context, we welcome the strategic reset and provide this feedback with the aim of strengthening alignment between the LDC's future direction, national policy settings and City of Darwin's strategic objectives.

As the local government for the NT's capital, City of Darwin carries important statutory and strategic responsibilities for urban amenity, local infrastructure, community wellbeing and the liveability of our neighbourhoods. In this role, we are committed to working closely with the NT Government to ensure that strategic land development settings reflect contemporary urban policy, align with national reform directions and support the needs and aspirations of our growing community.

City of Darwin acknowledges the important role the LDC has historically played in enabling industrial and residential land supply across the NT. However, the proposed Strategic Reset raises significant concerns regarding alignment with the City of Darwin's Place and Liveability Plan 2050, the National Urban Policy (NUP), and the NT Government's commitments under the NPRB (such as liaising with local government to update local and regional land use plans and linking housing targets to infrastructure pipelines).

Across Australia, contemporary state government land development agencies, such as Renew SA, Economic Development Queensland and Homes NSW, are helping their governments to achieve housing targets linked to infrastructure pipelines. These agencies operate in cities facing challenges comparable to Darwin's and align closely with the commitments of the NPRB and NUP. They are actively shaping places, infrastructure and investment opportunities by collaborating with industry, all levels of government, not-for-profits and local communities to support sustainable growth and housing. This partnership approach makes them well-placed to win competitive funding for housing, supporting infrastructure, social infrastructure and urban renewal.

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As drafted, the reset refocuses the LDC on a predominantly commercial, market-driven mandate. This approach risks undermining the collaborative, integrated and people-centred planning required to address Darwin's housing shortage, infrastructure pressures and liveability challenges. Darwin is currently experiencing a severe housing supply-demand imbalance, driven by accelerating population growth, record-low rental vacancy rates, high construction costs, material shortages, and intense demand, which is expected to increase due to major infrastructure, defence and energy projects. The NT Government's official Social Housing Wait Times (as of 30 June 2025) show general wait times of 8–10 years across Darwin/Casuarina. Overcrowding remains a leading cause of homelessness among our vulnerable residents.

As outlined in the NPRB and the NUP, addressing these challenges requires coordinated, inter-government action, not isolated interventions. The Strategic Reset does not provide clear objectives or mechanisms for partnering with City of Darwin or other stakeholders to meet housing targets, upgrade enabling infrastructure or support urban renewal within Darwin's existing urban footprint. This is inconsistent with the NUP's emphasis on collaborative governance, integrated planning and prioritising development within established city areas.

For a city like Darwin, with over 80,000 residents and a severe housing crisis, a modern, future-focused LDC should act in similar ways to Australia's other development agencies by being a collaborative partner in shaping a thriving, inclusive and sustainable capital city.

City of Darwin encourages a modified strategic reset that positions the LDC as a strong partner in delivering the Darwin's housing, infrastructure and liveability objectives. With clearer mechanisms for collaboration and alignment to contemporary national and local planning frameworks, the LDC can play an even more effective role in shaping a sustainable and prosperous future for Darwin. We value our ongoing relationship with the NT Government and stand ready to assist in the next stages of this important reform.

## Responses to Consultation Questions

### LDC's Strategic Purpose

1. Is the proposed purpose clear and appropriate for the current NT development environment and its future needs?

City of Darwin considers the proposed purpose incomplete and insufficiently aligned with contemporary urban policy. While the emphasis on commercial discipline and strategic precincts is clear, the purpose does not reflect:

- The need for collaborative governance across all levels of government.
- The centrality of housing supply, affordability and infrastructure coordination in the NT's urban future.
- The NT Government's commitments made under the National Urban Policy and National Planning Reform Blueprint.
- The importance of people-centred, neighbourhood-scale liveability outcomes as articulated in the Place and Liveability Plan 2050.

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State development agencies nationwide support their governments in meeting housing targets via infrastructure. These organisations align with national commitments and develop places, infrastructure and opportunities, making them well-placed to partner with local government and other partners to win funding for housing, supporting infrastructure and urban renewal projects. The purpose should better reflect this approach.

2. Are there areas where LDC should play a more active or reduced role?

Areas requiring a more active role include:

- Collaborative housing delivery within the City of Darwin LGA, including infill, renewal and mixed-use precincts.
- Infrastructure coordination and delivery, particularly where enabling infrastructure is required to unlock housing supply.
- Urban renewal partnerships, leveraging NUP funding streams that explicitly support local government collaboration.
- Joint planning with City of Darwin to align land development with neighbourhood liveability priorities.

Areas where a reduced role is appropriate include:

- Standalone commercial activities that duplicate private sector capability without delivering public benefit.
- Industrial asset management where no strategic value exists, consistent with competitive neutrality principles.

Decision-Making Framework

3. Are the four core principles appropriate?

The principles are broadly appropriate, but incomplete. They do not explicitly require:

- Alignment with local government strategic plans.
- Alignment with up-to-date local and regional land use plans.
- Contribution to housing supply targets linked to infrastructure pipelines.
- Integrated planning with infrastructure providers.
- Consistency with the National Urban Policy and NPRB commitments.

Without these elements, the framework risks reinforcing siloed decision-making.

4. Should additional criteria be included?

Yes. City of Darwin recommends adding the following:

- Collaborative governance test: Has the project been co-designed with relevant local and regional partners?

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- Housing and infrastructure alignment test: Does the project contribute to agreed housing targets and infrastructure sequencing?
- Liveability and place-based outcomes test: Does the project support neighbourhood identity, amenity, safety and community wellbeing?
- Urban footprint test: Does the project prioritise development within the existing urban footprint, and is it consistent with the NUP?

5. Will the proposed decision-making framework provide sufficient clarity and confidence to industry?

Not in its current form. Industry confidence depends on predictable, integrated and transparent planning across all levels of government. Without explicit mechanisms for partnership with City of Darwin and alignment with national policy settings, the framework risks creating uncertainty about how decisions will support broader urban outcomes.

Further, the framework lacks clear requirements for aligning LDC decisions with local government strategies, housing targets and infrastructure sequencing. Without these foundations, industry cannot reliably anticipate how project assessments will reflect actual on-the-ground needs or long-term urban outcomes.

To improve clarity and industry confidence, the framework should explicitly embed collaborative governance mechanisms with local government, incorporate tests for housing-and-infrastructure alignment, require consistency with national policy commitments and mandate transparent, publicly available criteria for project selection and market intervention.

#### Portfolio Composition

6. Do you support a stronger focus on regional residential development?

City of Darwin supports regional development but emphasises that Darwin's housing crisis is also immediate and severe. A stronger regional focus must not come at the expense of coordinated action to address Darwin's:

- Record-low rental vacancy rates.
- Decade-long social housing waitlists.
- Overcrowding and homelessness.
- Infrastructure constraints limiting infill and renewal opportunities.

The LDC must retain a strong role in housing delivery for Darwin, one of Australia's capital cities.

7. Do you support divestment of non-strategic industrial land assets?

Yes, provided that:

- Investment does not reduce the LDC's capacity to partner on urban renewal.
- Proceeds are reinvested into strategic housing and infrastructure priorities. Decisions are coordinated with City of Darwin to avoid unintended land-use conflicts.

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8. What factors should most influence how LDC prioritises future development projects?

City of Darwin recommends prioritisation based on the following:

- Contribution to housing supply and affordability.
- Alignment with infrastructure readiness and sequencing.
- Consistency with Place and Liveability Plan 2050.
- Support for urban renewal within the existing footprint.
- Collaborative delivery with local government and community stakeholders.
- Capacity to leverage National Urban Policy funding programs.

#### Governance and Engagement

9. Are the proposed governance and accountability arrangements appropriate?

Not fully. The arrangements do not establish:

- Formalised partnership structures with local government and other stakeholders eligible for Commonwealth funding (e.g. not-for-profits).
- Shared planning processes for housing and infrastructure.
- Mechanisms for joint monitoring of housing targets under the NPRB.

A capital city requires integrated governance, not ad-hoc engagement.

10. How could LDC improve engagement, transparency and collaboration?

City of Darwin recommends:

- Establishing a formal LDC-City of Darwin Partnership Framework.
- Co-developing a Darwin Housing and Infrastructure Coordination Plan.
- Embedding local government representation in strategic alignment forums.
- Publishing transparent criteria for project selection and market intervention.
- Jointly pursuing NUP funding opportunities for urban renewal.

11. Additional comments

City of Darwin urges the Northern Territory Government to revise the Strategic Reset to ensure the LDC's mandate:

- Strengthens collaborative governance.
- Supports integrated planning.
- Contributes directly to housing supply and infrastructure delivery.
- Aligns with national reform commitments.
- Advances the liveability aspirations of the Darwin community.

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If you require any further information in relation to this letter, please feel free to contact Manager of Planning and Place, Doug Fotheringham on +61 8 8930 0528 or [Doug.Fotheringham@darwin.nt.gov.au](mailto:Doug.Fotheringham@darwin.nt.gov.au).

Yours sincerely

Simone Saunders  
Chief Executive Officer

28 January 2026

Sent via email: [engagement.cmc@nt.gov.au](mailto:engagement.cmc@nt.gov.au)

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# Land Development Corporation – Strategic Reset

Discussion paper



<b>Document title</b>	Land Development Corporation – Strategic Reset Discussion Paper
<b>Contact details</b>	Department of the Chief Minister and Cabinet
<b>Approved by</b>	Chief Executive Officer
<b>Date approved</b>	22 December 2025
<b>Document review</b>	Nil
<b>TRM number</b>	

Version	Date	Author	Changes made
1.0	December 2025	DCMC	First version

Acronyms	Full form
NT	Northern Territory
NTG	Northern Territory Government
LDC	Land Development Corporation
CEO	Chief Executive Officer
GBD	Government Business Division

Land Development Corporation – Strategic Reset

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## Land Development Corporation – Strategic Reset

## Purpose

The Northern Territory Government is seeking feedback on the proposed strategic direction and operating approach of the Northern Territory Land Development Corporation (LDC) to position the Corporation to meet the needs of a growing and evolving Northern Territory.

This discussion paper presents the proposed approach to the NT LDC to deliver outcomes that respond to the Government's priorities of Rebuilding the Economy, Restoring the Territory Lifestyle and Reducing Crime. It also seeks to confirm the role of LDC in developing the Northern Territory and to clarify and refine its priority areas for delivery, either independently or in partnership with others. Your views are invited directly by email or through the NTG Have Your Say platform, with submissions informing Government's decisions on LDC's future direction.

## Background and context

The Land Development Corporation (LDC) was established under the [Land Development Corporation Act 2003](#) as the Territory's strategic land developer. Its purpose is to support economic development, population growth and the efficient delivery of serviced land, particularly where strategic value or where market conditions may limit private sector delivery.

Under the Act, the LDC operates as a statutory corporation with an independent Chief Executive and is required to act on a commercial basis, unless otherwise directed by the Minister. The Act authorises the LDC to do all things necessary or convenient to perform its functions, including entering into contracts and other arrangements, acquiring and disposing of land and assets, granting rights and licences, managing land and facilities under its control, and undertaking works incidental to its statutory functions.

The Act also provides that the LDC is an Agency for the purposes of the [Public Sector Employment and Management Act 1993](#) and the [Financial Management Act 1995](#), and establishes the governance and reporting framework within which the Corporation operates. From 1 July 2011, the LDC was declared a Government Business Division (GBD) under the [Financial Management Act 1995](#).

The LDC is also subject to the Territory's Competitive Neutrality Policy, which requires that its activities do not confer an unfair competitive advantage over private sector participants. In 2009, amendments to the Act expanded the LDC's functions to include partnership arrangements and residential construction, enabling a broader range of delivery approaches to support Territory growth.

Since that time, the LDC has played a significant role in enabling the release of serviced industrial and residential land, supporting the delivery of master-planned communities, and facilitating development in strategically important locations through a mix of direct delivery and partnership models. These activities have contributed to improved land supply readiness, supported population growth in key centres, and provided greater certainty for industry investment during periods of changing market conditions.

## Land Development Corporation – Strategic Reset

## Changing development conditions

Over the last 15 years, the Territory's development landscape has changed significantly:

- a) Industry demand cycles have shifted, particularly across defence, logistics and manufacturing sectors, requiring greater coordination between land supply, infrastructure and investment timing.
- b) In Darwin, a number of private developers now operate with demonstrated capacity to deliver residential and industrial land, both independently and in partnership with Government. Over this period, the LDC has played a complementary role by enabling serviced land supply, delivering master-planned estates, and facilitating development in strategically important locations where coordination, infrastructure provision or market conditions required government involvement.
- c) Regional centres are experiencing housing shortages and limited private investment appetite, constraining workforce attraction, retention and service delivery.
- d) The industrial land market in Darwin has matured, reducing the need for direct government ownership of non-strategic industrial assets.
- e) Stakeholders have expressed a desire for clearer transparency around when and why the LDC intervenes in the market relative to private sector delivery.

## Objectives

In response to these changes, the LDC is being repositioned and refocused to achieve the following objectives:

- a) clearly define its strategic role within the Territory's development system
- b) target intervention to areas of genuine strategic need or market failure
- c) support economic growth, housing supply and regional development in alignment with Government priorities
- d) operate consistently with its commercial, Government Business Division and competitive neutrality obligations
- e) improve transparency, predictability and confidence for industry, community and government partners
- f) contribute to sustainable, long-term growth across the Northern Territory.

## Land Development Corporation – Strategic Reset

## Strategic reset – proposed direction

The following actions form the core of the proposed reset:

### Maintain LDC's independence under the Act

LDC will remain a commercial entity with an independent Chief Executive. Improved engagement mechanisms with agencies and clearer alignment to Government priorities will support transparency and coordination.

### Implement new strategic priorities

The LDC's future role will be guided by a clear set of strategic priorities that focus on enabling growth, supporting industry and responding to regional needs, while operating on a commercial basis and aligning with the Northern Territory Government's priorities of Rebuilding the Economy, Restoring the Territory Lifestyle and Reducing Crime.

These priorities include:

- managing and facilitating strategic development precincts to support industry activity, investment and long-term growth.
- enabling the delivery of industrial land for priority and emerging industries, particularly where coordinated planning or infrastructure is required.
- managing Government-owned strategic and common user infrastructure in an accessible, commercial and cost-effective manner.
- supporting the delivery of land and housing in regional locations to enable sustainable regional growth and workforce attraction.

### Introduce a formal decision-making framework

A principles-based approach will guide decisions about new projects or involvement in existing developments, ensuring:

- strategic value
- competitive neutrality
- market-failure justification
- transparent rationale for LDC's involvement.

### Strengthen regional residential development focus

Regional housing is a key constraint to workforce attraction and retention. LDC would continue to deliver in areas with sustained market failure, such as Kilgariff, and explore new delivery models (community partnerships, joint ventures, enabling infrastructure).

### Divest non-strategic industrial assets

LDC's inherited and purpose-built industrial tenancies are being divested as they no longer meet strategic criteria. This avoids perceptions of public-sector competition and enables LDC to reinvest in strategic land priorities.

## Portfolio realignment

### Industrial portfolio

- Non-strategic industrial assets (including legacy tenancies) are being disposed of on commercial terms.
- This divestment supports competitive neutrality and frees up capital for LDC’s strategic mandate.
- Updated masterplans for LDC industrial estates will emphasise non-competition with general land developers.

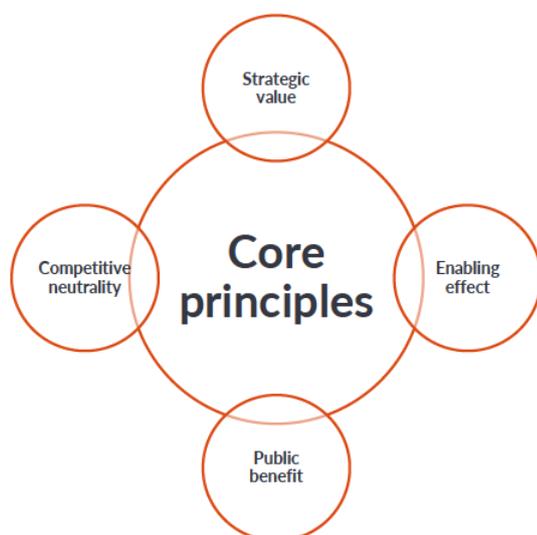
### Residential portfolio

- Some residential projects are nearing final delivery stages and will continue as planned.
- Active residential projects will proceed, with future stages to be reviewed before further commitments are made.
- Sites that have not progressed through previous processes will be reconsidered for alternative pathways, including potential transfer to private sector delivery.
- Government will explore a range of delivery models before determining the most appropriate approach for future regional residential development.

## Proposed decision making framework

To improve transparency and sector confidence, LDC would assess all future projects against four core principles.

### Four core principles



- ✓ **Strategic value**  
Is the activity strategic for the Territory or aligned with enabling infrastructure?
- ✓ **Enabling effect**  
Will it unlock development, industry, population or community outcomes?
- ✓ **Public benefit**  
Is LDC involvement preferable to or distinct from private developer delivery?
- ✓ **Competitive neutrality**  
Is the activity consistent with competition principles?

If all answers are affirmative, the project would be considered suitable for LDC involvement.

Land Development Corporation – Strategic Reset

### Additional considerations

- Evidence of market failure
- Commercial viability and risk profile
- Reputational or policy implications
- Alignment with Government priorities and agency strategies

### Governance and engagement framework

LDC will retain its independent statutory structure while strengthening sector engagement.

Proposed enhancements include:

- Regular CEO and senior-level engagement with agencies and industry
- Earlier notification to the Minister of major transactions or strategic proposals
- Improved transparency in market interactions, decision-making and project scope
- A possible quarterly cross-sector strategic alignment forum

LDC’s Executive Leadership Team will continue to build constructive working relationships with stakeholders and align activities with shared Territory outcomes.

### Consultation questions

Stakeholders are invited to provide feedback on any or all of the following:

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LDC’s strategic purpose

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1. Is the proposed purpose clear and appropriate for the current NT development environment and its future needs?
2. Are there areas where LDC should play a more active or reduced role?

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Decision-making framework

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3. Are the four core principles appropriate?
4. Should additional criteria be included?
5. Will the proposed decision-making framework provide sufficient clarity and confidence to industry about when and why LDC will be involved in development activity?

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Portfolio composition

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## Land Development Corporation – Strategic Reset

6. Do you support a stronger focus on regional residential development to address housing needs across the Territory?
7. Do you support the proposed divestment of non-strategic industrial land assets where the private market is considered mature?
8. What factors should most influence how the LDC prioritises future development projects? (e.g. housing demand, infrastructure readiness, regional growth, market gaps).

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**Governance and engagement**

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9. Are the proposed governance and accountability arrangements appropriate to support the LDC's strategic role?
10. How could the LDC improve engagement, transparency and collaboration with industry, government and community stakeholders?
11. Do you have any additional comments on the proposed strategic reset of the Land Development Corporation?

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**Stakeholder information**

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What is your relationship to the LDC?

- Property or land developer
- Industry or peak body
- Local government
- Community organisation
- NT Government agency
- Resident / community member
- Other (Please specify)

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*End of consultation questions*

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Land Development Corporation – Strategic Reset

## How to participate

Stakeholders can participate in the consultation through either channel:

**Option A: Have Your Say NT**

Submit your feedback online via the consultation portal and survey:

<https://haveyoursay.nt.gov.au/land-development-corporation-discussion-paper>

**Option B: Direct Email Submission**

Send written feedback to [engagement.cmc@nt.gov.au](mailto:engagement.cmc@nt.gov.au)

**Subject line:** *LDC Strategic Reset – Stakeholder Submission*

Please specify whether your submission can be published (in summary form) or must remain confidential.

Consultation is open until **30 January 2026**.

## Next steps

Stage	Timing
Consultation period	24 December 2025 – 30 January 2026
Analysis of feedback	February 2026
Ministerial review	March 2026
“What we heard” report released	March 2026
Strategic reset operational and actioned	June 2026

A **What We Heard** report will be published at the conclusion of consultation.

## More information

- Visit the LDC website for more information <https://landdevcorp.com.au/>
- LDC Outlook for 2025-2026 [/ldc-outlook-2025-26](#)

**14.4 WELCOMING CITIES**

**Author:** Manager Economic Development

**Authoriser:** A/General Manager Innovation

**Attachments:** Nil

**RECOMMENDATIONS**

1. THAT the report entitled Welcoming Cities be received and noted.
2. THAT Council endorse for City of Darwin to participate in the Welcoming Cities Network at the Committed level, as detailed in the report.

**PURPOSE**

The purpose of this report is to seek Council's endorsement for City of Darwin to join and participate in a network of cities and communities that are committed to becoming more welcoming and inclusive.

**KEY ISSUES**

- City of Darwin has been invited to participate in the Welcoming Cities Network.
- As a member of the network, City of Darwin commit to taking the steps towards creating an environment that unlocks the full potential of all members of the community.
- The network involves several key elements including knowledge sharing, partnership development, celebrating success and setting a standard for cultural diversity and inclusion policy and practice in Local Government.

**DISCUSSION**

Welcoming Cities is a growing network of cities, shires, towns and municipalities committed to advancing communities where everyone can belong.

Membership of the Welcoming Cities network is a measurable step towards advancing communities where everyone can belong, contribute and thrive. Members join a network of local councils who are supported through:

- Knowledge Sharing - Supporting local governments to access evidence-based research, resources, policies and case studies.
- Partnership Development - Facilitating and resourcing multi-sector partnerships to maximise learning, reach and impact.
- Celebrating Success - Recognising local governments that demonstrate leading practice and innovation in welcoming efforts.
- Standard + Accreditation - Setting the National Standard for cultural diversity and inclusion policy and practice in Local Government.

Council's join at the committed level, as either a Free or Premium member. Fees for Premium members are paid annually and for a capital city the membership fee is \$7,500.

	Free	Premium
Council is formally recognised and promoted as a member of the network	✓	✓
Access to the Welcoming Cities Network	✓	✓
Free access to members group and knowledge sharing platform on Apolitical.co	✓	✓
Access to library of leading cultural diversity and inclusion research, policies, plans and research	✓	✓
Suite of images and promotional materials for social media	✓	✓
Invitation to face-to-face meetings of state based members	✓	✓
Discounted tickets to the annual Welcoming Cities Symposium	✓	✓
Access to the Established accreditation level*	✓	✓
Access to the Advanced, Excelling and Mentoring accreditation levels*	–	✓
Support to develop and promote case studies that support the council's work	–	✓
Media and publicity opportunities	–	✓
Opportunity to present and be profiled at the annual Welcoming Cities Symposium	–	✓
Consultancy support including advice, referrals, workshops and other services as needed.	–	✓

\*Additional fees apply to the Accreditation process

City of Darwin officers propose that the organisation commits to the Free level.

City of Darwin will utilise its membership to access evidence-based tools and resources, marketing resources, professional networks, research and data to support the following targets:

- Fostering a sense of community belonging and participation through City of Darwin’s Liveability Platform.
- Increase participation of new migrants, refugees, First Nations peoples at events; this will be measured through surveys.
- Designing and executing inclusive multicultural events, such as Sister Cities Cup, Darwin Fusion, and Garramilla Food Fair.
- Reviewing and adapting City of Darwin’s Funding Guidelines to enhance support for multicultural activities/ initiatives.
- Offering other language options on City of Darwin’s Liveability Platform and Discover Darwin.
- Designing business networking event to attract multicultural entrepreneurs and small businesses.
- Inclusive placemaking through multicultural public art, inclusive signage, sport and street food programs.
- Capacity building staff through culturally inclusive training and measuring completion rates.

<ul style="list-style-type: none"> <li>Governance targets will include formal membership in the network and a public welcoming statement from Lord Mayor.</li> </ul> <p>The Commitment Form seeks for a Council Representative and Executive to sign the commitment form (Lord Mayor and CEO will sign on endorsement from Council to participate in the Welcoming Cities Network).</p> <p>The Commitment Form confirms that City of Darwin will participate as a member in the Welcoming Cities Network and commit to taking the following steps toward creating an environment that unlocks the full potential of all members of the community:</p> <ul style="list-style-type: none"> <li>Join and participate in a network of cities and communities that are committed to becoming more welcoming and inclusive</li> <li>Identify at least one key staff contact for the project that will liaise directly with the Welcoming Cities team – the key contacts will be the Manager Economic Development, Executive Manager Place and Economic Development and General Manager Innovation.</li> <li>Communicate regularly with the Welcoming Cities team through at least three conference calls each year and an annual in-person meeting, to progress planning and share and learn from practices of other welcoming cities and communities. This task would be split between the key contacts depending on capacity, and funding would be sourced through the existing Learning and Development budget.</li> </ul>	
<p><b>PREVIOUS COUNCIL RESOLUTION</b></p> <p>N/A</p>	
<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>4 A Smart and Prosperous City</p> <p>4.2 By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities</p>
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p><b>Budget/Funding:</b></p> <p>Attendance for one staff member each year at the in-person event. The membership is free at the recommended level.</p> <p><b>Is Funding identified:</b></p> <p>Learning and Development budget.</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b></p> <p>N/A</p> <p><b>Policy:</b></p> <p>Strategic Plan 2030</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Inform</p> <p><b>Tactics:</b></p> <p>Media release</p> <p><b>Internal:</b></p> <p>Community and Cultural Services</p> <p>Marketing, Communications and Engagement</p> <p>Growth and Economic Development</p> <p><b>External:</b></p> <p>Community</p>

<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>
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**14.5 LEE POINT DEVELOPMENT - PRELIMINARY COSTING ESTIMATES FOR LEGAL ADVICE**

**Author:** Executive Manager Corporate and Customer Service  
Executive Manager Finance

**Authoriser:** General Manager Community

**Attachments:** Nil

**RECOMMENDATIONS**

1. THAT the report entitled Lee Point Development - Preliminary Costing Estimates for Legal Advice be received and noted.
2. THAT Council refer an amount of \$18,000 to the 2026/2027 budget process for the development of legal advice for the Lee Point Development as requested by Council Resolution 584/25.

**PURPOSE**

The purpose of this report is to present estimates for independent legal advice as requested in Council Resolution 584/25 regarding City of Darwin's obligations regarding acceptance of DHA infrastructure at Lee Point.

**KEY ISSUES**

- Officers have sought quotation from two independent and respected legal firms; quotations range from \$10,000 to \$18,000 exclusive GST.
- All quotations are estimates only, pending the volume of material to be reviewed and potential briefing requirements on outcomes to Council.

**DISCUSSION**

The legal advice requested through Notice of Motion at the 2 December 2025 Ordinary Council Meeting, was to be costed prior proceeding.

Costing was sought in late December 2025 from two independent, local and respected legal firms. Quotations made to City of Darwin varied between \$10,000 to \$18,000 exclusive GST. Both quotations noted that estimated cost may increase pending the volume of material to be reviewed, additional scope added or if a briefing of Council is required.

Legal advice based on the outlined criteria in resolution ORD584/25 are likely to provide only high-level guidance and cost estimates reflect this. It is unlikely that all statutory or common-law liabilities or risks would be considered in detail as part of the advice as those are too brought. Further work may be required to deepen advice depending on the sought outcome.

**PREVIOUS COUNCIL RESOLUTION**

At the 2 December 2025 meeting Council resolved:

**RESOLUTION ORD584/25**

1. THAT a preliminary report is returned to Council on costing estimates from two legal firms on legal advice as detailed within this motion prior to proceeding with the advice as contained below.
2. THAT Council approve for a report by an independent and respected legal expert- with demonstrated experience in Northern Territory local government, planning law, municipal asset acceptance, and risk management - to provide written legal advice to Council.
3. THAT the legal advice specifically outline:
  - (a) Council’s legal obligations, powers, and discretions under the NT Local Government Act 2019 and associated regulations in relation to the acceptance or non-acceptance of municipal infrastructure arising from the DHA Lee Point/Binybara development.
  - (b) Any statutory or common-law liabilities or risks associated with accepting the infrastructure (including local roads, drainage, stormwater, lighting, parks, open space, and other municipal assets).
  - (c) Any legal grounds, that would prevent Council declining acceptance of the development’s assets should they conflict with policies, standards, performance requirements, or future climate-adaptation expectations.
  - (d) Council’s legal position in light of the 2021 Council Resolution relating to Lee Point.
4. THAT this advice be tabled publicly, subject only to redactions necessary to protect legal professional privilege.
5. THAT no decision regarding the acceptance of any Lee Point assets be made until this independent advice has been received and considered.

**CARRIED 13/0**

<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>6 Governance Framework 6.3 Decision Making and Management</p>	
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p><b>Budget/Funding:</b> <b>Is Funding identified:</b> <b>Existing Position No:</b> <b>Contractor:</b></p>	<p>\$10,000 to \$18,000 No Manager Legal and Procurement To be determined through procurement</p>

<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b> Local Government Act 2019</p> <p><b>Policy:</b> N/A</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Inform</p> <p><b>Tactics:</b> Public report to Council</p> <p><b>Internal:</b> Legal team</p> <p><b>External:</b> Community</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>

**14.6 PRELIMINARY COST ESTIMATE REPORT FOR THE SCOPE OF WORK REQUESTED BY A NOTICE OF MOTION LEE POINT DEVELOPMENT**

**Author:** General Manager Innovation

**Authoriser:** General Manager Community

**Attachments:** Nil

**RECOMMENDATIONS**

1. THAT the report entitled Preliminary Cost Estimate Report for the Scope of Work Requested by a Notice of Motion Lee Point Development be received and noted.
2. THAT Council refer an amount of \$1 million to the 2026/2027 budget process to develop a business case and comprehensive report detailing the scope of works requested by Council Resolutions 585/25 and 586/25.

**PURPOSE**

The purpose of this report is to provide a preliminary cost estimate for a consultant to prepare and provide a report to Council in accordance with the requirements requested in a notice of motion regarding the Defence Housing Australia residential development at Lee Point.

**KEY ISSUES**

- City of Darwin officers sought a cost estimate from a consultancy firm for developing a business case and comprehensive report as outlined in Notice of Motion – Full explanation of the asset acceptance process for the DHA development at Lee Point (Binybara) and Notice of Motion – Cost Benefit Analysis of the DHA development at Lee Point.
- A detailed business case and comprehensive written report would range between \$500,000 and \$1 million and would require at least 6 months to deliver.
- The cost and timeframe have been provided based on the diverse range of environmental, financial, and engineering factors that were requested as per the scopes contained within the notice of motions. Including, investigations and an options analysis, financial modelling and final recommendations.
- There is overlap of elements required in the deliverables requested by the two motions, hence the combined costing.

**DISCUSSION**

The two motions for a written report and business case, as currently drafted, require a significant amount of the work that would include a wide range of specialists (environment, engineering, financial and economics).

A consultant was provided the scope as contained within the notice of motions and have provided that a detailed business case across these domains should be expected to cost in the range of \$500,000 - \$1M and would require at least six months to deliver.

The scope from the notice of motion is extensive and the cost and timeframe reflect the need to consider a diverse range of environmental, financial, engineering factors including:

- Analysis of environmental impacts and climate related risks are large bodies of work which may require whole of city modelling to determine relevant implications for Lee Point associated impacts for the community and implications for Council.
- Reliance on dated background studies like the Environmental Impact Statement (EIS) for Lee Point that was prepared in 2017. A detailed review would need to occur to understand whether the existing material is fit-for-purpose to be used in the requested business case and written report. If an updated EIS was deemed to be required this would likely be a significant additional cost, potentially upwards of \$1M.
- Since 2017 there been several significant factors which will impact the analysis and recommendations of the business case. Some of these include:
  - Significant construction and operational cost escalation.
  - Updated climate change risks and impacts.
  - New technologies and engineering design solutions which have varying construction and whole of life asset costs.
  - Current capacity and demands of the infrastructure network which the Lee Point development would impact.
  - Revised population forecasts for Greater Darwin.

The above would need to be investigated to ensure the severity of the problem, potential risks, options analysis, financial modelling and final recommendations match Council's expectations and requirements of the business case and written report.

Furthermore, the report as requested in the notice of motions, needed to detail:

- A summary of the legislative and policy framework governing the City of Darwin's ability to accept or refuse municipal assets.
- The technical standards and compliance criteria used to determine whether roads, drainage, stormwater systems, public open space, lighting, landscaping, and other assets meet the City of Darwin's required specifications.
- Identification of precedents where the City of Darwin has declined to accept assets from developers.

Upon reading the content required in the written report and business case, there appears to be overlap of elements required in the deliverables requested by the two motions (for example, both request calculation whole-of-life infrastructure liabilities, climate and environmental risk assessments etc.). As such, it would make sense to complete them together and the consultant has provided a high-level estimate accordingly.

**PREVIOUS COUNCIL RESOLUTION**

At the 2 December 2025 meeting Council resolved:

**RESOLUTION ORD585/25**

1. THAT a preliminary report is returned to Council on costing estimates on preparing the report as detailed within this motion prior to proceeding with the report as contained below.
2. THAT Council approve for a comprehensive written report outlining the full process by which the City of Darwin assesses, approves, accepts, or declines the transfer of municipal assets arising from land-development proposals, including the Defence Housing Australia (DHA) development at Lee Point (Binybara).
3. THAT this report includes, but is not limited to
  - (a) A step-by-step description of the City's internal evaluation process, including engineering, planning, financial, environmental, climate-risk, and compliance reviews. And includes reference to existing City of Darwin policy and strategic plans including the Greening Darwin, Liveability Plan, Municipal Plan, Climate Emergency Documents and Climate Change policies.
  - (b) A summary of the legislative and policy framework governing the City's ability to accept or refuse municipal assets, including the *Local Government Act 2019*, *Local Government (General) Regulations*, City of Darwin subdivision design standards, and the 2021 Council Resolution that Council does not support further residential subdivision at Lee Point.
  - (c) The technical standards and compliance criteria used to determine whether roads, drainage, stormwater systems, public open space, lighting, landscaping, and other assets meet the City's required specifications.
  - (d) A detailed outline of expected whole-of-life infrastructure liabilities associated with accepting assets from the Lee Point proposal, including ongoing maintenance, depreciation, renewal costs, climate-adaptation upgrades, and additional operational workloads for Council.
  - (e) An explanation of how Council assesses environmental and climate-related risks, including sea-level rise, coastal-hazard mapping, erosion vulnerability, stormwater capacity under projected future rainfall events, and any impacts these factors have on whether assets are fit to be accepted into the municipal network.
  - (f) Identification of precedents where Council has declined to accept assets from developers - and the statutory basis for doing so - where subdivisions did not meet engineering standards, posed unmanageable drainage or flood risks, or would create unsustainable long-term costs for ratepayers.
4. THAT the report explicitly addresses how each of the above considerations applies to the DHA Lee Point development, including any current non-compliance, unresolved engineering matters, climate-risk issues, or areas where DHA has not yet satisfied the City's asset-acceptance requirements.
5. THAT the report is returned to Council, and that it be made publicly available, noting the significant community interest in the long-term safety, environmental impacts, and financial consequences of development at Lee Point (Binybara).

**CARRIED 11/2**

#### **RESOLUTION ORD586/25**

1. 1. THAT a report is returned to Council on costing estimates on preparing the business case and report as detailed within this motion prior to proceeding with the business case and report as contained within
2. 2. THAT Council approve for a comprehensive business case on the proposed Defence Housing Australia (DHA) residential development at Lee Point, detailing the full financial, operational, environmental, and social implications for the City of Darwin. Further, that the business case be provided to Council and presented in a format suitable

for public release.

3. 3. THAT the business case is to include, but not be limited to:
  4. (a) Projected financial costs to Council, including:
    5. (i) Road construction standards, upgrades, and long-term renewal obligations
    6. (ii) Road construction for feeder roads and associated road capacity upgrades
    7. (iii) Stormwater infrastructure and flood mitigation requirements
    8. (iv) Waste management and collection service costs
    9. (v) Public lighting electricity and maintenance
    10. (vi) Parks, open space, landscaping and irrigation maintenance
    11. (vii) Pathways, cycle networks, accessibility infrastructure
    12. (viii) Additional operational or staffing requirements
    13. (ix) Lifecycle costs over 10, 20 and 40 years
  14. (b) Projected revenue and benefits, including:
    15. (i) Rates revenue for each stage and scenario
    16. (ii) Developer contributions (if any)
    17. (iii) Expected service-level impacts on existing suburbs
    18. (iv) Potential tourism, recreation, or environmental benefits
    19. (v) Community wellbeing and social impacts
  20. (c) Risk assessment, including:
    21. (i) Climate and coastal hazard risks, including sea-level rise
    22. (ii) Environmental management, biodiversity loss and habitat pressures
    23. (iii) Community safety, traffic and transport impacts
    24. (iv) Cultural and heritage considerations
    25. (v) Legal and financial exposure for Council if assets do not meet City standards
    26. (vi) Impacts on Council's long-term financial plan
  27. (d) Options analysis, including:
    28. (i) Asset acceptance
    29. (ii) Conditional acceptance
    30. (iii) Non-acceptance of assets
    31. (iv) Alternative management models
  32. (e) Stakeholder engagement summary, including:
    33. (i) Consultation with Larrakia Traditional Owners
    34. (ii) Community submissions and prior Council resolutions
    35. (iii) External agency advice

**In Favour:** Members Kim Farrar, Julie Fraser, Edwin Joseph, Sylvia Klonaris, Peter Pangquee, Patrik Ralph, Ed Smelt and Peter Styles

**Against:** Members Jimmy Bouhoris, Nicole Brown, Shani Carson, Mick Palmer and Sam

Weston	
<b>CARRIED 8/5</b>	
<b>STRATEGIC PLAN ALIGNMENT</b>	2 A Safe, Liveable and Healthy City 2.2 By 2030, Darwin will be increasingly recognised as a liveable city
<b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b>	<p><b>Budget/Funding:</b> \$500,000 to \$1M</p> <p><b>Is Funding identified:</b> No</p> <p><b>Existing Position No:</b> General Manager Innovation</p> <p><b>Contractor:</b> To be determined as per procurement guidelines</p>
<b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b>	<p><b>Legislation:</b></p> <p><i>Local Government Act 2019</i></p> <p>City of Darwin By-Laws 2023</p> <p>Planning Act NT 1999</p> <p>Planning Regulations 2000</p> <p>NT Planning Scheme 2020</p> <p>Subdivision Guidelines</p> <p>Environmental Protection Act 2019</p> <p>Environmental Protection Regulations 2020</p> <p>EPBC Act</p> <p>Heritage Act 2011</p> <p>Heritage Regulations 2012</p> <p>Aboriginal Land Rights (NT) Act 1976</p> <p><b>Policy:</b></p> <p>N/A</p>
<b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b>	<p><b>Engagement Level:</b> Inform</p> <p><b>Tactics:</b> Report could be made public.</p> <p><b>Internal:</b></p> <p>Technical Services, Growth and Economic Development, Waste and Environment teams.</p> <p><b>External:</b></p> <p>Community, Northern Territory Government, DHA, Save Lee Point</p>
<b>DECLARATION OF INTEREST</b>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>

**14.7 NOMINATION TO THE MINISTER'S ADVISORY COUNCIL ON MULTICULTURAL AFFAIRS**

**Author:** Supervisor Councillor Governance

**Authoriser:** Chief Executive Officer

**Attachments:** 1. Incoming Correspondence - Minister for Multicultural Affairs [↓](#)

**RECOMMENDATIONS**

1. THAT the report entitled Nomination to the Minister's Advisory Council on Multicultural Affairs be received and noted.
2. THAT Council endorse the nomination of \_\_\_\_\_ to the Minister's Advisory Council on Multicultural Affairs.

**PURPOSE**

The purpose of this report is to put forward a nomination to the Minister for Multicultural Affairs to represent City of Darwin on the Minister's Advisory Council on Multicultural Affairs.

**KEY ISSUES**

- City of Darwin received correspondence from the Minister for Multicultural Affairs requesting a nomination for the Minister's Advisory Council on Multicultural Affairs on the 5 January 2026.
- Requests for Minister's appointed representatives are reviewed at Council as they are received.
- Nominations are due to the Office of the Minister for Multicultural Affairs by Friday 30 January 2026.
- Nominations are to be a resolution of Council.

**DISCUSSION**

The Minister for Multicultural Affairs is seeking a nomination for one representative of City of Darwin for membership to the Minister’s Advisory Council on Multicultural Affairs (MACMA).

Correspondence received from the Minister’s Office is at **Attachment 1**.

The MACMA is a non-statutory advisory group that provides high-level and strategic advice from the community to the Northern Territory Government on matters relating to multicultural affairs to improve policy and service delivery outcomes.

MACMA enables the participation of key stakeholders in the exploration and discussion of issues relevant to the social, economic and civic life of multicultural Territorians.

Membership of the MACMA comprises of community members and organisational members selected for their roles in representing and/or providing services to multicultural communities.

MACMA will meet face-to-face, at a minimum, 2 times a year, with additional online meetings as required.

Online meetings will be focussed discussions and are not compulsory, but all members are welcome to attend. Specialists or subject experts may be invited to meetings as deemed appropriate.

Local government has an ongoing observer member status on the MACMA. Accordingly, membership may continue unless any of the following applies:

- The elected representative’s term on their respective council ends or is terminated
- The member fails to attend 2 consecutive (compulsory) meetings without leave approved by the Chair
- The member resigns.

The Terms of Reference is currently being updated and will be released to members once approved by the Minister.

More information regarding MACMA can be found by visiting [Minister’s Advisory Council on Multicultural Affairs | NT.GOV.AU](https://www.nt.gov.au/minister/multicultural-affairs/).

**PREVIOUS COUNCIL RESOLUTION**

Nil

<b>STRATEGIC PLAN ALIGNMENT</b>	6 Governance Framework 6.2 Roles and Relationships
<b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b>	<p><b>Budget/Funding:</b> Nil</p> <p><b>Is Funding identified:</b> Yes</p> <p>Council’s budget provides for member participation on external committees by way of additional extra meeting allowances.</p> <p><b>Existing Position No:</b> Nil</p> <p><b>Contractor:</b> Nil</p>
<b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b>	<p><b>Legislation:</b> <i>Local Government Act 2019</i></p> <p><b>Policy:</b> Meetings Policy</p>

<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Inform</p> <p><b>Tactics:</b> Nil</p> <p><b>Internal:</b> Nil</p> <p><b>External:</b> Nil</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>



## MINISTER FOR MULTICULTURAL AFFAIRS

Parliament House  
State Square  
Darwin NT 0800  
Minister.charis@nt.gov.au

GPO Box 3146  
Darwin NT 0801  
Telephone: 08 8999 8613

The Right Worshipful the Lord Mayor of Darwin  
The Hon Peter Styles  
City of Darwin

Via email: [lord.mayor@darwin.nt.gov.au](mailto:lord.mayor@darwin.nt.gov.au)

Dear Lord Mayor

I am writing to you as the Minister for Multicultural Affairs to seek a nomination from the City of Darwin for membership to the Minister's Advisory Council on Multicultural Affairs (MACMA).

The MACMA is a non-statutory advisory group that provides high-level and strategic advice from the community to the Northern Territory Government on matters relating to multicultural affairs to improve policy and service delivery outcomes. MACMA enables the participation of key stakeholders in the exploration and discussion of issues relevant to the social, economic and civic life of multicultural Territorians. Membership of the MACMA comprises of community members and organisational members selected for their roles in representing and/or providing services to multicultural communities.

The overseas-born population of the Territory continues to grow strongly and as of the 2021 Census, was 51,000 residents or 22% of the population. Net overseas migration also continues to be an important contributor to the Territory's overall population growth, a key factor in rebuilding our economy. It is important that we have the programs, policies and services in place that support our multicultural communities and celebrate their contributions to the Territory.

Local government also plays a key role in supporting our multicultural communities which is acknowledged through a dedicated position for local government on the MACMA. I am now seeking a nomination from your council for consideration for membership to the MACMA. Nominations can be sent to the Office of Multicultural Affairs in the Department of People, Sport and Culture, by emailing [DPSC.MulticulturalAffairs@nt.gov.au](mailto:DPSC.MulticulturalAffairs@nt.gov.au) by 30 January 2026.



- 2 -

Should you have any queries, please contact Ms Sarah Burchett, Acting Director Community Engagement by email [sarah.burchett@nt.gov.au](mailto:sarah.burchett@nt.gov.au) or phone 08 8999 8322.

Yours sincerely

A handwritten signature in blue ink, consisting of a stylized, cursive 'J' followed by a horizontal line and a loop.

JINSON CHARLS

6/1/2026

**15 RECEIVE & NOTE REPORTS****15.1 MONTHLY FINANCIAL REPORT - DECEMBER 2025**

**Author:** Manager Accounting Services  
Executive Manager Finance

**Authoriser:** General Manager Corporate

**Attachments:** 1. [Monthly Financial Report - December 2025](#) ↓

**RECOMMENDATIONS**

THAT the report entitled Monthly Financial Report – December 2025 be received and noted.

**PURPOSE**

The purpose of this report is to provide a summary of the financial position of Council for the period ended 31 December 2025.

Further, this report and the contents are required to be presented to Council in compliance with the *Local Government (General) Regulations 2021*.

**KEY ISSUES**

The Monthly Financial Report includes:

- Income Statement, which compares actual YTD income and expenditure against YTD budget.
- Fund Flow Statement (Monthly Operating Position), which outlines the effect on General Funds.
- Statement of Financial Position (Balance Sheet), which outlines what Council owns (assets) and what it owes (liabilities) at a point in time.
- Notes to the Balance Sheet, this includes further details on the Cash Balance, Trade Debtors, Trade Creditors, and a statement on Council's current payment and reporting obligations.
- Lord Mayor and CEO council credit card transactions.
- Investments, which provides details of treasury activities, investments as at month end.
- Procurement Reporting, which is a summary of contract variations and exempt procurement.
- Capital Expenditure and Funding, which compares YTD capital expenditure and funding against YTD budget.
- Planned Major Projects Capital Works, provides a high-level financial overview of our major projects at a point in time.

**DISCUSSION**

**December 2025 – Year to Date Results**

The year-to-date operating result until 31 December 2025 is a **deficit of \$4.3M compared to a Budgeted deficit of \$7.7M** as highlighted in the table below.

	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>Variance</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Operating Surplus/ (Deficit)</b>	<b>(4,319)</b>	<b>(7,667)</b>	<b>3,348 Favourable</b>

The Net Operating Position showed a favourable variance of \$3.3 million compared with the year-to-date revised budget. The outcome is primarily driven by favourable variances on User Fees and Charges, Interest/Investment Income, and Employee Costs. These gains are partially offset by unfavourable variances in Materials, Contracts & Services and Depreciation.

Further details on the material variances are outlined below.

**Income**

Total Operating Income is tracking above budget by \$3.4M (5% Favourable YTD variance).

Statutory charges showed a favourable variance driven by parking compliance, with growth moderating in December.

A favourable variance of \$1.2M in user fees and charges has been achieved, primarily driven by higher revenue from Shoal Bay Waste Management. This result reflects increased commercial weighbridge charges arising from larger volume of disposal materials.

Interest and investment income exceeded the monthly budget by \$1.1M, with timing and management of external borrowings, which results in higher cash balances. The increase in cash holdings allowed for greater investment capital than budgeted.

**Expenditure**

Total Expenses are over budget by \$0.1M (0.1% Unfavourable YTD Variance).

Employee costs report a positive variance to budget of \$1.7M reflecting timing of employee entitlements and vacancies. Some of this positive variance is offset through the use of contract labour to cover positions.

Materials, contracts, and services have a full-year budget of \$67M, encompassing a wide range of operational expenditure categories. The consolidated expenditure YTD to December is \$0.8M over budget, resulting in an unfavourable variance. This variance is primarily driven by costs associated with Tropical Cyclone Fina recovery works, including emergency response activities, clean-up operations and expenditure occurred on damaged assets and infrastructure. Expenditure variance is expected to escalate as costs are processed and, once the assessment of damage, insurance recoveries, and disaster funding reimbursements is finalised, a budget variation will be submitted to reflect the confirmed treatment and funding requirements.

Depreciation, Amortisation & Impairment expenses are tracking above YTD budget, primarily due to the increase in the re-valuation of pathways and transport assets recognised in June 2025. Depreciation is a non-cash expense, and an adjustment will be proposed in a future budget review.

Interest expenses show a positive variance of \$0.9M due to loan offsets been utilised against the variable loans.

**Statement of Fund Flows**

The variances are related to a mismatch in the timing of projects and budget profiles, and the reasons described above under the operating statement commentary.

Capital expenditure and Transfers from Reserves relates to timing of capital projects.

**Cash and Investments Note A**

City of Darwin has achieved 4.33% on weighted average interest rate on its end of month cash and investment portfolio of \$116M (excluding loan offset \$43.2M). This result represents a continued outperformance against the Bloomberg AusBond 90-Day Bank Bill Index benchmark of 3.74%.

Compliance remained strong during the month, with no investment policy breaches recorded. All investments were maintained within approved credit, term, and counterparty limits.

**Accounts Receivable (Trade Debtors) Note B**

This section provides the aged debtors outstanding for general debtors and infringements.

**Accounts Payable (Trade Creditors) Note C**

Accounts Payable owing at end of month at the time of reporting. City of Darwin recognises the liability of invoices once goods are receipted as received.

**Procurement Reporting**

Under the Local Government (General) Regulations, Council is required to disclose at the next Council meeting and on the City of Darwin website:

- contract variations:
  - where a tender was not required, however the total cost exceeds \$100,000, or
  - where a contract requiring a tender is varied by 10%.
- exempt procurement greater than \$100,000.

**Contract Variations**

There were no reportable contract variations for December 2025.

**Exempt Procurement**

Vendor	Supply	Cost	Applicable Exemption
Ostojic Group Pty Ltd	General fill (50mm) for Shoal Bay	\$196,900.00	Reg 38 (1) (k) operational inconvenience
Aкса Group	Cyclone Fina Repairs – Anula Playgrounds Area	\$734,128.94	Reg 38 (1) (g) natural disaster

**Certification by the CEO to the Council**

That, to the best of the CEO’s knowledge, information and belief:

- (1) The internal controls implemented by the council are appropriate; and
- (2) The council’s financial report best reflects the financial affairs of the council.

*D.Saunders*

CEO Signed

22 January 2026

<b>PREVIOUS COUNCIL RESOLUTION</b>	
N/A	
<b>STRATEGIC PLAN ALIGNMENT</b>	6 Governance Framework 6.3 Decision Making and Management
<b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b>	N/A
<b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b>	<p>Part 2 Division 7 the <i>Local Government (General) Regulations 2021</i> require that a monthly financial report is presented to Council each month setting out:</p> <p>(a) the actual income and expenditure of the council for the period from the commencement of the financial year up to the end of the previous month; and</p> <p>(b) the most recently adopted annual budget; and</p> <p>(c) details of any material variances between the most recent actual income and expenditure of the council and the most recently adopted annual budget.</p> <p>Regulation 17(5) Part 2 Division 7 the <i>Local Government (General) Regulations 2021</i> require that the monthly report must be accompanied by:</p> <p>(a) a certification, in writing, by the CEO to the council that, to the best of the CEO's knowledge, information and belief:</p> <p>(i) the internal controls implemented by the council are appropriate; and</p> <p>(ii) the council's financial report best reflects the financial affairs of the council; or</p> <p>(b) if the CEO cannot provide the certification – written reasons for not providing the certification.</p> <p>The report is compliant with the requirements of the <i>Local Government Act 2019</i> and <i>Local Government (General) Regulations 2021</i>.</p>
<b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b>	N/A
<b>DECLARATION OF INTEREST</b>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>

<b>Income Statement</b> For the Period Ended 31 December 2025	<b>2025/26</b>			
	<b>YTD</b>			<b>FY</b>
	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>	<b>Revised Budget</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b><u>Operating Income</u></b>				
Rates	40,379	40,239	140	80,478
Charges	5,201	5,199	2	10,398
Statutory Charges	2,455	1,728	727	3,136
User Fees and Charges	16,159	14,919	1,240	29,648
Operating Grants and Subsidies	3,043	3,028	15	4,515
Interest / Investment Income	3,053	1,926	1,127	3,851
Commercial & Other Income	1,506	1,332	174	2,588
<b>Total Income</b>	<b>71,796</b>	<b>68,371</b>	<b>3,425</b>	<b>134,615</b>
<b><u>Operating Expenses</u></b>				
Employee Expenses	20,075	21,798	1,723	43,720
Materials, Contracts & Services	35,988	35,219	(769)	67,231
Elected Member Allowances	364	416	52	832
Elected Member Expenses	42	45	3	45
Council Committee Allowances	5	10	5	20
Depreciation, Amortisation & Impairment	18,708	16,768	(1,940)	33,536
Interest Expenses	933	1,782	849	5,664
<b>Total Expenses</b>	<b>76,115</b>	<b>76,038</b>	<b>(77)</b>	<b>151,048</b>
<b>Budgeted Operating Surplus/ (Deficit)</b>	<b>(4,319)</b>	<b>(7,667)</b>	<b>3,348</b>	<b>(16,433)</b>
Capital Grants Income	95	1,896	(1,801)	5,392
<b>Net Surplus/(Deficit)</b>	<b>(4,224)</b>	<b>(5,771)</b>	<b>1,547</b>	<b>(11,042)</b>

Statement of Fund Flows Monthly Statement of Operating Position For the Period Ended 31 December 2025	2025/26			
	YTD			FY Revised Budget \$'000
	Actual	Budget	Variance	
	\$'000	\$'000	\$'000	\$'000
<b>Net Operating Result from Income Statement</b>	<b>(4,319)</b>	<b>(7,667)</b>	<b>3,348</b>	<b>(16,433)</b>
<b>Add Non Cash Items</b>				
Add Back Depreciation (Non-Cash)	18,708	16,768	1,940	33,536
Add Back Other Non-Cash Items	-	-	-	2,100
<b>Total Non Cash Items</b>	<b>18,708</b>	<b>16,768</b>	<b>1,940</b>	<b>35,636</b>
<b>Less Additional Outflows</b>				
Repayment of borrowings & advances	(3,405)	(3,042)	(363)	(6,084)
Capital Expenditure	(23,210)	(46,792)	23,582	(71,237)
<b>Total Additional Outflows</b>	<b>(26,616)</b>	<b>(49,835)</b>	<b>23,218</b>	<b>(77,321)</b>
<b>Add Additional Inflows</b>				
Capital Grants Income	95	1,896	(1,801)	5,392
Sale of Infrastructure, Property, Plant & Equipment	85	256	(171)	512
Transfers from/(to) Reserves	16,435	38,582	(22,147)	52,214
<b>Total Additional Inflows</b>	<b>16,615</b>	<b>40,734</b>	<b>(24,119)</b>	<b>58,117</b>
<b>Net Increase (-Decrease) in Funds</b>	<b>4,388</b>	<b>0</b>	<b>4,388</b>	<b>0</b>

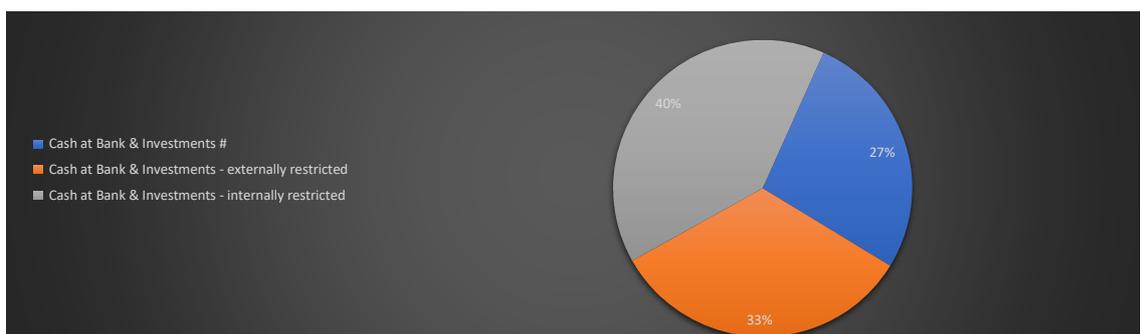
Statement of Financial Position as at 31 December 2025	2025/26		
	Actual \$'000	Note	FY Revised Budget \$'000
<b>Current Assets</b>			
Cash at Bank & Investments	43,029	A	18,360
Cash at Bank & Investments - externally restricted	52,688	A	28,675
Cash at Bank & Investments - internally restricted	63,264	A	51,498
Trade & Other Receivables	8,740	B	16,260
Rates & Charges Receivables	38,837		-
Inventories	286		273
<b>Total Current Assets</b>	<b>206,844</b>		<b>115,066</b>
<b>Non-Current Assets</b>			
Infrastructure, Property, Plant and Equipment	1,380,163		1,325,094
Lease Right of Use Assets	1,353		-
<b>Total Non Current Assets</b>	<b>1,381,516</b>		<b>1,325,094</b>
<b>Total Assets</b>	<b>1,588,360</b>		<b>1,440,160</b>
<b>Current Liabilities</b>			
Trade Payables & Other Payables	11,928	C	22,573
Accruals	4,387		-
ATO & Payroll Liabilities	952	C	-
Rates Revenue struck (in advance)	46,740		-
Borrowings	5,367		6,975
Provisions	6,447		7,886
Lease Liabilities	663		950
<b>Total Current Liabilities</b>	<b>74,580</b>		<b>38,384</b>
<b>Non-Current Liabilities</b>			
Trade & Other Payables	7		-
Borrowings	73,713		68,411
Provisions	46,390		53,799
Lease Liabilities	797		599
<b>Total Non-Current Liabilities</b>	<b>120,907</b>		<b>122,810</b>
<b>Total Liabilities</b>	<b>195,487</b>		<b>161,194</b>
<b>NET ASSETS</b>	<b>1,392,873</b>		<b>1,278,966</b>
<b>Equity</b>			
Accumulated Surplus	277,787		331,495
Asset Revaluation Reserve	999,133		867,298
Other Reserves	115,952		80,173
<b>TOTAL EQUITY</b>	<b>1,392,873</b>		<b>1,278,966</b>

\*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the reports were completed.

**Monthly Balance Sheet Report (Notes to the Statement of Financial Position)  
as at 31 December 2025**

**Note A. Details of Cash and Investments Held**  
*Investments Report attached, which provides details of treasury activities, investments as at the end of the Month. City of Darwin has achieved 4.33% on weighted average interest rate (excluding Cash on Call) on its December 2025 cash and investment portfolio of \$116M (excluding \$43.2M Variable Loans Surplus/Offset). There have been no investment policy breaches in this month. The Investment Reports include surplus cash funds that are placed against variable loans. These funds are considered 'at call' as they can be accessed in short time frames.*

Cash at Bank & Investments	\$'000
Cash at Bank & Investments #	43,029
Cash at Bank & Investments - externally restricted	52,688
Cash at Bank & Investments - internally restricted	63,264
<b>Total Cash at Bank &amp; Investments</b>	<b>158,981</b>



# Cash at Bank & Investments includes Cash on Call of \$43.2M

Note B. Statement of Trade Debtors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total *
Other Trade Receivables and Other Receivables	\$4,844,175	\$2,973,901	\$373,276	\$549,130	\$8,740,482
<b>Total Trade and Other Receivables</b>	<b>\$4,844,175</b>	<b>\$2,973,901</b>	<b>\$373,276</b>	<b>\$549,130</b>	<b>\$8,740,482</b>

Note C. Statement on Trade Creditors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total*
General Trade Creditors	(\$6,907,536)	(\$958,776)	\$0	(\$4,108)	(\$7,870,421)
ATO & Payroll Liabilities	\$324,537	\$627,900	\$2,208	(\$2,876)	\$951,769
Other Trade Payables & Other Payables	(\$4,057,520)	\$0	\$0	\$0	(\$4,057,520)
<b>Total Trade and Other Payables</b>	<b>(\$10,640,520)</b>	<b>(\$330,876)</b>	<b>\$2,208</b>	<b>(\$6,984)</b>	<b>(\$10,976,172)</b>

**Note D. Statement on Australian Tax Office (ATO) and Payroll Obligations**  
*The Council has met its payment and reporting obligations for GST, Fringe Benefits Tax, PAYG withholding tax, superannuation, and insurance for the month December 2025.*

\*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the date the reports were completed.

**Table 4. Member and CEO Council Credit Card Transactions for the Month For the Month Ended 31 DEC 2025**

Cardholder Name: CEO

Transaction Date	Amount \$	Supplier's Name	Reason for the Transaction
		NIL	
<b>Total</b>	-		

Cardholder Name: Lord Mayor

Transaction Date	Amount \$	Supplier's Name	Reason for the Transaction
		NIL	
<b>Total</b>	-		

**INVESTMENTS REPORT TO COUNCIL  
AS AT  
31 December 2025**

**Investment and Cash at Call/Offset Distribution by Term to Maturity**

Term to Maturity Policy Limits  
There have been no breaches in Term to Maturity Policy limits for the month of December 2025

Term to Maturity Category	% of Total Portfolio	Term to Maturity (Policy Max.)	Term to Maturity (Policy Min.)
<b>Less than 1 Year</b>			
Term Deposits	62%		
Business Online Saver Accounts	4%		
Floating Rate Notes	2%		
General Surplus on Variable Loans	29%		
Bonds	0%		
<b>Less than 1 Year Total</b>	<b>97%</b>	<b>100%</b>	<b>30%</b>
<b>Greater than 1 Year less than 3 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	2%		
Bonds	0%		
<b>Greater than 1 Year less than 3 Years Total</b>	<b>2%</b>	<b>70%</b>	<b>0%</b>
<b>Greater than 3 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	1%		
Bonds	0%		
<b>Greater than 3 Years Total</b>	<b>1%</b>	<b>30%</b>	<b>0%</b>
<b>Greater than 5 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	0%		
<b>Greater than 5 Years</b>	<b>0%</b>	<b>10%</b>	<b>0%</b>
<b>Total</b>	<b>100%</b>		

**Investment Distribution by Portfolio Credit Rating**

Portfolio Distribution Credit Rating Limits  
There have been no breaches in Portfolio Credit Rating Limits for the month of December 2025

Credit Rating - Maximum Individual Limit	ADI	Counterparty	% of Total Portfolio	Individual Counterparty Limits of Total Investments
AA-	Commonwealth Bank of Australia Ltd	Commonwealth Bank of Australia Ltd	12%	50%
	National Australia Bank Ltd	National Australia Bank Ltd	16%	50%
	Westpac Banking Corporation Ltd	Westpac Banking Corporation Ltd	43%	50%
	ANZ Banking Group Ltd	ANZ Banking Group Ltd	4%	50%
AA-	Suncorp Bank	ANZ Banking Group Ltd	12%	30%
A-	Bank of Queensland Ltd	Bank of Queensland Ltd	2%	30%
BBB+	Bendigo & Adelaide Bank Ltd	Bendigo & Adelaide Bank Ltd	1%	10%
	Members Banking Group Limited t/as RACQ Bank	Members Banking Group Limited t/as RACQ Bank	1%	10%
BBB	Great Southern Bank	Great Southern Bank	6%	10%
	Maitland Mutual Bank Ltd	Maitland Mutual Bank Ltd	1%	10%
<b>Grand Total</b>			<b>100%</b>	
<b>Credit Rating - Maximum Portfolio Limit</b>			<b>% of Total</b>	<b>Policy Limit</b>
AAA to AA-			88.4%	100%
A+ to A-			3.4%	60%
BBB+ to BBB			8.2%	30%
BBB-			0%	0%
<b>Total</b>			<b>100%</b>	

**INVESTMENT AND CASH AT CALL/OFFSET REPORT TO COUNCIL  
AS AT  
31 December 2025**

Instrument	Institution Category	Counterparty	Maturity Date	Interest Rate	Credit Rating (LT)	Credit Rating (ST)	Inv Type	FRN ONLY (Maturity Date - last pmt)	Principal \$	% Portfolio			
INVESTMENT	MAJOR BANK	ANZ Banking Group Ltd	17 February 2026	4.30%	AA-	A1+	TD		\$3,000,000	2.06%			
			3 February 2026	4.42%	AA-	A1+	TD		\$3,000,000	2.06%			
			28 April 2026	4.25%	AA-	A1+	TD		\$2,098,395	1.44%			
			2 January 2026	4.64%	AA-	A1+	FRN	31 March 2028	\$500,000	0.34%			
			16 June 2026	4.32%	AA-	A1+	TD		\$5,143,874	3.53%			
			12 May 2026	4.32%	AA-	A1+	TD		\$5,140,604	3.53%			
			26 May 2026	4.27%	AA-	A1+	TD		\$2,055,409	1.41%			
			1 December 2026	4.45%	AA-	A1+	TD		\$3,031,142	2.08%			
			<b>ANZ Banking Group Ltd Total</b>									\$23,969,425	16.45%
					Commonwealth Bank of Australia Ltd	13 January 2026	4.62%	AA-	A1+	FRN	13 January 2026	\$2,000,000	1.37%
						31 December 2025	3.40%	AA-	A1+	BOS		\$5,862,277	4.02%
			<b>Commonwealth Bank of Australia Ltd Total</b>									\$7,862,277	5.40%
					National Australia Bank Ltd	14 April 2026	4.20%	AA-	A1+	TD		\$3,000,000	2.06%
						15 September 2026	4.20%	AA-	A1+	TD		\$2,167,935	1.49%
						24 March 2026	4.20%	AA-	A1+	TD		\$2,097,732	1.44%
						29 September 2026	4.24%	AA-	A1+	TD		\$2,000,000	1.37%
			<b>National Australia Bank Ltd Total</b>									\$9,265,667	6.36%
					Westpac Banking Corporation Ltd	20 January 2026	4.85%	AA-	A1+	TD		\$2,000,000	1.37%
						17 February 2026	4.85%	AA-	A1+	TD		\$2,000,000	1.37%
						14 April 2026	4.28%	AA-	A1+	TD		\$3,000,000	2.06%
						27 January 2026	4.40%	AA-	A1+	TD		\$3,167,770	2.17%
						21 April 2026	4.54%	AA-	A1+	TD		\$2,090,122	1.43%
						19 May 2026	4.31%	AA-	A1+	TD		\$2,025,399	1.39%
						21 July 2026	4.29%	AA-	A1+	TD		\$2,000,000	1.37%
						29 September 2026	4.09%	AA-	A1+	TD		\$2,299,709	1.58%
						29 September 2026	4.37%	AA-	A1+	TD		\$3,000,000	2.06%
						14 July 2026	4.29%	AA-	A1+	TD		\$3,000,000	2.06%
						13 January 2026	4.20%	AA-	A1+	TD		\$3,000,000	2.06%
						20 October 2026	4.10%	AA-	A1+	TD		\$3,312,290	2.27%
						10 November 2026	4.33%	AA-	A1+	TD		\$3,322,667	2.28%
			13 October 2026	4.53%	AA-	A1+	TD		\$3,195,848	2.19%			
			8 October 2026	4.45%	AA-	A1+	TD		\$5,000,000	3.43%			
			1 December 2026	4.44%	AA-	A1+	TD		\$2,099,819	1.44%			
<b>Westpac Banking Corporation Ltd Total</b>									\$44,513,625	30.55%			
<b>MAJOR BANK Total</b>									\$85,610,993	58.76%			
		OTHER	Bank of Queensland Ltd	10 February 2026	4.35%				\$3,000,000	2.06%			
			Bank of Queensland Ltd Total						\$3,000,000	2.06%			
			Bendigo & Adelaide Bank Ltd	28 February 2026	4.49%	A-	A-	FRN	28 November 2029	\$2,000,000	1.37%		
			Bendigo & Adelaide Bank Ltd Total						\$2,000,000	1.37%			
			Members Banking Group Limited (as RACQ Bank)	24 February 2026	5.15%	BBB+			\$1,600,000	1.10%			
			Members Banking Group Limited (as RACQ Bank Total)						\$1,600,000	1.10%			
			Great Southern Bank	14 April 2026	4.29%	BBB+			\$4,315,522	2.96%			
				28 July 2026	4.28%	BBB+			\$2,000,000	1.37%			
				11 August 2026	4.60%	BBB+			\$2,000,000	1.37%			
<b>Great Southern Bank Total</b>									\$8,315,522	5.71%			
			Maitland Mutual Bank Ltd	11 February 2026	5.24%	BBB	A2	FRN	10 May 2027	\$2,000,000	1.37%		
			Maitland Mutual Bank Ltd Total						\$2,000,000	1.37%			
<b>OTHER Total</b>									\$16,915,522	11.81%			
<b>INVESTMENT Total</b>									\$102,526,515	70.37%			
VARIABLE LOAN SURPLUS		MAJOR BANK	Commonwealth Bank of Australia Ltd	31 December 2025	0.00%	AA-	A1+	General Surplus -	\$10,000,000	6.86%			
			Commonwealth Bank of Australia Ltd Total						\$10,000,000	6.86%			
			National Australia Bank Ltd	31 December 2025	0.00%	AA-	A1+	General Surplus -	\$14,653,900	10.06%			
			National Australia Bank Ltd Total						\$14,653,900	10.06%			
			Westpac Banking Corporation Ltd	31 December 2025	0.00%	AA-	A1+	General Surplus -	\$18,508,646	12.70%			
			Westpac Banking Corporation Ltd Total						\$18,508,646	12.70%			
<b>VARIABLE LOAN SURPLUS Total</b>									\$43,162,546	29.63%			
<b>Grand Total</b>									\$145,689,061	100%			

N.B.  
 \*INV TYPE - FRN = interest rate is the 'Coupon Margin' established on issue date, this plus 3M BBSW provides the yield for the current coupon period.  
 \*MATURITY DATE - FRN = the interest coupon payment date not actual FRN maturity date (paid every 91 days).

CBA General Bank Funds	\$12,493,840
NAB General Bank Funds	\$120,776
WBC General Bank Funds	\$524,235
<b>Total Funds</b>	<b>\$128,827,712</b>
Less Variable Loans Offset (Cash on Call)	-\$43,162,546
<b>Total Investment &amp; Cash (less offset)</b>	<b>\$115,665,166</b>
<b>Total Budgeted Investment Earnings</b>	<b>\$3,851,069</b>
<b>Year to Date Investment Earnings</b>	<b>\$3,052,846</b>
<b>Weighted Ave Rate</b>	<b>3.05%</b>
<b>Weighted Ave Rate (excluding Cash on Call)</b>	<b>4.33%</b>
<b>BBSW 90 Day Rate</b>	<b>3.74%</b>
<b>Bloomberg AusBond (Bank Bill Index)</b>	
<b>Trust Bank Account</b>	<b>\$456,675</b>

Capital Expenditure For The Period Ended 31 December 2025	2025/26			
	YTD Actuals	YTD Revised Budget	YTD Variance	FY Revised Budget Current Financial Year Budget
	\$	\$	\$	\$
<b>TOTAL CAPITAL EXPENDITURE BY ASSET CLASS:</b>				
Land and Improvements	0	0	0	0
Buildings and Structures (includes parking building)	11,962,417	25,109,166	13,146,749	29,936,112
Environmental	22,073	374,768	352,695	749,542
Stormwater Drainage	467,037	1,516,672	1,049,635	2,953,769
Roads & Pathways	2,898,573	6,931,809	4,033,236	11,097,838
Street & Public Lighting	264,645	639,912	375,267	1,229,818
Waste Management Infrastructure	4,291,072	4,208,930	(82,142)	8,366,769
Plant & Equipment	1,301,445	4,576,603	3,275,158	10,299,479
Parks, Playgrounds and Reserves	2,003,201	3,126,653	1,123,452	6,178,870
Public Art	0	307,693	307,693	424,479
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>23,210,464</b>	<b>46,792,206</b>	<b>23,581,742</b>	<b>71,236,676</b>
<b>TOTAL CAPITAL EXPENDITURE FUNDED BY*:</b>				
Operating Income	2,172,920	8,309,334	6,136,414	13,441,086
Capital Grants	2,761,523	4,013,650	1,252,127	5,391,802
Transfer from Reserves	14,067,092	30,260,292	16,193,200	43,396,563
Borrowings	4,208,930	4,208,930	0	5,490,675
Sale of Assets (including trade-ins)	0	0	0	3,516,550
<b>TOTAL CAPITAL EXPENDITURE FUNDING</b>	<b>23,210,464</b>	<b>46,792,206</b>	<b>23,581,742</b>	<b>71,236,676</b>

\*YTD Funding of expenditure is assumed to be consumed in line with YTD Capital Expenditure

**Report on Planned Major Capital Works  
For The Period Ended 31 December 2025**

Class of Assets	By Major Capital Project	Total Prior Year(s) Actuals \$ (A)	YTD Actuals \$ (B)	Total Actuals \$ (C = A + B)	Total Planned Budget \$ (D)	Total Yet to Spend \$ (E = D - C)	Expected Project Completion Date
Buildings	Civic Centre and Plaza Precinct Development	3,069,545	3,865,240	6,934,785	47,600,000	40,665,215	30/06/2028
Buildings	Civic Centre Public Carpark/CBD Parking	4,867,700	7,734,640	12,602,340	30,000,000	17,397,660	30/06/2028
Buildings	Project Contingency	0	0	0	2,000,000	2,000,000	30/06/2028
Waste Management Infrastructure	Shoal Bay - Stage 2 Expansion Phase 1	535,817	4,177,199	4,713,016	6,000,000	1,286,984	31/03/2026
Waste Management Infrastructure	Shoal Bay Waste Management Site - Stage 7 Construction	198,906	113,874	312,780	8,750,000	8,437,220	30/06/2027
<b>TOTAL</b>		<b>8,671,969</b>	<b>15,890,952</b>	<b>24,562,921</b>	<b>94,350,000</b>	<b>69,787,079</b>	

**15.2 MONTHLY FINANCIAL REPORT - NOVEMBER 2025**

**Author:** Manager Accounting Services

**Authoriser:** Executive Manager Finance

**Attachments:** 1. [Monthly Financial Statement - November 2025](#) ↓

**RECOMMENDATIONS**

THAT the report entitled Monthly Financial Report – November 2025 be received and noted.

**PURPOSE**

The purpose of this report is to provide a summary of the financial position of Council for the period ended 30 November 2025.

Further, this report and the contents are required to be presented to Council in compliance with the *Local Government (General) Regulations 2021*.

**KEY ISSUES**

The Monthly Financial Report includes:

- Income Statement, which compares actual YTD income and expenditure against YTD budget.
- Fund Flow Statement (Monthly Operating Position), which outlines the effect on General Funds.
- Statement of Financial Position (Balance Sheet), which outlines what Council owns (assets) and what it owes (liabilities) at a point in time.
- Notes to the Balance Sheet, this includes further details on the Cash Balance, Trade Debtors, Trade Creditors, and a statement on Council's current payment and reporting obligations.
- Lord Mayor and CEO council credit card transactions.
- Investments, which provides details of treasury activities, investments as at month end.
- Procurement Reporting, which is a summary of contract variations and exempt procurement.
- Capital Expenditure and Funding, which compares YTD capital expenditure and funding against YTD budget.
- Planned Major Projects Capital Works, provides a high-level financial overview of our major projects at a point in time.

**DISCUSSION**

**November 2025 – Year to Date Result**

The year-to-date operating result until 30 November 2025 is a deficit of \$2.4M compared to budgeted deficit of \$6M as highlighted in the table below.

	YTD Actual \$'000	YTD Budget \$'000	Variance \$'000
<b>Operating Surplus/ (Deficit)</b>	<b>(2,433)</b>	<b>(6,167)</b>	<b>3,734 Favourable</b>

The Net Operating Position reflects a favourable \$3.7 million variance against the year-to-date revised budget. The result is mainly attributable to a favourable variance on User Fees and Charges, and Interest/Investment Income, and Employee Costs, and Interest Expenses. This is partially offset by Operating Grants and Depreciation.

Further details on material variances are outlined below.

**Income**

Total Operating Income is tracking above budget by \$1.9M (3.4% Favourable YTD variance).

Statutory charges have recorded a favourable variance, due to parking compliance, the variance is expected to reduce due to seasonal timing.

User fees and charges have recorded a favourable variance of \$1.4M, primarily driven by higher revenue from Shoal Bay Waste Management Facility. This result reflects increased commercial weighbridge charges due to a larger volume of disposal materials.

Operating Grants / Subsidies has unfavourable variance due to the timing of the Library Services grant.

Interest and investment income exceeded the monthly budget by \$0.9M, with timing and management of external borrowings, which results in higher cash balances. The increase in cash holdings allowed for greater investment capital than budgeted.

**Expenditure**

Total Expenses are below budget by \$1.8M (2.8% Favourable YTD Variance).

Employee costs report a positive variance to budget of \$1.8M reflecting timing of employee entitlements and vacancies. Some of this positive variance is offset through the use of contract labour to cover positions.

Materials, contracts, and services have a full-year budget of \$67M, covering a wide range of expenditure categories. The consolidated expenditure YTD to November is tracking within 97.7% of YTD budget and has a favourable variance of \$0.7M. The variance mainly reflects timing differences in expenditure across multiple sections.

Depreciation, Amortisation & Impairment expenses are tracking above YTD budget, primarily due to the increase in the re-valuation of pathways and transport assets recognised in June 2025. Depreciation is a non-cash expense, and an adjustment will be proposed in a future budget review.

Interest expenses show a positive variance of \$0.9M due to loan offsets been utilised against the variable loans.

**Statement of Fund Flows**

The variances are related to a mismatch in the timing of projects and budget profiles, and the reasons described above under the operating statement commentary.

Capital expenditure and Transfers from Reserves relates to timing of capital projects.

**Cash and Investments Note A**

City of Darwin has achieved 4.38% on weighted average interest rate on its end of month cash and investment portfolio of \$120M (excluding loan offset \$43.6M). This result represents a continued outperformance against the Bloomberg AusBond 90-Day Bank Bill Index benchmark of 3.67%.

Compliance remained strong during the month, with no investment policy breaches recorded. All investments were maintained within approved credit, term, and counterparty limits.

**Accounts Receivable (Trade Debtors) Note B**

This section provides the aged debtors outstanding for general debtors and infringements.

**Accounts Payable (Trade Creditors) Note C**

Accounts Payable owing at end of month at the time of reporting. City of Darwin recognises the liability of invoices once goods are receipted as received.

**Procurement Reporting**

Under the Local Government (General) Regulations, Council is required to disclose at the next Council meeting and on the City of Darwin website:

- contract variations:
  - where a tender was not required, however the total cost exceeds \$100,000, or
  - where a contract requiring a tender is varied by 10%.
- exempt procurement greater than \$100,000.

**Contract Variations**

There were no Contract Variations for November 2025, where a tender is not required but total costs exceed \$100,000 and where a tender is required and is varied by 10% or more.

<u>Vendor</u>	<u>Supply</u>	<u>Cost</u>	<u>Applicable Exemption</u>
NTex Code Red Pty Ltd	Landfill Cover material for Shoal Bay	\$294,000(excl. GST)	Reg 38 (1) (k) Major operational inconvenience

**Exempt Procurement**

**Certification by the CEO to the Council**

That, to the best of the CEO’s knowledge, information and belief:

- (1) The internal controls implemented by the council are appropriate; and
- (2) The council’s financial report best reflects the financial affairs of the council.

*♻️ Saunders*

CEO Signed  
18 December 2025

**PREVIOUS COUNCIL RESOLUTION**

N/A

<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>6 Governance Framework 6.3 Decision Making and Management</p>
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p>N/A</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p>Part 2 Division 7 the <i>Local Government (General) Regulations 2021</i> require that a monthly financial report is presented to Council each month setting out:</p> <p>(a) the actual income and expenditure of the council for the period from the commencement of the financial year up to the end of the previous month; and</p> <p>(b) the most recently adopted annual budget; and</p> <p>(c) details of any material variances between the most recent actual income and expenditure of the council and the most recently adopted annual budget.</p> <p>Regulation 17(5) Part 2 Division 7 the <i>Local Government (General) Regulations 2021</i> require that the monthly report must be accompanied by:</p> <p>(a) a certification, in writing, by the CEO to the council that, to the best of the CEO's knowledge, information and belief:</p> <p>(i) the internal controls implemented by the council are appropriate; and</p> <p>(ii) the council's financial report best reflects the financial affairs of the council; or</p> <p>(b) if the CEO cannot provide the certification – written reasons for not providing the certification.</p> <p>The report is compliant with the requirements of the <i>Local Government Act 2019</i> and <i>Local Government (General) Regulations 2021</i>.</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p>N/A</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>

<b>Income Statement</b> For the Period Ended 30 November 2025	<b>2025/26</b>			
	<b>YTD</b>			<b>FY</b>
	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>	<b>Revised Budget</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b><u>Operating Income</u></b>				
Rates	33,680	33,533	147	80,478
Charges	4,333	4,333	0	10,398
Statutory Charges	2,190	1,493	697	3,136
User Fees and Charges	13,924	12,474	1,450	29,648
Operating Grants and Subsidies	1,537	3,001	(1,464)	4,515
Interest / Investment Income	2,504	1,605	899	3,851
Commercial & Other Income	1,331	1,127	204	2,588
<b>Total Income</b>	<b>59,499</b>	<b>57,566</b>	<b>1,933</b>	<b>134,615</b>
<b><u>Operating Expenses</u></b>				
Employee Expenses	16,360	18,145	1,785	43,720
Materials, Contracts & Services	28,955	29,634	679	67,231
Elected Member Allowances	284	347	63	832
Elected Member Expenses	42	45	3	45
Council Committee Allowances	3	8	5	20
Depreciation, Amortisation & Impairment	15,560	13,973	(1,587)	33,536
Interest Expenses	728	1,581	853	5,664
<b>Total Expenses</b>	<b>61,932</b>	<b>63,733</b>	<b>1,801</b>	<b>151,048</b>
<b>Budgeted Operating Surplus/ (Deficit)</b>	<b>(2,433)</b>	<b>(6,167)</b>	<b>3,734</b>	<b>(16,433)</b>
Capital Grants Income	67	1,006	(939)	5,392
<b>Net Surplus/(Deficit)</b>	<b>(2,366)</b>	<b>(5,161)</b>	<b>2,795</b>	<b>(11,042)</b>

<b>Statement of Fund Flows</b> Monthly Statement of Operating Position For the Period Ended 30 November 2025	2025/26			
		YTD		FY
	Actual	Budget	Variance	Revised Budget
	\$'000	\$'000	\$'000	\$'000
<b>Net Operating Result from Income Statement</b>	(2,433)	(6,167)	3,734	(16,433)
<b>Add Non Cash Items</b>				
Add Back Depreciation (Non-Cash)	15,560	13,973	1,587	33,536
Add Back Other Non-Cash Items	-	-	-	2,100
<b>Total Non Cash Items</b>	<b>15,560</b>	<b>13,973</b>	<b>1,587</b>	<b>35,636</b>
<b>Less Additional Outflows</b>				
Repayment of borrowings & advances	(2,748)	(2,535)	(213)	(6,084)
Capital Expenditure	(17,955)	(40,755)	22,800	(71,237)
<b>Total Additional Outflows</b>	<b>(20,703)</b>	<b>(43,291)</b>	<b>22,588</b>	<b>(77,321)</b>
<b>Add Additional Inflows</b>				
Capital Grants Income	67	1,006	(939)	5,392
Sale of Infrastructure, Property, Plant & Equipment	85	213	(128)	512
Transfers from/(to) Reserves	12,977	35,375	(22,397)	52,214
<b>Total Additional Inflows</b>	<b>13,129</b>	<b>36,595</b>	<b>(23,465)</b>	<b>58,117</b>
<b>Net Increase (-Decrease) in Funds</b>	<b>5,553</b>	<b>0</b>	<b>4,444</b>	<b>0</b>

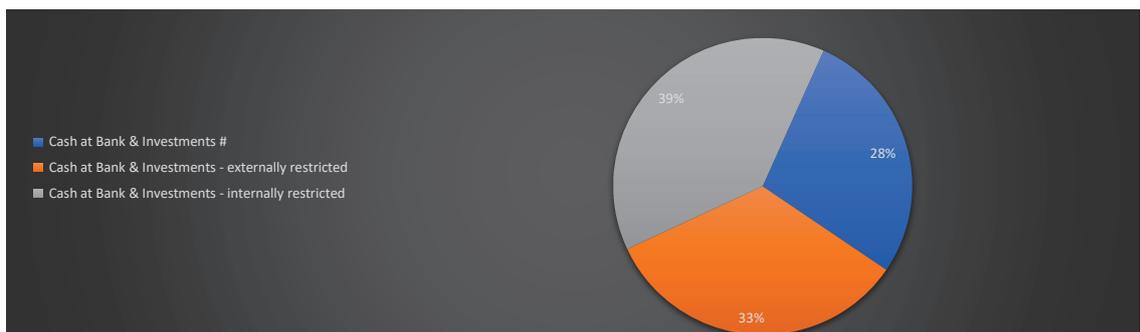
Statement of Financial Position as at 30 November 2025	2025/26		
	Actual \$'000	Note	FY Revised Budget \$'000
<b>Current Assets</b>			
Cash at Bank & Investments	46,122	A	18,360
Cash at Bank & Investments - externally restricted	55,495	A	28,675
Cash at Bank & Investments - internally restricted	63,916	A	51,498
Trade & Other Receivables	6,675	B	16,260
Rates & Charges Receivables	43,525		-
Inventories	290		273
<b>Total Current Assets</b>	<b>216,022</b>		<b>115,066</b>
<b>Non-Current Assets</b>			
Infrastructure, Property, Plant and Equipment	1,378,057		1,325,094
Lease Right of Use Assets	1,353		-
<b>Total Non Current Assets</b>	<b>1,379,409</b>		<b>1,325,094</b>
<b>Total Assets</b>	<b>1,595,431</b>		<b>1,440,160</b>
<b>Current Liabilities</b>			
Trade Payables & Other Payables	8,705	C	22,573
Accruals	4,814		-
ATO & Payroll Liabilities	725	C	-
Rates Revenue struck (in advance)	54,151		-
Borrowings	5,909		6,975
Provisions	6,450		7,886
Lease Liabilities	663		950
<b>Total Current Liabilities</b>	<b>79,967</b>		<b>38,384</b>
<b>Non-Current Liabilities</b>			
Trade & Other Payables	7		-
Borrowings	73,713		68,411
Provisions	46,216		53,799
Lease Liabilities	797		599
<b>Total Non-Current Liabilities</b>	<b>120,733</b>		<b>122,810</b>
<b>Total Liabilities</b>	<b>200,700</b>		<b>161,194</b>
<b>NET ASSETS</b>	<b>1,394,731</b>		<b>1,278,966</b>
<b>Equity</b>			
Accumulated Surplus	276,187		331,495
Asset Revaluation Reserve	999,133		867,298
Other Reserves	119,410		80,173
<b>TOTAL EQUITY</b>	<b>1,394,731</b>		<b>1,278,966</b>

\*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the reports were completed.

**Monthly Balance Sheet Report (Notes to the Statement of Financial Position)  
as at 30 November 2025**

**Note A. Details of Cash and Investments Held**  
*Investments Report attached, which provides details of treasury activities, investments as at the end of the Month. City of Darwin has achieved 4.38% on weighted average interest rate (excluding Cash on Call) on its November 2025 cash and investment portfolio of \$120M (excluding \$43.6M Variable Loans Surplus/Offset). There have been no investment policy breaches in this month. The Investment Reports include surplus cash funds that are placed against variable loans. These funds are considered 'at call' as they can be accessed in short time frames.*

Cash at Bank & Investments	\$'000
Cash at Bank & Investments #	46,122
Cash at Bank & Investments - externally restricted	55,495
Cash at Bank & Investments - internally restricted	63,916
<b>Total Cash at Bank &amp; Investments</b>	<b>165,532</b>



# Cash at Bank & Investments includes Cash on Call of \$43.6M

Note B. Statement of Trade Debtors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total *
Other Trade Receivables and Other Receivables	\$ 2,632,740	\$3,412,907	\$149,607	\$480,156	\$ 6,675,411
<b>Total Trade and Other Receivables</b>	<b>\$ 2,632,740</b>	<b>\$3,412,907</b>	<b>\$149,607</b>	<b>\$480,156</b>	<b>\$ 6,675,411</b>

Note C. Statement on Trade Creditors*	Past Due 1 – 30 Days	Past Due 31 – 60 Days	Past Due 61-90 Days	Past Due 90+ Days	Total*
General Trade Creditors	-\$3,031,318	-\$1,611,842	\$0	-\$4,108	-\$4,647,268
ATO & Payroll Liabilities	\$618,479	\$106,673			\$725,152
Other Trade Payables & Other Payables	-\$4,057,520	\$0	\$0	\$0	-\$4,057,520
<b>Total Trade and Other Payables</b>	<b>-\$6,470,359</b>	<b>-\$1,505,169</b>	<b>\$0</b>	<b>-\$4,108</b>	<b>-\$7,979,636</b>

**Note D. Statement on Australian Tax Office (ATO) and Payroll Obligations**  
*The Council has met its payment and reporting obligations for GST, Fringe Benefits Tax, PAYG withholding tax, superannuation, and insurance for the month November 2025.*

\*Please note that these reports are unaudited management financial reports. Information contained in the reports were current as at the date of the reports and may not reflect any event or circumstances which occurred after the date the reports were completed.

**Table 4. Member and CEO Council Credit Card Transactions for the Month For the Month Ended 30 NOV 2025**

Cardholder Name: CEO

Transaction Date	Amount \$	Supplier's Name	Reason for the Transaction
24-Nov-25	20.00	Paystay South Wharf AUS	Parking
17-Nov-25	20.00	Paystay South Wharf AUS	Parking
<b>Total</b>	<b>40.00</b>		

Cardholder Name: Lord Mayor

Transaction Date	Amount \$	Supplier's Name	Reason for the Transaction
03-Nov-25	1.25	ANNUAL FEE	Annual Fee
<b>Total</b>	<b>1.25</b>		

**INVESTMENTS REPORT TO COUNCIL  
AS AT  
30 November 2025**

**Investment and Cash at Call/Offset Distribution by Term to Maturity**

Term to Maturity Policy Limits

There have been no breaches in Term to Maturity Policy limits for the month of November 2025

Term to Maturity Category	% of Total Portfolio	Term to Maturity (Policy Max.)	Term to Maturity (Policy Min.)
<b>Less than 1 Year</b>			
Term Deposits	62%		
Business Online Saver Accounts	4%		
Floating Rate Notes	2%		
General Surplus on Variable Loans	29%		
Bonds	0%		
<b>Less than 1 Year Total</b>	<b>97%</b>	<b>100%</b>	<b>30%</b>
<b>Greater than 1 Year less than 3 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	2%		
Bonds	0%		
<b>Greater than 1 Year less than 3 Years Total</b>	<b>2%</b>	<b>70%</b>	<b>0%</b>
<b>Greater than 3 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	1%		
Bonds	0%		
<b>Greater than 3 Years Total</b>	<b>1%</b>	<b>30%</b>	<b>0%</b>
<b>Greater than 5 Years</b>			
Term Deposits	0%		
Business Online Saver Accounts	0%		
Floating Rate Notes	0%		
<b>Greater than 5 Years Total</b>	<b>0%</b>	<b>10%</b>	<b>0%</b>
<b>Total</b>	<b>100%</b>		

**Investment Distribution by Portfolio Credit Rating**

Portfolio Distribution Credit Rating Limits

There have been no breaches in Portfolio Credit Rating Limits for the month of November 2025

Credit Rating - Maximum Individual Limit	ADI	Counterparty	% of Total Portfolio	Individual Counterparty Limits of Total Investments
AA-	Commonwealth Bank of Australia Ltd	Commonwealth Bank of Australia Ltd	12%	50%
	National Australia Bank Ltd	National Australia Bank Ltd	16%	50%
	Westpac Banking Corporation Ltd	Westpac Banking Corporation Ltd	42%	50%
	ANZ Banking Group Ltd	ANZ Banking Group Ltd	4%	50%
AA-	Suncorp Bank	ANZ Banking Group Ltd	15%	30%
A-	Bank of Queensland Ltd	Bank of Queensland Ltd	3%	30%
BBB+	Bendigo & Adelaide Bank Ltd	Bendigo & Adelaide Bank Ltd	1%	10%
	Members Banking Group Limited t/as RACQ Bank	Members Banking Group Limited t/as RACQ Bank	1%	10%
BBB	Great Southern Bank	Great Southern Bank	4%	10%
	Maitland Mutual Bank Ltd	Maitland Mutual Bank Ltd	1%	10%
<b>Grand Total</b>			<b>100%</b>	
<b>Credit Rating - Maximum Portfolio Limit</b>			<b>% of Total</b>	<b>Policy Limit</b>
AAA to AA-			89%	100%
A+ to A-			5%	60%
BBB+ to BBB			7%	30%
BBB-			0%	0%
<b>Total</b>			<b>100%</b>	

**INVESTMENT AND CASH AT CALL/OFFSET REPORT TO COUNCIL  
AS AT  
30 November 2025**

Instrument	Institution Category	Counterparty	Maturity Date	Interest Rate	Credit Rating (LT)	Credit Rating (ST)	Inv Type	FRN ONLY (Maturity Date - last pmt)	Principal \$	% Portfolio			
INVESTMENT	MAJOR BANK	ANZ Banking Group Ltd	2 December 2025	4.21%	AA-	A1+	TD		\$3,000,000	1.99%			
			9 December 2025	4.84%	AA-	A1+	TD		\$5,000,000	3.31%			
			3 February 2026	4.42%	AA-	A1+	TD		\$3,000,000	1.99%			
			28 April 2026	4.25%	AA-	A1+	TD		\$2,098,395	1.39%			
			2 January 2026	4.64%	AA-	A1+	FRN		\$500,000	0.33%			
			17 February 2025	4.30%	AA-	A1+	TD	31 March 2028	\$3,000,000	1.99%			
			16 June 2026	4.32%	AA-	A1+	TD		\$5,143,874	3.41%			
			12 May 2026	4.32%	AA-	A1+	TD		\$5,140,604	3.40%			
			26 May 2026	4.27%	AA-	A1+	TD		\$2,055,409	1.36%			
			<b>ANZ Banking Group Ltd Total</b>									<b>\$28,938,282</b>	<b>19.16%</b>
					Commonwealth Bank of Australia Ltd	13 January 2026	4.62%	AA-	A1+	FRN	13 January 2026	\$2,000,000	1.32%
						30 November 2025	3.40%	AA-	A1+	BOS		\$5,845,397	3.87%
			<b>Commonwealth Bank of Australia Ltd Total</b>									<b>\$7,845,397</b>	<b>5.20%</b>
					National Australia Bank Ltd	14 April 2026	4.20%	AA-	A1+	TD		\$3,000,000	1.99%
						15 September 2026	4.20%	AA-	A1+	TD		\$2,167,935	1.44%
						24 March 2026	4.20%	AA-	A1+	TD		\$2,097,732	1.39%
						29 September 2026	4.24%	AA-	A1+	TD		\$2,000,000	1.32%
			<b>National Australia Bank Ltd Total</b>									<b>\$9,265,667</b>	<b>6.14%</b>
					Westpac Banking Corporation Ltd	2 December 2025	5.00%	AA-	A1+	TD		\$2,000,089	1.32%
						20 January 2026	4.85%	AA-	A1+	TD		\$2,000,000	1.32%
						17 February 2026	4.85%	AA-	A1+	TD		\$2,000,000	1.32%
						14 April 2026	4.28%	AA-	A1+	TD		\$3,000,000	1.99%
						27 January 2026	4.40%	AA-	A1+	TD		\$3,167,770	2.10%
						21 April 2026	4.54%	AA-	A1+	TD		\$2,090,122	1.38%
						19 May 2026	4.31%	AA-	A1+	TD		\$2,025,399	1.34%
						21 July 2026	4.29%	AA-	A1+	TD		\$2,000,000	1.32%
						29 September 2026	4.09%	AA-	A1+	TD		\$2,299,709	1.52%
						29 September 2026	4.37%	AA-	A1+	TD		\$3,000,000	1.99%
						14 July 2026	4.29%	AA-	A1+	TD		\$3,000,000	1.99%
						13 January 2026	4.20%	AA-	A1+	TD		\$3,000,000	1.99%
						20 October 2026	4.10%	AA-	A1+	TD		\$3,312,290	2.19%
						10 November 2026	4.33%	AA-	A1+	TD		\$3,322,667	2.20%
						13 October 2026	4.53%	AA-	A1+	TD		\$3,195,848	2.12%
						6 October 2026	4.45%	AA-	A1+	TD		\$5,000,000	3.31%
			<b>Westpac Banking Corporation Ltd Total</b>									<b>\$44,413,895</b>	<b>29.41%</b>
			<b>MAJOR BANK Total</b>									<b>\$90,463,241</b>	<b>59.90%</b>
				OTHER	Bank of Queensland Ltd	16 December 2025	4.60%	A-	A2	TD		\$2,000,000	1.32%
						10 February 2026	4.35%	A-	A2	TD		\$3,000,000	1.99%
			<b>Bank of Queensland Ltd Total</b>									<b>\$5,000,000</b>	<b>3.31%</b>
					Bendigo & Adelaide Bank Ltd	28 February 2026	4.49%	A-	A-	FRN	28 November 2029	\$2,000,000	1.32%
			<b>Bendigo &amp; Adelaide Bank Ltd Total</b>									<b>\$2,000,000</b>	<b>1.32%</b>
					Members Banking Group Limited t/as RACQ Bank	24 February 2026	5.15%	BBB+				\$1,600,000	1.06%
			<b>Members Banking Group Limited t/as RACQ Bank Total</b>									<b>\$1,600,000</b>	<b>1.06%</b>
					Great Southern Bank	14 April 2026	4.29%	BBB+				\$4,315,522	2.86%
						28 July 2026	4.28%	BBB+				\$2,000,000	1.32%
<b>Great Southern Bank Total</b>									<b>\$6,315,522</b>	<b>4.18%</b>			
		Maitland Mutual Bank Ltd	11 February 2026	5.24%	BBB	A2	FRN	10 May 2027	\$2,000,000	1.32%			
<b>Maitland Mutual Bank Ltd Total</b>									<b>\$2,000,000</b>	<b>1.32%</b>			
<b>OTHER Total</b>									<b>\$18,915,522</b>	<b>11.20%</b>			
<b>INVESTMENT Total</b>									<b>\$107,378,763</b>	<b>71.10%</b>			
VARIABLE LOAN SURPLUS	MAJOR BANK	Commonwealth Bank of Australia Ltd	30 November 2025	0.00%	AA-	A1+	General Surplus - t		\$10,000,000	6.62%			
			<b>Commonwealth Bank of Australia Ltd Total</b>									<b>\$10,000,000</b>	<b>6.62%</b>
					National Australia Bank Ltd	30 November 2025	0.00%	AA-	A1+	General Surplus - l	\$14,653,900	9.70%	
			<b>National Australia Bank Ltd Total</b>									<b>\$14,653,900</b>	<b>9.70%</b>
					Westpac Banking Corporation Ltd	30 November 2025	0.00%	AA-	A1+	General Surplus - l	\$18,985,371	12.57%	
<b>Westpac Banking Corporation Ltd Total</b>									<b>\$18,985,371</b>	<b>12.57%</b>			
<b>MAJOR BANK Total</b>									<b>\$43,639,271</b>	<b>28.90%</b>			
<b>VARIABLE LOAN SURPLUS Total</b>									<b>\$43,639,271</b>	<b>28.90%</b>			
<b>Grand Total</b>									<b>\$151,018,033</b>	<b>100%</b>			

N.B.  
 \*INV TYPE - FRN = interest rate is the 'Coupon Margin' established on issue date, this plus 3M BBSW provides the yield for the current coupon period.  
 \*MATURITY DATE - FRN = the interest coupon payment date not actual FRN maturity date (paid every 91 days).

CBA General Bank Funds	\$12,093,576
NAB General Bank Funds	\$708,199
WBC General Bank Funds	\$212,029
<b>Total Funds</b>	<b>\$164,031,837</b>
Less Variable Loans Offset (Cash on Call)	-\$43,639,271
<b>Total Investment &amp; Cash (less offset)</b>	<b>\$120,392,566</b>
<b>Total Budgeted Investment Earnings</b>	<b>\$3,851,069</b>
<b>Year to Date Investment Earnings</b>	<b>\$2,503,666</b>
<b>Weighted Ave Rate</b>	<b>3.10%</b>
<b>Weighted Ave Rate (excluding Cash on Call)</b>	<b>4.38%</b>
<b>BBSW 90 Day Rate</b>	<b>3.67%</b>
<b>Bloomberg AusBond (Bank Bill Index)</b>	
<b>Trust Bank Account</b>	<b>\$456,675</b>

Capital Expenditure For The Period Ended 31 November 2025	2025/26			
	YTD Actuals	YTD Revised Budget	YTD Variance	FY Revised Budget Current Financial Year Budget
	\$	\$	\$	\$
<b>TOTAL CAPITAL EXPENDITURE BY ASSET CLASS:</b>				
Land and Improvements	0	0	0	0
Buildings and Structures (includes parking building)	8,768,213	23,826,403	15,058,190	29,936,112
Environmental	22,073	300,140	278,067	749,542
Stormwater Drainage	70,095	1,113,560	1,043,465	2,953,769
Roads & Pathways	2,440,498	5,645,715	3,205,217	11,097,838
Street & Public Lighting	249,397	368,290	118,893	1,229,818
Waste Management Infrastructure	4,214,182	4,142,461	(71,721)	8,366,769
Plant & Equipment	503,180	2,787,507	2,284,327	10,299,479
Parks, Playgrounds and Reserves	1,687,741	2,304,972	617,231	6,178,870
Public Art	0	265,968	265,968	424,479
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>17,955,377</b>	<b>40,755,016</b>	<b>22,799,639</b>	<b>71,236,676</b>
<b>TOTAL CAPITAL EXPENDITURE FUNDED BY*:</b>				
Operating Income	1,325,717	6,320,151	4,994,434	13,441,085
Capital Grants	2,431,533	3,052,045	620,512	5,391,802
Transfer from Reserves	10,055,666	27,240,359	17,184,693	43,396,563
Borrowings	4,142,461	4,142,461	(0)	5,490,675
Sale of Assets (including trade-ins)	0	0	0	3,516,550
<b>TOTAL CAPITAL EXPENDITURE FUNDING</b>	<b>17,955,377</b>	<b>40,755,016</b>	<b>22,799,639</b>	<b>71,236,675</b>

\*YTD Funding of expenditure is assumed to be consumed in line with YTD Capital Expenditure

\*\*\$1M moved from street & public lighting to roads & pathways due to category of assets expected to be capitalised

**Report on Planned Major Capital Works  
For The Period Ended 30 November 2025**

Class of Assets	By Major Capital Project	Total Prior Year(s) Actuals \$ (A)	YTD Actuals \$ (B)	Total Actuals \$ (C = A + B)	Total Planned Budget \$ (D)	Total Yet to Spend \$ (E = D - C)	Expected Project Completion Date
Buildings	Civic Centre and Plaza Precinct Development	3,069,545	2,809,569	5,879,113	47,600,000	41,720,887	30/06/2028
Buildings	Civic Centre Public Carpark/CBD Parking	4,867,700	5,623,297	10,490,997	30,000,000	19,509,003	30/06/2028
Buildings	Project Contingency	0	0	0	2,000,000	2,000,000	30/06/2028
Waste Management Infrastructure	Shoal Bay - Stage 2 Expansion Phase 1	535,817	4,130,168	4,665,985	6,000,000	1,334,015	31/03/2026
Waste Management Infrastructure	Shoal Bay Waste Management Site - Stage 7 Construction	198,906	84,015	282,921	8,750,000	8,467,079	30/06/2027
<b>TOTAL</b>		<b>8,671,969</b>	<b>12,647,048</b>	<b>21,319,017</b>	<b>94,350,000</b>	<b>73,030,983</b>	

**15.3 QUARTERLY PERFORMANCE REPORT - OCTOBER TO DECEMBER 2025 (Q2)**

**Author:** Manager Risk and Customer Experience  
Executive Manager Corporate and Customer Service

**Authoriser:** General Manager Corporate

- Attachments:**
1. Strategic Plan Action Summary Q2 2025/26 [↓](#)
  2. Municipal Plan Action Summary Q2 2025/26 [↓](#)

**RECOMMENDATIONS**

THAT the report entitled Quarterly Performance Report – October to December 2025 (Q2) be received and noted.

**PURPOSE**

The purpose of this report is to proactively inform Council and the community on the performance against adopted strategies and plans.

**KEY ISSUES**

- The *Darwin 2030 – City for People. City of Colour.* Strategic Plan sets the direction for all strategic plans for the City of Darwin.
- Quarterly performance reports track progress in delivering on the Strategic and Municipal Plan and is utilised to inform the Annual Report each year.

**DISCUSSION**

City of Darwin has been implementing its strategic planning and performance reporting framework since the adoption of the *Darwin 2030: City for People. City of Colour.* Strategic Plan in July 2019. The below provides 2025/26 quarter 2 highlights against the Strategic and Municipal Plans.

Quarter 2 Highlights – Strategic Plan:

There are 26 actions within the Strategic Plan active during 2025/26. Of these actions, 25 are on track, and one is listed as not yet due. See **Attachment 1** for full details of City of Darwin’s Q performance against the Strategic Plan.



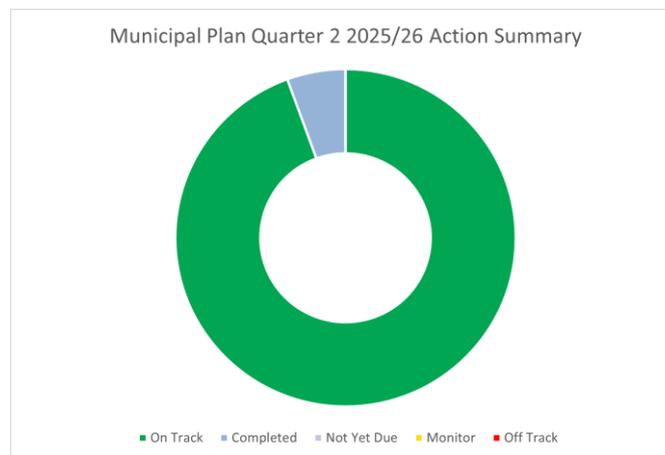
Highlights from this quarter include:

- Place and Liveability Plan 2050 was approved and is being implemented to make Darwin more attractive and liveable
- Delivered a business sustainability workshop for October Business Month
- Attended the NT Business Roundtable with Australian Ambassador to ASEAN, promoting Darwin businesses and people through Sister Cities partnerships
- Delivered a program of Christmas events including the Pageant, Christmas tree lighting, Christmas concert and Makers Market
- Sponsored and participated in the 12 Aboriginal Economic Development Forum.

The action marked as not yet due is the development of a Multicultural Framework, this has been scheduled for commencement in 2028/29.

**Quarter 2 Highlights – Municipal Plan:**

Within the 2025/26 Municipal Plan there are 36 actions for delivery, including 6 actions which fall under the Governance Framework. A summary of performance against each action in this quarter is located at **Attachment 2**. Of these actions 34 are marked as on track, and two have been completed.



Highlights from this quarter include:

- delivery of unqualified audit of the Annual Financial Statements, and endorsement of the Annual Report for 2024/25
- the wet season Healthy Darwin program commenced with activities including seniors aqua, group fitness and toddlers’ dance
- planted 2,150 trees at the Hargrave Street, Muirhead revegetation site in November 2025
- annual co-design workshop for Youth Strategy actions held, with delivery of these actions to commence from 1 January 2026.

There were six actions carried forward from the Municipal Plan 2024/25. Of these, two actions have been completed, and four actions remain on track against revised targets.

**PREVIOUS COUNCIL RESOLUTION**

Not applicable. Each quarterly report is considered on its own merit.

<b>STRATEGIC PLAN ALIGNMENT</b>	6 Governance Framework 6.4 Accountability
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<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p><b>Budget/Funding:</b> Nil  <b>Is Funding identified:</b> Nil                  Corporate Hub is responsible for coordinating the City of Darwin Performance Reporting.</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b>  <i>Local Government Act 2019</i>                  Section 34 – Contents of municipal, regional or shire plan                  (1)(d) Municipal Plan must define indicators for judging the standard of the Council’s performance  <b>Policy:</b>                  Darwin 2030 – <i>City for People. City of Colour.</i> Strategic Plan, Integrated Planning and Reporting Framework.</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Inform  <b>Internal:</b>                  The actions contained within the Strategic Plan and 2025/26 Municipal Plan have been reviewed and Quarter 2 updates are provided by responsible Executive Managers and Managers.                  Hub General Managers approve performance and status updates for responsible actions as part of this reporting framework.  <b>External:</b>                  Quarterly Performance Report: October to December 2025 (Q2) will inform the City of Darwin 2025/26 Annual Report and reporting is part of the open session of Council, so public at the time meeting agendas are issued for an Ordinary Meeting.</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.                  The report authoriser does not have a conflict of interest in relation to this matter.                  If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>

STRATEGIC PLAN 2025/26 ACTION SUMMARY								
Strategic Direction (SD)	Target		Action	Responsible Executive Manager (EM)	Progress Comment	Action Status	Original Start Date	Expected End Date
<b>Target: By 2030, a number of strategic infrastructure projects will be developed and delivered</b>								
SD1	TAR1	1.1.1.1	Implement City of Darwin's Asset Management Framework	EM Infrastructure	2025/26 Q2 - Transport asset management plans draft complete for Council review in 2026. Pathways asset management plan drafted awaiting input of revaluation data and updated predictor modelling. Stormwater asset condition assessments ongoing with finalisation in April 2026.	On track	01/07/2020	30/06/2028
SD1	TAR1	1.1.1.2	Develop a Priority Infrastructure Plan	EM Technical Services	2025/26 Q2 - Asset surveys to identify condition/age-based priority projects are ongoing. Tenders for the design of the Lee Point Road Stage 2 Roads to Recovery project have been received and design will commence shortly.	On track	01/07/2020	30/06/2028
SD1	TAR1	1.1.1.3	Increase utilisation of the City of Darwin's land and community assets	EM Growth and Development Services	2025/26 Q2 - Proposal received for Casuarina Aquatic and Leisure Centre cafe. EOI for 2026 Street Food Program planned for the new year. 43 comprehensive event permits issued this quarter for events on City of Darwin land.	On track	01/07/2020	30/06/2028
<b>Target: By 2030, Darwin will be increasingly recognised as a liveable city</b>								
SD2	TAR2	1.2.2.1	Promote Darwin as a more attractive place to live and work	EM Growth and Development Services	2025/26 Q2 - The Place and Liveability Plan 2050 was approved and is being implemented with several projects aimed at making Darwin more attractive, including a neighbourhood walkway lighting project, and schools place and liveability program.	On track	01/07/2020	30/06/2030
SD2	TAR2	1.2.2.2	Work with the NT Government on a long term plan for Council to take on an increased role in planning decisions within the municipality	EM Growth and Development Services	2025/26 Q2 - City of Darwin has responded to the NT Planning Commission, and requested a meeting to discuss increased densities in the low-density residential zone. Requested a meeting with the CEOs of NTG departments for planning and infrastructure to discuss strengthening collaboration for housing delivery and urban liveability.	On track	01/07/2020	30/06/2030
SD2	TAR2	1.2.2.3	Increase utilisation of Darwin's beaches and foreshores	EM Growth and Development Services	2025/26 Q2 - Planning is underway for the 2026 street food program, with a focus on promoting street food sites along beaches and foreshores, including at East Point, Bundilla, and the Esplanade. A review of the Bundilla activation program delivered between June to September 2025 showed that consistent presence of food trucks and marketing of the area increased footfall throughout the dry season.	On track	01/07/2020	30/06/2030
<b>Target: By 2030, Darwin will be recognised as a clean and environmentally responsible city</b>								
SD3	TAR1	1.3.1.1	Facilitate forums for environmental service providers to share information and develop relationships within the sector and with other industries	EM Environment, Climate and Waste Services	2025/26 Q2 - Delivered a Business Sustainability Workshop for October Business Month providing small to medium businesses with the tools to reduce their environmental footprint, save money and prepare for future sustainability requirements. Sponsored the 2025 EcoFair, attended by more than 2,500 people. Stalls, walks and talks included topics relating to greening, cooling and building a climate resilient urban forest.	On track	01/07/2020	30/06/2030
SD3	TAR1	1.3.1.2	Council will have zero net emissions from operations by 2030	EM Environment, Climate and Waste Services	2025/26 Q2 - Currently implementing energy efficiency upgrades at West Lane car park, Casuarina Library and Parap Pool. Modelled increases in energy usage, cost and emissions, were presented to Council to support climate informed decision-making.	On track	01/07/2020	30/06/2030

SD3	TAR1	1.3.1.3	Deliver projects that will cool the Darwin City Centre	EM Environment, Climate and Waste Services	2025/26 Q2 - Greening of McMinn Street verge is complete with replacement of bare rocky ground with irrigated grass and areas of native plants, existing trees were also protected and retained during the works.	On track	01/07/2020	30/06/2030
SD3	TAR1	1.3.1.4	Ensure Council open spaces contribute to the city's biodiversity	EM Environment, Climate and Waste Services	2025/26 Q2 - Roaming cat survey completed at East Point with trail cameras at 20 locations for over 8 weeks. Developing updated biodiversity signage for East Point and Duke Street Rainforest. Ongoing community cane toad management activities at East Point and Jingili Water Gardens.	On track	01/07/2020	30/06/2030
<b>Target: By 2030, Darwin will be recognised globally as a smart city</b>								
SD4	TAR1	1.4.1.1	Support the development of business centres that foster industry engagement, collaboration and innovation across all markets	EM Growth and Development Services	2025/26 Q2 - The grant funded Wayfinding and Signage project for the Smith Street Mall is progressing, and signage has been commissioned. Thriving Together: Digital and Placemaking Strategies for Business Success delivered during October Business Month.	On track	01/07/2020	30/06/2030
SD4	TAR1	1.4.1.2	Develop innovation hubs for our community and future generations	GM Innovation	2025/26 Q2 - Professionals Toolkit currently being developed for the Liveability Platform. Minecraft Education program being held with Year 7 students to teach future generations about place and liveability.	On track	01/07/2020	30/06/2030
SD4	TAR1	1.4.1.3	Lead innovation for the city and facilitate relevant activities to support these initiatives	GM Innovation	2025/26 Q2 - Innovative approaches at Shoal Bay delivering savings in leachate pond management. Analysis of data in house is creating savings in completing traffic assessments. Environmental sensor network operational.	On track	01/07/2020	30/06/2030
SD4	TAR1	1.4.1.4	Support life-long learning opportunities through the provision of STEAM programs	EM Library and Family Services	2025/26 Q2 - The Libraries ran a variety of fun and engaging STEAM activities across our branches, including themed STEAM Zones and LEGO Club sessions for Halloween and Christmas. Libraries 3D printing service continue to be popular. STEAM Storytime has now become a weekly program at Karama Library engaging with a younger group in a new format for our programs.	On track	01/07/2020	30/06/2030
SD4	TAR1	1.4.1.5	Implement and evolve the #SmartDarwin and its pillars by 2030	GM Innovation	2025/26 Q2 - Liveability Platform, Minecraft and Darwin Living Lab promoted at Digital Futures. Data Lakehouse proof of concept progressing.	On track	01/07/2020	30/06/2026
<b>Target: By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities</b>								
SD4	TAR2	1.4.2.1	Implement an Economic Development Plan for the city	EM Growth and Development Services	2025/26 Q2 - Delivery of two business development workshops during October Business Month. Engaging and promoting CDU and key business/ industry stakeholders through the quarterly international relations newsletter. Maintaining strong engagement with global partners and attended and having a stall at the NTIBN Economic Development Forum.	On track	01/07/2020	30/06/2030
SD4	TAR2	1.4.2.2	Develop an International Relations Program to leverage business growth and economic development opportunities for the city	EM Growth and Development Services	2025/26 Q2 - Attended the NT Business Roundtable with Australian Ambassador to ASEAN, promoting Darwin businesses and people to people links with the ASEAN regions through our Sister Cities partnerships. City of Darwin met with TradelInvest Timor Leste to discuss opportunities to support Darwin business links with Timor Leste. Planning is underway for the 2026 Darwin Fusion and Sister Cities Cup.	On track	01/07/2020	30/06/2030
SD4	TAR2	1.4.2.3	Promote Darwin as a great destination to live, work, study and invest	EM Growth and Development Services	2025/26 Q2 - Quarterly International Relations email was distributed to subscribers. Delivered the 2025 Darwin Christmas Pageant and two additional activations, including the Makers Market and Christmas Concert, promoting Darwin as a vibrant and creative city to locals and visitors, while also enhancing flow on benefits to local businesses.	On track	01/07/2020	30/06/2030

SD4	TAR2	1.4.2.4	Support initiatives to increase the population of Darwin through engagement with business and industry, and all levels of Government	EM Growth and Development Services	2025/26 Q2 - Requests for meetings have been sent to the NT Planning Commission and the NT Government to discuss the Place and Liveability Plan 2050 in relation to planning and housing reforms.	On track	01/07/2020	30/06/2030
SD4	TAR2	1.4.2.5	Support initiatives to grow the economy and retain people and jobs in Darwin	EM Growth and Development Services	2025/26 Q2 - Sponsorship program continued to support a variety of community and cultural initiatives, including the Tactile Art Makers Market, Darwin Symphony Orchestra concert, Carols by Candlelight, City of Darwin Makers Market, Lord Mayor's Christmas Window Competition. Facilitated introduction between Music NT and Library and Archives NT to commit to supporting the local music scene by acquiring a selection of local music annually and making it available to the general public to stream and access.	On track	01/07/2020	30/06/2030
<b>Target: By 2030, Darwin will be recognised as an iconic destination</b>								
SD5	TAR1	1.5.1.1	Deliver a City of Darwin events program and support other event programs that engage locals and attract visitors	EM Growth and Development Services	2025/26 Q2 - Delivered ward events, including the Halloween Haunted House Disco and Casuarina Christmas Pool Party. Delivered the 2025 Darwin Christmas Pageant. Planning underway for Australia Day Community event and Bombing of Darwin Commemorative Service.	On track	01/07/2020	30/06/2030
SD5	TAR1	1.5.1.2	Partner with other stakeholders to grow the visitor economy of Darwin	EM Growth and Development Services	2025/26 Q2 - Greater Darwin Brand Toolkit progressing well. Beam contract secured for two more years with day passes for visitors. Partnered with and provided sponsorship to Darwin City Retailers Association for the delivery of the Darwin City Makers Market as part of the 2025 Darwin Christmas Pageant.	On track	01/07/2020	30/06/2030
SD5	TAR1	1.5.1.3	Support the promotion of Darwin as a cruise ship and yachting destination and as a home port for expedition ships	EM Growth and Development Services	2025/26 Q2 - Promotion continues through Discover Darwin and development of a Brand Toolkit. Data insights being gathered from cruise terminal. Promoting for buskers to play on cruise ship days. Promoting free audio tours.	On track	01/07/2020	30/06/2030
<b>Target: By 2030, Darwin will be a more connected community and have pride in our cultural history</b>								
SD5	TAR2	1.5.2.1	Deliver programs and services that create a cohesive, connected and culturally enriched community	General Manager Community	2025/26 Q2 - City of Darwin has continued to deliver programs and services that create a cohesive, connected and culturally enriched community, including the Healthy Darwin Program, Library services and activities like STEAM Zones, Storytime and Fun Bus and the Lightbox Art program.	On track	01/07/2020	30/06/2030
SD5	TAR2	1.5.2.2	Promote Darwin as a destination known for its Aboriginal cultures and landmarks	EM Growth and Development Services	2025/26 Q2 - The Wayfinding Signage and Implementation Plan for the Smith Street Mall will incorporate First Nations artwork and will improve the mall's sense of place and identity. Sponsored and participated in the 12 Aboriginal Economic Development Forum. Working with DAAF to develop Free Guide Tour for the Darwin Aboriginal Art Fair 2026.	On track	01/07/2020	30/06/2030
SD5	TAR2	1.5.2.3	Develop a City of Darwin Multicultural Framework	EM Community and Cultural Services	Not yet due.	Not yet due	01/07/2028	30/06/2030

MUNICIPAL PLAN 2025/26 ACTION SUMMARY								
Strategic Direction (SD)	Target	Action	Responsible Executive Manager (EM)	Progress Comment	Action Status	Start Date	End Date	
<b>Target: By 2030, a number of strategic infrastructure projects will be developed and delivered</b>								
SD1	TAR1	1.1.1.78	Deliver the 2025/26 capital works program	EM Infrastructure	2025/26 Q2 - Programmes and projects allocated to responsible officers. Procurement for asset renewal programmes for stormwater, pathway replacement, playgrounds and road resurfacing complete. Carry forward projects from 2024/25 FY complete.	On Track	1/07/2025	30/06/2026
SD1	TAR1	1.1.1.79	Deliver the 2025/26 milestones for the new Civic Centre and Precinct Redevelopment Project	EM Infrastructure	2025/26 Q2 - Project milestones met for quarter. Construction works on time and within budget forecast. Works completed to date include site crane erection, Lubecca jump form system erection, scaffold instal in preparation for level 2 floor installed and construction of service reticulation on track.	On Track	1/07/2025	30/06/2026
SD1	TAR1	1.1.1.80	Complete an expression of interest for partnership opportunities to deliver electric vehicle infrastructure across the Darwin municipality	EM Growth & Development	2025/26 Q2 - EOI planned for first half of 2026.	On Track	1/07/2025	30/06/2026
SD1	TAR1	1.1.1.87	Develop asset management plans for asset categories street and public lighting, and stormwater drainage	EM Infrastructure	2025/26 Q2 - Asset condition data in process of collection. AMPs undergoing drafting.	On Track	1/07/2025	30/06/2026
<b>Target: By 2030, Darwin will be a safer place to live and visit</b>								
SD2	TAR1	1.2.1.2	Deliver regulatory services including regulation of vehicles, animals and public places in line with legislative requirements	EM Regulatory Services	2025/26 Q2 - Regulatory Services continues to support the community through the regulation of vehicles, animals and public places in line with legislative requirements.	On Track	1/07/2025	30/06/2026
SD2	TAR1	1.2.1.3	Deliver local area traffic management initiatives to improve movement, road safety and liveability	EM Technical Services	2025/26 Q2 - Design work continues on the Chambers Crescent and Koolinda Crescent LATM/Liveability projects and it is expected that both will be released to tender in March/April 2026 for implementation by EOFY.	On Track	1/07/2025	30/06/2026
SD2	TAR1	1.2.1.4	Deliver the 2025/26 street and public lighting and amenity projects	EM Technical Services	2025/26 Q2 - Detailed electrical design for the Atkins Drive street lighting project will commence shortly. The tender for Making Mindil Safe Stage 2B will close shortly and RFQ submissions for the foreshore pathway lighting to the Bundilla car park have been received and are under review.	On Track	1/07/2025	30/06/2026
SD2	TAR1	1.2.1.5	Deliver an assertive outreach program in partnership with service providers	EM Community & Cultural Services	2025/26 Q2 - Assertive Outreach team continue to refine data collection and maintain strong working relationships across a wide variety of service providers. Planning underway to connect with new service providers including Lutheran Care trialling a central intake model and Larrakia Nation Aboriginal Corporations new emergency accommodation for young people.	On Track	1/07/2025	30/06/2026
<b>Target: By 2030, Darwin will be a more active and healthy</b>								
SD2	TAR3	1.2.3.1	Deliver the 2025/26 healthy and active community programs	EM Community & Cultural Services	2025/26 Q2 - The wet season Healthy Darwin program continues until 31 March 2026. The program provides a variety of low and no-cost activities for Darwin residents to engage in healthy and active lifestyles including health workshops and activities such as Seniors' Aqua, Group Fitness and Toddlers' and Guardian Dance.	On Track	1/07/2025	30/06/2026

SD2	TAR3	1.2.3.2	Deliver 2025/26 Play Space Strategy annual funded actions	EM Community & Cultural Services	2025/26 Q2 - Continuing to upgrade and develop play spaces as per the strategy and where additional funding and resourcing is allocated. Planning and design continues for Waters Ward Multigenerational Recreation Space with stage 1 works confirmed.	On Track	1/07/2025	30/06/2026
<b>Target: By 2030, Darwin will be increasingly recognised as a liveable city</b>								
SD2	TAR2	1.2.2.37	Deliver the access and inclusion infrastructure projects	EM Infrastructure	2025/26 Q2 - Works scheduled for projects at Casuarina Library and Nightcliff Foreshore.	On Track	1/07/2025	30/06/2026
SD2	TAR2	1.2.2.38	Deliver the 2025/26 milestones for the Waters Ward Multigenerational Recreation Space	EM Infrastructure	2025/26 Q2 - Project milestones met, procurement for stage 1 enabling and high thrills zone underway.	On Track	1/07/2025	30/06/2026
SD2	TAR2	1.2.2.39	Deliver the 2025/26 annual events program, including the 2026 Bombing of Darwin event	EM Growth & Development	2025/26 Q2 - The Darwin Christmas Pageant and associated activations were a success, generating strong community and stakeholder engagement with over 15,000 counts along the pageant route, over 4,000 for the Lord Mayor's Lighting of the Christmas Tree, 5,000 for the City of Darwin Makers Market and over 2,000 for the Christmas Concert.	On Track	1/07/2025	30/06/2026
SD2	TAR2	1.2.2.40	Enhance and maintain, parks and recreation facilities to meet community needs	EM Operations	2025/26 Q2 - Operation teams continue to deliver ongoing maintenance and services to enhance and maintain, parks and recreation facilities to meet community needs. All works have been coordinated and prioritised in response to Cyclone Fina from 22 November 2025 for recovery efforts.	On Track	1/07/2025	30/06/2026
<b>Target: By 2030, Darwin will be recognised as a clean and environmentally responsible city</b>								
SD3	TAR1	1.3.1.43	Deliver the 2025/26 Greening Darwin Strategy annual funded actions	EM Operations	2025/26 Q2 - The annual 2025/26 annual greening targets are progressing ahead of schedule and target. By 31 December a total of 382 park and street trees had been planted, a total 159 customer request trees had been fulfilled, and 9,455 plants were distributed through the native plant giveaway program. The Hargrave Street Muirhead revegetation site saw 2,150 trees planted on 1 November 2025.	On Track	1/07/2025	30/06/2026
SD3	TAR1	1.3.1.44	Deliver the Stage 7 putrescible cell milestones at Shoal Bay Waste Management Facility	EM Infrastructure	2025/26 Q2 - Project milestones met, NTEPA construction approval received, procurement for construction contractor, construction and environmental oversight and independent auditor underway.	On Track	1/07/2025	30/06/2026
SD3	TAR1	1.3.1.45	Deliver the 2025/26 Climate Emergency Strategy annual funded programs	EM Environment, Climate and Waste	2025/26 Q2 - Darwin Community Arts delivered a weekend of community climate resilience workshops, funded by an Environment and Climate Change Grant. Collaboration with CSIRO continues with urban heat analysis of Robyn Lesley Park, Karama, where a recent liveability project was completed.	On Track	1/07/2025	30/06/2026
SD3	TAR1	1.3.1.46	Explore advanced waste processing technologies to divert waste from landfill	EM Environment, Climate and Waste	2025/26 Q2 - A feasibility meeting has been undertaken with Power and Water. City of Darwin CEO presented Advanced Waste Processing at the NT Major Project Conference.	On Track	1/07/2025	30/06/2026
SD3	TAR1	1.3.1.47	Identify priorities for more targeted greening along footpaths and shared paths	EM Operations	2025/26 Q2 - Priorities for targeted greening along footpaths and shared paths are being identified through the 10 Year Tree Planting Plan. The plan is under development.	On Track	1/07/2025	30/06/2026
<b>Target: By 2030, Darwin will be recognised globally as a smart city</b>								
SD4	TAR1	1.4.1.6	Deliver 2025/26 outcomes from the ICT roadmap including milestones towards the customer relationship management system	Director ICT Project Management Office	2025/26 Q2 - Initial shortlisting for CRM completed. Demonstrations occurring Jan/Feb 2026.	On Track	1/07/2025	30/06/2026
SD4	TAR1	1.4.1.7	Deliver a data insights platform	GM Innovation	2025/26 Q2 - Data Insights Platform being tested internally for soft launch. Community launch planned for early in the new year.	On Track	1/07/2025	30/06/2026

Target: By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities								
SD4	TAR2	1.4.2.6	Deliver the 2025/26 international relations events program, including the new Sister Cities Cup event	EM Growth & Development	2025/26 Q2 - Planning is ongoing for 2026 Darwin Fusion and Sister Cities Cup, with stakeholder meetings, finalisation of the project plans and two further grant applications submitted.	On Track	1/07/2025	30/06/2026
SD4	TAR2	1.4.2.7	Deliver an online liveability platform	GM Innovation	2025/26 Q2 - The Liveability Platform was launched in November and will be continually updated for the next 25 years.	On Track	1/07/2025	30/06/2026
Target: By 2030, Darwin will be recognised as an iconic destination								
SD5	TAR1	1.5.1.15	Deliver the Creative Strategy annual funded actions	EM Community & Cultural Services	2025/26 Q2 - Actions against the Creative Strategy are being delivered including those associated with the Civic Centre Integrated Art and Design project. A sector connect event is being undertaken in the next quarter with Darwin Community Arts.	On Track	1/07/2025	30/06/2026
Target: By 2030, Darwin will be a more connected community and have pride in our cultural identity								
SD5	TAR2	1.5.2.20	Deliver the 2025/26 Community Grants Program	EM Community & Cultural Services	2025/26 Q2 - Community Grants round awarded in late 2025, with activities to take place in 2026. The next round will be open in March 2026.	On Track	1/07/2025	30/06/2026
SD5	TAR2	1.5.2.21	Deliver funded actions against the Reconciliation Action Plan	EM Community & Cultural Services	2025/26 Q2 - Planning is underway for consultation and development of City of Darwin's new RAP to be finalised in 2027.	On Track	1/07/2025	30/06/2026
SD5	TAR2	1.5.2.22	Deliver the 2025/26 Youth Strategy annual actions	EM Community & Cultural Services	2025/26 Q2 - Annual co-design workshop took place in November 2025 with actions being compiled for activity in early 2026.	On Track	1/07/2025	30/06/2026
SD5	TAR2	1.5.2.23	Deliver the communications, media and marketing annual program	EM Marketing Communications and Engagement	2025/26 Q2 - City of Darwin has continued to deliver a holistic marcomms program year-round, primarily focused on supporting community education and awareness and supporting engagement.	On Track	1/07/2025	30/06/2026
SD5	TAR2	1.5.2.24	Deliver annual library services and programs, including focus areas of literacy and continuation of online services and digital inclusion	EM Library and Family Services	2025/26 Q2 - Library programs and services continue to be delivered. Digital borrowing platform Libby showed clear peak periods in October and November indicating strong and consistent engagement across these months.	On Track	1/07/2025	30/06/2026
SD5	TAR2	1.5.2.25	Deliver family and children's outreach programs to improve family wellbeing and support children's development and foster community connections	EM Library and Family Services	2025/26 Q2 - The Fun Bus hosted 10 drop-in clinics in partnership with different agencies, providing families with access to expert advice and resources. Fun Bus and Fun in the Parks hosted three Children's Week events in October with around 1,500 individuals attending across the three dates. Fun in the Parks hosted Santa's Village at the Galleria in Smith Street Mall.	On Track	1/07/2025	30/06/2026
Target: Vision and Culture								
SD1	TAR1	1.1.1.81	Proactive risk management in supporting operations and project delivery	EM Corporate & Customer	2025/26 Q2 - Proactive risk management remains ongoing.	On Track	1/07/2025	30/06/2026
Target: Roles and Relationships								
SD1	TAR1	1.1.1.82	Establish and maintain productive and positive relationships with First Nations organisations and implement memoranda of understanding	EM Community & Cultural Services	2025/26 Q2 - City of Darwin have continued a strong and positive working relationship with Larrakia Nation Aboriginal Corporation under our existing MOU. Additional organisations have been appointed to the Reconciliation Advisory Committee including Ironbark Aboriginal Corporation.	On Track	1/07/2025	30/06/2026
SD1	TAR1	1.1.1.83	Advocate Council's position at national and local levels for the benefit of the Darwin community	Chief Executive Officer	2025/26 Q2 - Targeted advocacy has been delivered in line with City of Darwin priority and strategic projects with Northern Territory Government and other agencies. Ongoing advocacy continues with ALGA, LGANT and CCCLM.	On Track	1/07/2025	30/06/2026

Target: Decision Making and Management								
SD1	TAR1	1.1.1.84	Deliver the 2025/26 Internal Audit program	EM Corporate & Customer	2025/26 Q2 - BCP Audit completed. Fraud Framework Review and Shoal Bay Waste Management Facility WOL model review nearing finalisation.	On Track	1/07/2025	30/06/2026
Target: Accountability								
SD1	TAR1	1.1.1.85	Deliver unqualified 2024/25 City of Darwin Audited Financial Statements	EM Finance	2025/26 Q2 - Unqualified audit delivered. Annual Financial Statements endorsed by Council 28/10/2025.	Completed	1/07/2025	30/06/2026
SD1	TAR1	1.1.1.86	Deliver the 2024/25 Annual Report	EM Corporate & Customer	2025/26 Q2 - Completed. Endorsed by Council 28/10/2025.	Completed	1/07/2025	30/06/2026

**15.4 TIER 2 BI-ANNUAL PERFORMANCE REPORT - JULY TO DECEMBER 2025**

**Author:** Manager Risk and Customer Experience  
Executive Manager Corporate and Customer Service

**Authoriser:** General Manager Community

**Attachments:** 1. Performance Reporting Tier 2 - July to December 2025 [↓](#)

**RECOMMENDATIONS**

THAT the report entitled Tier 2 Bi-Annual Performance Report – July to December 2025 be received and noted.

**PURPOSE**

The purpose of this report is to utilise a systematic approach and methodology to proactively inform Council and the community on the performance against adopted strategies and plans.

**KEY ISSUES**

- The Darwin 2030 – *City for People. City of Colour.* Strategic Plan sets the direction for all strategies for City of Darwin.
- Eleven strategies and plans have been approved and will be reported on in this report.
- The attached report tracks progress in delivering actions against City of Darwin endorsed strategies and plans.

**DISCUSSION**

Tier 2 strategies are enabling plans which operationalise the main actions of the Strategic and Municipal Plan and contain deliverable actions which require reporting to Council and the community bi-annually.

City of Darwin has 11 active strategies and plans which have been classified as Tier 2:

- Access Strategy
- Climate Emergency Strategy
- Creative Strategy
- Customer Service Strategy
- Economic Development Strategy
- Greening Darwin Strategy
- Movement Strategy
- Play Space Strategy
- Reconciliation Action Plan
- Waste and Resource Recovery Strategy
- Youth Strategy

The Tier 2 strategies for the period 1 July 2025 to 31 December 2025 have been summarised in **Attachment 1** of this report, highlighting:

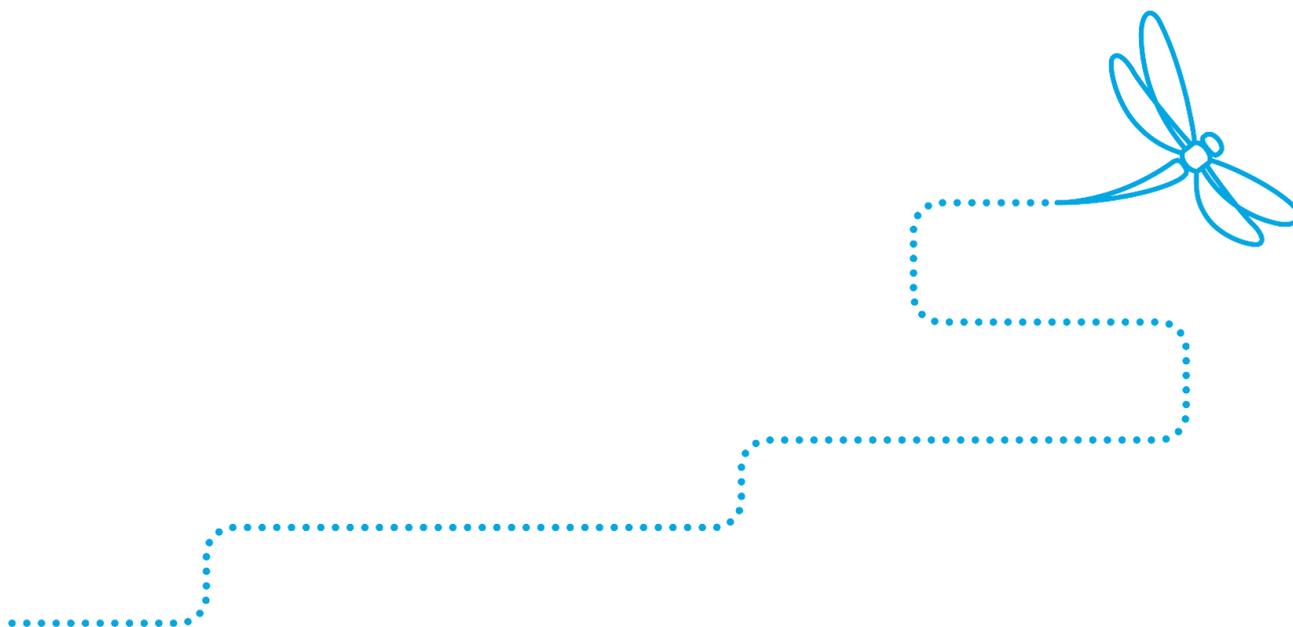
<ul style="list-style-type: none"> <li>• achievements for this reporting period</li> <li>• activities planned for the next reporting period</li> <li>• circular graphic for statistics</li> <li>• observations and challenges which are currently being experienced or foreseen next period, if applicable.</li> </ul> <p>The graphic represents the current year achievements against target only.</p>	
<p><b>PREVIOUS COUNCIL RESOLUTION</b></p> <p>Not applicable. Each report is considered on its own merit.</p>	
<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>6 Governance Framework</p> <p>6.4 Accountability</p>
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p><b>Budget/Funding:</b> N/A</p> <p><b>Is Funding identified:</b> N/A</p> <p>Corporate Services Hub is responsible for coordinating the City of Darwin Performance Reporting.</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b></p> <p><i>Local Government Act 2019</i></p> <p>Section 291 – Content of annual report</p> <p>(g) An assessment of the council’s performance of service delivery and projects for the relevant financial year, with reference to the advice and recommendations of a local authority or authorities.</p> <p><b>Policy:</b></p> <p>Darwin 2030 – <i>City for People. City of Colour.</i> Strategic Plan, Integrated Planning and Reporting Framework.</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p><b>Engagement Level:</b> Inform</p> <p><b>Internal:</b></p> <p>The actions contained with the Tier 2 classification have been reviewed and updates are provided by responsible Executive Managers and General Managers.</p> <p><b>External:</b></p> <p>Tier 2 Bi-Annual Performance Report will inform the City of Darwin 2025/26 Annual Report, and reporting is part of the open session of Council, so public at the time meeting agendas are issued for an Ordinary Meeting.</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>



# Performance Reporting - Tier 2

## July - December 2025

31 December 2025





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## Access Strategy

Responsible Officer: Executive Manager Community and Cultural Development

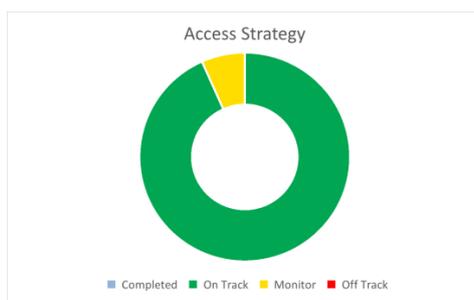
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Delivered DiversAbility Fun Day 2025, celebrating people with disabilities, attracting 600+ attendees, and increasing visibility of access initiatives.
- Introduced two additional Lord Mayoral Award categories and streamlined processes to better recognise individuals with disabilities and supporting teams.
- Implemented accessibility improvements at Casuarina and Nightcliff Libraries, including lowered return chutes and tactile indicators.
- Expanded quiet and sensory-friendly spaces with Reset Room and sensory kits for libraries, events, and community use.
- Increased recreation access via an accessible beach audit and continued delivery of the Sport 4 All program, supported by promotional videos.
- Raised awareness of existing accessible services through the MLAK promotional video, piloted visual stories for major events, completed pool Access Guides, and embedded inclusive resources in youth programs.



There are 51 actions over the life of the 5-year Access Strategy (2025-2030), and 30 actions were active during this period. As per status graphic below 28 are marked as on track and 2 are listed as monitor. There are 21 actions scheduled for delivery in future years which are not included in current year reporting.



### What will be achieved next period?

- Implement Hidden Sunflower accreditation to raise awareness of hidden disabilities among Council staff.
- Deliver introductory Auslan classes to internal and customer-facing staff to support deaf clients.
- Trialling a guest speakers' program in libraries, featuring people with disabilities to increase awareness.
- Develop accessible event guides and introduce sensory/rest rooms at major events, including the Bombing of Darwin commemoration.



## Climate Emergency Strategy

Responsible Officer: Executive Manager Environment, Climate and Waste Services

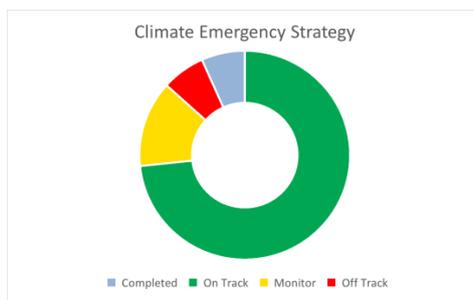
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- City of Darwin sponsored several programs including the 2025 EcoFair, a school-based biodiversity program delivered by Landcare, and a weekend-long community resilience workshop organised by Darwin Community Arts.
- Currently undertaking energy efficiency upgrade projects at West Lane car park, Casuarina Library and Parap Pool.
- CSIRO through the Darwin Living Lab is currently undertaking an analysis for assisting with identifying cool refuges across the municipality, which will be mapped for the community.
- Minecraft education with Sanderson School has focused on rebuilding Darwin as a liveable city after a cyclone.
- Three City of Darwin staff presented on the City of Darwin Place and Liveability Plan at the CSIRO symposium, with a focus on adapting to heat through community led solutions.



There are 104 actions over the life of the 9-year Climate Emergency Strategy (2021-2030). 15 actions are active or due during 2025/26. As per status graphic below one action has been completed, two are listed as monitor, with one off track and 11 on track. 89 actions were completed in prior years which are not included in current year reporting.



### What will be achieved next period?

- A climate risk assessment for City of Darwin buildings, facilities and services.
- Progression of energy efficiency projects at West Lane car park, Casuarina Library and Parap Pool.
- Finalise the scope of a feasibility study with NTG for Waste to Energy processing options that have the potential to reduce landfill gas emissions and generate renewable energy.

**Note:** The installation of battery systems on City of Darwin infrastructure is unfunded in this financial year and is marked as off track. Of the two monitor actions, one relates to the development of key performance indicators for inclusion in employee performance reviews, and the development of a map identifying heat refuges to be available on City of Darwin’s website.



## Creative Strategy

Responsible Officer: Executive Manager Community and Cultural Development

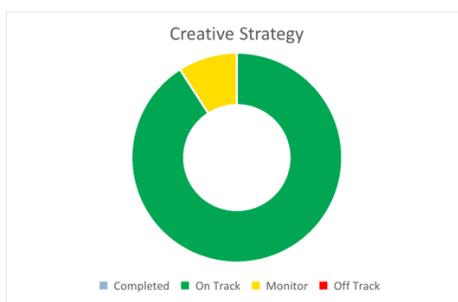
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Delivery of Smith Street public art outcomes including installation of Foundation Stone artwork, revitalisation of the Rainbow Crossing and installation of the Rest Stop artwork.
- A copyright agreement was formalised with artist Trent Bundirrik Lee for the use of his works *Walking the Path Together* and *Guidance of Ones' Past*.
- New amenity block artwork delivered using a vinyl wrap featuring a *Walking the Path Together* and *Guidance of Ones' Past* design at Bicentennial Park
- Installation of public art on the irrigation tanks located near the greenbelts of Anula and Wulagi, and at Wulagi Oval. The tanks feature artworks from five Darwin artists – Keelan Fejo, Sarrita King, Carla Russo, Ifa Shiddiq, and Tisha Tejaya.
- Contract awarded for the Civic Centre Integrated Art and Design Project to facilitate workshop and development of concept designs and selection of artists.
- Through a copyright agreement with artist Tara Darcy, supported by Arts Access Darwin, her work *Maningrida Community* has been installed on four new light pole wraps near the Nightcliff Jetty



There are 11 actions over the life of the 6-year Creative Strategy (2024-2030). All 11 actions remain active or due during 2025/26. A total of 10 actions remain on track in the current reporting period, and one action is listed as monitor.



### What will be achieved next period?

- Delivery of final Smith Street public art outcomes
- Civic Centre Integrated Art and Design Project - Delivery of a three-day development workshop for up to 20 Garramilla/Darwin-based artists.
- Development of public art videos for the Public Art Register



# Customer First Strategy

Responsible Officer: Executive Manager Corporate and Customer Services

Period: 01/07/2025 – 31/12/2025

## Highlights achieved in current period:

- Documented information continues to be updated in line with plain language principles and the updated Writing Style Guide.
- Regular review of current customer service processes to enhance value for customers.
- Continued First Contact Resolution methodology rollout through consolidation of functions operates as BAU.
- Identifying opportunities for Customer Service provision enhancements in new Civic Centre.
- Engagement with the CRM project to optimise customer experience.



The Customer First Strategy was scheduled to be completed by 30 June 2025, however the strategy’s completion relies on the delivery of the Customer Relationship Management (CRM) system. The CRM project implementation is being progressed by the ICT Program Management Office as part of the ICT roadmap and remains underway.

There are 22 actions over the life of the 5-year Customer First Strategy (2020-2025). There are 2 actions remaining on this strategy, and they have both been deferred for delivery in 2026/27. A total of 20 actions were completed in prior years and are not included in the current year reporting.



## What will be achieved next period?

- Continue implementation of roadmap for enhanced and new systems.
- Continue to implement First Contact Resolution.



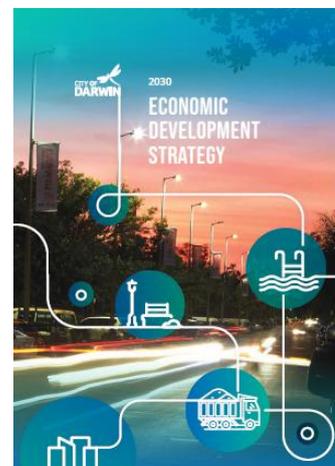
## Economic Development Strategy

Responsible Officer: Executive Manager Growth and Economic Development

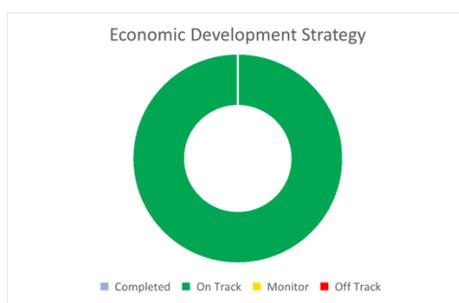
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Sponsorship program continued to support a variety of community and cultural initiatives, including the Tactile Art Makers Market, Darwin Symphony Orchestra concert, Carols by Candlelight, City of Darwin Makers Market, Lord Mayor's Christmas Window Competition.
- Sponsored and participated in the 12 Aboriginal Economic Development Forum.
- Working with DAAF to develop Free Guide Tour for the Darwin Aboriginal Art Fair 2026 and Music NT to develop nighttime economy and music history tours.
- Attended the NT Business Roundtable with Australian Ambassador to ASEAN, promoting Darwin businesses and people to people links with the ASEAN regions through our Sister Cities partnerships.
- Met with TradeInvest Timor Leste to discuss opportunities to support Darwin business links with Timor Leste.
- Delivered Ward events, including the Halloween Haunted House Disco and Casuarina Christmas Pool Party. Delivered the 2025 Darwin Christmas Pageant.
- Liveability Platform launched and Data Insights Platform being reviewed for launch.
- Cyclone Fina caused significant interruption to the period with event cancellations. There were 31 comprehensive events (with 9 cancellations affected by Cyclone).



There are 26 actions over the life of the 9-year Economic Development Strategy (2021-2030). 8 actions are active or due during 2024/25 as per status graphic below all 8 remain on track. Of the remaining 18 actions, all 18 actions were completed in prior years.



### What will be achieved next period?

- Australia Day community celebration, Bombing of Darwin and Darwin Fusion 2026, including a Sister Cities Cup.
- Greater Darwin Brand Toolkit developed.
- Wayfinding kiosk and signs to be installed in The Mall.
- Industry engagement event to support capacity building with Darwin's small business community.



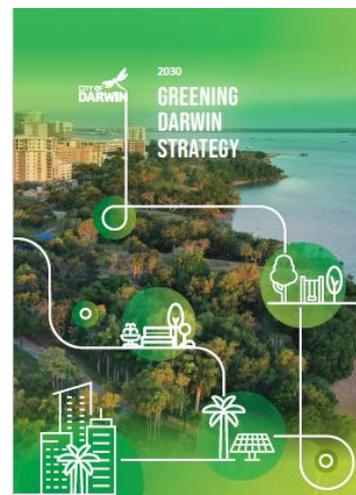
## Greening Darwin Strategy

Responsible Officer: Executive Manager Environment, Climate and Waste Services

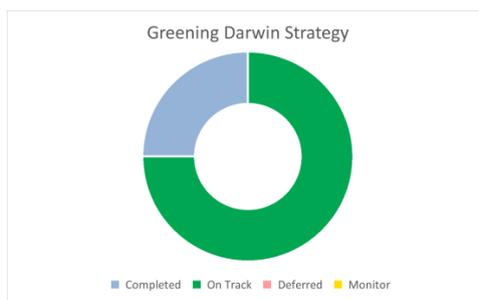
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Draft City of Darwin Landscape Design Guidelines being reviewed by external experts.
- Robyn Lesley Park native planting pilot delivered at Karama and added to Liveability Platform.
- Gardens for Wildlife program continues with 23 new members this quarter.
- Consultation with the Tree Advisory Committee on the Verges Policy, with a focus of suitable vegetation for verges, and the development of City of Darwin’s 10 Year Planting Plan.
- Multiple resources in development to help residents tackle common backyard weeds that can spread to bushland. .
- The greening of McMinn St verge is complete with replacement of bare rocky ground with irrigated grass and areas of native plants, existing trees were also protected and retained during the works.
- Green Factor tool being developed for Liveability Platform to encourage greening and cooling initiatives.
- Annual greening targets are progressing ahead of schedule for street and park trees, revegetation projects and native plant giveaways.



There are 38 actions over the life of the 9-year Greening Darwin Strategy (2021-2030). There are 8 actions active or due during 2025/26 as per graphic below: 6 are on track and 2 have been completed. A total of 30 actions were completed in prior years and are not included current year reporting.



### What will be achieved next period?

- Review of canopy cover data from 2024 and post Cyclone Fina by CSIRO through the Darwin Living Lab with a story to be added to the Liveability Platform.
- The ongoing maintenance requirements and benefits of Robyn Lesley Park pilot will be monitored and assessed during 2026.
- Finalise Chapel Lane revitalisation with new trees planted.



## Movement Strategy

Responsible Officer: Executive Manager Growth and Economic Development

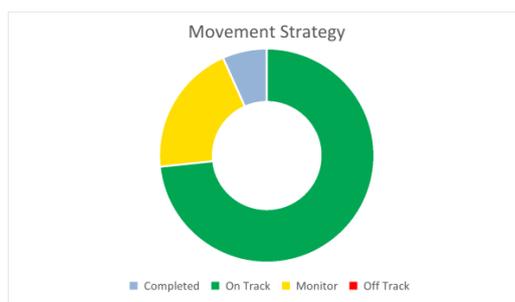
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Installation of pedestrian and micromobility counting solutions across neighbourhoods has been completed.
- Micromobility tender finalised with Beam being successful.
- Place and Liveability Plan and Liveability Platform launched with toolkit to educate and promote best practice examples of place and to seek ongoing feedback from the community.
- Delivered the 2025 Active Paths and Open Streets Program pat Nightcliff and Karama Primary Schools.
- Low volume low speed program developed with the first projects in Koolinda and Chambers Crescents to be constructed in the first half of 2026.
- Draft infrastructure guidelines that allow for adapting parking structures for other uses in the City of Darwin developed.
- Communications plan developed for 2025/26 to proactively promote the benefits of active transport for travel in Darwin.



There are 50 actions over the life of the 8-year Movement Strategy (2022-2030). There are 15 actions active or due during 2025/26 as per status graphic below, with 11 on track, 3 listed as monitor, and one action completed. There is one action scheduled for delivery a future year and 34 completed in prior years, these are not included in current year reporting.



### What will be achieved next period?

- Development of multi-year, movement priority infrastructure program that includes local area traffic management and pedestrian facilities priority projects, based on Long Term Financial Plan funding.
- Finalise infrastructure guidelines for alternative use of car parks.
- Further promotion of the Movement Strategy.
- Finalise the upgrades of Chambers and Koolinda Crescents.
- Finalise Chapel Lane revitalisation.



## Play Space Strategy

Responsible Officer: Executive Manager Community and Cultural Development

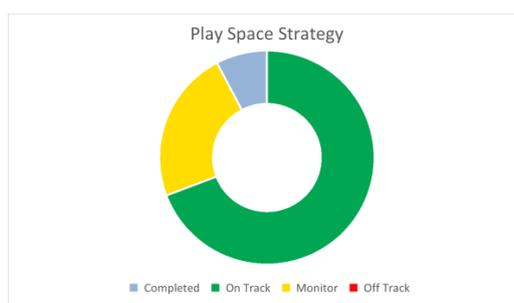
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- Bundilla Beach re-development complete and includes skateable surfaces and basketball court.
- Waters Ward Regional Multigenerational Playground Stage 1 Contract 1 tender assessed for award in early 2026 for carpark and civil works.
- Waters Ward Regional Multigenerational Playground Stage 1 Contract 2 for the High Thrills Zone tender closed and is under assessment for award in early 2026.
- Investigation using smart pole technology to assess movement in the Waters Ward Regional Multigenerational Playground site location was undertaken.
- Playground upgrades completed at Dorisvale Park Tiwi and Bayfield Park Malak, including new shade.
- City of Darwin attended the National Parks and Leisure Australia Conference, including workshops for inclusive playgrounds, recreation facility sustainability and designing play spaces for girls.



There are 22 actions over the life of the 7-year Play Space Strategy (2023-2030). 13 actions are active or due during 2025/26 as per status graphic below, 9 are on track, one action has been completed, and 3 actions are listed as monitor. There is one action scheduled for delivery in a future year and 5 actions completed in prior years, these are not included in current year reporting.



### What will be achieved next period?

- Tender award for Stage 1 contract 2 for Waters Ward Regional Multigenerational Playground.
- Planning for next Play Space Strategic assessments.
- Identifying and prioritising playgrounds for renewal for the 2026/27 capital program.



## Reconciliation Action Plan

Responsible Officer: Executive Manager Community and Cultural Development  
Period: 01/07/2025 – 31/12/2025

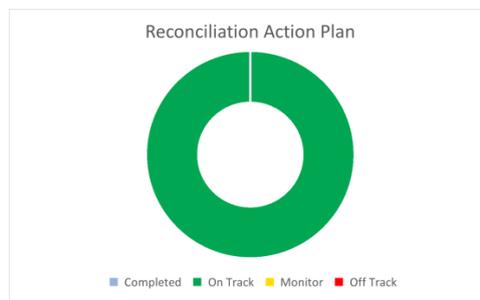
### Highlights achieved in current period:

- Key internal documents developed including First Nations Recruitment Plan, First Nations Cultural Learning Plan and First Nations Career Development Plan
- Ongoing development of the Larrakia online training modules with Moogie Down and Larrakia Nation Aboriginal Corporation
- Copyright agreements and public art outcomes with First Nations Artists
- Delivery of the final sponsorship under current agreement with Larrakia Nation Aboriginal Corporation and activities for NAIDOC Week



The Reconciliation Action Plan was formally finalised in the previous reporting period, however one action remains outstanding. The outstanding action is to register City of Darwin for a new Reconciliation Action Plan. This is expected to be achieved in the next reporting period.

There are 77 actions across the life of the Reconciliation Action Plan (2023-2025). Of these, 76 have been completed in prior years, and one action remains on track for delivery in 2025/26.



### What will be achieved next period?

- Registration for the next City of Darwin Reconciliation Action Plan



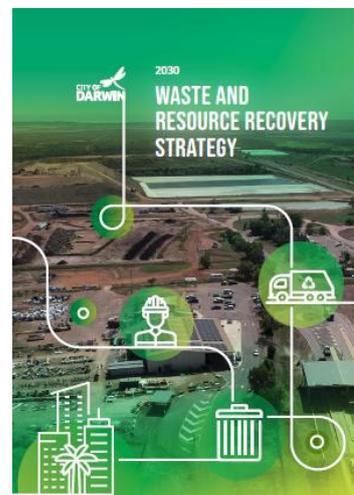
## Waste and Resource Recovery Strategy

Responsible Officer: Executive Manager Environment, Climate and Waste Services

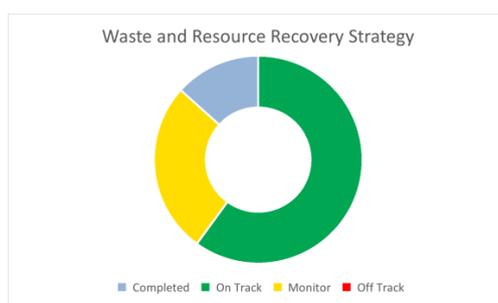
Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- More than 2,200 tonnes of materials have been recycled or reused, including concrete, timber and steel as part of the new Civic Centre build. Working with the LGANT policy and advocacy group to standardise and embed recycled material opportunities within procurement guidelines.
- Multiple education sessions held with schools and a second open day held for the community
- Kerbside tender being assessed
- Emergency waste management planning, response and recovery as part of the Whole of Government emergency management for Cyclone Fina.
- Development of a scope for a Waste to Energy feasibility study that has the ability to significantly reduce waste to landfill and generate renewable energy.
- A total of 500 tonnes of tyres have been removed from Shoal Bay Waste Management Facility for reuse.



There are 33 actions over the life of the 9-year Waste and Resource Recovery Strategy (2021-2030). There are 15 actions active or due during 2025/26 and as per status graphic below, 2 actions have been completed, with 9 actions on track, and the remaining 4 marked as monitor. A total of 19 actions were completed in prior years, and these actions are not included current year reporting.



### What will be achieved next period?

- Development of Stage 7 cell design.
- Completed construction of the Stage 2 landfill cell expansion.
- Commencement of a City of Darwin grant funded market food waste composting project.
- Launch of the community compost bin rebate program.



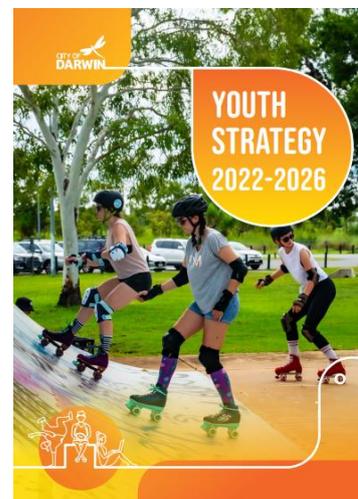
## Youth Strategy

Responsible Officer: Executive Manager Community and Cultural Development

Period: 01/07/2025 – 31/12/2025

### Highlights achieved in current period:

- New partnership with Surf Life Saving NT for Get That Job - First Aid.
- School holiday programs delivered with activities all at capacity.
- Completion of traineeship program.
- Continued high level delivery in partnership with external provider Pathfinders NT for LAUNCH Night Series.
- Growth in sector engagement in Darwin Working with Youth Network (DARWWYN) including delivery of professional development sessions.



To ensure actions remain relevant throughout the life of the Youth Strategy, a youth forum is held annually to identify key actions for the following calendar year.

Actions during this current reporting period remain on track. A list of 11 new actions was finalised at the 2025 youth forum and will commence from 1 January 2026.



### What will be achieved next period?

- New partnership with Charles Darwin University for GTJ – RSA Certificate.
- Engagement of new Youth Programs trainee.
- Delivery of Youth Week events including Couch Surfing in partnership with Anglicare NT and MAGNIFY in partnership with MAGNT.
- Increased accessibility of youth events including hidden disabilities support at Geektacular.

**15.5 ADVISORY COMMITTEE AND INFORMATION COMMUNICATION TECHNOLOGY STEERING COMMITTEE OPEN MEETING MINUTES**

**Author:** Supervisor Councillor Governance

**Authoriser:** Manager Office of Council and CEO

**Attachments:**

1. Unconfirmed Open Minutes Access and Inclusion Advisory Committee 6 November 2025 [↓](#)
2. Unconfirmed Open Minutes East Point Reserve Advisory Committee 13 November 2025 [↓](#)
3. Unconfirmed Open Minutes Youth Advisory Committee 13 November 2025 [↓](#)
4. Unconfirmed Open Minutes Reconciliation Advisory Committee 17 November 2025 [↓](#)
5. Unconfirmed Open Minutes Information Communication Technology Steering Committee 17 November 2025 [↓](#)
6. Unconfirmed Open Minutes Sister City Advisory Committee 26 November 2025 [↓](#)
7. Unconfirmed Open Minutes Arts and Cultural Development Advisory Committee 26 November 2025 [↓](#)

**RECOMMENDATIONS**

THAT the report entitled Advisory Committee and Information Communication Technology Steering Committee Open Meeting Minutes be received and noted.

**PURPOSE**

The purpose of this report is to present the open minutes of the Advisory Committees for meetings held in November 2025 to Council.

**KEY ISSUES**

- The Access and Inclusion Advisory Committee Unconfirmed Open Minutes of 6 November 2025 are presented at **Attachment 1**.
- The East Point Reserve Advisory Committee Unconfirmed Open Minutes of 13 November 2025 are presented at **Attachment 2**.
- The Youth Advisory Committee Unconfirmed Open Minutes of 13 November 2025 are presented at **Attachment 3**.
- The Reconciliation Advisory Committee Unconfirmed Open Minutes of 17 November 2025 are presented at **Attachment 4**.
- The Information Communication Technology Steering Committee Unconfirmed Open Minutes of 17 November 2025 are presented at **Attachment 5**.
- The Sister City Advisory Committee Unconfirmed Open Minutes of 26 November 2025 are presented at **Attachment 6**.
- The Arts and Cultural Development Advisory Committee Unconfirmed Open Minutes of 26 November 2025 are presented at **Attachment 7**.

<p><b>DISCUSSION</b></p> <p>This report provides the minutes for the following committees:</p> <ul style="list-style-type: none"> <li>• Access and Inclusion Advisory Committee</li> <li>• East Point Reserve Advisory Committee</li> <li>• Youth Advisory Committee</li> <li>• Reconciliation Advisory Committee</li> <li>• Information Communication Technology Steering</li> <li>• Sister City Advisory Committee</li> <li>• Arts and Cultural Development Advisory Committee</li> </ul> <p>Any recommendations that arise from the committee meetings will be presented to Council in a separate report.</p>	
<p><b>PREVIOUS COUNCIL RESOLUTION</b></p> <p>At the 25 November 2025 meeting Council resolved:</p> <p><b>RESOLUTION ORD542/25</b></p> <p>THAT the report entitled Advisory Committees and Risk Management and Audit Committee Open Meeting Minutes be received and noted.</p> <p style="text-align: right;"><b>CARRIED 12/0</b></p>	
<p><b>STRATEGIC PLAN ALIGNMENT</b></p>	<p>6 Governance Framework 6.1 Vision and Culture</p>
<p><b>BUDGET / FINANCIAL / RESOURCE IMPLICATIONS</b></p>	<p>Nil</p>
<p><b>LEGISLATION / POLICY CONTROLS OR IMPACTS</b></p>	<p><b>Legislation:</b> <i>Local Government Act 2019</i></p> <p><b>Policy:</b> Meetings Policy Advisory and Other Committees Policy</p>
<p><b>CONSULTATION, ENGAGEMENT &amp; COMMUNICATION</b></p>	<p>Nil</p>
<p><b>DECLARATION OF INTEREST</b></p>	<p>The report author does not have a conflict of interest in relation to this matter.</p> <p>The report authoriser does not have a conflict of interest in relation to this matter.</p> <p>If a conflict of interest exists, staff will not act in the matter, except as authorised by the CEO or Council (as the case requires).</p>



# Minutes

## Access and Inclusion Advisory Committee Meeting

Thursday, 6 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
ACCESS AND INCLUSION ADVISORY COMMITTEE MEETING  
HELD AT CASUARINA AQUATIC AND LEISURE CENTRE COMMUNITY ROOM  
ON THURSDAY, 6 NOVEMBER 2025 AT 1:30 PM**

**PRESENT:**

Building Advisory Services Alison Warwick  
Community Member Tiffany Brown  
Community Member Kim Caudwell  
Community Member Lynne Strathie  
Community Member Rajeev Thayil  
Department of Infrastructure, Planning and Logistic Simon Gillam  
Community Member Ella McGugan-Wevill  
Community Member Bryony Crowe  
Councillor Sylvia Klonaris

**OFFICERS:**

Community Development Officer, Chloe Armitage  
Senior Coordinator Community Inclusion, Andrew Aragala  
Executive Manager Community and Cultural Services, Angela O'Donnell

**APOLOGY:**

Nil

**GUESTS:**

Sport4All, Alex Woodward and Jenny Crandell  
City of Darwin Project Administration Officer, Sita Roka

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>4</b>
<b>2</b>	<b>Meeting Declared Open</b> .....	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence</b> .....	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance</b> .....	<b>5</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes</b> .....	<b>5</b>
<b>7</b>	<b>Moving of Items</b> .....	<b>5</b>
7.1	Moving of Items into Confidential .....	5
7.2	Moving of Confidential Items into Open .....	6
7.3	Moving Confidential Items to open at the Conclusion of the Meeting .....	6
<b>8</b>	<b>Deputations and Briefings</b> .....	<b>6</b>
<b>9</b>	<b>Officer Reports</b> .....	<b>6</b>
9.1	Reconciliation Program .....	6
9.2	Sport4All .....	6
9.3	Introduction to the 24th City of Darwin Council .....	6
9.4	Committee Meeting Dates 2026 .....	7
9.5	Update on Access Strategy Projects .....	7
<b>10</b>	<b>Member Reports</b> .....	<b>7</b>
<b>11</b>	<b>General Business</b> .....	<b>8</b>
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure Of Meeting</b> .....	<b>8</b>

*Chairperson Alison Warwick was not present at the commencement of the meeting.*

*Community Member Tiffany Brown was not present at the commencement of the meeting.*

*The committee members agreed for Councillor Sylvia Klonaris to chair the meeting.*

## **1 ACKNOWLEDGEMENT OF COUNTRY**

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

## **2 MEETING DECLARED OPEN**

### **COMMITTEE RESOLUTION AAIAC013/25**

Moved: Community Member Rajeev Thayil

Seconded: Community Member Bryony Crowe

The Chair declared the meeting open at 1:57 pm.

**CARRIED 7/0**

## **3 APOLOGIES AND LEAVE OF ABSENCE**

### **3.1 APOLOGIES**

Nil

### **3.2 LEAVE OF ABSENCE GRANTED**

Nil

### **3.3 LEAVE OF ABSENCE REQUESTED**

Nil

**4 ELECTRONIC MEETING ATTENDANCE****4.1 ELECTRONIC ATTENDANCE GRANTED****COMMITTEE RESOLUTION AAIAC014/25**

Moved: Community Member Kim Caudwell

Seconded: Community Member Tiffany Brown

THAT the Committee note that pursuant to Section 95 (43) of the *Local Government Act 2019*, the following member(s) was granted permission for Electronic Meeting Attendance:

- Department of Infrastructure, Planning and Logistic Simon Gillam

**CARRIED 7/0****4.2 ELECTRONIC ATTENDANCE REQUESTED**

Nil

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF****5.1 DECLARATION OF INTEREST BY MEMBERS**

Nil

**5.2 DECLARATION OF INTEREST BY STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES****COMMITTEE RESOLUTION AAIAC015/25**

Moved: Community Member Lynne Strathie

Seconded: Councillor Sylvia Klonaris

THAT the minutes of the Access and Inclusion Advisory Committee Meeting held on 3 July 2025 be confirmed.

**CARRIED 7/0****7 MOVING OF ITEMS****7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

Nil

**8 DEPUTATIONS AND BRIEFINGS**

Nil

*Community Member Tiffany Brown arrived at 2:06 pm*

*Building Advisory Services Alison Warwick arrived electronically at 2:09 pm*

**9 OFFICER REPORTS**

*Item 9.1 – Reconciliation Program will be tabled at the next Committee meeting to be held on 5 February 2026.*

**9.1 RECONCILIATION PROGRAM**

**RECOMMENDATIONS**

THAT the report entitled Reconciliation Program be received and noted.

**9.2 SPORT4ALL**

**COMMITTEE RESOLUTION AAIAC016/25**

Moved: Community Member Tiffany Brown

Seconded: Community Member Lynne Strathie

THAT the report entitled Sport4All be received and noted.

**CARRIED 9/0**

**9.3 INTRODUCTION TO THE 24TH CITY OF DARWIN COUNCIL**

**COMMITTEE RESOLUTION AAIAC017/25**

Moved: Community Member Lynne Strathie

Seconded: Community Member Ella McGugan-Wevill

THAT the report entitled Introduction to the 24th City of Darwin Council be received and noted.

**CARRIED 9/0**

**9.4 COMMITTEE MEETING DATES 2026****COMMITTEE RESOLUTION AAIAC018/25**

Moved: Councillor Sylvia Klonaris

Seconded: Community Member Bryony Crowe

THAT the Access and Inclusion Advisory Committee adopts the following schedule for the holding of meetings in 2026.

- a. Access and Inclusion Advisory Committee sets its meeting schedule up to 30 June 2026 as follows:
- b. Meetings to be held on Thursdays
- c. Meetings to be held on:
  - (i) 5 February 2026
  - (ii) 2 April 2026
  - (iii) 4 June 2026
- d. Meetings to be held from 1:30pm to 3:00pm
- e. Meetings to be held at either the Casuarina Aquatic and Leisure Centre Community Room or Casuarina Library Meeting room with the option to meet online when needed.

**CARRIED 9/0**

**9.5 UPDATE ON ACCESS STRATEGY PROJECTS****COMMITTEE RESOLUTION AAIAC019/25**

Moved: Building Advisory Services Chairperson Alison Warwick

Seconded: Community Member Kim Caudwell

THAT the report entitled Update on Access Strategy Projects be received and noted.

**CARRIED 9/0**

*Community Member Rajeev Thayil left the meeting at 2:45 pm*

**10 MEMBER REPORTS****COMMITTEE RESOLUTION AAIAC020/25**

Moved: Councillor Sylvia Klonaris

Seconded: Building Advisory Services Chairperson Alison Warwick

THAT the following Member Reports be received and noted.

Councillor Sylvia Klonaris

Noted the Halloween Disco had great sensory resources and the Fun Bus was knowledgeable.

Community Member Bryony Crowe

NT literary awards held last week with 200 people attending. Notably people with disability were apart of the nominees in the award categories.

Building Advisory Services Alison Warwick

Thanked Community Members; Lynne Strathie and Tiffany Brown for speaking at the City of Darwin Access Strategy 2025-2030 Launch on behalf the Access and Inclusion Advisory Committee.

**CARRIED 8/0**

**11 GENERAL BUSINESS**

Nil

**12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING**

**COMMITTEE RESOLUTION AAIAC021/25**

Moved: Councillor Sylvia Klonaris

Seconded: Community Member Ella McGugan-Wevill

THAT the next Access and Inclusion Advisory Committee be held on 5 Februry 2026, at 1.30 pm, in the Casuarina Aquatic and Leisure Centre Community Room.

**CARRIED 8/0**

**13 CLOSURE OF MEETING**

**COMMITTEE RESOLUTION AAIAC022/25**

Moved: Building Advisory Services Alison Warwick

Seconded: Councillor Sylvia Klonaris

THAT the open section of the meeting be adjourned at 3:00 pm.

**CARRIED 8/0**

**The minutes of this meeting were confirmed at the Access and Inclusion Advisory Committee Meeting held on 5 February 2026.**

.....  
**CHAIR**

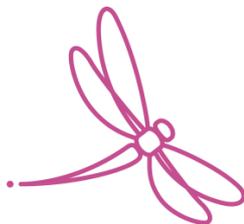


# Minutes

## East Point Reserve Advisory Committee Meeting

Thursday, 13 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
EAST POINT RESERVE ADVISORY COMMITTEE MEETING  
HELD AT THE MEETING ROOM BIDJPIDJI (MEETING ROOM 1), LEVEL 1, CIVIC CENTRE,  
HARRY CHAN AVENUE, DARWIN  
ON THURSDAY, 13 NOVEMBER 2025 AT 4:30 PM**

**PRESENT:**

Councillor Mick Palmer  
Birdlife Top End, Anne Woollard  
Community Representative, Ulrike Kachel  
Darwin Triathlon Club, Gary Wall  
Fannie Bay Equestrian Club Inc., Anja Zimmermann  
Friends of East Point, Helen Haritos  
Museum and Art Gallery of the NT, Kirsten Abbott  
Researcher, John Rawsthorne

**OFFICERS:**

Executive Manager Environment & Waste Services, Nick Fewster  
Coordinator Environment and Climate Change, Emma Smith  
Environment and Waste Support Officer, Libby Gleeson  
Business Support Officer, Kali Stepto

**APOLOGY:**

Community Representative, Lorraine Corowa

**NOT PRESENT:**

Crown Land Management, Wendy Pengelly  
Larrakia Nation, Victor Williams  
NT Heritage Branch, Samantha Wells

**GUESTS:**

CDU student, Amy Cook  
Professor Karen Gibb

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>4</b>
<b>2</b>	<b>Meeting Declared Open</b> .....	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence</b> .....	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance</b> .....	<b>5</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes</b> .....	<b>6</b>
<b>7</b>	<b>Moving of Items</b> .....	<b>6</b>
7.1	Moving of Items into Confidential .....	6
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<b>8</b>	<b>Deputations and Briefings</b> .....	<b>6</b>
<b>9</b>	<b>Officer Reports</b> .....	<b>6</b>
9.1	Chair of East Point Reserve Advisory Committee .....	6
9.2	Meetings Dates 2025 .....	7
9.3	Officer Updates .....	7
9.4	Lake Alexander Microbial Source Tracking Investigation Results .....	7
9.5	Members verbal Updates .....	8
<b>10</b>	<b>Member Reports</b> .....	<b>8</b>
<b>11</b>	<b>General Business</b> .....	<b>8</b>
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure of Meeting</b> .....	<b>8</b>

## 1 ACKNOWLEDGEMENT OF COUNTRY

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

### APPOINTMENT OF CHAIR

#### COMMITTEE RESOLUTION EPRAC016/25

Moved: Researcher John Rawsthorne

Seconded: Darwin Triathlon Club Gary Wall

THAT Councillor Mick Palmer is appointed chair for the meeting.

**CARRIED 8/0**

## 2 MEETING DECLARED OPEN

#### COMMITTEE RESOLUTION EPRAC017/25

Moved: Councillor Mick Palmer

Seconded: Community Representative Ulrike Kachel

The Chair declared the meeting open at 4:36 pm.

**CARRIED 8/0**

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES

#### COMMITTEE RESOLUTION EPRAC018/25

Moved: Councillor Mick Palmer

Seconded: Community Representative Ulrike Kachel

THAT an apology from Community Representative, Lorraine Corowa be received.

**CARRIED 8/0**

### 3.2 LEAVE OF ABSENCE GRANTED

Nil

### 3.3 LEAVE OF ABSENCE REQUESTED

Nil

#### 4 ELECTRONIC MEETING ATTENDANCE

##### 4.1 ELECTRONIC ATTENDANCE GRANTED

**COMMITTEE RESOLUTION EPRAC019/25**

Moved: Councillor Mick Palmer

Seconded: Community Representative Ulrike Kachel

THAT the Committee note that pursuant to Section 95 (43) of the *Local Government Act 2019*, the following member(s) were granted permission for Electronic Meeting Attendance:

- Friends of East Point, Helen Haritos
- Researcher, John Rawsthorne
- Museum and Art Gallery of the NT, Kirsten Abbott
- Community Representative, Ulrike Kachel
- Birdlife Top End, Anne Woollard
- Fannie Bay Equestrian Club Inc., Anja Zimmermann
- Darwin Triathlon Club, Gary Wall

**CARRIED 8/0**

##### 4.2 ELECTRONIC ATTENDANCE REQUESTED

Nil

#### 5 DECLARATION OF INTEREST OF MEMBERS AND STAFF

##### 5.1 DECLARATION OF INTEREST BY MEMBERS

**COMMITTEE RESOLUTION EPRAC020/25**

Moved: Councillor Mick Palmer

Seconded: Community Representative Ulrike Kachel

- Community representative Lorraine Corowa declared that the views expressed at this committee are her personal views as a community representative and not the views of her senior public servant role within the Northern Territory Government.
- Community representative Ulrike Kachel declared that she is also on the Committee for Friends of Casuarina Coastal Reserve

**CARRIED 8/0**

##### 5.2 DECLARATION OF INTEREST BY STAFF

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES****COMMITTEE RESOLUTION EPRAC021/25**

Moved: Community Representative Ulrike Kachel

Seconded: Darwin Triathlon Club Gary Wall

THAT the minutes of the East Point Reserve Advisory Committee Meeting held on 15 May 2025 be confirmed.

**CARRIED 8/0**

**7 MOVING OF ITEMS****7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

Nil

**8 DEPUTATIONS AND BRIEFINGS**

Nil

**9 OFFICER REPORTS****9.1 CHAIR OF EAST POINT RESERVE ADVISORY COMMITTEE****COMMITTEE RESOLUTION EPRAC022/25**

Moved: Researcher John Rawsthorne

Seconded: Darwin Triathlon Club Gary Wall

1. THAT the report entitled Chair of East Point Reserve Advisory Committee be received and noted.
2. THAT the East Point Reserve Advisory Committee endorse Councillor Mick Palmer as the new Chair from 14 November 2025 to 30 June 2026.

**CARRIED 8/0**

**9.2 MEETINGS DATES 2025****COMMITTEE RESOLUTION EPRAC023/25**

Moved: Councillor Mick Palmer

Seconded: Darwin Triathlon Club Gary Wall

1. THAT the report entitled Meeting Dates 2026 be received and noted.
2. THAT the East Point Advisory Committee set the meeting schedule for 2026 as follows:
  - a) meetings to be held on Thursdays
  - b) meetings to be held from 16:30 pm to 17:30 pm
  - c) meetings to be held at the Darwin Civic Centre and electronically via Teams
  - d) meetings to be held on:
    - i. 12 February 2026
    - ii. 14 May 2026
3. THAT the East Point Advisory Committee note that the Elected Members have requested a review of the Advisory Committees and respective terms of reference.

**CARRIED 8/0**

**9.3 OFFICER UPDATES****COMMITTEE RESOLUTION EPRAC024/25**

Moved: Researcher John Rawsthorne

Seconded: Museum and Art Gallery of the NT Kirsten Abbott

THAT the report entitled Officer Updates be received and noted.

**CARRIED 8/0**

**9.4 LAKE ALEXANDER MICROBIAL SOURCE TRACKING INVESTIGATION RESULTS****COMMITTEE RESOLUTION EPRAC025/25**

Moved: Councillor Mick Palmer

Seconded: Darwin Triathlon Club Gary Wall

THAT the report entitled Lake Alexander Microbial Source Tracking Investigation Results be received and noted.

**CARRIED 8/0**

*Committee member Ulrike Kachel left the meeting at 5:00 pm.*

**9.5 MEMBERS VERBAL UPDATES**

**COMMITTEE RESOLUTION EPRAC026/25**

Moved: Councillor Mick Palmer  
 Seconded: Fannie Bay Equestrian Club Inc. Anja Zimmermann  
 THAT the report entitled Members Updates be received and noted.

**CARRIED 7/0**

**10 MEMBER REPORTS**

Nil

**11 GENERAL BUSINESS**

Nil

**12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING**

**COMMITTEE RESOLUTION EPRAC027/25**

Moved: Councillor Mick Palmer  
 Seconded: Darwin Triathlon Club Gary Wall  
 THAT the next East Point Reserve Advisory Committee be held on 12 February 2026 at Civic Centre.

**CARRIED 7/0**

**13 CLOSURE OF MEETING**

**COMMITTEE RESOLUTION EPRAC028/25**

Moved: Councillor Mick Palmer  
 Seconded: Researcher John Rawsthorne  
 THAT the chair declared the meeting closed at 5:34 pm

**CARRIED 7/0**

**The minutes of this meeting were confirmed at the East Point Reserve Advisory Committee Meeting held on 12 February 2026.**

.....  
**CHAIR**

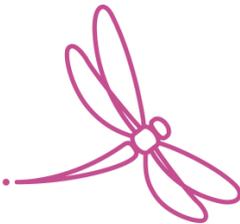


# Minutes

## Youth Advisory Committee Meeting

Thursday, 13 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
YOUTH ADVISORY COMMITTEE MEETING  
HELD AT THE MEETING ROOM , GUYUGWA ROOM, CASUARINA LIBRARY, BRADSHAW  
TERRACE, CASUARINA  
ON THURSDAY, 13 NOVEMBER 2025 AT 5:30 PM**

**PRESENT:**

Member Sean Hagan (Chairperson)  
Deputy Lord Mayor Patrik Ralph  
Member Anais Henry--Martin  
Member Samritha Bharanidharan  
Member Sarvesh Ramamoorthi

**OFFICERS:**

Executive Manager Community and Cultural Services, Angela O'Donnell  
Coordinator Youth Programs, Lisa Burnett  
Youth Engagement Officer, Harry Doust

**APOLOGY:**

Member Lucy Tinapple  
Member Pak Chan

**GUESTS:**

Clodagh Daly  
Aaron Sajan Varghese  
Zahin Seedat

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>4</b>
<b>2</b>	<b>Meeting Declared Open</b> .....	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence</b> .....	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance</b> .....	<b>4</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes</b> .....	<b>5</b>
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8.1	Deputations and Briefings .....	6
<b>9</b>	<b>Officer Reports</b> .....	<b>6</b>
9.1	Introduction to the 24th City of Darwin Council .....	6
9.2	2026 Youth Advisory Committee Meeting Schedule .....	6
9.3	YAC End of Year Activity .....	7
9.4	Co-Design Workshop Preparation .....	7
<b>10</b>	<b>Member Reports</b> .....	<b>7</b>
<b>11</b>	<b>General Business</b> .....	<b>7</b>
11.1	General Business .....	7
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure of Meeting to the Public</b> .....	<b>8</b>
<b>14</b>	<b>Adjournment of Meeting</b> .....	<b>8</b>

## 1 ACKNOWLEDGEMENT OF COUNTRY

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

## 2 MEETING DECLARED OPEN

### COMMITTEE RESOLUTION YAC016/25

Moved: Member Anais Henry-Martin  
Seconded: Member Sarvesh Ramamoorthi  
The Chair declared the meeting open at 5:34 pm.

**CARRIED 5/0**

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES

### COMMITTEE RESOLUTION YAC017/25

Moved: Member Samritha Bharanidharan  
Seconded: Member Sarvesh Ramamoorthi  
THAT an apology from Member Lucy Tinapple and Member Pak Chan be received.

**CARRIED 5/0**

### 3.2 LEAVE OF ABSENCE GRANTED

Nil

### 3.3 LEAVE OF ABSENCE REQUESTED

Nil

## 4 ELECTRONIC MEETING ATTENDANCE

### 4.1 ELECTRONIC ATTENDANCE GRANTED

Nil

**4.2 ELECTRONIC ATTENDANCE REQUESTED**

Nil

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF****5.1 DECLARATION OF INTEREST BY MEMBERS**

Nil

**5.2 DECLARATION OF INTEREST BY STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES****COMMITTEE RESOLUTION YAC018/25**

Moved: Member Sarvesh Ramamoorthi

Seconded: Member Sean Hagan

THAT the minutes of the Youth Advisory Committee Meeting held on 3 July 2025 be confirmed.

**CARRIED 5/0****7 MOVING OF ITEMS****7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

Nil

**8 DEPUTATIONS AND BRIEFINGS****8.1 DEPUTATIONS AND BRIEFINGS**

Nil

**9 OFFICER REPORTS****9.1 INTRODUCTION TO THE 24TH CITY OF DARWIN COUNCIL****COMMITTEE RESOLUTION YAC019/25**

Moved: Member Sarvesh Ramamoorthi

Seconded: Member Sean Hagan

THAT the report entitled Introduction to the 24th City of Darwin Council be received and noted.

**CARRIED 5/0****9.2 2026 YOUTH ADVISORY COMMITTEE MEETING SCHEDULE****COMMITTEE RESOLUTION YAC020/25**

Moved: Member Samritha Bharanidharan

Seconded: Member Sarvesh Ramamoorthi

1. THAT the report entitled 2026 Youth Advisory Committee Meeting Schedule be received and noted.
2. THAT Youth Advisory Committee members discuss and endorse dates for meetings up until 30 June 2026:
  - a) Meetings are to be held on the second Thursday of the month
  - b) Meetings are to be held 5:30pm-7:00pm
  - c) Meetings are to be held in the Guyugwa Room at Casuarina Library
3. THAT Youth Advisory Committee members endorse the following dates for meetings:
  - i) Thursday 12 March 2026
  - ii) Thursday 14 May 2026
4. THAT future meetings include the option of online attendance.

**CARRIED 5/0**

**9.3 YAC END OF YEAR ACTIVITY****COMMITTEE RESOLUTION YAC021/25**

Moved: Member Anais Henry-Martin

Seconded: Member Sean Hagan

1. THAT the report entitled YAC end of year activity be received and noted.
2. THAT YAC's end of year gathering be held at Zone 3 Laser Tag on Thursday 11 December 2025.

**CARRIED 5/0**

**9.4 CO-DESIGN WORKSHOP PREPARATION****COMMITTEE RESOLUTION YAC022/25**

Moved: Member Anais Henry-Martin

Seconded: Member Samritha Bharanidharan

1. THAT the report entitled Co-Design Workshop Preparation be received and noted.
2. THAT members provide advice regarding the plan for the annual Youth Strategy Co-Design Workshop.

**CARRIED 5/0**

**10 MEMBER REPORTS**

Nil

**11 GENERAL BUSINESS****11.1 GENERAL BUSINESS****COMMITTEE RESOLUTION YAC023/25**

Moved: Member Anais Henry-Martin

Seconded: Member Sean Hagan

THAT the following General Business be received and noted.

- Meeting observer Zahin Seedat is also a member of the headspace Youth Advisory Committee and noted the potential for future collaborations with YAC and/or LAUNCH.
- Deputy Lord Mayor Patrik Ralph canvassed members for their feedback on how councillors could better involve young people in decision making. Suggestions included:
  - have stronger social media presence
  - ask teachers and ancillary staff eg school based police officers about the issues young people care most about
  - engage with existing youth leadership groups.
- Deputy Lord Mayor Patrik Ralph requested information about YAC's past professional development workshops.

- Member Sean Hagan requested information about how young people can get involved in providing social media support to YAC and/or LAUNCH.

**CARRIED 5/0**

**12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING**

**RECOMMENDATIONS**

THAT the next Youth Advisory Committee be held on Thursday 12 March 2026 at 5.30pm.

**13 CLOSURE OF MEETING TO THE PUBLIC**

**RECOMMENDATIONS**

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the *Local Government (General) Regulations* the meeting be closed to the public to consider the Confidential Items of the Agenda.

**14 ADJOURNMENT OF MEETING**

**COMMITTEE RESOLUTION YAC024/25**

Moved: Member Sean Hagan

Seconded: Member Sarvesh Ramamoorthi

THAT the open section of the meeting be adjourned at 7:05pm.

**CARRIED 5/0**

THAT the open section of the meeting be resumed at 7:09 pm.

THAT the chair declared the meeting closed at 7:09 pm.

**The minutes of this meeting were confirmed at the Youth Advisory Committee Meeting held on 12 March 2026.**

.....  
**CHAIR**

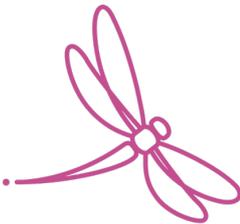


# Minutes

## Reconciliation Advisory Committee Meeting

Monday, 17 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
RECONCILIATION ADVISORY COMMITTEE MEETING  
HELD AT THE MEETING ROOM BIDJPIDJI (MEETING ROOM 1), LEVEL 1, CIVIC CENTRE,  
HARRY CHAN AVENUE, DARWIN  
ON MONDAY, 17 NOVEMBER 2025 AT 1:30 PM**

**PRESENT:**

Larrakia Nation - David Kurnoth (Chair)  
Councillor Peter Pangquee  
City of Darwin Chief Executive Officer - Simone Saunders  
Community Member - Alinta McGuire  
Community Member - Adrian Rotumah  
NT Primary Health Network - Joline Bouwer  
NT Indigenous Business Network - Hakon Dyrting

**OFFICERS:**

Executive Manager Community and Cultural Services - Angela O'Donnell  
Coordinator Reconciliation - Ineke Wallis

**APOLOGY:**

Nil

**GUESTS:**

Lord Mayor Peter Styles  
Community and Customer Liaison Assistant - Theresa Clarke

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>4</b>
<b>2</b>	<b>Meeting Declared Open</b> .....	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence</b> .....	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance</b> .....	<b>4</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes</b> .....	<b>5</b>
<b>7</b>	<b>Moving of Items</b> .....	<b>5</b>
7.1	Moving of Items into Confidential .....	5
7.2	Moving of Confidential Items into Open .....	5
7.3	Moving Confidential Items to open at the Conclusion of the Meeting .....	5
<b>8</b>	<b>Deputations and Briefings</b> .....	<b>6</b>
<b>9</b>	<b>Officer Reports</b> .....	<b>6</b>
9.1	Introduction to the 24th City of Darwin Council .....	6
9.2	Nomination of Chair .....	6
9.3	Meeting Dates 2026 .....	7
9.4	Reconciliation Coordinator Update .....	7
9.5	Closing the Gap - Independent Aboriginal and Torres Strait Islander Led Review .....	7
<b>10</b>	<b>Member Reports</b> .....	<b>7</b>
<b>11</b>	<b>General Business</b> .....	<b>8</b>
11.1	General Business .....	8
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure of Meeting to the Public</b> .....	<b>8</b>
<b>14</b>	<b>Adjournment of Meeting</b> .....	<b>9</b>

## 1 ACKNOWLEDGEMENT OF COUNTRY

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

*David Kurnoth from Larrakia Nation gave a warm Acknowledgement to country.*

## APPOINTMENT OF CHAIR

### COMMITTEE RESOLUTION RAC025/25

Moved: NT Primary Health Network Joline Bouwer

Seconded: Community Member Adrian Rotumah

THAT David Kurnoth is appointed as chair for the meeting.

**CARRIED 7/0**

## 2 MEETING DECLARED OPEN

### COMMITTEE RESOLUTION RAC026/25

Moved: NT Primary Health Network Joline Bouwer

Seconded: Community Member Adrian Rotumah

The Chair declared the meeting open at 1:38pm.

**CARRIED 7/0**

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES AND LEAVE OF ABSENCE

Nil

## 4 ELECTRONIC MEETING ATTENDANCE

### 4.1 ELECTRONIC ATTENDANCE GRANTED

### COMMITTEE RESOLUTION RAC027/25

Moved: Community Member Adrian Rotumah

Seconded: Councillor Peter Pangquee

THAT the Committee note that pursuant to Section 95 (43) of the *Local Government Act 2019*, the following member(s) was granted permission for Electronic Meeting Attendance:

- Community Member Alinta McGuire
- NT Primary Health Network Joline Bouwer

**CARRIED 7/0**

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF**

**5.1 DECLARATION OF INTEREST BY MEMBERS AND STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES**

**COMMITTEE RESOLUTION RAC028/25**

Moved: Community Member Adrian Rotumah  
 Seconded: NT Indigenous Business Network Hakon Dyrting

THAT the minutes of the Reconciliation Advisory Committee Meeting held on 19 May 2025 be confirmed.

**CARRIED 7/0**

**7 MOVING OF ITEMS**

**7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

**19.1 MEMBERSHIP UPDATE**

**COMMITTEE RESOLUTION RAC040/25**

Moved: Community Member Alinta McGuire  
 Seconded: Councillor Peter Pangquee

1. THAT the report titled Membership Update be received and noted.
2. THAT the committee note Ironbark’s acceptance of membership to this committee.
3. THAT agenda item titled “Membership Update” be discussed at the next meeting.
4. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293(1) of the Local Government Act 2019.
5. THAT the report remain confidential and that this decision is moved to into open at the end of the meeting.

**CARRIED 5/0**

**21.1 CONFIDENTIAL GENERAL BUSINESS****COMMITTEE RESOLUTION RAC041/25**

Moved: Community Member Alinta McGuire

Seconded: NT Indigenous Business Network Hakon Dyrting

THAT the following Member Reports be received and noted.

**CARRIED 5/0****8 DEPUTATIONS AND BRIEFINGS**

Nil

**9 OFFICER REPORTS****9.1 INTRODUCTION TO THE 24TH CITY OF DARWIN COUNCIL****COMMITTEE RESOLUTION RAC029/25**

Moved: Community Member Adrian Rotumah

Seconded: City of Darwin Chief Executive Officer Simone Saunders

THAT the report entitled Introduction to the 24th City of Darwin Council be received and noted.

**CARRIED 7/0****9.2 NOMINATION OF CHAIR****COMMITTEE RESOLUTION RAC030/25**

Moved: Community Member Adrian Rotumah

Seconded: Community Member Alinta McGuire

1. THAT the report entitled Nomination of Chair be received and noted.
2. THAT that Reconciliation Advisory Committee nominate David Kurnoth as the Chair for a two-year term.

**CARRIED 7/0**

**9.3 MEETING DATES 2026****COMMITTEE RESOLUTION RAC031/25**

Moved: NT Indigenous Business Network Hakon Dyrting

Seconded: Community Member Alinta McGuire

1. THAT the report entitled Meeting Dates 2026 be received and noted.
2. THAT the Reconciliation Advisory Committee sets its meeting schedule for 2026 up to 30 June 2026 as follows:
  - a) meetings to be held on Mondays
  - b) meetings to be held from 12:00pm to 1:30pm
  - c) meetings to be held at Civic Centre and electronically via Teams
  - d) meetings to be held on:
    - i. 16 February 2026
    - ii. 18 May 2026

**CARRIED 7/0****9.4 RECONCILIATION COORDINATOR UPDATE****COMMITTEE RESOLUTION RAC032/25**

Moved: Community Member Adrian Rotumah

Seconded: NT Indigenous Business Network Hakon Dyrting

THAT the report entitled Reconciliation Coordinator Update be received and noted.

**CARRIED 7/0****9.5 CLOSING THE GAP - INDEPENDENT ABORIGINAL AND TORRES STRAIT ISLANDER LED REVIEW****COMMITTEE RESOLUTION RAC033/25**

Moved: NT Indigenous Business Network Hakon Dyrting

Seconded: Councillor Peter Pangquee

THAT the report entitled Closing the Gap - Independent Aboriginal and Torres Strait Islander Led Review be received and noted.

**CARRIED 7/0****10 MEMBER REPORTS****COMMITTEE RESOLUTION RAC034/25**

Moved: NT Indigenous Business Network Hakon Dyrting

Seconded: City of Darwin Chief Executive Officer Simone Saunders

THAT the Member Reports are to be received and noted.

**CARRIED 7/0**

**11 GENERAL BUSINESS****11.1 GENERAL BUSINESS****COMMITTEE RESOLUTION RAC035/25**

Moved: Councillor Peter Pangquee  
 Seconded: NT Indigenous Business Network Hakon Dyrting  
 THAT General Business be received and noted.

**CARRIED 7/0****12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING****COMMITTEE RESOLUTION RAC036/25**

Moved: Councillor Peter Pangquee  
 Seconded: NT Indigenous Business Network Hakon Dyrting  
 THAT the next Reconciliation Advisory Committee be held on Monday 16 February 2026, at 12:00pm to 1:30pm.

**CARRIED 7/0**

*Adrian Rotumah and Joline Bouwer left the meeting at 2:26pm.*

**13 CLOSURE OF MEETING TO THE PUBLIC****COMMITTEE RESOLUTION RAC037/25**

Moved: Community Member Adrian Rotumah  
 Seconded: Councillor Peter Pangquee  
 THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the *Local Government (General) Regulations* the meeting be closed to the public to consider the Confidential Items of the Agenda.

**CARRIED 5/0****RECOMMENDATIONS**

THAT Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

**16.1 Membership Update**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to sub regulation 51(3) – prejudice the interests of the council or some other person.

**14 ADJOURNMENT OF MEETING****COMMITTEE RESOLUTION RAC038/25**

Moved: NT Indigenous Business Network Hakon Dyrting

Seconded: Councillor Peter Pangquee

THAT the open section of the meeting be adjourned at 2:29pm.

**CARRIED 5/0**

THAT the open section of the meeting be resumed at 3:01pm.

THAT the chair declared the meeting closed at 3:01pm.

**The minutes of this meeting will be confirmed at the Reconciliation Advisory Committee Meeting held on 16 February 2026.**

.....  
**CHAIR**

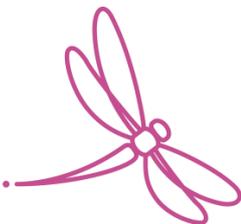


# Minutes

## Information Communication Technology Steering Committee Meeting

Monday, 17 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
INFORMATION COMMUNICATION TECHNOLOGY STEERING COMMITTEE MEETING  
HELD AT THE COUNCIL CHAMBERS DARRANDIRRA, LEVEL 1, CIVIC CENTRE, HARRY  
CHAN AVENUE, DARWIN  
ON MONDAY, 17 NOVEMBER 2025 AT 3:00 PM**

**PRESENT:**

Chair Neil Glentworth  
Councillor Jimmy Bouhoris  
Member Roland Chin  
Member Sarah Hicks  
Member Tim Woods

**OFFICERS:**

Chief Executive Officer, Simone Saunders  
General Manager Corporate, Natalie Williamson  
General Manager Innovation, Alice Percy  
Executive Manager Corporate and Customer Services, Silke Maynard  
ICT PMO Director, Peter Ferguson  
Manager Information and Communication Technology, Michael Devlin

**APOLOGY:**

Nil

**GUESTS:**

Lord Mayor Peter Styles

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country .....</b>	<b>4</b>
<b>2</b>	<b>Meeting Declared Open .....</b>	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence .....</b>	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance .....</b>	<b>4</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff .....</b>	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes .....</b>	<b>5</b>
<b>7</b>	<b>Moving of Items .....</b>	<b>5</b>
<b>8</b>	<b>Deputations and Briefings .....</b>	<b>7</b>
<b>9</b>	<b>Officer Reports.....</b>	<b>8</b>
<b>10</b>	<b>Member Reports .....</b>	<b>8</b>
<b>11</b>	<b>General Business.....</b>	<b>8</b>
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting.....</b>	<b>8</b>
<b>13</b>	<b>Closure of Meeting to the Public .....</b>	<b>8</b>
<b>14</b>	<b>Adjournment of Meeting.....</b>	<b>10</b>

Unconfirmed

## 1 ACKNOWLEDGEMENT OF COUNTRY

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

## 2 MEETING DECLARED OPEN

### COMMITTEE RESOLUTION ISCCC023/25

Moved: Chair Neil Glentworth

Seconded: Member Roland Chin

The Chair declared the meeting open at 3:03 pm.

**CARRIED 5/0**

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES

Nil

### 3.2 LEAVE OF ABSENCE GRANTED

Nil

### 3.3 LEAVE OF ABSENCE REQUESTED

Nil

## 4 ELECTRONIC MEETING ATTENDANCE

### 4.1 ELECTRONIC ATTENDANCE GRANTED

### COMMITTEE RESOLUTION ISCCC024/25

Moved: Member Sarah Hicks

Seconded: Councillor Jimmy Bouhoris

THAT the Committee note that pursuant to Section 95 (43) of the *Local Government Act 2019*, the following member(s) was granted permission for Electronic Meeting Attendance:

- Sarah Hicks
- Roland Chin

**CARRIED 5/0**

**4.2 ELECTRONIC ATTENDANCE REQUESTED**

Nil

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF****5.1 DECLARATION OF INTEREST BY MEMBERS****RECOMMENDATIONS**

THAT the Committee note that pursuant to Section 114 and 115 of the *Local Government Act 2019*, Sarah Hicks, declared a conflict in any items relating to KPMG.

**5.2 DECLARATION OF INTEREST BY STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES****COMMITTEE RESOLUTION ISCCC025/25**

Moved: Member Tim Woods

Seconded: Councillor Jimmy Bouhoris

THAT the minutes of the Information Communication Technology Steering Committee Meeting held on 5 June 2025 be confirmed.

**CARRIED 5/0****7 MOVING OF ITEMS****7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

**18.1 ICT ROADMAP UPDATE**

**COMMITTEE RESOLUTION ISCCC029/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Member Tim Woods

1. THAT the report entitled ICT Roadmap Update be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 5/0**

**18.2 BASELINE CUSTOMER EXPERIENCE SURVEY DISCUSSION PAPER**

**COMMITTEE RESOLUTION ISCCC030/25**

Moved: Member Tim Woods

Seconded: Member Sarah Hicks

1. THAT the report entitled Baseline Customer Experience Survey Discussion Paper be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 5/0**

**18.3 ICT USAGE POLICY**

**COMMITTEE RESOLUTION ISCCC031/25**

Moved: Member Tim Woods

Seconded: Member Roland Chin

1. THAT the report entitled ICT Usage Policy be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 4/1**

**18.4 EXTERNAL COST PRESSURES**

**COMMITTEE RESOLUTION ISCCC032/25**

Moved: Member Tim Woods

Seconded: Member Roland Chin

1. THAT the report entitled External Cost Pressures be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 5/0**

**18.5 CYBER SECURITY**

**COMMITTEE RESOLUTION ISCCC033/25**

Moved: Member Roland Chin

Seconded: Member Tim Woods

1. THAT the report entitled Cyber Security be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 5/0**

**18.6 BRING YOUR OWN DEVICE MANAGEMENT**

**COMMITTEE RESOLUTION ISCCC034/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Member Tim Woods

1. THAT the report entitled Bring Your Own Device Management be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 5/0**

**8 DEPUTATIONS AND BRIEFINGS**

Nil

**9 OFFICER REPORTS**

Nil

**10 MEMBER REPORTS**

Nil

**11 GENERAL BUSINESS**

Nil

**12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING****RECOMMENDATIONS**

THAT the next Information Communication Technology Steering Committee be held on Friday 27 March 2026 (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue Darwin.

**13 CLOSURE OF MEETING TO THE PUBLIC****RECOMMENDATIONS**

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the *Local Government (General) Regulations* the meeting be closed to the public to consider the Confidential Items of the Agenda.

**RECOMMENDATIONS**

That the Committee considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

**18.1 ICT Roadmap Update**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

**18.2 Baseline Customer Experience Survey Discussion Paper**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

**18.3 ICT Usage Policy**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local

Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

#### **18.4 External Cost Pressures**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

#### **18.5 Cyber Security**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

#### **18.6 Bring Your Own Device Management**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

**14 ADJOURNMENT OF MEETING****COMMITTEE RESOLUTION ISCCC026/25**

Moved: Member Tim Woods

Seconded: Councillor Jimmy Bouhoris

THAT the open section of the meeting be adjourned at 3:05 pm.

**CARRIED 5/0**

THAT the open section of the meeting be resumed at 5:03 pm.

THAT the chair declared the meeting closed at 5:03 pm.

**The minutes of this meeting were confirmed at the Information Communication Technology Steering Committee Meeting held on .**.....  
**CHAIR**

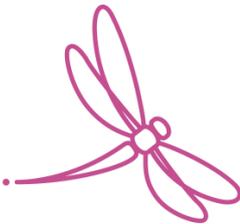


# Minutes

## Sister City Advisory Committee Meeting

Wednesday, 26 November 2025

Unconfirmed



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**MINUTES OF CITY OF DARWIN  
SISTER CITY ADVISORY COMMITTEE MEETING  
HELD AT THE COUNCIL CHAMBERS DARRANDIRRA, LEVEL 1, CIVIC CENTRE, HARRY  
CHAN AVENUE, DARWIN  
ON WEDNESDAY, 26 NOVEMBER 2025 AT 5:30 PM**

**PRESENT:**

Chairperson Kate Heelan  
Councillor Sylvia Klonaris  
Committee Member Nerida Hart  
Committee Member Chyntia Elsinta Indrawati  
Committee Member Stephanie Lin  
Committee Member Tony Miaoudis  
Committee Member Ninik Stroud  
Committee Member Allan Woo

**OFFICERS:**

Vanya Bosiocic, Manager Economic Development  
Jessica Fry, Manager International Relations and Sponsorship

**NOT PRESENT:**

Committee Member Sam Kansal

**APOLOGY:**

Committee Member Siji Issac  
Committee Member Paddy Mohan

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>4</b>
<b>2</b>	<b>Meeting Declared Open</b> .....	<b>4</b>
<b>3</b>	<b>Apologies and Leave of Absence</b> .....	<b>4</b>
<b>4</b>	<b>Electronic Meeting Attendance</b> .....	<b>5</b>
<b>5</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>5</b>
<b>6</b>	<b>Confirmation of Previous Minutes</b> .....	<b>5</b>
<b>7</b>	<b>Moving of Items</b> .....	<b>5</b>
7.1	Moving of Items into Confidential .....	5
7.2	Moving of Confidential Items into Open .....	6
7.3	Moving Confidential Items to open at the Conclusion of the Meeting .....	6
<b>8</b>	<b>Deputations and Briefings</b> .....	<b>6</b>
<b>9</b>	<b>Officer Reports</b> .....	<b>6</b>
9.1	Sister City Committee Member .....	6
9.2	Sister Cities Action Plan Update .....	7
9.3	2025 Sister Cities Storytelling Competition Update .....	7
9.4	Sister City Advisory Committee Meeting Schedule .....	7
<b>10</b>	<b>Member Reports</b> .....	<b>8</b>
<b>11</b>	<b>General Business</b> .....	<b>8</b>
11.1	General Business .....	8
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure of Meeting to the Public</b> .....	<b>8</b>
<b>14</b>	<b>Adjournment of Meeting</b> .....	<b>10</b>

## 1 ACKNOWLEDGEMENT OF COUNTRY

City of Darwin acknowledges that we are living and working on Larrakia Country.

We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future.

City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.

*Committee Member Tony Miaoudis was not present at the commencement of the meeting.*

*Committee Member Allan Woo was not present at the commencement of the meeting.*

## 2 MEETING DECLARED OPEN

### COMMITTEE RESOLUTION SCAC019/25

Moved: Chairperson Kate Heelan

Seconded: Councillor Sylvia Klonaris

The Chair declared the meeting open at 5:30 pm.

**CARRIED 6/0**

*Committee Member Tony Miaoudis joined the meeting at 5:37 pm.*

*Committee Member Allan Woo joined the meeting at 5:37 pm.*

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES

#### COMMITTEE RESOLUTION SCAC020/25

Moved: Chairperson Kate Heelan

Seconded: Councillor Sylvia Klonaris

THAT apologies from the following members be received.

- Committee Member Siji Issac
- Committee Member Paddy Mohan

**CARRIED 8/0**

### 3.2 LEAVE OF ABSENCE GRANTED

Nil

### 3.3 LEAVE OF ABSENCE REQUESTED

Nil

**4 ELECTRONIC MEETING ATTENDANCE**

**4.1 ELECTRONIC ATTENDANCE GRANTED**

**COMMITTEE RESOLUTION SCAC021/25**

Moved: Committee Member Nerida Hart

Seconded: Committee Member Allan Woo

THAT the Committee note that pursuant to Section 95 (43) of the *Local Government Act 2019*, the following member(s) was granted permission for Electronic Meeting Attendance:

- Councillor Sylvia Klonaris

**CARRIED 8/0**

**4.2 ELECTRONIC ATTENDANCE REQUESTED**

Nil

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF**

**5.1 DECLARATION OF INTEREST BY MEMBERS**

Nil

**5.2 DECLARATION OF INTEREST BY STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES**

**COMMITTEE RESOLUTION SCAC022/25**

Moved: Committee Member Nerida Hart

Seconded: Committee Member Ninik Stroud

THAT the minutes of the Sister City Advisory Committee Meeting held on 25 June 2025 be confirmed.

**CARRIED 8/0**

**7 MOVING OF ITEMS**

**7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

**18.1 KALYMNOS AND DARWIN LANGUAGE SCHOLARSHIP PROGRAM UPDATE**

**COMMITTEE RESOLUTION SCAC032/25**

Moved: Committee Member Allan Woo  
 Seconded: Committee Member Ninik Stroud

1. THAT the report entitled Kalymnos and Darwin Language Scholarship Program Update be received and noted.
2. THAT this report and any attachments be deemed confidential documents and be treated as such in accordance with Section 293 (1) of the *Local Government Act 2019*.
3. THAT the documents remain confidential and that this decision be moved into Open at the end of the meeting.

**CARRIED 8/0**

**8 DEPUTATIONS AND BRIEFINGS**

Nil

**9 OFFICER REPORTS**

**9.1 SISTER CITY COMMITTEE MEMBER**

**COMMITTEE RESOLUTION SCAC023/25**

Moved: Councillor Sylvia Klonaris  
 Seconded: Committee Member Nerida Hart

1. THAT the report Sister City Committee Member be received and noted.
2. THAT the Sister City Advisory Committee receive the resignation and appreciates the contribution and generous support from Sam Kansal as a member of Sister City Advisory Committee.
3. THAT the Sister City Advisory Committee endorse to Council to have the committee member vacancy replaced.

**CARRIED 8/0**

**9.2 SISTER CITIES ACTION PLAN UPDATE**

**COMMITTEE RESOLUTION SCAC024/25**

Moved: Committee Member Tony Miaoudis

Seconded: Committee Member Stephanie Lin

THAT the report entitled Sister Cities Action Plan Update be received and noted.

**CARRIED 8/0**

**9.3 2025 SISTER CITIES STORYTELLING COMPETITION UPDATE**

**COMMITTEE RESOLUTION SCAC025/25**

Moved: Committee Member Nerida Hart

Seconded: Committee Member Ninik Stroud

THAT the report entitled 2025 Sister Cities Storytelling Competition Update be received and noted.

**CARRIED 8/0**

**9.4 SISTER CITY ADVISORY COMMITTEE MEETING SCHEDULE**

**COMMITTEE RESOLUTION SCAC026/25**

Moved: Councillor Sylvia Klonaris

Seconded: Committee Member Allan Woo

1. THAT the report entitled Meeting Schedule be received and noted.
2. THAT the Sister City Advisory Committee set the meeting schedule until 30 June 2026 as follows:
  - a) meetings to be held on Wednesdays
  - b) meetings to be held from 17:30 pm to 18:30 pm
  - c) meetings to be held at the Darwin Civic Centre and electronically via Teams
  - d) meeting to be held on:
    - i. 11 February 2026
3. THAT the Sister City Advisory Committee propose additional meetings in the lead up to the Sister Cities Cup 2026, to be held on:
  - i. 29 April 2026
  - ii. 24 June 2026
4. THAT the Sister City Advisory Committee note that the Elected Members have requested a review of the Advisory Committees and respective terms of reference.

**CARRIED 8/0**

*Subject to advice provided by City of Darwin on operational capacity of staff to administer an increase in meeting schedules and after review of advisory committees by council; The Sister City Advisory Committee propose to vote on increasing the number of meetings to six (6) per year at the 11 February 2026 committee meeting.*

**10 MEMBER REPORTS**

Nil

**11 GENERAL BUSINESS****11.1 GENERAL BUSINESS****COMMITTEE RESOLUTION SCAC027/25**

Moved: Chairperson Kate Heelan

Seconded: Councillor Sylvia Klonaris

THAT the following General Business be received and noted.

**CARRIED 8/0**

**12 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING****COMMITTEE RESOLUTION SCAC028/25**

Moved: Committee Member Stephanie Lin

Seconded: Councillor Sylvia Klonaris

THAT the next Sister City Advisory Committee be held on Wednesday, 11 February 2026, at 5:30 PM (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue, Darwin.

**CARRIED 8/0**

**13 CLOSURE OF MEETING TO THE PUBLIC****RECOMMENDATIONS**

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the *Local Government (General) Regulations* the meeting be closed to the public to consider the Confidential Items of the Agenda.

**RECOMMENDATIONS**

That the Committee considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

**18.1 Kalymnos and Darwin Language Scholarship Program Update**

This matter is considered to be confidential under Section 99(2) - 51(e) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with subject to subregulation 51(3) – information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.

**20.1 Members Verbal Updates**

This matter is considered to be confidential under Section 99(2) - 51(e) of the Local Government Act, and the Committee is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with subject to subregulation 51(3) – information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.

Unconfirmed

**14 ADJOURNMENT OF MEETING**

**COMMITTEE RESOLUTION SCAC029/25**

Moved: Committee Member Nerida Hart

Seconded: Committee Member Ninik Stroud

THAT the open section of the meeting be adjourned at 6:50 pm.

**CARRIED 8/0**

THAT the open section of the meeting be resumed at 7:18 pm.

THAT the chair declared the meeting closed at 7:18 pm.

**The minutes of this meeting were confirmed at the Sister City Advisory Committee Meeting held on 11 February 2026.**

.....  
**CHAIR**

Unconfirmed



# Minutes

## Arts and Cultural Development Advisory Committee Meeting

Wednesday, 26 November 2025

Unconfirmed



**CITY FOR PEOPLE.  
CITY OF COLOUR.**

[darwin.nt.gov.au](http://darwin.nt.gov.au)

**MINUTES OF CITY OF DARWIN  
ARTS AND CULTURAL DEVELOPMENT ADVISORY COMMITTEE MEETING  
HELD AT THE MEETING ROOM BIDJPIDJI (MEETING ROOM 1), LEVEL 1, CIVIC CENTRE,  
HARRY CHAN AVENUE, DARWIN  
ON WEDNESDAY, 26 NOVEMBER 2025 AT 3:30 PM**

**PRESENT:**

Community Member Chairperson Rachael Shanahan  
Community Member Petrit Abazi  
Community Member Kelly Blumberg  
Community Member Alyson Evans  
Arts NT Georgia Thomas  
AANT Centre Melissa White

**OFFICERS:**

Executive Manager Community and Cultural Services Angela O'Donnell  
Arts and Cultural Development Officer Jenelle Saunders  
Arts and Cultural Development Officer Kaye Strange  
Senior Administration Officer Karen Long

**APOLOGY:**

Community Member Abby Dunn  
Larrakia Nation David Kurnoth  
Councillor Patrik Ralph

**GUESTS:**

General Manager Community Matt Grassmayr  
Lord Mayor Peter Styles

**Order of Business**

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9.2	Committee Meeting Dates 2026 .....	7
9.3	2025 Creative Strategy Reporting .....	7
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9.5	Advisory Committee Action Plan - Updates .....	7
<b>10</b>	<b>Member Reports</b> .....	<b>8</b>
<b>12</b>	<b>Date, Time and Place of Next Committee Meeting</b> .....	<b>8</b>
<b>13</b>	<b>Closure of Meeting to the Public</b> .....	<b>9</b>
<b>14</b>	<b>Closure of Meeting</b> .....	<b>9</b>

## 1 ACKNOWLEDGEMENT OF COUNTRY

*City of Darwin acknowledges that we are living and working on Larrakia Country. We acknowledge the Larrakia people as the Traditional Owners of the Darwin region. We pay our respects to the Larrakia elders past and present and support emerging Larrakia leaders now and into the future. City of Darwin is committed to working together with all Larrakia to care for this land and sea for our shared future.*

## 2 MEETING DECLARED OPEN

### COMMITTEE RESOLUTION AACDA012/25

Moved: Community Member Kelly Blumberg

Seconded: Community Member Alyson Evans

The Chair declared the meeting open at 3:35pm.

**CARRIED 6/0**

## 3 APOLOGIES AND LEAVE OF ABSENCE

### 3.1 APOLOGIES

#### COMMITTEE RESOLUTION AACDA013/25

Moved: Community Member Kelly Blumberg

Seconded: Community Member Petrit Abazi

THAT an apology from Community Member Abby Dunn, Larrakia Nation David Kurnoth and Councillor Patrik Ralph be received.

**CARRIED 6/0**

### 3.2 LEAVE OF ABSENCE GRANTED

Nil

### 3.3 LEAVE OF ABSENCE REQUESTED

Nil

*The Chair welcomed the Lord Mayor Peter Styles and invited members around the room to introduce themselves.*

*The Committee moved to item 11 General Business as the first order of business.*

**11 GENERAL BUSINESS****11.1 GENERAL BUSINESS****COMMITTEE RESOLUTION AACDA014/25**

Moved: Community Member Petrit Abazi  
Seconded: Community Member Alyson Evans

THAT the General Business discussion on the Committee's roles, priorities and purpose be received and noted.

**CARRIED 6/0**

**4 ELECTRONIC MEETING ATTENDANCE****4.1 ELECTRONIC ATTENDANCE GRANTED**

Nil

**4.2 ELECTRONIC ATTENDANCE REQUESTED**

Nil

**5 DECLARATION OF INTEREST OF MEMBERS AND STAFF****5.1 DECLARATION OF INTEREST BY MEMBERS****STANDING MEMBER DECLARATIONS**

- Community Member Rachael Shanahan – is on the Textiles Travelling Suitcase Committee and a member on the NT Liquor Commission, NT Racing and Wagering Commission and the Charles Darwin University Finance and Infrastructure Development Committee.
- Community Member Petrit Abazi – is employed by Northern Centre for Contemporary Art (NCCA) which is funded through the Northern Territory Government and the Australian Government.
- Community Member Alyson Evans – is employed by Darwin Community Arts (DCA). DCA applies for City of Darwin funding and grant opportunities.

**5.2 DECLARATION OF INTEREST BY STAFF**

Nil

**6 CONFIRMATION OF PREVIOUS MINUTES****COMMITTEE RESOLUTION AACDA015/25**

Moved: AANT Centre Melissa White  
Seconded: Community Member Alyson Evans

THAT the minutes of the Arts and Cultural Development Advisory Committee Meeting held on 21 May 2025 be confirmed.

**CARRIED 6/0****7 MOVING OF ITEMS****7.1 MOVING OF ITEMS INTO CONFIDENTIAL**

Nil

**7.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**7.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

Nil

**8 DEPUTATIONS AND BRIEFINGS****8.1 DEPUTATIONS AND BRIEFINGS****COMMITTEE RESOLUTION AACDA016/25**

Moved: AANT Centre Melissa White  
Seconded: Community Member Kelly Blumberg

THAT the presentation from General Manager Community, in relation to the Civic Centre Redevelopment, be received and noted.

**CARRIED 6/0****9 OFFICER REPORTS****9.1 INTRODUCTION TO THE 24TH CITY OF DARWIN COUNCIL****COMMITTEE RESOLUTION AACDA017/25**

Moved: Community Member Petrit Abazi  
Seconded: AANT Centre Melissa White

THAT the report entitled Introduction to the 24th City of Darwin Council be received and noted.

**CARRIED 6/0**

**9.2 COMMITTEE MEETING DATES 2026****COMMITTEE RESOLUTION AACDA018/25**

Moved: Arts NT Georgia Thomas

Seconded: Community Member Alyson Evans

1. THAT the Arts and Cultural Development Advisory Committee adopts the following schedule for the meetings in 2026.
2. THAT the Arts and Cultural Development Advisory Committee sets its meeting schedule up to 30 June 2026 as follows:
3. Meetings to be held on Wednesdays in February and May.
4. Meetings to be held from 3:30pm to 5:00pm
5. Meetings to be held at the City of Darwin, Civic Centre with the option to meet online when needed or preferred.
6. Meetings to be held on:
  - a. 18 February 2026
  - b. 20 May 2026

**CARRIED 6/0**

**9.3 2025 CREATIVE STRATEGY REPORTING****COMMITTEE RESOLUTION AACDA019/25**

Moved: Community Member Petrit Abazi

Seconded: Arts NT Georgia Thomas

THAT the report entitled 2025 Creative Strategy Reporting be received and noted.

**CARRIED 6/0**

**9.4 PROJECT UPDATES****COMMITTEE RESOLUTION AACDA020/25**

Moved: Community Member Petrit Abazi

Seconded: AANT Centre Melissa White

THAT the report entitled Project Updates be received and noted.

**CARRIED 6/0**

**9.5 ADVISORY COMMITTEE ACTION PLAN - UPDATES****COMMITTEE RESOLUTION AACDA021/25**

Moved: Arts NT Georgia Thomas

Seconded: AANT Centre Melissa White

THAT the report entitled Advisory Committee Action Plan - Updates be received and noted.

**CARRIED 6/0**

**40 MEMBER REPORTS****COMMITTEE RESOLUTION AACDA022/25**

Moved: Community Member Kelly Blumberg

Seconded: Darwin Entertainment Centre Melissa White

THAT the following Member Reports be received and noted.

**AANT Centre Melissa White**

- Name change from Darwin Entertainment Centre to AANT Centre
- Staff movements
- 2025 Brologa Award – Festivals and Events – Darwin Comedy Festival

**Community Member Alyson Evans**

- End of year events to wrap up program
- 2025 NT Performing Arts Awards – Production of the Year – Antidote, Tracks Dance

**Community Member Kelly Blumberg**

- Event cancelled due to Cyclone Fina
- Program development for 2026 activity
- New staff
- Arts Access Awards held, for the first time, in Katherine

**Arts NT Georgia Thomas**

- Meeting of Arts Professionals (MAP) Conference recently held in Katherine. Scheduled for Darwin 2026
- Creative fellowships closing 27 November 2025 with Arts Projects grants opening 2 February 2026
- Longitudinal study on retention of artists in the NT

**Community Member Petrit Abazi**

- Trepang (10 August – 5 October) exhibition currently travelling
- Opening of the members exhibition 27 November 2025 with 67 exhibiting artists

**Community Member Chairperson Rachael Shanahan**

- CWA Craft Fair rescheduled

**CARRIED 6/0****5 DATE, TIME AND PLACE OF NEXT COMMITTEE MEETING****COMMITTEE RESOLUTION AACDA023/25**

Moved: Community Member, Chairperson Rachael Shanahan

Seconded: Community Member Alyson Evans

THAT the next Arts and Cultural Development Advisory Committee be held on Wednesday 18 February 2026, at 3.30 pm at Darwin Community Arts.

**CARRIED 6/0**

**6 CLOSURE OF MEETING TO THE PUBLIC**

**RECOMMENDATIONS**

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the Local Government Regulations the meeting be closed to the public to consider the Confidential Items of the Agenda.

**7 CLOSURE OF MEETING**

**COMMITTEE RESOLUTION AACDA024/25**

Moved: Community Member, Chairperson Rachael Shanahan

Seconded: Arts NT Georgia Thomas

THAT the chair declared the meeting closed at 5:05pm.

**CARRIED 6/0**

**The minutes of this meeting were confirmed at the Arts and Cultural Development Advisory Committee Meeting held on 18 February 2026.**

.....  
**CHAIR**

**16 CORRESPONDENCE**

**16.1 INCOMING CORRESPONDENCE - HERITAGE COUNCIL - HERITAGE SIGNIFICANCE OF THE ESPLANADE**

**Author:** Manager Advocacy and Policy

**Authoriser:** General Manager Community

**Attachments:** 1. Notice of Provisional Declaration of The Esplanade [↓](#)

**RECOMMENDATIONS**

THAT the report entitled Incoming Correspondence - Heritage Council - Heritage Significance of the Esplanade be received and noted.



Department of LANDS,  
PLANNING AND  
ENVIRONMENT

Ground floor Arnhemica Building  
16 Parap Road Parap, Darwin

PO Box 3675, Darwin, NT 0801

17 December 2025

E [david.steinberg@nt.gov.au](mailto:david.steinberg@nt.gov.au)

Ms Simone Saunders  
Chief Executive Officer  
City of Darwin

T 08 8999 5083

File reference  
33-SF25-1370

[simone.saunders@darwin.nt.gov.au](mailto:simone.saunders@darwin.nt.gov.au)

Dear Simone,

**Re: Provisional declaration of The Esplanade, Darwin**

I am writing to you on behalf of the Honorary Minister Bill Yan, acting for the Minister for Lands, Planning and Environment, who pursuant to section 37(2) of the *Heritage Act 2011* has provisionally declared The Esplanade Darwin a Heritage Place.

I appreciate the consultation we have undergone on this matter, including the agreement on authorised work under the provisional declaration, to assure the business of City of Darwin is not disrupted.

The Act requires that the information notice attached to this letter to be provided to all 'interested persons'.

I have also attached a copy of the provisional declaration.

You should have also received correspondence on the Public Consultation process from the Heritage Council.

Please contact me if you require any further information.

Yours sincerely

A handwritten signature in blue ink, appearing to read "DSG", with a large flourish extending to the right.

David Steinberg  
Director Heritage Branch

## INFORMATION NOTICE

This information notice is provided in accordance with sections 37 and 93 of the *Heritage Act 2011*.

### **The decision**

To provisionally declare The Esplanade as a Heritage Place.

### **Reasons for the decision**

To protect The Esplanade, until such time as a decision is made whether to permanently declare it as a Heritage Place.

### **Right of appeal**

1. As an affected person within the meaning of section 93(2) of the *Heritage Act 2011*, you may appeal against my decision to the Supreme Court on a question of law only.
2. Under Order 83 of the *Supreme Court Rules*, you must commence any appeal from my decision within 28 days after the date on which this notice is given to you.
3. An appeal is started by filing a notice of appeal in the Supreme Court in accordance with applicable rules of court.

For further information regarding the appeal process, please refer to Part 4.2 of Chapter 4 of the *Heritage Act 2011*.



Northern Territory of Australia

# Government Gazette

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11 December 2025



Northern Territory of Australia

*Heritage Act 2011*

## Provisional Declaration of Heritage Place: The Esplanade

I, William Carl Yan, Treasurer, acting for the Minister for Lands, Planning and Environment:

- (a) under section 37(2) of the *Heritage Act 2011*, provisionally declare the place known as The Esplanade, described in Schedule 1, to be a heritage place; and
- (b) under section 38(a) of the *Heritage Act 2011* and with reference to section 42(1)(b) of the *Interpretation Act 1978*, authorise the work specified in Schedule 2 as work that may be carried out on the heritage place declared by paragraph (a) without a work approval.

W. C. YAN  
Treasurer  
acting for  
Minister for Lands, Planning and Environment

Dated 9 December 2025

Northern Territory Government Gazette No. S79, 11 December 2025

### **Schedule 1 Heritage Place**

All that parcel of land in the Town of Darwin, Northern Territory of Australia containing an area of 36 hectares more or less, over Lots 3480, 5248, 5249, 5551, 5635, 5706, 5964, 6574, 8109, 11132, 11133 and part of Lots 7534 and 10881, Town of Darwin, Vacant Crown Land and parts of the road reserves containing 'Doctors Gully Road', the 'Esplanade' and any other unnamed road reserves, and including an area within the Port of Darwin, designated as Lot 11314(A) and bounded by the yellow lines depicted on Certified Plan S2025/065.

### **Schedule 2 Authorised Work**

1. Any work that is carried out for the purposes of the following, on the condition that the work is carried out by or under the direction of the City of Darwin ABN 11 503 313 301:
    - (a) managing and maintaining the City of Darwin's assets;
    - (b) holding festivals, events and activations;
    - (c) conserving the oil storage tank located on Lot 5245.
  2. Any work that is carried out on Lot 6574, on the condition that that the work is carried out by or under the direction of Doctors Gully Investments ABN 65 169 551 704.
-

**16.2 INCOMING CORRESPONDENCE - MINISTER FOR LANDS, PLANNING AND ENVIRONMENT - DEVELOPMENT CONSENT AUTHORITY APPOINTMENTS**

**Author:** Supervisor Councillor Governance

**Authoriser:** Manager Office of Council and CEO

**Attachments:** 1. Minister for Lands, Planning and Environment - Development Consent Authority Appointments [↓](#)

**RECOMMENDATIONS**

THAT the report entitled Incoming Correspondence - Minister for Lands, Planning and Environment - Development Consent Authority Appointments be received and noted.



## MINISTER FOR LANDS, PLANNING AND ENVIRONMENT

Parliament House  
State Square  
Darwin NT 0800  
minister.burgoyne@nt.gov.au

GPO Box 3146  
Darwin NT 0801  
Telephone: 08 8999 8624

The Right Worshipful The Lord Mayor  
The Hon Peter Styles  
City of Darwin

Via email: [Lord.Mayor@darwin.nt.gov.au](mailto:Lord.Mayor@darwin.nt.gov.au)

Dear Lord Mayor

I am pleased to advise that I have re-appointed Councillor Peter Pangquee and Councillor Michael Palmer as community members to the Darwin Division of the Development Consent Authority. Furthermore, Councillor Dimitrios Bouhoris has been re-appointed as the alternate community member, in accordance with City of Darwin's nominations.

The term of their appointments will be for a two-year period from 4 December 2025 to 3 December 2027.

Prior to appointees commencing their term of appointment, they are required to provide a satisfactory National Police Check and attend a course of training.

The Department will contact the successful nominees to make the necessary arrangements.

Please note that it is the responsibility of the City of Darwin to inform all successful and unsuccessful nominees of this decision.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Josh Burgoyne', written over a blue line.

JOSHUA BURGOYNE

2. 12. 2025



**17 REPORTS OF REPRESENTATIVES**

**18 QUESTIONS BY MEMBERS**

**19 GENERAL BUSINESS**

Appointment of Deputy Lord Mayor

**20 DATE, TIME AND PLACE OF NEXT ORDINARY COUNCIL MEETING**

THAT the next Ordinary Meeting of Council be held on Tuesday, 24 February 2026, at 5:30 PM (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue, Darwin.

## 21 CLOSURE OF MEETING TO THE PUBLIC

THAT pursuant to Section 99 (2) of the Local Government Act 2019 and Regulation 8 of the Local Government Regulations the meeting be closed to the public to consider the Confidential Items of the Agenda.

### RECOMMENDATIONS

That the Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

#### **28.1 Review of Confidential Decisions - Ordinary Council Meetings and Council Committee Meetings**

This matter is considered to be confidential under Section 99(2) - 51(c)(i), 51(c)(ii) and 51(c)(iii) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person, information that would, if publicly disclosed, be likely to prejudice the maintenance or administration of the law and information that would, if publicly disclosed, be likely to prejudice the security of the council, its members or staff.

#### **28.2 Proposal for Temporary Use of Car Park**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

#### **29.1 Corporate Services Quarterly Report - October to December 2025**

This matter is considered to be confidential under Section 99(2) - 51(a) and 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information about the employment of a particular individual as a member of the staff or possible member of the staff of the council that could, if publicly disclosed, cause prejudice to the individual and information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

#### **29.2 Cyclone Fina Recovery Update**

This matter is considered to be confidential under Section 99(2) - 51(c)(iv) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to subject to subregulation 51(3) – prejudice the interests of the council or some other person.

#### **29.3 Advisory Committee and Information Communication Technology Steering Committee Confidential Meeting Minutes**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

**22      ADJOURNMENT OF MEETING AND MEDIA LIAISON**

# Minutes

## Ordinary Council Meeting

Tuesday, 2 December 2025

Unconfirmed

Reports, recommendations and supporting documentation can be accessed via the City of Darwin Website at [www.darwin.nt.gov.au](http://www.darwin.nt.gov.au), or contact Customer Service on (08) 8930 0300.

**MINUTES OF CITY OF DARWIN  
ORDINARY COUNCIL MEETING  
HELD AT THE COUNCIL CHAMBERS DARRANDIRRA, LEVEL 1, CIVIC CENTRE, HARRY  
CHAN AVENUE, DARWIN  
ON TUESDAY, 2 DECEMBER 2025 AT 5:30PM**

**PRESENT:**

Lord Mayor Peter Styles (Chair)  
Deputy Lord Mayor Patrik Ralph  
Councillor Jimmy Bouhoris  
Councillor Nicole Brown  
Councillor Shani Carson  
Councillor Kim Farrar  
Councillor Julie Fraser  
Councillor Edwin Joseph  
Councillor Sylvia Klonaris  
Councillor Mick Palmer  
Councillor Peter Pangquee  
Councillor Ed Smelt  
Councillor Sam Weston

**OFFICERS:**

Chief Executive Officer, Simone Saunders  
General Manager Community, Matt Grassmayr  
General Manager Corporate, Natalie Williamson  
General Manager Innovation, Alice Percy

**APOLOGY:**

Nil

**GUESTS:**

Nil

**Order of Business**

<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>5</b>
<b>2</b>	<b>The Lord’s Prayer</b> .....	<b>5</b>
<b>3</b>	<b>Meeting Declared Open</b> .....	<b>5</b>
<b>4</b>	<b>Apologies and Leave of Absence</b> .....	<b>5</b>
<b>5</b>	<b>Electronic Meeting Attendance</b> .....	<b>6</b>
<b>6</b>	<b>Declaration of Interest of Members and Staff</b> .....	<b>6</b>
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Unconfirmed

**1 ACKNOWLEDGEMENT OF COUNTRY**

We the members of City of Darwin acknowledge that we are meeting on Larrakia Country.

We recognise and pay our respects to all Larrakia people, Traditional Owners and Custodian Elders of the past and present.

We support emerging Larrakia leaders now and into the future.

We are committed to working together with all Larrakia to care for this land and sea for our shared future.

**2 THE LORD’S PRAYER**

Our Father, who art in heaven, hallowed be thy name; thy kingdom come; thy will be done; on earth as it is in heaven.

Give us this day our daily bread. And forgive us our trespasses, as we forgive those who trespass against us. And lead us not into temptation; but deliver us from evil.

For thine is the kingdom, the power, and the glory for ever and ever.

Amen

**3 MEETING DECLARED OPEN**

**RESOLUTION ORD577/25**

Moved: Councillor Ed Smelt

Seconded: Councillor Peter Pangquee

The Chair declared the meeting open at 5:35 pm.

**CARRIED 13/0**

**4 APOLOGIES AND LEAVE OF ABSENCE**

**4.1 APOLOGIES**

Nil

**4.2 LEAVE OF ABSENCE GRANTED**

Nil

**4.3 LEAVE OF ABSENCE REQUESTED**

Nil

## 5 ELECTRONIC MEETING ATTENDANCE

### 5.1 ELECTRONIC MEETING ATTENDANCE GRANTED

#### RESOLUTION ORD578/25

Moved: Councillor Kim Farrar

Seconded: Councillor Sylvia Klonaris

THAT Council note that pursuant to Section 95 (3) of the *Local Government Act 2019*, the following Councillor(s) was granted permission for Electronic Meeting Attendance:

- Shani Carson
- Sam Weston

**CARRIED 13/0**

### 5.2 ELECTRONIC MEETING ATTENDANCE REQUESTED

Nil

## 6 DECLARATION OF INTEREST OF MEMBERS AND STAFF

### 6.1 DECLARATION OF INTEREST BY MEMBERS

#### RESOLUTION ORD579/25

Moved: Councillor Ed Smelt

Seconded: Councillor Peter Pangquee

THAT Council note that pursuant to Section 114 and 115 of the *Local Government Act 2019*, Councillor Kim Farrar, declared a Conflict of Interest in Item 14.2 – Application for Exceptional Development Permit - Darwin Bowls Club - Caravan Park (Recreational Vehicle Park) in 3 Stages - Lot 5437 - 8 Conacher Street, Fannie Bay.

**CARRIED 13/0**

### 6.2 DECLARATION OF INTEREST BY STAFF

Nil

**7 CONFIRMATION OF PREVIOUS MINUTES**

**RESOLUTION ORD580/25**

Moved: Councillor Sylvia Klonaris

Seconded: Councillor Kim Farrar

THAT the minutes of the Ordinary Council Meeting held on 25 November 2025 be confirmed.

**CARRIED 13/0**

**8 MOVING OF ITEMS**

**8.1 MOVING OF OPEN ITEMS INTO CONFIDENTIAL**

Nil

**8.2 MOVING OF CONFIDENTIAL ITEMS INTO OPEN**

Nil

**8.3 MOVING CONFIDENTIAL ITEMS TO OPEN AT THE CONCLUSION OF THE MEETING**

Nil

**9 MATTERS OF PUBLIC IMPORTANCE / LORD MAYORAL MINUTE**

Nil

**10 PUBLIC QUESTION TIME**

Nil

**11 PETITIONS**

Nil

**12 DEPUTATIONS AND BRIEFINGS**

Nil

**13 NOTICES OF MOTION**

**13.1 NOTICE OF MOTION - APPROVAL FOR COMMUNITY PRESENTATION BY SAVE LEE POINT**

I, Councillor Julie Fraser, give notice that at the next Ordinary Council Meeting on 2 December 2025, I will move the following motion:-

**MOTION**

Moved: Councillor Julie Fraser  
 Seconded: Deputy Lord Mayor Patrik Ralph

1. THAT Council approve an invitation to the community organisation Save Lee Point to deliver a presentation to Council outlining their concerns regarding the Defence Housing Australia (DHA) development at Lee Point/Binybara.
2. THAT the presentation is scheduled at the next available Ordinary Council Meeting, in accordance with Council meeting procedures.
3. THAT Council officers provide support to facilitate the presentation, in accordance with Council meeting procedures.
4. THAT the presentation is formally received and noted by Council, and that Elected Members have the opportunity to ask clarifying questions consistent with meeting procedures.

**AMENDMENT**

**RESOLUTION ORD581/25**

Moved: Councillor Shani Carson  
 Seconded: Councillor Jimmy Bouhoris

1. THAT Council approve an invitation to the community organisation Save Lee Point and Defence Housing Australia (DHA) to deliver a presentation to Council outlining their concerns regarding the DHA development at Lee Point/Binybara.
2. THAT the presentation is scheduled at the next available Ordinary Council Meeting, in accordance with Council meeting procedures.
3. THAT Council officers provide support to facilitate the presentation, in accordance with Council meeting procedures.
4. THAT the presentation is formally received and noted by Council, and that Elected Members have the opportunity to ask clarifying questions consistent with meeting procedures.

In Favour: Members Jimmy Bouhoris, Nicole Brown, Shani Carson, Mick Palmer, Peter Pangquee, Ed Smelt, Peter Styles and Sam Weston

Against: Members Kim Farrar, Julie Fraser, Edwin Joseph, Sylvia Klonaris and Patrik Ralph

**CARRIED 8/5**

**RESOLUTION ORD582/25**

Moved: Councillor Shani Carson  
 Seconded: Councillor Jimmy Bouhoris

1. THAT Council approve an invitation to the community organisation Save Lee Point and Defence Housing Australia (DHA) to deliver a presentation to Council outlining their concerns regarding the DHA development at Lee Point/Binybara.
2. THAT the presentation is scheduled at the next available Ordinary Council Meeting, in

accordance with Council meeting procedures.

3. THAT Council officers provide support to facilitate the presentation, in accordance with Council meeting procedures.
4. THAT the presentation is formally received and noted by Council, and that Elected Members have the opportunity to ask clarifying questions consistent with meeting procedures.

In Favour: Members Jimmy Bouhoris, Nicole Brown, Shani Carson, Kim Farrar, Edwin Joseph, Sylvia Klonaris, Mick Palmer, Peter Pangquee, Patrik Ralph, Ed Smelt, Peter Styles and Sam Weston

Against: Member Julie Fraser

**CARRIED 12/1**

### **13.2 NOTICE OF MOTION - REQUEST FOR INDEPENDENT LEGAL ADVICE ON THE CITY OF DARWIN'S OBLIGATIONS REGARDING ACCEPTANCE OF DHA INFRASTRUCTURE AT LEE POINT**

I, Councillor Julie Fraser, give notice that at the next Ordinary Council Meeting on 2 December 2025, I will move the following motion:-

#### **RESOLUTION ORD583/25**

Moved: Councillor Julie Fraser

Seconded: Councillor Mick Palmer

1. THAT Council approve for a report by an independent and respected legal expert- with demonstrated experience in Northern Territory local government, planning law, municipal asset acceptance, and risk management - to provide written legal advice to Council.
2. THAT the legal advice specifically outline:
  - (a) Council's legal obligations, powers, and discretions under the NT Local Government Act 2019 and associated regulations in relation to the acceptance or non-acceptance of municipal infrastructure arising from the DHA Lee Point/Binybara development.
  - (b) Any statutory or common-law liabilities or risks associated with accepting the infrastructure (including local roads, drainage, stormwater, lighting, parks, open space, and other municipal assets).
  - (c) Any legal grounds, that would prevent Council declining acceptance of the development's assets should they conflict with policies, standards, performance requirements, or future climate-adaptation expectations.
  - (d) Council's legal position in light of the 2021 Council Resolution relating to Lee Point.
3. THAT this advice be tabled publicly, subject only to redactions necessary to protect legal professional privilege.
4. THAT no decision regarding the acceptance of any Lee Point assets be made until this independent advice has been received and considered.
5. THAT a report is returned to Council on costing estimates from two legal firms on legal advice as detailed within this motion prior to proceeding with the advice as contained within.

**CARRIED 13/0**

#### **AMENDMENT**

1. THAT Council approve for a report by an independent and respected legal expert- with demonstrated experience in Northern Territory local government, planning law, municipal

asset acceptance, and risk management - to provide written legal advice to Council.

2. THAT the legal advice specifically outline:
  - (a) Council's legal obligations, powers, and discretions under the NT Local Government Act 2019 and associated regulations in relation to the acceptance or non-acceptance of municipal infrastructure arising from the DHA Lee Point/Binybara development.
  - (b) Any statutory or common-law liabilities or risks associated with accepting the infrastructure (including local roads, drainage, stormwater, lighting, parks, open space, and other municipal assets).
  - (c) Any legal grounds, that would prevent Council declining acceptance of the development's assets should they conflict with policies, standards, performance requirements, or future climate-adaptation expectations.
  - (d) Council's legal position in light of the 2021 Council Resolution relating to Lee Point.
3. THAT this advice be tabled publicly, subject only to redactions necessary to protect legal professional privilege.
4. THAT no decision regarding the acceptance of any Lee Point assets be made until this independent advice has been received and considered.
5. THAT a preliminary report is returned to Council on costing estimates from two legal firms on legal advice as detailed within this motion prior to proceeding with the advice as contained within.

*Councillor Ed Smelt proposed an amendment and with the consent of the mover, the amendment was accepted.*

#### **AMENDMENT**

1. THAT a preliminary report is returned to Council on costing estimates from two legal firms on legal advice as detailed within this motion prior to proceeding with the advice as contained below.
2. THAT Council approve for a report by an independent and respected legal expert- with demonstrated experience in Northern Territory local government, planning law, municipal asset acceptance, and risk management - to provide written legal advice to Council.
3. THAT the legal advice specifically outline:
  - (a) Council's legal obligations, powers, and discretions under the NT Local Government Act 2019 and associated regulations in relation to the acceptance or non-acceptance of municipal infrastructure arising from the DHA Lee Point/Binybara development.
  - (b) Any statutory or common-law liabilities or risks associated with accepting the infrastructure (including local roads, drainage, stormwater, lighting, parks, open space, and other municipal assets).
  - (c) Any legal grounds, that would prevent Council declining acceptance of the development's assets should they conflict with policies, standards, performance requirements, or future climate-adaptation expectations.
  - (d) Council's legal position in light of the 2021 Council Resolution relating to Lee Point.
4. THAT this advice be tabled publicly, subject only to redactions necessary to protect legal professional privilege.
5. THAT no decision regarding the acceptance of any Lee Point assets be made until this independent advice has been received and considered.

*Councillor Peter Pangquee proposed an amendment and with the consent of the mover, the amendment was accepted.*

**RESOLUTION ORD584/25**

Moved: Councillor Julie Fraser

Seconded: Councillor Mick Palmer

1. THAT a preliminary report is returned to Council on costing estimates from two legal firms on legal advice as detailed within this motion prior to proceeding with the advice as contained below.
2. THAT Council approve for a report by an independent and respected legal expert- with demonstrated experience in Northern Territory local government, planning law, municipal asset acceptance, and risk management - to provide written legal advice to Council.
3. THAT the legal advice specifically outline:
  - (a) Council's legal obligations, powers, and discretions under the NT Local Government Act 2019 and associated regulations in relation to the acceptance or non-acceptance of municipal infrastructure arising from the DHA Lee Point/Binybara development.
  - (b) Any statutory or common-law liabilities or risks associated with accepting the infrastructure (including local roads, drainage, stormwater, lighting, parks, open space, and other municipal assets).
  - (c) Any legal grounds, that would prevent Council declining acceptance of the development's assets should they conflict with policies, standards, performance requirements, or future climate-adaptation expectations.
  - (d) Council's legal position in light of the 2021 Council Resolution relating to Lee Point.
4. THAT this advice be tabled publicly, subject only to redactions necessary to protect legal professional privilege.
5. THAT no decision regarding the acceptance of any Lee Point assets be made until this independent advice has been received and considered.

**CARRIED 13/0**

### **13.3 NOTICE OF MOTION - FULL EXPLANATION OF THE ASSET ACCEPTANCE PROCESS FOR THE DHA DEVELOPMENT AT LEE POINT (BINYBARA)**

I, Councillor Julie Fraser, give notice that at the next Ordinary Council Meeting on 2 December 2025, I will move the following motion:-

**MOTION**

Moved: Councillor Julie Fraser

Seconded: Councillor Ed Smelt

1. THAT a report is returned to Council on costing estimates on preparing the report as detailed within this motion prior to proceeding with the report as contained within.
2. THAT Council approve for a **comprehensive written report outlining the full process by which the City of Darwin assesses, approves, accepts, or declines the transfer of municipal assets arising from land-development proposals, including the Defence Housing Australia (DHA) development at Lee Point (Binybara).**
3. THAT this report includes, but is not limited to
  - (a) A step-by-step **description of the City's internal evaluation process**, including engineering, planning, financial, environmental, climate-risk, and compliance reviews. And includes reference to existing City of Darwin policy and strategic plans including the Greening Darwin, Liveability Plan, Municipal Plan, Climate Emergency Documents

and Climate Change policies.

- (b) A summary of the **legislative and policy framework** governing the City's ability to accept or refuse municipal assets, including the *Local Government Act 2019*, *Local Government (General) Regulations*, City of Darwin subdivision design standards, and the **2021 Council Resolution that Council does not support further residential subdivision at Lee Point**.
  - (c) The **technical standards and compliance criteria** used to determine whether roads, drainage, stormwater systems, public open space, lighting, landscaping, and other assets meet the City's required specifications.
  - (d) A detailed outline of **expected whole-of-life infrastructure liabilities** associated with accepting assets from the Lee Point proposal, including ongoing maintenance, depreciation, renewal costs, climate-adaptation upgrades, and additional operational workloads for Council.
  - (e) An explanation of how Council assesses **environmental and climate-related risks**, including **sea-level rise, coastal-hazard mapping, erosion vulnerability, stormwater capacity under projected future rainfall events**, and any impacts these factors have on whether assets are fit to be accepted into the municipal network.
  - (f) Identification of **precedents where Council has declined to accept assets** from developers - and the statutory basis for doing so - where subdivisions did not meet engineering standards, posed unmanageable drainage or flood risks, or would create unsustainable long-term costs for ratepayers.
4. **THAT the report explicitly addresses how each of the above considerations applies to the DHA Lee Point development**, including any **current non-compliance, unresolved engineering matters, climate-risk issues, or areas where DHA has not yet satisfied the City's asset-acceptance requirements**.
  5. THAT the report is returned to Council, and that it be made publicly available, noting the significant community interest in the long-term safety, environmental impacts, and financial consequences of development at Lee Point (Binybara).

*THAT Council notes the administrative change to the resolution for item 13.3, whereby resolution item 5 is reordered to appear as the first point in the resolution.*

#### **AMENDMENT**

1. THAT a preliminary report is returned to Council on costing estimates on preparing the report as detailed within this motion prior to proceeding with the report as contained below.
2. THAT Council approve for a **comprehensive written report outlining the full process by which the City of Darwin assesses, approves, accepts, or declines the transfer of municipal assets arising from land-development proposals, including the Defence Housing Australia (DHA) development at Lee Point (Binybara)**.
3. THAT this report includes, but is not limited to
  - (a) A step-by-step **description of the City's internal evaluation process**, including engineering, planning, financial, environmental, climate-risk, and compliance reviews. And includes reference to existing City of Darwin policy and strategic plans including the Greening Darwin, Liveability Plan, Municipal Plan, Climate Emergency Documents and Climate Change policies.
  - (b) A summary of the **legislative and policy framework** governing the City's ability to accept or refuse municipal assets, including the *Local Government Act 2019*, *Local Government (General) Regulations*, City of Darwin subdivision design standards, and the **2021 Council Resolution that Council does not support further residential**

**subdivision at Lee Point.**

- (c) The **technical standards and compliance criteria** used to determine whether roads, drainage, stormwater systems, public open space, lighting, landscaping, and other assets meet the City's required specifications.
  - (d) A detailed outline of **expected whole-of-life infrastructure liabilities** associated with accepting assets from the Lee Point proposal, including ongoing maintenance, depreciation, renewal costs, climate-adaptation upgrades, and additional operational workloads for Council.
  - (e) An explanation of how Council assesses **environmental and climate-related risks**, including **sea-level rise, coastal-hazard mapping, erosion vulnerability, stormwater capacity under projected future rainfall events**, and any impacts these factors have on whether assets are fit to be accepted into the municipal network.
  - (f) Identification of **precedents where Council has declined to accept assets** from developers - and the statutory basis for doing so - where subdivisions did not meet engineering standards, posed unmanageable drainage or flood risks, or would create unsustainable long-term costs for ratepayers.
4. **THAT the report explicitly addresses how each of the above considerations applies to the DHA Lee Point development, including any current non-compliance, unresolved engineering matters, climate-risk issues, or areas where DHA has not yet satisfied the City's asset-acceptance requirements.**
5. THAT the report is returned to Council, and that it be made publicly available, noting the significant community interest in the long-term safety, environmental impacts, and financial consequences of development at Lee Point (Binybara).

*Councillor Peter Pangquee proposed an amendment and with the consent of the mover, the amendment was accepted.*

**RESOLUTION ORD585/25**

Moved: Councillor Julie Fraser  
 Seconded: Councillor Ed Smelt

1. THAT a preliminary report is returned to Council on costing estimates on preparing the report as detailed within this motion prior to proceeding with the report as contained below.
2. THAT Council approve for a **comprehensive written report outlining the full process by which the City of Darwin assesses, approves, accepts, or declines the transfer of municipal assets arising from land-development proposals, including the Defence Housing Australia (DHA) development at Lee Point (Binybara).**
3. THAT this report includes, but is not limited to
  - (a) A step-by-step **description of the City's internal evaluation process**, including engineering, planning, financial, environmental, climate-risk, and compliance reviews. And includes reference to existing City of Darwin policy and strategic plans including the Greening Darwin, Liveability Plan, Municipal Plan, Climate Emergency Documents and Climate Change policies.
  - (b) A summary of the **legislative and policy framework** governing the City's ability to accept or refuse municipal assets, including the *Local Government Act 2019*, *Local Government (General) Regulations*, City of Darwin subdivision design standards, and the **2021 Council Resolution that Council does not support further residential subdivision at Lee Point.**
  - (c) The **technical standards and compliance criteria** used to determine whether roads, drainage, stormwater systems, public open space, lighting, landscaping, and other assets meet the City's required specifications.

- (d) A detailed outline of **expected whole-of-life infrastructure liabilities** associated with accepting assets from the Lee Point proposal, including ongoing maintenance, depreciation, renewal costs, climate-adaptation upgrades, and additional operational workloads for Council.
- (e) An explanation of how Council assesses **environmental and climate-related risks**, including **sea-level rise, coastal-hazard mapping, erosion vulnerability, stormwater capacity under projected future rainfall events**, and any impacts these factors have on whether assets are fit to be accepted into the municipal network.
- (f) Identification of **precedents where Council has declined to accept assets** from developers - and the statutory basis for doing so - where subdivisions did not meet engineering standards, posed unmanageable drainage or flood risks, or would create unsustainable long-term costs for ratepayers.

- 4. **THAT the report explicitly addresses how each of the above considerations applies to the DHA Lee Point development**, including any **current non-compliance, unresolved engineering matters, climate-risk issues, or areas where DHA has not yet satisfied the City's asset-acceptance requirements**.
- 5. THAT the report is returned to Council, and that it be made publicly available, noting the significant community interest in the long-term safety, environmental impacts, and financial consequences of development at Lee Point (Binybara).

**CARRIED 11/2**

*Councillor Mick Palmer departed the meeting at 6:33 pm.*

*Councillor Mick Palmer re-joined the meeting at 6:35 pm*

#### **13.4 NOTICE OF MOTION - COST BENEFIT ANALYSIS OF THE DHA DEVELOPMENT AT LEE POINT**

I, Councillor Julie Fraser, give notice that at the next Ordinary Council Meeting on 2 December 2025, I will move the following motion:-

##### **MOTION**

Moved: Councillor Julie Fraser

Seconded: Deputy Lord Mayor Patrik Ralph

- 1. THAT a report is returned to Council on costing estimates on preparing the business case and report as detailed within this motion prior to proceeding with the business case and report as contained within.
- 2. THAT Council approve for a comprehensive business case on the proposed Defence Housing Australia (DHA) residential development at Lee Point, detailing the full financial, operational, environmental, and social implications for the City of Darwin. Further, that the business case be provided to Council and presented in a format suitable for public release.
- 3. THAT the business case is to include, but not be limited to:
  - (a) Projected financial costs to Council, including:
    - (i) Road construction standards, upgrades, and long-term renewal obligations
    - (ii) Stormwater infrastructure and flood mitigation requirements
    - (iii) Waste management and collection service costs
    - (iv) Public lighting electricity and maintenance
    - (v) Parks, open space, landscaping and irrigation maintenance
    - (vi) Pathways, cycle networks, accessibility infrastructure

- (vii) Additional operational or staffing requirements
- (viii) Lifecycle costs over 10, 20 and 40 years
- (b) Projected revenue and benefits, including:
  - (i) Rates revenue for each stage and scenario
  - (ii) Developer contributions (if any)
  - (iii) Expected service-level impacts on existing suburbs
  - (iv) Potential tourism, recreation, or environmental benefits
  - (v) Community wellbeing and social impacts
- (c) Risk assessment, including:
  - (i) Climate and coastal hazard risks, including sea-level rise
  - (ii) Environmental management, biodiversity loss and habitat pressures
  - (iii) Community safety, traffic and transport impacts
  - (iv) Cultural and heritage considerations
  - (v) Legal and financial exposure for Council if assets do not meet City standards
  - (vi) Impacts on Council's long-term financial plan
- (d) Options analysis, including:
  - (i) Asset acceptance
  - (ii) Conditional acceptance
  - (iii) Non-acceptance of assets
  - (iv) Alternative management models
- (e) Stakeholder engagement summary, including:
  - (i) Consultation with Larrakia Traditional Owners
  - (ii) Community submissions and prior Council resolutions
  - (iii) External agency advice

*THAT Council notes the administrative change to the resolution for item 13.4, whereby resolution item 3 is reordered to appear as the first point in the resolution.*

#### **AMENDMENT**

1. THAT a report is returned to Council on costing estimates on preparing the business case and report as detailed within this motion prior to proceeding with the business case and report as contained within.
2. THAT Council approve for a comprehensive business case on the proposed Defence Housing Australia (DHA) residential development at Lee Point, detailing the full financial, operational, environmental, and social implications for the City of Darwin. Further, that the business case be provided to Council and presented in a format suitable for public release.
3. THAT the business case is to include, but not be limited to:
  - (a) Projected financial costs to Council, including:
    - (i) Road construction standards, upgrades, and long-term renewal obligations
    - (ii) Road construction for feeder roads and associated road capacity upgrades
    - (iii) Stormwater infrastructure and flood mitigation requirements

- (iv) Waste management and collection service costs
- (v) Public lighting electricity and maintenance
- (vi) Parks, open space, landscaping and irrigation maintenance
- (vii) Pathways, cycle networks, accessibility infrastructure
- (viii) Additional operational or staffing requirements
- (ix) Lifecycle costs over 10, 20 and 40 years
- (b) Projected revenue and benefits, including:
  - (i) Rates revenue for each stage and scenario
  - (ii) Developer contributions (if any)
  - (iii) Expected service-level impacts on existing suburbs
  - (iv) Potential tourism, recreation, or environmental benefits
  - (v) Community wellbeing and social impacts
- (c) Risk assessment, including:
  - (i) Climate and coastal hazard risks, including sea-level rise
  - (ii) Environmental management, biodiversity loss and habitat pressures
  - (iii) Community safety, traffic and transport impacts
  - (iv) Cultural and heritage considerations
  - (v) Legal and financial exposure for Council if assets do not meet City standards
  - (vi) Impacts on Council's long-term financial plan
- (d) Options analysis, including:
  - (i) Asset acceptance
  - (ii) Conditional acceptance
  - (iii) Non-acceptance of assets
  - (iv) Alternative management models
- (e) Stakeholder engagement summary, including:
  - (i) Consultation with Larrakia Traditional Owners
  - (ii) Community submissions and prior Council resolutions
  - (iii) External agency advice

*Councillor Sylvia Klonaris proposed an amendment and with the consent of the mover, the amendment was accepted.*

#### **RESOLUTION ORD586/25**

Moved: Councillor Julie Fraser

Seconded: Deputy Lord Mayor Patrik Ralph

1. THAT a report is returned to Council on costing estimates on preparing the business case and report as detailed within this motion prior to proceeding with the business case and report as contained within
2. THAT Council approve for a comprehensive business case on the proposed Defence Housing Australia (DHA) residential development at Lee Point, detailing the full financial, operational, environmental, and social implications for the City of Darwin. Further, that the business case be provided to Council and presented in a format suitable for public release.

3. THAT the business case is to include, but not be limited to:
- (a) Projected financial costs to Council, including:
    - (i) Road construction standards, upgrades, and long-term renewal obligations
    - (ii) Road construction for feeder roads and associated road capacity upgrades
    - (iii) Stormwater infrastructure and flood mitigation requirements
    - (iv) Waste management and collection service costs
    - (v) Public lighting electricity and maintenance
    - (vi) Parks, open space, landscaping and irrigation maintenance
    - (vii) Pathways, cycle networks, accessibility infrastructure
    - (viii) Additional operational or staffing requirements
    - (ix) Lifecycle costs over 10, 20 and 40 years
  - (b) Projected revenue and benefits, including:
    - (i) Rates revenue for each stage and scenario
    - (ii) Developer contributions (if any)
    - (iii) Expected service-level impacts on existing suburbs
    - (iv) Potential tourism, recreation, or environmental benefits
    - (v) Community wellbeing and social impacts
  - (c) Risk assessment, including:
    - (i) Climate and coastal hazard risks, including sea-level rise
    - (ii) Environmental management, biodiversity loss and habitat pressures
    - (iii) Community safety, traffic and transport impacts
    - (iv) Cultural and heritage considerations
    - (v) Legal and financial exposure for Council if assets do not meet City standards
    - (vi) Impacts on Council's long-term financial plan
  - (d) Options analysis, including:
    - (i) Asset acceptance
    - (ii) Conditional acceptance
    - (iii) Non-acceptance of assets
    - (iv) Alternative management models
  - (e) Stakeholder engagement summary, including:
    - (i) Consultation with Larrakia Traditional Owners
    - (ii) Community submissions and prior Council resolutions
    - (iii) External agency advice

**In Favour:** Members Kim Farrar, Julie Fraser, Edwin Joseph, Sylvia Klonaris, Peter Pangquee, Patrik Ralph, Ed Smelt and Peter Styles

**Against:** Members Jimmy Bouhoris, Nicole Brown, Shani Carson, Mick Palmer and Sam Weston

**CARRIED 8/5**

**14 ACTION REPORTS****14.1 PLANNING SCHEME AMENDMENT - REZONE 12 DINAH BEACH ROAD TO MEDIUM DENSITY AND HIGH DENSITY RESIDENTIAL****RESOLUTION ORD587/25**

Moved: Deputy Lord Mayor Patrik Ralph

Seconded: Councillor Edwin Joseph

1. THAT the report entitled Planning Scheme Amendment - Rezone 12 Dinah Beach Road to Medium Density and High Density Residential be received and noted.
2. THAT Council endorse the draft submission to the Department of Lands, Planning and Environment provided at **Attachment 1**.

**CARRIED 13/0**

*Councillor Kim Farrar departed the meeting at 7:05 pm due to a declared conflict of interest.*

**14.2 APPLICATION FOR EXCEPTIONAL DEVELOPMENT PERMIT - DARWIN BOWLS CLUB - CARAVAN PARK (RECREATIONAL VEHICLE PARK) IN 3 STAGES - LOT 5437 - 8 CONACHER STREET, FANNIE BAY****RESOLUTION ORD588/25**

Moved: Councillor Mick Palmer

Seconded: Councillor Sylvia Klonaris

1. THAT the report entitled Application for Exceptional Development Permit - Darwin Bowls Club - Caravan Park (Recreational Vehicle Park) in 3 Stages - Lot 5437 - 8 Conacher Street, Fannie Bay be received and noted.
2. THAT Council endorse the submission to the Department of Lands, Planning and Environment provided at **Attachment 1**.

**CARRIED 12/0**

*Councillor Kim Farrar re-joined the meeting at 7:17 pm.*

*Councillor Shani Carson departed the meeting at 7:27 pm.*

*Councillor Shani Carson re-joined the meeting at 7:27 pm.*

*Councillor Shani Carson departed the meeting at 7:27 pm.*

*Councillor Shani Carson re-joined the meeting at 7:29 pm.*

**14.3 PLANNING SCHEME AMENDMENT - CONVERT CERTAIN LOW-RISK DEVELOPMENTS TO PERMITTED - NT-WIDE****RESOLUTION ORD589/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Councillor Mick Palmer

1. THAT the report entitled Planning Scheme Amendment - Convert Certain Low-risk Developments to Permitted - NT-Wide be received and noted.
2. THAT Council endorse the draft submission to the Department of Lands, Planning and Environment provided at **Attachment 1**.

**CARRIED 9/4***Councillor Sam Weston departed the meeting at 7:37 pm.**Councillor Sam Weston re-joined the meeting at 7:40 pm.***14.4 APPLICATION FOR EXCEPTIONAL DEVELOPMENT PERMIT - SIX DWELLINGS IN ZONE LR (LOW DENSITY RESIDENTIAL) - LOT 1222 - 4 BERRY PLACE, MILLNER****RESOLUTION ORD590/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Councillor Ed Smelt

1. THAT the report entitled Application for Exceptional Development Permit - Six Dwellings in Zone LR (Low Density Residential) - Lot 1222 - 4 Berry Place, Millner be received and noted.
2. THAT Council endorse the submission to the Department of Lands, Planning and Environment provided at **Attachment 1**.

**CARRIED 13/0****14.5 PLANNING SCHEME AMENDMENT - PART REZONE ZONE CN (CONSERVATION) TO ZONE OR (ORGANISED RECREATION) - 422 TROWER ROAD, TIWI****RESOLUTION ORD591/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Councillor Kim Farrar

1. THAT the report entitled Planning Scheme Amendment - Part Rezone Zone CN (Conservation) to Zone OR (Organised Recreation) - 422 Trower Road, Tiwi be received and noted.
2. THAT Council endorse the draft submission to the Department of Lands, Planning and Environment provided at **Attachment 1**.

**CARRIED 13/0**

**14.6 INFILL DEVELOPMENT AND SUBDIVISION IN ZONE LR (LOW DENSITY RESIDENTIAL)**

**RESOLUTION ORD592/25**

Moved: Councillor Mick Palmer  
 Seconded: Councillor Ed Smelt

- 36. THAT the report entitled be received and noted.
- 37. THAT Council endorse for City of Darwin officers to engage with the Planning Commission to discuss the recommendations in the strategic review of the Infill Development and Subdivision in Zone LR (Low Density Residential) Discussion Paper at **Attachment 2**.

**CARRIED 13/0**

**15 RECEIVE & NOTE REPORTS**

Nil

**16 CORRESPONDENCE**

**16.1 INCOMING CORRESPONDENCE - CYCLONE FINA**

**RESOLUTION ORD593/25**

Moved: Councillor Mick Palmer  
 Seconded: Councillor Edwin Joseph

THAT the report entitled Incoming Correspondence – Cyclone Fina be received and noted.

**CARRIED 13/0**

**16.2 OUTGOING CORRESPONDENCE - CYCLONE FINA**

**RESOLUTION ORD594/25**

Moved: Councillor Mick Palmer  
 Seconded: Councillor Edwin Joseph

THAT the report entitled Outgoing Correspondence – Cyclone Fina be received and noted.

**CARRIED 13/0**

**17 REPORTS OF REPRESENTATIVES**

**RESOLUTION ORD595/25**

Moved: Councillor Sylvia Klonaris  
 Seconded: Councillor Ed Smelt

THAT the following Reports of Representatives be received and noted.

**17.1**

Councillor Peter Pangquee congratulated Councillor Mick Palmer for receiving a Long Service Award from the Local Government Association Northern Territory in recognition of 10 years of service as a Local Government Elected Member.

**17.2**

Councillor Kim Farrar attended the Helping People Achieve (HPA) Christmas Party along with Councillor Sylvia Klonaris. It was a great event, highlighting the ongoing goodwill and relationship between the City of Darwin and HPA.

**17.3**

Councillor Julie Fraser attended a community forum organised by Friends of Lee Point and Save Lee Point on Wednesday 12 November, along with Deputy Lord Mayor Patrik Ralph, regarding the proposed Defence Housing Australia (DHA) development at Lee Point.

**17.4**

Councillor Sylvia Klonaris, together with Waters Ward Elected Members Kim Farrar and Deputy Lord Mayor Patrik Ralph, attended the Sanderson Middle School End of Year Awards Ceremony on Monday 1 December. Further attending the Stars End of Year Awards at Casuarina Senior College on Friday 21 November 2025, with the Ward Elected Members sponsoring both events.

**17.5**

Deputy Lord Mayor Patrik Ralph reported on attending the Northern Territory Youth Round Table presentations at Parliament House on Sunday, 30 November 2025, on behalf of the Lord Mayor and as the former chair in 2024. Passionate contributions from young participants on a range of issues highlighted a bright future for Darwin and the Northern Territory.

**CARRIED 13/0****18 QUESTIONS BY MEMBERS****18.1 SPEEDING FINE REVENUE****RESOLUTION ORD596/25**

Moved: Deputy Lord Mayor Patrik Ralph

Seconded: Councillor Sylvia Klonaris

**Question**

Councillor Ed Smelt inquired on who receives the revenue for any speed enforcement activities undertaken by Northern Territory Police or contractors that may occur on City of Darwin roads.

**Response**

General Manager Community, Matt Grassmayr advised that revenue from speed enforcement activities in the Northern Territory goes to the Northern Territory Government's consolidated revenue, not to City of Darwin. The funds are collected through the Northern Territory's Fines Recovery Unit, which operates under the Northern Territory Government.

**CARRIED 13/0**

**18.2 LAUNCH DARWIN CHRISTMAS EVENT****RESOLUTION ORD597/25**

Moved: Deputy Lord Mayor Patrik Ralph  
Seconded: Councillor Sylvia Klonaris

**Question**

Councillor Sylvia Klonaris inquired about the capacity for Waters Ward Elected Members and City of Darwin to collaborate and participate in the upcoming FREEze Ice Skating event, organised by LAUNCH Darwin to be held in Waters Ward.

**Response**

General Manager Innovation, Alice Percy requested Councillor Sylvia Klonaris to send the inquiry through to Councillor Support for officers to investigate available resources.

**CARRIED 13/0****18.3 WULAGI OVAL STORAGE SHED****RESOLUTION ORD598/25**

Moved: Deputy Lord Mayor Patrik Ralph  
Seconded: Councillor Sylvia Klonaris

**Question**

Councillor Kim Farrar advised that recent photos of the Wulagi Oval storage shed show the downpipe on the side of the shed leading directly to the ground without a drain and questioned whether a concrete drain should have been constructed at the base to direct water away from the slab.

**Response**

General Manager Corporate, Natalie Williamson advised that the original scope of works did not include a cement drain under the down pipe.

**CARRIED 13/0****18.4 LATE FEES FOR UNPAID INFRINGEMENTS****RESOLUTION ORD599/25**

Moved: Deputy Lord Mayor Patrik Ralph  
Seconded: Councillor Sylvia Klonaris

**Question**

Councillor Julie Fraser queried on the issuing of late fees for unpaid infringements, noting that some constituents are experiencing difficulty meeting required deadlines and questioned whether Council consider extending the payment deadlines and reducing the incremental late fees.

**Response**

General Manager Community, Matt Grassmayr advised that infringement costs, deadlines, and late fees are determined and regulated by the Fines Recovery Unit within the Northern Territory

Government. City of Darwin is only responsible for enforcing and issuing fines as per the legislative process and does not have the authority to alter payment amounts or timeframes.

**CARRIED 13/0**

## 18.5 KARAMA COMMUNITY GARDENS

### RESOLUTION ORD600/25

Moved: Deputy Lord Mayor Patrik Ralph

Seconded: Councillor Sylvia Klonaris

#### Question

Councillor Sylvia Klonaris inquired how City of Darwin can provide support to the Karama Community Gardens in implementing additional protective measures, such as barbed wire fencing, to deter crime following a recent break-in and vandalism of the gardens and equipment.

#### Response

General Manager Innovation, Alice Percy advised that grants, such as the NTG Biz Secure program, are available to support not-for-profits and businesses in securing properties against crime. Officers will contact Karama Community Gardens to assist with applications and provide support letters for CCTV installation. It was noted that barbed wire is not proven to deter crime, may attract more crime, and would require a variation to the current lease agreement.

General Manager Community, Matt Grassmayr further advised that City of Darwin by-laws prohibit barbed wire fencing adjacent to public land.

**CARRIED 13/0**

## 18.6 LYONS COMMUNITY CENTRE

### RESOLUTION ORD601/25

Moved: Deputy Lord Mayor Patrik Ralph

Seconded: Councillor Sylvia Klonaris

#### Question

Councillor Jimmy Bouhoris inquired on when the Lyons Community Centre would re-open for public use.

#### Response

General Manager Community, Matt Grassmayr advised that the Lyons Community Centre remains closed following Cyclone Fina after a large tree fell, damaging the roof. A structural engineer has been engaged to assess the damage and report on required repairs, after which officers will be able to provide a more accurate timeframe for reopening.

**CARRIED 13/0**

**18.7 CASUARINA AQUATIC LEISURE CENTRE****RESOLUTION ORD602/25**

Moved: Deputy Lord Mayor Patrik Ralph

Seconded: Councillor Sylvia Klonaris

**Question**

Councillor Jimmy Bouhoris requested an update on the lease negotiations for the Casuarina Aquatic and Leisure Centre vacant spaces.

**Response**

General Manager Innovation, Alice Percy advised that a proposal has been received for the cafe space and is currently being assessed by officers.

**CARRIED 13/0****19 GENERAL BUSINESS****19.1 APPOINTMENT OF ACTING DEPUTY LORD MAYOR****RESOLUTION ORD603/25**

Moved: Councillor Kim Farrar

Seconded: Councillor Peter Pangquee

THAT Council appoint Councillor Jimmy Bouhoris as the Acting Deputy Lord Mayor for the period 31 December 2025 to 5 January 2026 inclusive.

**CARRIED 13/0****19.2 STAFF DEPARTURE****RESOLUTION ORD604/25**

Moved: Councillor Kim Farrar

Seconded: Councillor Peter Pangquee

General Manager Innovation, Alice Percy informed Elected Members of the pending departure of Executive Manager Growth and Economic Development, Emma Struys, after three and a half years with City of Darwin. Thank you to Emma for their significant contributions, including leading the development and implementation of City of Darwin's Movement Strategy 2030 and the Place and Liveability Plan 2050.

**CARRIED 13/0**

**19.3 RECOGNITION OF CHIEF EXECUTIVE OFFICER****RESOLUTION ORD605/25**

Moved: Councillor Kim Farrar

Seconded: Councillor Peter Pangquee

Councillor Peter Pangquee thanked Chief Executive Officer, Simone Saunders for her strong leadership and commitment in coordinating pre and post cyclone preparation and clean-up efforts, ensuring staff were able to safely resume business as usual, and confronting the challenges that followed. Acknowledging the significant personal sacrifice required to see recovery efforts through.

Further thanks were extended to the leadership and emergency management teams for their dedication in managing the extensive clean-up, noting the importance of recognising the personal toll on all involved.

**.CARRIED 13/0**

**20 DATE, TIME AND PLACE OF NEXT ORDINARY COUNCIL MEETING****RECOMMENDATIONS**

THAT the next Ordinary Meeting of Council be held on Tuesday, 27 January 2026, at 5:30 PM (Open Section followed by the Confidential Section), Council Chambers Darrandirra, Level 1, Civic Centre, Harry Chan Avenue, Darwin.

**21 CLOSURE OF MEETING TO THE PUBLIC****RECOMMENDATIONS**

THAT pursuant to Section 99 (2) of the *Local Government Act 2019* and Regulation 8 of the Local Government Regulations the meeting be closed to the public to consider the Confidential Items of the Agenda.

**RECOMMENDATIONS**

That the Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 99(2) of the *Local Government Act 2019*:

**28.1 Childcare Centre Opportunity**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

**28.2 Emergency Green Waste Management**

This matter is considered to be confidential under Section 99(2) - 51(c)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on

balance, be contrary to the public interest as it deals with information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

Unconfirmed

**22 ADJOURNMENT OF MEETING AND MEDIA LIAISON**

**RESOLUTION ORD606/25**

Moved: Councillor Jimmy Bouhoris

Seconded: Councillor Peter Pangquee

THAT the open section of the meeting be adjourned at 8:10 pm.

**CARRIED 13/0**

THAT the open section of the meeting be resumed at 9:17 pm.

THAT the chair declared the meeting closed at 9:17 pm.

**The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 27 January 2026.**

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**CHAIR**