

DARWIN CITY COUNCIL
SPECIAL COUNCIL MEETING
TUESDAY, 9 JUNE, 2009

MEMBERS: The Right Worshipful, Lord Mayor, Mr G R Sawyer (Chairman); Member J D Bailey; Member R T Dee; Member R K Elix; Member H I Galton; Member G M Jarvis; Member G A Lambert; Member R Lesley; Member F P Marrone; Member A R Mitchell; Member K M Moir; Member J L Sangster; Member H D Sjoberg.

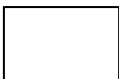
OFFICERS: Chief Executive Officer, Mr B Dowd; General Manager Corporate Services, Mr F Crawley; General Manager Infrastructure, Mr L Cercarelli; General Manager Community & Cultural Services, Mr J Banks, Manager Strategy & Outcomes, Ms A Hammond, Manager Communications & Marketing, Mr G Fenton; Committee Administrator, Ms L Elmer.

Enquiries and/or Apologies: Linda Elmer
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PAGE

1	MEETING DECLARED OPEN	2
2	APOLOGIES AND LEAVE OF ABSENCE	2
3	ELECTED MEMBERS CONFLICT OF INTEREST DECLARATION	2
4	CONFIDENTIAL ITEMS	2
5	MISCELLANEOUS ITEMS	
5.1	Review of Territory 2030 Draft Strategic Plan	3
5.2	Media Awareness Briefing	78



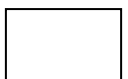
1 MEETING DECLARED OPEN**2 APOLOGIES AND LEAVE OF ABSENCE****2.1 Apologies****2.2 Leave of Absence Granted**

- A. THAT it be noted that H D Sjoberg is an apology due to a Leave of Absence being previously granted on 27 April 2009 for the period 23 May – 17 July 2009.
- B. THAT it be noted that R K Elix is an apology due to a Leave of Absence being previously granted on 3 June 2009 for the period 9 – 10 June 2009

DECISION NO.20\() (09/06/09)

2.3 Leave of Absence Requested**2.3 Leave of Absence Requested****3 ELECTED MEMBERS CONFLICT OF INTEREST DECLARATION****4 CONFIDENTIAL ITEMS**

Nil



5 MISCELLANEOUS ITEMS**5.1 Review of Territory 2030 Draft Strategic Plan**

Report No.09TC0032 BD:ah (26/05//09) Common No. 1515672

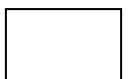
- A. THAT Report Number 09TC0032 entitled, Review of Territory 2030 Draft Strategic Plan, be received and noted.
- B. THAT Council hold a workshop to further develop Darwin City Council's submission on the 2030 Draft Strategic Plan as detailed in **Attachment B** to Report No. 09TC0032.

DECISION NO.20\1607 (26/05/09)

Carried

THAT the presentation by the Manager Strategy and Outcomes, Ms Anne Hammond on Review of Territory 2030 Draft Strategic Plan, be received and noted.

DECISION NO.20\() (09/06/09)



ENCL: YES

DARWIN CITY COUNCIL

DATE: 26/05/09

REPORTTO: 2nd ORDINARY COUNCIL/OPEN

APPROVED: BD

FROM: CHIEF EXECUTIVE OFFICER

APPROVED: AH

REPORT NO: 09TC0032

APPROVED:

COMMON NO: 1515672

SUBJECT: REVIEW OF TERRITORY 2030 DRAFT STRATEGIC PLAN

ITEM NO:

SYNOPSIS:

This report presents Darwin City Council's submission to the Department of the Chief Minister on their draft Territory 2030 Strategic Plan.

GENERAL:

Darwin City Council had it's first opportunity to comment on the development of the Territory 2030 plan in February 2009. Darwin City Council wrote to the Department of the Chief Minister on 11 February outlining Council's priorities and how we saw our priorities aligning with their planned strategy development (*refer Council report 09TC0004, 1st Ordinary meeting, 10 February 2009*).

In our submission we outlined issues regarding economic development, infrastructure, the environment and housing.

Following on from this, the Territory 2030 Steering Committee met with Council on 10 March 2009 to further discuss our issues and priorities.

The Territory 2030 Draft Strategy has now been released for a further round of consultation which will be open until mid June 2009. Territorians have the opportunity to make comments on-line via the website (either through editing the actual draft strategy document or through a 5 minute survey – **see Attachment A**), through writing to the Steering Committee or taking part in a series of industry workshops which have been planned.

During July 2009 the final strategy document will be released with strategies being implemented from this date. The first progress report against the plan will be released in July 2011.

The Territory 2030 – Fresh Ideas Real Results strategy is a 20 year plan with targets and goals on key areas of importance to the Territory.

PAGE: 2
 REPORT NUMBER: 081000321
 SUBJECT: REVIEW OF TERRITORY 2030 DRAFT STRATEGIC PLAN

A significant focus has been placed on education with quality education outcomes being the centrepiece for better outcomes for the Territory.

The other five focus areas are:-

- **Society**, ensuring that all Territorians share in growth and wellbeing in an inclusive way;
- **Prosperity**, growing the Territory in a sustainable and achievable way;
- **Health and Wellbeing**, making sure we understand the challenges of making people well, not just treating the sick;
- **Environment**, protecting our natural assets in a balanced way; and
- **Knowledge, Creativity and Innovation**, nurturing the talents of our people across the length and breadth of the Territory and understanding the value of our culture and creativity to our overall wellbeing and education.

Within each of these six focus areas there are a number of 'objectives' with a series of aims and targets described. Throughout the draft strategy there is an emphasis on remote and regional parts of the Territory, trying to tackle many long-term issues that have been a concern to all Territorians and the Australian Government alike. Therefore the Northern Territory Government should be applauded for showing how it plans to implement real and sustainable progress in these areas of concern.

However, as this draft plan is pitched at a very high level means that some of local issues that Darwin City Council raised in its submission of 11 February have not been specifically identified.

For instance, under economic development we raised concerns in relation to ongoing employment for our residents, the promotion of Darwin, particularly promoting WWII experiences and generally increasing tourism and business delegates to our City.

Through the Government's investment in education the planned outcomes are to build prosperity and drive the economy. Other areas of the Territory 2030 Draft Strategy that will assist with economic development is through "research and innovation" and "improving access to and use of technology". At a very high level the draft strategy aims to grow the local industry through the expansion of our manufacturing sector, establishing Darwin as the centre for oil and gas activities, growing the Defence support sector etc. What is lacking is any reference or commitment to increasing tourism.

As the Territory 2030 – Fresh Ideas Real Results strategy is a high level plan and not about service delivery, references to specific infrastructure projects have not been made. However infrastructure has been broadly identified in a couple of areas. For instance, there is just one specific aim outlined in the "Society" focus area that "Territorians and our suburbs, cities, towns and the regions are connected by appropriate infrastructure" via better transport links through improved road infrastructure and through the provision of improved public and private transport.

PAGE: 3
 REPORT NUMBER: 091C00321
 SUBJECT: REVIEW OF TERRITORY 2030 DRAFT STRATEGIC PLAN

Also within the focus area of "Prosperity" there is reference to "continue the high levels of public sector investment infrastructure including roads, schools and ports plus the development of appropriate economic infrastructure in all of our towns and cities".

When it comes to the focus area of "Society" there are many areas of alignment with our Evolving Darwin, Towards 2020 Strategic Plan such as access to facilities and activities to enhance the Territory lifestyle (i.e. parks and reserves, bike paths, recreation facilities such as pools and other sporting facilities).

The Territory 2030 draft strategy has a very strong environment section. It is acknowledged that climatologists predict significant changes over the next 20 years with rising sea levels, increased frequency and intensity of extreme weather events. The objectives and aims outlined in the Environment section are completely aligned with both Council's Evolving Darwin, Towards 2020 Strategic Plan and also Council's Environmental Management Plan (EMP). This provides Council the opportunity to work very closely with the Northern Territory Government and key agencies to implement key strategies to achieve our targets.

Improving waste management systems in the Northern Territory is an important issue highlighted within the Territory 2030 draft strategy which fits with current discussions occurring within the TOPROC forum.

The Territory 2030 – Fresh Ideas Real Results strategy will provide many opportunities for Council to actively engage with the Northern Territory Government to progress any Council projects that are clearly aligned with delivering on this plan. Through the priorities, objectives and aims outlined in the Territory 2030 Plan Council will have a legitimate avenue to demonstrate that through the development and implementation of Council's projects the NTG will be assisted in achieving their targets, for example projects such as our youth precinct should now have greater legs.

The Territory 2030 plan has also provided us some additional data that we must consider in our own future planning, such as the predicted growth trends. The plan predicts that population growth in our municipality will increase by 44.4% (an extra 34,178 people) by 2030. This will have a significant impact on future service delivery and infrastructure requirements. Darwin City Council will need to work closely with the Northern Territory Government to effectively plan for the future.

Also, within the Territory 2030 plan the Northern Territory Government aims to have Darwin recognised as a 'university town' and a hub for international education, with more international students studying in Darwin. An increase in students brings a specific set of challenges – ensuring that there is the appropriate level of affordable housing and also specific services to ensure that the needs of international students are met.

Given that we have an opportunity to make further comment, a draft response has been developed as outlined in **Attachment B**. Council can also complete the survey

PAGE: 4
 REPORT NUMBER: 001C00321
 SUBJECT: REVIEW OF TERRITORY 2030 DRAFT STRATEGIC PLAN

as shown under Attachment A to specifically identify what we view as being the areas of highest importance.

FINANCIAL IMPLICATIONS:

Nil

EVOLVING DARWIN, TOWARDS 2020 IMPLICATIONS:

The issues addressed in this Report are in accordance with the following Goals/Strategies of the Evolving Darwin, Towards 2020 Strategic Plan:

1 EFFECTIVE PARTNERSHIPS AND COLLABORATIVE RELATIONSHIPS

1.1 Improve relations with all levels of Government

LEGAL IMPLICATIONS:

Nil

ENVIRONMENTAL IMPLICATIONS:

Positive.

PUBLIC RELATIONS IMPLICATIONS:

Nil

COMMUNITY SAFETY IMPLICATIONS:

Nil

DELEGATION:

Nil

CONSULTATION:

Chief Officers Group; and
 Manager, Strategy and Outcomes

PROPOSED PUBLIC CONSULTATION PROCESS:

Nil

APPROPRIATE SIGNAGE

Nil

PAGE: 6
REPORT NUMBER: 09TC0032.1
SUBJECT: REVIEW OF TERRITORY 2030 DRAFT STRATEGIC PLAN

RECOMMENDATIONS:

- A. THAT Report Number 09TC0032 entitled Review of Territory 2030 Draft Strategic Plan, be received and noted.
- B. THAT Council agrees to submit the "5 minute survey" to show priority areas as detailed in **Attachment A** to Report 09TC0032.
- C. THAT Council endorse the Darwin City Council's submission as detailed in **Attachment B** to Report No 09TC0032.

ANNE HAMMOND
MANAGER STRATEGY AND
OUTCOMES

BRENDAN DOWD
CHIEF EXECUTIVE OFFICER

Any queries on this report may be directed to Anne Hammond on 5531



**TERRITORY
2030**
fresh ideas | real results

Draft Strategy

**Prepared for public consultation by the
Territory 2030 Steering Committee**

www.territory2030.nt.gov.au

Index

Message from the Steering Committee	2
Introduction	4
The 2030 Vision	5
Approach to the Strategy	7
The Territory in 2030	9
The 2030 Strategy	11
One Priority and Five Focus Areas	14
Education	15
Society	23
Prosperity	35
Health and Wellbeing	41
Environment	49
Knowledge, Creativity and Innovation	55
Appendices	61

Message from the Steering Committee

Imagine having the ability to look 20 years into the future, then step back to the present day and chart a course to get there.

Six months ago the Chief Minister handed this task to us. He asked us to consult widely, imagine the future, test our thoughts and come up with a strategic vision for how to move forward.

Today we are delighted to share with Territorians the first part of our journey into the future and invite them to join us in a discussion about where we should go from here.

This first draft of the Territory 2030 Strategy reflects the views of a wide range of Territorians. Some of the goals contained in this document are aspirational while some are very practical. Some can be achieved with relative ease; others may seem impossible right now. But reach for these goals we must if we are to move the Territory ahead.

While we have exercised our collective judgement on putting this strategy together, we know we do not have all the answers. It is now time for all Territorians to involve themselves in the solution.

Over the coming months, the Steering Committee will again undertake consultations across the Territory. This will range from specific forums for targeted groups and representative organisations through to open forums. Consultation will not be confined to major centres, and the committee is already committed to visit several communities including Galiwin'ku and Maningrida, while we anticipate visiting many others including Borroloola, Yuendumu and Litchfield Shire. Territorians will also be able to comment via the website.

From there, we will produce the Territory 2030 Strategy.

We have recommended that Government put in place a range of measures to make it happen. One of these is the requirement for all government agency chief executives to come back to the Territory 2030 Cabinet Sub-Committee with implementation plans to make the vision happen.

As we move forward with implementation, the world will continue to change. So we must regularly take stock of both our own progress and the impacts of the world around us for our vision to stay focussed.

We will need to keep an eye on the challenges and opportunities presented at a national and international level and be prepared to be flexible when circumstances demand. Territory 2030 also needs to have the capacity to remain relevant. Constant review and transparency will be what keeps this strategy fresh and relevant.

The Territory in 2030 may look very different to what we imagine today. That is what makes the journey so exciting. By understanding the broad vision we have for the future of the Territory, this strategy will help us chart the right course to get there.

We invite all Territorians to join us on this journey to 2030.

Vicki O'Halloran **Bill Moss AM**
Co-chairs of the Territory 2030 Steering Committee

We want your feedback.

How you can have your say:

Email us: territory2030@nt.gov.au

Online feedback: www.territory2030.nt.gov.au

Write to us: Territory 2030 Secretariat, GPO Box 4396, Darwin NT 0801

Public forums: Details of public feedback forums can be found at www.territory2030.nt.gov.au

Public forums will also be advertised in local papers and on radio.

Territory 2030 Steering Committee

Member	Background
Vicki O'Halloran Co-chair Social Inclusion	Ms O'Halloran is the Chief Executive Officer of Somerville Community Services Inc. and sits on a number of government and non-government boards and committees.
Bill Moss AM Co-chair Economic Development	Mr Moss is the Chairman of Moss Capital and has 33 years' experience in the Australian and global finance and banking industries.
Michael Berto	Mr Berto is the Chief Executive Officer of the Roper Gulf Shire.
Jan Ferguson	Ms Ferguson is the Managing Director of the Desert Knowledge Cooperative Research Centre in Alice Springs.
Ted Egan AO	Mr Egan is the immediate former Administrator of the Northern Territory and has an extensive history in the Northern Territory dating back to the 1950s.
Jonathan Carapetis	Professor Carapetis is the Director of the Menzies School of Health Research.
Steve Margetic	Mr Margetic is the Managing Director of one of the Northern Territory's largest privately owned building contractors, Sitzler, and is the Chairman of the Northern Territory Land Development Corporation.
Denis Mackenzie	Mr Mackenzie is a foundation shareholder and the Managing Director of CSG, an information, communications and technology company based in Darwin.

Introduction

In October 2008, the Chief Minister announced the development of Territory 2030, a vision for the future of the Northern Territory.

Describing it as a "defining moment that would shape the future of the Territory for decades to come", he signalled that all Territorians would have the opportunity to participate in the development of the strategy.

A steering committee was established of key leaders in our community, chosen for their expertise and experience across a range of sectors, including business, not-for-profit, research, community and local government.

The development of this strategy has been broken into stages:

- Stage One:** Community discussions leading to the development of the draft strategy in April 2009
- Stage Two:** Release of the draft strategy and formal community engagement from late April until mid June 2009
- Stage Three:** Release of the final strategy in July 2009
- Stage Four:** Strategy implementation through to 2030.

During Stage One, the Steering Committee undertook the following consultations:

- A series of meetings to develop the framework for the strategy
- Two expert round table discussions on 'education' and 'health and wellbeing'
- Community forums and meetings in Katherine, Alice Springs, Galiwin'ku, Groote Eylandt, Wadeye and Maningrida, and economic development committees at Hermannsburg and Tennant Creek were briefed
- Meetings with the Youth Round Table and the Environment Protection Authority Board.

Additional Territory 2030 events were hosted by the Chief Minister in Darwin, Alice Springs and Katherine for the business sector and peak organisations.

The Territory 2030 Secretariat also provided briefings to business, industry and community sector groups and committees in Darwin, Katherine, Alice Springs and Nhulunbuy.

The Steering Committee received public submissions from 77 individuals and organisations.

This document marks the beginning of Stage Two and outlines the Steering Committee's broad vision and draft strategy. It is now time for Territorians to comment on the Steering Committee's work.

The 2030 Vision

The Northern Territory is a special place with a great future.

It is blessed with abundant natural resources, a relaxed lifestyle, a strong economy, an inclusive society and amazing people. And that is just the start of it.

While most countries and states are suffering from varying degrees of recession, the Northern Territory economy remains strong.

Yet despite this optimism, we cannot look forward without considering both the challenges of our future and the enormous disadvantage of many in our society right now. We must lay down plans now that will take the next generation of Territorians forward.

When we imagine what the Territory will be like in the year 2030, it is possible to dismiss it as a far-away target too distant to think about. But we need to remember it was only 30 years ago that the Northern Territory became a self-governing entity.

Looking back over those 30 years, we have seen enormous changes in our economic base, social and cultural makeup, educational opportunities, governance systems and infrastructure development.

A vision for our future

So in 2030, will we look back over the previous 20 years with the same feeling of accomplishment? And will we have come to terms with some of the fundamental challenges we face today? That depends on what we do now.

While it is important for Government to provide leadership, our future depends on all of us making a contribution. Through Territory 2030, the Government has set a framework for all Territorians to write their own future.

The journey is well underway. Community consultations to date have mapped out a broad picture of how Territorians see their future. This is what they said:

Life-long learning will be a journey that Territorians take for granted. People from all backgrounds will actively participate in learning throughout their

life, developing their minds and their skills. Young Territorians will achieve comparable education results to other Australians. Education is the centrepiece of this entire strategy and we must aim to make the Territory a place where education is of the highest standard in Australia.

Indigenous Territorians will enjoy the fruits provided by a modern society, walking comfortably in our two cultures and proud in the understanding that non-Indigenous Territorians have started to fully appreciate 40 000 years of knowledge, history, laws, medicine and culture.

We will be a state with a unique constitution that reflects our distinct values and aspirations and builds foundations for our governance.

We will be a **healthy community**, having made great strides against preventable illness. We will have made substantial progress in meeting the challenge of providing full access to the spectrum of health services. Our health system will focus on wellbeing, not sickness, with an understanding of the deeper challenges in creating a healthy society.

Territorians will count themselves as an **inclusive society**, one that strives to create opportunities for everyone.

We will enjoy high levels of **home ownership**, a critical step in providing financial security for Territorians, completing the important triangle with jobs and lifestyle.

We will be true **custodians of our natural heritage**, valuing Indigenous knowledge and culture, living with a much smaller carbon footprint and understanding how to balance our needs with those of future generations.

We will be enjoying **sustained economic prosperity**, with a broader and deeper economic base, which includes the mining and resources sector, tourism, agriculture and business and industry, driving a higher standard of living across the whole Territory. Our economy will be built on a strong and diverse private sector competing locally, nationally and internationally and delivering 21st Century jobs for Territorians.

We will have become a **bridge between Asia and Australia** in every sense; geographically, economically and culturally.

We will have a clear **understanding of ourselves**. Our administration, education and business will be all that much better for it.

We will be the **cultural heart of Australia**, recognising the strengths of a society that embraces Indigenous culture and the contribution each of us makes to the rich multiculturalism of our society.

Our communities will be **well planned**, with cities and towns planned to account for the needs of our people, our environment and our sustainable future.

Our community will be **engaged** with its governments and systems, making meaningful contributions to decision making for the benefit of all Territorians.

The Government's **investment in housing** will be bearing fruit, with affordable and appropriate housing readily available to all Territorians.

One priority and five focus areas

These goals will not just happen. We need to plan ahead to make them a reality. To help us do so, we have developed one priority and five focus areas:

- **Education**, the centerpiece of Territory 2030
- **Society**, ensuring that all Territorians share in our growth and wellbeing in an inclusive way
- **Prosperity**, growing the Territory in a sustainable and achievable way
- **Health and Wellbeing**, making sure we understand the challenges of making people well, not just treating the sick
- **Environment**, protecting our natural assets in a balanced way
- **Knowledge, Creativity and Innovation**, nurturing the talents of our people across the length and breadth of the Territory and understanding the value of our culture and creativity to our overall wellbeing and education.

While we have developed these areas of focus, it is important to remember that we cannot neatly compartmentalise our efforts into six tidy boxes. The efforts we make in each area will impact on others. By growing our Territory, we impact on our environment and wellbeing. By improving education, we will improve health and wellbeing and economic outcomes.

This is an integrated strategy that rises above traditional structures and disciplines to look at the Territory as a single entity – a living organism that relies on all of its parts working together to prosper.

You said:

"The best way to maintain social cohesion and economic competitiveness in the global economy is to have an aware, open-minded community that places a premium on knowledge and education at all levels."

West Arnhem Shire Council

Submission No. 24

You said:

"The Commission considers the Territory 2030 process an ideal opportunity for the Northern Territory Government to put into place the foundations for policy and legislative change that will improve economic, social and health outcomes for all Territorians."

NT Legal Aid Commission

Submission No. 74

Approach to the Strategy

16

Action and transparency – these two words sum up the methodology for the Territory 2030 Strategy. We cannot afford to be long on words and short on substance.

Territory 2030 differs from most state-based strategic plans of the past because it will set clear and measurable targets rather than just broad statements of intent.

While targets might need to be adjusted over time, they bring an important level of rigour to Government accountability. They send a clear signal to the bureaucracy, industry and the community about exactly what the priorities are for the future.

When you look at some of the targets we have set, they may seem to be contradictory on the surface. How can we grow our manufacturing base while still protecting our natural environment? And how can we grow our population without creating a larger carbon footprint?

These paradoxes will challenge our thinking. They will force us to be strategic and lateral in our approach and integrated in our delivery.

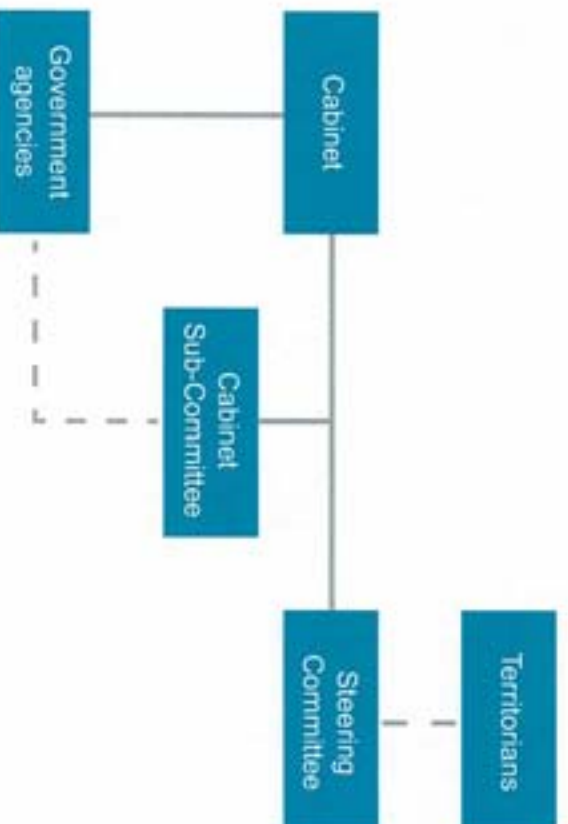
The challenge for all of us is to find a way forward – and we will.

Governance

Structure and reporting are important steps in ensuring Territory 2030 stays on the agenda. A special Cabinet Sub-Committee has been established that includes representation from outside of Government.

The Cabinet Sub-Committee will oversee the development of the Territory 2030 Strategy and subsequent implementation across Government. It will include both ministerial representation and the Chief Executive of the Chief Minister's own department, as well as the two Co-chairs of the Steering Committee. The Cabinet Sub-Committee will meet regularly with NT Public Sector chief executives to monitor and discuss progress against the targets.

The Steering Committee will be suspended once the Territory 2030 Strategy has been released, reconvening every two years to review and publish a public scorecard listing progress against each target.



Implementation

17 The Steering Committee has recommended Government put a number of additional measures in place to ensure the Territory 2030 Strategy becomes a road map for the future.

Implementation plans: Chief executives of Government agencies should be required to come back to the Cabinet Sub-Committee within a given timeframe with implementation plans for the strategy outcomes.

Committees: Government should consider the establishment of special committees or other mechanisms to assist Government in the reform process. This would take advantage of alliances between Government and the business, research and community sectors.

Education alliance: Given the importance of education as the centerpiece of this strategy, the Steering Committee recommends the establishment of a special committee or alliance on education to assist Government in implementing initiatives in this regard. The secretariat services for this group could be provided by the proposed Institute for Education and Child Development. Membership would include

a range of Government departments, non-government organisations, educational service providers, community representatives, researchers and national and international experts. The group would need to be constituted in such a way that its mandate remained regardless of government cycles and priorities, and that it connected directly to the highest levels of Government.

Regular reporting

Targets without accountability are meaningless, so transparency will be key to ensuring Territory 2030 stays on track. Progress reports will be released publicly at regular intervals detailing actions against each target.

These scorecards will provide complete transparency on where progress against each target is being made, where progress is an issue, where there is no progress and where a target or measure clearly needs to be reviewed.

The strategy will remain a living document, with independent review throughout its implementation. As the Territory changes or external forces are brought to bear, the strategy will be reviewed and updated to ensure it remains relevant and contemporary.

Territory 2030 timeline



You said:

"It would be greatly pleasing if the committee overall strives to maintain our 'unique' lifestyle. A nurturing, caring government which leaves the Territory in great shape for our children's children and not leaving too much of a carbon footprint on the planet."

Annette Ross

Submission No. 10

You said:

"The essence of sustainable development is that it is equitable. This means across the generations, races and the regions."

Arid Lands Environment Centre Inc.
Submission No. 55

The Territory in 2030

There is a number of certainties about the road ahead, regardless of what we do now.

Our population will grow, as will our economic base. Our environment will be put under pressure. Our budget will need to accommodate higher demands on education, health and social services. We will continue to be a force in the Asian region and lead the way for Australia to become a true member of our regional economy.

18

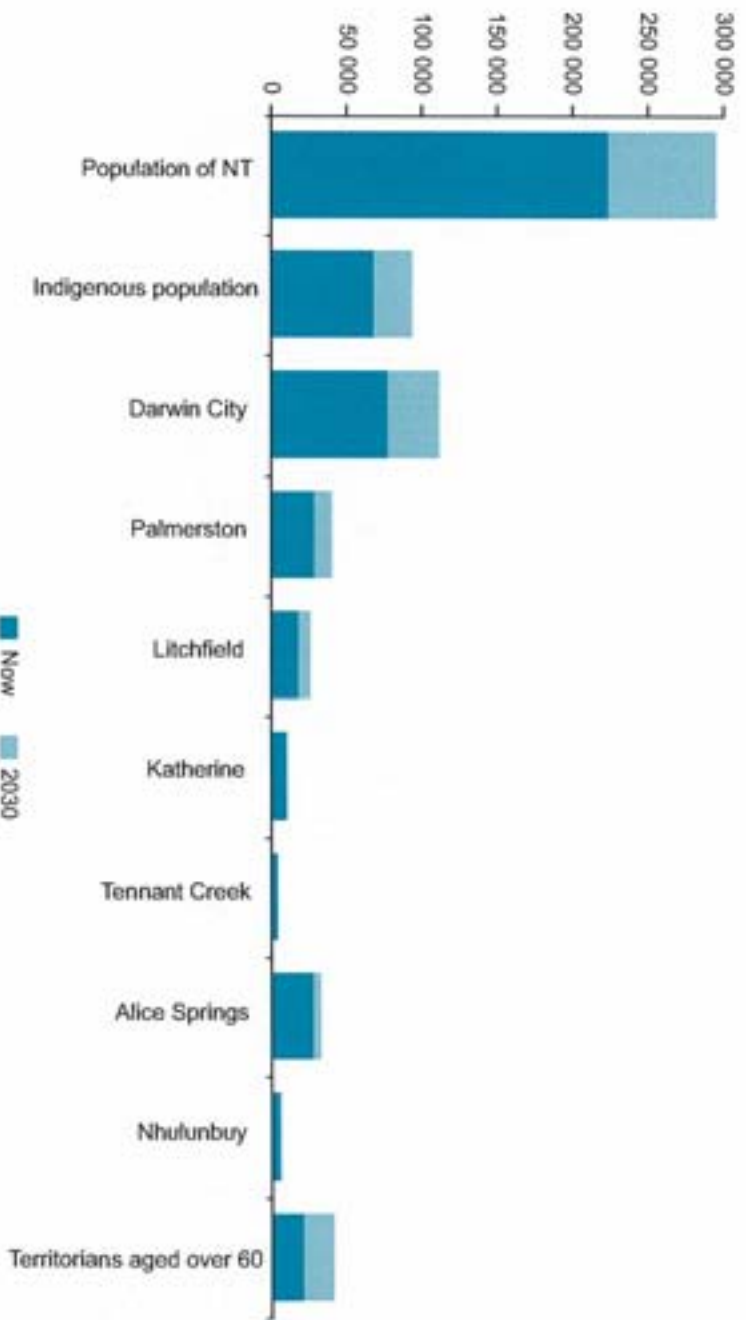
Chronic disease, violence, lifestyle-inspired illnesses and generational disadvantage are likely outcomes of a future without change.

This is what it might look like.

18

Our population

Our population will not only grow but also change in terms of demographics



For figures and sources, see Appendix 3

Our society

The Territory will be a state. We will need more infrastructure to service our growing population.

Measure*	Now	2030	% up by
No. of Territorians represented by each Member of the Legislative Assembly	8804	11 794	34
Houses/units	84 573	127 312	50.5

* NT Government Population Projections 2009

By 2030 we will need an extra:

Measure*	2030
No. of teachers	786
No. of doctors	105
No. of nurses	961
No. of schools	26
Megalitres of water per year	19 142
Megawatts of power per year	535 525

* NT Government Population Projections 2009

Our economy

The economy will grow and our economic base will diversify

Measure	Now	2030	% up by
Gross State Product (GSP)	\$15.6b	\$47.9b	208
NB: At present government spending as a percentage of total GSP is approximately 30%.			
Number of businesses operating	14 000	17 650	26
People in workforce	158 000	199 400	26

Cost of unleaded petrol (ULP)

	Now	2030	% up by
Cost of ULP per litre	\$1.27	\$8.00*	530

* <http://www.csiro.au/resources/FuelForThoughtReport.html>

Our main trading partner economies

Measure (AUD\$)		Now	2030	% up by
Combined economies	Indonesia	\$433b	\$2052b	374
	Japan	\$4377b	\$8638b	97
	India	\$1171b	\$5551b	374
	China	\$3280b	\$19 259b	487

Our climate

Weather: Climatologists predict significant changes to our weather over the next 20 years:

- Central Australia will be hotter and drier
- The Top End will be hotter and wetter
- Temperatures will rise an average of 2°C to 3°C
- The number of days per year over 35°C will increase from 11 to between 28 and 69
- Sea levels will rise, cyclones will be more frequent and intense and extreme weather events will significantly impact on biodiversity, habitats, tourism and food production.

Agriculture: Existing farm production could decline by 19.5% by 2030, affecting the \$218m cattle industry in particular.

Coastal zone: Sea levels will be heading towards their expected 2100 level of one metre above now. Rises in average temperatures of 2°C to 3°C could lead to the loss of some fresh water wetlands.

Human health: As the number of hot days increases more people are likely to suffer heat-related illnesses and tropical diseases will become more common.

Source: adapted from the Australian Government Climate Change Fact Sheet.

The 2030 Strategy

Key directions and initiatives

This is what we strive for:

- All Territory children will succeed at school and training, giving them the tools to be contributors to their community
- Our major remote communities will become economic centres, where parents can safely raise their children, give them a decent education and equip them to choose a future and a job in their community or anywhere else that they choose
- Our health system will focus on wellness, not sickness, with major reductions in smoking, drinking and other lifestyle factors that impact on our health and wellbeing
- Housing will be available and affordable, with levels of home ownership close to the national average
- We will live in an open and inclusive society, where differences are valued and leveraged to make our communities stronger
- We will have found a way to overcome some of the constraints to progress, including our infrastructure deficit
- We will have redesigned our communities to succeed in a world of global warming
- Our knowledge and creativity will be leveraged to build our society, our health, our economy and care for our environment.

Key initiatives

While the whole of the Territory 2030 Strategy is geared towards this vision, the Steering Committee has identified a number of key initiatives that will make a real difference.

These initiatives are designed to leapfrog the traditional incremental progress towards achieving a vision. By being bold now, we can make real and sustainable progress towards our goals. The key initiatives are:

- Adopt a wellbeing framework to enable policy decisions to be assessed across economic, environmental and social dimensions
- Establish a Northern Territory Future Fund as a means of sourcing investment capital for major initiatives that might focus on those areas not adequately covered by either Government or the private sector
- Establish an Institute for Education and Child Development to bring together education and the health of our young people as an integrated initiative
- Implementing a Northern Territory Household Survey to gather accurate information about the state of our communities.

The Steering Committee acknowledges recent Government announcements around housing reform and urges a strong and maintained focus in this area. It also recommends exploration of key initiatives in terms of economic development of Indigenous communities, growing our knowledge and creative industries and major reform of the health system.

Establish a Wellbeing Framework

Community wellbeing relies on a complex set of factors. The wellbeing of any community is a mixture of economic, cultural, lifestyle, environmental, educational and health factors.

Like the 'triple bottom line' principles of business in the 90s, community wellbeing is emerging as the true measure of the real health of a community.

The Steering Committee believes the adoption of a Wellbeing Framework can help governments make better decisions. It requires governments to consider policy in the context of economic, environmental and social impacts – the triple bottom line approach – rather than in isolation.

This approach recognises that measures of wellbeing must be multi-dimensional. Traditionally, governments have attempted to turn social outcomes into economic indicators, putting a price or cost on factors such as social inclusion, community health and cultural involvement. This approach has proved unsatisfactory because it demands artificial 'pricing' of non-economic outcomes.

Establish a Northern Territory Future Fund

The Territory is a big place with big opportunities. It will also require a large and sustained effort to put in place what is required to make our future bright.

Significant investment will be needed to make the Territory grow. While Government can provide some of this, it cannot do it alone. Neither can the private sector.

The Steering Committee recognises the level of investment needed to put this in place and recommends exploring new options to deliver it.

In particular, it believes the Territory should explore the establishment of a Northern Territory Future Fund that would:

- Be independently controlled and managed
- Secure alternative revenue streams
- Provide funding to invest in the growth of the Northern Territory – this might be in the form of additional infrastructure or education services as just two examples
- Consider investing to overcome deficits or to capture opportunities that do not naturally fit within the realm of Government or the private sector.

The overriding objective would be to expand on the capacity of the Northern Territory to develop further.

The Territory Government will support the Steering Committee to investigate how a Future Fund could be constructed.

Establish an Institute for Education and Child Development

The establishment of a major Institute for Education and Child Development would bring into sharp focus the obvious link between education and health, particularly during the early years.

Drawing on existing structures in health research and building on existing capacity in education, training and research in the NT, the Institute would focus on research and innovation with an emphasis on the particular needs of the Northern Territory but with the capability of using that knowledge to export to other national and world regions.

Well-resourced and independent of Government, the Institute would need to be clearly linked to policy makers and practitioners. Its charter would include assembling a nationwide and global coalition of experts, concerned with the achievement gap, to focus their efforts, share research and knowledge and provide high-level advice to Government.

Alliances with educational regions and individual schools would create a network of field sites, where research questions could be tailored and answered in practice, in collaboration with the Institute.

Implement an NT Household Survey

There presently exists no clear picture of the total wellbeing of the community in the Northern Territory. Unlike most states, no company undertakes research in our community on a widespread and regular basis. While Census data is useful, it is not regular enough to measure trends and adjust actions.

The Steering Committee proposes the Territory Government establish a survey to enable data to be collected and provide the community with the tools to measure change and make decisions about where efforts should be directed. Complex methodologies would need to be used to ensure the survey captures the full breadth of our community rather than relying on telephone surveys alone.

One Priority and Five Focus Areas

You cannot make changes in one area of the Northern Territory's development without impacting on broader issues. Territory 2030 is an integrated strategy that understands the complex interrelationships between the focus areas.

While Territory 2030 is organised around one priority and five focus areas, the plan needs to be seen as a whole – a whole that is greater than the sum of its parts.





Priority: Education

Education and a commitment to life-long learning allow people to reach their potential and contribute fully to the development of the Territory. Yet good educational outcomes remain a dream for many Territorians.

The education system will need reform to meet the challenges of the next 20 years. Accordingly, the Steering Committee has decided that education must be the centrepiece of the Territory 2030 Strategy.

Government is not the only player in the education sector, so sustained progress is going to take a collaborative approach. There obviously needs to be a new alliance – between Government and non-government educators and players in the research, policy, practice and community sectors – to achieve our goals.

This can be done by creating a culture of excellence, built around particular niche areas including distance learning, remote settings and links with South-East Asia. It can be done by establishing an Institute for Education and Childhood Development and developing strong alliances between policy, practice, research and the community as well as working from a strong evidence base.

At the core of the strategy is the formal education of Territorians, to ensure that we encourage the highest levels of achievement and that all Territorians have access to a quality education. We must offer high-calibre schooling that caters for the diversity of the population and reflects our multicultural region in its teachings.

Indigenous education is a priority. While Indigenous students make up almost half of our school population, they are massively under represented among our high-achieving students. We cannot sustain an education system that is failing such a significant proportion of our children,

Education is a major export industry for Australia, and the NT has the potential to be part of this industry. We have unique expertise in tropical, desert and Indigenous knowledge. We should leverage this experience to build our resources and capacity.

Involving all parts of our community in life-long learning will build individual and Territory-wide prosperity, driving the development of our economy and supporting the development of creativity and the arts. The Territory needs to invest in education not only within the school system, but at the tertiary level and within its adult population.

You said:

"An educated and inspired community, actively participating in the work, life and health of the Northern Territory, is our best legacy for the future."

West Arnhem Shire Council

Submission No. 24

Objective 1: Territorians meet or exceed the national standards for education and training.

Territorians expect their children to perform as well as children in any part of Australia. While many of our urban schools perform as well as or better than their counterparts elsewhere in Australia, our education system confronts an immense challenge to improve the educational achievement of Indigenous students, particularly in remote areas.

Education starts well before school, and our challenge includes ensuring children are school-ready by the age of five and in a position to take advantage of their learning from day one.

You said:

"As work towards 2030 is contemplated it is in my opinion critically important that the past be considered so that education is about building on what has gone before."

Henry Gray

Submission No. 53

Our aim	Examples of success or comments
Ensure that each Northern Territory community has an Australian Early Development Index at or above the national average by 2020.	<p>Children ready for school.</p> <p>Agencies will be able to target appropriate responses for improvement.</p> <p>Young children who need extra help from day one will be identified and supported.</p>
Halve the gap in literacy and numeracy achievement between Indigenous and non-Indigenous students by 2020 and halve it again by 2030.	<p>Improved literacy and numeracy for Indigenous students.</p> <p>Improved opportunities to enter the workforce and participate in mainstream society.</p> <p>Improved work opportunities.</p>
By 2030, Territory students will comfortably meet the national achievement rates for both literacy and numeracy.	<p>Improved opportunities to enter the workforce and participate in mainstream society.</p> <p>Improved work opportunities.</p>
By 2020, all Territory students are able to demonstrate achievement in Indigenous Studies, as part of the NT Curriculum Framework.	<p>Students will have knowledge of Indigenous history and culture.</p> <p>Indigenous Studies are a mandated part of the NT Curriculum Framework.</p> <p>Students will have an understanding of cultural competency and be able to apply it to how they live and work.</p>
By 2020, the proportion of 15-19 year olds attaining Year 12 (NTCE) or equivalent is at or above national levels.	<p>Improved work opportunities for young people.</p> <p>Year 12 is an important step in opening up opportunities for life-long learning.</p>
Continue to increase the number of Territorians who are completing higher education or VET training courses.	<p>A highly skilled workforce.</p> <p>A competitive workforce environment.</p>

How we will measure success

- Australian Early Development Index
- Council of Australian Governments National Partnership Agreement measures
- National Assessment Program – Literacy and Numeracy (NAPLAN) results
- Higher education results
- VET results

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- make sure our young children are ready to start school
- continue to improve outcomes for our Indigenous students and the general school population by aggressively supporting them to meet the national achievement rates
- make Indigenous studies a compulsory component of the School Curriculum
- have more students complete Year 12 and continue to increase our VET student numbers.

Objective 2: Promote life-long participation in education.

Education is not just for school students. Learning starts in the early years with parents and families as our first teachers, then continues through childcare and school through to post-school and institutional education. Evidence shows us that making gains in the early years improves not only education outcomes, but long-term health and wellbeing.

The days when learning ended at the conclusion of school or university are long gone. Every adult has a responsibility to life-long learning to ensure they make a full contribution to their community. Education continues throughout life and into the retirement years. It also enables us to fully utilise the skills and experiences of all our people.

You said:

"A strategic aim must be to ensure that education services are developed and available to the ageing population so they can access and utilise social and technological advances, including, but not limited to advances in information and communications technologies."

National Seniors Australia

Submission No. 50

Our aim	Examples of success or comments
By 2020, participation by young Territorians in pre-school will meet, and by 2030 exceed, national levels.	Our children will be school-ready.
By 2030, all school-age Territorians will be enrolled and attending schools at nationally comparable levels.	Enrolment and attendance rates are improved. More Indigenous children enrolled and staying at school.
By 2020, the proportion of 15-19 year olds engaged in education until Year 12 is equivalent to national levels and by 2030 above national levels.	Senior students are staying longer at school and increasing their employment prospects.
By 2030, increase the Territory's proportion of higher education students to 1% of all higher education students in Australia.	Our higher education system offers more choices to students. Critical mass and more choices ensure the long-term viability of our university.
Continue to exceed the national average for Vocational Education and Training (VET) participation.	The Territory continues to have a high number of students who participate in the VET system. Improve the overall skills of Territorians and build a workforce for long-term growth.
Increase the number of Territorians participating in adult education, professional development, community education and other programs.	An increase in the number of skilled Territorians. Improved literacy and skills across a range of areas including health literacy, technical skills, creative and the arts, hobbies and sports. Improved social cohesion. Improvement in adult literacy and numeracy, especially for older Indigenous people. Community-based training opportunities for Indigenous people are available.

Our aim	Examples of success or comments
Expand the availability of education and training in the prison system, creating the opportunity for a better life outside prison.	The potential to reduce reoffending rates. Increased life skills and opportunities for employment when prisoners are released. Increased literacy, numeracy and trade training.
Expand and recognise learning opportunities outside schools for children.	Out-of-school-care programs attached to schools. A range of activities outside formal school for children including music, the arts, sports and other community-based programs.

How we will measure success

- School enrolment and attendance data
- VET data
- Higher education data
- Department of Justice data
- Proposed NT Household Survey

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- have more Territory children attending our pre-schools
- have more Territory children enrolling and continuing to attend our schools
- increase the number of students attending our higher education facilities
- continue to increase the number of students undertaking Vocational Education and Training courses
- expand learning and training opportunities for prisoners
- recognise the value of learning outside school and the home.

Objective 3: Develop a world-class education system.

All Territorians, whatever their location or their circumstances, should have access to world-class education. To meet this goal in the future, a reform of our current system needs to occur.

New technologies offer us the opportunity to increase the range of subject choices and learning options for Territorians. We also need to equip our teachers to deliver in this environment, growing our own as well as importing the best the world can offer.

Incremental change is not enough. Bold reform will be required, including the exploration of new systems, alliances and relationships to make it happen.

You said:

"Our ideal vision would see high-calibre schooling that caters for the diversity of the population, reflecting our multicultural region in its teaching. It would be an education system that is well-resourced and internationally connected in research-policy-practice alliances not yet seen in the Territory."

School for Social Policy and Research

Charles Darwin University

Submission No. 41

Our aim	Examples of success or comments
By 2030, all students can access high-quality education and their preferred area of study.	<p>A range and choice of education facilities and learning approaches is available, including non-government services, even in remote areas.</p> <p>Student accommodation and childcare facilities to enable mothers to return to education in the tertiary sector.</p> <p>Students have access to online and/or virtual schooling.</p> <p>Students in middle and senior years have a wider choice of subjects.</p> <p>New and innovative learning approaches are used, rigorously evaluated and made widely available if successful.</p>
Students from regional and remote areas have access to boarding schools that are closer to home.	<p>More boarding schools are established in centres closer to where students live.</p>
By 2030, the education workforce reflects the cultural profile of the student population.	<p>There will be more Indigenous teachers, assistant teachers and other school-based staff.</p> <p>There will be more Indigenous staff in non-teaching policy and leadership positions.</p> <p>There will be more teachers, assistant teachers and other school-based staff from diverse cultural backgrounds.</p> <p>There will be specialist staff including early childhood, literacy and numeracy and linguistics.</p>
The Territory will have a highly skilled and stable education workforce; home-grown as much as possible.	<p>There will be improved outcomes for students.</p> <p>There will be a greater retention of teaching staff who are provided with appropriate salaries and working conditions.</p> <p>The Territory will have quality principals who are professional leaders in their own right and are empowered by the education system to improve outcomes in schools.</p> <p>The Territory will be an Australian leader in teacher education and training.</p> <p>The Territory will attract and retain quality teachers who provide quality teaching.</p>

Our aim	Examples of success or comments
A sophisticated approach to fund schools based on enrolment and need.	<p>Greater funding flexibility for schools.</p> <p>Schools are able to provide the staffing model best suited to students' needs.</p>
The Territory is a world leader in providing education in remote settings, built around evidence-based practice.	<p>Long-term planning, implementation and monitoring are built around an alliance between policy-makers, practitioners in Government and non-government providers, researchers and communities.</p> <p>New approaches are based on the best quality evidence and are rigorously monitored and evaluated.</p> <p>The Territory will have an Institute for Education and Child Development.</p> <p>In addition to student performance data, we will collect and report on teacher performance data, and on teacher, parental and student expectations of, and satisfaction with, schools.</p>
By 2030, Darwin will be recognised as a 'university town' and a hub for international education and Alice Springs a hub for remote education.	<p>The Territory will have more home-grown teachers.</p> <p>The tertiary institutions in the Territory will have developed further and will deliver the workforce required by the region.</p> <p>Town planning in Darwin and Alice Springs will incorporate tertiary institutions as essential elements of the life of the cities.</p> <p>More international students will be studying in Darwin and Alice Springs.</p>

How we will measure success

- National education data
- School attendance and enrolment figures
- NT Department of Education and Training data, including staff recruitment and retention, school attendance and teacher performance
- Higher education data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- ensure that all Territory students receive a high-quality education and have a wide range of subject choices available to them
- ensure that students from regional and remote parts of the Territory have boarding schools closer to where they live
- have an education workforce that looks similar to the cultural makeup of the student population
- consider establishing our own Institute for Education and Child Development
- grow our own high-quality principals, teachers and other education staff
- establish Darwin as a 'university town' and a hub for international education
- establish Alice Springs as a hub for remote education.

Your comments on Territory 2030

Education

"I believe there is great opportunity in improving the level and accessibility of training to increase community capacity."

National Industry Skills Council

Submission No. 58

"The business community can also take an active role in motivating students as they mature and in facilitating their transitions to post-school study and work."

The Smith Family

Submission No. 25

Society

"Our residents are telling us that affordable housing is a priority for the current and future generations."

Darwin City Council

Submission No. 11

"The feeling of being included into a new social fabric is an essential building block for the recovery of people who have been affected by torture and trauma."

Melaleuca Refugee Centre

Submission No. 62

Prosperity

"A robust economy gives us the opportunity to ensure that the benefits are shared by all Territorians as we grow together."

West Arnhem Shire Council

Submission No. 24

"Investment in sustainable food production, especially concerned with the wet/dry tropics, should be a priority, here and globally."

NT Horticultural Association Inc

Submission No. 64

Health and Wellbeing

"The NT must work towards reducing alcohol consumption to the national average. International evidence indicates that when alcohol consumption declines, so too does alcohol-caused harm such as murder, manslaughter, suicide and injuries that require hospital admission."

NT Council of Social Service (NTCOSS)

Submission No. 33

"Incorporate alternative and main stream health professionals in specific wellbeing centres in each shire."

Annette Ross

Submission No. 10

Environment

"Incorporate ecological sustainable principles in to all urban planning and housing design."

Georgia Glen, Anja Bretfeld, Levin Diatschenko, Jack Tinapple, Karen Cieri, Debbie Hudson

Submission No. 67

"The Alice Springs community is geared up to create a sustainable town which champions renewable energy."

Desert Knowledge Australia

Submission No. 73

Knowledge, Creativity and Innovation

"Innovation – constantly applying and re-applying knowledge to what we do – must become embedded in everything we do, in business, government and in community life."

West Arnhem Shire Council

Submission No. 24

"... a thriving performing arts sector is one of the hallmarks of a capital city and the amenity it offers its citizens."

Darwin Entertainment Centre.

Submission No. 40



Focus Area: Society

The way we relate to each other determines the type of society we are. Communities are defined by the network of social relationships that hold them together. Strong relationships mean strong, cohesive communities.

These relationships are complex and include factors such as governance, culture, spiritual connections, ethnic background and learned behaviours.

The 'health' of a community has enormous impacts on its society. A breakdown in justice leads to crime and disorder. A commitment to fairness encourages people to treat each other with respect. A society that is inclusive experiences racial harmony, less violence and greater participation in the wider community.

The test of a healthy society is how it includes all of its citizens in its sphere of influence. As the Territory is home to some of Australia's most disadvantaged citizens, we need to remain fixed on the goal of including all our fellow Territorians in our thinking.

The Australian Government Social Inclusion Board has developed a set of social inclusions principles based upon the belief that all Australians need to be able to play a full role in all aspects of Australian life. To be socially included, all Australians must be given the opportunity to:

- Secure a job
- Access services
- Connect with family, friends, work, personal interests and local community
- Deal with personal crisis
- Have their voices heard.

This model emphasises the interconnections between the different themes in the Territory 2030 Strategy.

You said:

"Walk with them, talk with them – with Indigenous landowners. Don't talk greed to them. Listen to their wisdom. Let them have a say with their land. Don't go throwing money at them because that causes confusion and family feuds. Don't try and undermine Aboriginal people. If they say 'no', walk away."

Uncle Turner

Submission No. 47

You said:

"A society arranged so that resources are shared in order to create more economic and cultural equity is one where there is less social unrest and disharmony."

Peter Tait

Submission No. 17

Objective 1: A strong and vibrant democracy.

Statehood is an essential element to the future development of the Northern Territory and by 2030 the Territory will already be an established state of Australia. A strong and vibrant democracy goes to the heart of Statehood. As a state, the Territory will have the power to make its own laws, it will have a stronger voice in the national parliament and Territorians will be recognised as equal Australian citizens under the Australian Constitution.

Participation in a democratic system can happen at a number of levels, including the participation of Territorians in electoral processes and also levels of participation in government policy and decision making.

Participation in the electoral process will lead to increased awareness and engagement by the public.

It will also give greater legitimacy to election results and provide greater recognition of the mandate for those elected to govern the Territory.

You said:

"The Statehood Committee believes that Statehood is an essential element to the future development of the Northern Territory and by 2030 the Territory will already be an established State of Australia."

Statehood Steering Committee

Submission No. 21

Our aim	Examples of success or comments
Statehood for the Territory is achieved.	The Territory is able to make its own laws without the risk of them being overturned by the Australian Government.
All Territorians actively participate in our political system.	<p>More Territorians are participating in the electoral process.</p> <p>Some Government decision making has already been devolved to the new local government structures.</p> <p>The level of parliamentary and local government representation reflects the diverse makeup of the Territory.</p> <p>The community is consulted appropriately on major decisions.</p> <p>Territorians are more involved in activities like regional land-use planning, the development of new legislation and changes to major policy.</p>

How we will measure success

- Australian Electoral Commission
- Northern Territory Electoral Commission
- Local government reports
- Territory Government reports
- Development Consent Authority reports

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- work to achieve Statehood
- encourage participation in our political system.

Objective 2: The Territory offers affordable and appropriate housing that meets the varying needs of Territorians.

Housing is a basic right of all citizens. Having sufficient, appropriate and affordable housing is a key challenge for communities worldwide.

Housing impacts on economic growth, individual health and education. It also has an interdependent relationship with the ability for families and individuals to lead productive lives; that they can obtain and keep jobs, that children can attend school and reach their potential and that people are safe.

Urban and remote communities, women and children escaping violence, youth, people with a mental illness, the aged, Territorians with a disability, refugees, families and other vulnerable members of the community also need access to safe and appropriate housing.

You said:

"NT Shelter believes that any sustainable and economically viable society requires a diverse social mix of people, interests and skills with appropriate and affordable housing being available to support and encourage development and growth."

NT Shelter

Submission No. 20

Our aim	Examples of success or comments
By 2030, every Territorian has access to appropriate accommodation.	<p>Fewer people are homeless or living in inappropriate accommodation.</p> <p>Communities are safer.</p> <p>There is a reduced call on refuges and hostels.</p> <p>Town camps and remote homes are upgraded or built to appropriate standards.</p> <p>The number of people sharing bedrooms is reduced to an acceptable level.</p> <p>Young people can afford to stay and work in the Territory.</p> <p>There is more social housing available in the community for vulnerable or disadvantaged members of the community.</p> <p>People with a disability have appropriate housing available to them.</p> <p>Families can afford to move to and stay in the Territory.</p> <p>Seniors have more accommodation options available to them.</p> <p>The employment market can expand and economic growth can continue.</p>
Housing affordability (for purchase or rent) exceeds the national average from 2015.	<p>More Territorians are able to purchase their own homes.</p> <p>There is a decreased reliance on public housing.</p> <p>Houses and units are more affordable to buy or rent.</p>

How we will measure success

- ABS published data
- Territory Government reports and data sources
- Australian Council of Social Service and NT Council of Social Service reports
- National Disability Services reports
- Australian Government reports and data sources
- NT Shelter reports and data sources
- Proposed NT Household Survey

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us:

- providing appropriate and affordable housing for all Territorians is one of the most immediate and pressing issues facing the Territory
- providing tax incentives to senior Territorians when they sell their homes and are looking at aged accommodation will encourage more of them to stay in the Territory.

Objective 3: The Territory maintains an enviable lifestyle.

The Territory offers a unique way of life and Territorians are very protective of the lifestyle they enjoy now.

Since self-government in 1978, the Territory has made tremendous strides forward. However, not everyone is enjoying that progress, particularly Indigenous Territorians and those living in remote areas.

Protecting our unique lifestyle means understanding the challenges of all communities; keeping young people engaged, meeting the challenges of an ageing society and leveraging the opportunities created by our rich multicultural society. It also means providing the facilities and services that our residents expect in a modern community.

You said:

"Provide social structure and programs that enhance the image of Palmerston as a safe, functional, welcoming and appealing city where there are things to do for all of our citizens and visitors."

Palmerston City Council

Submission No. 4

You said:

"Another factor in achieving our vision of enhancing Darwin's unique lifestyle and tropical feel is to move towards undertaking an influencing role in the planning and developmental processes that impact Darwin."

Darwin City Council

Submission No. 11

Our aim	Examples of success or comments
Territorians have access to a wide range of facilities and activities that enhance the Territory lifestyle.	<p>More parks and nature reserves.</p> <p>A greater number of bike paths.</p> <p>Through improved marine facilities, Territorians will have greater access to fishing, boating and other aquatic activities.</p> <p>Recreation facilities and other activities such as waterslides, swimming pools, sporting facilities and clubs and cultural events.</p>
The Territory has a focus on work-life balance.	<p>Access to a 4.5-day week and other flexible working practices for all employees.</p> <p>Family friendly workplace policies in all workplaces.</p>
The number of Territory teams participating in national sporting competitions is expanded.	<p>The NT already has the Opals. We could have teams in football codes, basketball, cricket, softball and other sports played at the national level.</p>
By 2020, Territorians are participating in sport and physical activity at the same level as other Australians.	<p>We are healthier Territorians.</p> <p>There is enhanced social cohesion and sense of community.</p> <p>More Territorians are recognised as world-class sports men and women.</p>

Our aim	Examples of success or comments
People with a disability have access to a wide range of opportunities.	Territorians with a disability have an increased opportunity to participate in all activities and reach their full potential.
Territorians and our suburbs, cities, towns and the regions are connected by appropriate infrastructure.	<p>We have better transport links through improved road and air infrastructure and through the provision of improved public and private transport.</p> <p>More Territorians are able to reach each other and conduct business through the use of broadband Internet and other technologies.</p>

How we will measure success

- Territory Government data
- The Exercise, Recreation and Sport Survey
- ABS published data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should aim:

- to make the most of the Territory lifestyle
- for a wide range of facilities and activities for Territorians to enjoy
- to continue to excel in sport and increase our presence at the national level
- to improve infrastructure so Territorians can travel unimpeded across most of the Territory
- to increase access to broadband Internet and other technology
- to make the NT more accessible to people with a disability.

Objective 4: Ensuring public safety.

Every Territorian has a right to feel safe – in their home, at work, on roads and in public spaces.

We should not be accepting of any avoidable death or injury.

The emotional, social and economic impacts of crime, loss of life and serious injury have an effect on individuals, families, businesses, and entire communities long after an event has occurred.

Making the Territory a safe place to live and work is the responsibility of everyone – governments, business and industry, community and sporting groups, families and individuals. Everyone has a role to play.

You said:

"Territorians are entitled to be safe and secure in their communities – at work, home and on the roads."

West Arnhem Shire Council

Submission No. 24

You said:

"Major outcomes to be achieved in the next three decades in the NT (include) a respectful, tolerant, safe and socially untroubled society for all NT residents."

Peter Tait

Submission No. 17

Our aim	Examples of success or comments
<p>By 2030, reduce the number of Territory victims of:</p> <ul style="list-style-type: none"> assaults, including domestic violence property crime anti-social behaviour. 	<p>There are:</p> <ul style="list-style-type: none"> fewer Territorians assaulted fewer victims of domestic violence fewer victims of property crime reduced levels of anti-social behaviour. <p>There is increased community harmony and social cohesion.</p>
<p>Reduce the number of Territorians killed on our roads by 2012/2013 and meet the national benchmarks by 2030.</p>	<p>There are fewer people dying on Territory roads.</p> <p>Territorians are not accepting of any road death.</p> <p>Fewer Territorians are killed in road accidents.</p> <p>Families are not forced to leave the Territory or move through the loss of a family member.</p> <p>There is a reduced call on our emergency services.</p> <p>There is a reduced loss of productivity in the workplace.</p>
<p>Reduce the number of Territorians suffering serious road injuries by 2012/13 and meet the national benchmarks by 2030.</p>	<p>There is a reduced call on our emergency services.</p> <p>There is a reduced call on our health services.</p> <p>There is a reduced loss of productivity in the workplace.</p>
<p>By 2030, substantiated cases of child abuse are reduced by 20%.</p>	<p>Children are safe in their homes and their community.</p>

Our aim	Examples of success or comments
By 2030, there is no increase in the number of children placed in out-of-home-care arrangements.	Children are safe in their own homes.
By 2012, all primary school-aged children attending urban schools (who are able to) will attain a Level 4 Swim and Survive Award.	Territory families do not suffer the loss of a child through an avoidable death or injury in the aquatic environment. We are no longer the state/territory with the highest drowning rate in Australia.
By 2020, all primary school-aged children attending all Territory schools (who are able to) will attain a Level 4 Swim and Survive Award.	Swimming is fun and healthy. All Territory children will have improved health and social outcomes in a recreational environment.
Reduce the number of workplace-related injury fatalities by 20% by 2012 and workplace injuries in the Northern Territory by 40% by 2012 and reduce or maintain those rates to 2030.	There will be increased productivity in the workplace. We will not lose Territorians through workplace accidents that should be avoidable. There will be a reduced call on our health and emergency services.

Note: Making sure Territorians are safe and reducing crime and violence is of high importance to the Northern Territory. However, certain factors can actually increase reported crime but not necessarily increase offending. Increases in reporting can be as a result of increased levels of confidence by victims in reporting their complaints to the police. A sharpened focus by police or changes to legislation can also cause an increase in reporting. These fluctuations over time need to be taken into account when setting realistic targets and tracking progress.

How we will measure success

- Crime and justice statistics
- ABS data
- Institute of Criminology data
- Royal Life Saving Society reports
- Department of Education and Training data
- Department of Justice data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should aim:

- to make the Territory a safe place to live for all Territorians
- for all road users to drive safely and to reduce the number of deaths and injuries on our roads
- for all Territory children to be safe from abuse and harm and living in a loving home
- for all Territory school-aged children to be able to learn to swim
- for safe workplaces.

Objective 5: Investing in and valuing our people, cultures and communities.

Communities that respect, value and celebrate diversity feel the benefits across the board. Economies flourish, people are healthier and communities are stronger when social norms are built around respect.

Territorians enjoy a rich tapestry of diversity. Indigenous knowledge is highly valued and we are proud of our multiculturalism. We celebrate both young and old in our society and welcome people who others may consider to be 'different'.

You said:

"If you want to have a prosperous, healthy Territory with opportunities for all people, then as decision makers shaping the Territory's future, you can help by doing the following:

- recognise the validity of Indigenous languages
- support and encourage Indigenous people to use, practice and teach our languages
- recognise and support Indigenous law
- recognise Indigenous education systems and use them in the education of our children
- recognise Indigenous health knowledge and use it in the care of Yolŋu patients where appropriate
- document, value and teach Yolŋu medicine, environmental knowledge, law and economic history in schools and communities throughout north-east Arnhem Land (and the wider Northern Territory school community)."

Rev Dr Djinijini Gondarra OAM

Submission No. 70

Our aim	Examples of success or comments
More Indigenous Territorians will be employed in our cities, towns and the regions.	There will be more Indigenous Territorians participating in the economy. The flow-on benefits will be both economical and social.
More Territorians from diverse backgrounds are in leadership positions.	The Territory has a diverse group of community leaders to look to as role models. The Territory is socially inclusive of all cultures. There are more Indigenous Territorians in leadership positions across the Territory.
There are more Territory women taking up leadership positions.	We see more Territory women: <ul style="list-style-type: none"> • in executive positions • on boards and committees • in elected positions • as role models across all sectors.
A range of inclusive programs that support and value the contribution people with a disability make to the workforce are available across the Territory.	The Territory Government's Willing and Able Strategy or similar programs are available to the community sector and other workforces.

Our aim	Examples of success or comments
All Territorians see cultural diversity as a positive influence in the community.	<p>More Indigenous people will have a greater understanding of the non-Indigenous way of life.</p> <p>More Territorians will have a greater understanding of the diverse mix of cultures that make the Territory what it is today.</p>
Across the Territory there is official recognition of Indigenous place names and the stories that link them.	More non-Indigenous people will have a better understanding and appreciation of Indigenous culture and history.
Larger remote towns will have access to an appropriate level of services and amenities.	<p>This will allow for:</p> <ul style="list-style-type: none"> • town planning • business development • housing • private sector investment. <p>Larger remote towns will have greater access to a range of services, including education, health, justice and local government services.</p> <p>There will be quality houses for residents and there will be less overcrowding.</p> <p>Increased levels of services and amenities, new infrastructure and private sector investment will lead to more jobs in these towns.</p> <p>It will also lead to improved private and public transport options and more reliable communications.</p>
The value of unpaid work in the community is valued and celebrated.	<p>The level of volunteering in the Northern Territory will increase across a range of sectors including:</p> <ul style="list-style-type: none"> • emergency services • sports • schools • carers in the home. <p>The contribution that volunteers make to the economy and to the social fabric of the community will be further recognised and celebrated.</p>

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data
- Australian Council of Social Service and NT Council of Social Service reports and data
- National Disability Services reports and data
- NT Carers reports and data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- expand the job participation rate of Indigenous people
- encourage more Territorians from diverse cultural backgrounds to take up leadership positions in our communities
- have even more Territory women take up leadership positions
- value and celebrate our diverse population
- recognise the cultural heritage of the Territory by formally recognising and using Indigenous place names
- think of and treat larger remote towns in the Territory as towns in their own right
- value and celebrate our volunteers and carers
- provide cross-cultural training for a wider group of Territorians, including the retail and business sector.

Your comments on Territory 2030

Education

"The NT is a 'young' place which is to its advantage – it can lead in education in this country if it so desires."

Name withheld

Submission No. 1

"Vocational pathways will be the lifeblood of all education and training players."

School for Social Policy and Research

Charles Darwin University

Submission No. 41

Society

"... 'social inclusion' at the coal face, and a whole range of issues need to be addressed if we are truly going to build an inclusive society."

Jonathan Pilbrow

Submission No. 63

"By 2030, remote communities could be running themselves with the assistance of local councils, provided solid plans and reforms are made through an authentic collaborative process now."

Name withheld

Submission No. 1

Prosperity

"We particularly support the need to look at housing in relation to urban development of Darwin and elsewhere and the required infrastructure throughout the Territory over the next 20 years."

Fyfe JMA

Submission No. 22

"... recognise the need to continuously develop the port, provide flexible bulk loading infrastructure and be in a position to react to the cyclic nature of commodity production."

NT Resources Council

Submission No. 46

Health and Wellbeing

"While Amity acknowledges the need for intervention and treatment services for problematic behaviours related to drug and alcohol use, it strongly believes that any planning must incorporate an emphasis on healthy lifestyle."

Amity Community Services

Submission No. 75

"The NTCS believes that the answer to many of the health workforce problems is to educate all categories of health professionals in the NT."

NT Clinical Schools

Submission No. 23

Environment

"Develop more of our coastal areas in complete harmony and respect for traditional landowners and native ecology/wildlife."

Annette Ross

Submission No. 10

"Build strong institutions for sustainability and environment protection."

Environment Centre NT

Submission No. 69

Knowledge, Creativity and Innovation

"Alice Springs is nationally and internationally recognised as desert Australia's centre of innovation, desert knowledge and education and a major centre of desert innovation."

Desert Knowledge Australia

Submission No. 73

"Promote universal design principles and expand the availability of assistive technology."

National Disability Services

Submission No. 36



Focus Area: Prosperity

The Territory economy has done very well by most macro measures since self-government in 1978.

The economy is growing – most often at a higher rate than the rest of Australia – and jobs growth has been high. Territorians generally enjoy a high standard of living, with low unemployment, high wages and excellent employment prospects for most school leavers.

The picture is not quite so sure when the lens is focused at the micro level. There is still much to be done to build a sustainable economy across all of the Northern Territory.

Our economy is predominantly based on a narrow central spine with varying-size economies placed along its length. The future economy needs to extend in the fullest sense, not only from north to south, but also from east to west. Indigenous people must be active participants in every quarter of the economy.

We have made considerable progress in developing a strong private sector, but there is still much effort to be expended. Skills, infrastructure and an adventurous spirit will be paramount.

To achieve this, the economy must continue to grow at a rapid pace.

The fundamental aspirations for the Northern Territory economy are simple:

- Territorians have jobs
- The economy has a broader base that reduces the extreme business cycle volatility currently inherent in the economy
- The Territory takes advantage of the future business and economic opportunities that will emerge to remain competitive into the long-term.

Achieving these fundamentals will require the continued creation of new economic opportunities, a competitive business climate, investment in infrastructure, a competitive and productive workforce and land for new developments.

The Territory has enormous potential to grow its economy across sectors. It needs to take hold of the

opportunities in moving ahead and ensure all parts of the Territory are involved in this growth.

At the time of preparing this draft strategy, there is a great deal of uncertainty surrounding the near-term economic prospects for the Northern Territory. The world economy has taken a heavy battering from events surrounding the global financial crisis and the predictions remain dire in many circumstances.

To date, Australia has weathered this storm better than most countries, and the Territory, in turn, has weathered the challenges in Australia reasonably well.

However, it is not a time to take anything for granted. The Territory is going to be challenged and that challenge will be felt by Territory businesses and by Territory families.

The Federal Stimulus Package is estimated to be worth \$505m to the Territory over the next two years. Those injections will be crucial in underpinning economic activity in the coming period, on top of the significant investment of the Territory Government in its infrastructure program.

In this environment, the Steering Committee acknowledges that it can seem a little insensitive to be seen to be focusing on the 20-year agenda when the challenges for some are obviously here and now.

However, irrespective of the timing of the business and economic cycle, long-term economic planning and positioning is critical to long-term economic success. This plan hopefully provides some insight into what Territorians have told us is important if we are to achieve that.

You said:

"By the year 2030 the NT will be a strong and prosperous state that will lead Australia in trade, innovation and development."

NT Cattlemen's Association

Submission No. 76

Objective 1: The Territory invests in its economic future.

The Territory has enjoyed considerable economic growth since self-government. Importantly, it has seen the emergence of a larger and more competitive private sector delivering goods and services both for export and for consumption locally. The continuation of the momentum of the past 30 years will require even more, and significant, private and public investment to fully exploit the potential in our economy.

You said:

"The NT food production sector and beef industry will be at the forefront of innovation and efficiency, producing high-value food products for domestic and international consumption."

NT Cattlemen's Association

Submission No. 76

Our aim	Examples of success or comments
Secure new private sector investment to continue to expand our economy.	Private sector investment is one of the key foundations for economic growth.
Continue the high levels of public sector investment in infrastructure, including schools, roads and ports.	The capital program of the Territory Government is approximately \$1b per year.
To take a fresh look at alternatives and new options to rapidly accelerate the development of infrastructure.	The Strategic Indigenous Housing and Infrastructure Program (SIHIP) is an example that might be copied for other infrastructure challenges.
Undertake long-term planning for the provision of key utilities to support ongoing investment.	The Territory needs to have a long-term time horizon on utilities to ensure that investment decisions are made at the right time.
Ensure that there are sufficient serviced land buffers to support industrial, commercial and residential expansion in all of our towns and cities.	This provides a ready basis for growth and drives long-term price stability for land.
Develop appropriate economic infrastructure in all of our towns and cities.	The Territory needs to take a fresh look at what is needed to expand local and regional economies.
See Darwin develop into one of Australia's most affordable capital cities.	This is crucial to secure future investment and a broad skills base.

How we will measure success

- ABS data
- NT Budget information
- Published cities data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- continue to invest in the primary infrastructure needed to expand the economy
- continue to support private investment as the foundation for future jobs
- make sure we are ready for the next surge in growth that will come after the current world economic slowdown
- create the environment to allow all of our regional towns and communities to develop as modern economic centres.

Objective 2: Building on our strengths – growing local industry.

The most obvious place to start growing our local industry is building on the strengths we already have. The Territory's mining, manufacturing, transport, agricultural, tourism, community and defence support sectors already make a significant contribution to the economy and this can be strengthened.

You said:

"Provide business support to primary producers – incentives, grants and access to professionals in all fields."

Annette Ross

Submission No. 10

Our aim	Examples of success or comments
Further expand the strong contribution of the resources sector.	Mining is an important driver of regional growth and export income.
Expand our manufacturing sector, with a particular emphasis on downstream gas-based manufacturing.	Territory manufacturing will be focused primarily on export activities.
Establish Darwin as a centre for oil and gas activities such as operations, maintenance and workforce development.	Energy will be one of the key industries in the 21st Century and the Territory is well placed to continue to grow into this sector.
Increase the number of aviation and shipping links.	These links are vital in providing the essential infrastructure for trade.
Identify suitable land for further long-term and sustainable food production.	The Territory is well positioned to grow its food production for domestic consumption and export.
Grow tourism as a catalyst for investment and infrastructure.	The strength of the Territory tourism industry can be leveraged to support the growth agenda.
Grow the size of the Defence support sector.	There is considerable opportunity to leverage further economic development by meeting the service demands of Defence.
Develop the contribution from the community services sector.	This sector leverages significant income from the Australian Government.

How we will measure success

- ABS data
- NT Budget information
- Published cities data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- not lose sight of the important role existing industry plays in the growth of the Territory
- take advantage of the capacity of existing industry to grow and to generate jobs and wealth for Territorians
- continue to invest in the key services provided by Government in support of existing industries.

Objective 3: Broadening our economic base.

While growing our existing industries, the opportunity exists to broaden our economic base by exploring new industry sectors. In particular, we should examine the opportunities to take advantage of our geographic location and unique knowledge base.

You said:

"China, India and probably Japan will be the Asian and world powerhouses and see the NT as their Asian gateway."

Peter Strachan (a personal view)

Submission No. 59

You said:

"The mix of bulk and primary processed ore delivered to Darwin Port, together with close proximity to gas and electricity, suggests that there is a good case to establish downstream manufacturing capability."

NT Resources Council

Submission No. 46

Our aim

Establish an Office for Territory Promotions to promote business, education, tourism and other investment opportunities.

Develop Darwin as an international city – a hub for exports, education services, tourism and operations and maintenance.

Develop Alice Springs as a centre for tri-state health, a retirement hub and a regional transport and service centre.

Investigate the option of a rail line from Mount Isa to Tennant Creek.

Develop Katherine as the regional hub for the Top End – tourism, transport, agriculture, mining and government services.

Undertake a program to attract regional business headquarters to the NT.

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- promote the Territory as a whole rather than by sector or issue
- further develop some of our regional centres as hubs
- investigate another rail link to eastern Australia
- look at ways to make big business want to relocate their headquarters to the NT.

Objective 4: The Territory has highly capable businesses.

Competition in the business world continues to march on and will have moved a long way by 2030. Helping our businesses to develop and to expand their capabilities will maximise our ability to take advantage of the opportunities that lie ahead. A competitive business environment, a commitment to business development and a positive approach to entrepreneurship are the three most important elements of any strategy for business.

You said:

"Flexibility is the key; change negative attitudes towards ageing, recognise the benefits of employing older Territorians."

National Seniors Australia

Submission No. 50

Our aim	Examples of success or comments
Construct a competitive business operating environment.	This could include constant review of taxes and red-tape reduction.
Assist Territory businesses to improve their performance and long-term viability.	The Territory has a number of innovative and effective business development programs.
Encourage Territorians to start new businesses.	This could mean expanding our existing programs and developing new ones targeted at particular industries or entrepreneur groups.
Encourage Indigenous/non-Indigenous joint-venture businesses.	This could mean expanding our existing programs and developing new ones targeted at particular industries or entrepreneur groups.
Promote new initiatives to encourage new business start-ups in Indigenous towns.	This would see a focus on initiatives such as the Indigenous Investment Tax Credit Scheme being introduced.

How we will measure success

- ABS data
- NT Budget information

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us:

- business will provide the majority of new jobs for Territorians through to 2030
- business is going to be even more competitive by then, and it is important that Government understands its broader role in supporting local business
- we need to encourage younger Territorians to take up entrepreneurial and business roles
- we need to get business happening in the Bush.

Objective 5: Building a 21st Century workforce.

A skilled and diverse workforce is critical to economic growth. While other areas have a particular focus on skills and training – particularly education – it is important that this is integrated across other focus areas.

Our aim	Examples of success or comments
Have a series of strategies in place to develop the workforce in an era of sustained skill shortages.	This is going to be one of the crucial agendas for growth.

How we will measure success

- ABS data
- NT Budget information

You said:

"People with disability who want to work should be able to do so, either in supported work environments (Australian Disability Enterprises) or mainstream employment."

National Disability Services

Submission No. 36

Let us know what you think!

Objective 6: The Territory economy grows faster than the national average.

Each of the objectives mentioned under this focus area consolidate into one important growth figure – overall economic growth. While much of the future economy is unknown, growth is critical to providing new jobs for Territorians and expanding opportunity across our society.

Our aim	Examples of success or comments
Maintain the Territory's five-year growth rate at a minimum of 1% above the national average.	As a developing economy, it is important that average growth is ahead of the average for the rest of Australia.

How we will measure success

- ABS data
- NT Budget information

You said:

"Our existing industries are the ones that ought to be encouraged – they have served us well. Beyond that, we should be seeking economic development opportunities that draw on skills in the existing population base or that encourage the migration into the Territory of people that will add to our social and intellectual capital."

Mr Rick Murray

Submission No. 29

Let us know what you think!



Focus Area: Health and Wellbeing

Health and wellbeing are at the core of everything that Territorians want and that Government does. All aspects of our society – jobs, the economy, education, health care, caring for the environment – are about making it possible for all of us to live healthy, productive and fulfilling lives.

All Territorians need a better understanding of the social factors that determine our level of health and wellbeing and how to take more control over our own health. All government departments need to commit to working together to address the social and economic factors that determine the health and wellbeing of Territorians.

Health and wellbeing is not just about having an effective system to care for people when they are ill. Increasingly, we need a system that focuses on preventing ill health, optimising good health and wellbeing and recognising the social factors that determine our level of health and wellbeing – issues that often lie beyond the traditional responsibility of health departments. We also need better ways of monitoring our progress, including new measures of health and wellbeing. This new approach must be dramatic and it must be well resourced – the current approach is not working.

The current health of Territorians represents the extremes to be found in Australia. On the one hand, the majority of our population lives a relatively affluent, middle-class lifestyle dominated, like most of Australia's population, by chronic disease, mental illness, childhood obesity and the like. On the other hand, the majority of the Indigenous population of the Northern Territory experiences appalling health outcomes that are clearly linked to social disadvantage, but with many of the same problems as the affluent population occurring at higher rates and at earlier ages (such as chronic diseases and mental illness) plus additional problems including infectious diseases, substance abuse and social dysfunction.

This means that the Northern Territory, more than any other jurisdiction in Australia, needs to prioritise health and wellbeing, and to develop innovative approaches.

To date, the 'Territory lifestyle' has in many ways been an impediment to good health and wellbeing. A culture of smoking, drinking and other substance misuse, and resistance to enforcement of measures known to reduce ill health, such as speed limits on our roads and tobacco control, have helped to create a community that, in many ways, lacks cohesion and has failed to realise its potential. Dealing with the large Indigenous population as a 'problem that needs to be solved' is also an important part of this mix. But this need not be the case.

There are many aspects of the Northern Territory and its lifestyle that can be considered as assets in creating a truly distinctive Territorian future. Our climate, our clean and natural environment, our love of the outdoors and for sport, our small population and vast land mass, and our large Indigenous population with a strong retention of traditional cultural values should allow us to become a healthy, happy and wonderfully culturally diverse community. This is the opportunity we must seize by 2030.

You said:

"Territorians need to increasingly see the NT as a place where they can raise families, have an excellent education to whichever level they choose, settle, work, grow old and retire. Provision of excellence in health services and excellence in health professional training at all levels is a key part of this vision."

NT Clinical School

Submission No. 23

Objective 1: The health and wellbeing of Territorians will be better at all stages of the life course.

Evidence shows that preventing, detecting and taking a stronger role in managing our personal health and wellbeing through the life stages can lead to better health.

Improving our health in the early years will lead to a reduction in chronic disease and to major gains in both education and health in later life. We will see immediate results such as increase in birth weight and growth in the first years of life, as well as progress against the milestones of social, cognitive and physical development.

Adolescence, adulthood, parenthood and retirement are all markers in an individual's life that have their own particular areas of risk.

Throughout the lifecycle, we want to see marked changes in the health of Territorians.

You said:

"We want all Territorians to enjoy a healthy and long life. We want strong preventative health services to help keep people healthy and out of hospital, and Territorians should be well informed about the risks to their health and safety and act accordingly. We want a well-connected mental health system that supports people suffering from mental illness, and we want to close the gap in life expectancy between Aboriginal and non-Aboriginal Territorians."

West Arnhem Shire Council

Submission No. 24

Our aim	Examples of success or comments
By 2030, make major gains in Indigenous early childhood health and development.	Territory Indigenous infants will thrive and survive. Fewer babies will die and they will be born with a healthy weight. These children will have better health and education outcomes as they will have suffered fewer infectious diseases. Through using tools like the Australian Early Childhood Index, a larger number of Indigenous children will be ready to start school.
Improve the health and wellbeing of young Territorians.	There will be improved levels of coping and mental health skills among young people. Fewer young people will commit suicide. The number of teenage pregnancies will drop. More babies will be born with a healthy weight and into a cohesive and nurturing family environment. The numbers of young Territorians experimenting with, or using, alcohol and other drugs will be reduced.
Decrease the rates of chronic disease suffered by adult Territorians.	Territory adults suffering chronic diseases such as cardiovascular disease, renal disease, diabetes and chronic respiratory disease will be better cared for. Fewer Territorians will be hospitalised because they have a chronic disease.

Our aim	Examples of success or comments
Increase the number of adult Territory men who are healthier and take more responsibility for their own health.	<p>More Territory men will have annual health checks, resulting in better monitoring and maintenance of health.</p> <p>There will be a range of targeted health programs for Territory men.</p>
<p>By 2030, non-Indigenous Territorians will live as long as or longer than other Australians.</p> <p>By 2030, the gap in life expectancy between Indigenous and non-Indigenous Territorians will be halved.</p>	<p>Territorians live longer, happier and healthier lives.</p> <p>Territorians are able to continue to contribute to the community well into their senior years.</p>

How we will measure success

- National health data
- Territory Government data
- ABS data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us:

- the health of Indigenous babies, young people and adults is of high importance
- young Territorians are vulnerable and more attention needs to be given to their health and wellbeing, including issues such as mental health and drug and alcohol use
- chronic disease is at a crisis point and more must be done to prevent the numbers increasing
- Territory men need to pay better attention to their health.

Objective 2: The Territory makes considerable headway into lifestyle illnesses.

The Territory 'lifestyle' is making us sick. Despite our access to one of the world's best environments, outdoor activities, open spaces and recreational pursuits, our insistence on smoking and drinking and eating too much is contributing to ill health, chronic disease and early deaths.

We have the highest rate of smoking and alcohol consumption in Australia. Our citizens are far more likely to be injured or killed in road accidents or from alcohol consumption than anywhere else in Australia. Obesity is an emerging problem – this is contributing to poor health outcomes for many Territorians. Environmental health is still a major issue in remote communities and the prevalence of chronic disease in Indigenous Territorians is among the highest in the world.

Considerable commitment is needed across all areas of social and economic wellbeing, as well as to social marketing and community education, if we are to make any real headway in improving health outcomes for Territorians.

We also need Territorians to commit to a new 'lifestyle' – one that will improve their long-term health and wellbeing.

You said:

"In this day and age, so much is known about how to prevent illness – from both within remote communities and from mainstream medicine – that this knowledge needs to be passed on and shown (where appropriate) and explained to community people, so that they are empowered to take more responsibility for their health and wellbeing."

Name withheld

Submission No. 1

Our aim	Examples of success or comments
<p>By 2030, reduce the number of Territorians who smoke to the national average.</p> <p>By 2020, reduce the number of Indigenous Territorians who smoke so that the difference in the smoking rate between Indigenous and non-Indigenous Territorians is halved.</p>	<p>A comprehensive program including Australia's strongest tobacco control legislation, smoke-free public places, effective cessation programs, social marketing and coordination of all relevant parts of Government and other agencies would aggressively target this problem.</p> <p>Fewer Territorians will die from smoking or suffer smoking-related illnesses.</p> <p>There will be less of a drain on the health budget.</p>
<p>Dramatically reduce the amount of alcohol Territorians consume, especially among those who drink at risky levels.</p>	<p>There will be reduced harm to Territorians including fewer road accidents, assaults and alcohol-related injuries.</p> <p>There will be more targeted social marketing on the impacts that drinking has on the 'Territory lifestyle'.</p> <p>There may be increased alcohol supply restrictions.</p>

Our aim	Examples of success or comments
Territorians will eat healthy foods, be at a healthy weight and lead an active lifestyle.	<p>Exercise and healthy foods will be widely promoted.</p> <p>The percentage of overweight or obese Territorians will be reduced.</p> <p>Nutrition programs linked to schools and remote community stores will be operating across the Territory.</p> <p>Remote communities will develop health food action plans and will have access to a reliable, high-quality and affordable food supply.</p>
Halve the percentage of Territorians using harmful substances including kava, illicit drugs and cannabis or sniffing petrol and glue by 2020 and by 2030, reduce the rate to the national average.	<p>Opal will be the only unleaded fuel available for purchase in remote areas.</p> <p>There will be targeted drug prevention and youth health programs.</p>
Improve environmental health in remote communities to a standard similar to rural and urban communities by 2020.	<p>Remote communities will have access to:</p> <ul style="list-style-type: none"> • an adequate supply of clean, fluoridated water • reliable electricity • food storage and preparation facilities • effective waste management • ongoing maintenance and repair of housing stock • Indigenous environmental health officers.

How we will measure success

- National health data
- Territory Government data
- ABS data
- Proposed NT Household Survey

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- reduce smoking and the consumption of alcohol and other drugs in the Territory
- decrease the number of overweight and unhealthy Territorians
- improve environmental health in remote areas.

Objective 3: Reforming the Territory health system.

Across the world, governments and communities are grappling with the rising cost of treating illness and our health system is no different.

The time has come to invest more in prevention.

While we must continue to maintain and improve the quality of hospitals, an investment in preventive health and early intervention is a key pathway to preventing disease.

Unless urgent action is started now, the Territory will not be able to afford the cost of the future health budget. Even if we make changes now and redirect the focus from acute care to prevention and early intervention, it will take a number of years for the health budget to reduce.

If our health system was to continue as it is now, we would need five times the current number of hospital beds by 2030. This is neither feasible or affordable. Hospitals and other parts of the health system need to look at opportunities for providing outreach services, such as care that is currently provided in hospitals being provided in the home and community.

If the Northern Territory is to meet the challenges of health by 2030, it needs to invest in a greater service-provider mix, including private, community controlled and non-government organisations (NGOs). It also needs to work in alliance with others. This includes working across government to address the social factors that give rise to ill health and to improving health and wellbeing. It means, given the uniqueness of the Territory setting and its population, taking a leadership role in health research and practice in areas that the Territory has knowledge and expertise in and where evidence is lacking.

It also includes the need to invest more in placing the community and patients at the centre of their health care. This includes actively working with Indigenous people and respecting their language and culture as a bridge to improving health outcomes for Indigenous people. It also includes educating the population in health care, so that they can better manage their health and be active, informed participants in their health care management.

This means investing in primary health care and ensuring that all Territorians have access to services near to where they live.

It includes developing better pathways and linkages between primary health care, specialist care and acute care, with primary health care playing a greater role in being the access point to comprehensive health care.

The population size of the Northern Territory, coupled with remoteness and a low resource base, means that addressing access to services is a challenge that requires innovative responses. A number of factors affect access. These include distance – whether the service is close to home, access to reliable transport, cultural relevance, cost, and gaps in availability of type and level of services. This section highlights those areas where extra effort and commitment is seen as being required.

These include:

- More Territorians are living longer, but with this comes greater levels of disability and chronic disease. In 2030 there will be new health issues arising from climate change.
- There are still major gaps in access to quality rehabilitation and after-care services, not only for the general population and for people with disabilities but also in the areas of mental health and in alcohol and other drugs. This is particularly the case in remote communities.
- A number of Territorians on low incomes are not seeking health care when they need to due to affordability and lack of access to dentists and GPs who bulk bill. There is a shortage of GPs in a number of towns and communities across the Northern Territory.
- Patient travel is an issue; a number of Territorians do not have reliable transport.

Significant gains still need to be made in access to a range of quality health services in remote communities.

Developing a world-class health workforce

The Northern Territory has difficulties in attracting and retaining a health workforce, which creates difficulties for Territorians in being able to access quality health services. Growing our own Indigenous workforce is central to having the workforce that the Territory requires.

A concerted effort is needed to develop effective strategies to overcome workforce shortages. This includes growing our own Indigenous workforce as well as developing partnerships with others. It includes looking at innovative ways for creating flexible work teams that go beyond traditional doctor-led and Western medicine approaches.

The Northern Territory could take an education leadership role in training health workers, across Australia and in Asia, in working in a remote setting and with Indigenous people.

Our aim	Examples of success or comments
<p>All Territorians will have access to primary health care services by 2030 that:</p> <ul style="list-style-type: none"> are able to deliver an agreed set of core primary health services are staffed by an adequate number and range of primary care practitioners, including GPs and dentists are able to provide specialist services as required provide a greater range of care, including offering outreach delivery of many services currently provided in hospitals. 	<p>There will be an increased range of primary care services and an increase in the number of community-controlled services for Indigenous people.</p> <p>Hospital-like services will be available to Territorians in their homes and in the community.</p> <p>There will be more doctors and more doctors who will bulk bill.</p> <p>There will be more specialist outreach services that Territorians can access personally or by using telemedicine.</p>
<p>There will be a greater service-provider mix with an increase in the number of private, non-government organisation, and community-controlled health care providers by 2030.</p> <p>Services for senior Territorians and those with a disability or requiring rehabilitation will be accessible and provided at a standard similar to those available elsewhere in Australia by 2020.</p> <p>Government and government-funded health services will be benchmarked against established cultural security standards by 2015.</p>	<p>Territorians will have more choices around the available health care options, including a new Top End hospital at Palmerston.</p> <p>Territorians living in regional and remote centres will have better and easier access to services in the major centres.</p> <p>There will be improved travel options for Territorians who need to seek treatment away from home.</p> <p>Health services are competent in dealing with the cultural variety of Territorians.</p> <p>Improved access to quality services, including facilities closer to home, benchmarked against industry and national standards.</p> <p>Clear care pathways and integrated services will be available for people with high or special needs.</p>

Our aim	Examples of success or comments
<p>By 2030, all Territorians will have a better understanding of their own health issues and the health system and be more engaged in their own health care.</p> <p>Regular health literacy benchmarking of Northern Territory health services will be introduced and a community index of health literacy will be operating.</p>	<p>Patients and the public will be fully informed and understand their health options and how to manage their own health.</p> <p>Communities will be better able to make the changes required to help reduce lifestyle illnesses and improve community wellbeing. There will be an increased focus on self-care for chronic diseases and other care plans where possible.</p>
<p>Have a health workforce that meets the needs of all Territorians.</p> <p>The number of Indigenous people in all levels of the health workforce will reflect the cultural profile of the community by 2030.</p>	<p>There will be more doctors, nurses, Indigenous health care workers, allied health workers and specialists.</p> <p>Specialist recruitment strategies will attract the best health workers.</p> <p>In rural and remote communities, novel approaches will be developed to meet workforce deficiencies, such as increased roles for nurse practitioners or community workers, developing partnerships with interstate providers, and increased use of telemedicine.</p> <p>We have a health system that is more responsive to the needs of, and accepted by, Indigenous people.</p> <p>A large number of our health workforce will come from, and be trained in, the Territory.</p>
<p>Establish the NT as an acknowledged world leader in remote area and Indigenous health service delivery, linking education, research and policy and service provision, by 2030.</p>	<p>We will have a world-class IT and e-health system that fully links all levels of health care and integrates with other relevant services, such as education, and community services.</p> <p>A major health research and training precinct will have been established in Darwin, and would be linked to a campus in Alice Springs.</p> <p>A preventative health agency will have been established to focus on healthy lifestyles, preventative health and health literacy. The agency will have strategic alliances with non-government organisations, communities, private industry, and research bodies.</p>

How we will measure success

- National health data
- Territory Government data
- ABS data
- Proposed NT Household Survey
- National health research bodies

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- improve and broaden our primary health care system and service-provider mix
- introduce a system so Territorians are more informed and educated about their health and health options
- build and grow our health workforce
- establish the Territory as a leader in remote health.



Focus Area: Environment

The Territory has a tremendous asset in its natural environment, but it comes with huge responsibilities.

As we have grown, we have seen increasing pressure placed on our natural environment as we try to balance the interests of development and protection.

While this is a challenge for all communities, it is particularly so in the Northern Territory where so much of our natural environment remains largely untouched.

There are increasing pressures to develop industrial land; we have already lost 12 native species and a further 203 are under threat, our carbon footprint continues to grow and waste management is a real issue.

We must take steps now to ensure that future policy development, initiatives and decision making are addressing these tensions in a meaningful way.

The key is to develop a sophisticated approach to the management of those tensions, based on

balance and open partnerships and educating our future generations.

The Territory's natural environment is relatively intact and recognised nationally and internationally for its significance. Most of our population has some affinity with the environment for their cultural, spiritual or recreational use.

Unless we act now, this important element of our identity is at risk of disappearing.

You said:

"A key aspect to environmental management in the NT is the need for practical recognition of the inextricable link between the Aboriginal people and the natural environment."

Rick Murray

Submission No. 29

Principles for ecologically sustainable development

The Northern Territory Environment Protection Authority has proposed six principles for ecologically sustainable development for Territorians to consider. The draft principles provide the basis for ecologically sustainable development in the context of the Northern Territory.

1. Ecologically sustainable development is necessary to support a strong, diversified and healthy Northern Territory society.
2. The nature-dependent Northern Territory identity is to be protected and promoted.
3. Equity and cohesion are intrinsic to how the Northern Territory operates.
4. The public sector must lead in the advocacy and enactment of ecologically sustainable development.
5. The Northern Territory community and business are key partners in ecologically sustainable development.
6. Acknowledging and addressing regional circumstances is required to achieve ecologically sustainable development in the Northern Territory.

Objective 1: Custodians of our natural heritage.

Our natural environment helps to define us as Territorians. Indigenous culture holds a particularly strong connection to use of, and obligations to, native plants and animals, and much of our economy is based on the sustainable use of our natural environment.

As custodians of our natural heritage, we must take action to protect and nurture this environment.

There is already evidence that our natural environment is under stress. Twelve native species have been completely lost in recent years and 203 are currently under threat.

While we have a complex system of environmental protection in place now, the evidence says we need to do more.

You said:

"Conservation reserves need to be joined, funded to combat threats to biodiversity effectively and protected from mining activities. Development plans need to be well considered so that they do not contribute to the insidious creep towards extinction of vulnerable species."

Grusha Leeman

Submission No. 42

Our aim	Examples of success or comments
Meet all national biodiversity targets by 2020.	Post 2009 we should: <ul style="list-style-type: none"> • have no species lost • have no species with a worse conservation status • have 20 species with an improved conservation status • have 20 species that have been removed from the threatened species listing. Maintain marine and land biodiversity, including living rivers and wetlands and sustainable development of land.
Reduce the impact of weeds and invasive species, including feral animals.	The impacts of weeds, non-native plants and feral animals are under control. Feral camels, buffalo and pigs are under control.
Manage the Northern Territory's natural resources according to the principles of ecologically sustainable development.	The Territory's natural resources will be protected.
Manage the Northern Territory's natural resources in remote areas, according to the principles of ecologically sustainable land management and development.	There will be increased employment opportunities for Indigenous people in land management through the joint management of parks and other initiatives. Industry, business and agriculture/horticulture will promote land management practices based on the principles of ecologically sustainable development. We will see an increased number of volunteers working in land management activities. The Territory's natural assets will be protected and managed for current and future generations.

Our aim	Examples of success or comments
By 2030, have a comprehensive set of connected systems for the protection of the environment.	<p>There will be large tracts of the Territory that are appropriately protected and maintained by governments, land trusts, land councils and private land owners.</p> <p>Territory parks will have appropriate and maintained infrastructure in place to encourage use by visitors.</p> <p>The Territory will experience increased numbers of tourists who want to see our pristine and natural environment.</p>
Reduce the individual ecological footprints left by Territorians.	<p>Territorians, business and industry will actively look for ways to reduce their impact on the environment.</p> <p>Territorians are better educated and informed about the impact they have on the environment.</p>

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data
- NT Environment Protection Authority reports

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- look after our natural resources, including our native species and our marine and land biodiversity
- reduce the impact of invasive weeds and feral animals
- sign up to ecologically sustainable development across the Territory
- reduce our individual ecological footprints.

Objective 2: Sustainable living.

Territorians need to learn to live within their ecological means. We need to reduce our ecological impact – we all need to live in communities with a decreasing ecological footprint. To do this, each person has to think about the impact their actions have on the overall footprint.

It is very important that we reduce waste and improve waste management systems in the Northern Territory. This includes household waste and recycling in remote communities and methods of disposing of industrial and other wastes.

In 2005-06 Darwin had the highest water consumption in Australia – 170 kilolitres per person. In 2004-05 it was 143 kilolitres per person compared with the Australian average of 103.

The Northern Territory enjoys relatively good air quality. There are very low levels of major pollutants in Darwin and Alice Springs, with the exception of pollutants generated by bushfires.

You said:

"By 2020 all of the NT's energy needs are generated by renewable energy. And by 2030 we are exporting our knowledge and expertise to the world."

Miwa Tominaga

Submission No. 44

You said:

"Develop a large renewable energy sector."

Environment Centre NT

Submission No. 69

Our aim	Examples of success or comments
Reduce the impact on the environment through increased use of sustainable transport.	<p>More Territorians will be walking and using bicycle paths.</p> <p>More Territorians will be sharing private transport to work.</p> <p>More Territorians will be using public transport.</p>
Reduce the amount of waste being taken to our rubbish dumps by 50% by 2020.	<p>More apartment complexes and residential areas designed to facilitate the collection of recycled goods.</p> <p>More recycling centres.</p> <p>Better packaging of products by manufacturers.</p> <p>A container deposit system.</p> <p>Less waste from households, business and industry being taken to our dumps.</p> <p>Less pollution in the air.</p> <p>A reduction in waste from building sites and other developments.</p>
Reduce the amount of water that Territory households use by 20% by 2015 and a further 10% by 2020. <small>Note: Nationally, industry is the highest consumer of water. However, household use in the NT is well above national levels.</small>	<p>Territorians will consciously think about using water responsibly to reduce the amount we use.</p> <p>If we sufficiently reduce household water consumption we may not need to provide extra capital infrastructure to service our growing population as soon as we may have needed to.</p>
Maintain our current air quality at, or better than, the national goals.	<p>The Territory remains a place known for its pristine environment and clean air.</p> <p>Emissions from increased industrial development and vehicle emissions will need to be monitored.</p> <p>Bushfires and back-burning will need to be monitored to reduce the effects of smoke and ash on air quality.</p>

Our aim	Examples of success or comments
Increase building energy efficiency in the Territory to match the national average.	<p>We will have a greater number of energy-efficient homes and buildings.</p> <p>We will develop an energy-efficient rating scheme that is appropriate to regional climates.</p> <p>Government-owned or leased buildings will need to comply with an agreed energy-efficiency rating system.</p>
Government to take a leadership role to reduce greenhouse gas emissions.	The Territory is expected to grow but it is important that we become more energy efficient over time.
By 2015, reduce per-capita carbon emissions from power generation by 20% compared to 2009 levels.	New power generators will be more energy efficient and therefore reduce emissions.
By 2020, have renewable energy sources comprise 5% of principal power grids and 10% of remote power grids.	<p>The Territory will be using the most effective, efficient and safe form of renewable energy.</p> <p>Renewable energy sources, including geo-thermal and solar, will have been further developed and made available.</p> <p>Legislation to require utilities to offer alternative solutions will be in place.</p> <p>We can:</p> <ul style="list-style-type: none"> • aim to build carbon-neutral buildings • aim for town planning developed on a low emissions model • support Alice Springs to be identified as a 'renewable resources' town • enable consumers to sell-back energy into the power grid.

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data
- Power Water reports and data
- NT Environment Protection Authority reports and data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- use public and other forms of transport to reduce vehicle emissions
- reduce our greenhouse emissions and our waste and we should recycle more
- use less water
- keep Territory air clean and without pollution
- reduce power consumption and increase renewable energy sources.

Your comments on Territory 2030

Education

"All Territorians must have the opportunity to reach their potential, and to continue to learn and develop throughout their lives..."

West Arnhem Shire Council

Submission No. 24

"We focus on education because our extensive research base tells us that education, linked to employment, is the road out of disadvantage and toward participation and productivity."

Elaine Henry, The Smith Family

Submission No. 25

Society

"Our mission is to empower older people, those who work with them, government and the community into achieving wellbeing and social justice for older people."

Council on the Ageing (COTA)

Submission No. 32

Prosperity

"In the past, many Territorians have opted to move elsewhere for their retirement, but factors such as improving health and other facilities, better access to airconditioning and the steady increases in local family connections among non-Indigenous residents are leading to more people deciding to spend retirement years in the Territory."

Council on the Ageing (COTA)

Submission No. 32

"...production of food from the Territory will play a growing importance in meeting demands and continue to be an important economic contributor to the Territory."

NT Seafood Council

Submission No. 34

Health and Wellbeing

"Australians are tending to live longer and to remain healthy and active into older ages than has been the case in the past. Improvements in Indigenous health and longevity will place further pressures on facilities and services for older people. Clearly this situation requires careful policy consideration by the Northern Territory Government."

Council on the Ageing (COTA)

Submission No. 32

Environment

"Protect the values of the Territory's iconic living rivers and their wetlands and estuaries to support a vibrant tourism sector, our world-class fishing, cultural values and wildlife."

Environment Centre NT & COOLMob

Submission No. 68

"... whole-of-society effort to reduce the impacts of weeds and other invasive species such as feral camels, horses and donkeys and incorporate ecological thinking into rangeland management."

Arid Lands Environment Centre Inc

Submission No. 55

Knowledge, Creativity and Innovation

"Territorians have a reputation for innovation. We understand that our prosperity depends on the imagination, courage, talent and energy of our citizens."

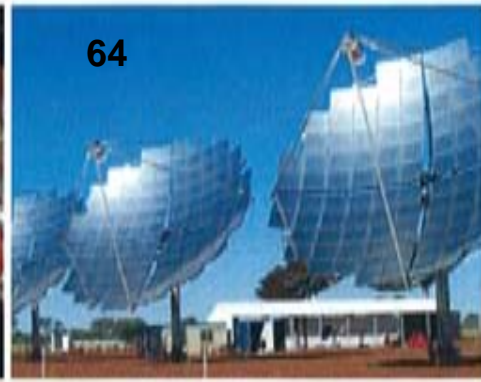
West Arnhem Shire Council

Submission No. 24

"The image of the Northern Territory that informs the minds of those who do and those who do not live here has been indelibly formed by its artists and the artists who have worked here."

Darwin Entertainment Centre

Submission No. 40



Focus Area: Knowledge, Creativity and Innovation

There is no doubt that Australia is moving towards a knowledge-based economy. While we will continue to need traditional industry sectors, the new economic model requires us to build our creative and knowledge industries.

The Territory is well placed in this journey. Our arts industry – particularly Indigenous art – is well established and beginning to take a stronger business focus. Our isolation from major metropolitan centres has meant we have found new ways to do things based on the latest technologies.

The Northern Territory already has a number of existing advantages in relation to research and innovation:

- desert knowledge, health, tropical and savannah research and expertise
- Indigenous knowledge, culture and expertise
- a healthy natural environment
- proximity to our northern neighbours.

The Territory Government, Australian Government, Charles Darwin University, other educational and research institutions, major industry associations, world-scale industry firms and forward-looking small and medium enterprises will each have important roles in expanding, developing and capitalising on Territory opportunities in innovation, knowledge and creativity over the next 20 years.

The spread and adoption of new technologies, services and supplies will be key to the productivity improvement and competitiveness of existing Territory businesses. This will be crucial to surviving and thriving in changing and emerging markets, domestically and internationally.

Similarly, we will need to find the right business model for our arts industry – one that recognises the size and scope of our industry and balances it against the size and scope of the international marketplace.

By getting these things right, the Territory has the opportunity to become an important player on an international stage.

You said:

"We want to be a hub for research and innovation, where creativity drives industry, pushes our pursuit of new technologies and enriches our lives. Innovation – constantly applying and re-applying knowledge to what we do – must become embedded in everything we do; in business, government and in community life."

West Arnhem Shire Council

Submission No. 24

Objective 1: Develop a focus on research and innovation.

Research and innovation are required to build a prosperous Territory and a sustainable future for Territorians.

To meet the challenges and maximise opportunities for research and innovation, the Territory needs to:

- develop a focus for the research effort
- create partnerships across jurisdictions and disciplines
- decentralise the research and innovation effort
- set targets
- build a solid educational foundation within and outside the research arena.

You said:

"Increased investment (is needed) into the University so that it can regain its position as a vibrant cultural centre in the Northern Territory."

Georgia Glen, Anja Bretfeld, Levin Diatschenko, Jack Tinapple, Karen Cieri and Debbie Hudson
Submission No. 67

You said:

"A well-planned research and development program would also generate a core of dedicated and experienced research and advisory staff in natural resource management and production with accumulated tropical knowledge."

NT Agricultural Association
Submission No. 18

Our aim	Examples of success or comments
Increase public expenditure on research and development.	The Australian and Territory governments will increasingly invest in Northern Territory research and development. Strong knowledge and research-based industries will grow in the Territory. Cooperative research centres will further develop and grow in the Territory.
Increase Territory business expenditure on research and development.	Business investment in research and development in the Northern Territory will increase.
Territory-based research institutions will increase their revenue flows from the commercialisation of some of their work.	Research institutions will become more sustainable and less reliant on government funding. Territory research innovation will be rewarded.
Establish government-sponsored partnerships with Asia on research and development.	This will further strengthen ties with our northern neighbours and increase opportunities to exchange ideas and collaborate on research projects.

Our aim	Examples of success or comments
Build or further develop a number of major centres of research and teaching around existing strengths that are based upon a research, policy, practice and community alliance approach.	<p>There will be an increased focus on research, innovation and teaching in the fields of:</p> <ul style="list-style-type: none"> • creative industries • education and child development • desert knowledge • health • natural resource management • solar technology • sustainable tropical living.

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- increase Government and private sector commitment to research and development
- increase the revenue base for our research institutions and establish strategic partnerships
- establish an Institute for Education and Child Development
- support the establishment of other centres of excellence.

Objective 2: Participation in arts and cultural activities and events.

There is nothing that defines the Territory more clearly than its art and culture. Not only does it say who we are and what we do, but it is an important and growing contributor to our economy, particularly in remote and regional areas.

There is an enormous opportunity to increase this economic benefit, as well as leveraging art and culture to make healthier societies.

In the regions, the visual arts are a particularly important expression of local identity and an effective vehicle for interacting with the mainstream economy. Additional opportunities exist in other sectors, including the performing arts. Accessing and sharing knowledge is a pre-requisite for creative activity.

You said:

"The issue that should concern the Territory Government and Territorians is what performing arts product can be created here for local audiences and what impact could it have beyond the border of the Territory?"

Darwin Entertainment Centre

Submission No. 40

You said:

"We need to promote entrepreneurship in the arts, recognising that the arts are not just a form of entertainment, but a crucial sector in our economy and a focus for communities."

West Arnhem Shire Council

Submission No. 24

Our aim	Examples of success or comments
Establish the Territory as a major centre for creative industries.	There will be sufficient arts-based infrastructure to allow artists to perform and work. The Territory will see an increase in community festivals. Community-based festivals will look to receive relief from the costs of public liability insurance for events and festivals.
Increase the number of Territorians working in creative industries to the highest participation rate in Australia.	We could see an increase in the number of regional cultural centres that could act as arts and knowledge hubs.
Continue to see Territorians attending our cultural institutions and events at a very high rate.	Public support for arts activities and performances is continued. Territorians will continue to value and support: <ul style="list-style-type: none"> • our film industry • local theatre and other performing arts events • the multimedia and visual arts industry • community festivals.
Establish a National Aboriginal Arts and Culture Precinct in the Territory, with regional hubs.	The precinct will showcase the Territory's Aboriginal arts and culture and would include an arts centre, a cultural centre and a performance space. The precinct would also have a connection with regional hubs.

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should nurture and grow the creative industry sector by:

- providing spaces to work and perform
- increasing the number of people working in the sector
- increase the number of Territorians engaging with the sector.

Objective 3: Improving access to and use of technology.

A key component for driving productivity across the Northern Territory will be access to competitive high-quality broadband Internet.

A connected Territory will allow businesses to operate efficiently and from anywhere, enable better access to knowledge bases held in our universities, libraries and organisations and provide opportunity for Territorians to develop their own creative output.

We should aim for every Territory community of 100 people or more to be connected to high-speed Internet access.

While broadband might be in the forefront of today's requirements, the next 20 years will reveal a number of new technological opportunities that will support economic growth and open up new employment

opportunities. As these new technologies emerge, new targets will need to be developed for the Territory 2030 Strategy.

You said:

"Mobile phone and broadband Internet coverage for the production areas of the NT will provide comparable telecommunication services with the cities."

NT Agricultural Association

Submission No. 18

Our aim	Examples of success or comments
Territorians in major towns and communities will have access to high-speed broadband Internet on the same terms as the rest of Australia as a matter of priority.	<p>More households will be using high-speed broadband Internet.</p> <p>More Territory households will use the Internet to pay bills and undertake other business transactions.</p> <p>More remote schools and clinics will be connected to at least 100mb broadband capacity.</p> <p>More small businesses will be established in regional and remote areas.</p>
By 2012, all Territory businesses in main urban centres have access to high-speed broadband Internet on the same terms as all Australian businesses.	There will be an increased opportunity for Territory businesses to operate in the national and international economies from a Northern Territory base.
Territory businesses will be using information communications technology at a rate that is higher than the national average.	<p>Business Internet use will increase.</p> <p>More businesses will utilise the Internet to promote and operate their businesses.</p>

How we will measure success

- ABS data
- Territory Government data and reports
- Australian Government reports and data
- Sensis Small Business Survey results

Let us know what you think!

In the Steering Committee's conversations with people and through the submissions received, Territorians told us we should:

- increase access to high-speed broadband Internet for communities and businesses across the Territory.

Appendices

Appendix 1 – Submission index

No.	Name/organisation	Suburb/city	No.	Name/organisation	Suburb/city
1.	Name withheld	Katherine	41.	School for Social and Policy Research – CDU	Darwin
2.	Travis Adams	-	42.	Grusha Leeman	Darwin
3.	Paul Drewitt	Darwin	43.	FAQ Consulting	Darwin
4.	Palmerston City Council	Palmerston	44.	Miwa Tominaga	Darwin
5.	Bigwire International Ltd	Sydney, NSW	45.	Volunteering Territory	Darwin
6.	Carl Cossil	Driver	46.	NT Resources Council	Darwin
7.	Trevor Sheill	Alice Springs	47.	Uncle Turner	Alice Springs
8.	Trevor Sheill	Alice Springs	48.	Redbank Mines Ltd	Perth, WA
9.	Trevor Sheill	Alice Springs	49.	Andrew Schulze	Darwin
10.	Annette Ross	Palmerston	50.	National Seniors Australia	Alice Springs
11.	Darwin City Council	Darwin	51.	Families For A Nuclear Free Future	Alice Springs
12.	Katherine Town Council	Katherine	52.	Felicity Hargrave	Darwin
13.	Roger Heapy	Darwin	53.	Henry Gray	Darwin
14.	Name withheld	Alice Springs	54.	St John Ambulance (NT)	Darwin
15.	Carol Phayer	Darwin	55.	Arid Lands Environment Centre	Alice Springs
16.	Jim Sullivan	Mataranka	56.	Local Government Association of the NT	Darwin
17.	Peter Tait	Alice Springs	57.	Carers NT	Darwin
18.	NT Agricultural Association	Darwin	58.	Skills DMC	Darwin
19.	Joan Sohl	Darwin	59.	Peter Strachan	Alice Springs
20.	NT Shelter Inc	Nightcliff	60.	Central Desert Shire	Alice Springs
21.	Statehood Steering Committee	Darwin	61.	NT Mental Health Coalition	Darwin
22.	Warwick Bryant	Darwin	62.	Melaleuca Refugee Centre	Darwin
23.	NT Clinical School	Darwin	63.	Withheld from listing publicly	
24.	West Arnhem Shire	Darwin	64.	NT Horticulture Association	Palmerston
25.	The Smith Family	NT	65.	Henry Gray	Darwin
26.	Withheld from listing publicly		66.	NT Recycling Solutions	Winnellie
27.	Withheld from listing publicly		67.	Georgia Glen, Anja Bretfeld, Levin Diatschenko, Jack Tinapple, Karen Cieri, Debbie Hudson	Darwin
28.	Darwin Community Legal Service	Darwin	68.	COOLMob	Darwin
29.	Name withheld	Darwin	69.	Environment Centre NT	Darwin
30.	Dave Waterson	Alice Springs	70.	Dr Djiniyini Gondarra OAM	Darwin
31.	Carbon Plant	Sydney	71.	Aboriginal Resource and Development Services Inc.	Darwin
32.	Council On The Ageing (NT)	Darwin	72.	NT Cattlemen's Association (preliminary)	Darwin
33.	NTCOSS	Darwin	73.	Desert Knowledge	Alice springs
34.	Withheld from listing publicly		74.	NT Legal Aid Commission	Darwin
35.	Royal Life Saving NT	Darwin	75.	Amity Community Services	Darwin
36.	National Disability Services	Darwin	76.	NT Cattlemen's Association	Darwin
37.	Fred Schmidt	Palmerston	77.	Alice Springs Town Council	Alice Springs
38.	DeafNT	Darwin			
39.	Allyson Croydon	Tennant Creek			
40.	Withheld from listing publicly				

Appendix 2 – List of consultations held

When	Where	What for	Attendance	Host
22 Jan 2009	Alice Springs	Peak organisations	15	Chief Minister
29 Jan 2009	Katherine	Peak organisations	19	Chief Minister
29 Jan 2009	Katherine	Community forum	25	Steering Committee
12 Feb 2009	Darwin	Education Round Table	13	Steering Committee
22 Feb 2009	Darwin	Youth Round Table	16	Youth Round Table
23 Feb 2009	Alice Springs	Community forum	45	Steering Committee
3 Mar 2009 and 4 Mar 2009	Galiwin'ku	Community forum	30	Steering Committee
		Yalu Mangithinyaraw	6	
		Sheperdson College – principal	1	
		Services Manager Galiwin'ku - East Arnhem Shire	1	
		Nalkanbury Health Centre	1	
4 Mar 2009	Anmatjere and Tennant Creek	Economic Development Committees		Steering Committee
10 Mar 2009	Darwin	Health round table	12	Steering Committee
10 Mar 2009	Darwin	Darwin, Palmerston and Litchfield councils	6	Steering Committee
11 Mar 2009	Wadeye	Thamarrurr Development Corporation	10	Steering Committee
		Community – Our Lady of the Sacred Heart School	25	
11 Mar 2009	Groote Eylandt	Senior community representatives – Angurugu community	10	Steering Committee
		Services Manager Angurugu – East Arnhem Shire	1	
		Anindilyakwa Leadership Training Forum – young people and other potential leaders	50	
		CE and Chairman of the Anindilyakwa Land Council	2	
12 Mar 2009	Maningrida	Community forum with the Maningrida Community Governance Group	33	Steering Committee
		Principal Maningrida School	1	
		Youth at the Maningrida Great Youth Service	4	
		Meeting with shire council – CE West Arnhem Shire Council, President of the West Arnhem Shire Council, Services Manager Maningrida and Housing Manager Maningrida	5	

Appendix 3 – Our population

Measure	Now (2009)	2030	% up by
Population of NT*	223 272	294 854	32
Indigenous population *	67 332	93 181	38.4
Darwin **	77 022	111 200	44.4
Palmerston **	28 164	40 000	42
Litchfield **	17 266	25 675	48.9
Katherine **	9279	10 100	8.8
Tennant Creek **	3408	3700	8.6
Alice Springs **	27 136	32 200	18.7
Nhulunbuy **	4628	5900	27.5
Average age *	31	33.2	7.1
Territorians aged over 60 *	20 305	40 900	101

* NT Government Population Projections 2009

** Linear projection based on NT Government Population Projections 2009

11th February 2009

Territory 2030 Steering Committee Secretariat
 Department of the Chief Minister
 GPO Box 4300
 DARWIN NT 0801

Dear Sir/Madam

RE: Submission for the Territory 2030 Strategic Plan

The Darwin City Council (DCC) would like to offer our submission against the key themes of the Territory 2030 Strategic Plan. We value the opportunity to participate in this process and we look forward to ongoing involvement as the plan develops.

DCC's recently endorsed "Evolving Darwin, Towards 2020" Strategic Plan has previously been forwarded to you. This document outlines the vision that we as an organisation will be striving to achieve over the coming years.

Our vision for the future is:-

We will enhance Darwin's unique lifestyle and tropical feel with a strong focus on the environment and sustainability.

All of the goals, outcomes and strategies contained within this plan are all aligned to achieving this vision for our community.

The Evolving Darwin, Towards 2020 Strategic Plan was released for public consultation for a number of months. During this time we received a number of frank, honest and thought provoking submissions. From this feedback it was quite clear that our residents had four key areas of concern. These being:-

- Transport
 - Greener/energy consumption
 - Increased connectivity to outer areas
- Climate Change
 - To be proactive in leading change
- Native Vegetation
 - Protection of green areas
 - Vegetation suitable for the region
- Development/Planning
 - Green developments
 - Sustainable housing
 - Development that compliments Darwin's look and lifestyle

Therefore, within the Territory 2030 Strategic Plan we would like to offer the following considerations under key themes of:-

Economic Development

Darwin City Council is committed to ensuring the ongoing prosperity of all residents in the growing population within the Darwin region. To achieve prosperity we must not only continue to plan for and implement infrastructure projects we must ensure ongoing employment for our residents.

A goal of Darwin City Council's Evolving Darwin plan is the promotion of Darwin. We aim to achieve an increase of visitors to our City through the promotion of Darwin as a host city for sport, culture and other events and the promotion of Darwin's history, particularly its WW11 experiences and to increase the number of business delegates visiting our City.

An increased number of visitors to the area helps support existing local business and helps create opportunities for the creation of new businesses. Darwin City Council would like to opportunity to work with the Northern Territory Government to achieve these promotion activities.

Infrastructure

As detailed above one way to ensure good economic development is through an increase in infrastructure projects. Infrastructure projects not only help keep Territorians employed in the short term, it builds the City that supports future growth in our population (residents and visitors).

Darwin City Council is focussed on improving urban enhancement in and around Darwin including supporting the NTG Ribbons of Green and CBD entry node upgrades.

We want our residents to reside in a clean, safe and liveable municipality which promotes healthy and family friendly activities such as safe cycling and walking, the provision of aquatic facilities.

Again, Darwin City Council would welcome the opportunity to work in partnership with the Northern Territory Government to deliver projects such projects.

The Environment

One of Darwin City Council's goals is to create and maintain an environmentally sustainable City for current and future generations of Territorians.

We will be striving to become leaders in climate change policies and we must implement a coastal erosion plan and prepare for alternate fuel and energy resources.

We want to ensure that as an organisation we are being water efficient and we want to help our residents to increase their own water efficiency.

With the Northern Territory Government's assistance we have to preserve the Darwin Harbour and protect the ecological systems within in. This is not a task that Darwin City Council can deliver on its own.

Housing

Another factor in achieving our vision of "enhancing Darwin's unique lifestyle and tropical feel" is to move towards undertaking an influencing role in the planning and developmental processes that impact Darwin. The reason for this shift is to influence the development of sustainable (financially and environmentally) projects which are both suitable for the Darwin region and enhance Darwin's unique look and lifestyle.

Our residents are telling us that affordable housing is a priority for the current and future generations. However, this must be driven at both a Federal and Northern Territory Government level.

In addition to these points, one of the areas of focus within DCC's Evolving Darwin plan is to increase our relationship with all levels of Government with an aim of developing partnerships and entering into joint projects in order to achieve our outcomes. This level of partnership for achieving joint projects for the benefit of the community is certainly an area which we would like reflected in the Territory 2030 Strategic Plan.

Again, Darwin City Council welcomes the opportunity to provide this feedback and we look forward to meeting with you to discuss these points further.

Yours sincerely

Brendan Dowd
CEO
Darwin City Council

6 MISCELLANEOUS ITEMS**5.2 Media Awareness Briefing**

A copy of the Powerpoint presentation will be handed out at the end of the briefing.

THAT the presentation by the Manager Communications & Marketing, Mr Grant Fenton on Media Awareness Briefing, be received and noted.

DECISION NO.20\() (09/06/09)

