



# Darwin City Council Annual Report 2010/2011





# 2010/2011 Darwin City Council Annual Report



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Darwin City Council continues to work in line with our *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. By ensuring we do this, we are achieving many of the goals we have in place.

Council has finished 2010/11 in a strong financial position. An independent assessment of Council's financial sustainability was completed, demonstrating that Council is in a sustainable financial position.

I am extremely proud of what our Council has achieved this year, especially with the many community and infrastructure projects we have been responsible for.

### Key Highlights

Council, in partnership with the NT Government, Australian Government and private business, has completed the City Centre Revisitation project (branded MY0800), with Knuckey Street, Smith Street, The Mall and Raintree Park upgraded. Through The Mall and Raintree Park revitalisation we created a dynamic city centre which will bring more people into The Mall and boost retail growth and development.

Council undertakes many activities throughout the year for the community and I would like to highlight a few.

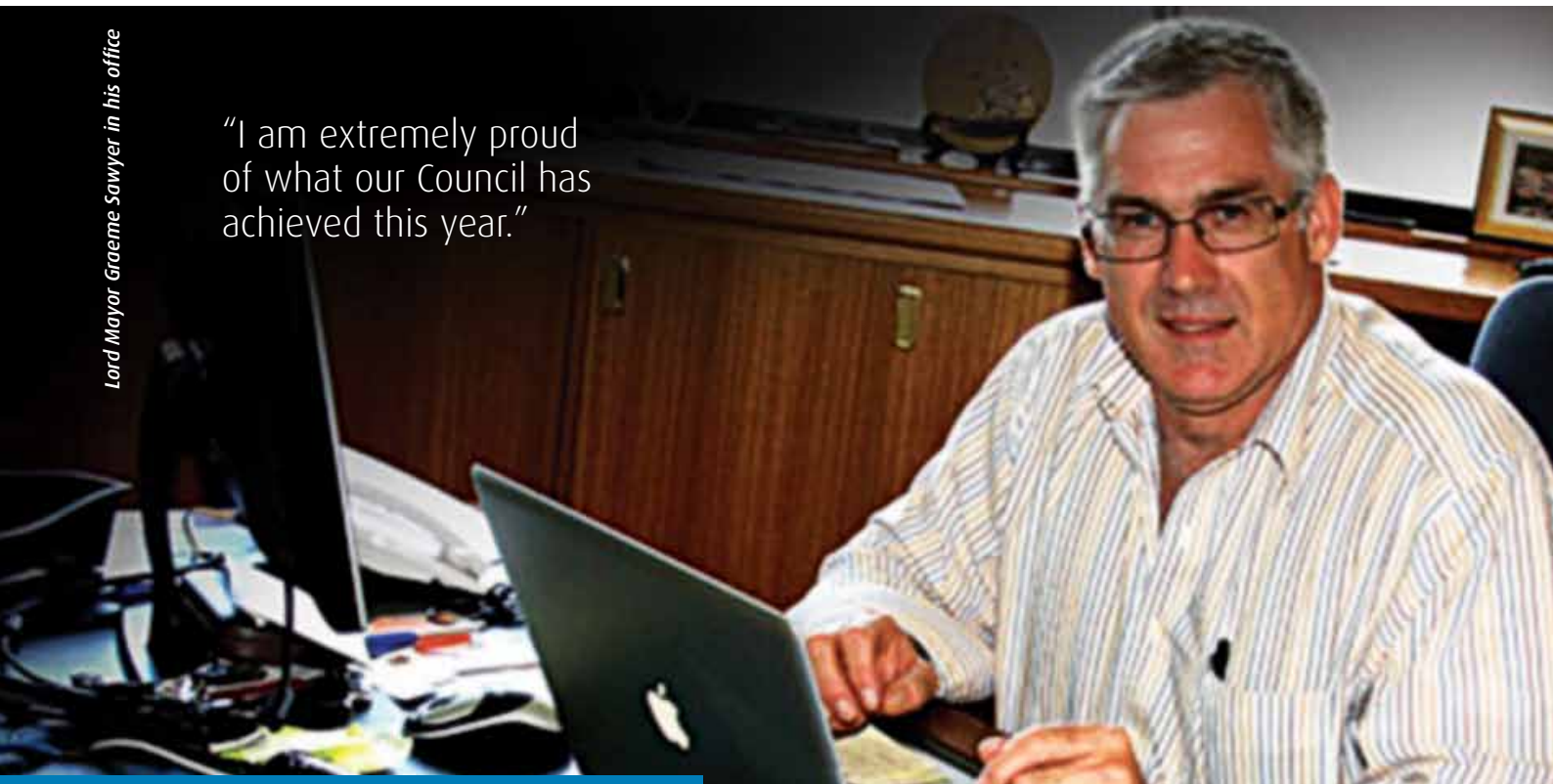
Darwin has by far the highest percentage of homeless in Australia and in recognition of this, Council, in partnership with the community services sector, hosted its second "Homeless Connect" event in May. Seventy-two community, business and government partners and community groups participated in the event, as well as a number of local businesses who donated goods. Homeless Connect allowed Darwin City Council to help remove barriers of access by helping link and connect this vulnerable population group with vital services.

I would also like to highlight another important community event which was the 69<sup>th</sup> Anniversary of the Bombing of Darwin. This year a change of venue was required after the effects of Cyclone Carlos, however the commemoration still managed to go ahead at Council's Darwin Entertainment Centre and was again a significant event.

In 2010/11 Darwin also celebrated the 100<sup>th</sup> year since the Naming of Darwin. In recognising such a milestone event, it was rewarding for Council to utilise the new upgraded Mall and Raintree Park to host these celebrations.

Lord Mayor Graeme Sawyer in his office

"I am extremely proud of what our Council has achieved this year."



## Partnerships

I am once again proud to be heavily involved in the Council of Capital City Lord Mayors (CCCLM) which brings together all of the capital city councils to progress issues of national significance and strengthen relationships with the Australian Government to develop initiatives to build national prosperity.

Throughout the 2010 calendar year I had the great honour of being the Chair of the CCCLM and was able to be at the forefront in advocating for the Australian Government's National Urban Policy and representing CCCLM on Minister Burke's Sustainable Population Strategy.

Council is also committed to strengthening relationships with our neighbouring councils through the Top End Regional Organisation of Councils (TOPROC). TOPROC is committed to the sustainable development of our Greater Darwin Region and seeks to influence the policies of Northern Territory and local government to respond to the needs of our local communities.

## Natural Disaster

After being hit by a category one cyclone, Cyclone Carlos, we saw Council really pull together and get involved in the clean up from this damaging event.

Cyclone Carlos hit Darwin in February 2011 and the clean up cost was \$2.8million. Overall, 1520 trees were removed and there was significant damage to roads, playgrounds and buildings.

To be hit by such a force of nature which caused so much damage in our municipality really shows the importance of the work our Council and staff do to ensure the safety and wellbeing of our community.

Finally, I would like to thank all the Aldermen and council staff for their continued commitment and dedication to our city. I would also like to thank our many, varied volunteers for their help with Council projects and events.

Graeme Sawyer



Lord Mayor at NTFL Grand Final



"I am looking forward to the year ahead and the challenges we will continue to meet to enhance the lifestyle for all of our community."

## Smith Street

Welcome to Smith Street:  
the social and shopping  
city.

Smith Street is approximately 2.3 kilometres long and is centrally located on the Darwin peninsula. Smith Street is named after A. H. Smith who was the first surveyor in charge of George Washington Goyder's survey party number one in 1869. Smith Street intersects with Daly Street, Kitchener Street and terminates at the new Darwin Waterfront and is considered the central business district of the city. A pedestrian mall between Kitchener Street and Bennett Street.

On 13 February 1942 Darwin was attacked during two air raids by 242 Japanese aircraft. A Royal Commission found that 242 people had been killed during the raids, but it is probable that higher Chinese underground devastation during World War II and again during Cyclone Tracy in 1974 a number of historic buildings along Smith Street were lost to this day and include:

1. The Administration's Office / Court House built in 1884;
2. Christchurch Cathedral built in 1902 and rebuilt in 1978;
3. Old Town Hall built in 1884;
4. Solomon's Mart (Bismarck Mart & Pearl) built in 1893 and the first of four levels at this key intersection;
5. The C.B.A. or "Stone Bank" (Pearl) built in 1893 and the first of four levels at this key intersection;
6. Commonwealth Bank built in 1940;
7. Bank of New South Wales (Wingate) built in 1938;
8. Reserve Bank (Bismarck NT) built in 1968;
9. Victoria Hotel built in 1894 using local stone;
10. The Star Arcade Cinema first outdoor cinema built in 1929;
11. St Mary's Star of the Sea Cathedral built in 1950; and
12. The Executive Housing Precinct (B.C.G. Barrett houses) at Myilly Road built in 1936-39.

The stone inlay beneath this sign is the old ending to Smith Street. These stones were hand-laid blocks of local limestone possibly covered from the 1880's.





# Chief Executive Officer's Message

The 2010/11 year has been very productive with the development and completion of many initiatives as well the continued building and strengthening of key partnerships which continue to increase our value as a capital city council.

Our Council is very proud of what has been achieved this year, with a key focus on enhancing Darwin's unique lifestyle and tropical feel with a spotlight on the environment and sustainability.

## Awards

Council has proven its worth as a capital city council, being recognised with many awards throughout the year. These awards include runner up in the "Employer of the Year" category at the 2010 NT Training Award, the 2010 Australia and New Zealand Internet Best Practice Awards in the "Best Youth Initiative" category for youth website GRIND, NT finalist of the Keep Australia Beautiful Sustainability Awards and the winner of the NT Safer Communities Award, on the merit of Council's "Guardian on Duty" disaster management control program.

These awards are only highlighting a few in which we have been successful, however it shows the dedication and commitment our staff and Elected Members have to our city and to ensuring we are well set for the future.

Council launched its new website which scored the highest rating in a website usability study of Australia's Capital City websites.

## Key Projects

There were many vital projects that were undertaken this year including Darwin City Council officially opening the new and improved cycle path network. The project was a joint initiative between Council and the Australian Government under the Connecting Darwin – Building New Cycle Linkages project.

Council delivered new on and off street cyclepaths, additional bike racks and water bubblers along the cyclepaths, way-finding signage and secure bike parking in the central business district.

Other projects that deserve a mention include two community initiatives; *Protecting the Primary Dunes of Mindil Beach* and *Zero Toads* which both enhance Darwin's biodiversity and protect its natural icons.

## Grant Funding

In terms of grant funding Council was successful in securing \$13 million Federal and Territory Government and private sector grant funding, for over 20 projects, which was vital in the many events and projects Council does. A notable grant was the \$700,000 Healthy Communities project. Grant funding allows Council to implement key projects without any additional burden on our rate payers.

Council provided \$100,000 to local community organisations through its Community Grants Program. A further \$50,000 funding round was also provided to specifically assist community organisations in the development of climate change and environment projects.

## Our Community

Darwin City Council undertook its annual Community Satisfaction Survey in July 2010. The survey was conducted on behalf of Council by McGregor Tan research. Of the 11 Local Government Councils Australia-wide they undertook research for during that year, Darwin City Council ranked the highest.

Of particular note was the extremely high level of satisfaction expressed by participants on the quality of service from the front counter staff at the Civic Centre.

This is something I am extremely proud of and know that our staff go above and beyond to ensure the best customer service is met, whether it be at the front counter or from our outdoor staff.

This is just a small snapshot of the work that has been undertaken throughout 2010/11 and I would like to congratulate and thank Darwin City Council for their tireless work.

My thanks go to all Council staff and contractors for their support and dedication during the past year.

I am looking forward to the year ahead and the challenges we will continue to meet to enhance the lifestyle for all of our community.

**Brendan Dowd**  
CHIEF EXECUTIVE OFFICER





Darwin has developed into a thriving, vibrant destination renowned for its tropical lifestyle and colourful characters.



# Overview

## Overview

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Overview

Goal 1 -  
Collaborative  
Relationships

Goal 2 -  
Lifestyle

Goal 3 -  
Connectivity

Goal 4 -  
Environmental  
Sustainability

Goal 5 -  
Cohesive  
Community

Goal 6 -  
Branding  
Darwin

Goal 7 -  
Effective  
Governance

Financials

# Darwin – City Profile

**Darwin is the capital city of the Northern Territory, situated on the Timor Sea and is well-known as Australia's gateway to world class nature and culture experiences.**

Darwin has developed into a thriving, vibrant destination renowned for its tropical lifestyle and colourful characters with wide streets, shady parks, a pedestrian mall, a large variety of restaurants, pubs and clubs and an entertainment strip as well as being home to many festivals and sporting events.

Getting to Darwin is easy from most Australian capital cities with a direct flight to Darwin being around four hours. Darwin International Airport is located only 12.5km from Darwin City and it has regular flights arriving daily from all Australian capital cities, Cairns and Broome. The Ghan travels to Darwin from Adelaide (and vice versa), with the journey operating twice weekly and taking two nights in either direction. Cruise ships also regularly dock at the Darwin Wharf Precinct for stopovers.

The municipality of Darwin is spread across 112 square kilometres and comprises of 23,161 households and covers 36 suburbs plus the RAAF and Navy Bases and Darwin International Airport.

## Darwin People

The most recent Australian Bureau of Statistics (ABS) data (*released in March 2011*) shows the current estimated resident population for the Darwin municipality has grown to 77,290, representing an increase of 1.8% from last year. The population of Darwin accounts for over a third of the entire Northern Territory population.

In the 12 month period to 2010, the fastest growing Statistical Local Areas (SLAs) were the City - Inner (increase of 485 people or 11.77%) and Lee Point-Leanyer (increase of 732 people or 56.39%). The growth in Lee Point-Leanyer can be attributed to residents moving into the new suburb of Lyons.

127,532 people now reside in the "Darwin Statistical Division" (incorporating the three statistical sub divisions of Darwin, Palmerston and Litchfield), an increase of 3,431 people or 2.8% since last year.

Between 2009 and 2010, all three statistical sub divisions (SSD) within Darwin SD continued to experience population growth. The fastest growth was in the Litchfield Shire (up by 2.92%).



## Darwin City Council – Key Statistics

	2006		2001		Change 2001 to 2006
	Number	%	Number	%	
Usual resident population					
Total population	66,290	100	64,342	100	1,948
Males	34,208	51.6	33,369	51.9	839
Females	32,082	48.4	30,973	48.1	1,109
Population characteristics					
Indigenous	6,233	9.4	5,752	8.9	481
Australian born	45,408	68.5	44,616	69.3	792
Overseas born	14,185	21.4	13,980	21.7	205
Australian citizens	55,083	83.1	55,188	85.8	-105
Australian citizens 18+	41,384	62.4	40,742	63.3	642
Age structure					
Infants 0 to 4 years	4,427	6.7	4,536	7	-109
Children 5 to 17 years	11,793	17.8	12,116	18.8	-323
Adults 18 to 64	46,101	69.5	44,745	69.5	1,356
Mature Adults 65 to 84	3,723	5.6	2,715	4.2	1,008
Senior citizens 85 years and over	245	0.4	224	0.3	21
Average household size (persons)	2.58	-	2.6	-	

Source: ABS 2006 Census data, based on usual place of residence



Darwin City Council's Infrastructure	2010/11
Amount of green space in the Darwin municipality	653 hectares
Percentage of irrigated versus non-irrigated green space	55.3%
Quantity of water used per hectare of green space in the Darwin municipality	1,303 kl
Total kilometres of Council managed sealed roads	445km
Percentage of road length resealed to total sealed roads	3%
Total kilometres of Council footpaths	410.3km
Total kilometres of cyclepaths	69.1km
Total kilometres of Council managed storm water pipes	346.25km
Total kilometres of Council managed lined open drains	17.51km
Total number of driveways	18,260

# Strategic Highlights

## Goal 1 – Collaborative Relationships

In partnership with Charles Darwin University (CDU) and the Northern Territory Government, the 'University City' project was launched. The project will identify how a University City will contribute to the educational, social, cultural and economic aspects of the municipality.

## Goal 2 – Lifestyle

Council celebrated the completion of the MY0800 City Revitalisation Project with a fun filled family day held throughout The Mall and Raintree Park.

## Goal 3 – Connectivity

Council hosted a community Urban Planning Intensification Forum to discuss the future planning options for our city and its immediate surrounds.

## Goal 4 – Environmental Sustainability

Council provided the community with \$50,000 worth of grants through its inaugural Climate Change and Environment Grant Program.

## Goal 5 – Cohesive Community

Council, in partnership with some 60 community service providers and government agencies held the Homeless Connect Event, aimed at removing barriers of access by helping link and connect this vulnerable population group with the services they need most.

## Goal 6 – Branding Darwin

Council was a gold sponsor of the Arafura Games in 2011. This year the games also included the Paralympic Championships. Council also hosted a number of events to welcome the athletes such as the Welcome Reception and Cultural Night.

## Goal 7 – Governance

Council successfully obtained \$13 million in additional revenue through grant funding. Grant funding is an important revenue stream as it allows Council to deliver additional projects for the direct benefit of our community.



Youth Officer accepting international award  
for Grind On-line



# Outstanding Achievements

Throughout 2010/2011 Council was successful in the following award categories.

Award	Category	Status Achieved	Program or Project Awarded
<b>International</b>			
2010 Australian and New Zealand Internet Best Practice Awards	Best Youth Initiative	Won the category	GRIND On-Line
2010 Australian and New Zealand Internet Best Practice Awards	Best Access Initiative	Finalist	GRIND On-Line
<b>National</b>			
2010 Keep Australia Beautiful National Awards	Heritage & Culture	National Winner	Protecting the Primary Dunes of Mindil Beach project.
50:50 Vision	Gender Equity Award	Bronze Award	Ongoing commitment to gender equity in local government
2010 Australian Safer Communities Award	Local Government	Highly Commended	Guardian on Duty in Darwin
<b>Northern Territory / South Australia</b>			
2010 Management Excellence Awards	Professional Manager of the Year (public sector)	Finalist	Manager, Community Development
Northern Territory Training Awards 2010	Employer of the Year	Runner up award	
2010 Safer Communities Award	Local Government	Northern Territory Winner	Guardian on Duty in Darwin
2010 Keep Australia Beautiful	Sustainable Cities	Northern Territory Winner	Projects included: First renewable energy facility in tropical Australia Revitalisation of Darwin's CBD Protecting the Primary Dunes of Mindil Beach project Zero Toads Project
Heart Foundation	Healthy Community Awards (populations greater than 15,000)	Northern Territory Winner	Workforce Wellbeing Committee, Activate NT and the Connecting Darwin: Building New Cycle Linkages project
Parks and Leisure Australia	The Design, Development and Management Award for Open Space Development.	Northern Territory Winner	Nightcliff Foreshore; particularly the Outdoor Exercise Stations, Historical Signage and the widening of the cycle path projects
Local Government Managers Australia: Leadership Excellence Awards 2011 (SA Division)	Local Hero Award for Leadership in Community Services	Won the category	Manager, Community Development
Local Government Managers Australia: Leadership Excellence Awards 2011 (SA Division)	2011 Emerging Leader of the Year Award	Finalist	Manager, Strategy & Outcomes
Local Government Managers Australia: Leadership Excellence Awards 2011 (SA Division)	Leadership in Financial Management Award	Finalist	Manager, Finance

Overview

Goal 1 - Collaborative Relationships

Goal 2 - Lifestyle

Goal 3 - Connectivity

Goal 4 - Environmental Sustainability

Goal 5 - Cohesive Community

Goal 6 - Branding Darwin

Goal 7 - Effective Governance

Financials

# A Year in Darwin City Council

## July 2010

Council officially launched the new and improved cycle path network which was a joint initiative between Council and the Australian Government under the Connecting Darwin – Building New Cycle Linkages project.

Council took ownership of a new and much needed community facility. CIC Australia Ltd, the developers of the new Lyons subdivision donated the purpose built community facility to Council. Council contributed \$150,000 to its construction which will provide extra meeting space for the city's expanding community sector.

## August 2010

The 'Culture Connecting Communities: Arts in the Long Grass' art exhibition was launched at the Civic Centre. Presented by Larrakia Nation and the Darwin Festival and sponsored by the Northern Territory Government, the exhibition showcased works by artists as part of the Larrakia Nation's Healthy Engagement and Assistance in Darwin's Long-grass (HEAL) program. All works were for sale with proceeds going to the artists and towards the program.

Council sponsored and hosted Disability Awareness Week celebrations. The week celebrates the achievements of Territorians with a disability. Council, in conjunction with the City of Palmerston and a cross section of community organisations, provided an exciting program of events as well as providing information about disability services and raised awareness of disability issues.

## September 2010

Council held its annual pre-cyclone clean up, encouraging all residents to place all items on their nature strip which could become dangerous in the event of a cyclone. Council collected 396 tonnes from households.

## October 2010

Council tested systems in place to deal with a potential community emergency such as a cyclone. Dubbed 'Cyclone Nigel' Council staff were put through a simulation program with other systems in place to deal with emergencies aimed at increasing efficiencies in response time, allocation of resources and co-ordination with other government agencies.

## November 2010

Council's Civic Centre was transformed by a colourful array of creatures and flowers created by primary school students using recycled plastics as part of the city's first Recycled Art Festival.

As part of the MY0800 City Centre Revitalisation Project, Council successfully transplanted a semi mature *Allosyncarpia* into the CBD. This marked a significant occasion for Council, as it was the first time transplanting such a mature tree of this species was conducted by Council.

## December 2010

Eight successful community groups were invited to a cheque presentation ceremony in Darwin City Council's Function Room under the Bi-Annual Community Grants Scheme.

Through this second round of funding for 2010/11, Council disbursed a total of \$45,867.

Santa spread Christmas cheer and goodwill throughout Darwin's network of Libraries.

Santa read children's Christmas stories, listened to Christmas wishes and posed for photos.



## January 2011

Council staged a major Australia Day ceremony at the Darwin Entertainment Centre.

The day commenced with the official flag raising, followed by the Citizenship Ceremony. The presentation of the Australia Day Awards also took place.

Darwin City Council Libraries with assistance from the Northern Territory Government hosted a week of workshops for all aspiring hip hop artists between the ages of 12 and 18 years.

Committed to providing an outlet for emerging local artists and youth artistic expression and creativity, Council showcased the artistic works of Darwin's youth community with an art exhibition at the Civic Centre throughout January.

## February 2011

More than 100 veterans and survivors from around Australia came to Darwin on 19 February for the 69th Anniversary of the Bombing of Darwin.

Darwin was hit by a category 1 Cyclone, Cyclone Carlos which created a great deal of damage.

Following Carlos, Council's Fun in the Parks program travelled to Batchelor to provide activities for the many evacuated families who sought refuge in the town.

## March 2011

Council celebrated 100 years of International Women's Day on Saturday 5 March, with a walk around the CBD, lunch and entertainment.

Council welcomed three Dili volunteers to Darwin, who worked alongside our youth throughout Youth Week.

Darwin City Council held a community event to celebrate the 100th Anniversary of the Naming of Darwin.

## April 2011

Council's Youth Advisory Group (YAG) was again proud to present "The BIG GIG" – a celebration for National Youth Week 2011.

The BIG GIG was held on Friday 8 April at the Casuarina Pool.

In line with National Youth Week, Darwin City Libraries held a Casuarina Courtyard Bazaar.

A drug and alcohol free event for ages 12-25 was held at the Casuarina Library Courtyard. Youth had the opportunity to perform with their peers and local artists.

## May 2011

Council Libraries presented a series of seminars on sustainable living.

Council announced expanded recycling services for Darwin residents.

Previously residents could only recycle two types of plastic in their recycle bins. Under new changes, all seven types of plastics can now be disposed of and collected in the fortnightly kerbside collections.

Council provides free wireless internet access "WIFI" in The Mall. The service provides 1 hour usage, repeat usage every 6 hours and no data download or upload limits.

## June 2011

Council launched the Darwin and Anchorage Sister City Community Exhibition at the Civic Centre.

The art exchange project was developed by the Anchorage Sister City Community Committee to showcase the differences and the similarities between Darwin and Anchorage.

Council disbursed a total of \$43,125 to 13 community organisations and 6 community organisations were funded to the value of \$45,200 through the first round of the 2011/2012 Community Grants program.

Council was awarded a \$700,000 Healthy Communities grant by the Australian Government to launch a program aimed at helping the community live a healthy lifestyle.

At the sound of an air raid siren, Council launched "Frontline Australia" with a military and civilian presence. Frontline Australia is the name of the brand Council has created to commemorate the 70th Anniversary of the Bombing of Darwin.

Overview

Goal 1 - Collaborative Relationships

Goal 2 - Lifestyle

Goal 3 - Connectivity

Goal 4 - Environmental Sustainability

Goal 5 - Cohesive Community

Goal 6 - Branding Darwin

Goal 7 - Effective Governance

Financials

## Management Discussion and Analysis for the financial year ended 30 June 2011

### Overview

The Management Discussion and Analysis on the financial statements covering the 2010/11 financial year analyses the activities undertaken by Darwin City Council and does not take into account the activities of Darwin Entertainment Centre, which have been consolidated into Council's financial statements.

Council's financial results for the 2010/11 financial year were consistent with the performance achieved in the previous year and the performance budgeted for.

In 2009 Council undertook an external review, which found it was financially sustainable. Performance indicators demonstrate that Council has achieved satisfactory results in key areas of asset renewal, debt management and receivables collection performance. The liquidity performance indicator demonstrates that Council has a strong level of liquidity. These factors along with minimum levels of debt mean that Council is well placed to respond to opportunities or react to unforeseen events.

2010/11 Results Overview	
Total Income	\$75.5M
Total Expenses	\$78.2M
Net Operating Result	(\$2.7M)
Net Operating Result before Capital Income	(\$5.2M)
Total Assets	\$850.4M
Total Liabilities	\$20.2M
Net Assets	\$830.1M
Total Cash & Investments	\$44.9M

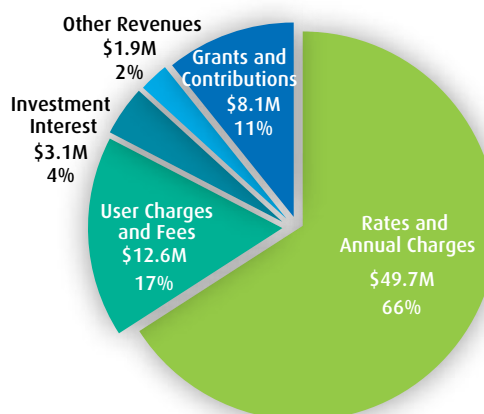
### Financial Performance

#### Total Income

Council income is derived from various sources including rates and annual charges, user charges and fees, grants and contributions, investment interest and other income. A breakdown of Council's 2010/11 income is shown below.

Total income received during 2010/11 was \$75.5M with rates and annual charges contributing 66%. Total income decreased 5.9% from the previous year as no assets received free of charge were recognised in 2010/11 and grants and contributions returned to the level of prior years.

Excluding \$2.7M in car parking shortfall contributions received in 2009/10, rates and annual charges were 7.8% higher than the previous year, which is in line with the forecast increase in ordinary rates of 7.34% plus growth factor.



OPERATING INCOME	2010/11	2009/10	2008/09	2007/08	2006/07
Rates and Annual Charges	\$49.7M	\$48.8M	\$43.8M	\$39.9M	\$37.5M
User Charges and Fees	\$12.6M	\$12.0M	\$10.7M	\$10.0M	\$9.6M
Grants and Contributions	\$8.1M	\$11.9M	\$8.4M	\$7.5M	\$6.7M
Investment Interest	\$3.1M	\$2.3M	\$2.4M	\$3.0M	\$2.4M
Other	\$1.9M	\$1.6M	\$1.6M	\$1.3M	\$1.9M
TOTAL	\$75.5M	\$76.5M	\$66.8M	\$61.7M	\$58.0M
Assets received free of charge	\$0.0M	\$3.7M	\$11.4M	\$14.3M	\$0.0M
Total including assets received free of charge	\$75.5M	\$80.2M	\$78.2M	\$76.1M	\$58.0M

User charges and fees were 5% higher than the previous year due to an increase in parking fees and parking infringement income.

Grants and contributions were \$3.8M lower than the previous year as additional funding was received in 2009/10 under the Regional and Local Community Infrastructure and Blackspot Programs.

Investment interest increased due to an increase in interest rates resulting in a higher return on investments than the previous year.

Other income was \$0.3M higher due to an increase in rental income.



## Management Discussion and Analysis for the financial year ended 30 June 2011

### Financial Performance (continued)

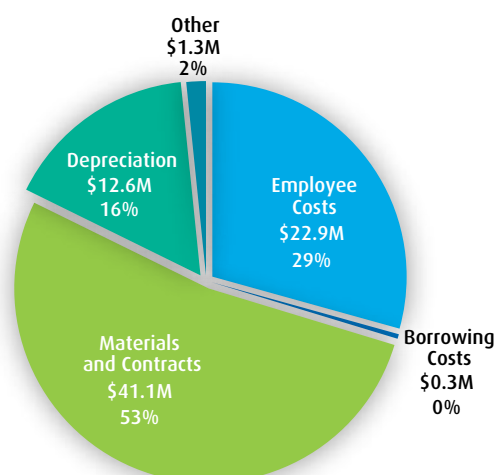
#### Operating Expenses

Operating expenses consist of employee costs, borrowing costs, materials and contracts, depreciation and other expenses but excludes capital expenditure. A breakdown of Council's 2010/11 operating expenses is shown below.

Total operating expenses were \$78.2M in 2010/11, which was an increase of 4.7% over the previous year.

Employee costs were \$1.3M higher than the previous year. Excluding the increase in overtime, the increase was 5.1%, which is consistent with predicted award pay increases. The increase in overtime was predominantly due to the Cyclone Carlos response in 2010/11.

Materials and contracts were \$2.8M higher than the previous year. In 2010/11 expenditure of \$4.5M was transferred from the capital works program to the operating result as it didn't meet the definition of capital. Excluding this transfer and the corresponding amount from the prior year, materials and contracts were \$1.6M higher than the previous year, however, this was due to the Cyclone Carlos response.



OPERATING EXPENSES	2010/11	2009/10	2008/09	2007/08	2006/07
Employee Costs	\$22.9M	\$21.6M	\$20.9M	\$18.7M	\$17.4M
Borrowing Costs	\$0.3M	\$0.3M	\$0.3M	\$0.4M	\$0.1M
Materials and Contracts	\$41.1M	\$38.3M	\$32.9M	\$35.0M	\$29.2M
Depreciation	\$12.6M	\$14.2M	\$14.0M	\$13.3M	\$11.6M
Other	\$1.3M	\$0.3M	\$0.0M	\$0.0M	\$0.0M
<b>TOTAL</b>	<b>\$78.2M</b>	<b>\$74.7M</b>	<b>\$68.1M</b>	<b>\$67.4M</b>	<b>\$58.3M</b>

The effect of an independent review of asset useful lives conducted by Sinclair Knight Mertz was evident with depreciation decreasing by \$1.6M from the previous year. Further information on this review is contained in Note 1.

Other expenses consist of the loss on disposal of assets, which was \$1.3M as assets with a written down value of \$1.2M were written off in 2010/11 due to demolition works as part of the Darwin City Revitalisation project and replacement of parking meters in the Darwin CBD.

#### Net Operating Result

Council's net operating result for 2010/11 is shown below. The result before and after capital income is shown.

NET OPERATING RESULT	2010/11	2009/10	2008/09	2007/08	2006/07
Net Operating Deficit before Capital Income	(\$5.2M)	(\$4.9M)	(\$4.6M)	(\$7.7M)	(\$2.4M)
Capital Income	\$2.5M	\$10.4M	\$14.7M	\$16.4M	\$2.0M
<b>Net Operating Result</b>	<b>(\$2.7M)</b>	<b>\$5.5M</b>	<b>\$10.1M</b>	<b>\$8.7M</b>	<b>(\$0.3M)</b>

The net operating result before capital income was a \$5.2M deficit in 2010/11. The result is impacted by the level of depreciation, which is a non cash expense and was \$12.6M in 2010/11.

The net operating result after capital income is variable as capital grants and contributions are not consistent from year to year. In 2010/11 this was a \$2.7M operating deficit.

#### Capital Expenditure

Council's capital expenditure for 2010/11 is shown below. It excludes assets received free of charge.

CAPITAL EXPENDITURE	2010/11	2009/10	2008/09	2007/08	2006/07
<b>TOTAL</b>	<b>\$13.1M</b>	<b>\$11.0M</b>	<b>\$11.1M</b>	<b>\$11.0M</b>	<b>\$21.5M</b>

The level of capital expenditure for 2010/11 is slightly higher than the previous year due to construction work relating to the Darwin City Revitalisation project. Capital expenditure is affected by the level of grant funding received for projects and any other large projects planned by Council.

## Management Discussion and Analysis for the financial year ended 30 June 2011

### Financial Performance (continued)

#### Performance Against Budget

Council's budget is regularly reviewed to ensure targets are being met for both income and expenditure. The analysis is based on the revised 2010/11 budget.

TOTAL INCOME	2010/11 Actual	2010/11 Budget	Variance	% Variance
Rates and Annual Charges	\$49.7M	\$49.6M	\$0.2M	0%
User Charges and Fees	\$12.6M	\$13.5M	-\$0.9M	-7%
Grants and Contributions	\$8.1M	\$10.6M	-\$2.5M	-23%
Investment Interest	\$3.1M	\$2.3M	\$0.8M	37%
Other	\$1.9M	\$1.8M	\$0.1M	3%
TOTAL	\$75.5M	\$77.8M	-\$2.3M	-3%
OPERATING EXPENSES	2010/11 Actual	2010/11 Budget	Variance	% Variance
Employee Costs	\$22.9M	\$23.0M	-\$0.1M	-1%
Borrowing Costs	\$0.3M	\$0.3M	\$0.0M	-1%
Materials and Contracts	\$41.1M	\$37.5M	\$3.6M	10%
Depreciation	\$12.6M	\$15.4M	-\$2.8M	-18%
Other	\$1.3M	-\$1.1M	\$2.4M	-213%
TOTAL	\$78.2M	\$75.1M	\$3.1M	4%
NET OPERATING RESULT	-\$2.7M	\$2.7M	-\$5.4M	-202%
CAPITAL EXPENDITURE	2010/11 Actual	2010/11 Budget	Variance	% Variance
TOTAL	\$13.1M	\$26.7M	-\$13.7M	-51%

Rates and annual charges reflected the budgeted forecast.

User charges and fees were 7% lower than budget predominantly due to waste disposal fees as the budget included anticipated income from the closure of the Palmerston waste facility, which was deferred.

Grants and contributions were \$2.5M less than budget due to capital grants budgeted for that were not received during 2010/11 as projects had not commenced i.e. Roads to Recovery.

Investment interest was 37% higher than budget due to the budget being based on a lower level of investment holdings than actually held and the return on investments increasing from previous years.

Employee costs and borrowing costs reflected the budgeted forecast.

Materials and contracts were \$3.6M higher than budget due to the transfer of \$4.5M from the capital works program to the operating result as it didn't meet the definition of capital. The budget remains in the capital works program. The amount expensed to operating is less than the previous year but still relatively high due to a number of capital projects involving a project component that is operating in nature. This is currently under review and strategies have been put in place to reduce the level of this transfer in 2011/12.

Depreciation was \$2.8M lower than budget as the budget was based on average historical depreciation rates, however, the recommendations to change the infrastructure asset useful lives by Sinclair Knight Mertz were adopted for use in 2010/11, which resulted in actual depreciation decreasing by approximately \$1.4M. Depreciation has been further reduced by the reduction of the value of Chinatown Car Park in the land and building revaluation conducted in 2009/10.

Other expenses are \$2.4M higher than budget as capital income was budgeted for from asset disposals in 2010/11 but a net loss on sale of assets was recognised instead. This does not have any impact on cashflow.

Council budgeted to spend \$26.7M on capital expenditure during 2010/11, which included \$11.7M in deferred capital expenditure brought forward from 2009/10. Capital expenditure in 2010/11 was \$13.1M. This is \$13.7M less than budget as \$8.0M has been deferred to the 2011/12 financial year and \$4.5M was transferred from the capital works program to the operating result.



## Management Discussion and Analysis for the financial year ended 30 June 2011

### Financial Position

#### Assets

Assets consist of current assets, which can be converted to cash in less than one year and non current assets, which consist of Infrastructure, Property, Plant and Equipment. A breakdown of Council's 2010/11 asset balances is shown below.

ASSETS	2010/11	2009/10	2008/09	2007/08	2006/07
Cash and Cash Equivalents	\$10.4M	\$9.1M	\$16.0M	\$12.3M	\$11.6M
Investments	\$34.4M	\$37.5M	\$21.9M	\$20.9M	\$24.8M
Receivables	\$4.6M	\$4.6M	\$2.9M	\$3.7M	\$3.4M
Other	\$0.1M	\$0.2M	\$0.2M	\$0.1M	\$0.1M
Share in Joint Venture	\$0.0M	\$0.0M	\$0.0M	\$1.2M	\$1.0M
Infrastructure, Property, Plant and Equipment	\$800.8M	\$688.9M	\$607.7M	\$528.0M	\$496.5M
<b>TOTAL</b>	<b>\$850.4M</b>	<b>\$740.2M</b>	<b>\$648.7M</b>	<b>\$566.2M</b>	<b>\$537.4M</b>

Cash and investments are considered together as any investments with a maturity of less than 3 months are classified as 'cash equivalents' for disclosure purposes. The decrease in 2010/11 from the previous year was \$1.8M and this relates to a lower level of general creditors and cash backed reserves as at 30 June.

Receivables remained consistent with the previous year. Other assets, which are inventories and non-current assets held for sale, were slightly lower than the previous year.

Infrastructure, Property, Plant and Equipment increased by \$111.9M over the previous year and this is due to the increase in infrastructure values resulting from a revaluation undertaken as at 30 June 2011. Further information is provided in Note 19.

#### Liabilities

Liabilities consist of current liabilities, which are expected to be paid or settled in less than one year and non current liabilities, consisting of borrowings and provisions expected to be paid or settled in more than one year.

LIABILITIES	2010/11	2009/10	2008/09	2007/08	2006/07
Payables	\$9.9M	\$11.2M	\$7.9M	\$7.6M	\$8.0M
Current Borrowings	\$0.2M	\$0.2M	\$0.1M	\$0.2M	\$0.1M
Current Provisions	\$5.5M	\$4.8M	\$4.3M	\$4.2M	\$4.0M
Non Current Borrowings	\$4.3M	\$4.5M	\$4.6M	\$4.7M	\$4.9M
Non Current Provisions	\$0.4M	\$0.7M	\$0.6M	\$0.6M	\$0.6M
<b>TOTAL</b>	<b>\$20.2M</b>	<b>\$21.3M</b>	<b>\$17.5M</b>	<b>\$17.3M</b>	<b>\$17.6M</b>

Payables decreased by \$1.3M in 2010/11 from the previous year as a result of the timing of creditor payments, which resulted in a decrease in the balance of general creditors from the previous year.

Total current and non current borrowings of \$4.5M represent the principal amount to be repaid for the loan taken out in 2006/07 to fund capital works at the Darwin Entertainment Centre and construction of a new animal pound. This loan is due to be repaid in 2027.

Total current and non current provisions of \$5.9M represent the amount required under the accounting standards to be set aside to fund employee entitlements for annual leave and long service leave.

For both borrowings and provisions where the amount is legally due and payable within the next 12 months it must be disclosed as current.

#### Net Assets and Equity

NET ASSETS	2010/11	2009/10	2008/09	2007/08	2006/07
<b>TOTAL</b>	<b>\$830.1M</b>	<b>\$719.0M</b>	<b>\$631.2M</b>	<b>\$548.9M</b>	<b>\$519.8M</b>
EQUITY	2010/11	2009/10	2008/09	2007/08	2006/07
Retained Surplus	\$259.5M	\$261.8M	\$261.8M	\$257.4M	\$245.8M
Revaluation Reserve	\$537.4M	\$423.5M	\$341.1M	\$267.8M	\$247.6M
Other Reserves	\$33.3M	\$33.7M	\$28.2M	\$23.8M	\$26.4M
<b>TOTAL</b>	<b>\$830.1M</b>	<b>\$719.0M</b>	<b>\$631.2M</b>	<b>\$548.9M</b>	<b>\$519.8M</b>

Net assets increased by \$111.1M over the previous year, which resulted in total equity increasing by the same amount. This is related to the increase in reserves with the asset revaluation reserve increasing by \$113.9M and cash backed reserves decreasing by \$0.4M.

## Management Discussion and Analysis for the financial year ended 30 June 2011

### Financial Position (continued)

#### Cash Flows

Cash flows are classified as those provided by operating activities and those used in investing and financing activities.

CASHFLOWS	2010/11	2009/10	2008/09	2007/08	2006/07
Provided by: Operating Activities	\$10.9M	\$18.2M	\$14.2M	\$7.3M	\$12.2M
Used in: Investing Activities	(\$9.1M)	(\$24.7M)	(\$10.3M)	(\$6.4M)	(\$16.5M)
Used in: Financing Activities	(\$0.5M)	(\$0.5M)	(\$0.2M)	(\$0.1M)	\$5.0M
Net Increase/(Decrease) in Cash Held	\$1.4M	(\$7.0M)	\$3.7M	\$0.7M	\$0.7M

Cash provided by operating activities was \$7.3M lower in 2010/11 than the previous year and this is offset by a lower level of payables at 30 June. This was also impacted by the level of grant funding received in 2010/11 being lower than the previous year.

Cash used in investing activities was \$15.6M lower than the previous year, however, this relates to an increase in investments of \$15.6M in the previous year.

Cash used in financing activities represents the loan principal and interest repaid.

#### Key Performance Indicators

Council has adopted a set of financial key performance indicators in line with the targets set in the 'Evolving Darwin: Towards 2020' Strategic Plan. These are shown below.

% of Rate Debtors Outstanding	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	<5%	2.4%	2.3%	1.8%	2.4%	2.5%
This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.						

Council's target for this indicator is less than 5% and it achieves this consistently with some slight variation between years.

Debt Servicing Ratio	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	<5%	0.5%	0.6%	0.7%	0.9%	0.4%
This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's long term capacity to repay loans.						

Council's target for this indicator is less than 5%. This has been achieved consistently as Council only has one loan with a balance of \$4.5M at 30 June.

Liquidity Ratio	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	>1.00:1	1.01:1	1.03:1	1.01:1	1.07:1	1.06:1
This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one.						

Council's target for this indicator is greater than 1:1 and it achieves this consistently. It means that, even if all cash backed reserves were utilised, Council could still cover its current liabilities with current assets.

Rates Ratio	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	60%-70%	63.6%	65.3%	64.2%	59.3%	64.2%
This indicator is designed to measure Council's ability to cover its day to day expenses through its own tax revenue.						

Council's target for this indicator is between 60% and 70% and it generally remains within this range. It means that Council must rely on obtaining income other than rates to cover between 30% and 40% of its operating expenses such as user fees and charges and grants and contributions.



## Management Discussion and Analysis for the financial year ended 30 June 2011

### Key Performance Indicators (continued)

Operating Surplus	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Operating Surplus/(Deficit)	Break-even	(\$5.2M)	(\$4.9M)	(\$4.6M)	(\$7.7M)	(\$2.4M)
This indicator is designed to provide information on the result of ordinary operations and does not include capital income. Trend analysis may enable Council to determine if the current level of services can be sustained into the future.						

The deficit shown above is after depreciation and therefore does not impact on Council's cash reserves. This indicator is affected by the transfer of capital expenditure to the operating result that doesn't meet the definition of capital.

Operating Surplus before Depreciation	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Operating Surplus/(Deficit)	> Break-even	\$7.4M	\$9.3M	\$9.4M	\$5.6M	\$9.3M
This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.						

Council's target is better than breakeven and this is consistently achieved.

Asset Sustainability Ratio	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	>50%	115.5%	71.8%	64.5%	119.3%	95.3%
This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets.						

If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time, then the entity is ensuring the value of its existing stock of physical assets is maintained. Assets should be replaced or renewed at the time they need to be replaced. When asset portfolios are young, this can be 50% or less. When the assets are old, the ratio may be more than 100%. The majority of Council's asset portfolio is relatively young, having undergone almost complete replacement in the years after Cyclone Tracy.

Asset Sustainability Ratio before Capital Renewal Grants	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	>50%	88.5%	43.5%	56.5%	105.5%	80.4%
This indicator is designed to indicate the extent to which Council is renewing its assets from its own revenue sources by excluding capital grants that have funded capital renewal expenditure during the year.						

Council's target for the above indicator is greater than 50%, however, the Asset Sustainability indicator should not be looked at in isolation each year as it is the expenditure on capital renewal over the longer term that is the best indicator of whether Council is maintaining its stock of physical assets in a sustainable manner.

% of Annual Expenditure within Budget	Target	2010/11	2009/10	2008/09	2007/08	2006/07
Indicator	> 85%	96.1%	94.0%	94.5%	92.1%	96.1%
This indicator is designed to measure how effective Council's budgeting practices are by measuring how closely to budget actual expenditures incurred were to budget.						

Council's target for the above indicator is better than 85% actual expenditure of the total budgeted expenditure and this has been consistently achieved. The revised budget has been used above.

### Conclusion

Council's current financial position and relatively young asset base mean that it is well placed to meet future challenges and ensure its ongoing financial viability. Council is committed to remaining financially sustainable through appropriate levels of service provision.

# Overview of Performance

Darwin City Council strives to provide high quality services, programs and infrastructure. As part of Council's commitment to open and transparent reporting, the table below presents the 2010/11 end of year position of Council's performance against the programs as defined in The City of Darwin Municipal Plan (Annual Business Plan and Budget).

Program	Action Performance	KPI Performance
Asset Management		
Building Services		Currently under review
Business Services		
Cemeteries		No KPI attached to this program
Children and Youth		
Climate Change and Environment		
Communications and Marketing		
Community Development and Support		
Contracts Administration		
Control of Domestic Animals		
Customer Services		
Darwin Entertainment Centre		
Design		Currently under review
Development		
Employee Relations		Not available
Executive Support		
Financial & Mgmt Accounting		
Fleet Management		
GM Community & Cultural Services		
GM Corporate Services		
GM Infrastructure		
Governance		
Information Technology		Not available
Infrastructure Projects		
Libraries		
Mosquito Control		
Off Street Parking		
On Street Parking		
Operations		Currently under review
Parks and Reserves		
Pathways		
Planning		
Property Management		
Records & Information Mgmt		Not available
Recreation and Leisure		



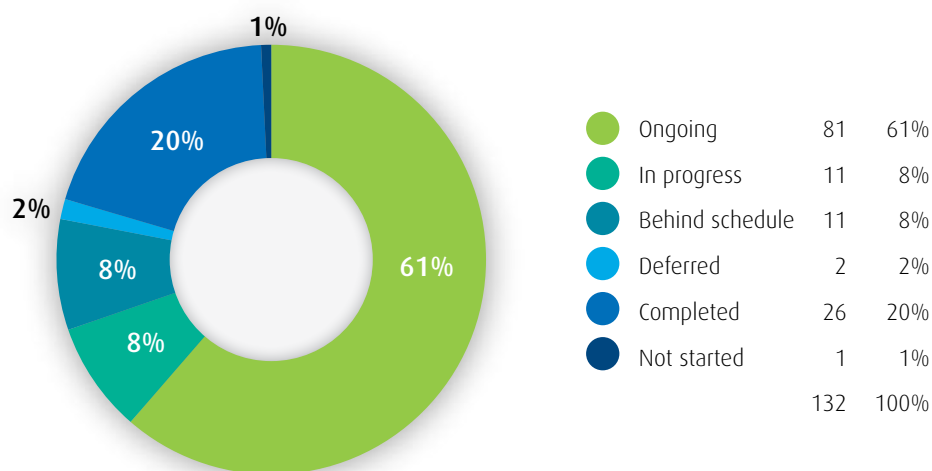
Program	Action Performance	KPI Performance
Regulatory Services		
Revenue Services		
Risk Management		
Road Construction & Traffic Mgmt		
Road Maintenance		
Sister Cities		
Sporting Areas		
Stormwater Drainage Maintenance		
Strategic Services		
Street Cleaning		
Urban Enhancement		
Urban Forest Management		Currently under review
Waste Management		

This table provides an overview of Council's performance against the programs that it delivers. Further detailed information against each of the program areas can be found in the 2010/2011 City of Darwin Municipal Plan – Progress report as at 30 June 2011, <http://darwin.nt.gov.au/sites/default/files/11TC0070%20-%20Attachment%20B.pdf>

A 'traffic light' colour coding system has been adopted. In relation to action and key performance indicator (KPI) progress, green represents being on track or better, yellow represents a marginal variance of 5% - 10% from the target and a red icon highlights that actual performance was greater than a 10% variance from target.

The graph below provides a simple overview of the current status of the 132 actions that are linked to Council's Corporate Plan.

The majority of actions are 'ongoing' which denotes that the action is part of Council's core service delivery and there is no end date, the action will continue for the life of this Council term. Of those actions that do have a fixed end date, 26 have already been completed, 11 are progressing within agreed timeframes, 11 have fallen slightly behind schedule, two have been deferred to the next financial year due to superseding priorities and one is not yet due to commence.



Within the ensuing sections of this report, a summary of performance is provided against each of the *Evolving Darwin, Towards 2020 and Beyond Strategic Plan* goal areas.

It should be noted, that many of the strategic indicators contained within the report currently do not have targets and are identified as 'trend' indicators. Where possible, targets will be established for 2011/2012 which will be informed by actual baseline data collected throughout the past three years.





DARWIN CITY COUNCIL  
**CIVIC CENTRE**

**City Library  
Customer Service**



## Council Information

Darwin City Council is one of five municipal councils in the Northern Territory. Operating under the Northern Territory Local Government Act 2008. The principal role of Council and the functions and objectives of a Council are outlined in Sections 11, 12 and 13 of the Act.

The Council is made up of 13 Elected Members, one of whom is the Lord Mayor, and who all are elected by the residents of Darwin. Elections are held every four years, the next general election will be on 24 March 2012. The elected members are the governing body of Council.

The role of the Elected Members includes; providing leadership and guidance, developing policy and representing the interests of residents and rate payers.

The Darwin City Council holds two monthly Council Meetings. These meetings are held in Council Chambers at the Civic Centre from 5.00pm on the second and fourth Tuesday of the month.

Council also holds monthly public open forum sessions at 4.30pm before the 2nd Ordinary Council meeting. These sessions are held in the Function Room at the Civic Centre. Open Forum sessions provide a relaxed and informal atmosphere for general discussion. They are an ideal forum to raise issues of concern or to put across your view. Many good suggestions have come from this forum.

## Quorum

A quorum at a meeting of a Council consists of a majority (7) of the Council's members.

## Meetings to be Open to the Public

A meeting of Council or Committee must be open to the public. However, the public may be excluded while business of a kind classified by the Local Government Act (Administration) Regulations 2008 as confidential business is being considered.

## Business Papers

The Council and Committee Business Papers (Agendas, Open Section Reports and Minutes) are made available at Council's four public libraries and the Civic Centre the Friday before each meeting and for Council meetings, they are also available in the public gallery at the relevant Council meeting.

The community are also able to submit public questions to the Council. All public questions must be received in writing by 12:00 noon the day prior to the 2nd Ordinary Council meetings.

Agendas and Minutes for Council and Committee meetings are available for download in PDF format from Council's website.

## Minutes

A copy of the minutes are made available within 10 business days after the dates of the meeting to which they relate. They are available to the public, on the Council's website or at the Civic Centre.

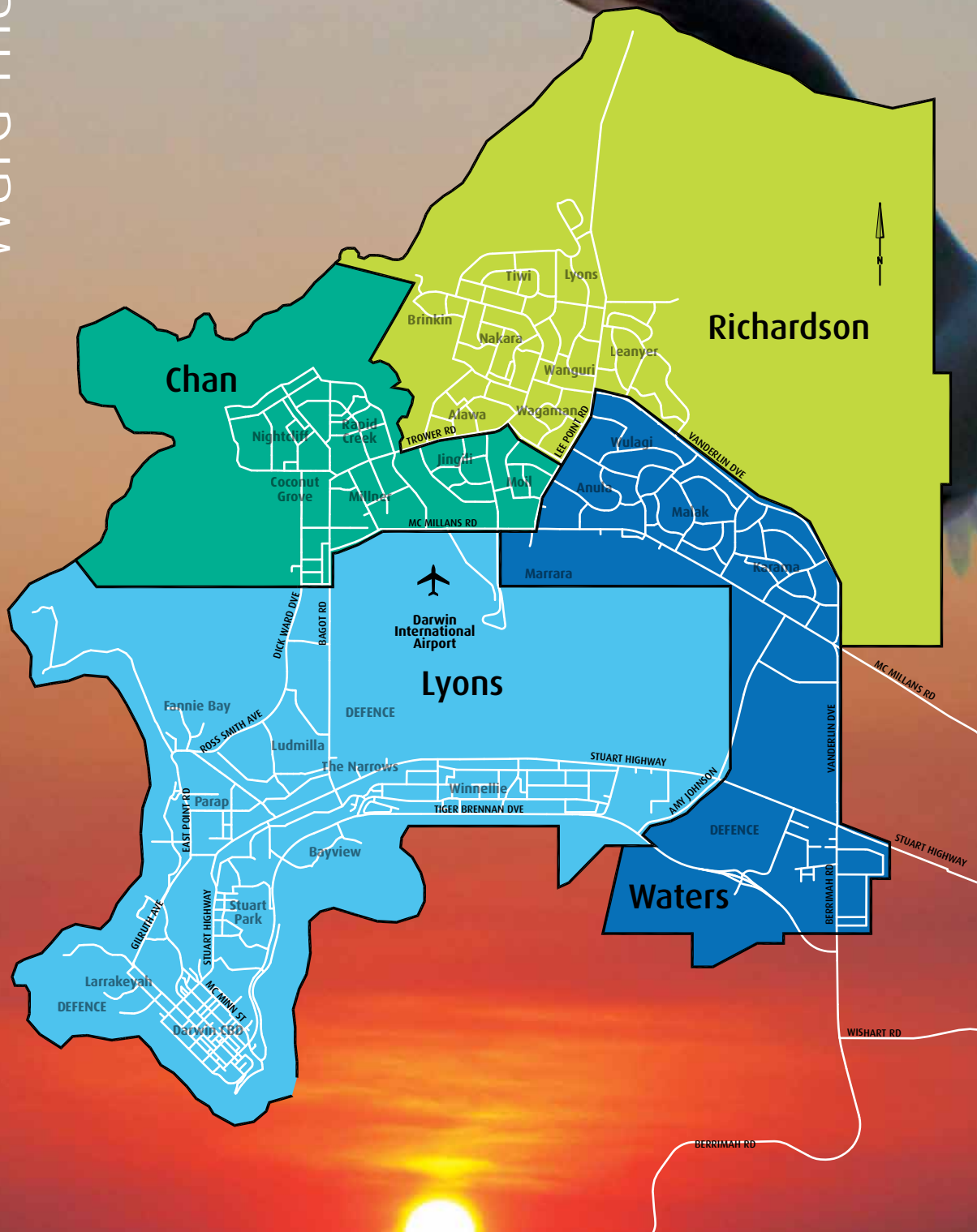
Minutes marked as 'unconfirmed' indicates that the Minutes are complete, but will not be confirmed as a correct record of that meeting until the following Council/Committee meeting adopts them. They are still available for download from Council's website.



City skyline over Mindil Beach



# Ward map



## 100<sup>th</sup> Anniversary of the Naming of Darwin

Darwin City Council held a family fun day on Saturday 19 March 2011 to celebrate the 100<sup>th</sup> Anniversary of the Naming of Darwin.

The community event took place at Raintree Park and The Mall and the Darwin community were invited to join Council to help celebrate this milestone.

The Darwin City Brass Band performed and the day included a vintage car parade, official opening speeches followed by live music from Josefina Huq and Francis Burning.

Throughout the day the kids were kept busy with jumping castles, rock climbing as well as a visit from the animals from Territory Wildlife Park. The Fun in the Parks crew provided face painting plus there were plenty of craft activities for the kids including the popular recycled jewellery workshop.

At the 100<sup>th</sup> Anniversary of the Naming of Darwin, a historical performance was presented by members of the Fannie Bay Heritage and History Society and students from the Darwin High School. The members and students dressed up in outfits that were the style 100 years ago, and performed a re-enactment of the Naming of Darwin. This performance was a great success, and added an extra dimension to the historic context of the event. Afterwards, the members also handed out 'historical' scrolls as keep sakes to the community.



100<sup>th</sup> Anniversary of the Naming of Darwin

## History of Darwin City Council

- 1915 Darwin Town Council was created
- 1921 Five member Council elected on a ratepayers' franchise
- 1930 The Mayor and Councillors resigned in protest against the re-introduction of adult suffrage
- 1937 Caretaker Council was abolished at Council's request
- 1942 Bombing of Darwin
- 1955 A statement added to the Local Government Ordinance provided for the Constitution of the Municipality of Darwin
- 1957 Council was increased to twelve members and a Mayor
- 1959 Darwin granted City Status
- 1974 Cyclone Tracy
- 1975 Dr Ella Stack was elected as Mayor, becoming Darwin's first Lord Mayor in 1979
- 2003 Adelaide – Darwin Railway completed



## Our Elected Members

### The Lord Mayor, Graeme Sawyer

P: (08) 8930 0517

M: 0411 881 378

E: [lord.mayor@darwin.nt.gov.au](mailto:lord.mayor@darwin.nt.gov.au)

In recent years Graeme has been well known for his efforts in combating the advance of cane toads into the Northern Territory. However, his real expertise lies in educational multimedia, professional development, management, and the ability to integrate new technologies into development cycles and projects.

Graeme has been involved in educational research and innovation in relation to information technology and its application in education, e-learning and business. He has business management experience and a background in project management.

Being a co-founder of Frogwatch in the NT and having worked as Joint Co-ordinator of the program developing their ToadBuster strategy, Graeme has also worked on several national projects in relation to frogs including being a member of the WWF Rio Tinto Frogs Program Education Panel and the FrogZone national project panel and NT Co-ordinator.

Graeme was a teacher for 15 years, from 1981 to 1996, working across a range of Primary, Secondary and Tertiary positions, working as a classroom teacher and then as an adviser to the NT Department of Education in relation to the use of Computer Technology in teaching and learning environments.





## Chan Ward

### Alderman Bob Elix

M: 0417 800 332  
E: bobelix@bigpond.com

Bob has been on the Darwin City Council for more than 25 years and has achieved a lot in his time at Council.

A strong supporter of tourism in the Northern Territory, Bob believes it's the most important industry for Council to support.

Committed to actively pursuing issues in the interests of the residents, Bob is proud to have made a difference with a number of issues in his time at Council.

Bob has been involved in upgrading parks and gardens in the Chan Ward and the whole Darwin Municipality and taking care of the things that affect the community every day like our roads, our playgrounds and our recycling scheme.

### Alderman Kerry Moir

M: 0427 569 388  
E: kerry.moir@lgant.nt.gov.au

Kerry was born in Adelaide and moved with her husband to Darwin in 1969 to teach at Darwin High School. Kerry has two children and four grandchildren.

During the 41 years Kerry has spent in Darwin she has grasped enthusiastically the many challenges and opportunities the 'frontier' environment has offered.

Kerry was elected to Darwin City Council in 1992 to represent Chan Ward. During her time on Council she has been a member of the Disability Access Committee, TOPROC, Capital City Committee, various Sister City Committees, the Youth Advisory Committee to name just a few. She has represented Darwin City Council on the NT Local Government Association (LGANT) since 1992 and has been President since 2005.

Other community committees she serves on are the NT Settlement Planning Committee, the NT Regional Development Board. As Chair of the Corporate and Economic Development Committee she is also a member of the Risk Management and Audit Committee and is particularly focused on good governance and risk minimisation.

### Alderman Robin Knox

M: 0408 221 342  
E: r.knox@darwin.nt.gov.au

Robin arrived in Darwin in 1979 and immediately fell in love with the place. She raised her family here and has been involved with numerous community activities.

Robin was elected to Darwin City Council as a Green's Alderman and she has a strong interest in seeing Darwin develop as a sustainable and caring community that consciously works to reduce the size of its carbon footprint. Darwin people have a great way of life and Robin wants to work with the community to see it develop in a way that supports all those who use it.

Robin is presently the COOLmob Program Manager. She has been a health researcher for the Fred Hollows Foundation, established the women's ranger program for the Northern Land Council, carried out park management research for the Centre for Indigenous Natural and Cultural Resource Management, and has been a display designer for the NT Museum and Art Galleries which included working with regional museums throughout the NT.

# Lyons Ward



**Alderman  
Rodger Dee**

M: 0439 751 954  
E: r.dee@darwin.nt.gov.au

Rodger Dee has lived in Darwin since 1981 and has been on Council since 2004. Spending more than 17 years developing and managing the Gardens Park Golf Links, Rodger considers this business experience useful to Council.

Rodger firmly supports the booming tourist industry and believes it is critical to Darwin's future.

A supporter of the city's parks, Rodger also believes they can always improve however thinks Council are moving in the right direction.

Rodger wants to ensure our city remains clean and green and keep putting up new and fresh ideas for our wonderful city.



**Alderman  
Helen Galton**

M: 0400 659 661  
E: h.galton@darwin.nt.gov.au

Helen is a proud Territorian and has enjoyed a very busy life in the lead-up to being elected as an Alderman on the Darwin City Council. Local Government is in Helen's blood and she thrives on grass roots government and is privileged to be representing the heart beat of the Darwin municipality - the Lyons Ward - in Australia's most modern capital city.

Helen has been an Executive Member of the Local Government Association of the Northern Territory since 2004 and was formerly the General Manager of Tourism Top End, a position that highlighted the unique benefits of the region and the importance of tourism to the Territory.

Tourism is one of Helen's passions and while she enjoys travel, she also loves being home and taking in the pleasures that Darwin offers. Darwin is a community for all ages and we should all be so proud of our 'Paradise on Earth'.



**Alderman  
Heather Sjoberg**

M: 0408 825 134  
E: h.sjoberg@darwin.nt.gov.au

Heather has been a proud Territorian since arriving in 1976 to take up a position as guidance officer with the NT Department of Education.

She is a strong believer in community engagement and has always encouraged the broadest possible consultation in decisions that affect our lives. To that end, Heather has been honoured to play a role in a range of community groups, most recently as Chairman of the Bayview Community Association and as Chairman of the Australia Day Council (NT).

Heather sees her role as a Darwin City Council Alderman as an extension of her community involvement activities and uses this position to ensure the collective voice of the community is heard.



# Richardson Ward

## Alderman John Bailey

M: 0412 892 237  
E: [jjjmibailey@bigpond.com](mailto:jjjmibailey@bigpond.com)

Alderman John Bailey and his wife moved to Darwin in 1977 where he took up a position as a science teacher at Darwin High School.

In 1989 Alderman Bailey was elected to the Northern Territory Legislative Assembly for the seat of Wanguri for the Australian Labor Party.

Between 1989 and when he retired in 1999 Alderman Bailey held a wide variety of shadow Ministerial portfolios as well as serving as the Deputy Leader of the Opposition.

Alderman Bailey has been on Council for more than ten years, after being elected in 2000.

John thoroughly enjoys working with the Youth Advisory Group as he believes youth are a very important sector of our society.

## Alderman Garry Lambert

M: 0401 119 118  
E: [g.lambert@darwin.nt.gov.au](mailto:g.lambert@darwin.nt.gov.au)

With more than ten years experience on council, Garry has been living in the Territory since 1977 moving up to start a new adventure.

Garry spent an extensive time in the Education Department as a teacher, before moving to the NT Police in an information/privacy management role dealing with para-legal issues and legislative frameworks.

His first interest in politics was ignited in 1977 when he became Secretary of the Mataranka Progress Association.

This experience with land management led to an interest in landcare and Garry found himself Chairman of the Landcare Council (NT) until that body was dissolved by the government in 2009.

Since being on Council Garry has taken a direct interest in town planning and planning law.

## Alderman Joanne Sangster

M: 0408 746 487  
E: [sangjo@austarnet.com.au](mailto:sangjo@austarnet.com.au)

Jo has an extensive background in working with under privileged youth, survivors of sexual assault and indigenous policy. She has worked for the Commonwealth for the past 13 years in the Northern Territory in a variety of departments including the Australian Bureau of Statistics, Dept of Defence, FACSIA and currently works for the Attorney Generals Dept.

Jo was elected to DCC in 2001 and has strived to expand youth programs and successfully chaired the Climate Change and Environment Advisory Committee to deliver the Environmental Management Plan for the municipality.

Jo has four young children aged under seven all born in the Territory. Jo is committed to working towards ensuring that the City remains family friendly, affordable and safe and is passionate about protecting the Darwin environment for future generations.





## Alderman Allan Mitchell

**M:** 0417 804 546  
**E:** [almitch@bigpond.com](mailto:almitch@bigpond.com)

Born in Brisbane in 1947, Allan moved to Papua New Guinea for two years when he was twenty-one, "for a bit of adventure". Whilst there, he joined the Royal Papua New Guinea Reserve Constabulary, thus creating an interest in policing, which soon became his career. After two and a half years in PNG, Allan joined the Northern Territory Police, fully intending to return to PNG.

In his thirty one years in the NT Police, Allan worked throughout the Territory including stints in Katherine, Mataranka, Borroloola, Ali-Curung and Nhulunbuy and Darwin. He also spent time in the CIB, Training and Community Policing. He retired in Darwin in 2002.

In 2004, Alderman Mitchell was elected as an Alderman for the Waters Ward on the Darwin City Council, and was re-elected in 2008.

Alderman Mitchell enjoys outdoor recreation such as walking, hiking, camping, orienteering and has travelled extensively both in Australia and overseas. He also acts as a tour guide for visiting cruise ships to Darwin



## Alderman Robyn Lesley

**M:** 0438 411 911  
**E:** [robyn.lesley@bigpond.com](mailto:robyn.lesley@bigpond.com)

Since coming to Darwin in 1972 Robyn has been involved in many volunteer organisations and has been honoured with life membership of RSPCA, Life Education Centres and Darwin Family Centres.

Robyn is interested in reading, politics, and how to develop a community which embraces diversity, innovation and change. Also, for her town planning for quality living and good economic development, the Arts and multiculturalism are all important issues.

Robyn has post graduate qualifications in Local Government Management from Charles Sturt University. A senior manager with the NT and Commonwealth Governments up until 1993, Robyn then started her own business in 1993 up until 2010 when she then took on the role as Executive Director, Council of the Ageing NT (COTA-NT), a not for profit peak body for the over 50 years.



## Alderman Fred Marrone

**M:** 0408 508 819  
**E:** [fred.marrone@darwin.nt.gov.au](mailto:fred.marrone@darwin.nt.gov.au)

Fred arrived in Darwin in December 1971 and began his working career in Darwin as a Property Manager. His public service career commenced with the Commonwealth Government in the Department of the Northern Territory in August 1972, until he retired from the Australian Valuation Office in December 2005.

Fred has been a very active member of the Darwin community for about three decades and over that time has been involved in a great number of communities organisations, school boards and committees of the Darwin City Council.

In 2008 Fred was elected to Waters Ward for the Darwin City Council.

This gives Fred an opportunity to make a difference to the lives of his constituents in Waters Ward and the people in Darwin.

Fred's vision is for a greener and tropical Darwin, with the Darwin City Council partnering with the Northern Territory Government to make the beauty of this city a priority.

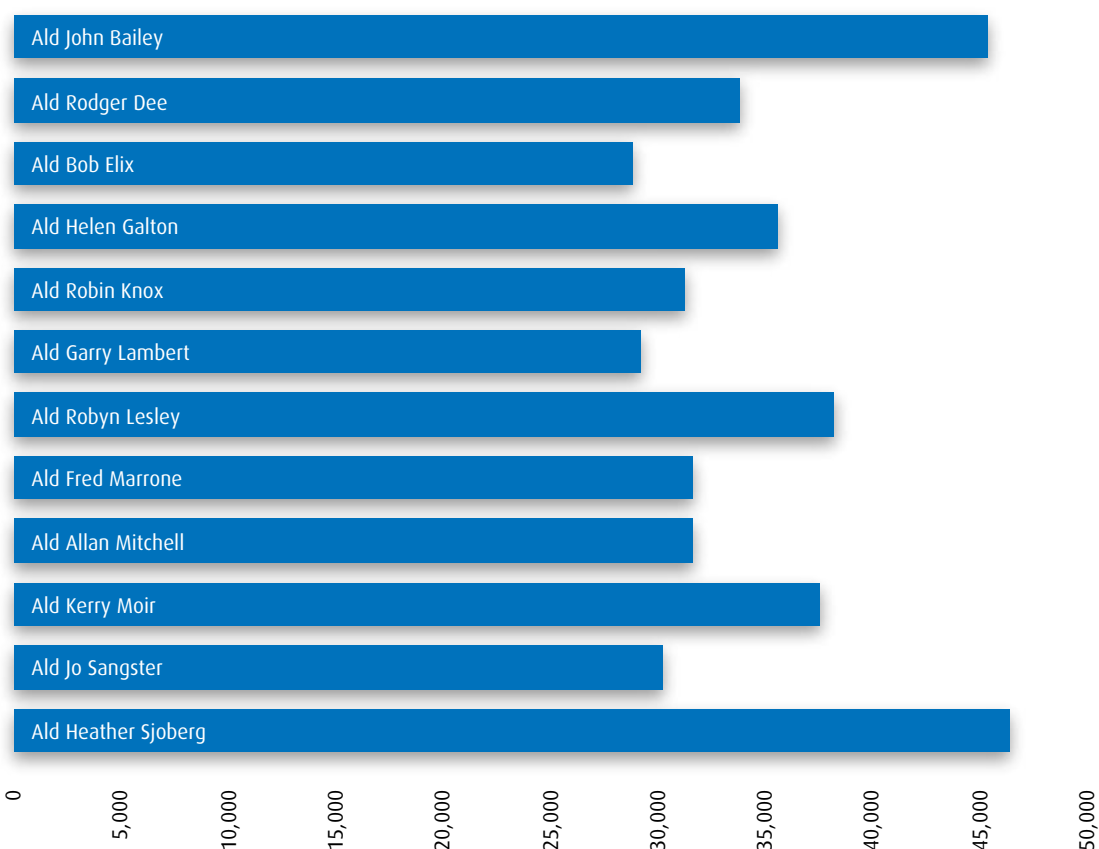
# Elected Member Allowances

Pursuant to section 71 of the Local Government Act 2008, a member of the Council is entitled to be paid an allowance that is set at a fixed rate, subject to the guidelines issued by the Minister.

The Local Government Act also provides for differential allowances for the principal member (i.e. Lord Mayor) and the deputy principal member (i.e. Deputy Lord Mayor).

At Darwin City Council the Deputy Lord Mayor position is filled on a rotational basis with each Elected Member fulfilling a four-month term over the life of the Council. The allowance amount is paid as a daily rate of \$107.45 calculated by dividing the annual base allowance amount by the number of days in the year.

## Allowances for Aldermen 2010/2011



## 2010/11 Meeting Attendance – Ordinary Council Meetings

Elected Member	Ordinary Meetings
Lord Mayor Graeme Sawyer	14
Ald John Bailey	17
Ald Rodger Dee	18
Ald Bob Elix	19
Ald Helen Galton	20
Ald Robin Knox	19
Ald Garry Lambert	14
Ald Robyn Lesley	18
Ald Fred Marrone	16
Ald Allan Mitchell	21
Ald Kerry Moir	17
Ald Jo Sangster	11
Ald Heather Sjoberg	14

Overview

Goal 1 -  
Collaborative  
Relationships

Goal 2 -  
Lifestyle

Goal 3 -  
Connectivity

Goal 4 -  
Environmental  
Sustainability

Goal 5 -  
Cohesive  
Community

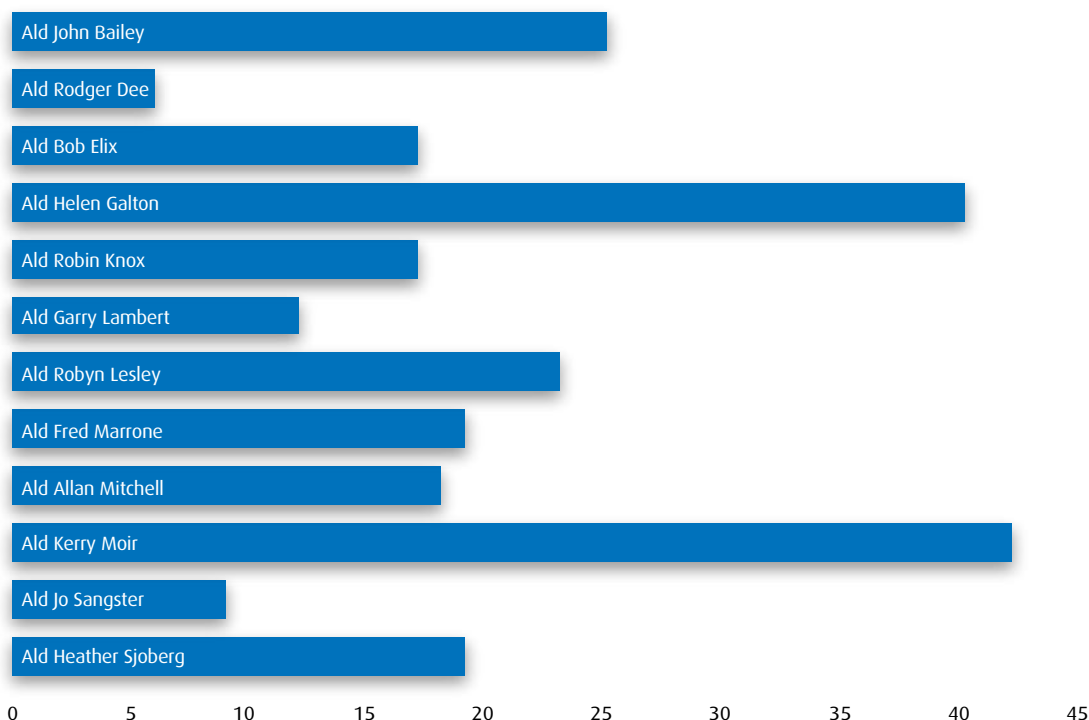
Goal 6 -  
Branding  
Darwin

Goal 7 -  
Effective  
Governance

Financials

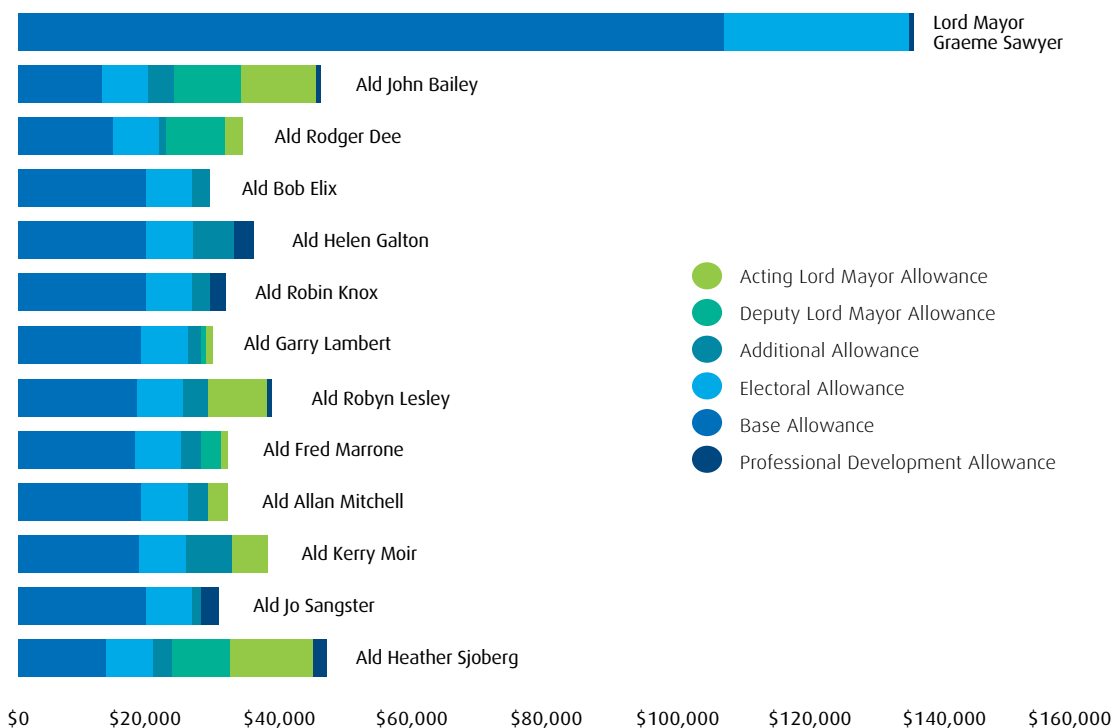
# Additional Paid Meetings for Elected Members

## Additional paid meetings for Aldermen 2010/2011



Pursuant to sections 3 and 9 of the Local Government Act 2008 Guidelines, the principal member (i.e. Lord Mayor), the deputy principal member (i.e. Deputy Lord Mayor) and acting principal members are not entitled to claim an additional paid meeting allowance.

## 2010/2011 Total Allowances - Lord Mayor & Aldermen



Note: Professional Development Allowance amount only includes amounts paid directly to the elected member and to external suppliers.



# Council Committees

Darwin City Council has four Standing Committees which govern Council's operational activities. There is also the Town Planning Committee, comprising all Elected Members, which provides strategic direction to council and endorsement of development applications.

There are also a range of Advisory Committees which provide valuable guidance to Council. Council also has representation on a wide range of external Committees and Local Boards.

## Standing Committees

- Community and Cultural Services
- Corporate and Economic Development
- Environment and Infrastructure
- Administrative Review

## Committee of the Whole

- Town Planning Committee

## Advisory Committees

- Arts and Cultural Development
- Risk Management and Audit
- CBD Parking
- Disability
- Climate Change and Environment
- Bombing of Darwin and Military History

## Community Committees

- Ambon Sister City
- Anchorage Sister City
- Dili Sister City
- Kalymnos Sister City
- Haikou Sister City



*Sister Cities - Happy Bamboo dance - Arafura Games*

## Outside Committees with LGANT Appointed Representation

- Animal Welfare Advisory Committee
- Darwin Harbour Advisory Committee
- GoNT – Active Living in the NT
- Human Services Training Advisory Council
- Municipal Councils on NT Grants Commission
- Neighbourhood Watch NT Board of Management
- NT Land Care Council
- NT Regional Development Committee
- NT Road Safety Co-ordination Group
- NT Settlement Planning Committee
- NT Water Safety Council
- NT Weeds Advisory Committee
- Place Names Committee
- Public Library Advisory Committee
- Outside Committees with DARWIN CITY COUNCIL Appointed Representation
- Capital City Committee
- Council of Capital City Lord Mayors (CCCLM)
- Council of the Ageing NT Board
- Crime Stoppers Northern Territory Committee
- Darwin Performing Arts Centre Ltd (Trading as Darwin Entertainment Centre)
- Development Consent Authority
- Festival of Darwin
- Greening Australia NT Board
- Local Government Association of the Northern Territory (LGANT)
- Municipal Councils on NT Grants Commission
- Rapid Creek Catchment Advisory Committee
- Top End Regional Organisation of Councils (TOPROC)
- Tourism Top End

Overview

Goal 1 - Collaborative Relationships

Goal 2 - Lifestyle

Goal 3 - Connectivity

Goal 4 - Environmental Sustainability

Goal 5 - Cohesive Community

Goal 6 - Branding Darwin

Goal 7 - Effective Governance

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# Elected Member Appointments to Committees

Elected Member	Representation on Committee
Lord Mayor Graeme Sawyer	Council of Capital City Lord Mayors (CCCLM)
Alderman John Bailey	Environment and Infrastructure
	Dili Sister City
	Youth Advisory Group
	NT Road Safety Co-ordination Group (LGANT Rep)
	Rapid Creek Catchment
	Town Planning
	Darwin Entertainment Centre
Alderman Rodger Dee	Corporate and Economic Development
	Anchorage Sister City (Alternative)
	Town Planning
Alderman Bob Elix	Environment and Infrastructure (Chairman)
	CBD Parking
	Town Planning
	Kalymnos Sister City
	NT Water Safety (LGANT Rep)
	Development Consent Authority NT
Alderman Helen Galton	Town Planning (Chairman)
	Community and Cultural Services
	Kalymnos Sister City
	CBD Parking
	Capital City Committee
	Tourism Top End
	Local Government Association of the NT
Alderman Robin Knox	Town Planning
	Dili Sister City
	Climate Change and Environment
	CBD Parking
	Disability (Alternate)
	Youth (Alternate)
	Environment and Infrastructure
	Animal Welfare
Alderman Garry Lambert	Corporate and Economic Development
	Ambon Sister City
	CBD Parking
	Town Planning
	Climate Change and Environment
	Development Consent Authority NT (Alternate)
	Risk Management and Audit
	Administrative Review Committee
	Anchorage Sister City
	NT Landcare Council (LGANT Rep)

Elected Member	Representation on Committee
Alderman Robyn Lesley	Community and Cultural Services (Chairman)
	CBD Parking
	Bombing of Darwin and Military History
	Public Library (LGANT Rep)
	Top End Regional Organisation of Councils
	Administrative Review
	Art and Cultural Development
	Town Planning
Alderman Fred Marrone	Corporate and Economic Development
	CBD Parking
	Crime Stoppers NT
	Town Planning
	Top End Regional Organisation of Councils
	Council of the Ageing NT Board of Management
	Bombing of Darwin and Military History (Alternate)
	Neighbourhood Watch NT, Board of Management (LGANT Rep)
	Municipal Councils on NT Grants Commission (Deputy Rep)
Alderman Allan Mitchell	Community and Cultural Services
	Disability
	Haikou Sister City
	Festival of Darwin
	Town Planning
	Place Names (LGANT Rep)
Alderman Kerry Moir	Corporate and Economic Development (Chairman)
	Town Planning
	Ambon Sister City
	Administrative Review
	Haikou Sister City
	Risk Management and Audit
	NT Settlement Planning (LGANT Rep)
	NT Regional Development Board (LGANT Rep)
	Local Government Association of the NT (President)
	GoNT (LGANT Rep)
	Capital City Committee
	Human Services Training Advisory Council (LGANT Rep)
Alderman Jo Sangster	Community and Cultural Services
	Climate Change and Environment
	Greening Australia NT Board
	Town Planning
	Darwin Harbour (LGANT Rep)
Alderman Heather Sjoberg	Arts and Cultural Development
	CBD Parking
	Town Planning
	Development Consent Authority NT
	Darwin Entertainment Centre
	Environment and Infrastructure



## Risk Management and Audit Committee

The Risk Management and Audit Committee advises Council and met four times during the year. Its role is to help Council achieve corporate governance best practice by monitoring the effectiveness of management's internal control and risk management framework across the Council's operations.

The members of the Risk Management and Audit Committee during the year were:

- Mr Iain Summers (Chairman)  
*B. Comm, Grad Dip Management Psych, FCA, FCPA, FAIM, FAICD*
- Mr Craig Spencer  
*MBA, Grad Dip Risk Management*
- Alderman Kerry Moir (Chairman of Corporate & Economic Development Committee)  
*BA, MA, Dip Secondary Education*
- Alderman Garry Lambert

The committee met four times during the year to consider, amongst other things:

- Completion of a Risk Management Framework and Risk Register
- Adoption of a set of financial performance ratios to be used for all financial reporting purposes

- Internal audit of credit card payments and online receipting
- Internal audit of period end close processes
- Definition of a Darwin City Council Sustainable Financial Strategy
- Review of the Committee's Terms of Reference and change of name to Risk Management and Audit Committee

It was pleasing to note that a number of outstanding recommendations were progressed during the year. Among the more noteworthy were:

- Development of a Project Management System
- Asset Management recommendations
- Extension of Control Self Assessment (CSA) program
- IT Security

These revised systems and procedures help to improve the governance systems of Council.

The audited annual financial statements for the proceeding year were presented to the committee and there were no matters of a substantial nature that were brought to the attention of the committee by the auditor.



*Cyclone Carlos - Council Workers in the rain*

# Professional Development for Elected Members

Each Elected Member of the Council may access up to \$3,180.00 (as per the Local Government Act, 2008) to attend appropriate and relevant conferences or training courses. This amount includes all associated costs such as travel, conference fees, meals and accommodation.

Activity / Conference	Venue	Dates	Number of Elected Members attending
Third Urban Design Conference	Canberra	22/07/2010	1
Australian Motorcycle Council AGM	Brisbane	14/08/2010 - 15/08/2010	1
Local Government Sustainable Development 2010	Melbourne	24/08/2010 - 25/08/2010	1
Property Council of Australia NT Division luncheon	Darwin	08/10/2010	1
Property Council of Australia NT Four O'clock Forum "What's the plan for a greater Darwin"	Darwin	19/11/2010	1
2010 Year of Women in Local Government "Ticket to Ryde"	Sydney	24/11/2010 - 28/11/2010	1
Property Council - Year in Review	Darwin	26/11/2010	2
Australian Marketing Institute Business Month	Darwin	26/11/2010	1
Property Council of Australia NT Division luncheon	Darwin	01/12/2010	2
Business and Professional Women (BPW) - 100 Years of International Women's Day	Darwin	07/03/2011	1
Building Code of Australia 2011	Darwin	15/03/2011	1
The Australian Regional Women Leaders Convention 2011	Melbourne	07/04/2011 - 08/04/2011	1
Property Council Budget Breakfast	Darwin	04/05/2011	3
Property Council of Australia Planning Forum "Capital City Planning Darwin Tool"	Darwin	24/05/2011	3

Overview

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Sustainability

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Cohesive  
Community

Goal 6 -  
Branding  
Darwin

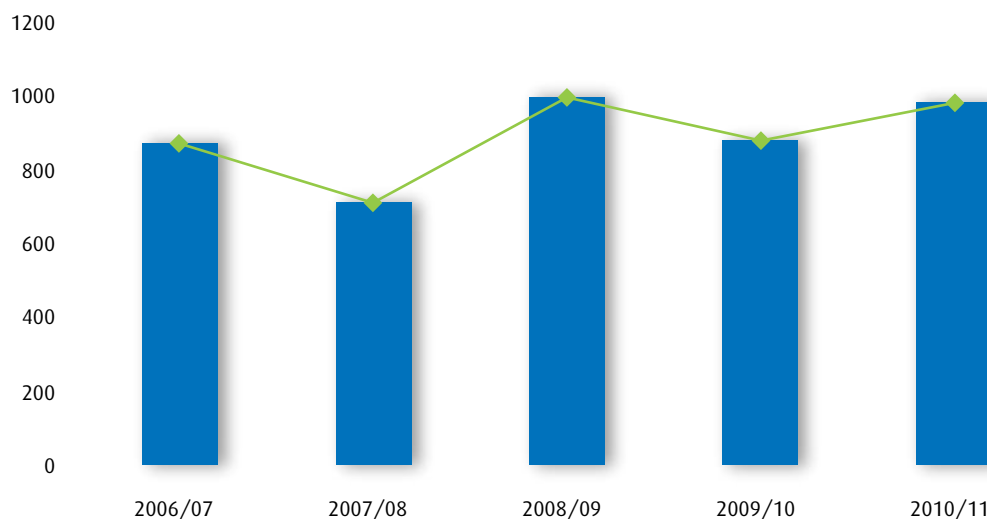
Goal 7 -  
Effective  
Governance

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# Council Decisions

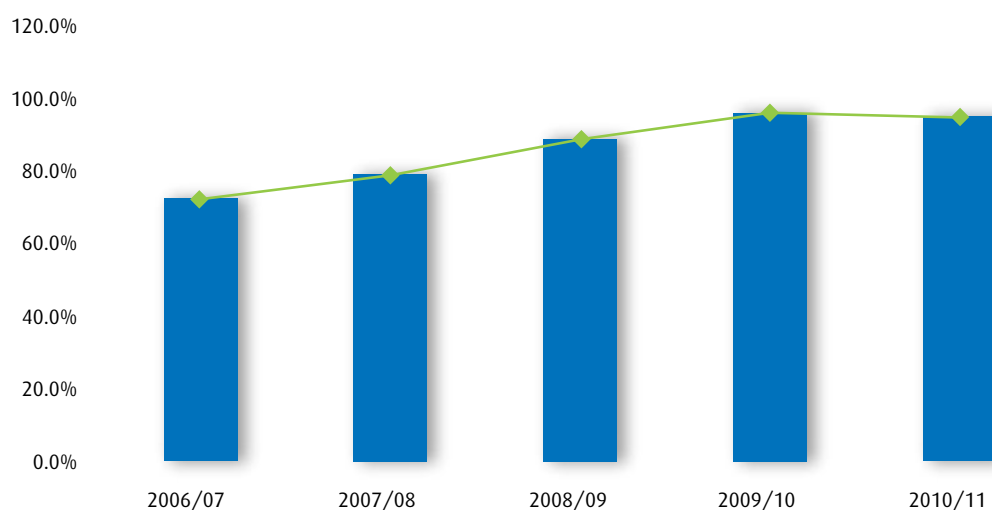
As shown below, 2010/11 was another busy year for the Elected Members and Council staff with 979 decisions recorded.

Number of Council Decisions



Throughout the past few years Council has made significant improvements in governance specifically relating to openness and transparency. In 2010/11 only 5.5% of decisions were required to be made in confidence compared to 11.27% in 2008/2009.

Percentage of Open Council Decisions (prior to any transfer from confidential)



An indicator of openness and transparency is the percentage of Open Council decisions prior to any transfers from Confidential. As clearly identified in the above graph improvements have been made each year since 2006/07 which has now plateaued.

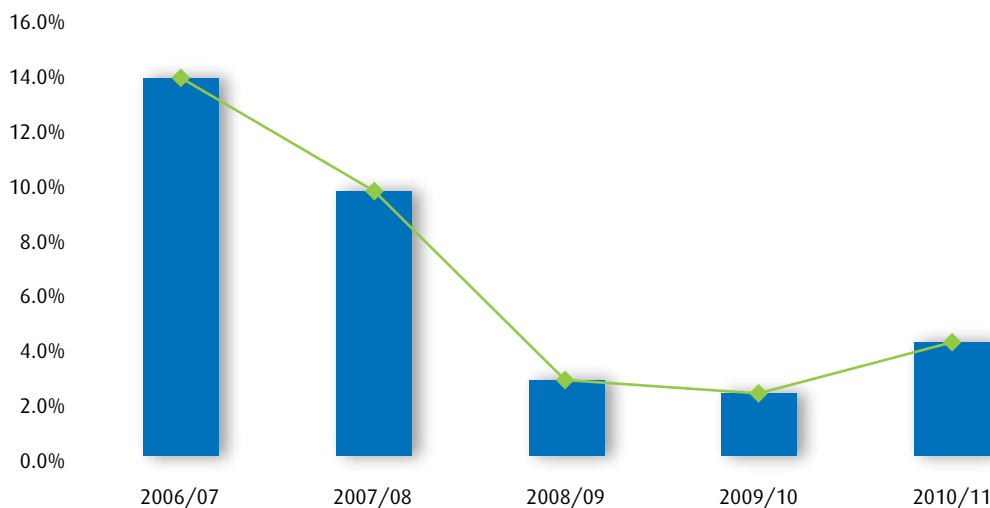




*Civic Park transformed for the Darwin Festival*

It must be noted that there will always be matters that must be considered in confidence. There are a number of reasons why decisions must be confidential such as a decision involving personal circumstances of a resident or ratepayer. If the information was publicly disclosed it could be likely to cause commercial prejudice or confer an unfair commercial advantage on any person. Please refer to Section 65 (2) of the Local Government Act and Regulation 8 of the Local Government (Administration) Regulations for further details.

#### Percentage of Council Decisions Retained in Confidential



Another indicator of openness and transparency is the percentage of decisions retained in confidential. As this graph indicates, very significant improvement has been made since 2006/2007.

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# Our Organisation



By working in partnership with the community, Council will maintain and promote the City of Darwin as the tropical capital of the Northern Territory offering opportunities and a vibrant lifestyle for our residents and visitors.



# Organisational chart



Overview

Goal 1 -  
Collaborative Relationships

Goal 2 -  
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Goal 3 -  
Connectivity

Goal 4 -  
Environmental Sustainability

Goal 5 -  
Cohesive Community

Goal 6 -  
Branding Darwin

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# Executive Staff



## **Chief Executive Officer, Brendan Dowd**

The Chief Executive Officer is responsible for the delivery of Council's strategy, policies and programs. As Chief Executive Officer, Brendan has overall responsibility for Council's \$73m operating and \$16m capital expenditure and Council's 332 permanent full time equivalent staff.

Brendan has 30 years experience in Local Government, in particular eleven years with Darwin City Council (seven years as the Director of Technical Services and three years as the Chief Executive Officer).

Brendan has a Bachelor of Engineering (Civil), a Master of Business Administration, a Graduate Diploma in Municipal Engineering, a Company Directors Diploma and has completed the Senior Executive Program at the Melbourne Business School – University of Melbourne and the Excellence in Local Government Leadership Program at the Australian and New Zealand School of Government. In addition, Brendan is an Associate Fellow of the Australian Institute of Management and a Fellow of the Institution of Engineers Australia.



## **Frank Crawley General Manager Corporate Services**

Frank joined the team at Darwin City Council nine years ago and has been working for Local Governments for more than 25 years. Frank holds a degree in Social Science and a Certificate in Business Studies. He represents Council on the NT Local Government Administration and Legislation Advisory Committee and is Chairperson of the LGANT Finance Reference Group. He is a Board member of the Darwin Performing Arts Centre and Chairman of its Finance sub committee. He is also a member of the NT State Council of the Australian Human Resource Institute (AHRI).

Frank is responsible for 60 permanent full time equivalent staff and \$22.7m operating and capital expenditure.



### John Banks General Manager Community and Cultural Services

John has 29 years experience in Local Government including 21 years at executive level across a range of functions. John has a Bachelor Applied Science (Env.Health), Masters of International Management, Graduate Diploma Occupational Health and Safety Management is a Certified Safety Consultant and is a Fellow of Local Government Managers Australia.

John's department includes 83 full time equivalent staff and \$11.1m operating and capital expenditure.



### Luccio Cercarelli General Manager Infrastructure

Luccio has been with Darwin City Council since December 2008. Luccio brings with him 20 years of experience in Local Government. Luccio has a Bachelor of Business, an Associate Diploma Engineering (Civil) and a Diploma in Local Government Administration.

Infrastructure is Council's largest department with 174 permanent full time equivalent staff and total expenditure of \$51.4m in operating and capital expenditure.



### Mark Blackburn Executive Manager Office of the Chief Executive

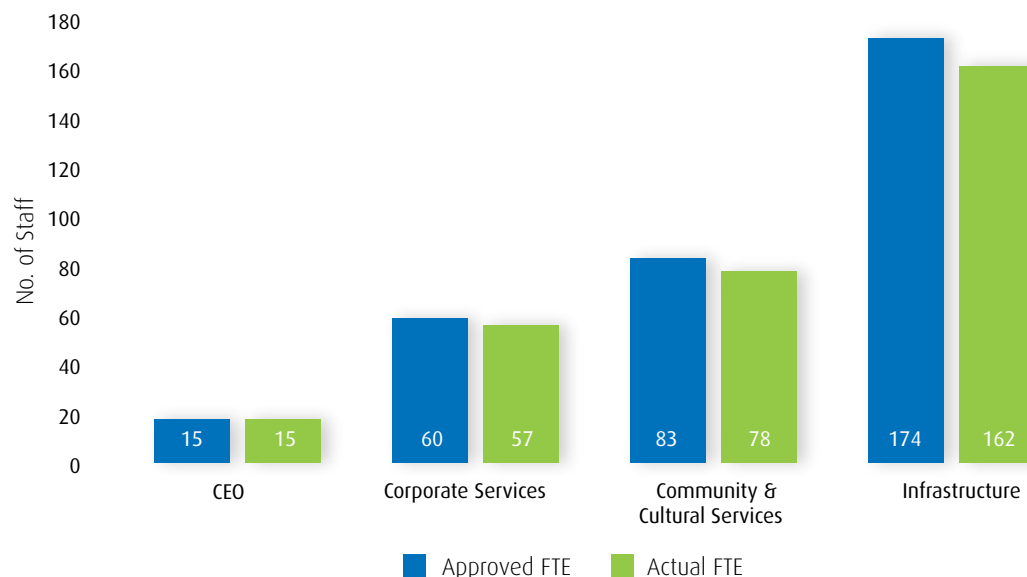
Mark joined the Darwin City Council team in July 2010, after spending six years in Local Government in the Northern Territory (Alice Springs Town Council and City of Palmerston). Mark also has extensive experience in other tiers of government in Victoria. Mark holds a Bachelor of Applied Science and a Graduate Diploma in Business Administration.

Mark is responsible for 15 permanent full time equivalent staff and \$3.7m operating expenditure.

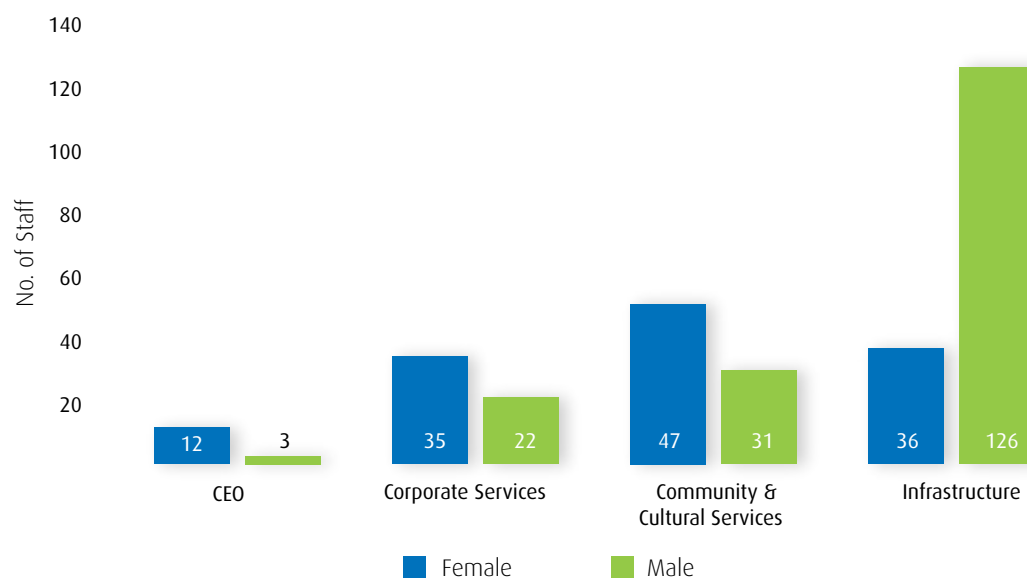
## Employee Numbers

Council employs 332 permanent full time equivalent employees, including 15 part-time employees and eight trainees.

### Employee Establishment by Department



### Employee Gender by Department



Of these employees, 42% are female and 58% are male.

## Industrial Disputes

There were three matters referred to Fair Work Australia over the last financial year, all of which have now been resolved.

## Personal Leave

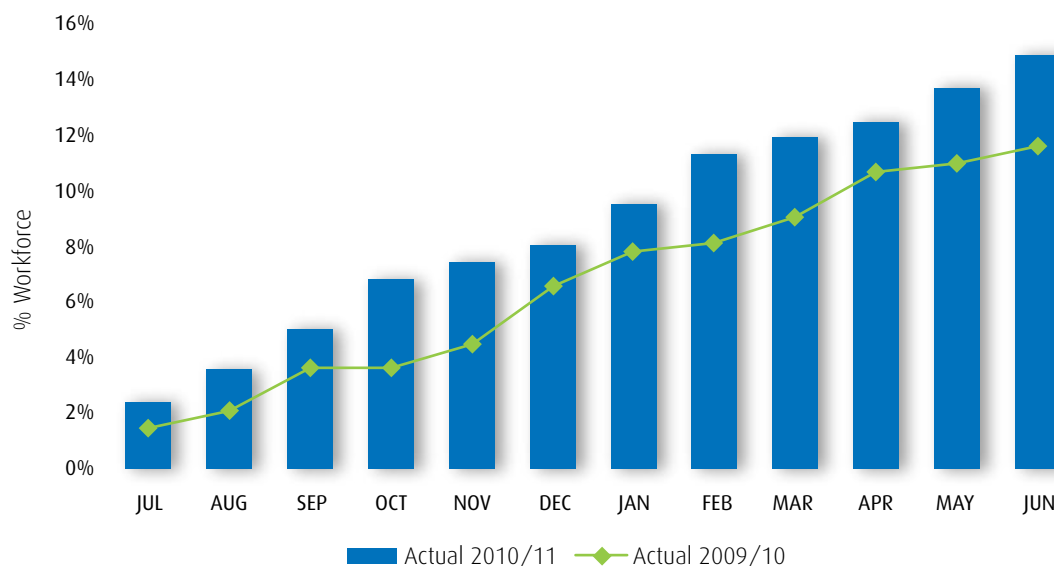
On average, employees used 13 days personal leave. Personal leave consists of sick leave, family leave and carers leave.



## Recruitment and Staff Turnover

Fifty employees terminated their employment, equalling a staff turnover of 15% for the year, compared to 13% in the previous period.

### TOTAL EMPLOYEE TURNOVER (Percentage of Workforce Cumulative)



## Staff Counselling

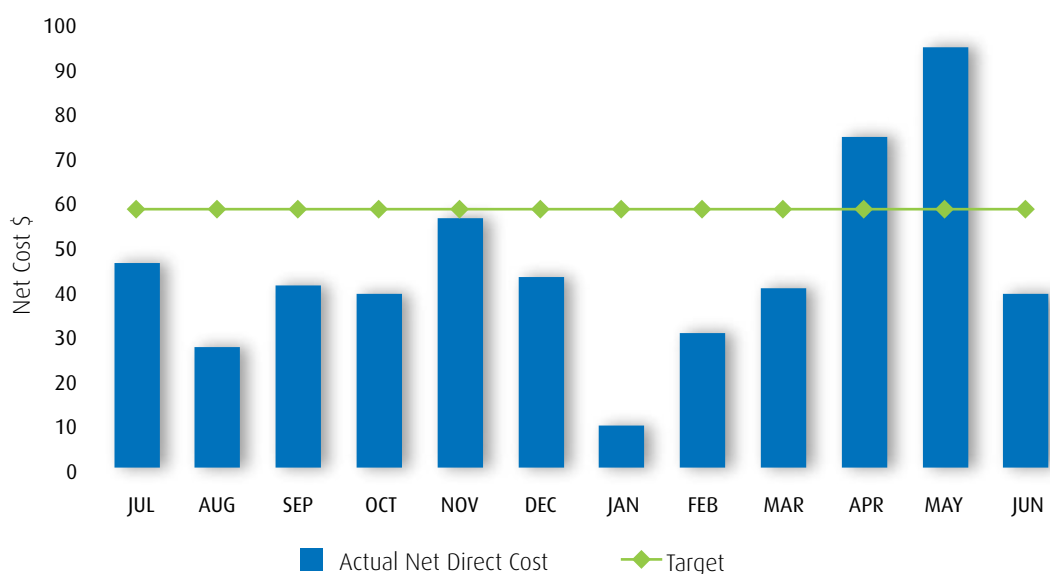
Council maintained its agreement with an external organisation to provide employee counselling. Employees were able to access free confidential counselling services for any situation that impacted on their personal or working life. Sixty nine sessions were conducted for employees in the period.



## Training and Development

Council employees attended a range of training programs to improve work performance, maintain safety standards and assist with career development. A total of 10,427 training hours were recorded in the areas of Leadership Development, Higher Education, Vocational Education and Training (VET), Occupational Health and Safety, Technical, Operator, Corporate Induction and Administration. Average training hours per employee was 31.6 hours, in line with the Australian Bureau of Statistics (ABS) all industry average of 27.6 hours. Based on actual training time, 55% of training was nationally recognised. This includes VET qualifications at Certificate and Diploma levels across a range of occupations and single units from nationally accredited training packages to meet job-specific needs. Total Training Costs were \$497,528 an average net cost of \$539.60 per employee. Training provided by external training providers accounted for 69% of the training undertaken. Council was awarded the runner up in the NT Training Awards 2010 Employer of the Year category.

### Net Direct Training Cost Per Employee 2010/2011



### Local Government Managers Association (LGMA) Challenge

Darwin City Council participated in the Local Government Management Association (LGMA) Challenge in April 2011. The team consisted of staff from across all sectors of Council, including Infrastructure, Parks, Public Relations, Finance and Community Services. The LGMA Challengers were Lucy Buhr, Nadine Douglas, Nik Kleine, Ian McLay, Tania Sellers and Irene Frazis who travelled to Adelaide to compete against 20 other Councils from South Australia.

The LGMA Management Challenge is a sophisticated developmental program that produces outcomes that have relevant, tangible and enduring benefits for the teams and organisation. It's also good fun, great value and highly effective training.

The day consisted of eight challenges overall for each team, which included role plays, reports written by our team and reports written with another Councils team. The team learnt to work together, to listen to each team member and to work to an extremely tight deadline.

The LGMA Challenge was a great success and the whole team thoroughly enjoyed it and all took a lot away from the day.





## Workforce Wellbeing Committee

The Workforce Wellbeing Committee (WWC) was first formed in 2009 to improve the wellbeing of staff through outcomes focused on identifying, developing and implementing employee wellbeing programs and activities. The WWC membership includes 11 representatives from all areas within Council including indoor and outdoor staff and is comprised of many differing classifications of staff.

The Committee have implemented a range of activities, starting with a workforce survey to determine staff health and wellbeing priorities. Based on these priorities a number of initiatives have been implemented, including:-

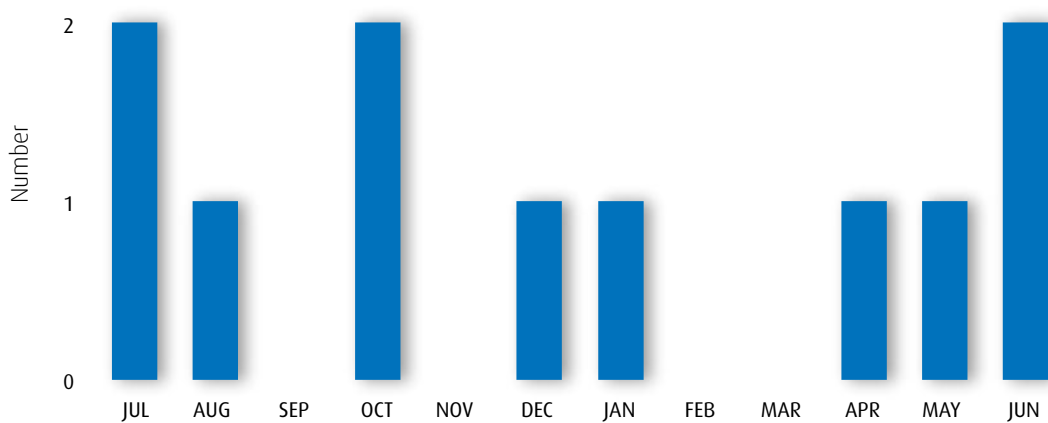
- Onsite staff skin check program – free for all outdoor staff and subsidised for indoor staff;
- Subsidised yoga program
- Adult Learners Week;
- Men's sexual health and wellbeing and women's cancer information sessions including Ovarian Cancer Awareness Week;
- Free flu vaccinations;
- Lifeforce Suicide Prevention Skills training;
- Free access for staff to Council's swimming pools, plus subsidised water aerobics;
- Development of policy for healthy choice catering options for functions; and
- Bicycles for staff transport around the City.

## Occupational Health and Safety

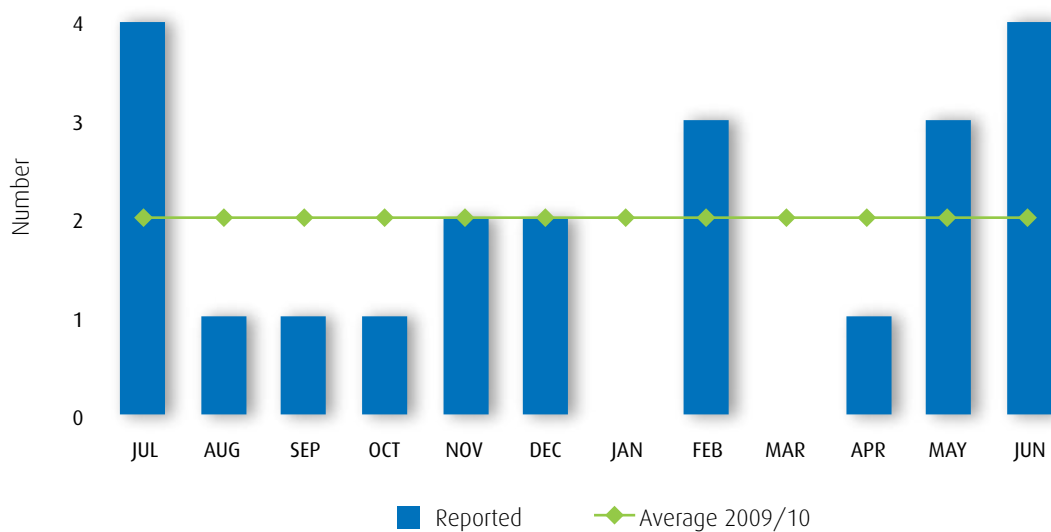
Council had approximately 942 days lost time due to injury during the period. A total of 11 Workers Compensation Claims were received representing a decrease of eight over the previous period. These claims were varied, from strains and sprains to lacerations and manual handling injuries.



### Workers Compensation Claims 2010/2011



### OHS Incidents 2010/2011



Darwin City Council strives to achieve compliance not only with the Local Government Act and Regulations but with all of the relevant pieces of legislation that affect Council operations.

Council has a number of internal processes in place to ensure compliance such as the Risk Management and Audit Committee, the Risk Management Framework and Control Self Assessments.

## Electoral Review

Pursuant to Section 23 (c) of the Local Government Act, Darwin City Council commenced a review of constitutional arrangements for electoral representation. Council sought expressions of interest from a range of companies and engaged an independent consultant who has extensive experience in conducting over 70 representation reviews.

The purpose of the review was to ascertain whether Council had the most effective representation for our municipality. The key issues addressed in the review included:-

- level of elector representation (i.e. the number of elected members) required to provide effective representation of the electors;
- whether the City should continue to be divided into wards or whether wards should be abolished;
- the identification of the optimum ward structure and determination of the level of representation for each ward; and
- the names/titles of any proposed future wards.

As part of this review, a Discussion Paper was prepared and made available to the public for a period of thirty days in which the community were encouraged to make submissions. Based on this feedback, the review was completed and submitted to the Minister in March 2011. The overall recommendation from this review was an adjustment of the ward boundaries to ensure an equitable balance of electors. In April 2011, Council wrote to all residents potentially affected by an adjustment to the boundary to ensure that they were kept informed and had an opportunity to raise concerns. The final decision is with the Minister for Local Government.

## Planning and Budgeting

Income for Darwin City Council is generated by rates, Federal Government grants, NT Government grants and subsidies, services fees and charges and penalties. Council has 30,793 rateable properties and an operating budget of approximately \$75 million. Darwin City Council is a corporate body. Formal budgets are prepared every year and the rates are set in July.

Program budgets provide information on the service and costs associated with each individual program. Full sets of budget papers are available for public scrutiny in Council's four libraries, on the website and at the Civic Centre.

The goal of Darwin City Council is to improve the quality of life of the Darwin community. Community participation and consultation are high priorities on every agenda and Council works hard to keep the community informed of its intentions and matters under consideration.

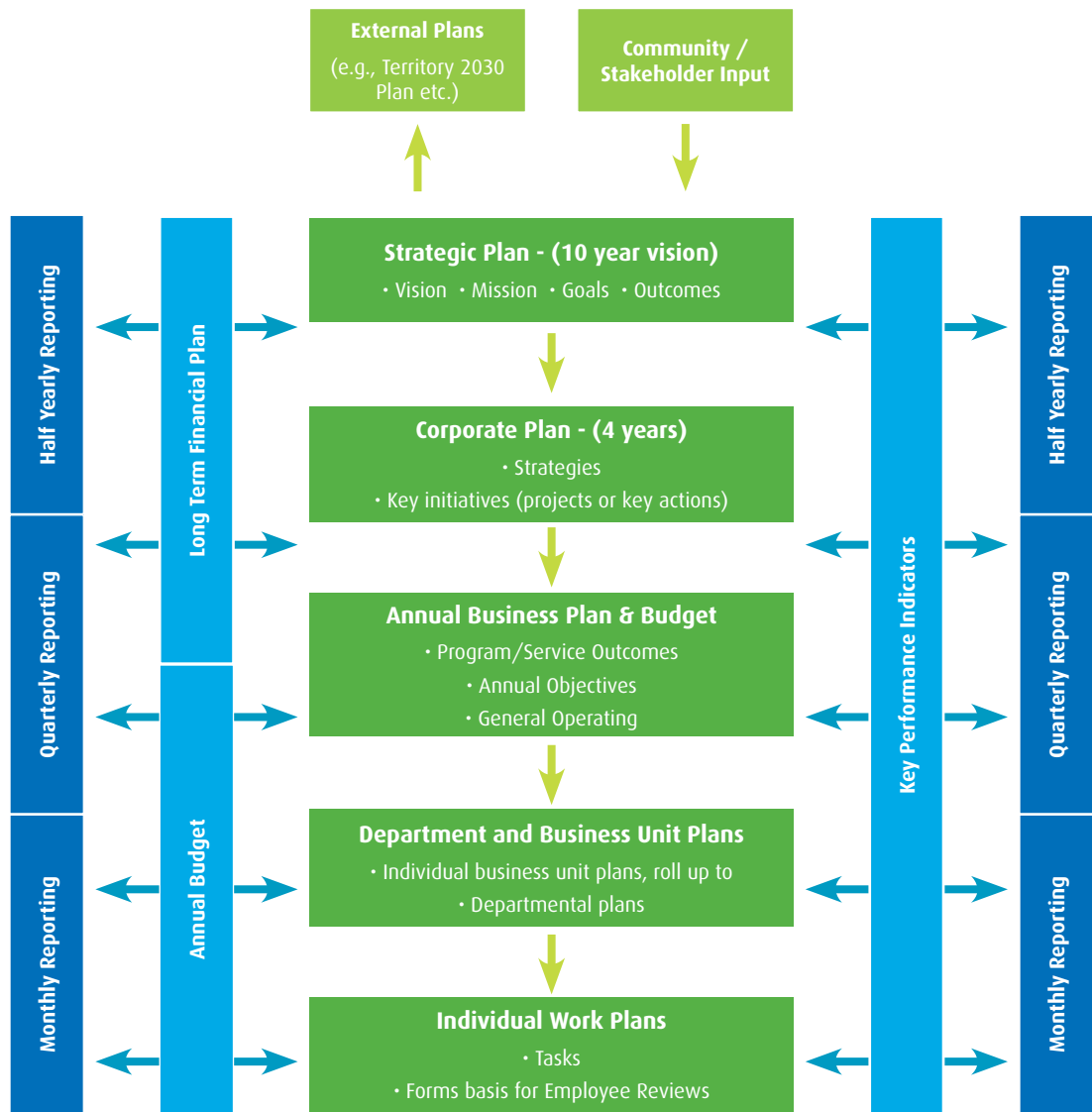
Darwin City Council's management planning process involves three layers:

- a four-year Strategic Plan (the big picture)
- an Annual Business Plan (the budget), and
- subsidiary plans (the detail).

These plans help monitor performance and include review methods to ensure agreed aims are achieved.



# Darwin City Council's Planning Framework



Overview

Goal 1 -  
Collaborative  
Relationships

Goal 2 -  
Lifestyle

Goal 3 -  
Connectivity

Goal 4 -  
Environmental  
Sustainability

Goal 5 -  
Cohesive  
Community

Goal 6 -  
Branding  
Darwin

Goal 7 -  
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Financials



## Finance, Information Technology, Records Management and Human Resource Systems

The governance of Darwin City Council is supported by integrated finance, information technology, records management and human resources systems.

Project Area	Achievements for 2010-2011
Finance	<ul style="list-style-type: none"> <li>Facilitated a Fraud Control internal audit</li> <li>Facilitated a Period End Close Process internal audit</li> <li>Managed the revaluation of Council's infrastructure</li> <li>Facilitated the claim for Cyclone Carlos, which was in excess of \$2.8m</li> </ul>
Information Technology	<ul style="list-style-type: none"> <li>Completed the IT Strategic Plan</li> <li>Implemented WIFI in The Mall</li> </ul>
Records Management	<ul style="list-style-type: none"> <li>Sentencing and Destruction Schedule (Disposal Schedule 2010/5) acquired NTG approval.</li> <li>Relevant Dataworks/ECM Subject Index restructure has been designed for implementation post upgrade (scheduled for 21 November 2011).</li> <li>Completed new Records Management and FOI Policies and Procedures.</li> </ul>
Human Resources	<ul style="list-style-type: none"> <li>Implementation of a Single Line Pay/Classification Structure</li> <li>In conjunction with the Workforce Wellbeing Committee, undertook skin checks for employees, yoga program, Australia's Biggest Morning Tea, Adult Learners Week and Dining with the Stars.</li> <li>Commence preparations for Enterprise Bargaining negotiations.</li> </ul>

## Information Act

Council responded to six information access requests. The details of the requests in 2010/11 are shown below.

Applications under the Information Act	2010-2011
Applications outstanding at the start of the year	0
Applications to access personal information	2
Applications to access Government Information or mix	5
Accepted applications withdrawn	1
Unaccepted applications	0
Accepted applications finalised	6
Open Applications at end of year	0

## Compliance with Part 9 of the Information Act (Records and Archive Management)

With the Sentencing and Disposal Schedule now approved and Business Rules and Data Entry Standards in place, Council's Records and Archives Management will be fully compliant with Part 9 of the Information Act upon completion of Dataworks upgrade to ECM (currently scheduled for 21 November 2011, with Disposal to be implemented immediately following upgrade). Business Rules and Data Entry Standards will be updated and distributed in line with the above mentioned upgrade.



Smith Street Mall

## Overview

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# Vision, Mission and Values

Through its leadership Darwin City Council is committed to evolving with a united purpose to achieve the community's vision for the future.

The Council delivers services through more than 45 programs which reflect the nature and standard of service the public of Darwin demand. In addition to these programs, Council regularly reviews and implements new projects and programs to meet the changing needs of our community.

In all of the work that Council staff undertake, they are guided by the values shown below. It is these values that underpin all decision-making processes within the organisation.

## Vision

We will enhance Darwin's unique lifestyle and tropical feel with a strong focus on the environment and sustainability.

## Mission

By working in partnership with the community, Council will maintain and promote the City of Darwin as the tropical capital of the Northern Territory, offering opportunities and a vibrant lifestyle for our residents and visitors.

## Values / Principles

### Service

Council will strive to achieve excellence, quality and pride of service to the community using commonsense, compassion and courtesy.

### Responsiveness

Council will be responsive to the needs of the community.

### Involvement

Council will provide avenues of participation for and be accessible to the community.

### Responsibility

Council will act responsibly and with integrity in the interests of the community and public safety.

### Equity

Council will treat and provide services to the community in an equitable manner.

### Governance

Council will apply good governance principles.



Darwin City Council will develop networks with a wide range of stakeholders, engage with the community and establish productive relationships. Council recognises that better outcomes can be achieved through leveraging relationships.



# Goal 1

Goal 1:

Achieve effective partnerships and engage in collaborative relationships

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Summary of Performance  
City Development  
Collaborative Relationships

Goal 1 -  
Collaborative  
Relationships

Goal 2 -  
Lifestyle

Goal 3 -  
Connectivity

Goal 4 -  
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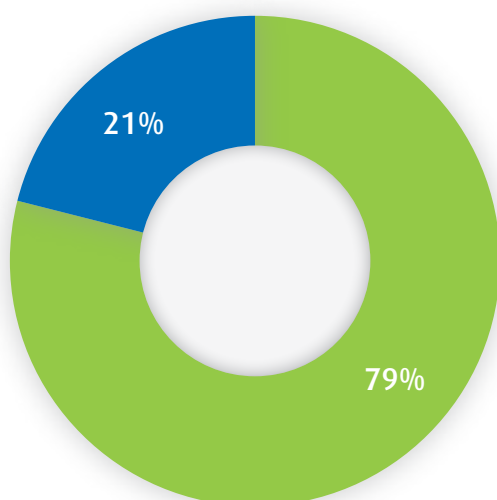
Goal 6 -  
Branding  
Darwin

Goal 7 -  
Effective  
Governance

Financials

## Summary of Performance

















Summary of Performance



Ongoing	15	79%
In progress	0	0%
Behind schedule	0	0%
Deferred	0	0%
Completed	4	21%
Not started	0	0%
	19	100%

This graph represents the current status of all of Council's actions that support the achievement of Goal 1.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Improve relations with all levels of Government	Effectively engage with Territory and Australian Government officials, particularly in the Darwin region	Understand Council's role and the impacts of the Intervention	
		Develop and maintain framework which ensures that Senior Officers and Elected Members effectively engage with NT and Australian Government	
		Be an active member of the Local Government Association NT (LGANT)	
	Develop ways in which the Council can enhance relationships and develop opportunities with other Councils to build better cooperation and enhanced efficiencies in local government	Continue to participate in and actively support the Council of Capital City Lord Mayors (CCCLM) meetings	
	Develop partnerships and joint projects with other levels of government	Develop effective partnerships and initiate joint projects with Northern Territory and Australian Government	
		In partnership with the NT Police and the City of Palmerston implement the Graffiti Management Plan	
		Support, facilitate and attend the Top End Regional Organisation of Councils (TOPROC) meetings	
		Participate in the Public Transport Project Control Group with the NT Government	
		Identify partnership opportunities with the NT Government, neighbouring Councils, community groups and private developers when seeking grant funding	
		Participate in LGANT Chief Executive Officers Forum	
		Partner with NT Police to locate external funding to enhance Council's role in community safety.	
		Partner with NT Government, Charles Darwin University and other stakeholders to deliver the Darwin 200 program of events	
	Play a strategic role in the planning and developmental processes that impact Darwin	Coordinate the approval of the design and construction of all private and/or government capital works, subdivisions and development works including approvals	
		Participate the Darwin's Urban Design Advisory Panel	
	Influence Government and developers to develop sustainable projects which reflect Darwin's lifestyle	Undertake a leadership role in relation to Climate Change and the Environment	
		Darwin City Council to provide comments on new developments to the Northern Territory Government's Development Consent Authority (DCA)	



Outcome	Strategy	Actions	Status
Effectively engage with the community	Increase involvement of the Business Community for developing solutions to local issues	Investigate the impacts of major developments on the Darwin community and Council services	
		Participate in annual business forums to exchange information and raise awareness of Council issues and services	
	Engage, communicate and work collaboratively with the community including schools	Assist sport/community groups to identify funding and write grant applications	

A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 1: Achieve Effective Partnerships and Engage in Collaborative Relationships							
			2010/11	2009/10	2008/09		
Completion of all key projects / initiatives within specified timeframes			>90%	100%	100%	100%	<div><div></div><div></div><div></div></div>
1.1	Improve relations with all levels of Government	Number of new joint initiatives initiated	Trend	21	23	20	<div><div></div><div></div><div></div></div>
		Number of joint projects completed	Trend	7	8	2	<div><div></div><div></div><div></div></div>
		Number of development applications received	Trend	390	390	520	<div><div></div><div></div><div></div></div>
		Average percentage of DCC recommendations adopted by DCA	Trend	87.50% <sup>2</sup>	N/A	N/A	<div><div></div><div></div><div></div></div>
1.2	Effectively engage with community	Number of business development enquiries	Trend	9	6	3	<div><div></div><div></div><div></div></div>
		Number of new community wellbeing initiatives recommended to Council based on community needs	Trend	281 <sup>3</sup>	369	288	<div><div></div><div></div><div></div></div>
		Number of Youth Advisory Group meetings held	Trend	9	9	8	<div><div></div><div></div><div></div></div>
		Youth Advisory Group meeting attendance	Trend	124	92	113	<div><div></div><div></div><div></div></div>
		Community agreement rating that Council consults with community sufficiently	> 3.3	3.2	3.4	3.4	<div><div></div><div></div><div></div></div>

<sup>2</sup> Indicator has been changed this year to reflect DCC's effectiveness (i.e. % of recommendations adopted rather than a number).

<sup>3</sup> The method of calculating this indicator has been further refined, therefore is not comparable to previous years.





## City Centre

Darwin City Council was successful in securing Australian and Territory Government funding for the City Revitalisation Project. The final project value was estimated at \$8.1million. This project is a reflection on how all tiers of Government and the private sector can successfully work together. Funding for the project is as follows:

Australian Government	\$3.6 million
Northern Territory Government	\$1.82 million
Darwin City Council	\$2.1 million
Private Sector	\$0.575 million

The project was branded MY0800 – City Revitalisation. Knuckey Street - Stage 1 was completed in early 2010, while works on the remaining stages, Smith Street from Knuckey Street to the China Town car park facility, The Mall and Raintree Park were completed later in the year. The project was completed and officially launched in early December 2010.

## Suburban Projects

Darwin City Council undertook the *Connecting Darwin: Building New Cycle Linkages* project, which was the result of a successful grant application to the Australian Government, through the Australian Government Jobs Fund. The grant was dollar for dollar and the Australian Government contribution was \$1,054,454. The final stage, which was finished during the year, was an extension of the East Point Cycle Path which completed the loop. Council officially launched the new and improved cycle path network early in the financial year.

With financial support from the Australian Government through the Regional and Local Community Infrastructure Program (RLCIP), Council created a new functional community meeting space at the Casuarina Library.

The new community space allows a whole range of additional activities to be delivered for community participation - throughout both rain and shine.

The Australian Government through the RLCIP funding also allowed Council to complete extensive restoration works at Council's Nightcliff Recreation Pool plant room.

These works supported approximately 31 jobs including electricians, plumbers, brickies and various other trade jobs.

## Collaborative Relationships

In May 2010 Council was approached by the Belyuen Community Government Council to investigate a potential amalgamation.

Council were advised that a two day community workshop with the residents of Belyuen had been held where it was agreed that an amalgamation would provide financial sustainability, an avenue for their young people to gain employment and provide a role for the Belyuen community in the future development of the Cox Peninsula.

This request was put to the Elected Members in September 2010 and Council's decision was to investigate all of the risks and opportunities associated with an amalgamation with both the Belyuen Community Government Council and Wagait Shire Council.

On behalf of all three Councils, Darwin City Council received a special purpose grant from the Department of Local Government to fund the investigation.

In December 2010 Terms of Reference were developed and Council sought expressions of interest from a number of companies. A local consortium of consultants were selected based on their collective skills, experience and local knowledge.

The final report from the consultants was planned to be finalised by the end of June 2011. Unfortunately some delays have been experienced. It is now planned that the report will be finalised in October 2011 and presented to the relevant Councils. After the Councils have considered the options identified within the report, if there is an appetite to proceed further, Council will undergo full community consultation.



Smith Street Mall.  
Photo courtesy of Tract Consultants



The Council values the lifestyle enjoyed by the community and seeks to build on that by providing opportunities for active and passive recreation, leisure pursuits and healthy lifestyle choices.



### Goal 2:

### Enhance Darwin's active, positive and flexible lifestyle

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Summary of Performance

City Improvements and Maintenance

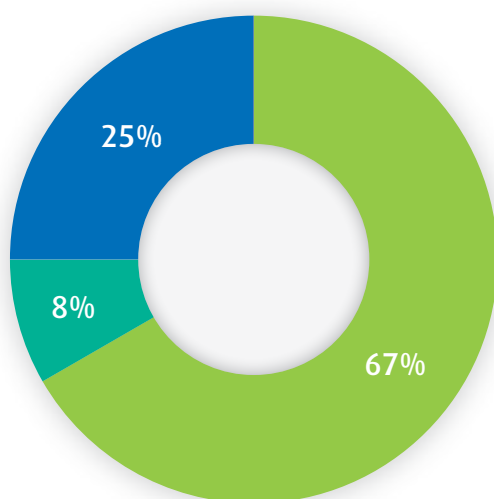
Library Services

Community Safety Initiatives

Family, Children and Youth Activities

Recreation Activities

### Summary of Performance



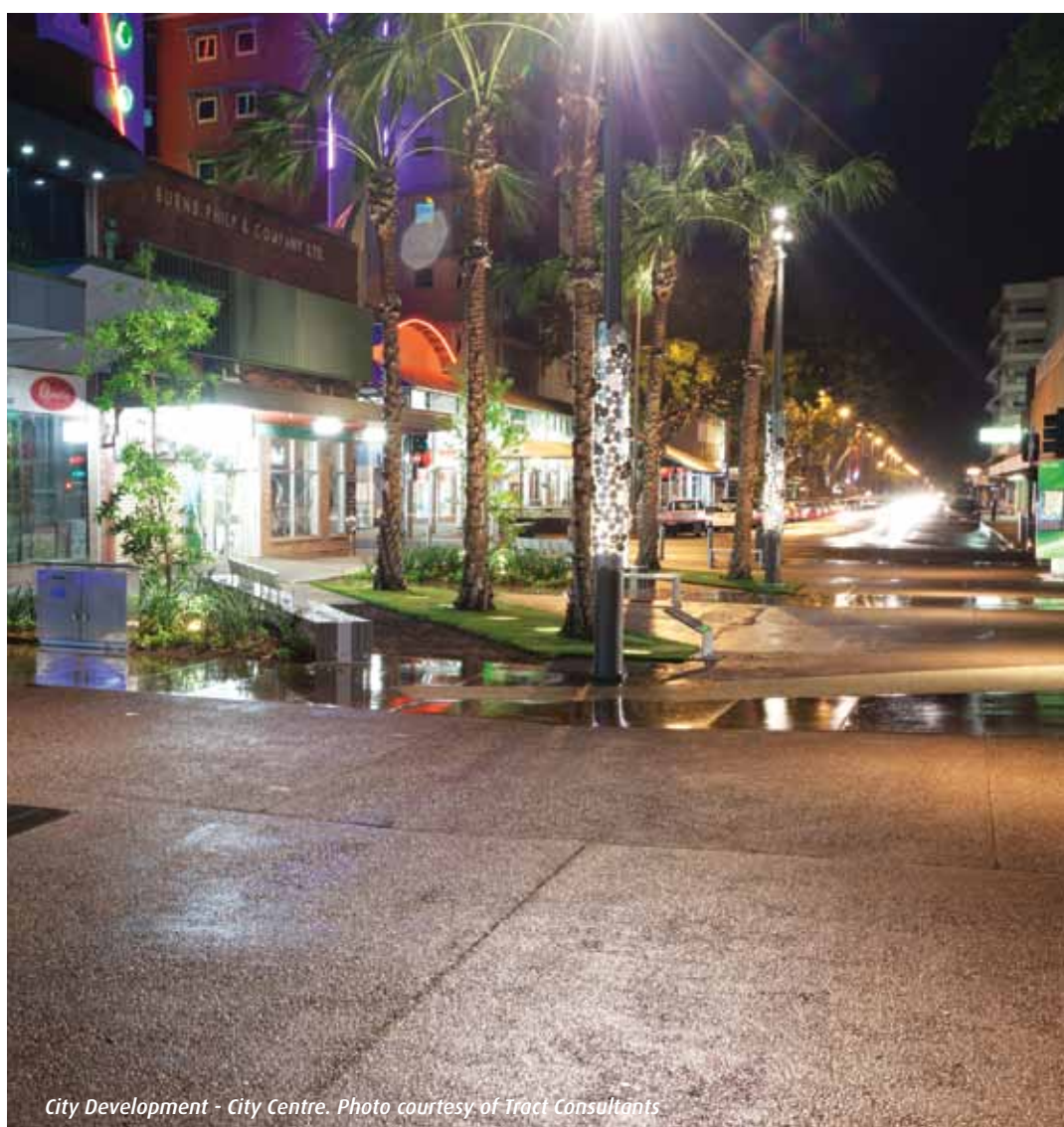
This graph represents the current status of all of Council's actions that support the achievement of Goal 2.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Improve urban enhancement around Darwin	Manage and improve the landscaping, streetscape and infrastructure to a standard that meets community needs	Deliver Urban Enhancement Improvements Program	
		Develop and implement the City Revitalisation Program	
		Finalise the overarching Recreation Strategic Plan	
		Manage the use and policy in respect to cyclepaths, ovals, sporting court and swimming pools	
		Oversee the maintenance and construction in relation to cyclepaths, ovals, sporting court and swimming pools	
	Develop and maintain a vibrant and active Central Business Area	No current actions	N/A
	Support the NT Government's Ribbons of Green and CBD entry node upgrade initiatives	Support the NT Government's Ribbons of Green and CBD Entry Node developments	
	Provide a clean and liveable municipality	Deliver animal education programs	
		Review and maintain Street Cleaning and Litter Services	
	Participate and partner in activities that contribute to a safer Darwin	Contribute to a safer Darwin through the various safety initiatives	
		Support the delivery of the Alcohol Management Plan	
Increase recreational leisure and heritage experiences	Enhance library facilities	Actively participate in the Library Review Committee	
	Promote Darwin as a host city for sport and other recreational events	Develop new events, attract events and enhance existing events in Darwin	
		Provide support for the Arafura Games	
		Provide support for community groups and organisations through the provision of leisure/event equipment and venues	
	Manage and improve the pathway and cycleway network and encourage safe cycling and walking	Construct and maintain cyclepaths in accordance with the Cyclepath Strategy	
		Review and improve the Cyclepath Strategy	
	Progress aquatic facility planning and delivery	Finalise the Aquatics Facilities Masterplan	



Outcome	Strategy	Actions	Status
Promote family friendly and healthy activities	Promote and host family orientated activities	Oversee and represent Council's interests in the Darwin Entertainment Centre	<div><div></div><div></div><div></div></div>
		Work with the youth community to host low cost and accessible youth events	<div><div></div><div></div><div></div></div>
	Pursue the development of a purpose designed youth space and positive youth activities	Coordinate the National Youth Week event	<div><div></div><div></div><div></div></div>
		Develop and implement the Youth Space Masterplan	<div><div></div><div></div><div></div></div>
	Provide facilities and programs which encourage healthy lifestyle choices	Deliver community health and well being programs (ie Activate NT, Heart Foundation Walking, Making Tracks, Pedometers)	<div><div></div><div></div><div></div></div>
		Deliver Sporting Areas Services	<div><div></div><div></div><div></div></div>
		Deliver Recreation & Leisure Services	<div><div></div><div></div><div></div></div>



City Development - City Centre. Photo courtesy of Tract Consultants

Goal 2 -  
Lifestyle

Goal 3 -  
Connectivity

Goal 4 -  
Environmental  
Sustainability

Goal 5 -  
Cohesive  
Community

Goal 6 -  
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Goal 7 -  
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A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 2: Enhance Darwin's Active, Positive and Flexible Lifestyle							
				2010/11	2009/10	2008/09	
Completion of all key projects / initiatives within specified timeframes			>90%	99.30%	99.96%	97%	
2.1	Improve urban enhancement around Darwin	Community satisfaction rating with the standard of maintenance of playgrounds	> 3.8	3.7 <sup>4</sup>	3.8	3.8	
		Community rating against generally feel safe in their local suburb	> 70%	76%	74%	72%	
		Community satisfaction rating with the standard of litter collection from public areas	> 3.5	3.5	3.4	3.5	
		Number of incidents resulting in an injury	Trend	35	38	13	
		Community satisfaction rating with the standard of street lighting	> 3.8	3.6	3.6	3.6	
		Community satisfaction rating with the standard of footpaths/ cyclepaths	> 3.8	3.5	3.6	3.4	
2.2	Increase recreational, leisure and heritage experiences	Community satisfaction rating with Library services	> 3.8	4.2	4.2	4.1	
		Library membership as a % of the population	Trend	42.50	47.40	43.99	
		Total number of library visits	Trend	420,249	465,135	509,442	
		Total swimming pool attendance	Trend	174,112	163,973	183,350	
		Community satisfaction rating with the standard of recreation facilities such as tennis courts	> 3.8	4.0	3.9	3.9	

<sup>4</sup> Maintenance of parks and playgrounds was separated into 2 questions in this years Community Satisfaction Survey.

## Development Applications

Darwin City Council provided written responses to 390 development application including the NT Planning Scheme Amendments referred to Council by the Northern Territory Government.

Council undertook technical assessments on all the applications. Issues addressed included infrastructure and amenity requirements, planning assessments, traffic studies and waste management facilities.

## Cyclone Carlos

Category 1 Tropical Cyclone Carlos moved very slowly across Darwin on Wednesday, 16 February 2011 and through to the early hours of Thursday, 17 February 2011.

Prior to the cyclone forming, Darwin had received very high rainfalls for the period 1 December to 1 February and due to this the land areas around Darwin were saturated. Cyclone Carlos then dumped about 750mm of rain on the city during the five days from Monday, 14 February to Friday, 18 February. Despite wind gusts of 95kph – 100kph which are at the low end for cyclonic conditions, a significant amount of damage occurred.



*The effects of Cyclone Carlos*

The following is a summary from the period of Cyclone Carlos;

• In the height of the event the following resources were deployed by Council:	
• 140 Council Staff	
• 60 Correctional Services Prisoners	
• Numerous Council Contractors	
• Number of tasks logged through Guardian	878
• Number of fallen trees removed	1520
• Number of significant road failure and potholes repaired	948
• Amount of asphalt utilised on roads	2350 Tonnes
• Number of damaged playgrounds repaired	6
• Number of domestic user visits to Shoal Bay for the period 16 February to 23 February	7723

The approximate total cost to Council, directly relating to Cyclone Carlos, reached \$2.8 million.



# Library Services

Darwin City Council Libraries are committed to delivering a dynamic and diverse public library service which promotes and supports the recreational and lifelong learning needs of our community.

Darwin City Council has four libraries located at Darwin City, Casuarina, Nightcliff and Karama. In 2010/11 a total of over 515,000 items were borrowed, and over 406,000 visits were made to the libraries. The libraries offer free membership to permanent residents. Visitors can become temporary library members with access to all membership rights upon payment of a \$60 deposit of which \$50 is refundable.

The Casuarina library meeting room is used by a wide range of both profit and not-for-profit organisations with regular community groups also using the room on a weekly basis. This year the libraries have upgraded the courtyard adjacent to the meeting room for use by community groups and library customers during library opening hours.

Karama library was refurbished during May 2011. The library has had new air-conditioning installed, new carpet, tiles and paint work. The layout of the library shelving has been rearranged to make better use of the space, with a fresh new children's area.

This year the libraries ran an amnesty to encourage customers to return their overdue, damaged and lost items. During a two month period more than 2,500 overdue items were returned. Following the amnesty all four libraries closed for a comprehensive stock take.

## Events

Author talks are very popular at the libraries and this year there were many local and interstate author visits to all four libraries. Of special note were visits by Hazel Barton, a professor of microbiology at Northern Kentucky University who presented an interesting talk about caves to high school students and members of the public at the City Library. In celebration of International Women's Day, former Olympic swimmer and author Tracey Wickham gave a talk at Casuarina Library. Winner of the 'Territory Read' Book of the Year for 2010, Marie Munkara spoke at Nightcliff Library about her return to her family on Bathurst Island after being raised in Melbourne and the subsequent writing of her award winning book *Every Secret Thing*. Popular children's authors John Heffernan and Justin D'Ath gave a series of talks about their books to school groups who visited the libraries. Justin also hosted writers workshops at the City and Casuarina Libraries for the schools, public and our junior book club.

Jackie French visited the libraries for a week and talked to school children, held an evening parenting session 'Rocket your Child into Reading' for adults at Casuarina Library, and presented a writers' workshop on Saturday morning. All of these events were booked out in advance and well attended.



Parenting Guru and media identity Michael Grose visited the libraries in May, the first session 'Help! I'm about to have a teenager!' was held at the City Library. A further two parenting sessions were held at Casuarina Library as well as a lunchtime session for education professionals and other educators who work with children and their parents. An evening session was also held which Michael discussed parenting for 3 -12 year olds.

To celebrate Harmony Day, NT picture book writer Diane Lucas presented a half day writing workshop for adults in March entitled 'Creating Children's Picture Books in Northern Australia'.

February was Library Lovers month and celebrated nationally throughout all libraries in Australia. Darwin City Council Libraries held a competition for the public to compose a pantoum (poem). Library Lovers displays were put up in all the libraries along with an entry box for the pantoum entries.

NAIDOC week was celebrated at all libraries with celebrations including displays of indigenous resources held at the libraries. Nungalinya College also displayed banners created by their art students throughout the libraries during the week.

Darwin City Council Libraries participated in the Darwin Festival with a series of story telling events presented by the Storytelling Guild of Australia. Story telling sessions were for both adults and children and held at various locations around Darwin during the festival.

During Adult Learners' Week, Darwin City Council Libraries offered training sessions to the public on 'An Introduction to Facebook' and 'Buying and Selling on eBay'. These sessions were offered at no cost and both were well attended.

Darwin City Council Libraries actively participated in Seniors Month with a range of activities to suit Darwin's seniors. All events hosted by Darwin City Council were well attended with most booked out well ahead. Activities included an art workshop and computers and facebook sessions. The bus tour and lunch, which was partly funded by a grant of \$880 from the Department of Health and Families, was the highlight of Seniors Month.

Sustainable Living events have been held at all libraries with guest speakers presenting on a range of sustainable living issues. The first session was on sustainable gardening,

with guests from Lakeside Community Garden project, the Alawa Primary School kitchen program, and composting and community projects. The second event featured COOLmob representatives who explained climate change and demonstrated ways to save money and live more sustainably in the Top End. A Troppo Architects representative also presented a talk and discussed local examples of sustainable, regional architecture. The third was a special outdoor 'Under the Banyan Tree' Storytime, followed by a Greener Transport session run in conjunction with COOLmob.

The Music in the Library program held on Friday lunchtimes, was again a success, with both the City and Casuarina Libraries attracting local and emerging artists who are proving to be very popular with library customers. Another popular event at Casuarina Library is the weekly movies.

Exhibition space was available at Casuarina Library and community groups and local schools displayed their work throughout the year. Community groups also used the library to celebrate their culture. The Japanese Cultural Association held a major event with activities including dancing and music, bonsai and calligraphy, sushi tasting and costumes.

## Services

Personal computers for public use to access the Internet and email continue to be heavily booked at all libraries. Computers at 'Your Library sessions' are conducted at Casuarina, Nightcliff and the City. Both Casuarina and the City libraries have an Internet Club to further assist customers who have attended Internet classes but require further assistance.

There are five adult book clubs operating at the libraries that meet monthly, as well as two clubs for children and youth which meet fortnightly after school at Casuarina Library.

Online resources are very popular and cover a wide range of subjects. 'Your Tutor' is a real time online tutoring service for students from Year 4 to tertiary providing english, maths, science and research based subjects. Other online resources available from within the libraries and accessible remotely include Academic Search Premier, Health and Wellness Resource Centre, World Book Online, ANZ Reference Centre, TumbleBook Library, Grzimek's Animal Life, GREENR (Global Reference on the Environment, Energy, and Natural Resources), My Language and the NT News.

Goal 2 -  
Lifestyle

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Inter library loans were once again in demand this year for both recreation and lifelong learning pursuits. Limits are placed on the types of material that can be borrowed free of charge.

More than 750 visits were made to our housebound library customers. Housebound customers receive a regular supply of reading material from our Casuarina and City libraries. This year volunteers assisted library staff in the delivery of books to our customers.

Schools, University and TAFE classes, Community groups and new migrants arrange tours of the libraries to assist their students and members in accessing information. Many of the students have limited English and library staff assist them in locating items to meet their everyday needs.

Darwin City Council Libraries have volunteers assist at the libraries on a regular basis including volunteers from the Living Skills Unit at the Darwin Correctional Centre who perform a range of administrative tasks at the libraries.

### Children and youth services

Storytimes were conducted every day of the week including Saturday mornings at the City Library with 40 sessions conducted each month. Babes'n'Books, a storytime for new parents and babies up to 12 months is held at Casuarina Library every Wednesday and the City library on Monday afternoons. Child care centres and crèches visit the libraries for storytime sessions. A special music in the library storytime was held at Casuarina Library to celebrate National Speech Pathology week.

'Breakfast with Books', a Saturday morning storytime, and evening bedtime stories are held during the school holidays. An AUSLAN interpreter visits the Casuarina library each month and interprets the stories and songs in Australian sign language. National Simultaneous Storytime was celebrated at all libraries in May. Harmony Day was celebrated at all our libraries with multicultural storytimes. A special breakfast with Scary Books storytime was held at the City Library in October. Nightcliff Library also hosted a Scary Storytelling Night.

As part of the national 'Get Reading!' campaign, New Zealand author, songwriter and performer Craig Smith, whose book *Wonky Donkey* appears in the 50 Books You Can't Put Down guide, entertained at the City Library storytime.

Kim Toft, local author and illustrator, held a storytime session at City Library, mesmerising children, parents and staff with her new book and many of her original silk paintings that illustrate her books.

International storyteller, Lilli Pang visited Council's libraries to run a workshop in Oral Storytelling Techniques with library staff and conducted storytimes at the City and Casuarina Libraries.

Indigenous Hip Hop Projects held a week long series of workshops at Casuarina, City and Karama Libraries for 12 to 18 year olds. The project was supported by the national depression initiative Beyond Blue and the artists promoted self expression through movement, music and art and boosted morale and confidence while promoting positive social





behaviour. The successful workshops culminated in a 'Deadly Styles' social evening at Casuarina Library where participants were able to show off their newly acquired skills in hip hop dancing.

Library staff visit local hospitals to deliver nappy packs to parents with new babies. A voucher can be redeemed at the libraries for a free new picture book and library bag when parents join up their child.

School Holiday Programs are held at all libraries each year. This year the themes were 'Cultural Stories, Arts and Crafts', 'Grow a Book, Plant a Tree' and 'Recycled Jewellery Workshops'. The Gunga Pandanus Weavers who conducted the activities at all libraries included weaving and beading, learning about bush tucker and painting and listening to traditional stories.

For Youth Week this year Darwin City Council Libraries held a Bazaar at the courtyard at Casuarina Library. Activities included recycled Jewellery workshops and a Hip-Hop group called the Cyber X Crew who put on an energetic dance routine. There was also an open mic session with young performers, as well as the Youth Services staff, who serenaded the crowd with guitar playing. The Darwin Youth for Japanese Disaster Relief had a stall raising funds for the Japan earthquake victims with The Australian Navy Cadets who were engaged to cook a sausage sizzle.

Each year Darwin City Council Libraries hosts the Young Territory Author competition and awards. This is the eighteenth year of the awards and 151 young people from all over the

Territory entered the competition, including four entries from Yirrkala written in Dhuwaya which is the Yolngu Matha language spoken there. The libraries also received an entry from the Henbury Outreach Unit at Darwin High School which won the encouragement award for the 16 to 18 year age group. The NT Crime Stoppers sponsored an award for best school class group and teachers were encouraged to enter their class by submitting books written as part of a school project.

Kids Reading Oz Choice (KROC) awards are held annually and children vote for their best children's book written by an Australian author. Local authors Sandra Kendall and Jacinta Brown read their books *Quoll* and *Eye Spy A Reptile Eye* and assisted with the announcement of the winning books as well as the presentation of prizes donated by children's book publishers.

Karama Library hosts the monthly KAOS program for young people. KAOS is held on the last Wednesday of each month from 6pm to 8.30pm. It is open to children and youth aged 11-18 years. This year special activities were held each month, with activities including shadow puppets, dazzling laser tagging and LED throwies as well as experiments with new interactive digital and electronic art, Cyclone Circus from Corrugated Iron, a drumming workshop, digital imagery and Body Shop consultants who conducted a community workshop for young girls. There was also a 'Zine' session teaching the participants how to create and illustrate a mini magazine or comic, with Manga type characters.

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# Community Safety Initiatives

## Graffiti Management

Following the successful 12 month trial of a fee for service model for graffiti removal from selected Northern Territory Government assets, the service level agreement continues with the total number of Northern Territory Government assets increased to include Level 1 (11 properties), Level 2 (19 assets) and Level 3 (5 assets). This partnership approach allows for rapid removal in a more coordinated manner. This is in addition to Darwin City Council's rapid graffiti removal program which saw 751 incidents of graffiti vandalism recorded and responded to throughout 2010/11. Council continues to report all incidents of graffiti vandalism to the Northern Territory Police for inclusion in the graffiti intelligence database.

## Walkways

Council continues to provide and maintain a walkway network as part of a wider network that facilitates movement of pedestrian and cyclist traffic across the municipality. In line with Council's Walkway Policy (Policy No 056) in 2010/11 Council has been working closely with residents, relevant authorities and stakeholders to ensure walkway amenity is adequate and safe for all users.

## Community Safety

Darwin City Council continues to participate and partner in activities that contribute to a safer Darwin, and has worked on the following initiatives throughout 2010/11;

- Involvement in problem solving plans for anti-social behaviour hot spots and issues across Darwin in collaboration with State and Federal Government Agencies and Non Government Organisation service providers,
- Dissemination of community safety intelligence through formal networks to assist with service delivery,
- Participation in the development of a Liquor Accord for the Casuarina Business precinct in conjunction with business owners and the Northern Territory Government,
- The use of Crime Prevention Through Environmental Design (CPTED) audits of Council infrastructure to improve community safety to built environs,
- Participation in the implementation of recommendations from the Casuarina Business Precinct Stakeholder CPTED Review.



*Fun and Games Equipment*



## Community Centres

Darwin City Council has three Community Centres that cater for a variety of community activities. They are located at Malak, Nightcliff and Lyons. The current community centre facilities are always in great demand and the addition of the Lyons Community Centre has been a positive addition to Council's community facilities.

In July, Council took ownership of Lyons Community Centre, a much needed community facility which has provided extra meeting and office spaces for the city's expanding not for profit sector.

CIC Australia Ltd, the developers of the Lyons subdivision, generously donated the purpose built community facility to Council. First completed in 2007, Council contributed \$150,000 to its construction.

The Lyons Community Centre is a 325 square metre multipurpose community building situated in the Garamanak Park. Its features include a hall space of 150 square metres, office space, a fully equipped kitchen and other amenities including a shower, a covered veranda and a secure playground area.

## Fun Bus

The Fun Bus continues to provide high quality mobile play group services for children 0 to 5 years, their parents and carers. The Fun Bus operates five mornings a week in parks and reserves for a total of 46 weeks each year. The Fun Bus provides an important informal opportunity for parents and carers to come together, share ideas and experiences, develop new friendships while the children learn through play experiences.

The Bus artwork underwent a complete make over by two local artists. The design now communicates a visual message of a diverse, inclusive and fun child friendly service.



Fun Bus

## Fun in the Parks

Council's Fun in the Parks is a school holiday program focused on primary school age children. Fun in the Parks is held at various ovals and parks around Darwin. The program operates three mornings a week during school holidays and continues to attract positive attendance rates.

## Events

National Children's Week is an annual event celebrated in Australia during the fourth week in October. Children's Week celebrates the right of children to enjoy childhood. It is also a time for children to demonstrate their talents, skills and abilities.

Council in collaboration with Early Childhood Australia – NT Branch and Territory Childcare Group organised two Children's Family Fun events during Children's Week, one at the Jingili Water Gardens for children 0-5 years and their families and the other at Leanyer Recreation Park for children 5-12 years and their families. These events provided an excellent opportunity for families from all backgrounds to attend a venue where all activities are provided free of charge. It is also an avenue for organisations to raise community awareness about their programs and resources.

In March, Council celebrated Harmony Day by providing a range of free children's activities and entertainment at Malak Community Centre. The event attracted more than 400 people.

## Fun and Games Equipment

Council is approached on a frequent basis by community groups and not for profit organisations who seek support in the delivery of community events, activities, charity fundraising activities and programs for marginalised members of the community.

Council has been able to respond to community needs by providing a range of Fun and Games Equipment for loan to not for profit organisations, charities and community groups for utilisation at community events within the Darwin municipality. The Fun and Games equipment have been solidly booked almost every weekend since the program commenced.

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## In-Kind Support at Community Events

In 2010/11 the following events were supported:-

Date of Event	Name of Organisation /Group	Description
23 July 2010	Darwin City Council	Compost bin for Royal Darwin Show for Climate Change and Environment area
8 August 2010	Lions Club Darwin Beer Can Regatta Assoc Inc	Hire Gardens Oval Banner Site and six units aluminium staging
9-15 August 2010 16-22 August 2010	AFLNT – NT Thunder	Banner Sites – Trower Road and Tiger Brennan Drive
2, 3, 9,10 September 2010	Department Health and Families	Hire fees for Malak and Lyons Community Centres
6 September 2010	Carpentaria Disability Services	Provide recycled jewellery workshop at Bowerbird Art Festival – 3 hours and 1 facilitator
22 October 2010	NT Shelter	Hire x 2 units aluminium stage plus steps for Anti poverty week
22 October 2010	NT Shelter	Labour costs of delivering, erecting and dismantling aluminium stage plus steps for Anti Poverty Week event.
22 October 2010	NT Shelter	Sponsorship of musical entertainment at Anti Poverty Week event at Tamarind Park.
23 October and 27 November 2010	CWA of NT	Stallholders Permit for CWA of NT
2 October 10	RSPCA Darwin	Hire x 6 units aluminium staging plus x 2 steps for RSPCA Save the Paw Ball
29 October 2010	Ruby Gaea, Darwin Centre against Rape	Reclaim the Night Rally – Street permit organised by Regulatory Services section, Council drafted a traffic management plan and assisted at the event for three hours. Council worked in conjunction with NT Police regarding road closures for the Rally.
12 November 2010	Darwin City Council	x 2 compost bins for Recycled Art Festival.
16 November 2010	National Disability Services	Use of Function Room from 12.30pm to 4.30pm and supply of tea and coffee facilities for National Disability Regional Forum
2 December 2010 and 3 December 2010	Arts Access Darwin	Printing of 30 x A3 colour posters and 100 x A5 colour flyers for performance at Browns Mart by CemeNTworx Theatre Company
5 December 2010	Christmas in Darwin Association	Various banner sites for Carols by Candlelight Event

Date of Event	Name of Organisation /Group	Description
25 December 2010 And 1 January 2011	New Apostolic Church	Hire Malak Community Centre for church services
29 January 2011	Cradle NT and Sids for Kids	Gardens Oval banner site
9 July 2010	Danila Dilba	Use of the GIG Gear
12 July 2010 – 19 August 2010	Corrugated Iron Youth Arts	Use of the GIG Gear
30 August 2010 – 6 September 2010	Corrugated Iron Youth Arts	Use of the GIG Gear
11 September 2010	Terrorfest and Brown's Mart	Use of the GIG Gear
29 September 2010 – 1 October 2010	Bagot Community	Use of the GIG Gear
25 November 2010	HEAL	Use of the GIG Gear
4 December 2010	Terrorfest and Brown's Mart	Use of the GIG Gear
21 January 2011	Indigenous Hip Hop Projects	Use of the GIG Gear
2 July 2010	Open Day at Bagot Community	Fun Bus x 2 staff (3 hours)
9 July 2010	Danila Dilba	Use of Fun and Games equipment at Family Fun Day event during NAIDOC Week celebrations
9 July 2010	Danila Dilba	Fun in the Parks - Face Painters x 4 staff
29 August 2010	Dragons Abreast	Use of Fun and Games equipment at fundraising event
8 August 2010	Beer Can Regatta	Fun in the Parks – Face Painters x 4
14 August 2010	Government House	Face Painter x 2 (4 hours)
22 August 2010	Teddy Bear Picnic	Fun Bus x 2 staff (5 hours)
9 September 2010	Kormilda College	Use of Fun and Games equipment at Child Protection Week event
29 September 2010	Darwin City Council	Use of Fun and Games equipment at Fun in the Parks program
27 October 2010	Darwin City Council /Early Childhood Australia/Territory Childcare Centre	Use of Fun and Games equipment at Children's Week event at Jingili Watergardens
30 October 2010	Darwin City Council /Early Childhood Australia/Territory Childcare Centre	Use of Fun and Games equipment at Children's Week event at Leanyer Recreation Park
30 October 2010	Darwin City Council /Early Childhood Australia/Territory Childcare Centre	Fun in the Parks x 5 Staff
25 November 2010	RAAF Christmas Party	1 x Face Painter (3 hours)
3 December 2010	Volunteering SAandNT	Use of Fun and Games equipment at International Volunteers Day at Darwin Botanical Gardens
12 December 2010	Christmas for Kids	2 x Face Painters
13 December 2010	Darwin City Council	Use of Fun and Games equipment at Fun in the Parks program
17 December 2010	Stuart Park Childcare Centre	Use of Fun and Games equipment at Children's Christmas Party

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Date of Event	Name of Organisation /Group	Description
21 January 2011	Total Recreation	Use of Fun and Games equipment at Youth Holiday Program at Malak Community Centre
22 January 2011	Darwin City Council /Chief Minister's Youth Round Table	Use of Fun and Games equipment at Family Fun Day fundraiser at Nightcliff Swimming Pool
26 January 2011	Australia Day Council	Use of Fun and Games equipment at Australia Day Fun Run event
26 January 2011	Australia Day Council	Fun in the Parks x 7 Staff (3 hours)
25 February 2011	Bachelor  Families from flood affected Daly River areas, who were evacuated to Bachelor.	Fun in the Parks 2 x 10 hours
28 January 2011	Larrakeyah Neighbourhood House	Use of Fun and Games equipment
9 to 11 March 2011	Red Cross	Use of Fun and Games equipment – Energy Cruz Program
16 March 2011	Darwin City Council /Early Childhood Australia/Territory Childcare Group	Use of Fun and Games equipment, Harmony Day Event at the Fun Bus Fruit - \$50.00 and PA System
19 March 2011	Darwin City Council  100 <sup>th</sup> Anniversary of the Naming of Darwin	Use of Fun and Games equipment, One staff for Fun and Games Four Staff for Fun in the Parks and face painting and water containers
3 March 2011	Happy Yess	Use of Fun and Games equipment at Big Games Night
4 March 2011	Robertson Barracks	Use of Fun and Games equipment at Defence Family Fun Day
19 March 2011	Youth with a Mission	Use of Fun and Games equipment at Beach Blitz - Youth Event
4 April 2011	Darwin City Council	Use of Fun and Games equipment at Fun in the Parks
6 April 2011	Anglicare NT	Use of Fun and Games equipment at Hot Sumo – Youth Event
8 April 2011	Darwin City Council - Youth	Use of Fun and Games equipment at The Big Gig
16 May 2010	RSPCA	Hire 4 Units plus 1 step aluminium staging for Million Paws Walk
22 and 23 May 2010	British Motorcycle Club	Hire 6 units aluminium stage plus 2 steps for Vintage Motorcycle Display
8 March 2011	Office of Women's Policy	Banner site Gardens Oval
16-29 May 2011	The Salvation Army	Banner bookings - various locations
8 -13 March 2011	Darwin City Council	Banner Gardens Oval – Activate Program
April and May 2011	Darwin City Council	Jingili Oval – Activate Program



Date of Event	Name of Organisation /Group	Description
17-20 March 2011	Swimming NT	In-kind support of the 2011 Vorgee NT Open and Age Championships at Casuarina Swimming pool
17 March 2011 19 May 2011	Darwin City Council	Activate Program at Bicentennial Park – Fitness Classes
15 March 2011 17 May 2011	Darwin City Council	Activate Program at Water Gardens – Pilates with Prams (HG Fitness)
26 April 2011	Australian China Friendship Society	Dance class at Lyons Community Centre
24 May 2011	Homeless Connect	Use of 4 units aluminium stage plus 2 steps
15 May 2011	RSPCA – Million Paws Walk	Use of 4 units aluminium Stage plus 2 steps
24 May 2011	Homeless Connect	Use of green stage trailer unit and 10 sections
28 May 2011	Happy Yess	Use of 10 x units plus 2 steps aluminium staging
28 May 2011	Happy Yess	GIG Gear
29 April 2011	Sanderson Middle School	Use of Fun and Games equipment
1 January 2011		AFL NT Special event
16 May 2011	Country Women's Assoc. NT	Use of Fun and Games equipment for Fundraiser Picnic
23 May 2011	Red Cross	Use of Fun and Games equipment for Energy Cruz event
24 May 2011	Homeless Connect	Use of Fun and Games equipment
24 June 2011	Bagot Community	Provision of skip for Bagot community during Intervention rally period.
7 May 2011	Arafura Games	Use of Fun and Games equipment at Arafura Games event
2 June 2011	Sanderson Middle School	Use of Fun and Games Equipment at Under The star community event
4 June 2011	Nursery and Garden NT	Use of Fun and Games equipment at Tropical Garden Spectacular
18 June 2011	Government House	Use of Fun and Games equipment at Kids Fun Day
18 June 2011	Melaleuca Refugee Centre	Use of Fun and Games equipment at Refugee Day Event
24 June 2011	Parap Arts Festivals	Use of Fun and Games equipment at Parap Arts Festivals
27 June 2011	Darwin City Council	Use of Fun and Games equipment at Fun in the Parks
29 June 2011	Sanderson Middle School	Use of Fun and Games equipment at Refugee Holiday Program
20 June 2011	Government House	Face painter – Kids Fun Day

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## Youth Services

Council's Youth Services work continues to embed authentic youth participation in all aspects of its work with a continued focus on inclusive activities and opportunities that are planned and hosted by and for young people. Council continues to support a traineeship position within Youth Services which has been instrumental in supporting the engagement of young people in Council activities. Key programs and events that Youth Services have delivered over the past year include;

### Youth Advisory Group (YAG)

The YAG has a diverse membership of 15 young people aged between 12 and 20 who meet monthly to inform and advise Council on issues affecting young people.

YAG organised dynamic events throughout the year and provided advice on a number of issues.

The Youth Advisory Group's Annual National Youth Week celebration, The Big Gig, secured funding from Neighbourhood Watch NT, Office of Youth Affairs and in kind support from the NT School of Music, Music NT and Valve Head Productions. This increase in funds and a concentrated promotional campaign led to more than 2,000 young people attending the event. The event saw over 44 young people performing throughout the day.

Other events organised by YAG include the Youth Art Exhibition and Quiz4Dili. The Quiz4Dili was a sell out success and raised more than \$3,000 for the Action for Change Foundation in Dili, East Timor. This money went towards providing computers and internet access for the Foundation's training facility.

## GRIND

Since taking this newspaper project online, GRIND has grown from strength to strength. One article written by a local GRIND youth journalist has attracted in excess of 70,000 views. The content produced has steadily increased with a total of 63 articles in the 2010/11 period compared with 47 in 2009/10.

Genuine opportunities have been created for young people to meet and interview well known local and visiting artists as well as attending numerous arts events. The GRIND team have also partnered with YAG in presenting and hosting events.

### Publications and information dispersal

Along with preparing to print a new Youth Services directory – a resource for youth service related workers, progress has been made toward embracing the web as a more cost effective and up to date medium. Whilst the online version will never fully replace hard copy to ensure equity of access, the electronic delivery will assist in ensuring the most current information is available at any given time.

### GIG Gear program

The GIG Gear has continued to grow in popularity. The GIG Gear marks an exciting and very direct way Council can help support local not for profit and community groups to deliver events. The concert ready PA has made an enormous difference in the cost for community organisations presenting community events.

The GIG Gear has been extended to include a battery powered portable PA. This has proved very popular with events that do not have ready access to power and / or are mobile in nature.

# Recreation Activities



Activate NT 2010 Netball

## Free Recreation and Entertainment for Everyone in the Parks (FREEPS)

The FREEPS events were a great success, providing a range of free activities and entertainment including:

- Face painting
- Jumping castles and other inflatable activities including an inflatable water slide
- Games and recreational activities
- Arts and crafts
- Jewellery making
- Not-for-profit organisations' information stands
- PAWS dog obedience demonstrations and education for children on how to approach and treat dogs
- Darwin City Council's Fun in the Parks team

FREEPS provides the opportunity for not-for-profit organisations to be involved with a free community family day, as a platform to demonstrate their services. This year PAWS took the opportunity to showcase their skills and activities. It is also an avenue for organisations such as 'Life. Be in it. NT' to raise community awareness about their programs and resources.

The Nightcliff Pool event on the Saturday of the May Day long weekend combined with the Seabreeze Festival and attracted about 1,000 - 1,250 people.

The following weekend, FREEPS was provided for the organisers of the Arafura Games. It was held at Games Central at the Marrara Sports Precinct on the afternoon of Mother's Day and attracted about 350 - 500 people.

## Activate NT - MBF Healthy Lifestyle Challenge 2010

In 2011, Activate NT attracted 781 people comprised of 465 Darwin and 316 Palmerston participants, compared to 2010 when the Darwin program attracted 515 participants.

Activate NT participants engaged in numerous physical activity sessions as well as health information sessions, cooking classes, a supermarket tour and other special events. Around 70 service providers supported the program by offering discounted or free activities to participants which increased the availability of physical activity sessions.

The program combined events specifically designed for Activate NT with existing community-based activities, thereby introducing participants to a broad range of active recreation opportunities.

## Heart Foundation Walking Groups

Council's Recreation Services team is the Area Co-ordinator for some of the groups linked to the Heart Foundation Walking program.

Groups in Council's area are based at Casuarina and Mitchell Street shopping centres. Walking groups have also started at Nightcliff and East Point Reserve following Activate NT 2010. Groups are led by volunteers, it is free to register and participate and they are continuing to thrive.

Special events were also held throughout the year including a Fun Run/Walk at Lake Alexander and a healthy breakfast that was open to everyone, but directed specifically at Heart Foundation Walking Groups and Activate NT participants. The event was free to attend.

Goal 2 - Lifestyle

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Goal 4 - Environmental Sustainability

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## Playgrounds

Six members of staff took part in the Playground Safety Training and Accreditation course in May, provided by PlayRight Australia Pty Ltd. The Recreation team took part to gain the training as a familiarisation for playground installation and auditing concerns. Three Parks staff (including the Parks Supervisor) went on to complete their Playground Safety Inspector Levels 1 and 2 Playground Operational, whilst another completed the Playground Safety Inspector Levels 1, 2 and 3 Playground Auditor.

## Swimming Pools

Council's three swimming pools have again been popular throughout the year as a result of the excellent quality of the water and grounds and the well-trained and friendly staff.

	Parap	Casuarina	Nightcliff
2007/2008	61,118	58,720	67,748
2008/2009	63,630	64,391	71,812
2009/2010	50,324	63,930	69,458
2010/2011	56,340	52,362	65,230

While visitor numbers have decreased since last year, the pools were used for a number of special events where visitors could not be counted. These included free aqua-aerobics at Parap Pool for ten weeks throughout the Activate NT program, Minister Aagaard's Community Christmas Party, The Big Gig, Homeless Connect, Arafura Games and FREEPS at Nightcliff Pool. A number of end-of-year and

end-of-season functions were also held at the pools as were school swim carnivals and local swimming competitions.

Children's learn-to-swim classes accommodated approximately 560 children over 10 week blocks, resulting in 5,600 lessons being delivered.

Aqua-aerobics classes were held on Tuesday evenings at Parap Pool (averaging 25 participants), on Tuesday, Wednesday and Thursday lunch times and on Saturday mornings (each averaging 10 participants). Nightcliff Pool held classes from Monday to Thursday evenings and morning classes on Saturdays and Sundays (averaging 30 participants).

## Ovals

Darwin City Council maintains 17 ovals which were all in high demand by user groups throughout both the wet and dry seasons. During the dry season, there are approximately 300 formal usages of the ovals for sporting groups' training and competition and school sports days every month across all ovals. In the wet season regular usage is mainly at the AFL-equipped and soccer ovals – Gardens Oval (one and two), Nightcliff, Jingili, Bagot, Fannie Bay, Moil and Tiwi. All ovals are also used for informal activities by residents for recreation and fitness throughout the year.

Gardens Oval held a number of special events including the Cancer Council's Relay for Life in September 2010 and the CEO's Sleep-out in June 2011.



Casuarina Pool

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Darwin City Council will introduce additional communication technologies and support opportunities for community networking, creating place to be and encouraging community capacity building throughout the city.





### Goal 3:

Assist individuals and the community stay connected with the Darwin region.

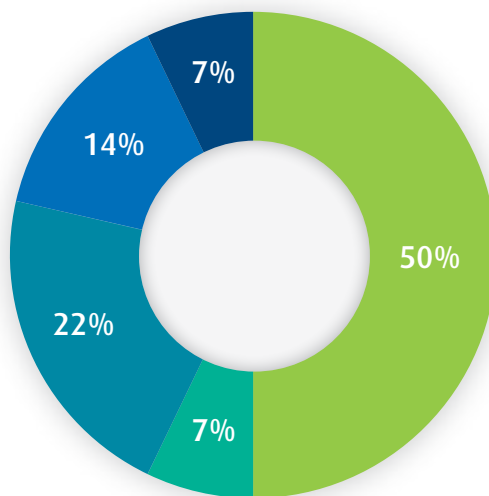
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Summary of Performance

City Roads and Public Spaces

Regulatory Services

### Summary of Performance



This graph represents the current status of all of Council's actions that support the achievement of Goal 3.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Promote the use of public spaces	Enhance public spaces and encourage greater use by the community	Implement the grounds and infrastructure refurbishment program	
		Review the Playground Strategy (inc 10 year plan)	
Enhance transport systems	Review transport and parking needs	Develop and implement car park contribution plan for areas outside of the CBD	
		Review the CBD parking policy, strategy and financial model	
		Deliver a planning and design framework in relation to the Cavenagh Street car parking	
		Influence the delivery of passenger and commercial transport	
	Manage and improve the road network and infrastructure to a standard that meets the needs of the community	Deliver and implement municipal street lighting upgrade program	
		Develop and implement Council's ongoing Local Area Traffic Management Plan	
		Implement the Roads to Recovery program	
	Provide parking facilities and management systems which meet the needs of the community	Manage, maintain and ensure optimal performance of Council's off street car parks	
Increase and promote use of technology	Develop and promote Council's IT capability for informing the community and seeking feedback	Expand Council's connectivity IT capability (e.g. website and intranet, mobile devices etc)	
		Implement IT's Five Year Strategic Plan	
		Investigate the functionality and process for obtaining Council papers, reports and agendas electronically	
	Advocate for the provision of a wireless service for the CBD	Investigate wireless internet in key locations, including using wireless devices for accessing Darwin information (historical, botanical, good and services)	

A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 3: Assist Individuals and the Community Stay Connected with the Darwin Region							
				2010/11	2009/10	2008/09	
Completion of all key projects / initiatives within specified timeframes			>90%	88.42%	94.7%	97%	<div><div></div><div></div><div></div></div>
3.1	Promote the use of public spaces	Community satisfaction rating with the standard of public toilet maintenance	> 3.0	3.1	3.2	3.1	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of maintenance of larger public parks, foreshores and beaches	> 3.9	3.8	3.8	3.8	<div><div></div><div></div><div></div></div>
3.2	Enhance transport systems	Community satisfaction rating with the standard of car parking in the CBD	> 3.0	2.8	2.9	3.0	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of car parking in suburban areas	> 3.7	3.5	3.6	3.6	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of road maintenance	> 3.7	3.5	3.6	3.5	<div><div></div><div></div><div></div></div>
		Percentage of road length resealed to total sealed roads	Trend	3%	2%	3%	<div><div></div><div></div><div></div></div>
		% utilization of public transport	Trend	17%	18%	20%	<div><div></div><div></div><div></div></div>
3.3	Increase and promote use of technology	Total number of on-line payments via e-services	Trend	11,215	13,401	8,907	<div><div></div><div></div><div></div></div>
		% of community surveyed who have accessed Council's website in the past 12 month	> 20%	34%	30%	32%	<div><div></div><div></div><div></div></div>
		% of community surveyed who made contact with Council via the internet or email	> 6%	14%	11%	5%	<div><div></div><div></div><div></div></div>
		Availability of agendas and minutes on Council's internet	> 99%	100%	100%	100%	<div><div></div><div></div><div></div></div>
		System uptime	> 99%	99.79%	99.60%	99.62%	<div><div></div><div></div><div></div></div>



## Road Safety

Council continued with its commitment to improving safety on its road network throughout the year via the Blackspot Program and Local Area Traffic Management Program. These works included:

- Wood Street and Lindsay Street intersection Blackspot.

Council was successful in obtaining funding from the Australian and Northern Territory Governments to improve safety in this Blackspot area. Works included an intersection narrowing. Funding received was \$40,000.

- Local Area Traffic Management

Various local area works were undertaken throughout Darwin streets to improve safety. These included devices such as roundabouts, intersection narrowing, street lighting improvements and pedestrian refuges. Streets where works were undertaken included Winnellie Road, Smith Street, Douglas Street, Ryland Road and Clarke Crescent Intersection, Rapid Creek Foreshore Car Park Access Road, Dick Ward Drive and Douglas Street Intersection, Dick Ward Drive and Old McMillans Road Intersection, Ellengowan Drive, Delamere Street and Leanyer Drive, Abala Road and Cummins Street.

The Local Area Traffic Management (LATM) program cost \$188,000 and was successful in securing \$94,000 in LATM funding from the Northern Territory Government for the construction of the various LATM projects in 2010/11. The funding is on a dollar for dollar basis.

## Footpaths and Cycleways

Throughout the 2010/11 year Council constructed or refurbished 5.9km of footpath in various locations in the Darwin municipality.

## Roads and Drainage

Routine maintenance continued on Council's road and stormwater drainage networks. This included:

- Cleaning of Gross Pollutant Traps
- Cleaning of blockages in drains
- Re-line marking
- Condition survey of assets.

## Road Resealing Program

Darwin City Council continued its road resealing program with about 93,000m<sup>2</sup> of roads being resealed and 7,200m<sup>2</sup> being overlaid with Asphalt.

Cost effective treatments were mainly used to provide water proofing to the wearing course.



## Parking

Parking Rangers are responsible for enforcing the Northern Territory Traffic Regulations and the Australian Road Rules. The CBD Precinct is regulated by Pay and Display parking signs requiring the purchase of a 'pay and display' ticket when parking a vehicle. Six Rangers were responsible for regulating all areas of the CBD Precinct during the year. Rangers also conducted daily Mall patrols to ensure people complied with Mall signage prohibiting the use of skateboards, bicycles, skates and the walking of dogs in the area. Rangers also spoke with those performing in The Mall to verify the appropriate permit had been acquired. A total of 19,181 on street parking penalty notices were issued in the CBD for the 2010/11 period.

In response to requests from residents concerned with illegal parking practices occurring during the operation of the Sunday markets in Nightcliff and Rapid Creek, Rangers performed regular patrols of both areas to ensure vehicles were parked legally and in accordance with signage in the area. The general purpose of these patrols was to ensure continuous traffic flow and to maintain a safe environment for pedestrian traffic.

Off-street car parks have a delegated Parking Ranger who is responsible for regulating Council owned off-street carparks and to ensure vehicles are parked in accordance with the Northern

Territory Traffic Regulations and the Australian Road Rules. Parking Rangers monitored and inspected all off-street carparks during the year for the purpose of facilitating equitable access to daily parking bays and to ensure permit holders have unobstructed access to their allocated bays. A total of 2,148 off-street car park infringements were issued for the 2010/11 period.

## General Duties

Council's General Rangers are responsible for ensuring compliance with the Local Government Act, Darwin City Council By-laws and the Northern Territory Litter Act and issue infringement notices or cautions, where appropriate, for any substantiated breach. For the 2010/11 period Rangers actioned a total of 1,030 By-law customer complaints ranging from abandoned vehicles, vehicles encroaching onto a public place, long grass on a property (untidy allotments), stacking and storing of goods in a public place, abandoned shopping trolleys and litter.

Rangers also worked alongside members of the Defence Force and the NT Police during several major road closures including the Welcome Home Parade which saw 1,400 troops march through the Darwin CBD.



Regulatory Services





## Public Places

The public places program is responsible for minimising illegal camping/sleeping activities in public places and to ensure public facilities are free from obstruction. Working in conjunction with the NT Police, Council Rangers conducted regular daily inspections of both suburban parks and foreshore areas known to be popular amongst travellers engaging in illegal camping activities. Areas such as Mindil Beach, East Point Reserve and the CBD Esplanade were all closely monitored due to their popularity amongst international tourists and the local Darwin community.

Rangers also attended monthly patrol network meetings which are hosted by the NT Police and involve other government agencies such as Centrelink, Night Patrol, Bus link, and the Department of Planning and Infrastructure. Information in relation to unlawful behaviour, including the illegal consumption of alcohol in public areas is discussed amongst the group with the intention of coordinating a resolution based approach to all ongoing community concerns. A total of 723 infringements were issued for the year by Rangers for breaches of the Darwin City Council By-laws and the Northern Territory Litter Act.

## Animal Management

Council has increased the number of Animal Management Rangers throughout the year to provide a more effective and consistent level of service to the community. This increase in resources furnishes Council with the opportunity to provide the appropriate enforcement response to individual complaints whilst also allowing Officers to proactively provide education advice to cat and dog owners as part of their regular patrols.

The Animal Management Team has been provided with extensive training from specialist dog behavioral experts. A select number of Rangers have completed their training in Certificate IV in Government Investigations with their new skills benefitting the local community in terms of investigative efficiency and productivity. Day visits were also organised to town camps to observe dog behaviour for research purposes in conjunction with Animal Management in Remote and Rural Indigenous communities.

During 2010/11 Council received 686 calls from the public concerning dogs at large, 227 reported instances of dog attacks and 512 calls for barking including dogs causing nuisance.

There were 7,407 registered dogs in Darwin, of these 5,623 were desexed. A total of 482 infringements were issued for By-law offences involving dogs and cats.

There were 978 registered cats in Darwin, of these 978 were desexed. This reflects community attitudes toward responsible pet ownership.

The operation of Darwin City Councils' Animal Pound has seen 1,047 dogs and 410 cats processed during 2010/11. Ark Animal Hospital has been operating the facility over this period.

Goal 3 -  
Connectivity

Goal 4 -  
Environmental  
Sustainability

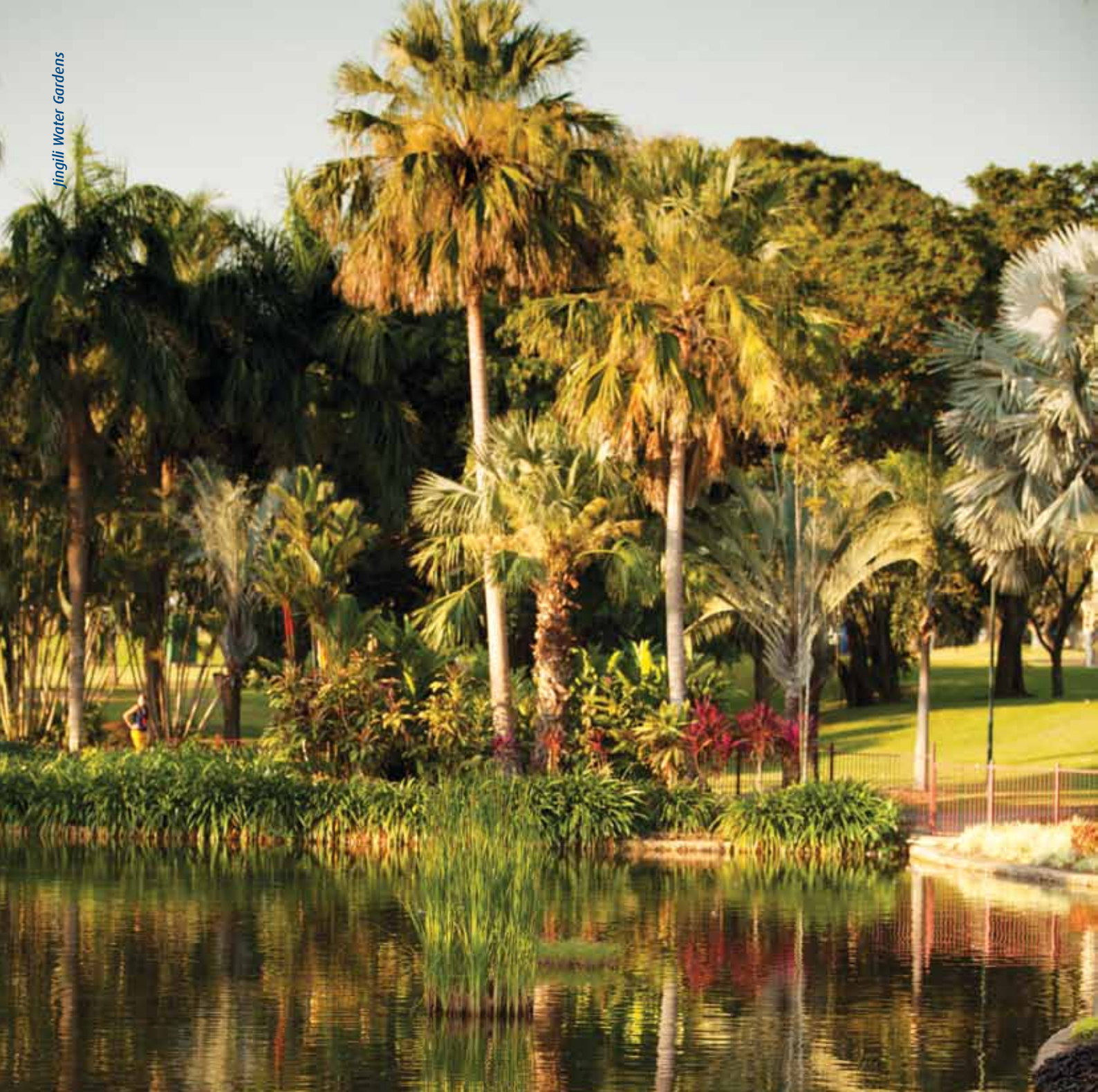
Goal 5 -  
Cohesive  
Community

Goal 6 -  
Branding  
Darwin

Goal 7 -  
Effective  
Governance

Financials





Darwin City Council will continue to play a leadership, advocacy and early adopter role in relations to sustainability issues and to facilitate community action in adapting to climate changes.



Goal 4:

Create and maintain and environmentally sustainable city.

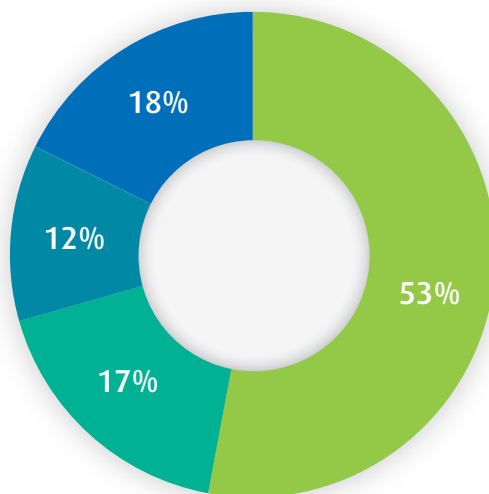
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Summary of Performance

State of the Environment

Economic Conditions and Trends

### Summary of Performance




















<span style="color: #76b82a;">●</span> Ongoing	9	53%
<span style="color: #27ae60;">●</span> In progress	3	18%
<span style="color: #008080;">●</span> Behind schedule	2	12%
<span style="color: #00b0f0;">●</span> Deferred	0	0%
<span style="color: #0070c0;">●</span> Completed	3	18%
<span style="color: #0056b3;">●</span> Not started	0	0%
	17	100%









This graph represents the current status of all of Council's actions that support the achievement of Goal 4.



This table outlines the goals, outcomes and strategies as described in the Evolving Darwin, Towards 2020 Strategic Plan. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Be a leader with climate change policies	Develop and implement a climate change policy and strategies for the reduction of carbon emissions	Investigate the impact on Council of the introduction of Carbon Pollution Reduction Scheme (CPRS)	
		Implement findings of the Building Energy Efficiency Audits	
		Actively pursue environmentally friendly options for fleet operations	
		Develop a climate change policy and strategy	
	Develop and implement a coastal erosion management plan	Develop & implement a Coastal Management Plan	
Improve water conservation	Develop and implement a water efficiency plan	Develop and implement a Water Sustainability Plan	
	Manage and improve Council's storm water management system	Develop and implement an ongoing stormwater management plan for the municipality	
		Develop a policy for the transfer of NT Government stormwater drains to DCC	
Increase efficiency of waste management	Lobby for, provide and develop contemporary waste management practices	Conduct education campaigns in relation to waste, litter and recycling	
		To advocate and participate in the development of a Regional Waste Management Facility including the use of alternate waste technologies	
		Implement recommendations of the Gross Pollution Trap (GPT) Master Plan to reduce litter in stormwater	
		Review, develop and manage Council's waste management facilities and services	
		Advocate for the introduction of container deposit legislation	
Enhance, preserve and protect the Darwin environment	Advocate for the preservation of the Darwin Harbour	Advocate for the protection and enhancement of Darwin Harbour	
	Enhance water quality, ecological systems and biodiversity in Darwin	Develop and implement water quality and conservation education programs with partner groups	
		Develop and implement the establishment of a weed management plan for Council	
		Advocate for legislative regulatory to enhance, preserve and protect the Darwin environment	

A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 4: Create and Maintain an Environmentally Sustainable City							
				2010/11	2009/10	2008/09	
Completion of all key projects / initiatives within specified timeframes			>90%	89.30%	96.52%	94%	
4.1	Be a leader with climate change policies	Decrease in greenhouse gas emissions*	Trend	N/A <sup>5</sup>	N/A	12,777 CO <sub>2</sub> emissions	
4.2	Improve water conservation	Quantity of water used per hectare of open space	Trend	1,303 kl	1,936 kl	2,073 kl	
		Community satisfaction rating with the standard of storm water drainage	> 4.0.	3.7	3.7	3.8	
4.3	Increase efficiency of waste management	Increased volume of kerbside recycling (non contaminated)	6% increase	4,144 tonnes	4,700 tonnes	3,853 tonnes	
		Reduce amount of contaminated waste	6% reduction	242 tonnes	357 tonnes	385 tonnes	
		Community satisfaction rating with the standard of the wheelie bin emptying service	> 4.2	4.4	4.3	4.3	
4.4	Enhance, preserve and protect the Darwin environment	Number of environmental projects completed per annum	2	4	4	2	

<sup>5</sup> This data is currently calculated on a 3 yearly cycle. New data will be calculated in late 2011.

# State of the Environment

The Climate Change and Environment section managed a wide range of sustainability priorities in 2010/11. These included responses to land-sea interface issues and the identification of climate related conditions that are relevant to people, how they affect communities and how climate change might affect future community and organisational activities and assets.

Conscious of our responsibility to tackle Climate Change, Council has developed a Climate Change Policy. The policy acknowledges and respects the importance of addressing Climate Change and Environmental priorities within its sphere of influence in a way that is beneficial to the organisation, the Darwin community, the biodiversity of the region and Australia.

Council will incorporate Climate Change priorities in decisions about land use, infrastructure design, power and fuel usage, location and management of parks and reserves and water management. Council recognises that its approach to Climate Change should be flexible and able to adapt to the changing political and legislative environment. The Climate Change Action Plan 2011-2020 is under development and will be presented to Council in the second half of 2011 for endorsement.

A Senior Climate Change and Environmental Officer was appointed in May 2011. This position is integral to the development of the key actions for the organisation in the Climate Change Action Plan 2011-2020, which include a focus on reducing Council's greenhouse gas emissions and ensuring increased energy efficiency.

Major achievements included:

- The Australian Conservation Foundation's first sustainable cities index in 2010 nominated Darwin as Australia's most liveable city among a list of 20. Darwin was a clear winner on several measures, particularly biodiversity and air quality.
- The term Sustainable Cities refers to cities around the world who are actively making changes to become more sustainable. Council's new Climate Change Action Plan 2011-2020 will increase the City's preparedness for climate change and its ecological footprint.
- Darwin City Council won the Northern Territory KAB Award and in November 2010 won the National Award in the Sustainable Cities category.
- The bi-monthly Environmental Law and Policy Seminars covered a range of climate change, planning and environmental topics, showcasing a range of cutting edge ideas and research through providing a forum for visiting and local experts to share their knowledge and expertise.

The Climate Change and Environment team continue to strengthen partnerships by participating in a range of activities including:

- As Council is a member of the Darwin Harbour Advisory Committee there was an additional opportunity to be at the forefront of current and forthcoming information in regards to issues of development in the harbour as well as highlighting a range of marine and coastal issues and priorities.
- Ongoing fauna and flora surveys at Rapid Creek were completed and ongoing fauna and flora surveys at East Point, including Lake Alexander, were conducted.
- In response to the Climate Change and Environment Action Plan, additional riparian zone plantings at Rapid Creek were undertaken in partnership with the local Landcare Group, Conservation Volunteers Australia and Council's Parks staff.





- A review of water quality management and monitoring at Lake Alexander was undertaken. Weekly water samples were taken and analysed as Council's contribution to the partnership with the Northern Territory Government in respect of their Darwin Harbour water quality issues.
- A range of Darwin Harbour monitoring and research programs run by the Northern Territory Government, Charles Darwin University and others had Council support and attendance.
- Attendance at the Water in the Bush Conference, the National Climate Change Adaptation Research Facility workshop and the Australian Government's Our Cities - Building a productive, sustainable and liveable future workshop and presentation. There was also participation at other forums, seminars and workshops relating to climate change, environment and water providing the opportunity to garner international and interstate ideas and perspectives. The past 12 months has seen an increase in the number of energy, solar, climate change and water expo presentations in Darwin which climate change and infrastructure staff have attended.
- Additionally, major presentations in regards to a Carbon Price have been attended. Of special note were the presentations by Professor Ross Garnaut who spoke to business forums at a community presentation run by Charles Darwin University and to a small gathering of Local Government elected members and officers.
- Toad traps were established at priority breeding sites. A Cane Toad Detention Centre at the Shoal Bay Recycling Facility, previously introduced in partnership with Frog Watch, continues to be monitored.

### Environmental education

Environmental awareness training workshops and participatory seminars were provided for Alderman, Council Staff and community through in-house and community presentations.

Cane toad awareness programs were conducted in partnership with Frogwatch and the Larrakia Rangers.

Recycling education and awareness programs were run for schools, Indigenous communities and residents by the Council's funded Community Education Officer alongside Transpacific Cleanaway.

A new education program was developed and initiated. This included promotional material depicting a clear pictorial representation of items that can be recycled.

A six week recycling education survey was conducted by the Community Education Officer. Coloured stickers representing three strikes were placed on contaminated bins. This then reduced the contamination of recycling bins by up to 30% in some areas of Darwin.

Guided tours of the Shoal Bay Waste Disposal Site were provided by Council's Environmental Officers and contractors for primary, secondary and tertiary students and community groups. The tours focussed on best practice waste management and recycling.

Council participated in community and environmental events, including International Year of Biodiversity, World Environment Day, Darwin Show, the Darwin Harbour Clean-Up and the Tropical Gardens Spectacular and Sustainable Living Festival. These opportunities allowed for face to face interaction with the community on Council climate change and environment activities and policies along with the opportunity to listen to other community responses to climate change and the environment through changes they have made at their homes, workplace and through schools.

The Climate Change and Environment Section continues to support the school holiday program at Council's libraries and in particular with the 'Plant a tree, grow a book' holiday program.

Monthly Green Notes are provided to Staff and Aldermen showing a range of innovation and research that is taking place nationally and internationally; all of which provided a context for the work being undertaken by Council. This is increasingly up with the best along with providing insight to a range of activities and contacts for additional Council interest and potential projects.

The program 'Be Green - Turn off your PC and Screen' to staff at Civic Centre has again been successful. The response to this program has continued to achieve a major improvement by staff turning their computer equipment off at the end of each day.

## Pollution mitigation

Provision of free access to Shoal Bay Landfill was given to those who registered with Clean Up Australia so they could dispose of their collected rubbish.

Public place recycling trials were continued at Nightcliff and The Mall.

Council also installed modern cigarette butt bin infrastructure at East Point Reserve, The Mall, Jingili and other shopping centres.

The Shoal Bay Waste Disposal Site Renewable Energy Facility continued to mitigate methane emissions from the site and produce renewable energy to power 1,000 homes in Darwin.

## Environmental reporting

Reports were completed for the National Pollution Inventory (NPI) on air, water and land emissions at Shoal Bay landfill.

Reports were completed for National Environmental Protection Measure requirements, ABS and other government reports on recycling and waste management in Darwin.

Reports were provided to the community through fact sheets, displays and events. The State of Environment Report was completed.

## Community and stakeholder collaboration

Council continued to be involved in community and stakeholder collaboration and consultation programs. Among them were:

- Darwin City Council is now a delegate on the Darwin Harbour Advisory Committee. Of particular note in the past year was the Darwin Harbour Strategy which was endorsed by the NT Government in May 2010.
- Involvement in the Darwin Harbour Regional Plan of Management through representation on the Darwin Harbour Advisory Committee's Environmental Monitoring Group.
- Environmental Practice, Policy and Law Seminars were provided for Council staff, government agencies and the public quarterly. These seminars held at the Civic Centre were coordinated by Council, in partnership with the Environmental Protection Authority, Environment Centre NT, Environmental Defenders Office NT and the Minerals Council of Australia NT.

- Environmental partnership programs were continued with industry and stakeholders including the Australian Food and Grocery Council, Indigenous communities, Keep Australia Beautiful Council, Greening Australia, Frog Watch, Environment Centre NT, COOLmob, NT Chamber of Commerce, Charles Darwin University, Local Government Association NT, other councils, government departments and stakeholder organisations in the region, interstate and nationally.
- The George Brown Memorial Scholarship was awarded this year to a mature age student returning to environmental studies at Charles Darwin University. The Award provides financial support to a part time student who successfully completes their delayed studies due to family commitments.

## Environmental rehabilitation and public health

A coastal erosion Report for East Point and Nightcliff was completed by Southern Cross University. These recommendations are being progressed.

Alawa drain rehabilitation program was completed and is currently voluntarily maintained by the Larrakia Sea Rangers with assistance when required.

Catchment based vegetation and weed management activities were conducted in Council parks and reserves in partnership with NRETAS, Conservation Volunteers Australia, Greening Australia and Parks and Wildlife.

Environmental initiatives focussed on actively protecting and enhancing the environment included continued monitoring and reporting on the performance of five 'in pit' gross pollutant traps at the Casuarina Drainage System.

The mosquito control program continued.

Development of catchment based weed management plan was developed and is nearing completion.

Darwin City Council is continuing to monitor the groundwater program.

## Waste Management and Recycling

Council continued to provide efficient, safe and environmentally responsible waste and recycling services for the community.

Some major milestones for waste and recycling included:

- Additional equipment for Shoal Bay Waste Disposal Site Weighbridge Office
- Continued expansion and increase in the range and quantity of materials recycled and recovered by the Darwin Resource Recovery Facility (Recycle Shop).
- Increased recycling through a lowered contamination rate in kerbside recycling as a result of a focused survey and education campaign
- Expansion in the range of plastics able to be recycled via kerbside collection to include plastics 1 through to 7
- Recycling education continued to be effective and has become part of Darwin schools curriculum. Shoal Bay Recycle Shop staff provided support to schools education program and conference tour delegates
- Darwin City Council worked with Waste Management Coordinators from the Chamber of Commerce, Keep Australia Beautiful, Local Government Association (LGANT) and other Government and Non Government interests for collective response to Australian and Northern Territory Government policies and reporting.
- Darwin City Council held its annual pre cyclone clean up again in 2010. This provided an opportunity for residents to clean up their gardens and yards of items that could become dangerous in the event of a cyclone. In 2010, two clean-up days, covering the Northern and Southern Suburbs, were held in September and October and 396 tonnes of material was collected and taken to Shoal Bay Waste Disposal Site. These items included fridges, freezers, air-conditioners, furniture, mattresses, electronic goods, tools, building material and steel. Recyclable material was diverted and recycled by the Darwin Resource Recovery Centre.



Pre cyclone clean up

Goal 4 -  
Environmental  
Sustainability

Goal 5 -  
Cohesive  
Community

Goal 6 -  
Branding  
Darwin

Goal 7 -  
Effective  
Governance

Financials





## Environmental planning

Environmental issues such as storm water and waste management are increasingly considered during Council's assessment of development applications, including:

- Appropriate management of storm water requires due consideration for quality as well as quantity issues to protect our wetlands, waterways and Darwin Harbour. Water quality also has a significant impact on the maintenance requirements and life span of Council's stormwater infrastructure.
- Effective and efficient waste management is essential to maintain public and environmental health, particularly in an increasingly high density living environment.

## Management milestones

Environmental management milestones included:

- Prioritising actions based on the Climate Change and Environment Advisory Committee's priority list and assessing issues impacting on Darwin's environmental values.
- Continuing public places recycling trials.
- Darwin City Council attending a workshop "Estimating Sea Level Extremes in an Uncertain Future" to ensure Council staff kept abreast of contemporary knowledge regarding the natural and built environment.
- Continuing to expand and improve the first Renewable Energy Facility in tropical Australia at the Shoal Bay Waste Disposal Facility and its methane gas power plant.
- Input into Territory and Australian Government policies, strategies and programs. Advocating for stronger legislation for the protection of the environment, and climate change mitigation and adaptation.
- Responded to the Australian Government's Draft National Waste Strategy.
- Program funding successfully received for a range of environmental projects.

## Future action, challenges and priorities

Environmental management challenges will increase in line with growth and development in Darwin. The next 12 months will see the implementation of several key issues:-

- Respond to Australian Government, NT Government and Statutory bodies Draft Public documents on future environmental priorities.
- Increase recycling rates and range of materials that are collected, reducing littering and improving public places waste services.
- Ongoing dialogue with residents and community participation in projects in all key environmental focus areas.
- Host events, such as Planet Ark Recycle Week 'Swap Party', and participation in community and environment events to increase the profile of recycling and climate change mitigation.
- Initiate, participate, facilitate and encourage research and development projects that maintain or improve water quality and preserve fresh water resources, such as Water Sensitive Urban Design.
- Initiate, participate, facilitate and encourage projects that address the key issues of habitat and remnant vegetation protection, land and foreshore erosion and the spreading of weeds and pests.
- Implement energy management plans from the energy audits for Council-managed infrastructure and operations.
- Reduce landfill emissions and, in partnership with other levels of Government, continue long-term air quality monitoring programs for the city in partnership with stakeholders.
- Participate in any relevant schemes and programs for data capture and greenhouse gas reduction.





Darwin City Council will celebrate its cultural diversity and history by encouraging social inclusion and healthy communities through activities that promote a cohesive community.



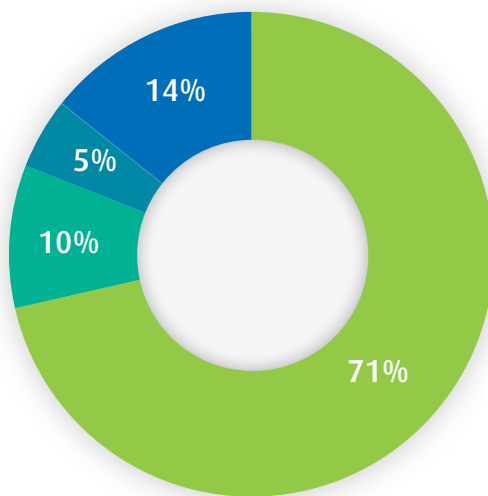
### Goal 5:

Facilitate and maintain a cohesive community.

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Summary of Performance  
Community Grants Program  
Arts and Culture  
Volunteers  
Equity and Access Activities

### Summary of Performance



This graph represents the current status of all of Council's actions that support the achievement of Goal 5.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Facilitate community access and inclusion	Create more opportunities for the community to access services and facilities	Undertake the Child Care Centre Review and determine Council's role in delivering child care services	
		Investigate options for improving public accessibility to Council services	
	Create employment opportunities within the Council for disadvantaged members of the Darwin community	Investigate and implement ways for marginalised members of the community to gain employment opportunities within Council	
	Improve access for people with disabilities	Work with all relevant stakeholders to improve access for people with disabilities	
		Facilitate Disability Services Forum	
		Facilitate Disability Awareness Week Activities by Community Development and Library activities	
		Commence revision of the Disability Action Plan 2006-2010	
		Develop a 5 year strategy which will shape Council's community service scope and continuation of Council's Disability Action Plan	
	Encourage and recognise volunteers	Investigate and implement strategies to increase volunteer numbers	
		Hold annual Lord Mayoral reception to thank all volunteers	
Promote Darwin's culture	Promote and support activities and programs that celebrate cultural diversity	Organise Citizenship Ceremonies	
		Assist with in-kind support for NAIDOC	
		Participate in Harmony Day	
		Improve and coordinate the facilitation role of Council in its provision of arts, cultural development activities, in-kind supports and sponsorship	
	Create opportunities for the expression of cultural diversity through art	Assist with support for the Darwin Festival	
		Implement Council's Five Year Arts Plan and Public Art Policy which informs Council's direction and service scope in facilitating development of the arts in Darwin	
Support harmony within the community	Develop and support programs to promote community spirit, cohesion and safety	Investigate and implement best practice programs that will promote community cohesion and safety	
		Develop and implement an Annual Good Neighbour Award program	
		Investigate and implement if appropriate services to assist neighbourhood dispute mediation	
		Provide coordination of community markets and facilitate works as required	
		Finalise the Senior Services strategy	

A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result		
Goal 5: Facilitate and Maintain a Cohesive Community						
				2010/11	2009/10	2008/09
Completion of all key projects / initiatives within specified timeframes			>90%	98.51%	92.31%	98%
5.1	Facilitate community access and inclusion	Total occupancy rate at the Community Centres	>95%	100%	100%	100%
		Community satisfaction rating with ability to contact Council staff out of office hours	> 3.5	2.9 <sup>6</sup>	2.7	2.9
		Total number of community groups supported (e.g. in-kind, advocacy, facilitation, financial)	Trend	107	72 <sup>7</sup>	80
5.2	Promote Darwin's culture	Number of Disability Advisory Committee decisions endorsed	Trend	23	5	18
		Number of Arts & Culture Events Sponsored	Trend	76	33	52
		Number of arts and cultural forums or projects	Trend	57	56	36
5.3	Support harmony within the community	Total number of vandalism incidents reported (Graffiti)	Trend	751	228 <sup>8</sup>	2,579

<sup>6</sup> Sourced from Council's Annual Community Satisfaction Survey. Only a very small percentage of residents responded that they have contacted DCC out of hours. Despite the small number of residents using this service, Council has committed to undertake further investigations in order to improve this result.

<sup>7</sup> The 2008/09 results was based on a sample of two months data and extrapolated out to produce a full year result. Changes were implemented in 2009/10 to ensure greater accuracy of data, therefore results should not be compared to the previous year.

<sup>8</sup> A different method of calculating this indicator as a result of Council's new Service Legal Agreement with the Northern Territory Government for graffiti remediation which commenced in March 2010. This result therefore only represents 4 months of data and should not be compared to the previous years results





# Community Grants Program

In 2004 Council established its Community Grants Program with a funding pool of \$100,000 per year to support and assist community projects or events that directly benefit the Darwin community. In the 2010/11 budget deliberations, a further \$50,000 was allocated to the funding pool specifically to assist community organisations in the development of climate change and environment projects.

The funding for general community projects and activities is disbursed bi-annually in July and January each year, whereas funding for climate change and environment projects is allocated annually.

The 2010/11 Community Grants program attracted 82 applications seeking funding for community projects totalling \$557,201.43 and seven applications for climate change and environment projects totalling \$50,200.00.

Council funded 19 applications from not for profit Incorporated Associations to the total value of \$88,971.00 for community projects and six applications to the value of \$43,125.00

for climate change and environment projects. In addition, funding support of \$500.00 was provided towards a fundraising event for the floods in Pakistan and \$500.00 towards the fundraising efforts of Henbury School to build two multi sensory classrooms. Support to the value of \$500.00 was also provided to the Miracle Babies Foundation for their inaugural annual picnic day in Darwin.

Council takes great pride in supporting the capacity of the not for profit community sector along with the many community groups who work tirelessly to enrich so many aspects of community life.

Community Grants Program	
Organisation	Funding
Baptist Care Northern Territory	\$5,000
Cancer Council Inc	In-kind \$2,600
Rince na h'Eireann Darwin Irish Dance Association Inc	\$2,500
Coconut Grove Seniors Community Hall Association Inc	\$5,135
Arms Collectors Association of the NT Inc	\$946
Starfish Swim Group (sponsoring body Disabled Sports Association NT Inc)	\$5,800
Carpentaria Disability Services Inc	\$3,995
DRIACDEP and Ironbark Employment and Training Inc	\$5,000
Variety, the children's charity, Tent 82, NT Inc	\$4,930
Top End Association for Mental Health Inc	\$3,000
Deaf NT Inc	\$4,198
Council on the Ageing (COTA) NT	\$5,697
Multicultural Council of the Northern Territory Inc (MCNT)	\$6,200
The Balunu Foundation	\$7,000
DRIACDEP and Ironbark Employment and Training Inc	\$9,496
Autism Northern Territory Inc	\$3,298
Guide Dogs NT	\$2,500
Melaleuca Refugee Centre	\$6,676
Corrugated Iron Youth Arts Inc	\$5,000
Pakistan Flood Relief Fundraising Event	\$500
Henbury School	\$500
Miracle Babies Foundation	\$500
<b>TOTAL</b>	<b>\$90,471</b>

Climate Change and Environment Grants Program	
Organisation	Funding
Community Food Garden at the Darwin Botanic Gardens (sponsoring body Friends of the Darwin Botanic Gardens Inc)	\$10,000
Carpentaria Disability Services Inc	\$9,000
Rapid Creek Landcare Group Inc	\$2,900
Environment Centre NT Inc (Sustainable Living Festival)	\$8,500
Conservation Volunteers Australia	\$9,800
Environment Centre NT Inc (Production of Field Guide)	\$5,000
<b>TOTAL</b>	<b>\$45,200</b>







In 2010 Council initiated the Recycled Art Festival in partnership with Darwin Community Arts, with support from Festivals Australia, Casuarina Square (The GPT group) and COOLmob. This was held from 8-14 November 2010 to coincide with National Recycling Week. It incorporated an Exhibition Program, Workshop Program, School Workshop Program and Wearable Arts Program. The direct participation of 983 people in the Festival represents around 1.3 per cent of the total population of Darwin's municipality (about 75,000); a very strong result for a Festival in its first year and a clear indication of Darwin's community's passion for the environment.

Through Council's Recycle Art Program local artists were given opportunity to provide workshops with a variety of Darwin communities and locations, such as: Sustainable Living festival, Seniors Week, Disability Awareness Week, Fun in the Parks and FREEPS. Live music and recycle arts workshops were also featured at Homeless Connect and the Big Gig.

Council's Arts and Cultural Development Advisory Committee (ACDAC) meets five times annually. The committee continues to help inform Council on a range of projects including Public Art with reference to Council's Five Year Arts Plan.

The Mall redevelopment saw the commissioning of five artists with works that embraced traditional and contemporary Darwin lifestyle and culture, creating a sense of place within specific areas of The Mall. Respected Larrakia artists Dorothy Fejo, Denise Quall and Joe Raymond each undertook designs for light projections that were installed in December 2010 as well as carved wooden inlays which were installed in May 2011.

Artist Graham Badari's (Gunbalanya / Oenpelli) 'Fruit Bats' beautifully represent the line and form found in his paintings however were transformed into cast aluminium works. Artist Katrina Tyler's artwork, 'Luminous Habitat' was installed in December 2010 and lighting affects in May 2011. The artwork adorns the lighting fixtures and in doing so, provides shadows and secondary artistic effects during the day and at night.

The live music in the Libraries program continues with concerts held every Friday lunchtime at both Casuarina and City libraries with a diverse range of musical styles to appreciative audiences. The program sees a mix of local and visiting musicians performing.

The Community Art Space in the Civic Centre has been embraced by the Darwin community

and this year featured monthly exhibitions of work by: Art in the Long grass – Larrakia Nation; Casuarina Senior College – Adult Night Classes; Music NT's Hot Shots Photographic exhibition and various school groups. Solo exhibitions were held by first time exhibitors, local artists Kenny Hopkins and Jack Kruger.

## Volunteers

Volunteering builds social capital by connecting people with the community, building skills and rewarding participation. Council's community development work in part owes its success to the use of our volunteer networks. With the commitment of time and skills from community volunteers, Council can achieve enhanced service delivery, directly benefiting the broader community.

Council would like to acknowledge the local volunteers who have supported the following initiatives in 2010/11 -

- Homeless Connect
- Youth Advisory Group
- GRIND Online youth newspaper
- Youth Projects
- Darwin City Council Libraries
- Dili Sister City Community Committee
- Haikou Sister City Community Committee
- Anchorage Sister City Community Committee
- Ambon Sister City Community Committee
- Kalymnos Sister City Community Committee
- Arts and Cultural Development Advisory Committee
- Disability Advisory Committee

The involvement of volunteers complements initiatives established by Council and Council is proud to recognise and acknowledge the highly valued contribution community volunteers provide.



# Equity and Access Activities

## Homeless Connect

Homeless Connect is an international program that seeks to respond to the needs of people who are homeless or without shelter by bringing together services and practical support, information and linkages, in one location.

On May 24, 2011, Darwin City Council in collaboration with 72 partner, community groups and businesses, proudly hosted Darwin's second Homeless Connect event at Casuarina Pool. Drawing upon the success of last year's event, Homeless Connect reflects a genuine commitment by Council, NT and Australian Government agencies, community groups, businesses and volunteers to work together to provide accessible services and supports for people who are homeless, without shelter or at risk of homelessness.

Employing a community engagement approach, Council worked closely with community partners, government agencies and individuals to craft a shared vision for the conduct of the event. This approach helps build a culturally responsive and dynamic event that caters to a diverse range of needs in a practical way.

The event ran from 8am to 1pm, commencing with a community breakfast hosted by the Australian Bureau of Statistics Team. Council staff also supported a cupcake and cookie drive to complement the work of the Knock About Chefs program, who worked tirelessly to deliver fresh hot meals throughout the day. Many local businesses donated food stuffs and cooking equipment.

With over 40 stalls on site, a wide range of services and wellbeing therapies were delivered to several hundred people. Services included Medicare, Centrelink, accommodation and housing support, public transport, hairdressing, massage, pedicures, legal advice, cancer screening, dental services, an onsite op shop, onsite library, vaccinations, first aid kit distribution and 200 street swags were distributed. Free public transport for event guests was also provided by the NT Government.

Apart from the many practical supports on offer, event guests also had the opportunity to participate in arts, music and cultural activities which included recording original songs, t-shirt painting, photography, jewellery making, free wifi and support with computer use along with numerous children's activities.

Homeless Connect 2011 was only achievable through the creativity and generosity of spirit shown by so many staff, agencies, community groups, businesses and our invaluable band of community volunteers.



## Disability Advisory Committee

The Disability Advisory Committee (DAC) meets five times annually and its role is to inform and advise Council of its responsibilities to ensure equity of access for people with disability to Council procedures, services and facilities. The advice is provided through representatives selected for their awareness and specialist knowledge of disability issues and membership consists of one Council Alderman, ten community representatives and four specialist representatives.

## Disability Awareness Week

Council sponsors and hosts Disability Awareness Week annually and provides a coordinating role for week long activities which are facilitated in conjunction with community members and representatives from government agencies and community organisations.

The theme of Disability Awareness Week 2010 was *Celebrating Being YOU*. The varied program of events held during the week celebrated the achievements of Territorians with a disability in all aspects of life and community. The events also raised awareness on disability issues whilst maintaining a festive atmosphere.

The Acting Lord Mayor officially launched Disability Awareness Week 2010 at a free movie night at the Deckchair Cinema which was followed by a week filled with events and activities including markets, open days and the Bowerbird Festival.

## Seniors Month

Seniors Month was celebrated throughout the Territory during August. Council organised a varied program of activities including an aqua-aerobic session, two health and wellbeing sessions, an introductory art session, a bus tour, an introductory to Facebook session, a storytelling session, an introduction to computers session and an outdoor film night. All activities were free of charge for senior members of the community and most events were filled to capacity with very positive feedback being received from community members.

## International Women's Day

Council provides sponsorship and in-kind support for the International Women's Day Walk event in March each year. The 2011 International Women's Day All Ages Walk, Lunch and Celebration was a festive event, with about 120 people participating. The walk through the CBD was led by the Lord Mayor, in conjunction with His Honour the Administrator, Mr Tom Pauling and other dignitaries. Walkers were accompanied by a police escort as well as two police women on horseback to the Civic Centre where lunch was served and entertainment provided.

The celebration was jointly facilitated by Darwin City Council, United Nations Association Australia NT and Council of the Ageing NT, with some funds provided by the NT Government's International Women's Day grant scheme.



*Disability Awareness Week*



Darwin City Council will support activities that promote and raise awareness of Darwin as a place that offers benefits to citizens, business and visitors and which is dynamic, different and diverse.





Goal 6:

Promote brand Darwin.

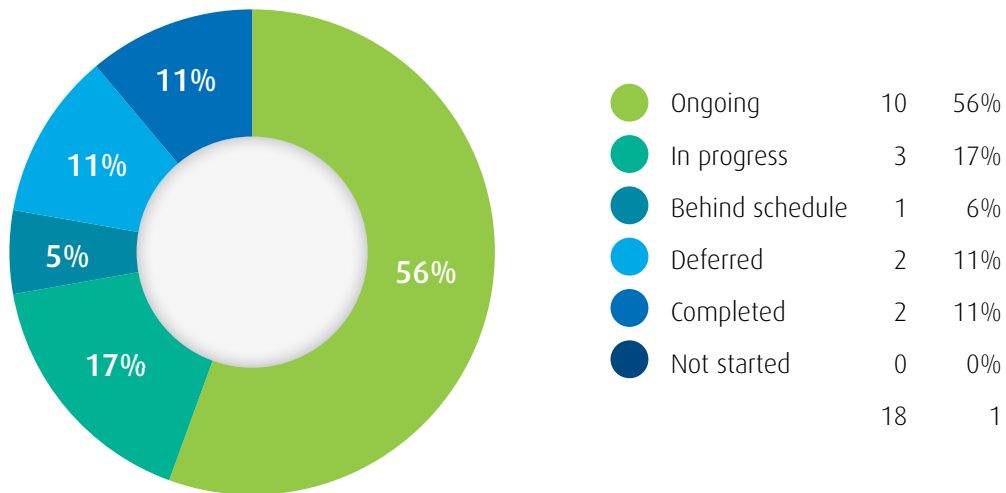
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Summary of Performance

Events and Ceremonies



















Sister Cities Program

Summary of Performance



This graph represents the current status of all of Council's actions that support the achievement of Goal 6.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Increase Council's profile	Provide strategic sponsorship for major events	Develop and implement a policy for strategic sponsorship of major events	
		Provide in-kind support to community based events	
	Implement a communications strategy that promotes Council and informs the community	Through media campaigns showcase Council's innovation and achievements	
		Develop and implement a communication strategy which will keep the community informed	
		Update Council's website and showcase Council's innovation and achievements	
Promote our Darwin city	Promote Darwin's history, particularly its WWII experiences	Utilise the Bombing of Darwin Commemoration and other significant events to promote Darwin's history	
		Support the World War II Museum initiative at East Point	
		Develop initiatives with other key stakeholders (NT Government, Tourism NT, Tourism Top End) to promote Darwin's history	
		Utilise the website for promoting Darwin's history	
	Promote Darwin as a place for tourists and residents to enjoy a tropical lifestyle	Promote Darwin's tropical lifestyle	
	Celebrate the city's evolution	Promote and celebrate the city's evolution	
		Support the Charles Darwin Symposium - Shaping our Science, Society and Future	
	Strengthen international relationships through Sister Cities and other activities	Facilitate Sister City relationships between schools	
		Maintain the Sister Cities Calendar of Events and promote all significant events and holidays concerning our sister cities	
		Promote sister cities through a range of community events and displays	
		Host visiting delegations from sister cities	
	Facilitate joint visits and delegations with business, government and the community to promote Darwin	Develop policy and guidelines for participating in visits	
		Promote Darwin through facilitated and coordinated delegations	



A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 6: Promote Brand Darwin							
				2010/11	2009/10	2008/09	
Completion of all key projects / initiatives within specified timeframes			>90%	96.50%	97.88%	99%	<div><div></div><div></div><div></div></div>
6.1	Increase Council’s profile	Total value of sponsorships provided for events	Trend	\$539.7k <sup>9</sup>	\$278k	\$68,932	<div><div></div><div></div><div></div></div>
6.2	Promote our Darwin city	% of community that have attended special events and festivals (e.g. Bombing of Darwin) in the past 12 months	> 50%	40%	43%	50%	<div><div></div><div></div><div></div></div>
		Number of Sister City Committee decisions endorsed	Trend	74	29	32	<div><div></div><div></div><div></div></div>
		Number of Sister City projects completed	Trend	5	2	N/A	<div><div></div><div></div><div></div></div>

<sup>9</sup> This figure now represents actual expenditure for all sections of Council that provide sponsorship, not just the Communications and Marketing section, therefore not comparable to previous years.



# Events and Ceremonies

## Australia Day Citizenship Ceremony

Council hosts a Flag Raising and Citizenship Ceremony at the Darwin Entertainment Centre each year. The event was attended by about 500 people. The Australia Day Local Government Awards were also presented, including the Citizen and Young Citizen of the Year, Community Event of the Year and Student Citizen of the Year.

## Bombing of Darwin

During February, Council hosted more than 80 interstate veterans for the landmark of the commemoration of the Bombing of Darwin during WWII. The service was held at the Darwin Entertainment Centre due to Cyclone Carlos causing damage to the tents and set up at the Cenotaph. The event was attended by approximately 700 residents, guests and media. Council also held special tours for veterans to sites of WWII significance, including the war cemetery at Adelaide River.

## Darwin Show

Council again sponsored the finale fireworks display for the Darwin Show. This year's Council display, which featured the ABC's Bananas in Pyjamas and Scotty from ABC3 Prank Patrol, won the Best Community Exhibit. Other attractions were Rince Na Eireann Dancing School, Groovy Grans and Senior Songsters. Fairy Jill entertained the younger generation with games and tricks. Yuilana Pascoe, NT School of Music, Darwin City Brass Band, Shiane Hawke, Brian Cullen

and Josephina Huq all entertained during the afternoons. The Aldermen also hosted a morning tea for the Senior Citizens.

## Christmas in the Community

A fortnight leading up to Christmas, Santa was at West Lane Arcade as well as the four Darwin City Council Libraries reading stories and bringing Christmas cheer to the community.

## Derby Day

The Cup Carnival is an iconic Darwin event attracting thousands of interstate and overseas visitors. Council contributed to this event by hosting a function trackside to thank and show appreciation for volunteers and the community.

## Arafura Games

The Arafura Games, held in Darwin every two years, are recognised as one of the City's most significant cultural and sporting events. In 2011 Council allocated \$55,000 in both financial and in-kind support.

Events are staged at a number of Council owned venues. This year swimming events were held at the Casuarina Pool, with the Triathlon beginning at Parap Pool, proceeding to East Point Reserve and adjoining roads for the cycle and run legs.

Recreation Services liaises with Arafura Games organisers, pools management, Regulatory Services, Customer Services and Traffic Control, providing the necessary logistical support the smooth running of these events.



Royal Show - Council Staff with B1 & B2



Arafura Games



*Celebrating Sister Cities at the Arafura Games*

## Sister Cities Program

The Sister Cities program continues to build international goodwill and foster person-to-person links with communities across the globe.

Council volunteers carefully hand wrapped and sent a collection of much loved Australian children's and teen books to schools in Anchorage in July 2010. The annual book donation has prompted Anchorage schools to initiate pen pal relationships with Australian schools. Council is currently assisting this project.

The Sister Cities program was proud to be involved in the Youth Advisory Group event, Quiz4Dili, a fundraising night held August 2010. Organised by the young people the night was a great success with proceeds going towards projects in Dili.

In September 2010, Darwin celebrated 20 years of friendship and mutual cooperation with Haikou at a celebratory banquet in Haikou. To mark the event, the Lord Mayor and Chairman on the Haikou Sister City Community Committee joined a Northern Territory delegation to Hainan.

Council donated six computers to Dili Non-Government Organisation, Action for Change Foundation in October 2010. A Council Information Technology staff member accompanied the computers to Dili, where he assisted in setting up the new internet café and building capacity of local staff.

Food continues to be a popular medium for sharing cultures. Council staff were asked to contribute their favourite, typical Territory recipes to a cultural cookbook being developed by the Anchorage Sister Cities Commission as a fundraising project. Our contribution included classics such as pavlova and vegemite on toast as well as Territory flavours such as bbq magpie goose skewers and yellow curry barra.

As part of National Youth Week in April 2011, three young people from Dili undertook two weeks of work experience in Darwin, in particular assisting Council's Youth Advisory Group in producing The BIG GIG. Our young visitors were able to implement their learnings

about Australian work place environment and customer service into the programs they teach in Dili once they returned.

In May 2011, visitors to the Arafura Games were entertained with *Happy Bamboo*, a commissioned dance work developed by the Australian – China Friendship Society. The dance combined traditional Haikou dance movement and music and dragonflies to represent our long standing relationship with Haikou.

The *Happy Bamboo* performance was performed at *Celebrating Sister Cities with Arafura*, a celebration of the food and culture of our Sister Cities held during the Arafura Games. Volunteers provided visitors with samples of traditional foods from our Sister Cities. Guests were entertained with songs and dance and the community had the opportunity to meet athletes from some of our Sister Cities.

On 29 May 2011 and 15 June 2011 the *Anchorage and Darwin Community Art Exchange Exhibition* was opened in Anchorage and Darwin respectively. Students from Millner Primary School, Girraween Primary School and Namarluk School in Darwin and Alaska Native Cultural School, Aquarian Charter School, Blaines Community Art Class and Winterberry School in Anchorage contributed artworks to a touring exhibition that depicted everyday life and environments from students' respective home towns. Guests celebrated the Darwin opening with smoked salmon and venison whilst in Anchorage they made ANZAC biscuits and sampled Australian wines.

A very successful year of Sister City projects concluded on June 30, 2011 with a fundraising night at the Deckchair Cinema. More than 250 patrons enjoyed international foods such as baklava, coconut cake and East Timorese coffee, learnt about our Sister City projects and sat back to watch *Rango*, an animated comedy.



Darwin City Council will continue to implement and develop systems to ensure Council's affairs are conducted in ways that are transparent, accountable and efficient and allows it to achieve its objectives.



### Goal 7:

Demonstrate effective, open and responsible governance.

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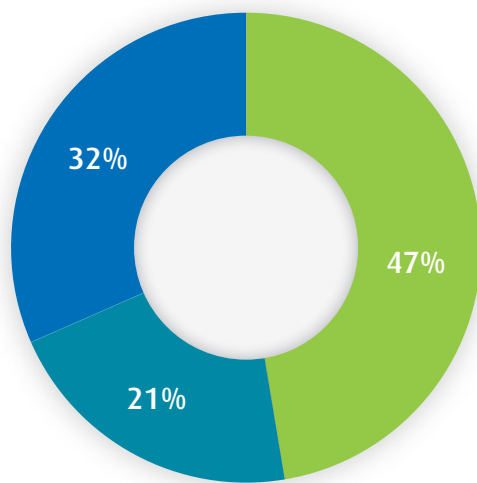
Summary of Performance

Risk Management

Grant Funding Received

Contracts











### Summary of Performance



Ongoing	9	47%
In progress	0	0%
Behind schedule	4	21%
Deferred	0	0%
Completed	6	32%
Not started	0	0%
	19	100%

This graph represents the current status of all of Council's actions that support the achievement of Goal 7.

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin, Towards 2020 Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Effective governance	Continuously review service delivery to meet communities needs and expectations	Undertake a whole of organisation review of program delivery to ensure outcomes are being achieved in a cost efficient and effective manner	
	Minimise exposure of Council through effective risk management practice	Deliver the Internal Audit Plan within specified timeframes	
		Ensure compliance with all relevant OHS legislation	
		Finalise the Business Continuity / Disaster Recovery Plan	
		Develop and implement an organisational Risk Management Strategy in accordance with Australian Standards	
		Develop an All Hazards Emergency Management Plan	
	Manage Council's affairs based on a sustainable financial strategy	Review and update the 10 Year Forward Financial Plan	
		Review Council's long term financial sustainability	
	Apply a total asset management approach to Council assets	Develop and implement a Corporate Asset Management Plan	
	Be active in the review and development of relevant legislation	Participate in the Local Government Administration and Legislation Committee and the Local Government Accounting Advisory Committee	
	Apply contemporary management policies and by-laws	Investigate the implications of the new Local Government Act on Council's regulatory functions	
		Enforce new animal management by-laws	



Outcome	Strategy	Actions	Status
Display strong and effective leadership, within Council and across Government	Display contemporary leadership and management practices within Council	Identify, nominate and promote all awards that Council would be eligible to apply for	
	Invest in our people so they can perform at their best	Develop and implement a Workforce Plan and Strategy	
	Use contemporary community engagement techniques to inform decision making	Undertake annual Community Satisfaction Survey and ensure results inform future decision making	
		Review the community consultation and engagement policy	
	Keep abreast of Australian and world trends to ensure Darwin is prepared and can make informed decisions	Participate in domestic and international networking opportunities	
		Encourage active participation in professional and industry associations	
		Undertake a review of the Evolving Darwin, Towards 2020 Strategic Plan, including undertaking an environmental analysis to identify any new external issues	

A suite of strategic indicators were developed so that the Council and our community can understand the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result			
Goal 7: Demonstrate Effective, Open and Responsible Governance							
				2010/11	2009/10	2008/09	
Completion of all key projects / initiatives within specified timeframes			>90%	84.34%	96.69%	96%	
7.1	Effective governance	% of internal audit recommendations implemented within specified timeframes	> 90%	81.25%	92%	99.95%	
		% of annual operating expenditure within budget	> 85%	99.54%	93.72%	97.77%	
		% of rate debtors outstanding	< 4%	3.29%	2.89%	2.84%	
		Debt Servicing Ratio	< 5%	0.63%	1.13%	1.22%	
		Liquidity Ratio	> 1.0	1.01	1.33	1.16	
		Rates Ratio	> 65%	73%	73.22%	70%	
		Investment earnings	> \$500k	\$2.84m	\$2.02m	\$2.17m	
7.2	Display strong and effective leadership, within Council and across Government	% overall community satisfaction with DCC					
		> 65%	61%	64%	62%		

# Risk Management

During the year Council completed development of its risk management framework. Comprehensive risk assessments were undertaken at both the strategic and operational levels. Implementation of project based risk assessments was also undertaken.

The strategic risk assessment was based on Council's long term strategic plan, "Evolving Darwin - Towards 2020". Development was undertaken through a series of structured workshops involving the Chief Officers Group and Elected Members.

Operational risk assessments were based on departmental operational structures and work outputs. Development was undertaken through a series of structured workshops involving Departmental Managers and middle level managerial staff.

The results of the operational risk assessment were used to develop a comprehensive risk based internal audit plan.

## Control Self Assessment

Council has operated a control self assessment program for several years, predominantly in the Corporate Services Department.

This program is being expanded to include all four operational departments and will be developed using results of the operational risk assessments.

The self assessment framework has been developed and a consultancy let, with system development expected to commence early in the 2011/12 financial year.

## Occupational Health and Safety

Council commenced development of a comprehensive Health and Safety Management System, including a policy manual, a suite of standards for operational performance and a library of safe operating procedures.

Development of the management system is being undertaken in conjunction with the OHS Committee and managerial and operational staff.

## Emergency Management

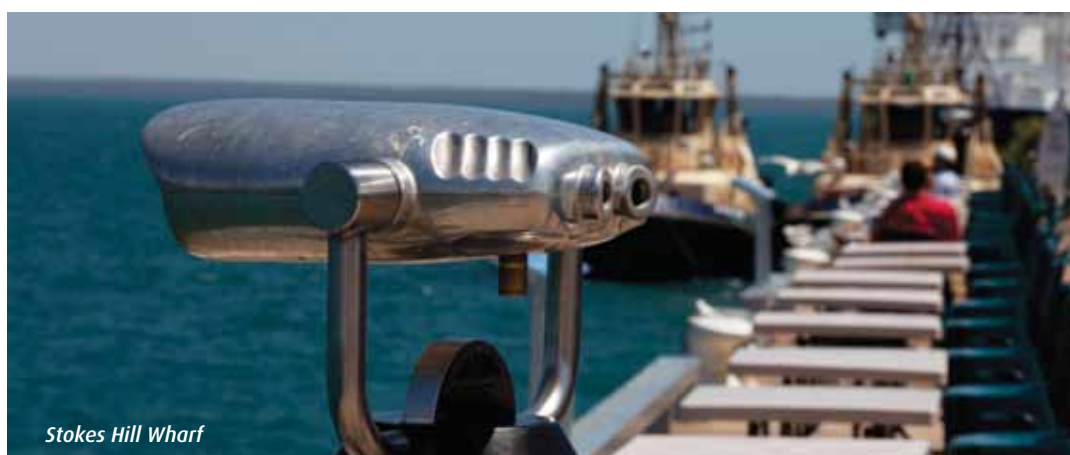
Council commenced development of its Emergency Management Manual to address potential point in time emergency situations such as fire, bomb threat, armed intrusion and toxic spills.

Management of wider scale emergencies such as cyclone response is managed by Council's Chief Officers Group under its All Hazards Emergency Management Plan, which includes planning for community resilience post catastrophic events.

## Business Continuity

Council developed its business continuity management framework and engaged an expert consultant to assist in developing business continuity plans for all essential services provided by Council.

System development will continue with a targeted roll out date set for December 2012.



# Grant Funding Received

Successfully obtaining grant funding is an important function for Council. Sourcing additional funding provides Council a mechanism for delivering key projects that are aligned to achieving our *Evolving Darwin, Towards 2020 and Beyond Strategic Plan*. Without this additional source of revenue many of these initiatives could not be completed within Council's approved budget.

In 2010/11 Darwin City Council has been successful in obtaining a total of \$4.8m in grant funding (20 projects).

Where possible, specific efforts are made to partner with our neighbouring Councils, other Territory Government agencies or community groups when applying for grant funding.

A breakdown of grant funding received is shown below.

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
NT Heritage - Gardens road fencing	To fence Gardens Road	Dept of Natural Resources, Environment, The Arts and Sport (NRETAS)	\$30,000	\$30,000
Local Area Traffic Management (LATM)	Under this funding 10 road projects have been identified - Larrakeyah Primary School, Winnellie Rd, St Mary's Primary School, Douglas St, Ryland and Clarke Cres, Rapid Creek carpark access Road, Dick Ward Drive and Douglas Street, Dick Ward Drive and Old McMillans Road, Ellengowan Drive, Delamere Street and Leanyer and Abala Road Marrara.	Dept of Lands and Planning	\$94,000	\$94,000
NT Black Spot Program	Funding received for intersection Wood and Lindsay Street	Dept Lands and Planning	\$40,000	\$40,000
RLCIP – Darwin Botanical Gardens Amphitheatre – Protection of a cultural centre	Seeking funding for the upgrade of the stone wall entrance to the amphitheatre and also replacement of the fencing.	Dept of Infrastructure, Transport, Regional Development and Local Government Aust Government	\$120,000	\$0
Hip Hop Work Shops	To conduct a series of workshops aimed at 12-18 years old. The workshops will provide youth the chance to participate in music production and lyric writing programs that builds skills in basic literacy and maths.	Office of Youth Affairs	\$2,000	\$0



Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
Amalgamation - independent review and feasibility	Application is on behalf of Belyuen Community Government Council, Wagait Shire Council to engage external expertise to undertake an independent review on a potential amalgamation.	Special Purpose Grant, Dept of Local Govt and Housing, NTG	\$99,950	\$0
General Purpose Funding - 20010/11	General Purpose Funding	Australian Government through the Northern Territory Grants Commission	\$1,558,189	\$0
Local Roads Funding - 20010/11	General purpose funding for road works throughout the municipality		\$1,797,150	\$0
Disaster Resilience	To engage a consultant to develop Darwin City Council's Emergency Recovery Plan	LGANT	\$30,000	\$0
Rapid Creek Riparian Zone - Stage 2	Planting and maintaining the riparian zone through the planting of locally grown native species of plant (approximately 1,000 new plants), removal of all invasive weeds and install irrigation, allowing the native species a better chance of survival.	Natural Resources Management Board NT	\$10,000	\$0
Gardens Road Cemetery Site Restoration	Restoration of the fencing which is currently in dire need of repair and does not currently offer any protection to this area of cultural and heritage significance.	Department of Natural Resources, Environment, The Arts and Sport	\$30,000	\$0
The BIG GIG	Funding to cover wages, venue hire, hire of equipment and posters for the staging of the BIG GIG event.	Office of Youth Affairs	\$2,000	\$0
The BIG GIG	Funding to cover wages, venue hire, hire of equipment and posters for the staging of the BIG GIG event.	Neighbourhood Watch NT	\$33,000	\$0
Casuarina Courtyard Bazaar	National Youth Week activity	Office of Youth Affairs	\$1,800	\$0
Local Government Increasing Accessibility Library Initiative	EOI submitted to get playback devices for each of Council's libraries. Playback devices improve access for people with print disability to print material in digital format.	Australian Library and Information Association	15 Devices	\$0

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
Activate NT Plus - Healthy Communities Initiative	Healthy Lifestyle program aimed at people most at risk of chronic disease. Targeting Indigenous, seniors, unemployed, part-time workers and stay at home parents.	Aust Gov - Dept Health and Ageing	\$703,607	\$0
Special Purpose Grant - 2010/11 Round 2. Service Efficiency Reviews	To engage a consultant to review Council's services it delivers and the way they are implemented, delivered and their relationship/dependency upon other services.	Dept Housing, Local Government and Regional Services.	\$75,000	\$75,000
All Hazards Emergency Management Plan	Develop a Darwin City Council All Hazards Emergency Management Plan which will include a business continuity plan, emergency management plan and community resilience/recovery plan.	NT Emergency Service - NT Disaster Resilience Fund	\$40,000	\$40,000
Lake Alexander Regional Playground Accessibility Project	Installation of a Liberty Swing and 4 pieces of "All Access" play equipment at Lake Alexander	FAHCSIA	\$25,000	\$25,000
Lighting of Woolworths façade	Providing an artistic lighting displays and cladding around the Old Woolworths site.	Dept of Lands and Planning	\$110,000	\$0
<b>TOTALS</b>	<b>20 PROJECTS</b>		<b>\$4,801,696</b>	<b>\$304,000</b>

# Contracts

During 2010/2011 Darwin City Council administered 48 contracts to the total value of approximately \$30 million.

\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
Up to \$100,000	15	Lift Maintenance – Civic Centre	Otis Elevators
		Cyclic Maintenance and CCTV Inspections Of Stormwater Network	Mousellis And Sons
		Shoal Bay Recycling	Darwin Resource and Recovery
		Lift Modification at Westlane Carpark	Kone
		Supply of Irrigation Equipment	Water Dynamics
		Provision Of Road Shoulder Maintenance	Mousellis And Sons
		Provision Of Fibre Optice Cabling	Amcom Pty Ltd
		Provision of a Courier Service	Toll Priority
		Resource And Recovery At Shoal Bay	NT Recycling Solutions Pty Ltd
		Cyclic Maintenance And CCTV Inspections Of Stormwater Network	Mousellis And Sons Pty Ltd
		Supply of Road Signs	Norsign
		Supply of Irrigation Equipment	Allied Irrigation
		Supply of Tyres, Tubes and Associated Services	City Tyre Service
		Carparking Cash Collection And Associated Services	ISS Security Pty Ltd
		Parking Machine Maintenance	APRAC
\$100,001 - \$250,000	13	Provision Of Line Marking Services	Top End Line Markers
		Repairs and Maintenance of Airconditioning In Various Buildings	Mobile Electrics
		Provision of Arboricultural Services	Arafura Tree Services
		Supply of Hot Mix Asphalt	Downer Edi Works
		Provision of Painting Services	NT Repairs and Painting (Painting)
		Provision of Travel Services	Travelworld
		Hire And Operation Of Elevated Work Platform	Mabindi
		Supply and Delivery of Ready Mixed Concrete	HB Concrete
		Electrical Services	G and T Electrical
		Management Of Animal Shelter	Ark Animal Welfare Services
		Provision of Legal Services	Cridlands
		Provision of Debt Collection Services	Territory Debt Collectors
		Replacement And Maintenance Of On-Street Parking Machines In Darwin CBD - PART B (Maintenance)	APARC



\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
\$250,001-\$500,000	5	Earthmoving Equipment Hire	Mousellis And Sons
		Provision of Security Services	Southern Cross
		Service of Litter Bins	Rural Rubbish Removals
		Provision of a Cleaning Service	Jomajo Cleaning Services
		Provision of A Sweeping Service	Jomajo Cleaning Services
\$500,001-\$1,000,000	9	Road Reseal Program 2010/11	Asphalt Company Australia
		Provision of Arboricultural Services	The Stump Man
		Management of Swimming Pools	J Dempsey
		MY0800 Smith Street Hardworks and Landscaping (Peel St to Knuckey Street),	MacMahon Contractors
		Management of Swimming Pools	Dempsey Consolidated Pty Ltd
		Building Repairs And Maintenance	MIM Investments
		Minor Civil Works	Poullas Constructions
		Miscellaneous Road Works	Asphalt Company Australia
		Tree Planting	R and T Trenching
\$1,000,001-\$2,500,000	3	Provision of Temporary Labour Service	Chandler Macleod
		Grounds Maintenance	Stronsay Mowing Pty Ltd
		Replacement And Maintenance Of On-Street Parking Machines In Darwin CBD - PART A (Supply and Delivery)	APARC
\$2,500,001-\$5,000,000	1	Collection of Domestic Garbage and Recyclables For Darwin City Council	Cleanaway
Over \$5,000,000	2	Operation of Shoal Bay Waste Disposal Site	MacMahon Contractors
		MY0800 Darwin City Revitalisation Project Upgrade of The Mall and Raintree Park	Wolpers Grahl







## Darwin City Council

### General Purpose Financial Statements for the financial year ended 30 June 2011

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#### Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for Darwin City Council.
  - (ii) All figures presented in these financial statements are presented in Australian Currency.
  - (iii) These financial statements were authorised for issue by Darwin City Council on 28 October 2011.
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## Darwin City Council

### General Purpose Financial Statements

for the financial year ended 30 June 2011

## Understanding Council's Financial Statements

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### Introduction

Each year individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements to their Council and Community.

### What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Darwin City Council (the Council) for the financial year ended 30 June 2011.

The format of the Financial Statements complies with both the accounting and reporting requirements of Australian Accounting Standards.

### About the Chief Executive Officer's Statement

The Financial Statements must be certified by the Chief Executive Officer as "presenting fairly" the Council's financial results for the year and are required to be laid before Council, ensuring both responsibility for and ownership of the Financial Statements.

### About the Primary Financial Statements

#### Income Statement

A summary of Council's financial performance for the year listing all income and expenses.

#### Statement of Comprehensive Income

Other Comprehensive Income records items such as changes in the fair values of Council's Infrastructure, Property, Plant and Equipment.

#### Statement of Financial Position

A snapshot of Council's Financial Position including its Assets and Liabilities as at 30 June.

#### Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

#### Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the Primary Financial Statements.

### About the Auditor's Report

Council's Financial Statements are required to be audited and the audit is in accordance with Australian Accounting and Auditing Standards.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

### Who uses the Financial Statements?

The Financial Statements are publicly available documents and must be presented at a Council meeting after the date of the Audit Report.

## Darwin City Council

### General Purpose Financial Statements for the financial year ended 30 June 2011

### Chief Executive Officer's Statement for the year ended 30 June 2011

These General Purpose Financial Statements have been prepared pursuant to Section 16(1) of the Local Government Accounting Regulations

**The attached General Purpose Financial Statements have been prepared in accordance with:**

- (i) The Local Government Act, and
- (ii) The Local Government (Accounting) Regulations, and
- (iii) The Australian Accounting Standards and professional pronouncements.

**To the best of my knowledge and belief, these Financial Statements**

- (i) accord with Council's accounting and other records, and
- (ii) the General Purpose Financial Statements, as set out on pages 131 to 183, have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations and other authoritative pronouncements issued by the Australian Accounting Standards Board); and
- (iii) the General Purpose Financial Statements present a true and fair view of the Council's and the Consolidated Entity's Financial Position as at 30 June 2011 and of their Financial Performance and Cash Flows for the financial year ended on that date.

**I am not aware of any matter that would render the Reports false or misleading in any way.**

**Dated 28 October 2011**



Francis Richard Crawley

ACTING CHIEF EXECUTIVE OFFICER



## Darwin City Council

### Income Statement

for the financial year ended 30 June 2011

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Income from Continuing Operations</b>					
Rates, Levies & Charges	3a	<b>49,729</b>	48,802	<b>49,729</b>	48,802
Fees & Charges	3b	<b>14,302</b>	13,846	<b>12,618</b>	11,993
Rental Income	3c	<b>1,025</b>	886	<b>1,025</b>	886
Interest & Investment Revenue	3d	<b>3,158</b>	2,276	<b>3,139</b>	2,260
Other Income	3e	<b>830</b>	683	<b>830</b>	683
Grants, Subsidies, Contributions & Donations	4a	<b>5,644</b>	5,171	<b>5,644</b>	5,171
<b>Total Income - Continuing Operations</b>		<b>74,688</b>	71,664	<b>72,985</b>	69,795
<b>Expenses from Continuing Operations</b>					
Employee Benefits	6	<b>24,058</b>	22,809	<b>22,920</b>	21,622
Materials & Services	7	<b>41,612</b>	38,961	<b>41,112</b>	38,319
Finance Costs	8	<b>301</b>	309	<b>301</b>	309
Depreciation & Amortisation	9	<b>12,648</b>	14,287	<b>12,591</b>	14,214
Net Losses from the Disposal of Assets	5	<b>1,271</b>	257	<b>1,271</b>	257
<b>Total Expenses - Continuing Operations</b>		<b>79,890</b>	76,623	<b>78,195</b>	74,721
<b>Operating Result - Continuing Operations</b>		<b>(5,202)</b>	(4,959)	<b>(5,210)</b>	(4,926)
<b>Capital Revenue</b>					
Grants, Subsidies, Contributions & Donations	4b	<b>2,482</b>	10,392	<b>2,482</b>	10,392
<b>Net Operating Result for the Year</b>		<b>(2,720)</b>	5,433	<b>(2,728)</b>	5,466
<b>Net Operating Result attributable to Council</b>		<b>(2,720)</b>	5,433	<b>(2,728)</b>	5,466

## Darwin City Council

### Statement of Comprehensive Income for the financial year ended 30 June 2011

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Net Operating Result for the year</b> as per Income Statement		<b>(2,720)</b>	5,433	<b>(2,728)</b>	5,466
<b>Other Comprehensive Income</b>					
Gain on Revaluation of Assets	19	<b>113,901</b>	82,325	<b>113,901</b>	82,325
<b>Total Other Comprehensive Income</b>		<b>113,901</b>	82,325	<b>113,901</b>	82,325
<b>Total Comprehensive Income</b>		<b>111,181</b>	87,758	<b>111,173</b>	87,791
<b>Total Comprehensive Income - Council</b>		<b>111,181</b>	87,758	<b>111,173</b>	87,791

# Darwin City Council

## Statement of Financial Position as at 30 June 2011

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash & Cash Equivalents	10	11,141	10,236	10,434	9,078
Investments	10	34,446	37,481	34,446	37,481
Trade & Other Receivables	11	4,462	4,596	4,368	4,513
Inventories	12	124	146	101	116
Other Assets	13	224	127	186	127
Non-Current Assets classified "Held for Sale"	14	12	28	12	28
<b>Total Current Assets</b>		<b>50,409</b>	<b>52,614</b>	<b>49,547</b>	<b>51,343</b>
<b>Non-Current Assets</b>					
Infrastructure, Property, Plant & Equipment	15	800,902	688,993	800,826	688,880
<b>Total Non-Current Assets</b>		<b>800,902</b>	<b>688,993</b>	<b>800,826</b>	<b>688,880</b>
<b>TOTAL ASSETS</b>		<b>851,311</b>	<b>741,607</b>	<b>850,373</b>	<b>740,223</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade & Other Payables	16	10,251	11,947	9,911	11,155
Borrowings	17	163	153	163	153
Provisions	18	5,574	4,885	5,484	4,815
<b>Total Current Liabilities</b>		<b>15,988</b>	<b>16,985</b>	<b>15,558</b>	<b>16,123</b>
<b>Non-Current Liabilities</b>					
Borrowings	17	4,282	4,445	4,282	4,445
Provisions	18	404	721	404	699
<b>Total Non-Current Liabilities</b>		<b>4,686</b>	<b>5,166</b>	<b>4,686</b>	<b>5,144</b>
<b>TOTAL LIABILITIES</b>		<b>20,674</b>	<b>22,151</b>	<b>20,244</b>	<b>21,267</b>
<b>Net Community Assets</b>		<b>830,637</b>	<b>719,456</b>	<b>830,129</b>	<b>718,956</b>
<b>COMMUNITY EQUITY</b>					
Asset Revaluation Reserve	19	537,358	423,457	537,357	423,456
Retained Surplus	20	259,941	262,236	259,476	261,830
Other Reserves	21	33,338	33,763	33,296	33,670
<b>Total Community Equity</b>		<b>830,637</b>	<b>719,456</b>	<b>830,129</b>	<b>718,956</b>



## Darwin City Council

### Statement of Changes in Equity for the financial year ended 30 June 2011

Consolidated		Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
\$ '000	Notes				
<b>2011</b>					
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		423,457	262,236	33,763	<b>719,456</b>
<b>Opening Balance</b> (as at 1/7/10)		<b>423,457</b>	<b>262,236</b>	<b>33,763</b>	<b>719,456</b>
<b>a. Net Operating Surplus for the Year</b>		-	(2,720)	-	<b>(2,720)</b>
<b>b. Other Comprehensive Income</b>					
- Revaluations : Asset Revaluation Reserve	19	113,901	-	-	<b>113,901</b>
<b>Other Comprehensive Income</b>		<b>113,901</b>	-	-	<b>113,901</b>
<b>Total Comprehensive Income (a&amp;b)</b>		<b>113,901</b>	<b>(2,720)</b>	-	<b>111,181</b>
<b>c. Transfers between Equity</b>		-	425	(425)	-
<b>Equity Balance as at 30 June 2011</b>		<b>537,358</b>	<b>259,941</b>	<b>33,338</b>	<b>830,637</b>

Consolidated		Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
\$ '000	Notes				
<b>2010</b>					
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		341,132	262,209	28,357	<b>631,698</b>
<b>Opening Balance</b> (as at 1/7/09)		<b>341,132</b>	<b>262,209</b>	<b>28,357</b>	<b>631,698</b>
<b>a. Net Operating Surplus for the Year</b>		-	5,433	-	<b>5,433</b>
<b>b. Other Comprehensive Income</b>					
- Revaluations : Asset Revaluation Reserve	19	82,325	-	-	<b>82,325</b>
<b>Other Comprehensive Income</b>		<b>82,325</b>	-	-	<b>82,325</b>
<b>Total Comprehensive Income (a&amp;b)</b>		<b>82,325</b>	<b>5,433</b>	-	<b>87,758</b>
<b>c. Transfers between Equity</b>		-	(5,406)	5,406	-
<b>Equity Balance as at 30 June 2010</b>		<b>423,457</b>	<b>262,236</b>	<b>33,763</b>	<b>719,456</b>

## Darwin City Council

### Statement of Changes in Equity for the financial year ended 30 June 2011

Council		Asset	Retained	Other	Total
\$ '000	Notes	Revaluation Reserve	Surplus	Reserves	Equity
<b>2011</b>					
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		423,456	261,830	33,670	<b>718,956</b>
<b>Opening Balance</b> (as at 1/7/10)		<b>423,456</b>	<b>261,830</b>	<b>33,670</b>	<b>718,956</b>
<b>a. Net Operating Surplus for the Year</b>		-	(2,728)	-	<b>(2,728)</b>
<b>b. Other Comprehensive Income</b>					
- Revaluations : Asset Revaluation Reserve	19	113,901	-	-	<b>113,901</b>
<b>Other Comprehensive Income</b>		<b>113,901</b>	-	-	<b>113,901</b>
<b>Total Comprehensive Income (a&amp;b)</b>		<b>113,901</b>	<b>(2,728)</b>	-	<b>111,173</b>
<b>c. Transfers between Equity</b>		-	374	(374)	-
<b>Equity Balance as at 30 June 2011</b>		<b>537,357</b>	<b>259,476</b>	<b>33,296</b>	<b>830,129</b>

Council		Asset	Retained	Other	Total
\$ '000	Notes	Revaluation Reserve	Surplus	Reserves	Equity
<b>2010</b>					
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		341,131	261,823	28,211	<b>631,165</b>
<b>Opening Balance</b> (as at 1/7/09)		<b>341,131</b>	<b>261,823</b>	<b>28,211</b>	<b>631,165</b>
<b>a. Net Operating Surplus for the Year</b>		-	5,466	-	<b>5,466</b>
<b>b. Other Comprehensive Income</b>					
- Revaluations : Asset Revaluation Reserve	19	82,325	-	-	<b>82,325</b>
<b>Other Comprehensive Income</b>		<b>82,325</b>	-	-	<b>82,325</b>
<b>Total Comprehensive Income (a&amp;b)</b>		<b>82,325</b>	<b>5,466</b>	-	<b>87,791</b>
<b>c. Transfers between Equity</b>		-	(5,459)	5,459	-
<b>Equity Balance as at 30 June 2010</b>		<b>423,456</b>	<b>261,830</b>	<b>33,670</b>	<b>718,956</b>

# Darwin City Council

## Statement of Cash Flows

for the financial year ended 30 June 2011

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Cash Flows from Operating Activities</b>					
Receipts from Customers		<b>65,068</b>	64,240	<b>63,374</b>	62,391
Payments to Suppliers and Employees		<b>(71,836)</b>	(63,293)	<b>(69,713)</b>	(61,943)
		<b>(6,768)</b>	947	<b>(6,339)</b>	448
<b>Receipts:</b>					
Investment & Interest Revenue Received		<b>3,098</b>	1,823	<b>3,079</b>	1,808
Rental Income		<b>1,127</b>	975	<b>1,127</b>	975
Grants & Contributions		<b>8,371</b>	11,255	<b>8,371</b>	11,255
Other		<b>4,618</b>	3,706	<b>4,639</b>	3,703
<b>Net Cash - Operating Activities</b>	28	<b>10,446</b>	<b>18,706</b>	<b>10,877</b>	<b>18,189</b>
<b>Cash Flows from Investing Activities</b>					
<b>Receipts:</b>					
Sale of Investment Securities		<b>3,035</b>	-	<b>3,035</b>	-
Sale of Property, Plant & Equipment		<b>921</b>	503	<b>921</b>	503
<b>Payments:</b>					
Purchase of Investment Securities		-	(15,623)	-	(15,623)
Purchase of Property, Plant & Equipment		<b>(13,042)</b>	(9,612)	<b>(13,022)</b>	(9,575)
<b>Net Cash - Investing Activities</b>		<b>(9,086)</b>	<b>(24,732)</b>	<b>(9,066)</b>	<b>(24,695)</b>
<b>Cash Flows from Financing Activities</b>					
<b>Receipts:</b>					
Nil					
<b>Payments:</b>					
Repayment of Borrowings & Advances		<b>(455)</b>	(454)	<b>(455)</b>	(454)
<b>Net Cash Flow - Financing Activities</b>		<b>(455)</b>	<b>(454)</b>	<b>(455)</b>	<b>(454)</b>
<b>Net Increase/(Decrease) for the year</b>		<b>905</b>	<b>(6,480)</b>	<b>1,356</b>	<b>(6,960)</b>
plus: <b>Cash &amp; Cash Equivalents - beginning</b>		<b>10,236</b>	16,716	<b>9,078</b>	16,038
<b>Cash &amp; Cash Equivalents - closing</b>	10	<b>11,141</b>	<b>10,236</b>	<b>10,434</b>	<b>9,078</b>
Additional Information:					
plus: <b>Investments on hand - end of year</b>	10	<b>34,446</b>	37,481	<b>34,446</b>	37,481
<b>Total Cash, Cash Equivalents &amp; Investments</b>		<b>45,587</b>	<b>47,717</b>	<b>44,880</b>	<b>46,559</b>



## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

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# Darwin City Council

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies

---

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity (in this case Darwin City Council) in preparing and presenting its financial statements.

#### **(1.a) Basis of preparation**

These general purpose financial statements for the period 1 July 2010 to 30 June 2011 have been prepared in accordance with Australian Accounting Standards. They also comply with the requirements of the Local Government Act and Regulations.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain non-current assets.

#### **(1.b) Statement of Compliance**

These general purpose financial statements comply with all accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to Council's operations and effective for the current reporting period. Because the Council is a not-for-profit entity and the Australian Accounting Standards include requirements for not-for-profit entities which are inconsistent with International Financial Reporting Standards (IFRS) to the extent these inconsistencies are applied, these financial statements do not comply with IFRS. The main impacts are the offsetting of revaluation and impairment gains and losses within a class of assets, and the timing of the recognition of non-reciprocal grant revenue.

#### **(1.c) Basis of Consolidation**

The consolidated financial statements incorporate the assets and liabilities of all entities controlled by the Darwin City Council as at 30 June 2011 and the related operating results of all controlled entities. The Council and its controlled entities together form the economic entity which is referred to in these financial statements as the consolidated entity.

In the process of reporting the Council as a single economic entity, all transactions with entities controlled by the Council have been eliminated. In addition the accounting policies of all controlled entities have been adjusted, where necessary, on consolidation to ensure that the financial report of the consolidated entity is prepared using accounting policies that are consistent with those of the Council. Information on controlled entities is included in Note 26.

The controlled entity, the Darwin Entertainment Centre, is accounted for at cost.

#### **(1.d) Constitution**

Darwin City Council is a body corporate of Northern Territory, Australia, being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act of the Northern Territory.

#### **(1.e) Date of Authorisation**

The financial statements were authorised for issue on the date they were submitted to the Risk Management and Audit Committee for endorsement. This is also the date the Chief Executive Officer's Statement is signed.

#### **(1.f) Currency**

The Council uses the Australian dollar as its functional currency and presentation currency.

#### **(1.g) Critical accounting judgements and key sources of estimation uncertainty**

In the application of Council's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and ongoing assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

#### **(1.h) Rates, levies, grants and other revenue**

Rates, levies, grants and other revenue are recognised as revenue on receipt of funds or earlier upon unconditional entitlement to the funds.

##### Rates and levies

Where rate monies are received prior to the commencement of the rating/levying period the amount is recognised as revenue received in advance, otherwise rates are recognised at the commencement of the rating period.

##### Grants and subsidies

Grants, subsidies and contributions that are non-reciprocal in nature are recognised as revenue in the year in which Council obtains control over them. An equivalent amount is placed in a reserve until the funds are expended.

Where grants are received that are reciprocal in nature revenue is recognised over the term of the funding arrangements. Council does not currently have any reciprocal grants.

##### Non-cash contributions

Non-cash contributions with a value in excess of the recognition threshold are recognised as revenue and non-current assets. Non-cash contributions below the threshold are recorded as revenue and expenses.

Physical assets contributed to Council by developers in the form of road works, stormwater drainage, pathways and park equipment are recognised as revenue when the development becomes "off maintenance" (i.e. the Council obtains control of the assets and becomes liable for any ongoing maintenance) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution received on the date of acquisition.

##### Cash contributions

If Council receives cash contributions from property developers to construct assets such as roads and stormwater drainage in the local government area and agreements between Council and the developers relating to these contributions are determined to fall within the scope of AASB Interpretation 18 Transfers of assets from Customers, these contributions are recognised as

revenue when the related service obligations are fulfilled.

Council also receives cash contributions from property developers to put towards the cost of constructing existing and proposed roads and stormwater drainage in accordance with Council's planning scheme policies. Such cash contributions are not within the scope of AASB Interpretation 18 because there is no performance obligation associated with these contributions. Consequently these cash contributions are recognised as income when received.

AASB Interpretation 18 has been applied prospectively from 1 July 2009. All cash contributions were recognised as revenue on receipt prior to 1 July 2009.

##### Rental income

Rental revenue from investment and other property is recognised as income on a periodic straight line basis over the lease term.

##### Interest and dividends

Interest received from term deposits is accrued over the term of the investment. No dividends were received during the reporting period.

#### **(1.i) Financial assets and financial liabilities**

Council recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, Council becomes a party to the contractual provisions of the instrument.

Darwin City Council has categorised and measured the financial assets and financial liabilities held at balance date as follows:

##### Financial assets

Cash and cash equivalents (Note 1.J)

Receivables - measured at amortised cost (Note 1.L)

##### Financial liabilities

Payables - measured at amortised cost (Note 1.W)

Borrowings - measured at amortised cost (Note 1.Y)

Finance lease liabilities - measured at amortised cost (Note 1.U)

Financial assets and financial liabilities are presented separately from each other and offsetting has not been applied.



## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

---

The fair value of financial instruments is determined as follows:

The fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amounts and are not disclosed separately.

The fair value of borrowings, as disclosed in Note 30 to the accounts, is determined by reference to published price quotations in an active market and/or by reference to pricing models and valuation techniques. It reflects the value of the debt if the Council repaid it in full at balance date. As it is the intention of the Council to hold its borrowings for their full term, no adjustment provision is made in these accounts.

The fair value of trade receivables approximates the amortised cost less any impairment.

The fair value of payables approximates the amortised cost.

All other disclosures relating to the measurement and financial risk management of financial instruments are included in Note 30.

#### (1.j) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, all cash and cheques received but not banked at the year end, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

#### (1.k) Investments and Other Financial Assets

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- **financial assets at fair value through profit or loss,**
- **loans and receivables,**
- **held-to-maturity investments,** and
- **available-for-sale financial assets.**

Each classification depends on the purpose or intention for which the investment was acquired and at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re-evaluates this designation at each reporting date.

#### (i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

Assets in this category are primarily classified as current assets as they are primarily held for trading and/or are expected to be realised within 12 months of the balance sheet date.

#### (ii) Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

## Note 1. Summary of Significant Accounting Policies (continued)

### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Investments must be designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Accordingly this classification principally comprises marketable equity securities but can include all types of financial assets that could otherwise be classified in one of the other investment categories.

They are generally included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date or the term to maturity from the reporting date is less than 12 months.

### Financial Assets – Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term.

Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

### General Accounting & Measurement of Financial Instruments:

#### (i) Initial Recognition

Investments are initially recognised (and measured) at fair value plus in the case of investments not at "fair value through profit or loss" directly attributable transactions costs.

Purchases and sales of investments are recognised on trade-date, which is the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

#### (ii) Subsequent Measurement

**Available-for-sale financial assets** and **financial assets at fair value through profit and loss** are subsequently carried at fair value.

**Loans and receivables** and **held-to-maturity** investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as "**fair value through profit or loss**" category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non monetary securities classified as "**available-for-sale**" are recognised in equity in the available-for-sale investments revaluation reserve.

When securities classified as "**available-for-sale**" are sold or impaired the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

### Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost the loss is

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

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measured as the difference between the asset's carrying amount and the present value of estimated future cash flows excluding future credit losses that have not been incurred. The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

#### (1.l) Receivables

Trade receivables are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase price / contract price. Settlement of these amounts is required within 30 days from invoice date.

The collectability of receivables is assessed periodically and if there is objective evidence that Council will not be able to collect all amounts due, the carrying amount is reduced for impairment. The amount of the impairment is the difference between the asset's carrying amount and the present value of the estimated cash flows discounted at the effective interest rate.

All known bad debts were written-off at 30 June. Subsequent recoveries of amounts previously written off in the same period are recognised as bad debts recovered. If an amount is recovered in a subsequent period it is recognised as other income.

#### (1.m) Inventories

Raw materials and stores, work in progress and finished goods in respect of business undertakings are valued at the lower of cost and net realisable value.

Cost comprises direct materials, direct labour and an appropriate portion of variable and fixed overheads. Costs are assigned to individual items of inventory on the basis of weighted average costs.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held in respect of non-business undertakings have been valued at cost subject to adjustment for loss of service potential.

#### (1.n) Other Assets

Other assets are recognised at cost.

#### (1.o) Investments

Term deposits in excess of three months are reported as investments with deposits of less than three months being reported as cash equivalents.

#### (1.p) Investment property

Council did not classify any Land or Buildings as Investment Property.

#### (1.q) Infrastructure, Property, Plant & Equipment

Each class of infrastructure, property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Items of infrastructure, property, plant and equipment with a total value of less than \$5,000 are treated as an expense in the year of acquisition. All other items of infrastructure property, plant and equipment are capitalised.

The classes and useful lives of property, plant and equipment recognised by the Council are:

##### Plant & Equipment

- Plant & Machinery	2 to 20 years
- Other Equipment	5 to 50 years
- Computer Equipment	2 to 15 years

##### Other Assets

- Street & Park Furniture/Equipment	5 to 50 years
- Other Structures	3 to 100 years
- Office Furniture	5 to 20 years

##### Buildings

- Buildings : Car Park Facilities	50 years
- Buildings : Other	15 to 60 years
- Other Structures : Swimming Pools	75 years

##### Stormwater Drainage

- Pipes & Pits	80 years
- Open Lined Drains	50 years
- Subsoil Drainage	30 years



## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

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#### Roads & Pathways

- Sealed Roads	75 years
- Kerb	80 years
- Roundabouts	50 years
- Pathways	30 to 50 years

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#### Other Infrastructure Assets

- Traffic Signals	35 years
- Car Parks	70 years

#### Acquisition of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition including freight, architect's fees and engineering design fees and all other establishment costs.

Property, plant and equipment received in the form of contributions are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value means the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction.

#### Capital and operating expenditure

Wage and materials expenditure incurred for the acquisition or construction of assets are treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity of the non-current asset is expensed as incurred while expenditure that relates to replacement of a major component of an asset to maintain its service potential is capitalised.

#### Valuation

Land and improvements, buildings and all infrastructure assets are measured on the revaluation basis, at fair value, in accordance with AASB116 Property, Plant and Equipment. Other plant and equipment is measured at cost.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by comprehensively revaluing these assets at least once every three years.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the

asset revaluation reserve except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation surplus to that asset class.

On revaluation accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Details of valuers and methods of valuations are disclosed in Note 15.

#### Capital work in progress

The cost of infrastructure, property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

#### Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other infrastructure, property, plant and equipment is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

The estimated useful lives of infrastructure, property, plant and equipment are reviewed annually. In 2011 Council engaged Sinclair Knight Mertz (SKM) to review the useful lives assigned to Infrastructure including Stormwater Drainage, Roads and Pathways and Other Infrastructure. SKM recommended an increase in some of the useful lives assigned to infrastructure assets. The changes recommended were:

- Footpaths, Driveways and Cyclepaths useful life range increased from 20 to 30 years to 30 to 50 years.
- Roads and Kerb useful lives increased from 70 years to 75 years and 80 years respectively.
- Stormwater Pipes and Pits useful lives increased from 70 years to 80 years.

These recommendations have been adopted for use in the financial year ending 30 June 2011. The estimated effect of these changes on depreciation expense in current and future years is as follows:

\$'000	2011	2012	2013	2014
(Decrease) in depreciation expense	(1,417)	(1,908)	(1,908)	(1,908)

Details of the range of useful lives for each class of asset are shown on the previous page.

#### Land under roads

Land under roads acquired before 30 June 2008 is recognised as a non-current asset where the Council holds title or a financial lease over the asset.

#### **(1.r) Intangible Assets**

Council has not classified any assets as intangible.

#### **(1.s) Biological Assets**

Council has not classified any assets as biological.

#### **(1.t) Impairment of Non-Current Assets**

Each non-current physical and intangible asset and group of assets is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

An impairment loss is recognised immediately in the Income Statement unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount the impairment loss is offset against the asset revaluation reserve of the relevant class to the extent available.

Where an impairment loss subsequently reverses the carrying amount of the asset is increased to the revised estimate of its recoverable amount but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation surplus increase.

#### **(1.u) Leases**

Leases of plant and equipment under which the Council as lessee assumes substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are classified as finance leases. Other leases, where substantially all the risks and benefits remain with the lessor, are classified as operating leases.

#### Finance leases

Council does not have any finance leases.

#### Operating leases

Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

Notes to the Financial Statements  
for the financial year ended 30 June 2011

Note 1. Summary of Significant Accounting Policies (continued)

**(1.v) Non-Current Assets (or Disposal Groups) “Held for Sale” and Discontinued Operations**

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either (i) their carrying amount and (ii) fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Infrastructure, Property, Plant and Equipment unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

For any assets or disposal groups classified as Non-Current Assets “held for sale”, an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets “held for sale” are not depreciated or amortised while they are classified as “held for sale”.

Non-current assets classified as “held for sale” are presented separately from the other assets in the balance sheet.

A Discontinued Operation is a component of the entity that has been disposed of or is classified as “held for sale” and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the income statement.

**(1.w) Payables**

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

Security Bonds, Deposits & Retentions

Council made demand and recovered \$500,000 in December 2009 pursuant to a bank guarantee provided to Council as security for the performance of development covenants. The amount is being held in a liability account pending resolution of a dispute with the developers.

**(1.x) Liabilities - Employee Benefits**

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date. Where it is expected that the leave will be paid in the next twelve months the liability is treated as a current liability. Otherwise the liability is treated as non-current.

Salaries and wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 16 as a payable.

Annual leave

A liability for annual leave is recognised. The current portion (based on the expected payment date) is calculated on current wage and salary levels and includes related employee on-costs. The non-current portion is calculated on projected future wage and salary levels and related employee on-costs, discounted to present values. This liability represents a provision and is reported in Note 18.

Sick leave

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 24. Council's superannuation plan is a defined contribution plan [IAS 19.44].



## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

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#### Long service leave

A liability for long service leave is measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The value of the liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the Council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value. This liability is reported in Note 18 as a provision.

settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

#### **(1.y) Borrowings and Borrowing Costs**

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

#### **(1.aa) Asset Revaluation Reserve**

The asset revaluation reserve comprises adjustments relating to changes in value of property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation reserve.

Increases and decreases on revaluation are offset within a class of assets.

#### **(1.z) Provisions**

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in

Where a class of assets is decreased on revaluation the decrease is offset first against the amount remaining in the asset revaluation reserve in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount in the reserve in respect of that asset is retained in the asset revaluation reserve and not transferred to retained surplus.

#### **(1.ab) Retained Surplus**

This represents the amount of Council's net funds not set aside in reserves to meet specific future needs.

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

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#### (1.ac) Reserves

##### **Restricted Reserves**

Restricted reserves are identified under legislation and the use of these reserves must comply with legislative requirements.

##### Car Parking Shortfall

These reserves hold contributions from property developers for the provision of carparking.

##### Off & On Street Parking

This reserve holds funds from on and off street car parking operations to allow for future developments of car parking in the CBD.

##### Waste Management

This reserve holds funds in the cleansing operations and is set aside for the future development of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

##### Environmental

This reserve has been created for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

##### Unexpended Grants & Contributions

These reserves hold unspent grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

##### Prepaid Subdivisional Works

This reserve holds funds that will be used for specific subdivisional works.

##### Developer Contributions

This reserve holds cash contributions from developers towards roads and stormwater drainage construction.

##### **All Other Reserves**

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not required under legislation and if required, can be utilised by the Council for other purposes.

##### Asset Maintenance & Refurbishment

These reserves are funds reserved for the future maintenance of Council's major assets.

##### Plant Replacement

This reserve holds funds to meet the cost of replacement of plant. The balance is based on the anticipated required amount identified in Council's plant replacement program.

##### Unexpended Capital Works

This reserve holds funds relating to capital works that have not been completed in the current financial year but have been identified to be completed in a future period.

##### Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster.

##### Graffiti Management

This reserve holds funds to provide for future provision of graffiti removal and management works.

##### Watering

This reserve holds funds to provide for future costs associated with irrigating Council's parks and gardens.

##### Election Expense

This reserve holds funds to provide for holding the next Council election.

##### Public Art

This reserve holds funds to provide for future public art projects.

##### Darwin General Cemetery

This reserve has been established to provide funds for the future burial costs of prepaid plots.

The balances of these reserves as at 30 June are disclosed in Note 21.

#### (1.ad) National Competition Policy

Council does not have any activities that are affected under National Competition Policy.

# Darwin City Council

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 1. Summary of Significant Accounting Policies (continued)

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#### **(1.ae) Rounding and Comparatives**

Amounts included in the financial statements have been rounded to the nearest \$1,000 unless otherwise indicated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

have a significant effect on the consolidated financial statements of Council, except for AASB 9 Financial Instruments, which becomes mandatory for the Council's 2014 consolidated financial statements and could change the classification and measurement of financial assets. Council does not plan to adopt this standard early and the extent of the impact has not been determined.

#### **(1.af) Trust funds held for outside parties**

Funds held in the trust account on behalf of outside parties include those funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies (e.g. wages) paid into the trust account by the Council. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements.

The monies are disclosed in the notes to the financial statements for information purposes only in Note 27.

#### **(1.ag) Funds held in trust by outside parties**

Council does not have any funds held in trust by outside parties.

#### **(1.ah) Taxation**

Income of local authorities and public authorities is exempt from Commonwealth taxation except for Fringe Benefits Tax and Goods and Services Tax ('GST'). The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

#### **(1.ai) Adoption of New and Revised Accounting Standards**

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 July 2010, and have not been applied in preparing these consolidated financial statements. None of these is expected to



## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 2(a). Council Functions - Component Descriptions

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**Details relating to the Council's functions / activities as reported in Note 2(b) are as follows:**

##### **GOVERNANCE**

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

##### **ADMINISTRATION**

Costs not otherwise attributed to other functions / activities.

##### **PUBLIC ORDER & SAFETY**

Fire protection, animal control, beach control, enforcement of local government regulations and emergency services.

##### **HEALTH**

Administration and inspection, immunisations, food control, insect/vermin control, noxious plants, health centres, other.

##### **ENVIRONMENT**

Programs and activities that promote and advocate for the preservation and best practice management of Darwin's natural environment.

##### **COMMUNITY SERVICES & EDUCATION**

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, Aboriginal services, other community services, education.

##### **HOUSING & COMMUNITY AMENITIES**

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

##### **RECREATION & CULTURE**

Public libraries, museums, art galleries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens (lakes), other sport and recreation.

##### **TRANSPORT & COMMUNICATION**

Urban roads, sealed rural roads, unsealed rural roads, bridges, footpaths, aerodromes, parking areas, bus shelters and services, water transport, street lighting, other.

##### **ECONOMIC AFFAIRS**

Camping areas, caravan parks, tourism and area promotion, industrial development promotion, saleyards & markets, real estate development, commercial nurseries, other business undertakings.

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 2(b). Analysis of Results by Function

Functions/Activities Consolidated	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 2(a).												
	Income from Continuing Operations			Expenses from Continuing Operations			Operating Result from Continuing Operations			Grants included in Income from Continuing Operations		Total Assets held (Current & Non-current)	
	Budget 2011	Actual 2011	Actual 2010	Budget 2011	Actual 2011	Actual 2010	Budget 2011	Actual 2011	Actual 2010	Actual 2011	Actual 2010		
Governance	100	100	27	2,173	2,056	1,370	(2,073)	(1,956)	(1,343)	100	24	-	-
Administration	786	1,103	1,861	9,903	11,618	13,743	(9,117)	(10,515)	(11,882)	209	155	417,271	409,018
Public Order & Safety	2,175	1,857	1,636	3,180	6,177	3,198	(1,005)	(4,320)	(1,562)	4	-	439	339
Health	175	204	199	217	142	174	(42)	62	25	204	199	-	62
Environment	85	55	57	489	378	283	(404)	(323)	(226)	-	-	-	-
Community Services & Education	88	40	51	2,018	1,715	1,651	(1,930)	(1,675)	(1,600)	33	47	-	-
Housing & Community Amenities	13,109	12,311	14,501	19,823	18,645	17,525	(6,714)	(6,334)	(3,024)	99	30	171,221	149,191
Recreation & Culture	2,600	2,728	2,556	20,580	21,417	18,757	(17,980)	(18,689)	(16,201)	1,915	1,782	20,508	16,731
Transport & Communication	9,759	7,509	13,699	16,329	15,643	17,572	(6,570)	(8,134)	(3,873)	1,512	6,411	240,934	164,882
Economic Affairs	1,327	1,204	1,134	398	404	448	929	800	686	-	-	-	-
Total Functions & Activities	30,204	27,111	35,721	75,110	78,195	74,721	(44,906)	(51,084)	(39,000)	4,076	8,648	850,373	740,223
Consolidated Entity	-	1,703	1,869	-	1,695	1,902	-	8	(33)	-	-	938	1,384
General Purpose Income <sup>1</sup>	47,565	48,356	44,466	-	-	-	47,565	48,356	44,466	3,385	3,200	-	-
Operating Result from Continuing Operations	77,769	77,170	82,056	75,110	79,890	76,623	2,659	(2,720)	5,433	7,461	11,848	851,311	741,607

1. Includes: Rates & Annual Charges (incl. Ex-Gratia), United General Purpose Grants & Unrestricted Interest & Investment Income.

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 3. Revenue Analysis

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>(a) Rates, Levies and Charges</b>				
Residential Rates	<b>34,455</b>	31,801	<b>34,455</b>	31,801
Business Rates	<b>9,045</b>	8,312	<b>9,045</b>	8,312
Domestic Waste Management	<b>5,227</b>	4,947	<b>5,227</b>	4,947
Parking - Special Rates	<b>1,002</b>	3,742	<b>1,002</b>	3,742
<b><u>TOTAL RATES, LEVIES &amp; CHARGES</u></b>	<b><u>49,729</u></b>	<b><u>48,802</u></b>	<b><u>49,729</u></b>	<b><u>48,802</u></b>
<b>(b) Fees &amp; Charges</b>				
Planning & Building Regulation	<b>62</b>	113	<b>62</b>	113
Animal Registration Fees & Fines	<b>483</b>	501	<b>483</b>	501
Fines & Penalties - Other	<b>111</b>	113	<b>111</b>	113
Licence & Permit Fees	<b>309</b>	320	<b>309</b>	320
Parking Fees	<b>4,024</b>	3,597	<b>4,024</b>	3,597
Parking Fines	<b>1,193</b>	917	<b>1,193</b>	917
Cemeteries	<b>150</b>	54	<b>150</b>	54
Darwin Entertainment Centre	<b>1,684</b>	1,853	-	-
Private Works	<b>66</b>	108	<b>66</b>	108
Sundry Sales	<b>116</b>	154	<b>116</b>	154
Swimming Pool Fees	<b>455</b>	435	<b>455</b>	435
Waste Disposal Tipping Fees	<b>5,429</b>	5,423	<b>5,429</b>	5,423
Other Fees & Charges	<b>220</b>	258	<b>220</b>	258
<b><u>TOTAL FEES &amp; CHARGES</u></b>	<b><u>14,302</u></b>	<b><u>13,846</u></b>	<b><u>12,618</u></b>	<b><u>11,993</u></b>
<b>(c) Rental Income</b>				
Property Rental - Council Properties	<b>1,025</b>	886	<b>1,025</b>	886
<b><u>TOTAL RENTAL INCOME</u></b>	<b><u>1,025</u></b>	<b><u>886</u></b>	<b><u>1,025</u></b>	<b><u>886</u></b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 3. Revenue Analysis (continued)

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>(d) Interest &amp; Investment Revenue</b>				
Interest on Investments	<b>2,869</b>	2,039	<b>2,850</b>	2,023
Interest from Overdue Rates & Utility Charges	<b>289</b>	237	<b>289</b>	237
<b><u>TOTAL INTEREST &amp; INVESTMENT REVENUE</u></b>	<b><u>3,158</u></b>	<b><u>2,276</u></b>	<b><u>3,139</u></b>	<b><u>2,260</u></b>
<b>(e) Other Income</b>				
Insurance & Other Recoupments	<b>149</b>	121	<b>149</b>	121
Legal Fees Recovery-Rates & Charges	<b>230</b>	237	<b>230</b>	237
Sundry	<b>451</b>	325	<b>451</b>	325
<b><u>TOTAL OTHER INCOME</u></b>	<b><u>830</u></b>	<b><u>683</u></b>	<b><u>830</u></b>	<b><u>683</u></b>



# Darwin City Council

## Notes to the Financial Statements for the financial year ended 30 June 2011

### Note 4. Grants, Subsidies, Contributions & Donations

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>(a) Operating</b>				
General Purpose Grants	3,385	3,200	3,385	3,200
Environmental Protection	9	5	9	5
Heritage & Cultural	-	10	-	10
Library	1,329	1,308	1,329	1,308
Recreation & Culture	220	108	220	108
Mosquito Control	131	126	131	126
Darwin Entertainment Centre	390	390	390	390
Other	180	24	180	24
<b><u>TOTAL OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</u></b>	<b><u>5,644</u></b>	<b><u>5,171</u></b>	<b><u>5,644</u></b>	<b><u>5,171</u></b>
<b>(b) Capital</b>				
Buildings	-	926	-	926
Community Centres	14	47	14	47
Developer Contributions - Other	650	32	650	32
Developer Contributions - Stormwater	14	24	14	24
Heritage & Cultural	30	20	30	20
Land & Improvements	-	89	-	89
Library	-	63	-	63
Recreation & Culture	-	2,056	-	2,056
Roads & Bridges	-	298	-	298
Stormwater Drainage	-	353	-	353
Transport (Roads to Recovery)	-	668	-	668
Transport (Other Roads & Bridges Funding)	247	1,928	247	1,928
New or Upgraded Assets	1,454	3,815	1,454	3,815
Mosquito Control	73	73	73	73
<b><u>TOTAL CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</u></b>	<b><u>2,482</u></b>	<b><u>10,392</u></b>	<b><u>2,482</u></b>	<b><u>10,392</u></b>
<b>Conditions over Contributions</b>				
Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:				
Developer Contributions for Infrastructure	664	56	664	56
Specific Purpose Unexpended Grants	1,204	3,348	1,204	3,348
	<b><u>1,868</u></b>	<b><u>3,404</u></b>	<b><u>1,868</u></b>	<b><u>3,404</u></b>
Contributions recognised as income during a previous reporting period that were obtained in respect of the current reporting period:				
Specific Purpose Unexpended Grants	2,698	1,337	2,698	1,337
	<b><u>2,698</u></b>	<b><u>1,337</u></b>	<b><u>2,698</u></b>	<b><u>1,337</u></b>

## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 5. Gains or Losses from the Disposal of Assets

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>(a) Gain/(Loss) on Disposal of Non-current Assets</b>				
Proceeds from Disposal of PP&E	<b>857</b>	503	<b>857</b>	503
Less: Book Value of PP&E Disposed	<u>(1,001)</u>	<u>(760)</u>	<u>(1,001)</u>	<u>(760)</u>
	<b>(144)</b>	<b>(257)</b>	<b>(144)</b>	<b>(257)</b>
Proceeds from Disposal of Land	<b>49</b>	-	<b>49</b>	-
Less: Book Value of Land Disposed	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>49</b>	<b>-</b>	<b>49</b>	<b>-</b>
Proceeds from Disposal of Other Assets	-	-	-	-
Less: Book Value of Other Assets Disposed	<u>(1,163)</u>	<u>-</u>	<u>(1,163)</u>	<u>-</u>
	<b>(1,163)</b>	<b>-</b>	<b>(1,163)</b>	<b>-</b>
<b>(b) Non-current Assets classified as "Held For Sale"</b>				
Proceeds from the Disposal	<b>15</b>	-	<b>15</b>	-
Less: Book Value of Assets Disposed	<u>(28)</u>	<u>-</u>	<u>(28)</u>	<u>-</u>
	<b>(13)</b>	<b>-</b>	<b>(13)</b>	<b>-</b>
<b>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</b>	<u><b>(1,271)</b></u>	<u><b>(257)</b></u>	<u><b>(1,271)</b></u>	<u><b>(257)</b></u>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 6. Employee Benefits

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
Wages & Salaries		<b>21,697</b>	20,817	<b>20,700</b>	19,791
Superannuation	24	<b>1,931</b>	1,917	<b>1,842</b>	1,829
Workers Compensation Insurance		<b>432</b>	351	<b>411</b>	320
Fringe Benefits Tax (FBT)		<b>212</b>	137	<b>205</b>	130
		<b>24,272</b>	23,222	<b>23,158</b>	22,070
Other Employee Related Expenses		<b>133</b>	87	<b>109</b>	52
		<b>24,405</b>	23,309	<b>23,267</b>	22,122
Less: Capitalised Employee Expenses		<b>(347)</b>	(500)	<b>(347)</b>	(500)
<b><u>TOTAL EMPLOYEE BENEFITS</u></b>		<b><u>24,058</u></b>	<b><u>22,809</u></b>	<b><u>22,920</u></b>	<b><u>21,622</u></b>

#### Additional information:

Total Employees at year end:

Administration Staff	<b>192</b>	186	<b>192</b>	186
Depot and Outdoors Staff	<b>121</b>	115	<b>121</b>	115
Darwin Entertainment Centre	<b>15</b>	15	-	-
<b>Total full time equivalent employees</b>	<b><u>328</u></b>	<b><u>316</u></b>	<b><u>313</u></b>	<b><u>301</u></b>
<b>Total Elected members</b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>13</u></b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 7. Materials & Services

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
Advertising & Marketing	296	385	296	385
Audit Services	153	209	137	209
Bank Charges	230	251	228	235
Bad & Doubtful Debts	420	268	410	287
Contractor & Consultancy Costs	18,014	16,345	18,014	16,345
Council Expenses - Elected Member's Allowances	545	523	545	523
Darwin Entertainment Centre	1,229	1,403	760	760
Donations, Contributions & Assistance	712	690	712	690
Fuel & Registration	593	570	593	570
Insurance	665	557	665	557
Legal Expenses	438	559	438	559
Postage	74	75	74	75
Power	2,048	1,780	2,048	1,780
Printing & Stationery	405	405	405	405
Professional Services	1,142	640	1,142	640
Raw Material & Consumables	11,868	11,856	11,868	11,856
Rentals - Operating Leases	60	46	60	46
Subscriptions & Publications	116	87	116	87
Telephone & Communications	378	364	378	364
Travel & Training	550	427	547	425
Water & Effluent	1,567	1,428	1,567	1,428
Other Materials & Services	109	93	109	93
<b><u>TOTAL MATERIALS &amp; SERVICES</u></b>	<b><u>41,612</u></b>	<b><u>38,961</u></b>	<b><u>41,112</u></b>	<b><u>38,319</u></b>

Elected Member remuneration represents allowances paid in respect of carrying out their duties.

#### Note 8. Finance Costs

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
Interest on Loans	301	309	301	309
<b><u>TOTAL FINANCE COSTS</u></b>	<b><u>301</u></b>	<b><u>309</u></b>	<b><u>301</u></b>	<b><u>309</u></b>



## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 9. Depreciation & Amortisation

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Depreciation/Amortisation of Non Current Assets</b>				
Buildings	<b>2,003</b>	2,531	<b>2,003</b>	2,531
Plant & Equipment	<b>1,351</b>	1,264	<b>1,297</b>	1,199
Roads, Bridges & Footpaths	<b>4,335</b>	5,125	<b>4,335</b>	5,125
Other Infrastructure Assets	<b>172</b>	202	<b>172</b>	202
Stormwater Drainage	<b>3,592</b>	4,008	<b>3,592</b>	4,008
Other	<b>1,195</b>	1,157	<b>1,192</b>	1,149
<b><u>TOTAL DEPRECIATION &amp; AMORTISATION</u></b>	<b><u>12,648</u></b>	<b><u>14,287</u></b>	<b><u>12,591</u></b>	<b><u>14,214</u></b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 10. Cash, Cash Equivalents & Investments

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
Cash & Cash Equivalents					
Cash at Bank & on Hand		3,942	5,154	3,235	3,996
Cash Equivalent Assets <sup>1</sup>					
- Short Term Deposits		7,199	5,082	7,199	5,082
Total Cash & Cash Equivalents		11,141	10,236	10,434	9,078
Investments Securities - Current					
- Term Deposits		34,446	37,481	34,446	37,481
Total Current Investment Securities		34,446	37,481	34,446	37,481
TOTAL CASH ASSETS, CASH EQUIVALENTS & INVESTMENTS					
		45,587	47,717	44,880	46,559

<sup>1</sup> Those Investments where time to maturity  
(from date of purchase) is < 3 mths.

**Cash, Cash Equivalents & Investments were  
classified at year end in accordance with  
AASB 139 as follows:**

#### **Cash & Cash Equivalents**

a. "At Fair Value through the Profit & Loss"		<b>11,141</b>	10,236	<b>10,434</b>	9,078
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#### **Investments**

##### **a. "At Fair Value through the Profit & Loss"**

- "Held for Trading"	10(b-i)	-	-	-	-
- "Designated at Fair Value on Initial Recognition"	10(b-i)	-	-	-	-
<b>b. "Held to Maturity"</b>	10(b-ii)	<b>34,446</b>	37,481	<b>34,446</b>	37,481
<b>c. "Loans &amp; Receivables"</b>	10(b-iii)	-	-	-	-
<b>d. "Available for Sale"</b>	10(b-iv)	-	-	-	-
<b>Investments</b>		<b>34,446</b>	<b>37,481</b>	<b>34,446</b>	<b>37,481</b>

# Darwin City Council

## Notes to the Financial Statements for the financial year ended 30 June 2011

### Note 10. Cash, Cash Equivalents & Investments (continued)

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Note 10(b-i)</b> <b>Reconciliation of Investments classified as</b> <b>"At Fair Value through the Profit &amp; Loss"</b>				
Nil				
<b>Note 10(b-ii)</b> <b>Reconciliation of Investments</b> <b>classified as "Held to Maturity"</b>				
Nil				
Balance at the Beginning of the Year	37,481	21,858	37,481	21,858
Additions	-	15,623	-	15,623
Disposals (sales/redemptions)	(3,035)	-	(3,035)	-
<b>Balance at End of Year</b>	<b>34,446</b>	<b>37,481</b>	<b>34,446</b>	<b>37,481</b>
<b>Comprising:</b>				
- Term Deposits	34,446	37,481	34,446	37,481
<b>Total</b>	<b>34,446</b>	<b>37,481</b>	<b>34,446</b>	<b>37,481</b>
<b>Note 10(b-iii)</b> <b>Reconciliation of Investments</b> <b>classified as "Loans &amp; Receivables"</b>				
Nil				
<b>Note 10(b-iv)</b> <b>Reconciliation of Investments</b> <b>classified as "Available for Sale"</b>				
Nil				
Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:				
Unspent Government Grants & Subsidies	1,204	3,348	1,204	3,348
Unspent Developer Contributions	841	133	841	133
Other Cash Backed Reserves	31,293	30,282	31,251	30,189
<b>Total unspent restricted cash</b>	<b>33,338</b>	<b>33,763</b>	<b>33,296</b>	<b>33,670</b>

Cash at bank is held with the Commonwealth Bank in normal business cheque accounts.  
The bank currently has a short term credit rating of A-1+ and long term rating of AA (Standard & Poor's).

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 11. Trade & Other Receivables

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Current</b>				
Rateable Revenue & Utility Charges	1,234	1,132	1,234	1,132
Interest & Extra Charges	365	320	365	320
User Charges & Fees	2,099	2,027	2,099	2,027
GST Recoverable	157	395	157	395
Accrued Revenues				
- Interest on Investments	646	631	646	631
- Other Income Accruals	16	112	16	105
Govt. Grants, Subsidies, Contributions & Donations	419	369	419	369
Other	104	76	-	-
<b>Total</b>	<b>5,040</b>	<b>5,062</b>	<b>4,936</b>	<b>4,979</b>
<b>Less: Provision for Impairment</b>				
Rateable Revenue & Utility Charges	(103)	(76)	(103)	(76)
User Charges & Fees	(475)	(390)	(465)	(390)
<b>Total Provision for Impairment - Receivables</b>	<b>(578)</b>	<b>(466)</b>	<b>(568)</b>	<b>(466)</b>
<b><u>TOTAL CURRENT TRADE &amp; OTHER RECEIVABLES</u></b>	<b><u>4,462</u></b>	<b><u>4,596</u></b>	<b><u>4,368</u></b>	<b><u>4,513</u></b>

Interest is charged on outstanding rates at a rate of 18% per annum. No interest is charged on other debtors. There is no concentration of credit risk for rates and utility charges, fees and other debtors receivable.



## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 12. Inventories

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
Current Inventories				
(a) Inventories held for distribution				
Stores & Materials	124	146	101	116
<b><u>TOTAL CURRENT INVENTORIES</u></b>	<b><u>124</u></b>	<b><u>146</u></b>	<b><u>101</u></b>	<b><u>116</u></b>

#### Note 13. Other Assets

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
Prepayments	224	127	186	127
<b><u>TOTAL OTHER ASSETS</u></b>	<b><u>224</u></b>	<b><u>127</u></b>	<b><u>186</u></b>	<b><u>127</u></b>

## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 14. Non-current assets classified as "Held for Sale"

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
(i) Non Current Assets & Disposal Group Assets					
Current					
Non Current Assets "Held for Sale"					
Plant - Trade Ins		12	28	12	28
Total Non Current Assets "Held for Sale"					
- Classified as Current		12	28	12	28
TOTAL NON-CURRENT ASSETS CLASSIFIED AS "HELD FOR SALE"					
		12	28	12	28
(ii) Reconciliation of Non Current Assets "Held for Sale" & Disposal Groups - i.e. Discontinued Operations					
Assets "Held for Sale"					
Opening Balance		28	-	28	-
less: Carrying Value of Assets/Operations Sold		(28)	-	(28)	-
Balance still unsold after 12 months:		-	-	-	-
plus New Transfer in:					
Assets "Held for Sale"	15	12	28	12	28
Closing Balance of "Held for Sale"					
Non Current Assets & Operations		12	28	12	28

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 15. Infrastructure, Property, Plant & Equipment

Consolidated - 30 June 2011	as at 30/6/2010					Asset Movements during the Reporting Period							as at 30/6/2011			
	At Cost	At Fair Value	Acc. Deprec.	Carrying Value	Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tfrs from/(to) Held for Sale category (Note 14)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Acc. Deprec.	Carrying Value
<b>\$'000</b>																
Capital Work in Progress	3,643	-	-	3,643	249	-	-	(3,453)	-	-	-	-	439	-	-	439
Land and Improvements	-	305,733	-	305,733	-	-	-	-	-	-	-	-	-	305,733	-	305,733
Buildings	-	57,103	-	57,103	614	-	(2,003)	-	-	-	-	-	614	57,103	2,003	55,714
Plant & Equipment	13,559	-	6,705	6,854	2,985	(1,001)	(1,351)	-	29	(12)	-	-	14,624	-	7,120	7,504
Roads & Pathways	12,607	248,963	116,892	144,678	2,138	-	(4,335)	-	-	-	-	85,016	-	401,275	173,778	227,497
Other Infrastructure Assets	-	11,025	2,393	8,632	61	-	(172)	-	-	-	-	2,550	-	13,725	2,654	11,071
Stormwater Drainage	14,337	264,338	132,009	146,666	669	-	(3,592)	-	-	-	-	26,599	-	307,896	137,554	170,342
Other	24,804	-	9,120	15,684	9,569	(1,163)	(1,195)	-	(29)	-	(264)	-	30,928	-	8,326	22,602
<b>Total Consolidated Infrastructure, Property, Plant &amp; Equipment</b>	<b>68,950</b>	<b>887,162</b>	<b>267,119</b>	<b>688,993</b>	<b>16,285</b>	<b>(2,164)</b>	<b>(12,648)</b>	<b>(3,453)</b>		<b>(12)</b>	<b>(264)</b>	<b>114,165</b>	<b>46,605</b>	<b>1,085,732</b>	<b>331,435</b>	<b>800,902</b>

Consolidated - 30 June 2010	as at 30/6/2009					Asset Movements during the Reporting Period							as at 30/6/2010			
	At Cost	At Fair Value	Acc. Deprec.	Carrying Value	Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tfrs from/(to) Held for Sale category (Note 14)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Acc. Deprec.	Carrying Value
<b>\$'000</b>																
Capital Work in Progress	2,872	-	-	2,872	771	-	-	-	-	-	-	-	3,643	-	-	3,643
Land and Improvements	-	228,713	-	228,713	89	-	-	-	-	-	-	76,931	-	305,733	-	305,733
Buildings	2,603	54,080	4,784	51,899	1,923	-	(2,531)	-	-	-	-	5,812	-	57,103	-	57,103
Plant & Equipment	14,207	-	6,575	7,632	1,453	(758)	(1,264)	-	-	(28)	(181)	-	13,559	-	6,705	6,854
Roads & Pathways	8,842	248,963	111,767	146,038	3,765	-	(5,125)	-	-	-	-	-	12,607	248,963	116,892	144,678
Other Infrastructure Assets	-	11,025	2,174	8,851	-	-	(202)	-	(17)	-	-	-	-	11,025	2,393	8,632
Stormwater Drainage	13,330	264,338	128,002	149,666	1,008	-	(4,008)	-	-	-	-	-	14,337	264,338	132,009	146,666
Other	20,478	-	8,266	12,212	4,868	(2)	(1,157)	-	-	-	(237)	-	24,804	-	9,120	15,684
<b>Total Consolidated Infrastructure, Property, Plant &amp; Equipment</b>	<b>62,332</b>	<b>807,119</b>	<b>261,568</b>	<b>607,883</b>	<b>13,877</b>	<b>(760)</b>	<b>(14,287)</b>	<b>-</b>	<b>(17)</b>	<b>(28)</b>	<b>(418)</b>	<b>82,743</b>	<b>68,950</b>	<b>887,162</b>	<b>267,119</b>	<b>688,993</b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 15. Infrastructure, Property, Plant & Equipment (continued)

Council - 30 June 2011	as at 30/6/2010				Asset Movements during the Reporting Period								as at 30/6/2011				
	At		Acc.		Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tirs from/(to) Held for Sale category (Note 14)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At		Acc.		
	Cost	Fair Value	Deprec.	Value									Cost	Fair Value	Deprec.	Value	
	\$'000																
Capital Work in Progress	3,643	-	-	3,643	249	-	-	(3,453)	-	-	-	-	-	439	-	-	439
Land and Improvements	-	305,733	-	305,733	-	-	-	-	-	-	-	-	-	-	305,733	-	305,733
Buildings	-	57,103	-	57,103	614	-	(2,003)	-	-	-	-	-	-	614	57,103	2,003	55,714
Plant & Equipment	13,028	-	6,283	6,745	2,965	(1,001)	(1,297)	-	29	(12)	-	-	-	14,075	-	6,646	7,429
Roads & Pathways	12,607	248,963	116,892	144,678	2,138	-	(4,335)	-	-	-	-	85,016	-	-	401,275	173,778	227,497
Other Infrastructure Assets	-	11,025	2,393	8,632	61	-	(172)	-	-	-	-	2,550	-	-	13,725	2,654	11,071
Stormwater Drainage	14,337	264,338	132,009	146,666	669	-	(3,592)	-	-	-	-	26,599	-	-	307,896	137,554	170,342
Other	24,750	-	9,070	15,680	9,569	(1,163)	(1,192)	-	(29)	-	(264)	-	-	30,874	-	8,273	22,601
Total Council Infrastructure, Property, Plant & Equipment	68,365	887,162	266,647	688,880	16,265	(2,164)	(12,591)	(3,453)	-	(12)	(264)	114,165	46,002	1,085,732	330,908	800,826	

Council - 30 June 2010	as at 30/6/2009				Asset Movements during the Reporting Period								as at 30/6/2010				
	At		Acc.		Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tirs from/(to) Held for Sale category (Note 14)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At		Acc.		
	Cost	Fair Value	Deprec.	Value									Cost	Fair Value	Deprec.	Value	
	\$'000																
Capital Work in Progress	2,872	-	-	2,872	771	-	-	-	-	-	-	-	-	3,643	-	-	3,643
Land and Improvements	-	228,713	-	228,713	89	-	-	-	-	-	-	76,931	-	305,733	-	305,733	
Buildings	2,603	54,080	4,784	51,899	1,923	-	(2,531)	-	-	-	-	5,812	-	57,103	-	57,103	
Plant & Equipment	13,704	-	6,212	7,492	1,419	(758)	(1,199)	-	-	(28)	(181)	-	-	13,028	-	6,283	6,745
Roads & Pathways	8,842	248,963	111,767	146,038	3,765	-	(5,125)	-	-	-	-	-	-	12,607	248,963	116,892	144,678
Other Infrastructure Assets	-	11,024	2,173	8,851	-	-	(202)	-	(17)	-	-	-	-	-	11,025	2,393	8,632
Stormwater Drainage	13,330	264,337	128,001	149,666	1,008	-	(4,008)	-	-	-	-	-	-	14,337	264,338	132,009	146,666
Other	20,423	-	8,220	12,203	4,865	(2)	(1,149)	-	-	-	(237)	-	-	24,750	-	9,070	15,680
Total Council Infrastructure, Property, Plant & Equipment	61,774	807,117	261,157	607,734	13,840	(760)	(14,214)	-	(17)	(28)	(418)	82,743	68,365	887,162	266,647	688,880	



## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 15. Infrastructure, Property, Plant & Equipment (continued)

##### Valuations - defined by reference to:

##### Land

Land has been included at fair value as valued by the Australian Valuation Office as at 30 June 2010.

##### Buildings

Buildings have been included at their current written down replacement cost as valued by the Australian Valuation Office as at 30 June 2010.

##### Plant and Equipment

Plant and Equipment is measured at original cost less accumulated depreciation.

##### Other Assets

Other assets are measured at original cost less accumulated depreciation.

##### Infrastructure

Infrastructure includes Roads & Pathways, Stormwater Drainage and Other Infrastructure.

Infrastructure is included at the current written down replacement cost as valued by Gutteridge, Haskins & Davey Pty Ltd as at 30 June 2011.

#### Note 16. Trade & Other Payables

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Current</b>				
Creditors & Accruals	<b>6,193</b>	7,839	<b>6,007</b>	7,513
Accrued Salaries & Wages	<b>571</b>	510	<b>505</b>	447
Accrued Interest Expense	<b>35</b>	36	<b>35</b>	36
Security Bonds, Deposits & Retentions	<b>697</b>	500	<b>697</b>	500
Payments Received in Advance	<b>2,640</b>	2,652	<b>2,630</b>	2,633
Other	<b>115</b>	410	<b>37</b>	26
<b><u>TOTAL CURRENT TRADE &amp; OTHER PAYABLES</u></b>	<b><u>10,251</u></b>	<b><u>11,947</u></b>	<b><u>9,911</u></b>	<b><u>11,155</u></b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 17. Borrowings

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Current</b>				
Loans - Secured	163	153	163	153
<b><u>TOTAL CURRENT BORROWINGS</u></b>	<b><u>163</u></b>	<b><u>153</u></b>	<b><u>163</u></b>	<b><u>153</u></b>
<b>Non-current</b>				
Loans - Secured	4,282	4,445	4,282	4,445
<b><u>TOTAL NON-CURRENT BORROWINGS</u></b>	<b><u>4,282</u></b>	<b><u>4,445</u></b>	<b><u>4,282</u></b>	<b><u>4,445</u></b>

#### Reconciliation of Loan Movements for the year

##### Loans - Secured

Opening balance at Beginning of Financial Year	4,598	4,741	4,598	4,741
Repayments	(153)	(143)	(153)	(143)
<b>Book value at end of financial year</b>	<b><u>4,445</u></b>	<b><u>4,598</u></b>	<b><u>4,445</u></b>	<b><u>4,598</u></b>

#### Loan Disclosures

No assets have been pledged as security by the Council for any liabilities, however, all loans are secured over the General Rating Income of Council.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Expected final repayment date is 18 May 2017.

There have been no defaults or breaches of the loan agreement during the period.

Principal and interest repayments are made semi annually in arrears.

An overdraft facility with Commonwealth Bank is approved with a limit of \$500,000. This facility remained fully undrawn at 30 June 2011 and is available for use in the next reporting period.

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 18. Provisions

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Current</b>				
Annual Leave	3,269	2,838	3,224	2,768
Long Service Leave	2,295	2,047	2,250	2,047
Other Entitlements	10	-	10	-
<b><u>TOTAL CURRENT PROVISIONS</u></b>	<b><u>5,574</u></b>	<b><u>4,885</u></b>	<b><u>5,484</u></b>	<b><u>4,815</u></b>

#### Non-current

Annual Leave	-	241	-	219
Long Service Leave	404	480	404	480
<b><u>TOTAL NON-CURRENT PROVISIONS</u></b>	<b><u>404</u></b>	<b><u>721</u></b>	<b><u>404</u></b>	<b><u>699</u></b>

#### Details of movements in Provisions (Consolidated):

Class of Provision	Opening Balance as at 01/07/2010	Additional Provision	Decrease due to Payments	Remeasure - ment due to Discounting	Unused Amounts Reversed	Closing Balance as at 30/06/2011
Annual Leave	3,079	2,072	(1,882)	-	-	3,269
Long Service Leave	2,527	462	(268)	3	(25)	2,699
Other Entitlements	-	10	-	-	-	10
<b>TOTAL</b>	<b>5,606</b>	<b>2,544</b>	<b>(2,150)</b>	<b>3</b>	<b>(25)</b>	<b>5,978</b>

#### Details of movements in Provisions (Council):

Class of Provision	Opening Balance as at 01/07/2010	Additional Provision	Decrease due to Payments	Remeasure - ment due to Discounting	Unused Amounts Reversed	Closing Balance as at 30/06/2011
Annual Leave	2,987	2,119	(1,882)	-	-	3,224
Long Service Leave	2,527	417	(268)	3	(25)	2,654
Other Entitlements	-	10	-	-	-	10
<b>TOTAL</b>	<b>5,514</b>	<b>2,546</b>	<b>(2,150)</b>	<b>3</b>	<b>(25)</b>	<b>5,888</b>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 19. Asset Revaluation Reserve

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Movements in the asset revaluation reserve:</b>				
Balance at beginning of financial year	<b>423,457</b>	341,132	<b>423,456</b>	341,131
<b>Net adjustment to non-current assets at end of period to reflect a change in current fair value:</b>				
Land Improvements	-	76,931	-	76,931
Buildings	-	5,812	-	5,812
Plant & Equipment	-	(181)	-	(181)
Roads, Bridges & Footpaths	<b>85,016</b>	-	<b>85,016</b>	-
Other Infrastructure Assets	<b>2,550</b>	-	<b>2,550</b>	-
Stormwater Drainage	<b>26,599</b>	-	<b>26,599</b>	-
Other	<b>(264)</b>	(237)	<b>(264)</b>	(237)
	<b>113,901</b>	82,325	<b>113,901</b>	82,325
Balance at end of financial year	<b>537,358</b>	<b>423,457</b>	<b>537,357</b>	<b>423,456</b>

#### Asset revaluation reserve analysis

The closing balance of the Asset Revaluation Reserve comprises the following asset categories:

Land and Improvements	<b>270,376</b>	270,376	<b>270,376</b>	270,376
Buildings	<b>24,383</b>	24,383	<b>24,383</b>	24,383
Roads, Bridges & Footpaths	<b>136,203</b>	51,187	<b>136,203</b>	51,187
Other Infrastructure Assets	<b>12,218</b>	9,668	<b>12,218</b>	9,668
Stormwater Drainage	<b>93,776</b>	67,177	<b>93,776</b>	67,177
Other	<b>402</b>	666	<b>401</b>	665
Balance at end of financial year	<b>537,358</b>	<b>423,457</b>	<b>537,357</b>	<b>423,456</b>



## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 20. Retained Surplus

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Movements in the retained surplus:</b>				
<b>Retained Surplus/(Deficit) at Beginning of Financial Year</b>	<b>262,236</b>	262,209	<b>261,830</b>	261,823
Net Result Attributable to Council	<b>(2,720)</b>	5,433	<b>(2,728)</b>	5,466
<b>Transfers (to)/ from Reserves for Future Project Funding, or from Reserves Funds that have been Expended:</b>				
Other Reserves	<b>425</b>	(5,406)	<b>374</b>	(5,459)
<b>Retained surplus at end of financial year</b>	<b><u>259,941</u></b>	<u>262,236</u>	<b><u>259,476</u></b>	<u>261,830</u>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 21. Other Reserves

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Reserves - External Restrictions</b>				
Specific Purpose Unexpended Grants	1,204	3,348	1,204	3,348
Domestic Waste Management	7,553	6,771	7,553	6,771
Car Parking Shortfall	10,451	8,904	10,451	8,904
Environmental	160	160	160	160
Prepaid Subdivisional Works	87	142	87	142
Off & On Street Parking	5,664	6,101	5,664	6,101
Developer Contributions	841	133	841	133
	<u>25,960</u>	<u>25,559</u>	<u>25,960</u>	<u>25,559</u>
<b>Reserves - Internal Restrictions</b>				
Plant & Vehicle Replacement	925	1,007	925	1,007
Carry Forward Works	3,851	5,067	3,851	5,067
DEC Air Conditioning Replacement	555	204	555	204
Market Site Development	117	165	117	165
Nightcliff Community Hall	54	43	54	43
Coastal Foreshore Management	189	189	189	189
Purchase Land Woolner Road	154	-	154	-
Disaster Contingency	427	837	427	837
Graffiti Management	193	193	193	193
Election Expense	127	127	127	127
Watering	541	279	541	279
Public Art	106	-	106	-
Darwin General Cemetery	97	-	97	-
Darwin Entertainment Centre	42	93	-	-
	<u>7,378</u>	<u>8,204</u>	<u>7,336</u>	<u>8,111</u>
<b><u>TOTAL RESERVES</u></b>	<u><b>33,338</b></u>	<u><b>33,763</b></u>	<u><b>33,296</b></u>	<u><b>33,670</b></u>

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 21. Other Reserves (continued)

\$ '000	Opening Balance as at 01/07/2010	Transfer to Restriction	Transfer from Restriction	Closing Balance as at 30/06/2011
<b>Movements in reserves (Consolidated):</b>				
<b>Reserves - External Restrictions</b>				
Specific Purpose Unexpended Grants	3,348	1,204	(3,348)	<b>1,204</b>
Domestic Waste Management	6,771	11,247	(10,465)	<b>7,553</b>
Car Parking Shortfall	8,904	1,584	(37)	<b>10,451</b>
Environmental	160	-	-	<b>160</b>
Prepaid Subdivisional Works	142	47	(102)	<b>87</b>
Off & On Street Parking	6,101	5,647	(6,084)	<b>5,664</b>
Developer Contributions	133	708	-	<b>841</b>
<b>Total External Restricted Reserves</b>	<b>25,559</b>	<b>20,437</b>	<b>(20,036)</b>	<b>25,960</b>
<b>Reserves - Internal Restrictions</b>				
Plant & Vehicle Replacement	1,007	5,173	(5,255)	<b>925</b>
Carry Forward Works	5,067	-	(1,216)	<b>3,851</b>
DEC Air Conditioning Replacement	204	351	-	<b>555</b>
Market Site Development	165	43	(91)	<b>117</b>
Nightcliff Community Hall	43	11	-	<b>54</b>
Coastal Foreshore Management	189	-	-	<b>189</b>
Purchase Land Woolner Road	-	154	-	<b>154</b>
Disaster Contingency	837	-	(410)	<b>427</b>
Graffiti Management	193	-	-	<b>193</b>
Election Expense	127	-	-	<b>127</b>
Watering	279	541	(279)	<b>541</b>
Public Art	-	106	-	<b>106</b>
Darwin General Cemetery	-	97	-	<b>97</b>
Darwin Entertainment Centre	93	-	(51)	<b>42</b>
<b>Total Internal Restricted Reserves</b>	<b>8,204</b>	<b>6,476</b>	<b>(7,302)</b>	<b>7,378</b>
<b>TOTAL RESERVES</b>	<b>33,763</b>	<b>26,913</b>	<b>(27,338)</b>	<b>33,338</b>

# Darwin City Council

## Notes to the Financial Statements for the financial year ended 30 June 2011

### Note 21. Other Reserves (continued)

<b>\$ '000</b>	Opening Balance as at 01/07/2010	Transfer to Restriction	Transfer from Restriction	Closing Balance as at 30/06/2011
<b>Movements in reserves (Council):</b>				
<b>Reserves - External Restrictions</b>				
Specific Purpose Unexpended Grants	3,348	1,204	(3,348)	<b>1,204</b>
Domestic Waste Management	6,771	11,247	(10,465)	<b>7,553</b>
Car Parking Shortfall	8,904	1,584	(37)	<b>10,451</b>
Environmental	160	-	-	<b>160</b>
Prepaid Subdivisional Works	142	47	(102)	<b>87</b>
Off & On Street Parking	6,101	5,647	(6,084)	<b>5,664</b>
Developer Contributions	133	708	-	<b>841</b>
<b>Total External Restricted Reserves</b>	<b>25,559</b>	<b>20,437</b>	<b>(20,036)</b>	<b>25,960</b>
<b>Reserves - Internal Restrictions</b>				
Plant & Vehicle Replacement	1,007	5,173	(5,255)	<b>925</b>
Carry Forward Works	5,067	-	(1,216)	<b>3,851</b>
DEC Air Conditioning Replacement	204	351	-	<b>555</b>
Market Site Development	165	43	(91)	<b>117</b>
Nightcliff Community Hall	43	11	-	<b>54</b>
Coastal Foreshore Management	189	-	-	<b>189</b>
Purchase Land Woolner Road	-	154	-	<b>154</b>
Disaster Contingency	837	-	(410)	<b>427</b>
Graffiti Management	193	-	-	<b>193</b>
Election Expense	127	-	-	<b>127</b>
Watering	279	541	(279)	<b>541</b>
Public Art	-	106	-	<b>106</b>
Darwin General Cemetery	-	97	-	<b>97</b>
<b>Total Internal Restricted Reserves</b>	<b>8,111</b>	<b>6,476</b>	<b>(7,251)</b>	<b>7,336</b>
<b>TOTAL RESERVES</b>	<b>33,670</b>	<b>26,913</b>	<b>(27,287)</b>	<b>33,296</b>



## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 22. Commitments for Expenditure

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Operating leases</b>				
Minimum lease payments in relation to non-cancellable operating leases are as follows:				
Within one year	101	82	101	82
One to five years	162	55	162	55
Later than five years	-	-	-	-
	<b>263</b>	<b>137</b>	<b>263</b>	<b>137</b>

#### Contractual commitments

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

Waste & Recycling Services	47,087	47,509	47,087	47,509
Audit Services	25	71	25	71
Maintenance	7,359	3,767	7,359	3,767
Other	6,628	1,903	6,628	1,903
	<b>61,099</b>	<b>53,250</b>	<b>61,099</b>	<b>53,250</b>

#### Note 23. Contingent Liabilities & Other Assets/Liabilities Not Recognised

##### Bank Guarantee

In conjunction with Palmerston City Council, Council has guaranteed a loan for the Local Government Association of Northern Territory for the purchase of their business premises. Council guarantee amounts to \$200,000 (2010: \$200,000) at reporting date. Council does not expect to incur any loss arising from this guarantee.

##### Other Guarantees

Council has provided no other guarantees other than those listed above.

##### Third Party Claims

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its Insurance coverage and does not expect any material liabilities to eventuate.

##### Land Under Roads

As permitted under AASB 1051, Council has elected not to bring to account Land Under Roads that it owned or controlled up to and including 30/06/2008.

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 24. Superannuation

\$ '000	Notes	Consolidated		Council		
		Actual 2011	Actual 2010	Actual 2011	Actual 2010	
The amount of Superannuation Contributions paid by Council to the Scheme in this Period for the benefit of employees was:		6	<u>1,931</u>	<u>1,917</u>	<u>1,842</u>	<u>1,829</u>

#### Note 25. Operating Lease Income

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
Lessees commitments under all non-cancellable lease agreements are as follows:				
The minimum lease receipts are as follows:				
Not later than one year	859	854	859	854
One to five years	1,847	2,392	1,847	2,392
Later than five years	1,074	1,388	1,074	1,388
	<u>3,780</u>	<u>4,634</u>	<u>3,780</u>	<u>4,634</u>

## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 26. Controlled Entities, Associated Entities & Interests in Joint Ventures

\$ '000

Council's objectives can and in some cases are best met through the use of separate entities & operations.

These operations and entities range from 100% ownership and control through to lower levels of ownership and control via co-operative arrangements with other Councils, Bodies and other Outside Organisations.

The accounting and reporting for these various entities, operations and arrangements varies in accordance with accounting standards, depending on the level of Councils (i) interest and (ii) control and the type (form) of entity/operation, as follows;

##### Subsidiaries

Note 26(a)

Operational Arrangements where Councils Control (but not necessarily Interest) exceeds 50%

##### Accounting Recognition:

(i) Subsidiaries disclosed under Note 26(a) are accounted for on a Line by Line Consolidation basis within the Income Statement and Balance Sheet.

##### 26(a) Subsidiaries (ie. Entities & Operations controlled by Council)

These consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with AASB 127 and the accounting policy described in Note 1(c).

Name of Operation/Entity	Principal Activity	Type of Entity	Equity Holding	
			2011	2010
1. Darwin Performing Arts Centre	Entertainment Centre	Controlled	100%	100%
<b>Current Year Financial Movements in Total Operation/Entity</b>			<b>Gross Financial Summary of Subsidiary</b>	
Opening Equity Balance	500		Assets	938
New Capital Contributions	-		Liabilities	(430)
Operating Result	8		<b>Net Equity</b>	<b>508</b>
Adjustment to Equity Share	-			
Distributions Paid	-		Revenues	2,463
<b>Closing Equity Balance</b>	<b>508</b>		<b>Net Profit</b>	<b>8</b>
Minority Interest Share	-		Minority Interest Share	-

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 27. Trust Funds

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Trust funds held for outside parties</b>				
Security Deposits	806	575	806	575
Steve Abala Role Model Funds	-	84	-	84
Lord Mayors Disaster Fund	3	3	3	3
Waterfront	20	-	20	-
	<u>829</u>	<u>662</u>	<u>829</u>	<u>662</u>

The Council performs only a custodial role in respect of these monies.

As these funds cannot be used by the Council, they are not brought to account in these financial statements.

#### Note 28. Reconciliation of Net Operating Surplus to Net Cash Inflow/(Outflow) from Operating Activities

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Net operating result from Income Statement</b>	<b>(2,720)</b>	5,433	<b>(2,728)</b>	5,466
<b>Adjust for Non-cash items:</b>				
Depreciation & Amortisation	12,648	14,287	12,591	14,214
<b>Losses/(Gains) recognised on Fair Value Re-measurements through the P&amp;L</b>				
Net Losses/(Gains) on Disposal of Assets	1,271	257	1,271	257
Non Cash Capital Grants and Contributions	-	(3,658)	-	(3,658)
	<u>13,919</u>	<u>10,886</u>	<u>13,862</u>	<u>10,813</u>
<b>Changes in operating assets and liabilities:</b>				
(Increase)/Decrease in Receivables	22	(1,559)	43	(1,562)
Increase/(Decrease) in Provision for Doubtful Debts	112	(70)	102	(70)
(Increase)/Decrease in Inventories	22	14	15	22
(Increase)/Decrease in Other Assets	(97)	(75)	(59)	(75)
Increase/(Decrease) in Payables and Accruals	(1,239)	1,712	(1,099)	1,539
Increase/(Decrease) in Accrued Interest Payable	(1)	(2)	(1)	(2)
Increase/(Decrease) in Other Liabilities	(246)	1,429	66	1,134
Increase/(Decrease) in Employee Leave Entitlements	372	627	374	613
<b>Adjustments for:</b>				
Interest paid	302	311	302	311
	<u>(753)</u>	<u>2,387</u>	<u>(257)</u>	<u>1,910</u>
<b>Net cash provided from/(used in) Operating Activities from the Stmt of Cash Flows</b>	<b>10,446</b>	<b>18,706</b>	<b>10,877</b>	<b>18,189</b>
<b>Non Cash Investing &amp; Financing Activities</b>				
<b>Investing and development activities:</b>				
Assets received free of charge	-	3,658	-	3,658
	<u>-</u>	<u>3,658</u>	<u>-</u>	<u>3,658</u>



Notes to the Financial Statements  
for the financial year ended 30 June 2011

Note 29. Events Occuring After Balance Sheet Date

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\$ '000

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Events that occur after the reporting date of 30 June 2011, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 28 October 2011.

Events that occur after the Reporting Date represent one of two types:

**(i) Events that have provided evidence of conditions that existed at the Reporting Date**

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2011.

**(ii) Events that have provided evidence of conditions that arose after the Reporting Date**

These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2011 and which are only indicative of conditions that arose after 30 June 2011.

**Council is aware of the following "non adjusting events" that merit disclosure;**

**Darwin Entertainment Centre**

Council is the controlling body of the Darwin Entertainment Centre, which is a live performing arts centre that is incorporated and limited by guarantee. The Centre is jointly funded by Council and the Northern Territory Government. The Directors of the Centre have identified that the current levels of funding are inadequate for its sustainable operation. The main issue is around asset management and how the purchase of new and replacement of existing assets will be funded. In response to this issue, the funding bodies and the Directors have agreed to a consultancy that will examine the operations of the Centre. The potential financial effects are currently unable to be estimated but Council may be required to prioritise more funds for the Centre in future years.

# Darwin City Council

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 30. Financial Instruments

Council's activities expose it to a variety of financial risks including; (i) interest rate risk, (ii) credit risk, and (iii) liquidity risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Section under policies approved by Council.

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below.

Council measures risk exposure using a variety of methods as follows:

Risk exposure	Measurement method
Interest Rate Risk	Sensitivity analysis
Liquidity Risk	Maturity analysis
Credit Risk	Ageing analysis

\$ '000	Carrying Value		Fair Value	
	2011	2010	2011	2010
<b>Consolidated</b>				
<b>Financial Assets</b>				
Cash & Cash Equivalents	11,141	10,236	11,141	10,236
Investments				
- "Held to Maturity"	34,446	37,481	34,446	37,481
Receivables	4,462	4,596	4,462	4,596
<b>Total Financial Assets</b>	<b>50,049</b>	<b>52,313</b>	<b>50,049</b>	<b>52,313</b>
<b>Financial Liabilities</b>				
Payables	7,611	9,295	7,611	9,295
Loans / Advances	4,445	4,598	4,445	4,598
<b>Total Financial Liabilities</b>	<b>12,056</b>	<b>13,893</b>	<b>12,056</b>	<b>13,893</b>
<b>Council</b>				
<b>Financial Assets</b>				
Cash & Cash Equivalents	10,434	9,078	10,434	9,078
Investments				
- "Held to Maturity"	34,446	37,481	34,446	37,481
Receivables	4,368	4,513	4,368	4,513
<b>Total Financial Assets</b>	<b>49,248</b>	<b>51,072</b>	<b>49,248</b>	<b>51,072</b>
<b>Financial Liabilities</b>				
Payables	7,281	8,522	7,281	8,522
Loans / Advances	4,445	4,598	4,445	4,598
<b>Total Financial Liabilities</b>	<b>11,726</b>	<b>13,120</b>	<b>11,726</b>	<b>13,120</b>

Fair Value is determined as follows:

- **Cash & Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates mkt value.
- **Borrowings & Held to Maturity Investments** - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles, unless quoted market prices are available.
- Financial Assets classified (i) **"at far value through profit & loss"** or (ii) **Available for Sale** - are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

# Darwin City Council

## Notes to the Financial Statements

for the financial year ended 30 June 2011

### Note 30. Financial Instruments (continued)

#### Credit Risk Exposure

Credit risk exposure refers to the situation where the Council may incur financial loss as a result of another party to a financial instrument failing to discharge their obligations.

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of these debts.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

The Council is exposed to credit risk through deposits held with banks or other financial institutions (if applicable). Investments are held with highly rated/regulated banks/financial institutions and managed in accordance with Council's Investment Policy.

The Investment Policy prohibits high risk investment and mandates investments must be diversified to ensure the exposure to individual institutions is minimised.

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the gross carrying amount of those assets inclusive of any provisions for impairment.

No collateral is held as security relating to the financial assets held by the Council.

\$ '000	Notes	Consolidated		Council	
		Actual 2011	Actual 2010	Actual 2011	Actual 2010
Cash & Cash Equivalents	10	11,141	10,236	10,434	9,078
Receivables - Rates	11	1,131	1,056	1,131	1,056
Receivables - Other	11	3,331	3,540	3,237	3,457
Investment Securities	10	34,446	37,481	34,446	37,481
<b>Total</b>		<b>50,049</b>	<b>52,313</b>	<b>49,248</b>	<b>51,072</b>

No financial assets have had their terms renegotiated so as to prevent them from being past due or impaired, and are stated at the carrying amounts as indicated.

The following represents an analysis of the age of the Council's financial assets that are either fully performing, past due or impaired:

## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 30. Financial Instruments (continued)

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010
<b>Receivables</b>				
Fully Performing	<b>3,011</b>	3,377	<b>2,917</b>	3,294
Past due:				
- Less than 30 days overdue	<b>312</b>	337	<b>312</b>	337
- 31 to 90 days overdue	<b>39</b>	99	<b>39</b>	99
- More than 90 days overdue	<b>1,100</b>	783	<b>1,100</b>	783
- Impaired	<b>578</b>	466	<b>568</b>	466
<b>Total</b>	<b>5,040</b>	<b>5,062</b>	<b>4,936</b>	<b>4,979</b>
<b>Movement in Provision for Impairment of Receivables</b>				
Balance at the beginning of the year	<b>466</b>	536	<b>466</b>	536
+ new provisions recognised during the year	<b>112</b>	26	<b>102</b>	26
- amounts already provided for & written off this year	-	(91)	-	(91)
- previous impairment losses reversed	-	(5)	-	(5)
<b>Balance at the end of the year</b>	<b>578</b>	<b>466</b>	<b>568</b>	<b>466</b>



# Notes to the Financial Statements

for the financial year ended 30 June 2011

## Note 30. Financial Instruments (continued)

### Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings for capital works from other financial institutions (if applicable).

Council manages its exposure to liquidity risk by maintaining sufficient undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 17.

The following table sets out the liquidity risk of financial liabilities held by the Council in a format as it might be provided to management. The amounts disclosed in the maturity analysis represent the contractual undiscounted cash flows at balance date:

\$ '000	0 to 1 year	1 to 5 years	Over 5 years	Total Contractual Cash Flows	Carrying Amount
<b>Consolidated</b>					
<b>2011</b>					
Trade & Other Payables	7,611	-	-	7,611	<b>7,611</b>
Loans	163	769	3,513	4,445	<b>4,445</b>
	<b>7,774</b>	<b>769</b>	<b>3,513</b>	<b>12,056</b>	<b>12,056</b>
<b>2010</b>					
Trade & Other Payables	9,295	-	-	9,295	<b>9,295</b>
Loans	153	721	3,724	4,598	<b>4,598</b>
	<b>9,448</b>	<b>721</b>	<b>3,724</b>	<b>13,893</b>	<b>13,893</b>
<b>Council</b>					
<b>2011</b>					
Trade & Other Payables	7,281	-	-	7,281	<b>7,281</b>
Loans	163	769	3,513	4,445	<b>4,445</b>
	<b>7,444</b>	<b>769</b>	<b>3,513</b>	<b>11,726</b>	<b>11,726</b>
<b>2010</b>					
Trade & Other Payables	8,522	-	-	8,522	<b>8,522</b>
Loans	153	721	3,724	4,598	<b>4,598</b>
	<b>8,675</b>	<b>721</b>	<b>3,724</b>	<b>13,120</b>	<b>13,120</b>

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

## Darwin City Council

### Notes to the Financial Statements

for the financial year ended 30 June 2011

#### Note 30. Financial Instruments (continued)

\$ '000	Consolidated		Council	
	Actual 2011	Actual 2010	Actual 2011	Actual 2010

#### Liquidity Risk (continued)

Unrestricted access was available at balance date to the lines of credit listed below:

Bank Overdraft Facility	<b>500</b>	500	<b>500</b>	500
Other - Credit Cards	<b>200</b>	200	<b>200</b>	200

#### Interest Rate Risk

The Council is exposed to interest rate risk through its finance lease borrowings, borrowings from the other financial institutions (if applicable) and investments held with financial institutions.

The risk in borrowing is effectively managed by fixed funding sources such that the desired interest rate risk exposure can be constructed. Interest rate risk in other areas is minimal.

The Council does not undertake any hedging of interest rate risk.

The following interest rate sensitivity analysis is based on a report similar to that which would be provided to management, depicting the outcome to profit and loss should there be a 1% increase in market interest rates. The calculations assume that the rate would be held constant over the next financial year, with the change occurring at the beginning of that year. It is assumed that interest rates on overdue rates would not change. If the rates decreased by 1% the impact would be equal in amount in the reverse direction.

\$ '000	Consolidated		Council	
	2011	2010	2011	2010
<b>Financial Assets</b>				
Profit	<b>489</b>	445	<b>480</b>	436
Equity	<b>489</b>	445	<b>480</b>	436
<b>Financial Liabilities</b>				
Profit	-	-	-	-
Equity	-	-	-	-
<b>Net Assets</b>				
Profit	<b>489</b>	445	<b>480</b>	436
Equity	<b>489</b>	445	<b>480</b>	436

## Darwin City Council

### Notes to the Financial Statements for the financial year ended 30 June 2011

#### Note 31. Council Information & Contact Details

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**Principal Place of Business:**

17 Harry Chan Avenue  
Darwin NT 0801

**Contact Details****Mailing Address:**

GPO Box 84  
Darwin NT 0801

**Opening Hours:**

Civic Centre  
8:00am to 5:00pm  
Monday to Friday

**Telephone:** 08 8930 0300

**Facsimile:** 08 8930 0311

**Internet:** [www.darwin.nt.gov.au](http://www.darwin.nt.gov.au)

**Email:** [dcc@darwin.nt.gov.au](mailto:dcc@darwin.nt.gov.au)

**Officers****CHIEF EXECUTIVE OFFICER**

Brendan Dowd

**Elected Members****LORD MAYOR**

Graeme Sawyer

**AUDITORS**

KPMG  
18 Smith Street  
Darwin NT 0800

**ALDERMEN**

John Bailey  
Rodger Dee  
Robert Elix  
Helen Galton  
Robin Knox  
Garry Lambert  
Robyn Lesley  
Fred Marrone  
Allan Mitchell  
Kerry Moir  
Joanne Sangster  
Heather Sjoberg

**Other Information**

**ABN:** 11 503 313 301



Chartered Accountants

18 Smith Street  
Darwin NT 0800

GPO Box 1616  
Darwin NT 0801  
Australia

ABN: 30 692 879 009

Telephone: +61 8 8982 9000  
Facsimile: +61 8 8941 0238  
[www.kpmg.com.au](http://www.kpmg.com.au)

## **Independent auditor's report to the Lord Mayor and Aldermen of Darwin City Council**

We have audited the accompanying financial report of Darwin City Council (the Council), which comprises the statement of financial position as at 30 June 2011, and the income statement and statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes 1 to 31 comprising a summary of significant accounting policies and other explanatory information and the Chief Executive Officer's Statement of the Group comprising the Council and the entity it controlled.

### *Chief Executive Officer's responsibility for the financial report*

The Chief Executive Officer (CEO) of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory of Australia Local Government Act (Local Government Act) and for such internal controls as the CEO determines is necessary to enable the preparation of the financial report that is free from material misstatement whether due to fraud or error.

### *Auditor's responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the CEO, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act and Australian Accounting Standards, a view which is consistent with our understanding of the Council's and the Group's financial position and of their performance and cash flows.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





### *Independence*

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements, and the Local Government Act.

### *Auditor's opinion*

In our opinion:

(a) the financial report of Darwin City Council is in accordance with the Northern Territory of Australia Local Government Act, including:

- (i) giving a true and fair view of the Council's and the Group's financial position as at 30 June 2011 and of their performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards.

KPMG

Clive Garland  
*Partner*

Darwin

28 October 2011

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*Cullen Bay*



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