

CITY OF DARWIN
Annual Report
2011/2012



2011/2012

*City of Darwin
Annual Report*

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The City of Darwin had two occupants in the Office of Lord Mayor for the period 1 July 2011 until 30 June 2012 (Graeme Sawyer and Katrina Fong Lim).

Graeme Sawyer was appointed Lord Mayor in March 2008 until the Local Government Elections in March 2012, when Katrina Fong Lim was elected as Lord Mayor.

Message from the Lord Mayors

Lord Mayor Graeme Sawyer
(July 2011 – March 2012)



I am proud of all that was achieved in the four years that I was Lord Mayor of Darwin.

I was fortunate to be able to progress issues of local and national significance such as the City Centre Revisitation project (branded MY0800) and being the Chair of the Council of Capital City Lord Mayors (CCCLM). As the Chair of the CCCLM I was able to be at the forefront in advocating for the Australian Government's National Urban Policy and to represent the CCCLM on Minister Burke's Sustainable Population Strategy.

I would like to thank my fellow Aldermen and the staff of the City of Darwin for their help and support during my four year term. I also wish the best for Lord Mayor Fong Lim and the 21st Council of Darwin in building a sustainable future for the people of Darwin and ensuring that our city continues to be a great place to live, work and play.

Lord Mayor Katrina Fong Lim
(April 2012 – Current)



Welcome to the City of Darwin 2011/2012 Annual Report, the first for the 21st Council of Darwin.

The past and present City of Darwin Elected Members and staff, together, have worked hard to deliver many exciting initiatives, key infrastructure and core program delivery for the benefit of the Darwin community. This Council is committed to

maintaining financial sustainability and has ended the year in a sound financial position.

The City of Darwin continues to achieve the goals and outcomes as defined in our *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*, the results of which are identified throughout this report.

Key Highlights

Council undertakes many activities throughout the year for the Darwin community and I would like to take this opportunity to highlight just a few.

February 2012 marked 70 years from the first attack on Australian soil at Darwin by enemy forces. The City of Darwin in collaboration with the NT Government, the Australian Government and the local community held a two week commemorative program of events which recognised the people who fought and defended our northern border, and the men, women and children who were forced to evacuate.

The City of Darwin officially launched the Healthy Darwin program in March 2012 which will run through to June 2014. This national initiative plans to develop and support a range of programs and activities which promote lifestyle change for low income earners who may be at risk of chronic disease and obesity. The Healthy Darwin program offers low income earners free or subsidised participation in a range of activities including; healthy cooking and gardening workshops, Healthy Eating, Activity and Lifestyle Program (HEAL), mini health checks, Heart Foundation walking groups as well as weekly group exercise programs and a number of community events.

The inauguration of the 21st Darwin Council was held on 3 April 2012. Six returning Aldermen and six new Aldermen were inaugurated in addition to myself as Lord Mayor of Darwin. The night was well attended by many family, friends and community members and included a beautiful rendition of the National Anthem performed by the very talented Kate Huntingford.

Within three months the 21st Council developed a comprehensive Municipal Plan with a minimum rate rise. Throughout our term, the 21st Council will continue to seek our community's views, so make sure you keep in contact with your local Alderman.



Partnerships

The City of Darwin continues to work with our neighbouring councils through the Top End Regional Organisation of Councils (TOPROC). TOPROC is committed to working together on mutually beneficial activities to ensure that our communities are productive, sustainable, liveable and socially inclusive and are well placed to meet future challenges and growth. Since the March 2012 Local Government Elections, each member council of TOPROC has had a new Mayor/President. The new membership is currently working together on a Regional Development Framework to ensure the sustainable development of our Greater Darwin Region.

As a capital city council, the City of Darwin continues to be a member of the Council of capital city Lord Mayors (CCCLM). CCCLM provides national

leadership for the effective co-ordination and representation of the special interests of the Capital Cities of the Australian States and Territories. The CCCLM continues to lobby Australian Government and Opposition Ministers in order to enhance the planning of Australia's capital cities and progress issues of national significance including key infrastructure requirements.

Finally, I would like to thank all past and present Elected Members and Council staff for their continued commitment and dedication to our city. I would also like to especially thank our many volunteers for their assistance in delivering Council projects and events.

Katrina Fong Lim



Inauguration

The 2011/2012 year has been very productive with the development and completion of many initiatives as well the continued building and strengthening of key partnerships.

I am very proud of what has been achieved this year, with a focus on enhancing Darwin's unique lifestyle and tropical feel with a spotlight on the environment and sustainability.

Awards

Council has had success in being recognised for many awards within the year. These include being the Northern Territory winners in the Parks and Leisure Australia Awards of Excellence and Heart Foundation Healthy Community Awards, as well as Council's Risk and OHS Advisor winning the Local Government Managers Australia (SA/NT Division) 2012 Risk Manager of the Year.

These awards are only highlighting a few in which we have been successful, however they reflect the dedication and commitment our staff and Elected Members have to our city and to ensuring we are well set for the future.

Key Projects

In May 2011 the City of Darwin approved a project to reconstruct and resurface Cavenagh Street from Daly Street to Searcy Street utilising Australian Government funding through the Roads to Recovery Program.

Based on sound asset management principles and road condition data, Cavenagh Street was identified as a high priority for upgrade as it is a major CBD road that is more than 50 years old and is approaching the end of its effective useful life.

During 2011/2012 Council developed an extensive community engagement plan for the project. The plan included face to face discussions with key stakeholders (including the business owners/occupants along both sides of the affected section of Cavenagh Street, the Taxi Council and the Public Transport section of the Northern Territory Government), media releases, radio advertising and regular information updates on Council's website. Council staff will continue to consult with the community throughout the life of the project. Construction will be completed by December 2012.

Another significant project was the launch of the *Climate Change Action Plan 2011/2020*. The Action Plan includes a number of internal Council actions and external community actions; all aimed at reducing greenhouse gas emissions and improving our biodiversity, water and air quality.

The City of Darwin undertook a Brand Refresh Project in 2011. Responses to a community survey and focus groups suggested that Council needed to position itself as a forward thinking, progressive and community focussed organisation. The project outcomes were a refreshed logo and colour palette and officially changing our name from Darwin City Council to the City of Darwin. Incrementally programs were undertaken to update external signage, marketing materials, uniforms, the website, forms and stationary. The change over to the City of Darwin will continue to progress throughout the coming year.

Grant Funding

In terms of grant funding Council was successful in securing \$4.4 million Federal and Territory Government and private sector grant funding, for 13 projects, which was vital in the many events and projects Council undertook. A notable grant was the \$349,900 NBN Digital Hubs Program project. In addition to this, Council also received \$2.9 million reimbursement for Cyclone Carlos. Grant funding allows Council to implement key projects without any additional burden on our rate payers.

Council provided \$100,000 to local community organisations through its Community Grants Program. A further \$50,000 funding round was also provided for the Environmental Grants Program to specifically assist community organisations in the development of climate change and environment projects.





Our Community

The City of Darwin undertook its Annual Community Satisfaction Survey in July 2011.

Of particular note was the extremely high level of satisfaction expressed by participants on the quality of service from the front counter staff at the Civic Centre.

This is something I am extremely proud of as I know our staff go above and beyond to ensure the best customer service is met, whether it be at the front counter or from any other part of our organisation.

This is just a small snapshot of the work that has been undertaken throughout 2011/2012 and I would like to congratulate and thank the City of Darwin for their ongoing work.

My thanks go to all staff, contractors and volunteers for their support and dedication during the past year.

I continue to look forward to the years ahead and the challenges we will meet to enhance the lifestyle for all of our community.

In closing I would like to personally thank the Lord Mayor and Elected Members for the support they have provided me in leading the organisation over the last 12 months.

Brendan Dowd
CHIEF EXECUTIVE OFFICER

The Lonely Planet listed Darwin as one of the world's top ten cities to visit in 2012.



Overview





Nightcliff Market

Darwin – city profile

Darwin is the capital city of the Northern Territory, situated on the Timor Sea and is well known as Australia's gateway to world class nature and cultural experiences.

Darwin's proximity to Asia also makes it an important Australian gateway to countries such as Indonesia and East Timor. The city itself is built on a low bluff overlooking the harbour. Darwin, like the rest of the Top End, has a tropical climate, with a Wet and a Dry season, and is known for its consistently warm to hot climate throughout the year. It receives heavy rainfall during the Wet, and is well known for its spectacular lightning.

Darwin has developed into a thriving, vibrant destination renowned for its tropical lifestyle and colourful characters with shady parks, a pedestrian mall, a large variety of restaurants, pubs and clubs and an entertainment strip as well as being home to many festivals and sporting events. Local markets are also an important part of Darwin life.

Darwin residents and visitors dine on Asian-influenced food, enjoy an outdoor lifestyle and the beauty of some of the world's most important natural places which it has at its doorstep. The Lonely Planet listed Darwin as one of the world's top ten cities to visit in 2012.

Getting to Darwin is easy from most Australian capital cities with a direct flight to Darwin being around four hours. Darwin International Airport is located only 12.5km from Darwin city and it has regular flights arriving daily from all Australian capital cities, Cairns and Broome. The Ghan travels to Darwin from Adelaide, with the journey operating twice weekly and taking two nights in either direction. Cruise ships also regularly dock at the Darwin Wharf Precinct for stopovers.

The municipality of Darwin comprises of 30,462¹ households and covers 36 suburbs plus the RAAF and Navy Bases and the Darwin International Airport.

Darwin People

The original inhabitants of the greater Darwin area are the Larrakia people. On 9 September 1839, HMS Beagle sailed into Darwin Harbour during its surveying of the area. John Clements Wickham named the region "Port Darwin" in honour of their former shipmate Charles Darwin, who had sailed with them on the ship's previous voyage. The settlement became the town of Palmerston in 1869, and was renamed 'Darwin' in 1911. Having been almost entirely rebuilt twice, once due to Japanese air raids during World War II, and again after being devastated by Cyclone Tracy in 1974, Darwin is one of Australia's most modern capitals.

The Greater Darwin Region has a population of approximately 129,000, making it by far the largest and most populated area in the sparsely populated Northern Territory, but the least populous of all Australia's capital cities. The Greater Darwin Region represents 55% of the entire Northern Territory population. It is the smallest and most northerly of the Australian capital cities, and acts as the Top End's regional centre. Darwin has grown from a pioneer outpost and small port into one of Australia's most modern and multicultural cities.

Darwin covers an area of 112 square kilometres which includes the central business district and surrounding suburbs and represents over a third of the entire Northern Territory population.

¹ This figure is per the 2011 Census data

City of Darwin – Key Statistics

	2011		2006		2001		Change 2001 to 2011
	Number	%	Number	%	Number	%	Number
Usual resident population							
Total population	72,930	100	66,290	100	64,342	100	-
Males	37,826	51.9	34,208	51.6	33,369	51.9	0
Females	35,104	48.1	32,082	48.4	30,973	48.1	0
Population characteristics							
Indigenous	6,155	8.4	6,233	9.4	5,752	8.9	403
Australian born	45,443	62.3	45,408	68.5	44,616	69.3	-827
Overseas born	19,458	26.7	14,185	21.4	13,980	21.7	5,478
Australian citizens	55,724	76.4	55,083	83.1	55,188	85.8	536
Average household size (persons)	2.6	-	2.5	-	2.6	-	0
Median total household income (\$/weekly)	1,809	-	1,286	-	1,199 ²	-	610
Median mortgage repayment (\$/monthly)	2,167	-	1,343	-	1,199 ³	-	968
Median rent (\$/weekly)	360	-	200	-	199 ⁴	-	161
Age structure							
Infants 0 to 4 years	4,861	6.7	4,427	6.7	4,536	7.0	325
Children 5 to 17 years	11,903	16.3	11,793	17.8	12,116	18.8	-213
Adults 18 to 64	50,879	69.7	46,101	69.5	44,745	69.5	6,134
Mature Adults 65 to 84	4,976	6.8	3,723	5.6	2,715	4.2	2,261
Seniors >84 years	313	0.4	245	0.4	224	0.3	89
Median Age	34	-	33	-	33	-	1

Source: ABS 2011 Census data, based on usual place of residence

City of Darwin Infrastructure	2011/2012
Amount of green space in the Darwin municipality	655 hectares
% of irrigated versus non-irrigated green space	42.39%
Quantity of water used per hectare of green space in the Darwin municipality	1,611 kl
Total kilometres of Council managed sealed roads	420km
Percentage of road length resealed to total sealed roads	3%
Total kilometres of Council footpaths	362km
Total kilometres of Council shared paths	57km
Total kilometres of Council managed storm water pipes	362km
Total kilometres of Council managed lined open drains	15km
Total number of driveways	17,900

^{2,3} 2001 Census data reports a median range from \$1,000 - \$1,199

⁴ 2001 Census data reports a median range from \$150 - \$199



Goal 1 – Collaborative Relationships

- In partnership with the Australian Government Liveable Cities Program (Dept of Infrastructure and Transport) and the Northern Territory Government, the City of Darwin was successful in gaining grant funding for the development of a CBD Precinct Based Masterplan.

The Precinct Based Master Plan will identify how we will accommodate a growing and changing population and how we can build our economy.

- The City of Darwin is a member of the Council of Capital City Lord Mayors (CCCLM) which brings together all of the capital city councils to progress issues of national significance and strengthen relationships with the Australian Government to develop initiatives to build national prosperity.

Goal 2 - Lifestyle

- The City of Darwin libraries celebrated the National Year of Reading with a focus on membership drives at local primary schools.
- Council continued to support a large number of local organisations through the provision of Gig Gear, Fun and Games Equipment, the waiving of fees, face painters and aluminium staging.

Goal 3 – Connectivity

- Council increased the number of Animal Management Rangers throughout the year to facilitate a more effective and consistent level of service for the Darwin community.

Goal 4 – Environmental Sustainability

- Council's Climate Change Action Plan 2011/2020 was launched in December 2011. The Action Plan includes both internally focussed actions and community actions all aimed at reducing greenhouse gas emissions and tackling the issue of climate change.
- Council's new interactive online portal "Sustainability@TheTop" went live in June 2012.



Mindil Beach

Goal 5 – Cohesive Community

- Following a successful application to the Federal Government, a new Liberty Swing was installed adjacent to the Lake Alexander Regional Playground at East Point Reserve.
- Council funded 24 applications from not for profit incorporated associations to the total value of \$93k for community projects. In addition to this, various additional projects and activities also received funding and support from Council.

Goal 6 – Branding Darwin

- Council commemorated the 70th Anniversary of the Bombing of Darwin with a two week program of activities. The 19th February is now formally recognised as the Bombing of Darwin Day; a national day of observance.
- The City of Darwin commenced a "Brand Refresh" project and developed a strategy to promote the Council as a forward thinking, progressive and community focussed organisation. The Minister of Local Government formally gazetted the change of name to the City of Darwin on 3 August 2012.

Goal 7 – Governance

- Council continued to develop and enhance its risk management framework throughout 2011/2012 and has now embedded a cyclical program of monitoring and revising Council's strategic and operational risk management activities.
- Council successfully obtained \$4.4 million in additional revenue through grant funding. Grant funding is an important revenue stream as it allows Council to deliver additional projects for the direct benefit of our community.



Outstanding Achievements

Throughout 2011/2012 Council was successful in the following award categories.

Award	Category	Status Achieved	Program or Project Awarded
National			
Parks and Leisure Australia Awards of Excellence	Design, Development and Management Award for "Open Space Development"	State Winner	Nightcliff Foreshore Development
Heart Foundation	Healthy Community Awards (populations greater than 15,000)	State Winner	Healthy Darwin Program, Workforce Wellbeing Committee, Homeless Connect, Outdoor Exercise Stations and Historic Signage and Lake Alexander All Access Playground
2012 Australasian Reporting Awards	Annual Report of the Year	Silver Award	2010/2011 Annual Report
Australian Marketing Institute	2012 NT Award for Marketing Excellence	State Winner	City of Darwin Brand Refresh Project
Northern Territory / South Australia			
Local Government Managers Australia: Leadership Excellence Awards 2012 (SA/NT Division)	2012 Risk Manager of the Year	Won the category	Risk and OHS Advisor
Local Government Managers Australia: Leadership Excellence Awards 2012 (SA/NT Division)	Leadership in Financial Management	Finalist	Manager Finance
Local Government Managers Australia: Leadership Excellence Awards 2012 (SA/NT Division)	2012 Emerging Leader of the Year	Finalist	Manager Strategy and Outcomes
Local Government Managers Australia	2012 Management Challenge	NT Winner	The City of Darwin team consisted of:- Team Coordinator Development and Waste Management, Manager Climate Change and Environment, Digital Marketing and Communications Officer, Ranger, Manager Karama Library and Technical Officer Parks - Operations



Risk Manager of the Year Award Winner Tony Simons

Overview

Goal 1 - Collaborative Relationships

Goal 2 - Lifestyle

Goal 3 - Connectivity

Goal 4 - Environmental Sustainability

Goal 5 - Cohesive Community

Goal 6 - Branding Darwin

Goal 7 - Effective Governance

Financials

A Year in Darwin

July 2011

Council was a proud sponsor of the 60th Darwin Royal Show.

The City of Darwin marquee won the Best Community Exhibit award at the 2011 Royal Darwin Show with attractions such as Bananas in Pyjamas, Scotty from ABC3's Prank Patrol, an animal education display by PAWS and a comprehensive recycling and waste display.

The City of Darwin hosted a Freedom of Entry as part of Navy Week.

The Royal Australian Navy's Darwin base HMAS Coonawarra, and visiting warship HMAS Darwin, exercised their right to Freedom of Entry to the City of Darwin.

Navy Week celebrated 100 years of the seagoing service.

August 2011

The City of Darwin, on behalf of the entire community, welcomed home Defence Force personnel who had been serving in Iraq, Afghanistan and Timor-Leste.

More than 1,000 Defence Force members were accompanied by ASLAVS and Bushmasters to march through the city.

Council Libraries presented a series of seminars and events on how to cut emissions and save money to reduce the footprint on the planet.

The Casuarina Library Courtyard was the venue for "eco fashionista", a free event to show how you can look great, and at the same time, save money by recycling.

Council hosted Disability Awareness Week celebrations with the 2011 theme of "Be What You Want To Be".

Events held during the week provided information about disability services and raising awareness of disability issues.

September 2011

Council held its annual pre-cyclone clean-up, encouraging all residents to remove any items which could become dangerous in the event of a cyclone. Council collected 398 tonnes (up from 396 tonnes in 2010).

October 2011

Council proudly supported Anti-Poverty Week for the second year. A range of events took place locally and around Australia to raise awareness of poverty.

Council called on the community to submit photographs for "The Community Lens", a cross-cultural photographic exhibition to support the 70th Anniversary of the Bombing of Darwin.

Council supported National Children's Week, which celebrates the right of children to enjoy childhood. It aims to heighten awareness of the needs of children, promote knowledge of services and to stimulate education in quality child care.

November 2011

Central to organising resources and dealing with a community emergency is the state of the art software package, Guardian. The system was introduced five years ago with a successful cyclone simulation conducted annually since.

Dubbed "Cyclone Drosso", Council carried out its annual cyclone simulation to ensure all systems were in place to best deal with a potential emergency.

Council got behind National Recycling Week with a number of activities and events, including the Recycled Art Festival.

The Festival was held at Casuarina Library over two days and highlighted the achievements of artists, schools and community organisations who created art from recycled materials.

December 2011

The City of Darwin welcomed the news that the Bombing of Darwin was to be recognised as a nationally historic day.

Council's GRIND team celebrated another year of working with young artists with the official opening of the Youth Arts Exhibition.

The Exhibition is an annual initiative run by Council's GRIND team, who are responsible for the award winning 'for young people, by young people' website www.grindonline.com.au.

To celebrate Christmas, Council held a family fun day at Raintree Park and throughout The Mall.

The day included live local music, jumping castles, face painting and roving entertainment plus a special performance by the Parap Primary School choir. There was also a special appearance by Santa.



January 2012

Council held a major ceremony, which included a Flag Raising and Citizenship Ceremony on Australia Day.

The event also included the presentation of the Australia Day Awards, being:

- Felix Ho - Darwin Citizen of the Year Award
- Matt Heffernan - Darwin Young Citizen of the Year Award, and
- My Sisters' Kitchen - Darwin Community Event of the Year Award.

The Ceremony was followed by a 21 gun salute at the Cenotaph.

February 2012

Throughout February, Council facilitated a special program of events to commemorate the 70th Anniversary of the Bombing of Darwin.

Council launched the National Year of Reading at the City Library.

The National Year of Reading 2012 is about children learning to read and for keen readers to find new sources of inspiration.

March 2012

Council was proud to be involved in International Women's Day for the fourth consecutive year and encouraged women of all ages to join in on the International Women's Day Walk to raise awareness of the role, dignity and strengths of women in our society.

Healthy Darwin was launched by the City of Darwin.

The aim of Healthy Darwin is to increase access to healthy lifestyle information and activities through new and existing programs.

Healthy Darwin also aims to increase social inclusion and community wellbeing.

Healthy Darwin is supported by the Australian Government as part of the National Partnership Agreement on Preventative Health.

April 2012

April 3 2012 saw the inauguration of the 21st Darwin Council. The City of Darwin welcomed a new Lord Mayor and six new Aldermen, representing a 55% turnover of members.

If you saw a couch zooming around Darwin that looked like a colourful page from a magazine, you weren't mistaken!

The initiative, *'A word from the couch'* was part of launching the City of Darwin's new youth leisure program which aims to partner closely with the youth community to create and deliver year round activities exclusively for young people by young people.

The couch was placed around various venues during Darwin's celebrations of National Youth Week.

Supported by Council, the Darwin City Retailers Association, held an Easter Egg Hunt in The Mall.

May 2012

In association with the Darwin City Retailers Association and the Cancer Council NT, the Lord Mayor hosted a "Biggest Morning Tea" event in The Mall raising over \$3,000.

Council's Casuarina, City, Karama and Nightcliff Libraries joined more than 1,110 organisations Australia wide to simultaneously read Darwin author Nick Bland's picture book *The Very Cranky Bear*.

Darwin's Library and Information Week kicked off with a 'flash mob' of people engrossed in their favourite novels on the side of Tiger Brennan Drive.

Library and Information Week, supported by the Australian Library and Information Association promotes the value of reading and literacy, the importance of Australia's book industry and the role of libraries.

June 2012

The City of Darwin was presented with a silver award for the 2010/2011 Annual Report at the Australasian Reporting Awards.

The Challenge, a Sustainability Week 2012 event, provided the opportunity for students to discuss, explore and learn about climate change and sustainability issues in a fun and friendly atmosphere.

Council congratulated Darwin High School who were the winners of "The Climate Change Challenge".

Council celebrated 60 years of the Queen's reign at Raintree Park.

Council provided an opportunity for the community to celebrate the Queen's Diamond Jubilee by providing a cake and a public "Message Book" for members of the public to write their celebratory message to Her Majesty the Queen.

Overview

Goal 1 -
Collaborative
Relationships

Goal 2 -
Lifestyle

Goal 3 -
Connectivity

Goal 4 -
Environmental
Sustainability

Goal 5 -
Cohesive
Community

Goal 6 -
Branding Darwin

Goal 7 -
Effective
Governance

Financials

Financial Overview

Overview

The Management Discussion and Analysis on the financial statements covering the 2011/2012 financial year analyses the activities undertaken by City of Darwin and does not take into account the activities of Darwin Entertainment Centre, which have been consolidated into Council's financial statements.

Council's financial results for the 2011/2012 financial year were consistent with the performance achieved in the previous year and the performance budgeted for.

2011/2012 Results Overview

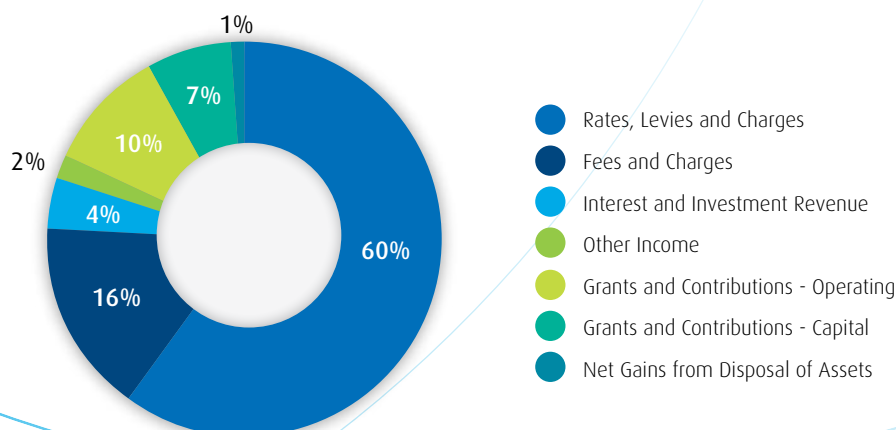
Total Income	\$87.3M
Total Expenses	\$80.7M
Net Operating Result	\$6.6M
Operating Result before Capital Income	\$0.1M
Total Assets	\$856.9M
Total Liabilities	\$20.2M
Net Assets	\$836.7M
Total Cash and Investments	\$53.5M

In 2009 Council undertook an external review, which found it was financially sustainable. Performance indicators demonstrate that Council has achieved satisfactory results in key areas of operating surplus, debt management and receivables collection performance. The liquidity performance indicator demonstrates that Council has a strong level of liquidity. These factors along with minimum levels of debt mean that Council is well placed to respond to opportunities or react to unforeseen events.

Financial Performance

Total Income

Council income is derived from various sources including rates, levies and charges, fees and charges, interest and investment revenue, other income and grants and contributions. A breakdown of Council's 2011/2012 income is shown below.



TOTAL INCOME	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Rates, Levies and Charges	\$51.9M	\$49.7M	\$48.8M	\$43.8M	\$39.9M
Fees and Charges	\$14.0M	\$12.6M	\$12.0M	\$10.7M	\$10.0M
Interest and Investment Revenue	\$3.1M	\$3.1M	\$2.3M	\$2.4M	\$3.0M
Other Income	\$2.1M	\$1.9M	\$1.6M	\$1.2M	\$1.3M
Grants and Contributions - Operating	\$9.1M	\$5.6M	\$5.2M	\$5.1M	\$5.4M
Grants and Contributions - Capital	\$6.5M	\$2.5M	\$10.4M	\$14.7M	\$16.4M
Net Gains from Disposal of Assets	\$0.7M	\$0.0M	\$0.0M	\$0.4M	\$0.0M
TOTAL	\$87.3M	\$75.5M	\$80.2M	\$78.2M	\$76.1M



Total income received during 2011/2012 was \$87.3M. Total income increased by \$11.8M from the previous year predominantly due to recognition of assets received free of charge of \$5.1M and receipt of NDRRA funding of \$2.9M.

Rates, levies and charges were 4.4% higher than the previous year, which is in line with the forecast increase in ordinary rates of 4.5%.

Fees and charges were 11% higher than the previous year due to an increase in commercial waste fees as waste is now accepted from Palmerston, on street parking fees due to an increase in hourly charges and development permit fees resulting from increased construction activity.

Interest and investment revenue remained consistent with the previous year despite an increase in cash and investment balances of \$8.7M. This is due to the decrease in interest rates during 2011/2012.

Other income was \$0.2M higher than the previous year due to recognition of income resulting from the changeover of a printing contract, which was offset by expenditure.

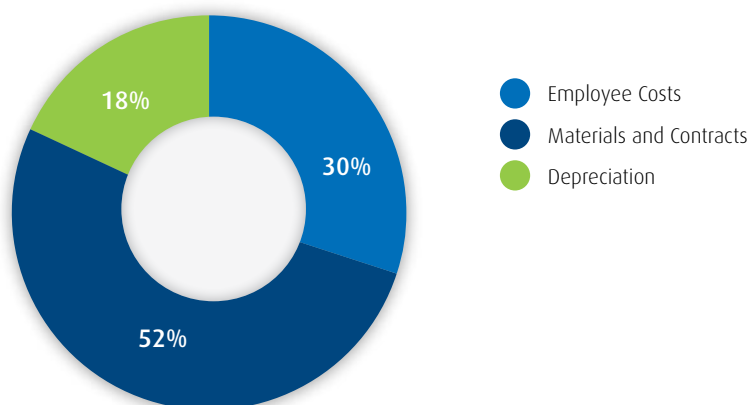
Operating grants and contributions were \$3.5M higher than the previous year due to the receipt of Natural Disaster Relief and Recovery Arrangements (NDRRA) funding of \$2.9M for costs associated with Cyclone Carlos.

Capital grants and contributions were \$4.0M higher than the previous year to the recognition of non-cash developer contributed assets referred to as "assets received free of charge". These assets consist of roads, pathways and stormwater drainage from the Lyons suburb development stages 8-12.

In 2011/2012 a net gain on disposal of assets of \$0.7M was recognised due to the sale of road reserve resulting in a profit on sale of assets as road reserve is not under title.

Operating Expenses

Operating expenses consist of employee costs, borrowing costs, materials and contracts, depreciation and other expenses but excludes capital expenditure. A breakdown of Council's 2011/2012 operating expenses is shown below.



OPERATING EXPENSES	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Employee Costs	\$24.1M	\$22.9M	\$21.6M	\$20.9M	\$18.7M
Materials and Contracts	\$41.8M	\$41.1M	\$38.3M	\$32.9M	\$35.0M
Finance Costs	\$0.3M	\$0.3M	\$0.3M	\$0.3M	\$0.4M
Depreciation	\$14.5M	\$12.6M	\$14.2M	\$14.0M	\$13.3M
Net Losses from Disposal of Assets	\$0.0M	\$1.3M	\$0.3M	\$0.0M	\$0.0M
TOTAL	\$80.7M	\$78.2M	\$74.7M	\$68.1M	\$67.4M

Total operating expenses were \$80.7M in 2011/2012, which was an increase of 3.2% over the previous year.

Employee costs were 5.2% higher than the previous year. Predicted EBA pay and increment increases were approximately 5% with the remaining increase related to the introduction of a Single Line Structure to streamline awards.

Materials and contracts were 1.7% higher than the previous year. In 2010/2011 \$4.5M was transferred from capital expenditure to the operating result as it didn't meet the definition of capital. In 2011/2012 this transfer is only \$1.4M. Excluding these transfers, the increase was \$3.8M with \$2.1M pertaining to waste management due to costs associated with capping the existing waste cell and professional advice on the development plan, construction of the new cell and introduction of the carbon price.

Finance costs were consistent with the previous year and represent the interest on the loan taken out in 2006/2007.

Depreciation is 15% higher than the previous year. This is due to an increase in infrastructure asset values resulting from the revaluation conducted as at 30 June 2011.

In 2011/2012 no loss on disposal on assets was recognised as a net gain on disposal of assets was made, which is disclosed under income.

Net Operating Result

Council's net operating result for 2011/2012 is shown below. The result before and after capital income is shown.

NET OPERATING RESULT	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Operating Result before Capital Income	\$0.1M	(\$5.2M)	(\$4.9M)	(\$4.6M)	(\$7.7M)
Net Operating Result	\$6.6M	(\$2.7M)	\$5.5M	\$10.1M	\$8.7M

The operating result before capital income was a \$0.1M surplus in 2011/2012. This was aided by the receipt of NDRRA funding of \$2.9M in June 2012.

The net operating result after capital income is variable as capital grants and contributions are not consistent from year to year. In 2011/2012 it was a \$6.6M operating surplus due to the recognition of assets received free of charge of \$5.1M.

Capital Expenditure

Council's capital expenditure for 2011/2012 is shown below. It excludes assets received free of charge.

CAPITAL EXPENDITURE	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
TOTAL	\$8.1M	\$13.1M	\$11.0M	\$11.1M	\$11.0M

The level of capital expenditure for 2011/2012 is lower than the previous year due to a number of projects deferred to the 2012/2013 financial year. Capital expenditure is affected by the level of grant funding received for projects and any other large projects planned by Council.

Actual Performance against Revised Budget

Council's budget is regularly reviewed to ensure targets are being met for both income and expenditure. The analysis is based on the revised 2011/2012 budget.

TOTAL INCOME	2011/2012 Actual	2011/2012 Budget	Variance	% Variance
Rates, Levies and Charges	\$51.9M	\$52.2M	-\$0.4M	-1%
Fees and Charges	\$14.0M	\$14.3M	-\$0.3M	-2%
Interest and Investment Revenue	\$3.1M	\$2.6M	\$0.6M	22%
Other Income	\$2.1M	\$2.0M	\$0.1M	5%
Grants and Contributions - Operating	\$9.1M	\$6.1M	\$2.9M	48%
Grants and Contributions - Capital	\$6.5M	\$9.1M	-\$2.6M	-29%
Net Gains from Disposal of Assets	\$0.7M	\$1.6M	-\$0.9M	-58%
TOTAL	\$87.3M	\$87.8M	-\$0.5M	-1%



OPERATING EXPENSES	2011/2012 Actual	2011/2012 Budget	Variance	% Variance
Employee Costs	\$24.1M	\$25.3M	-\$1.2M	-5%
Materials and Contracts	\$41.8M	\$41.4M	\$0.4M	1%
Finance Costs	\$0.3M	\$0.3M	\$0.0M	-1%
Depreciation	\$14.5M	\$14.6M	-\$0.2M	-1%
TOTAL	\$80.7M	\$81.6M	-\$0.9M	-1%
NET OPERATING RESULT	\$6.6M	\$6.2M	\$0.4M	6%
CAPITAL EXPENDITURE	2011/2012 Actual	2011/2012 Budget	Variance %	Variance
TOTAL	\$8.1M	\$19.8M	-\$11.7M	-59%

Rates, levies and charges were lower than budget due to rates 'growth' not eventuating in 2011/2012. This was estimated at 1% of general rate income.

Fees and charges were \$0.3M lower than budget due to dog registration income (\$0.1M) and parking infringement income (\$0.2M) not achieving the 2011/2012 budget forecast.

Interest and investment revenue was \$0.6M higher than budget due to the budget being based on a lower level of investment holdings than actually held during 2011/2012.

Other income was \$0.1M higher than budget predominantly due to income from Activate NT activities and recovered legal fees exceeding the 2011/2012 budget forecast.

Operating grants and contributions were \$2.9M higher than budget due to receipt of NDRRA funding of \$2.9M in June 2012. Notification that the funding was to be received occurred after the final budget review in 2011/2012.

Capital grants and contributions were \$2.6M lower than budget due to Roads to Recovery capital grant income that was budgeted for but not received during 2011/2012 as the project commenced at the end of the financial year.

The net gain from disposal of assets was \$0.9M lower than budget due to gross capital income from vehicle and plant trade ins budgeted for rather than the net capital gain or loss. This does not have any impact on cashflow.

Employee costs were lower than budget by 5% or \$1.2M. Offsetting this, employee leave entitlement provisions increased by \$0.7M and contracted temporary staff costs, which are disclosed under materials and contracts, exceeded the budget by \$0.7M.

Materials and contracts were \$0.4M higher than budget. If the transfer of \$1.4M of capital expenditure to the operating result is excluded as the budget remains in the capital works program, materials and contracts expenditure is \$1M lower than budget in 2011/2012. This is due to a number of operating projects deferred to the 2012/2013 financial year.

Finance costs representing the interest on the loan taken out in 2006/07 was in line with the budget forecast.

Depreciation was lower than budget by 1% as the budget was based on the average historical depreciation rates revised for the impact of the infrastructure revaluation that occurred as at 30 June 2011.

Council budgeted to spend \$19.8M on capital expenditure during 2011/2012, which included \$11.0M in deferred capital expenditure brought forward from 2010/2011. Capital expenditure in 2011/2012 was \$8.1M. This is \$11.7M less than budget as \$8.6M has been deferred to the 2012/2013 financial year and \$1.4M was transferred from capital expenditure to the operating result. The remaining \$1.7M was transferred to cash-backed reserves in capital project savings. Some of the projects deferred to the 2012/2013 financial year include the upgrade of Cavenagh Street \$2.9M, infrastructure works at Nightcliff Foreshore \$1.0M and vehicle and machinery replacement \$1.1M.

Revised Budget compared to Original Budget

Council adopts an Original Budget at the commencement of each financial year then conducts a quarterly revision of the budget. The resulting budget is referred to as the Revised Budget. The differences between the Original Budget and the Revised Budget for 2011/2012 are analysed below.

TOTAL INCOME	2011/2012 Revised	2011/2012 Original	Variance	% Variance
Rates and Annual Charges	\$52.2M	\$52.2M	\$0.0M	0%
Fees and Charges	\$14.3M	\$14.0M	\$0.3M	2%
Investment Interest	\$2.6M	\$2.6M	\$0.0M	0%
Other Income	\$2.0M	\$1.6M	\$0.4M	22%
Grants and Contributions - Operating	\$6.1M	\$5.5M	\$0.6M	11%
Grants and Contributions - Capital	\$9.1M	\$0.4M	\$8.7M	2160%
Net Gain on Disposal of Assets	\$1.6M	\$0.9M	\$0.7M	75%
TOTAL	\$87.8M	\$77.2M	\$10.6M	14%
OPERATING EXPENSES	2011/2012 Revised	2011/2012 Original	Variance	% Variance
Employee Costs	\$25.3M	\$25.0M	\$0.3M	1%
Materials and Contracts	\$41.4M	\$37.1M	\$4.3M	12%
Finance Costs	\$0.3M	\$0.3M	\$0.0M	0%
Depreciation	\$14.6M	\$12.3M	\$2.3M	19%
TOTAL	\$81.6M	\$74.7M	\$6.9M	9%
NET OPERATING RESULT	\$6.2M	\$2.5M	\$3.7M	150%
CAPITAL EXPENDITURE	2011/2012 Revised	2011/2012 Original	Variance	% Variance
Total	\$19.8M	\$11.0M	\$8.8M	80%

The budget for rates and annual charges was not varied during 2011/2012. The budget for fees and charges increased by \$0.3M during 2011/2012 predominantly due to development permit fees resulting from increased construction activity.

The budget for investment interest was not varied during 2011/2012.

The budget for other income increased by \$0.4M during 2011/2012 due to recognition of income resulting from the changeover of a printing contract \$0.2M, which was offset by expenditure and recognition of higher than expected recoverable works income also offset by expenditure.

The budget for operating grants & contributions increased by \$0.6M during 2011/2012 due to recognition of grant funding provided for the Bombing of Darwin event \$0.2M, Healthy Communities Program \$0.3M and increased funding for Darwin Entertainment Centre of \$0.1M.

The budget for capital grants & contributions increased by \$8.7M during 2011/2012 due to the carry forward of \$2.6M from 2010/11 for the budget for Roads to Recovery capital grant income, recognition of assets received free of charge during 2011/2012 \$4.9M, recognition of grant funding received from NTG for infrastructure improvements on the Nightcliff Foreshore \$1M and recognition of car parking shortfall developer contributions received in 2011/2012 \$0.2M.

The budget for net gain on disposal of assets increased by \$0.7M during 2011/2012 due to the recognition of income received from the sale of road reserve resulting in a profit on sale of assets as road reserve is not under title. The budget for employee costs increased by \$0.3M during 2011/2012 due to carry forward of employee costs budget from 2010/11 for various programs \$0.1M and the reallocation of the 2011/2012 budget for various programs \$0.2M including the Healthy Communities program.

The budget for materials & contracts increased by \$4.3M during 2011/2012 due to costs associated with the increase in the budget for other income \$0.4M and operating grants & contributions \$0.6M both described above. \$1.5M related to the carry forward of materials & contracts budget from 2010/11 for various programs. The 2011/2012 budget for Shoal Bay operating costs increased by \$1.4M due to costs associated with capping the existing waste cell and professional advice on the development plan, construction of the new cell and introduction of the carbon price. The remaining increase relates to the recognition of costs incurred in 2011/2012 related to Cyclone Carlos \$0.3M and increased legal costs \$0.1M.



The budget for finance costs was not varied during 2011/2012.

The budget for depreciation increased by \$2.3M during 2011/2012 due to the infrastructure revaluation performed as at 30 June 2011 resulting in an increase in the depreciation expense for 2011/2012. The original budget was based on depreciation values prior to the revaluation.

Financial Position

Assets

Assets consist of current assets, which can be converted to cash in less than one year and non current assets, which consist of Infrastructure, Property, Plant and Equipment. A breakdown of Council's 2011/2012 asset balances is shown below.

ASSETS	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Cash and Cash Equivalents	\$6.6M	\$10.4M	\$9.1M	\$16.0M	\$12.3M
Investments	\$46.9M	\$34.4M	\$37.5M	\$21.9M	\$20.9M
Trade and Other Receivables	\$4.7M	\$4.6M	\$4.6M	\$2.9M	\$3.7M
Inventories	\$0.1M	\$0.1M	\$0.2M	\$0.2M	\$0.1M
Non Current Assets Held for Sale	\$1.6M	\$0.0M	\$0.0M	\$0.0M	\$0.0M
Share in Joint Venture	\$0.0M	\$0.0M	\$0.0M	\$0.0M	\$1.2M
Infrastructure, Property, Plant and Equipment	\$797.0M	\$800.8M	\$688.9M	\$607.7M	\$528.0M
TOTAL	\$856.9M	\$850.4M	\$740.2M	\$648.7M	\$566.2M

Cash and investments are considered together as any investments with a maturity of less than 3 months are classified as 'cash equivalents' for disclosure purposes. The increase in 2011/2012 from the previous year was \$8.7M and this relates to a higher level of cash backed reserves as at 30 June.

Trade and other receivables remained consistent with the previous year.

Inventories also remained consistent with the previous year.

As at 30 June 2012 Council disclosed land and improvements with a carrying value of \$1.6M as 'held for sale' as it was actively marketing the old northern suburbs depot as available for sale.

Infrastructure, property, plant and equipment decreased by \$3.8M from the previous year. Additions of \$12.6M were offset by depreciation \$14.4M, the transfer of non current assets to 'held for sale' \$1.6M and the written down value of disposals \$0.4M.

Liabilities

Liabilities consist of current liabilities, which are expected to be paid or settled in less than one year and non current liabilities, consisting of borrowings and provisions expected to be paid or settled in more than one year.

LIABILITIES	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Trade and Other Payables	\$9.4M	\$9.9M	\$11.2M	\$7.9M	\$7.6M
Current Borrowings	\$0.2M	\$0.2M	\$0.2M	\$0.1M	\$0.2M
Current Provisions	\$6.0M	\$5.5M	\$4.8M	\$4.3M	\$4.2M
Non Current Borrowings	\$4.1M	\$4.3M	\$4.5M	\$4.6M	\$4.7M
Non Current Provisions	\$0.6M	\$0.4M	\$0.7M	\$0.6M	\$0.6M
TOTAL	\$20.2M	\$20.2M	\$21.3M	\$17.5M	\$17.3M

Trade and other payables decreased by \$0.5M in 2011/2012 from the previous year due to a reduction in general creditors \$0.7M and accrued expenses \$1.1M offset by an increase in payments received in advance of \$1.2M and accrued salaries and wages \$0.1M.

Total current and non current borrowings of \$4.3M represent the principal amount to be repaid for the loan taken out in 2006/2007 to fund capital works at the Darwin Entertainment Centre and construction of a new animal pound. This loan is due to be repaid in 2027.

Total current and non current provisions of \$6.6M represent the amount required under the accounting standards to be set aside to fund employee entitlements for annual leave and long service leave.

For both borrowings and provisions where the amount is legally due and payable within 12 months it must be disclosed as current.

Net Community Assets and Equity

Net community assets increased by the net operating result of \$6.6M, which resulted in total community equity increasing by the same amount. This is related to the increase in reserves with cash backed reserves increasing by \$7.8M over the previous year.

NET COMMUNITY ASSETS	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
TOTAL	\$836.7M	\$830.1M	\$719.0M	\$631.2M	\$548.9M
COMMUNITY EQUITY	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Retained Surplus	\$258.3M	\$259.5M	\$261.8M	\$261.8M	\$257.4M
Asset Revaluation Reserve	\$537.4M	\$537.4M	\$423.5M	\$341.1M	\$267.8M
Reserves	\$41.1M	\$33.3M	\$33.7M	\$28.2M	\$23.8M
TOTAL	\$836.7M	\$830.1M	\$719.0M	\$631.2M	\$548.9M

Cash Flows

Cash flows are classified as those provided by operating activities and those used in investing and financing activities.

CASHFLOWS	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Provided by: Operating Activities	\$16.3M	\$10.9M	\$18.2M	\$14.2M	\$7.3M
Used in: Investing Activities	(\$19.7M)	(\$9.1M)	(\$24.7M)	(\$10.3M)	(\$6.4M)
Used in: Financing Activities	(\$0.5M)	(\$0.5M)	(\$0.5M)	(\$0.2M)	(\$0.1M)
Net Increase/(Decrease) in Cash Held for the Year	(\$3.8M)	\$1.4M	(\$7.0M)	\$3.7M	\$0.7M

Cash provided by operating activities was \$5.4M higher in 2011/2012 than the previous year and this is reflected in the increase in cash backed reserves. Predominantly, this is due to the level of grant funding received in 2011/2012 being higher than the previous year.

Cash used in investing activities was \$10.6M higher in 2011/2012 than the previous year predominantly due an increase in investments recognised of \$12.4M.

Cash used in financing activities represents the loan principal and interest repaid and is consistent with the previous year.

Key Performance Indicators

Council has adopted a set of financial key performance indicators in line with the targets set in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. These are shown below.

% of Rate Debtors Outstanding	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	<5%	2.5%	2.4%	2.3%	1.8%	2.4%

This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.

Council's target for this indicator is less than 5% and it achieves this consistently with some slight variation between years.

Debt Servicing Ratio	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	<5%	0.6%	0.6%	0.7%	0.7%	1.0%

This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's long term capacity to repay loans.

Council's target for this indicator is less than 5%. This has been achieved consistently as Council only has one loan with a balance of \$4.3M at 30 June 2012

Liquidity Ratio	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	>1.00:1	1.06:1	1.01:1	1.03:1	1.01:1	1.07:1

This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one.

Council's target for this indicator is greater than 1:1 and it achieves this consistently. It means that, even if all cash backed reserves were utilised, Council could still cover its current liabilities with current assets.



Rates Ratio	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	60%-70%	64.3%	63.6%	65.3%	64.2%	59.3%

This indicator is designed to measure Council's ability to cover its day to day expenses through its own tax revenue.

Council's target for this indicator is between 60% and 70% and it generally remains within this range. It means that Council must rely on obtaining income other than rates to cover between 30% and 40% of its operating expenses such as fees and charges and grants and contributions.

Operating Surplus	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Operating Surplus/(Deficit)	Breakeven	\$0.1M	(\$5.2M)	(\$4.9M)	(\$4.6M)	(\$7.7M)

This indicator is designed to provide information on the result of ordinary operations and does not include capital income. Trend analysis may enable Council to determine if the current level of services can be sustained into the future.

Council's target for this indicator is breakeven and this was achieved in 2011/2012, however, a key reason for this was the receipt of \$2.9M of NDRRA funding in June 2012 for reimbursement of costs associated with Cyclone Carlos incurred in the previous financial year.

Operating Surplus before Depreciation	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Operating Surplus/(Deficit)	> Breakeven	\$14.6M	\$7.4M	\$9.3M	\$9.4M	\$5.6M

This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.

Council's target is better than breakeven and this is consistently achieved.

Asset Sustainability Ratio	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	>50%	36.6%	115.5%	71.8%	64.5%	119.3%

This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets.

If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time, then the entity is ensuring the value of its existing stock of physical assets is maintained. Assets should be replaced or renewed at the time they need to be replaced. When asset portfolios are young, this can be 50% or less. When the assets are old, the ratio may be more than 100%. The majority of Council's asset portfolio is relatively young, having undergone almost complete replacement in the years after Cyclone Tracy.

Asset Sustainability Ratio before Capital Renewal Grants	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	>50%	34.9%	88.5%	43.5%	56.5%	105.5%

This indicator is designed to indicate the extent to which Council is renewing its assets from its own revenue sources by excluding capital grants that have funded capital renewal expenditure during the year.

Council's target for the above indicator is greater than 50%, however, the Asset Sustainability indicator should not be looked at in isolation each year as it is the expenditure on capital renewal over the longer term that is the best indicator of whether Council is maintaining its stock of physical assets in a sustainable manner.

% of Annual Expenditure within Budget	Target	2011/2012	2010/2011	2009/2010	2008/2009	2007/2008
Indicator	95%-105%	98.9%	104.1%	106.4%	105.8%	108.5%

This indicator is designed to measure how effective Council's budgeting practices are by measuring how closely to budget actual expenditures incurred were to budget.

Council's target for the above indicator is between 95% and 100% actual expenditure of total budgeted expenditure and this has been achieved. The revised budget has been used above.

Conclusion

Council's current financial position and relatively young asset base mean that it is well placed to meet future challenges and ensure its ongoing financial viability. Council is committed to remaining financially sustainable through appropriate levels of service provision.

Overview of Performance

City of Darwin strives to provide high quality services, programs and infrastructure. As part of Council's commitment to open and transparent reporting, the table below presents the 2011/2012 end of year position of Council's performance against the programs as defined in The City of Darwin Municipal Plan (Annual Business Plan and Budget).

Program	Action Performance	KPI Performance	Budget Performance	
Asset Management				✓
Building Services		N/A		✓
Business Services				✗
Cemeteries		N/A	N/A	
Children's Services				✓
Climate Change and Environment				✓
Communications and Marketing				✓
Community Development				✓
Contracts Administration				✓
Control of Domestic Animals				✗
Customer Services				✓
Darwin Entertainment Centre				✓
Design		N/A		✓
Development				✓
Employee Relations				✓
Executive Support				✓
Financial and Mgmt Accounting				✓
Fleet Management				✗
GM Community and Cultural Services				✓
GM Corporate Services				✓
GM Infrastructure				✓
Governance				✓
Information Technology				✗
Infrastructure Projects				✓
Libraries				✓
Mosquito Control				✓
Off Street Parking				✓
On Street Parking				✓





Program	Action Performance	KPI Performance	Budget Performance	
Operations		N/A		✓
Parks and Reserves				✓
Pathways				✗
Planning				✓
Property Management				✓
Records and Information Mgmt				✓
Recreation and Leisure				✓
Regulatory Services				✗
Revenue Services				✗
Risk Management				✓
Road Construction and Traffic Mgmt				✗
Road Maintenance				✗
Sister Cities				✓
Sporting Areas			N/A	✓
Stormwater Drainage Maintenance				✗
Strategic Services				✓
Street Cleaning				✓
Urban Enhancement				✓
Urban Forest Management		N/A	N/A	✓
Waste Management				✗
Youth Services				✓

This table provides an overview of Council's performance against the programs that it delivers. Further detailed information against each of the program areas can be found in the 2011/2012 City of Darwin Municipal Plan – Progress report as at 30 June 2012,

<http://www.darwin.nt.gov.au/sites/default/files/2011-12%20Perf%20by%20Programs%20as%20at%2030%20June%202012%20.pdf>

A 'traffic light' colour coding system has been adopted. In relation to action and key performance indicator (KPI), green represents being on track or better, yellow represents a marginal variance of 5% - 10% from the target and a red icon highlights that actual performance was greater than a 10% variance from target.

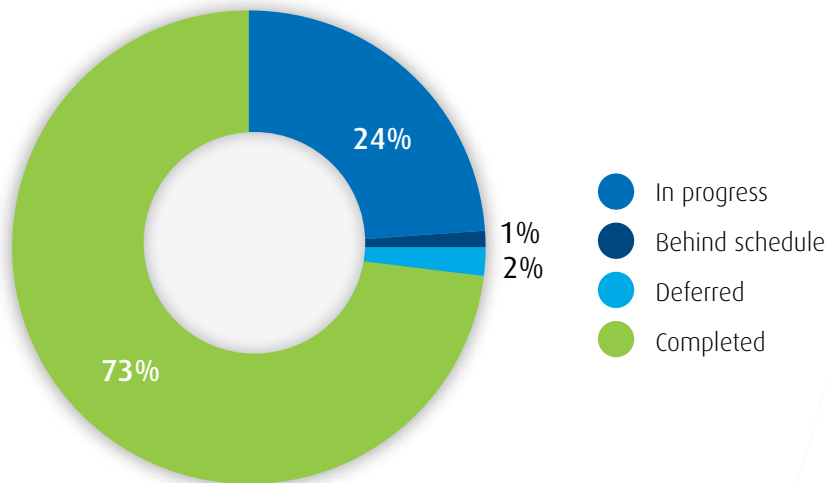
Only two colours of the traffic light colour coding system have been used when recording budget performance – green and red. A red indicator denotes that the actual variance from the budget was either greater than 10% and \$10k or \$100k (regardless of the % variance).

It should also be noted that a red indicator within "Budget Performance" can signify that the net program income and expenditure was either over or under budget. When a program is 'under budget' it is identified as a positive (✓) variance, any programs that were 'over budget' are identified as negative (✗) variances.

The "Budget Performance" is only assessing operational income and expenditure, not the capital works program.

The graph below provides a simple overview of the current status of the 132 actions that are linked to Council's Corporate Plan.

In terms of the City of Darwin's performance against the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*, the majority of the 132 actions have been completed. To date, 97 of the actions have been completed and achieved the desired results, 32 are progressing within specified timeframes and two have been deferred due to superseding priorities. The remaining one action has fallen marginally behind schedule.



Within the ensuing sections of this report, a summary of performance is provided against each of the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan* goal areas.

In relation to the City of Darwin's performance against the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan* indicators. The majority of indicators (70.6%) have been met or have exceeded expectations, with 26.4% in progress and just 3% not achieving the target. A number of these indicators have previously been based on trend data. Now that Council has new baseline data, targets will be set as part of the current review of the Strategic Plan and supporting indicators.





Overview

Goal 1 -
Collaborative
Relationships

Goal 2 -
Lifestyle

Goal 3 -
Connectivity

Goal 4 -
Environmental
Sustainability

Goal 5 -
Cohesive
Community

Goal 6 -
Branding Darwin

Goal 7 -
Effective
Governance

Financials



Our Council

Council Information

The City of Darwin is one of five municipal councils in the Northern Territory. Operating under the Northern Territory Local Government Act, it is charged with the open, responsive and accountable governance of its council area.

The role of the Council is to:

- Provide public service
- Make decisions in the interests of the community in a balanced way for the greatest benefit
- Initiate, coordinate and serve as a catalyst for local effort
- Represent the community in Territory and national contexts

Council is made up of 13 elected members, one of whom is the Lord Mayor, and all are elected by eligible voters. Elections are held every four years with the next election due in 2016. The elected members are the governing body of Council.

The role of the elected members includes; providing leadership and guidance, developing policy and representing the interests of residents and rate payers.

Quorum

A quorum at a meeting of a Council consists of a majority (7) of the Council's members.

Meetings to be open to the public

A meeting of Council or Committee must be open to the public. However, the public may be excluded while business of a kind classified by the Local Government Act (Administration) Regulations 2008 as confidential business is being considered.

Business Papers

The Council and Committee Business Papers (Agendas, Open Section Reports and Minutes) are made available at Council's four public libraries and the Civic Centre the Friday before each meeting. They are also available in the public gallery at the relevant Council meeting.

The community are also able to submit public questions to the Council. All public questions must be received in writing by 12 noon the day prior to the 2nd Ordinary Council meeting.

Agendas and Minutes for Council and Committee meetings are also available for download in PDF format from Council's website.

Minutes

A copy of the minutes are made available within 10 business days after the dates of the meeting to which they relate. They are available to the public on the Council's website or at the Civic Centre.

Minutes marked as '*unconfirmed*' indicates that the minutes are complete, but will not be confirmed as a correct record of that meeting until the following Council/Committee meeting adopts them. They are still available for download from Council's website.



Lord Mayor

Overview

Goal 1 - Collaborative Relationships

Goal 2 - Lifestyle

Goal 3 - Connectivity

Goal 4 - Environmental Sustainability

Goal 5 - Cohesive Community

Goal 6 - Branding Darwin

Goal 7 - Effective Governance

Financials

Our Elected Members 3 April 2012 – 30 June 2012



The Lord Mayor, Katrina Fong Lim

P: (08) 8930 0517

M: 0421 289 872

E: lord.mayor@darwin.nt.gov.au

Katrina was born in 1961 in Darwin; the fourth daughter of respected local couple Alec and Norma Fong Lim. Alec was a businessman who eventually became a very popular Lord Mayor in the 1980s. Katrina completed primary and secondary education in Darwin, matriculating from Darwin High School in 1979. She was an AFS Exchange Student to the USA for the 1978/1979 school year.

Katrina had worked for 13 years with the Commonwealth Public Service undertaking a variety of jobs for a range of Departments. She then left the Public Service to work in the not for profit sector. Katrina worked in this sector for 20 years including the YWCA, Crafts Council, NT Centenary of Federation and the Australia Day Council NT.

Katrina completed both a Bachelor of Business with a double major in Marketing and Human Resource Management and Master of Professional Accounting from the University of Southern Queensland by external studies.

She has also operated a small business initially delivering Financial Management Training to builders through the Master Builders Association NT.

Katrina lives with her husband Tony Waite in Nightcliff.

Qualifications

- Bachelor of Business (HRM and Marketing)
- Master of Professional Accounting

Professional Memberships

- Associate Member of the Institute of Public Accountants
- Member of BPW (Business and Professional Women)

Patronages

- Patron of the Arafura Dragon Boat Paddlers Club
- Patron of the Darwin Dog Obedience Club
- Patron of the Nightcliff Sports Club
- Patron of the Mindil Aces Football Club
- Vice Patron of the Royal Agricultural Society of the NT Inc

Current Community Memberships

- National Heart Foundation NT
- Chung Wah Society NT
- Healthy Living NT
- 2RPH radio for the print handicapped
- Australia China Friendship Society

Past Community Memberships

- Volunteering NT
- NTCOSS
- Foundation of Young Australians





**Alderman
Bob Elix**

M: 0417 800 332
E: bobelix@bigpond.com

There was always a sporting chance that Bob would end up as a servant of the people through the City of Darwin.

Sports have been a major part of Bob's life and it is through his involvement in sport that he came to realise the importance of having your say and actually doing something, not just saying something.

Bob has been involved with AFL in the NT for years and has recently retired after 13 years as the Chairman of AFLNT, having previously performed many roles including Coach, Umpire and Administrator.

Bob has taken that level of commitment to the City of Darwin and over the years he has been involved in upgrading parks and gardens in this Ward and the whole Darwin Municipality and taking care of the things that affect us every day like our roads, our playgrounds and our recycling scheme.

There have been many issues that he has been proud to have made a difference in and Bob will continue to actively pursue issues in the interests of residents. Bob treats everyone as equal in our community and will always remain available and active for anyone who needs assistance in Chan Ward and beyond.

With Bob's sporting background he is all about working together to get results and knows that we can continue to kick goals to remain a winning team for the Top End.

Another area is tourism. Tourism is possibly the most important industry for Bob and Council to support - we all know the huge benefit of the tourist dollar.



**Alderman
Robin Knox**

M: 0408 221 342
E: r.knox@darwin.nt.gov.au

Robin arrived in Darwin in 1979 and immediately fell in love with the place. She raised her family here and has been involved with numerous community activities.

Robin was elected to Council as a Green's Alderman and she has a strong interest in seeing Darwin develop as a sustainable and caring community that consciously works to reduce the size of its carbon footprint. Darwin people have a great way of life and Robin wants to work with the community to see it develop in a way that supports all those who use it.

Robin is presently the COOLmob Program Manager. She has been a health researcher for the Fred Hollows Foundation, established the women's ranger program for the Northern Land Council, carried out park management research for the Centre for Indigenous Natural and Cultural Resource Management, and has been a display designer for the NT Museum and Art Galleries which included working with regional museums throughout the NT.

Robin had her own graphic design business, coordinated community projects such as the Fringe Festival and Walk Against Want and has been a voluntary refugee settlement support coordinator. Robin has been actively involved in sporting clubs (sailing, hockey, soccer, cycling, bush walking) and environmental associations and continues to sail and cycle regularly.

Robin lived and worked in England and Botswana, where she coordinated the establishment of a museum and cultural centre and helped found a Women Against Rape program.



**Alderman
Kate Worden**

M: 0468 372 489
E: katew5000@hotmail.com

Although initially a migrant from the UK (1981) with her family into South Australia, Kate has spent more time than anywhere else living in the Territory.

Kate has lived in the Chan Ward for more than 12 years. Kate was also lucky enough to live for a short period in Arnhem Land and spent two years in Katherine in the late 1980s.

Kate has four children, Tarris, Sarrita, Alekna and Russell and a very active two year old granddaughter Amalii. Kate's eldest daughters are both emerging young contemporary Indigenous artists, Russell works locally in IT, and Alekna attends Jingili Primary school along with being an enthusiastic member of the Corrugated Iron Youth Group.

Kate's partner of more than 20 years, Wayne is a local painter and decorator, who is probably better known for his AFLNT career exploits and his footy coaching. He is also an active member of the Masters AFL group.

Kate works for the Department of Housing. When not at work, or undertaking the business of Council, Kate can be found skulking in her local library, on her balcony with a good book, running a small business or playing/coaching netball.

Kate co-founded the Waratah Netball Club in 1998 and was President for 12 years. Kate has been a past member of the Jingili and Wanguri School Councils and until recently, was the President of the Pints Football Club for four years.

Kate has a Bachelor in Indigenous Affairs and has a strong background in Sports Administration.



Alderman Jeanette Anictomatis

M: 0402 644 528
E: j.anictomatis@darwin.nt.gov.au

Jeanette was born in the United Kingdom and studied at Aberdeen College of Commerce before immigrating to Australia in December 1969. Jeanette arrived in Darwin in 1970.

Jeanette is married with four sons.

Further studies involved Primary School Teaching, HR Management, Workplace Training and Law Studies.



Alderman Helen Galton

M: 0400 659 661
E: h.galton@darwin.nt.gov.au

Helen is a proud Territorian and has enjoyed a very busy life in the lead-up to being elected as an Alderman on the Council. Local Government is in Helen's blood and she thrives on grass roots government and is privileged to be representing the heart beat of the Darwin municipality - the Lyons Ward - in Australia's most modern capital city.

Helen has been an Executive Member of the Local Government Association of the Northern Territory since 2004 and was formerly the General Manager of Tourism Top End, a position that highlighted the unique benefits of the region and the importance of tourism to the Territory.

Tourism is one of Helen's passions and while she enjoys travel, she also loves being home and taking in the pleasures that Darwin offers. Darwin is a community for all ages and we should all be so proud of our 'Paradise on Earth'.

Helen has been involved in a range of government, business and community work and currently on a number of Boards including the Vice President of the Automobile Association (AANT) of the Northern Territory, the Northern Territory Secretary (formerly the President for four years) of the Australian Local Government Women's Association and Chairman of the Town Planning Committee. Given her active lifestyle it is no surprise that Helen was a physical education teacher!



Alderman Simon Niblock

M: 0402 617 416
E: s.niblock@darwin.nt.gov.au

Simon arrived in tropical East Arnhem Land from a very wintery Melbourne in 1998 - he's never looked back.

He landed on Elcho Island to publish bi-lingual teaching resources for the NT Education Department and in 2003 moved to Darwin to establish his own book publishing business, Niblock Publishing.

Simon has a Bachelor of Computing (Monash), post graduate qualifications in editing and publishing from RMIT and has worked in the book publishing industry since 1994. Simon is married with two young boys.

Simon is also a keen cyclist and gardener, and is interested in sustainability and better urban development and planning.

As our city grows and population density increases, developing green space and enhancing the "urban forest" will become ever more important. Simon wants see Council do more to encourage walking and cycling and believes more community participation in Council decision making is critical to improve the services Council provides.





**Alderman
Garry Lambert**

M: 0401 119 118
E: g.lambert@darwin.nt.gov.au

With more than ten years experience on Council, Garry has been living in the Territory since 1977, moving up to start a new adventure.

Garry spent an extensive time in the Education Department as a teacher, before moving to the NT Police in an information/privacy management role dealing with para-legal issues and legislative frameworks.

His first interest in politics was ignited in 1977 when he became Secretary of the Mataranka Progress Association.

This experience with land management led to an interest in landcare and Garry found himself Chairman of the Landcare Council (NT) until that body was dissolved by the government in 2009.

Since being on Council Garry has taken a direct interest in town planning and planning law.

Garry sits on the Darwin chapter of the Development Consent Authority, and he is enrolled in a law course at Charles Darwin University.



**Alderman
George Lambrinidis**

M: 0414 613 213
E: lambrinidisg@gmail.com

George is proud to be a born and bred Territorian living in Wagaman where he grew up. George is a lecturer at Charles Darwin University and has been involved in community work for many years. George is a strong supporter of our local university and is involved in a number of committees at CDU.

George finds great personal satisfaction in helping others to learn. The knowledge and experience he gained as a researcher has been valuable in his current role teaching bioscience.

George is very interested in creating a safer community and is the Chairman of the Wagaman Residents Committee (WRC).

Football, or soccer as some people call it, is George's passion. He was a founding member of Nakara Soccer Club. George still enjoys putting on the boots to have a run; however his greatest joy now is being able to help develop and coach the juniors.

In 2007 George joined the Kalymnos Sister Cities Committee and was the Chairman from 2008 to 2010. Within this role he helped to implement projects to share the culture and history between the cities. George believes the sharing of cultures is important for a multicultural city.

George is keen to contribute to the future growth of our beautiful city. Particularly he would like to see the rejuvenation and improvement of our parks and gardens and better facilities for our community and sporting groups. George would also like to see Darwin grow into a safe and accessible city which is accessible to all members of our community.



**Alderman
Rebecca Want de Rowe**

M: 0414 893 733
E: rebecca4richardson@gmail.com

Rebecca was born in Royal Darwin Hospital and raised in Leanyer where she attended Leanyer Primary School and then Sanderson High School.

Rebecca spent a year travelling around Europe before heading back to study architectural drafting at Charles Darwin University. After three years, Rebecca found that it was not the profession she was after; she needed a job where she could get out and talk to people and found her skills were better used as a union organiser with the Shop Distributive and Allied Employees Association where she worked for three years before being promoted to work for the Australia Council of Trade Unions as a Campaign Coordinator for the "Your Rights at Work" Campaign.

After a successful campaign Rebecca went on to work for Federal MP, Damian Hale but soon decided that it was time for another trip. Rebecca spent seven months around South America before returning and starting a career in real estate. After a 12 month stint in real estate she commenced working for the NT Government as an Electorate Officer.

Rebecca decided to run for Council because she felt the community needed a young representative who had energy and drive, something she felt was lacking in the previous council.

Rebecca encourages people to get in contact with her should they have any issues. Rebecca believes a good Alderman is contactable seven days a week and she strives to work hard to represent the community to the best of her ability.



Alderman Gary Haslett

M: 0410 612 142
E: gary@haslett.com

When Gary first came to Darwin in 1966 as a baby, his mother was adamant she was only staying for three years - they all still live here today.

They used to say there are two types of people in Darwin; those who can't afford to leave and those paid too much to stay. Gary believes the truth is we make up stories like this to distract the rest of the world from imposing their narrow ideals on us and cramping our lifestyle.

In the old days everything was driven from Canberra, everyone recognised there was a lack of local direction. From the devastation of Cyclone Tracy followed by self government in 1978 there was a great change in Darwin that spread to the whole of the Northern Territory. We had rapid development and population growth driven by local vision. Darwin has grown and expanded. Expansion has stopped but the population is still growing. The issue now is infill. There are some benefits in terms of environmental footprint, however, we need to ensure livability. This is a different challenge to the past. We are in a new phase and need new direction.

In 1982 Gary started his working life at Channel Eight (now Channel 9). In the 1990s he worked for ABC TV here in Darwin. His roles included directing local ABC news, 7.30 Report, Stateline NT and Australia television news - broadcast both nationally and internationally nightly. Gary received a silver medal at the prestigious New York Festival for his efforts directing ATV News.

Alderman Gary Haslett currently runs Palm Photographics in Darwin.



Alderman Robyn Lesley

M: 0438 411 911
E: robyn.lesley@bigpond.com

Since coming to Darwin in 1972 Robyn has been involved in many volunteer organisations and has been honoured with life membership of RSPCA, Life Education Centres and Darwin Family Centres.

Robyn is interested in reading, politics, and how to develop a community which embraces diversity, innovation and change. Also, for her town planning for quality living and good economic development, the Arts and multiculturalism are all important issues.

Robyn has post graduate qualifications in Local Government Management from Charles Sturt University. A senior manager with the NT and Commonwealth Governments up until 1993, Robyn then started her own business in 1993 up until 2010 when she then took on the role as Executive Director, Council of the Ageing NT (COTA-NT), a not for profit peak body for more than 50 years.



Alderman Allan Mitchell

M: 0417 804 546
E: almitch@bigpond.com

Born in Brisbane in 1947, Allan moved to Papua New Guinea for two years when he was twenty-one, "for a bit of adventure". Whilst there, he joined the Royal Papua New Guinea Reserve Constabulary, thus creating an interest in policing, which soon became his career. After two and a half years in PNG, Allan joined the Northern Territory Police, fully intending to return to PNG.

In his thirty one years in the NT Police, Allan worked throughout the Territory including stints in Katherine, Mataranka, Borroloola, Ali-Curung, Nhulunbuy and Darwin. He also spent time in the CIB, Training and Community Policing. He retired in Darwin in 2002.

In 2004, Allan was elected to his first term as an Alderman for the Waters Ward. He has subsequently been re-elected in 2008 and again in 2012.

Alderman Mitchell enjoys outdoor recreation such as walking, hiking, camping, orienteering and has travelled extensively both in Australia and overseas. He also acts as a tour guide for visiting cruise ships to Darwin.



Elected Members 1 July 2011 – 24 March 2012

The dedication, hard work and years of service of the 20th Council of Darwin is acknowledged.

	Lord Mayor Graeme Sawyer	Served a four year term from 2008/2012
	John Bailey	Served three four year terms between 2000/2012
	Roger Dee	Served two four year terms between 2004/2012
	Fred Marrone	Served a four year term from 2008/2012
	Kerry Moir	Served five four year terms between 1992/2012
	Joanne Sangster	Served just under three four year terms between 2001/2012 (elected in October 2001 in a Waters Ward By-Election)
	Heather Sjoberg	Served two four year terms between 2004/2012

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Goal 2 -
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Goal 3 -
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Goal 4 -
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Goal 5 -
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Goal 6 -
Branding Darwin

Goal 7 -
Effective
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Elected Member Allowances

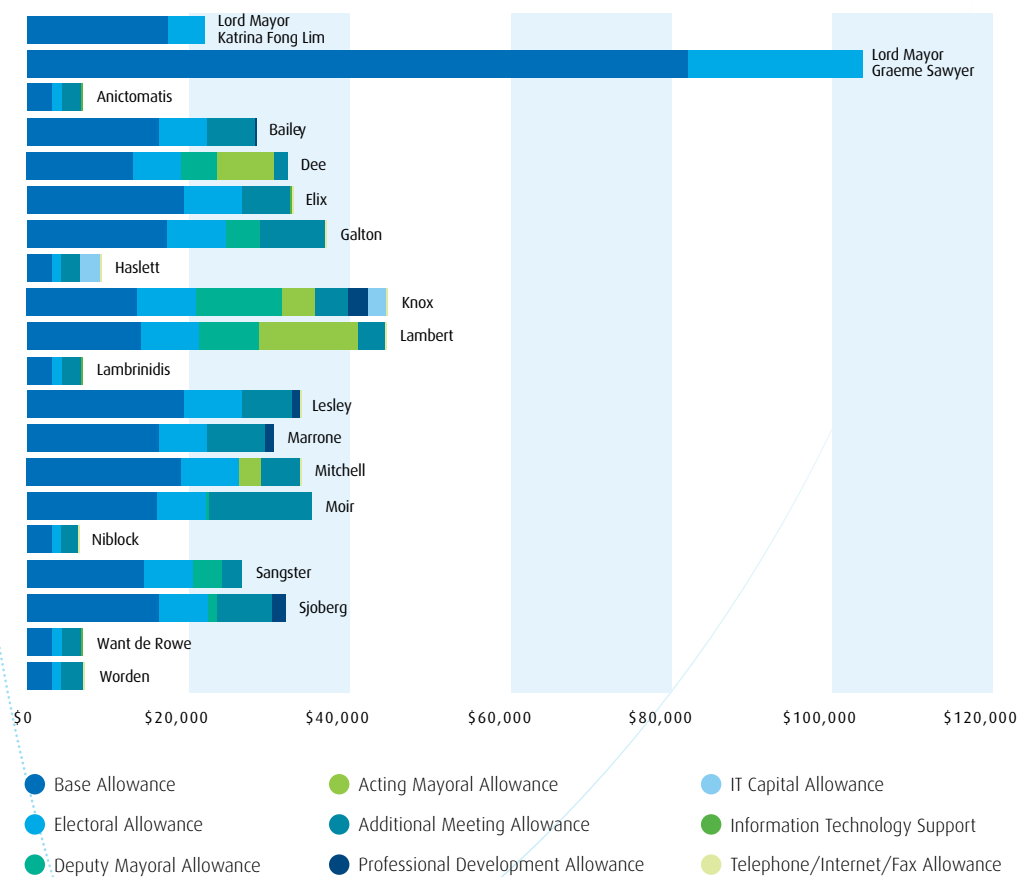
Pursuant to section 71 of the Local Government Act 2008, a member of the Council is entitled to be paid an allowance that is set at a fixed rate, subject to the guidelines issued by the Minister.

The Local Government Act also provides for differential allowances for the principal member (i.e. Lord Mayor) and the deputy principal member (i.e. Deputy Lord Mayor).

At the City of Darwin the Deputy Lord Mayor position is filled on a rotational basis with each Elected Member fulfilling a four-month term over the life of the Council. The allowance amount is paid as a daily rate of \$109.72 calculated by dividing the annual base allowance amount by the number of days in the year.

Pursuant to sections 3 and 9 of the Local Government Act 2008 Guidelines, the principal member (i.e. Lord Mayor), the deputy principal member (i.e. Deputy Lord Mayor) and acting principal members are not entitled to claim an additional paid meeting allowance.

2011/2012 Total Allowances - Lord Mayor and Aldermen



Note: Professional Development Allowance amount only includes amounts paid directly to the elected member and to external suppliers.





2011/2012 Meeting Attendance – Ordinary Council Meetings

Elected Member	Ordinary Meetings
Lord Mayor, Katrina Fong Lim (24/03/2012 – 30/06/2012)	6
Lord Mayor Graeme Sawyer (01/07/2011 – 23/03/2012)	12
Ald Jeanette Anictomatis (24/03/2012 – 30/06/2012)	6
Ald John Bailey (01/07/2011 – 23/03/2012)	12
Ald Rodger Dee (01/07/2011 – 23/03/2012)	10
Ald Bob Elix (01/07/2011 – 30/06/2012)	20
Ald Helen Galton (01/07/2011 – 30/06/2012)	20
Ald Gary Haslett (24/03/2012 – 30/06/2012)	5
Ald Robin Knox (01/07/2011 – 30/06/2012)	15
Ald Garry Lambert (01/07/2011 – 30/06/2012)	16
Ald George Lambrinidis (24/03/2012 – 30/06/2012)	5
Ald Robyn Lesley (01/07/2011 – 30/06/2012)	13
Ald Fred Marrone (01/07/2011 – 23/03/2012)	12
Ald Allan Mitchell (01/07/2011 – 30/06/2012)	20
Ald Kerry Moir (01/07/2011 – 23/03/2012)	14
Ald Simon Niblock (24/03/2012 – 30/06/2012)	5
Ald Jo Sangster (01/07/2011 – 23/03/2012)	13
Ald Heather Sjoberg (01/07/2011 – 23/03/2012)	15
Ald Rebecca Want de Rowe (24/03/2012 – 30/06/2012)	6
Ald Kate Worden (24/03/2012 – 30/06/2012)	5

Overview

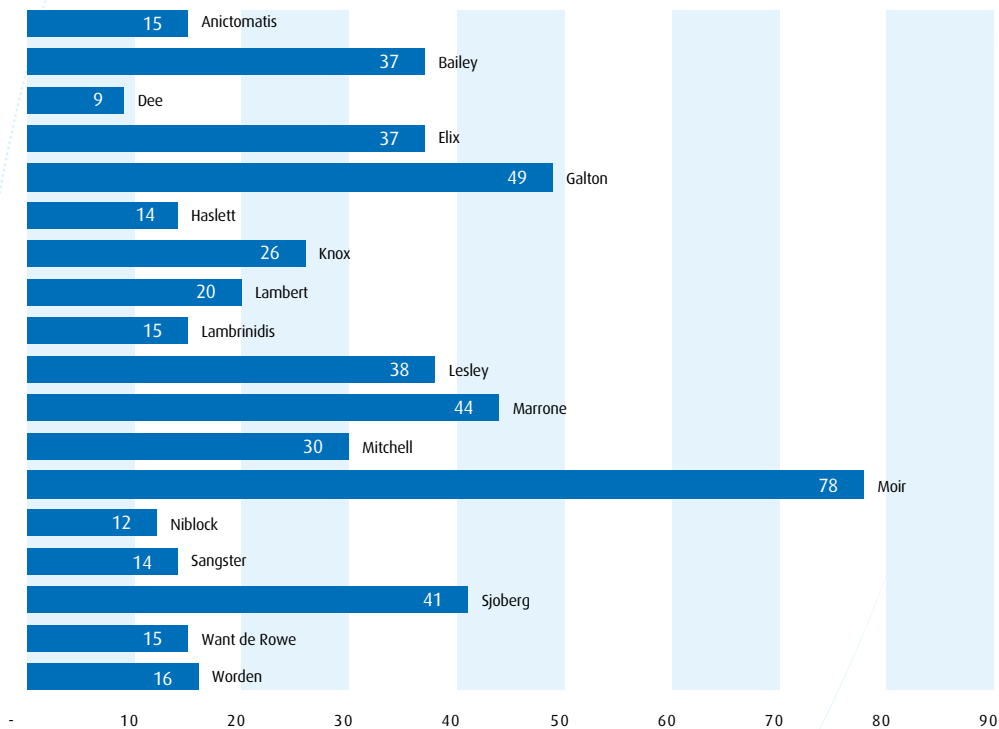
Goal 1 -
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Additional Paid Meetings for Elected Members

Extra meeting allowances are paid in accordance with Council Policy and Ministerial Guidelines. Extra meetings include Council Committee and Advisory Group meetings and representation on external organisations such as the Local Government Association of the Northern Territory (LGANT).

Additional paid meetings for Aldermen 2011/2012



Council Committees

The City of Darwin has four Standing Committees which govern Council's operational activities. There is also the Town Planning Committee, comprising all Elected Members, which provides strategic direction to council and endorsement of development applications.

There are also a range of Advisory Committees which provide valuable guidance to Council. Council also has representation on a wide range of external Committees and Local Boards.

Standing Committees

- Administrative Review
- Community and Cultural Services
- Corporate and Economic Development
- Environment and Infrastructure

Committee of the Whole

- Town Planning Committee

Advisory Committees

- Arts and Cultural Development
- Bombing of Darwin and Military History
- CBD Car Parking
- Climate Change and Environment
- Disability
- Risk Management and Audit
- Youth Advisory Group (YAG)

Community Committees

- Ambon Sister Cities Community Meeting
- Anchorage Sister Cities Community Meeting
- Dili Sister Cities Community Meeting
- Haikou Sister Cities Community Meeting
- Kalyrnos Sister Cities Community Meeting

City of Darwin Representatives Appointed by Local Government Association of the Northern Territory (LGANT)

- Aboriginal Peak Body for Children, Youth and Families in NT – Working Group
- Administration and Legislation Advisory Committee
- ANZAC Centenary NT Advisory Committee
- Code of Conduct Disciplinary Committee
- Crime Stoppers NT Board Committee
- Heritage Council 2012
- Human Services Training Advisory Council (HSTAC)
- Local Government Association of the Northern Territory Executive Office (LGANT)
- NT Place Names Committee

- NT Regional Development Australia Committee (RDA)
- NT Road Safety Co-ordination Group (RSCG)
- NT Settlement Planning Committee
- NT Tobacco Control Advisory Committee
- NT Water Safety Council
- Population Intelligence Network
- Public Library Advisory Committee

Outside Committees with City of Darwin Appointed Representation

- Animal Welfare Advisory Committee
- Capital City Committee
- Casuarina Coastal Reserve
- Council of Capital Cities Lord Mayors (CCCLM)
- Council of the Ageing NT Board of Management (COTA)
- Darwin Performing Arts Centre Ltd (Trading as Darwin Entertainment Centre)
- Development Consent Authority (DCA)
- Festival of Darwin
- GoNT – Active Living in the NT
- Immigration, Detention Centre, Community Consultation Committee
- Rapid Creek Catchment Advisory Committee
- Top End Region Committee of the NT Chamber of Commerce
- Top End Regional Organisation of Councils (TOPROC)
- Tourism Top End

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Elected Member Appointments to Committees

Elected Member	Representation on Committee
Lord Mayor Katrina Fong Lim (24/03/2012 – 30/06/2012)	Administrative Review (Chairman)
	Bombing of Darwin and Military History (Chairman)
	Capital City Committee
	CBD Car Parking (Chairman)
	Community and Cultural Services
	Corporate and Economic Development
	Council of Capital Cities Lord Mayors
	Environment and Infrastructure
	Top End Regional Organisation of Councils
	Town Planning
Lord Mayor Graeme Sawyer (01/07/2011 – 23/03/2012)	Administrative Review
	Bombing of Darwin and Military History
	Capital City Committee
	CBD Car Parking (Chairman)
	Community and Cultural Services
	Corporate and Economic Development
	Council of Capital Cities Lord Mayors
	Environment and Infrastructure
	Top End Region Executive Committee (NT Chamber of Commerce)
	Top End Regional Organisation of Councils
Alderman Jeanette Anictomatis (24/03/2012 – 30/06/2012)	Town Planning
	Administrative Review
	Administration and Legislation Advisory Committee (LGANT Rep)
	Corporate and Economic Development
	Development Consent Authority NT (Alternate)
	Haikou Sister City
	Local Government Association of the NT (Municipal Member)
	Risk Management and Audit
Alderman John Bailey (01/07/2011 – 23/03/2012)	Town Planning
	Casuarina Coastal Reserve (LGANT Rep)
	Community and Cultural Services
	Council of the Ageing NT Board of Management
	Darwin Performing Arts Centre Ltd T/A Darwin Entertainment Centre
	Dili Sister City
	Festival of Darwin
	NT Road Safety Co-ordination Group (RSCG) (LGANT Rep)
	Town Planning
	Youth Advisory Group (Alternate)
Alderman John Bailey (01/07/2011 – 23/03/2012)	Town Planning



Elected Member	Representation on Committee
Alderman Roger Dee (01/07/2011 – 23/03/2012)	Anchorage Sister City
	Corporate and Economic Development
	Disability Advisory Committee (Alternate)
	Risk Management and Audit
	Town Planning
Alderman Bob Elix (01/07/2011 – 30/06/2012)	Administrative Review Committee
	CBD Car Parking
	Development Consent Authority NT
	Dili Sister City
	Disability (Alternate)
	Environment and Infrastructure (Chairman)
	Kalymnos Sister City
	NT Water Safety (LGANT Rep)
Alderman Helen Galton (01/07/2011 – 30/06/2012)	Town Planning
	Arts and Cultural Development (Chairman)
	Capital City Committee
	CBD Car Parking
	Community and Cultural Services (Chairman)
	Human Services Training Advisory Council (LGANT Rep)
	Kalymnos Sister City
	Local Government Association of the NT (Vice President)
	Top End Regional Organisation of Councils (Alternate)
Alderman Gary Haslett (24/03/2012 – 30/06/2012)	Tourism Top End
	Town Planning (Chairman)
	Administrative Review
	Bombing of Darwin and Military History
	Corporate and Economic Development
	Dili Sister City
Alderman Robin Knox (01/07/2011 – 30/06/2012)	Haikou Sister City
	Town Planning
	Anchorage Sister City
	Animal Welfare Advisory Committee (LGANT Rep)
	Capital City Committee (Alternate)
	CBD Car Parking
	Climate Change and Environment
	Community and Cultural Services
	Development Consent Authority NT
	Environment and Infrastructure
	Top End Regional Organisation of Councils (TOPROC)
	Town Planning
	Youth Advisory Group

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Elected Member	Representation on Committee
Alderman Garry Lambert (01/07/2011 – 30/06/2012)	Administrative Review
	Ambon Sister City
	Anchorage Sister City
	CBD Car Parking
	Climate Change and Environment (Alternate)
	Code of Conduct Disciplinary Committee (LGANT Rep)
	Corporate and Economic Development
	Darwin Performing Arts Centre Ltd T/A Darwin Entertainment Centre
	Development Consent Authority NT (Alternate)
	Local Government Disciplinary Committee (LGANT Rep)
	NT Settlement Committee
	NT Tobacco Control Advisory Committee (LGANT Rep)
	NT Weeds
	Town Planning
	Youth (Alternate)
Alderman George Lambrinidis (24/03/2012 – 30/06/2012)	Climate Change and Environment (Chairman)
	Crime Stoppers NT Committee
	Environment and Infrastructure
	Kalymnos Sister City
	Town Planning
Alderman Robyn Lesley (01/07/2011 – 30/06/2012)	Aboriginal Peak Body for Children, Youth and Families in NT – Working Group (LGANT Rep)
	Administrative Review
	Arts and Cultural Development (Chairman)
	Bombing of Darwin and Military History (Chairman)
	CBD Car Parking
	Capital City Committee
	Community and Cultural Services (Chairman)
	Corporate and Economic Development (Chairman)
	Heritage Council 2012 (LGANT Rep)
	Immigration, Detention Centre Reference Group (LGANT Rep)
	Population Intelligence Network (LGANT Rep)
	Public Library Advisory Committee (LGANT Rep)
	Risk Management and Audit
	Top End Regional Organisation of Councils
	Town Planning
Alderman Fred Marrone (01/07/2011 – 23/03/2012)	Corporate and Economic Development
	Crime Stoppers NT
	Dili Sister City
	Haikou Sister City
	Neighbourhood Watch NT Board of Management (LGANT Rep)
	Top End Regional Organisation of Councils (TOPROC)
	Town Planning



Elected Member	Representation on Committee
Alderman Allan Mitchell (01/07/2011 – 30/06/2012)	Ambon Sister City
	ANZAC Centenary NT Advisory Committee (LGANT Rep)
	Bombing of Darwin and Military History (Alternate)
	Community and Cultural Services
	Council of the Ageing NT Board
	Disability
	NT Place Names Committee (LGANT Rep)
	Town Planning
Alderman Kerry Moir (01/07/2011 – 23/03/2012)	Administrative Review
	CBD Car Parking
	Corporate and Economic Development (Chairman)
	GoNT – Active Living in the NT (LGANT Rep)
	Haikou Sister City
	Human Services Training Advisory Council (HSTAC) (LGANT Rep)
	Local Government Association of the NT (President)
	NT Regional Development Board (LGANT Rep)
	NT Settlement Planning (LGANT Rep)
	Risk Management and Audit
Alderman Simon Niblock (24/03/2012 – 30/06/2012)	Town Planning
	CBD Car Parking
	Environment and Infrastructure
	Festival of Darwin
Alderman Jo Sangster (01/07/2011 – 23/03/2012)	Town Planning
	Aboriginal Peak Body for Children, Youth and Families in NT – Working Group (LGANT Rep)
	Arts and Cultural Development (Alternate)
	Capital City Committee (Alternate)
	Environment and Infrastructure
	Rapid Creek Catchment Advisory Committee
Alderman Heather Sjoberg (01/07/2011 – 23/03/2012)	Town Planning
	CBD Car Parking
	Darwin Performing Arts Centre Ltd T/A Darwin Entertainment Centre
	Development Consent Authority NT
	Environment and Infrastructure
Alderman Rebecca Want de Rowe (24/03/2012 – 30/06/2012)	Town Planning
	CBD Car Parking
	Community and Cultural Services
	Kalymnos Sister City
	Youth Advisory Group
Alderman Kate Worden (24/03/2012 – 30/06/2012)	Town Planning
	Rapid Creek Catchment Advisory Committee
	Environment and Infrastructure
	Arts and Cultural Development (Alternate)
	Anchorage Sister City

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Risk Management and Audit Committee

The Risk Management and Audit Committee advises Council and met four times during the year. Its role is to assist Council and the Chief Executive Officer in achieving corporate governance best practice by monitoring the effectiveness of management's risk management and internal control framework across the Council's operations.

The members of the Risk Management and Audit Committee during the year were:

- Mr Iain Summers (Chairman)
B. Comm, LLB, Grad Dip Mngt Psych, FCA, FCPA, FAIM, FAICD
- Mr Craig Spencer
MBA LLB, Grad Dip Risk Management
- Alderman Kerry Moir (Chairman of Corporate and Economic Development Committee)
BA, MA, Dip Secondary Education
- Alderman Helen Galton
- Alderman Jeanette Anictomatis (replacing Alderman Galton from May 2012)
- Alderman Roger Dee (until March 2012)
- Alderman Robyn Lesley (Chairman of Corporate and Economic Development Committee - replacing Alderman Moir from May 2012)

The committee approved the implementation of Council's Control Self Assessment program and reviewed the linkage of 2012/2014 Internal Audit program with the risk management framework.

Council engaged the services of professional firms to undertake a number of audits during the year. Audit reports received and monitored by the committee included:

- Fraud Management
- Environmental Management
- Fleet Management

A number of outstanding recommendations were implemented during the year. Among the more noteworthy were:

- Implementation of fraud management policy and procedures, and fraud awareness training exercises
- Implementation of an integrated project management system
- Implementation of stronger application controls over the master payroll file
- Implementation of recommendations arising from the Financial Sustainability and Asset Management Review

The audited annual financial statements for the proceeding year were presented to the committee. There were no matters of a substantial nature brought to the attention of the committee by the auditor.

The Committee also conducted a self evaluation of its performance.



Professional Development for Elected Members

Each Elected Member of the Council may access up to \$3,255.56 (as per the Local Government Act, 2008) to attend appropriate and relevant conferences or training courses. This amount includes all associated costs such as travel, conference fees, meals and accommodation.

Activity / Conference	Venue	Dates	Number of Elected Members attending
Australian Institute of Company Directors – Director Training	Darwin	19/09/2011/ – 20/09/2011	1
Citizen Centric Service Delivery	Canberra	26/09/2011 – 27/09/2011	1
Low Carbon Earth Summit	China	01/10/2011 – 23/10/2011	1
Chamber of Commerce – Luncheon	Darwin	04/11/2011	1
Property Council of Australia – State of the Territory Luncheon	Darwin	09/11/2011	3
Australian Institute of Company Directors – Director Training	Adelaide	26/11/2011 – 27/11/2011	1
Media Skills Workshop	Sydney	14/12/2011 – 17/12/2011	1
Neighbourhood Watch Association Executive Meeting	Melbourne	14/02/2012 – 16/02/2012	1
Property Council of Australia NT Division 5 o'clock Forum	Darwin	15/03/2012	6
UsTimorFN Volunteer Observer Missions 2012	Dili	15/03/2012 – 20/03/2012	1



21st Council

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Goal 6 - Branding Darwin

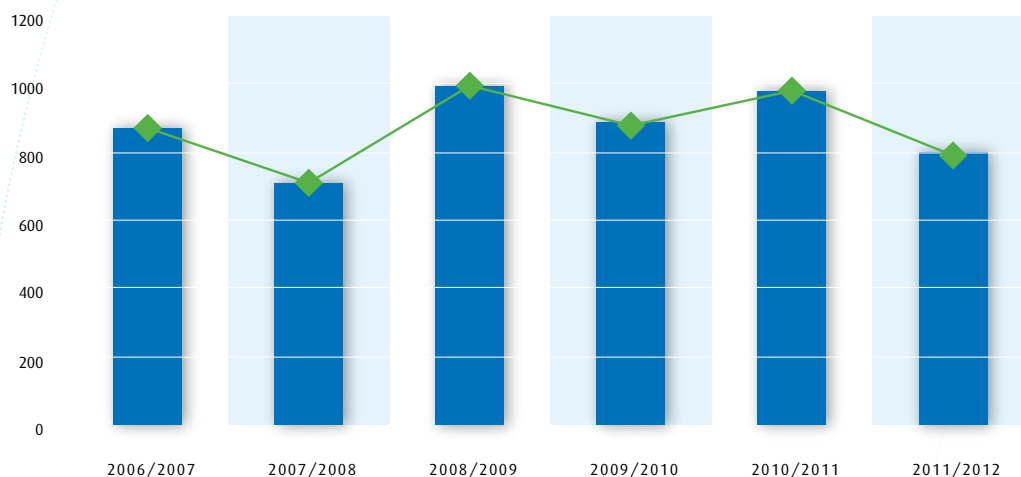
Goal 7 - Effective Governance

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Council Decisions

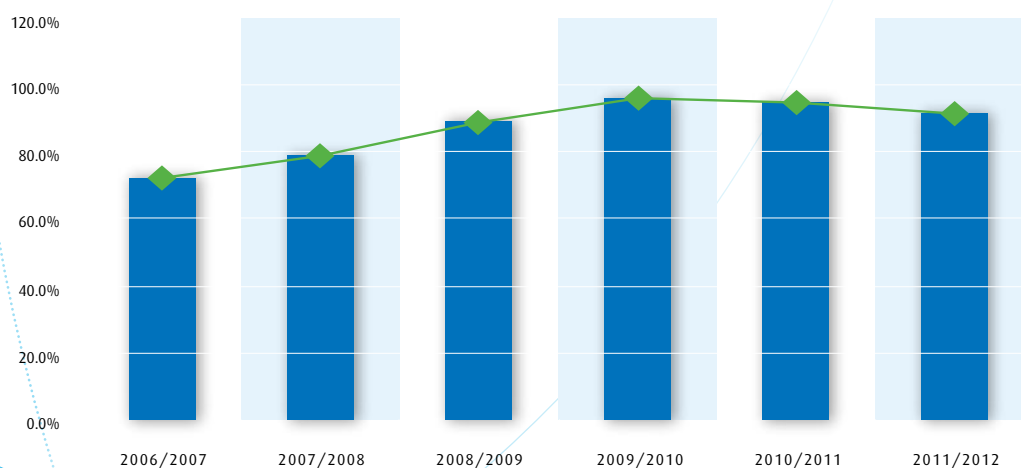
As shown below, 2011/2012 was another busy year for the Elected Members and Council staff with 789 decisions recorded. This is down a little from the previous couple of years due to Council being in 'caretaker' mode during the period of the 2012 Local Government Elections.

Number of Council Decisions



Throughout the past few years Council has focussed on governance specifically in relation to openness and transparency. In 2011/2012 8.4% of decisions were required to be made in confidence compared to 27.5% in 2006/2007.

Percentage of Open Council Decisions (prior to any transfer from confidential)



An indicator of openness and transparency is the percentage of Open Council decisions prior to any transfers from Confidential. As clearly identified in the above graph improvements have been made each year since 2006/2007 which has now plateaued.

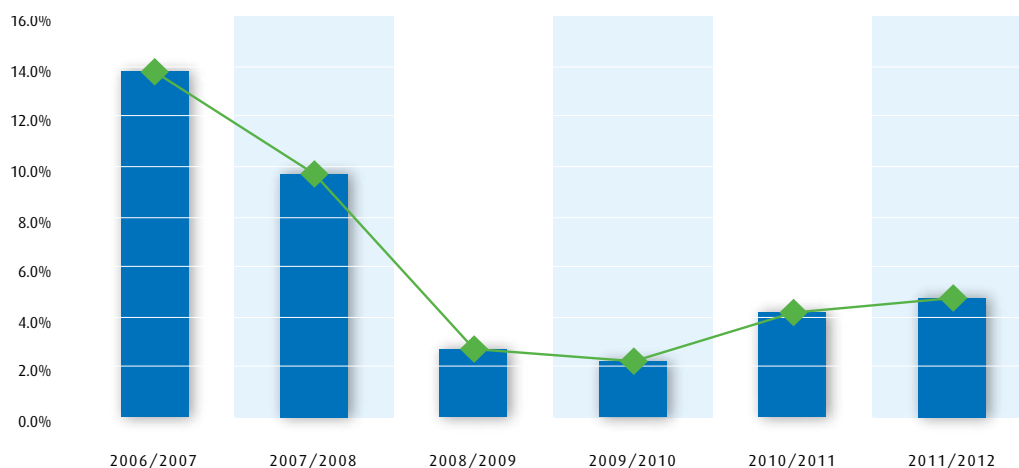




Seabreeze Festival

It must be noted that there will always be matters that must be considered in confidence. There are a number of reasons why decisions must be confidential such as a decision involving personal circumstances of a resident or ratepayer. If the information was publicly disclosed it could be likely to cause commercial prejudice or confer an unfair commercial advantage on any person. Please refer to Section 65 (2) of the Local Government Act and Regulation 8 of the Local Government (Administration) Regulations for further details.

Percentage of Council Decisions Retained in Confidential



Another indicator of openness and transparency is the percentage of decisions retained in confidential. As this graph indicates, significant improvements have been made since 2006/2007.

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By working in partnership with the community, Council will maintain and promote the City of Darwin as the tropical capital of the Northern Territory offering opportunities and a vibrant lifestyle for our residents and visitors.



Our Organisation



Organisational Chart



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Executive Staff



Brendan Dowd

Chief Executive Officer

The Chief Executive Officer is responsible for the delivery of Council's strategy, policies and programs. As Chief Executive Officer, Brendan has overall responsibility for Council's \$86m operating and \$18m capital expenditure and Council's 336 permanent full time equivalent staff.

Brendan has 30 years experience in Local Government, in particular eleven years with the City of Darwin comprising seven years as the Director of Technical Services and four years as the Chief Executive Officer.

Brendan has a Bachelor of Engineering (Civil), a Master of Business Administration, a Graduate Diploma in Municipal Engineering, a Company Directors Diploma and has completed the Senior Executive Program at the Melbourne Business School – University of Melbourne and the Excellence in Local Government Leadership Program at the Australian and New Zealand School of Government. In addition, Brendan is an Associate Fellow of the Australian Institute of Management and a Fellow of the Institution of Engineers Australia.



Frank Crawley

General Manager Corporate Services

Frank joined the team at the City of Darwin ten years ago and has been working for Local Governments for more than 30 years. Frank holds a degree in Social Science and a Certificate in Business Studies. He is a certified professional member of the Australian Human Resources Institute, an Associate Fellow of the Australian Institute of Management and a member of the Australian Institute of Company Directors and the Australian Computer Society. He represents Council on the NT Local Government Administration and Legislation Advisory Committee and is Chairman of the Darwin Performing Arts Centre (Darwin Entertainment Centre).

Frank is responsible for 60 permanent full time equivalent staff and \$29.8m operating and capital expenditure.





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John Banks

General Manager Community and Cultural Services

John has 30 years experience in Local Government including 22 years at executive level across a range of functions in metropolitan, regional and remote Councils. John has a Bachelor Applied Science (Env. Health), Masters of International Management, Graduate Diploma Occupational Health and Safety Management. He is a Fellow of Local Government Managers Australia, a Member of the Australian Institute Environmental Health and a Member and Certified Safety Practitioner of the Safety Institute of Australia.

John's department includes 88 full time equivalent staff and \$13.5m operating and capital expenditure.



Luccio Cercarelli

General Manager Infrastructure

Luccio has been with the City of Darwin since December 2008. Luccio brings with him 21 years of experience in Local Government. Luccio has a Bachelor of Business, an Associate Diploma Engineering (Civil) and a Diploma in Local Government Administration.

Infrastructure is Council's largest department with 172 permanent full time equivalent staff and total expenditure of \$58m in operating and capital expenditure.



Mark Blackburn

Executive Manager Office of the Chief Executive

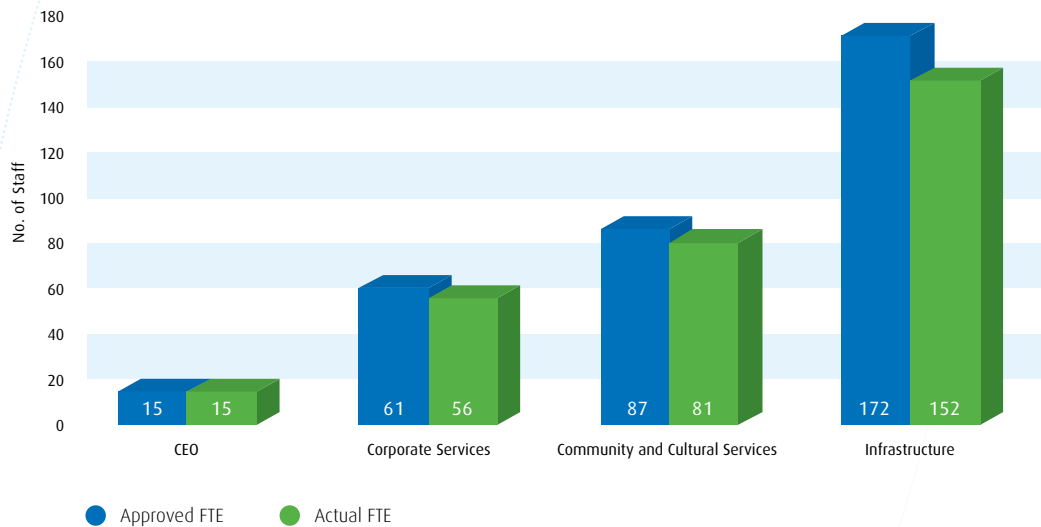
Mark has been a member of the City of Darwin team since July 2010, after spending six years in Local Government in the Northern Territory (Alice Springs Town Council and City of Palmerston). Mark also has extensive experience in other tiers of government in Victoria. Mark holds a Bachelor of Applied Science and a Graduate Diploma in Business Administration.

Mark is responsible for 15 permanent full time equivalent staff and \$4.1m operating expenditure.

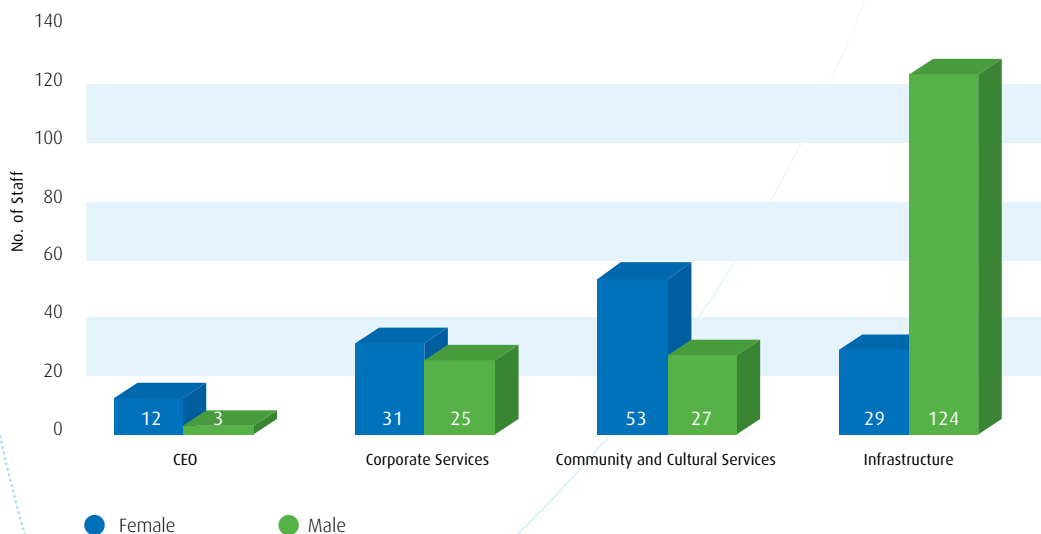
Employee Numbers

Council employs 336 permanent full time equivalent employees, including 22 part-time employees and eight trainees.

Employee Establishment by Department



Employee Gender by Department



Industrial Disputes

There were two matters referred to fair Work Australia in the financial year. One related to an unfair dismissal claim and the other related to finalising the new enterprise bargaining agreement.

Personal Leave

On average, employees used 11.7 days personal leave, which is a reduction from 13 days last financial year. Personal leave consists of sick leave, family leave and carers' leave.

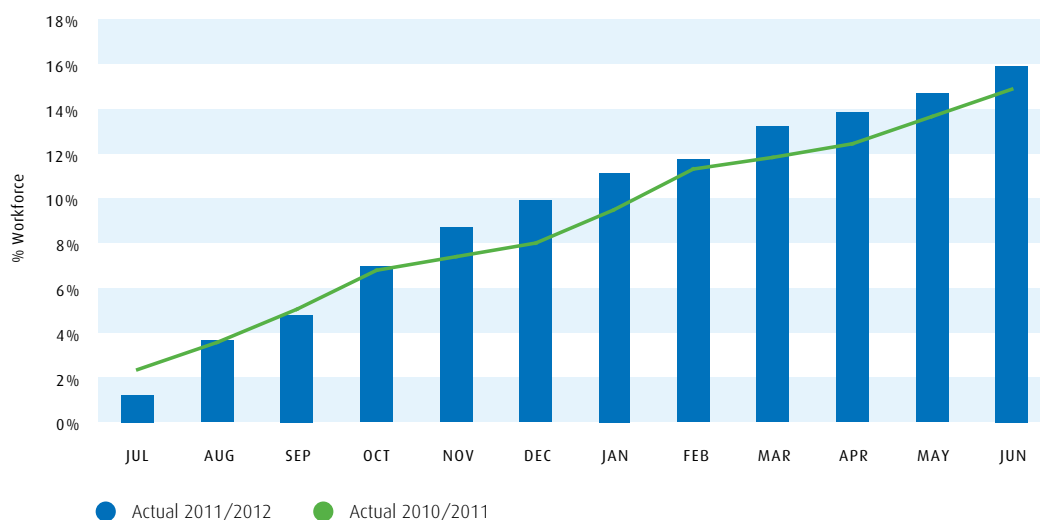
Recruitment and Staff Turnover

A total of 53 employees terminated their employment, equalling a staff turnover of 15% for the year which is equal to the previous period. The average turnover rate of the Northern Territory Public Service is currently 25%⁵.

⁵ Turnover rates between 2005/2011 as quoted in the Office of the Commissioner for Public Employment, State of the Services Report.



Total Employee Turnover (Percentage of Workforce)



Staff Counselling

Council maintained its agreement with an external organisation to provide employee counselling. Employees were able to access free confidential counselling services for any situation that impacted on their personal or working life. There were 57 sessions were conducted for employees in the period, covering all aspects of counselling: vocational, interpersonal difficulties, occupational health, individual problems, addictive behaviour and family and relationship problems.

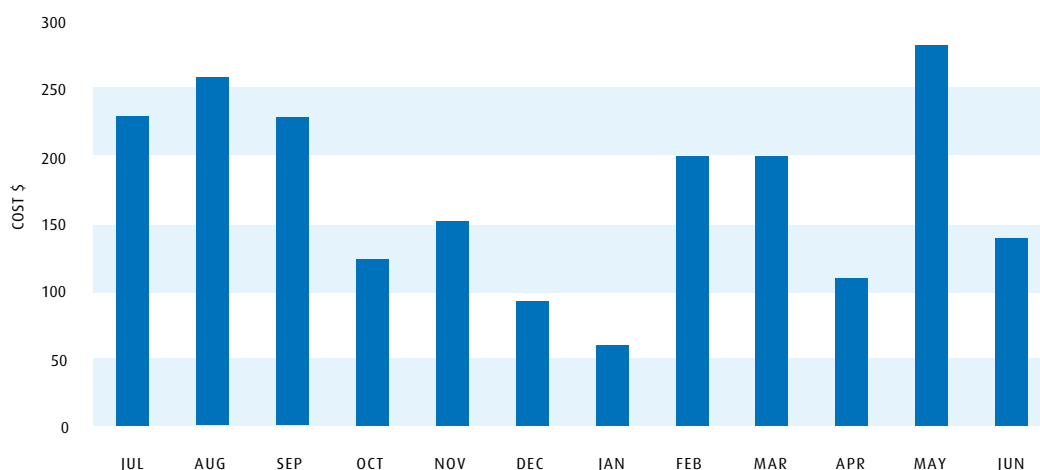
Training and Development

Council employees attended a range of training programs to advance work performance, maintain safety standards and assist with career development. A total of 11,455 training hours were recorded in the areas of Leadership Development, Higher Education, Vocational Education and Training (VET), Occupational Health and Safety, Technical, Operator, Corporate Induction and Administration.

Average training hours per employee was 34.5 hours, in line with the Australian Bureau of Statistics (ABS) all industry average of 27.6 hours. Based on actual training time, 65% of training was nationally recognised. This includes Higher Education and VET qualifications at Certificate and Diploma levels across a range of occupations and single units from nationally accredited training packages to meet job-specific needs.

The City of Darwin invested 2.83% of total employee costs in 2011/2012 for staff training and development. Total training costs were \$696,097 (which includes actual payment to training providers, internal cost for delivering in-house training and the cost of staff time for attending training), resulting in an average cost of \$2,071 per employee. Training provided by external training providers accounted for 69.4% of the training undertaken.

Total Training Cost Per Employee 2011/2012



Note: Total training cost includes actual payment to training providers and internal costs for delivering in-house

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Local Government Managers Association (LGMA) Challenge

The City of Darwin emerged winners in the 2012 Local Government Management Challenge Northern Territory division.

The team consisted of staff from across all sectors of Council, including Infrastructure, Parks, Communications and Marketing, Climate Change and Environment, Libraries and Community Services.

The LGMA Management Challenge is a sophisticated development program that is designed to develop skills in effective team processes, issue resolution and situational leadership for all team members.

The team members showed great determination, leadership and team work to win this challenge under the pressures of the competition. The teams involved in the challenge included Alice Springs Town Council, Central Desert Shire Council, Victoria/Daly Shire Council and the City of Palmerston.

The competitiveness in the NT division of the LGMA Challenge reflected the calibre and commitment of people who work in local government in the Northern Territory.

The team went on to Melbourne to compete in the national finals in June where they performed admirably.

Workforce Wellbeing Committee

The Workforce Wellbeing Committee (WWC) was first formed in 2009 to improve the wellbeing of staff through outcomes focused on identifying, developing and implementing employee wellbeing programs and activities. The WWC membership includes representatives from all areas within Council including indoor and outdoor staff and is comprised of many differing classifications of staff.

The Committee has implemented a range of activities, starting with a workforce survey to determine staff health and wellbeing priorities. Based on these priorities a number of initiatives have been implemented, including:-

- Onsite staff skin check program – free for all outdoor staff and subsidised for indoor staff
- Provision of fruit for staff
- Back care Desk Bank – trial of mobile sit/stand desk units
- Lunchtime meditation sessions
- Private dietician consultation and group sessions - Nutrition Information
- Healthy Bladder and Bowel Information Sessions
- Subsidised yoga program
- Adult Learners Week
- Men's sexual health and wellbeing and women's cancer information sessions including Ovarian Cancer Awareness Week
- Free flu vaccinations
- Lifeforce Suicide Prevention Skills training
- Free access for staff to Council's swimming pools, plus subsidised water aerobics
- Development of policy for healthy choice catering options for functions
- Bicycles for staff transport around the city





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Corporate Compliance

The City of Darwin strives to achieve compliance not only with the Local Government Act and Regulations but with all of the relevant pieces of legislation that affects the Council operations.

Council has a number of internal processes in place to ensure compliance such as the Risk Management and Audit Committee, the Risk Management Framework and Control Self Assessments.

Electoral Review

Pursuant to Section 23 (c) of the Local Government Act, the City of Darwin completed a review of constitutional arrangements for electoral representation. Council sought expressions of interest from a range of companies and engaged an independent consultant who has extensive experience in conducting over 70 representation reviews.

The purpose of the review was to ascertain whether Council had the most effective representation for our municipality. The key issues addressed in the review included:-

- level of elector representation (i.e. the number of Elected Members) required to provide effective representation of the electors
- whether the City should continue to be divided into wards or whether wards should be abolished
- the identification of the optimum ward structure and determination of the level of representation for each ward
- the names/titles of any proposed future wards

The review was completed and submitted to the Minister in March 2011. The overall recommendation from this review was an adjustment of the ward boundaries to ensure an equitable balance of electors. The Minister

approved this recommendation in November 2011 with ward boundaries adjusted in time for the 2012 Local Government Elections.

Planning and Budgeting

Income for the City of Darwin is generated by a combination of rates, Federal Government grants, NT Government grants and subsidies, services fees and charges and penalties. Council has 31,121 rateable properties and an operating budget of approximately \$77 million. The City of Darwin is a corporate body. Formal budgets are prepared every year and the rates are set in July.

Program budgets provide information on the service and costs associated with each individual program. Full sets of budget papers are available for public scrutiny in Council's four libraries, on the website and at the Civic Centre.

The goal of the City of Darwin is to improve the quality of life of the Darwin community. Community participation and consultation are high priorities on every agenda and Council works hard to keep the community informed of its intentions and matters under consideration.

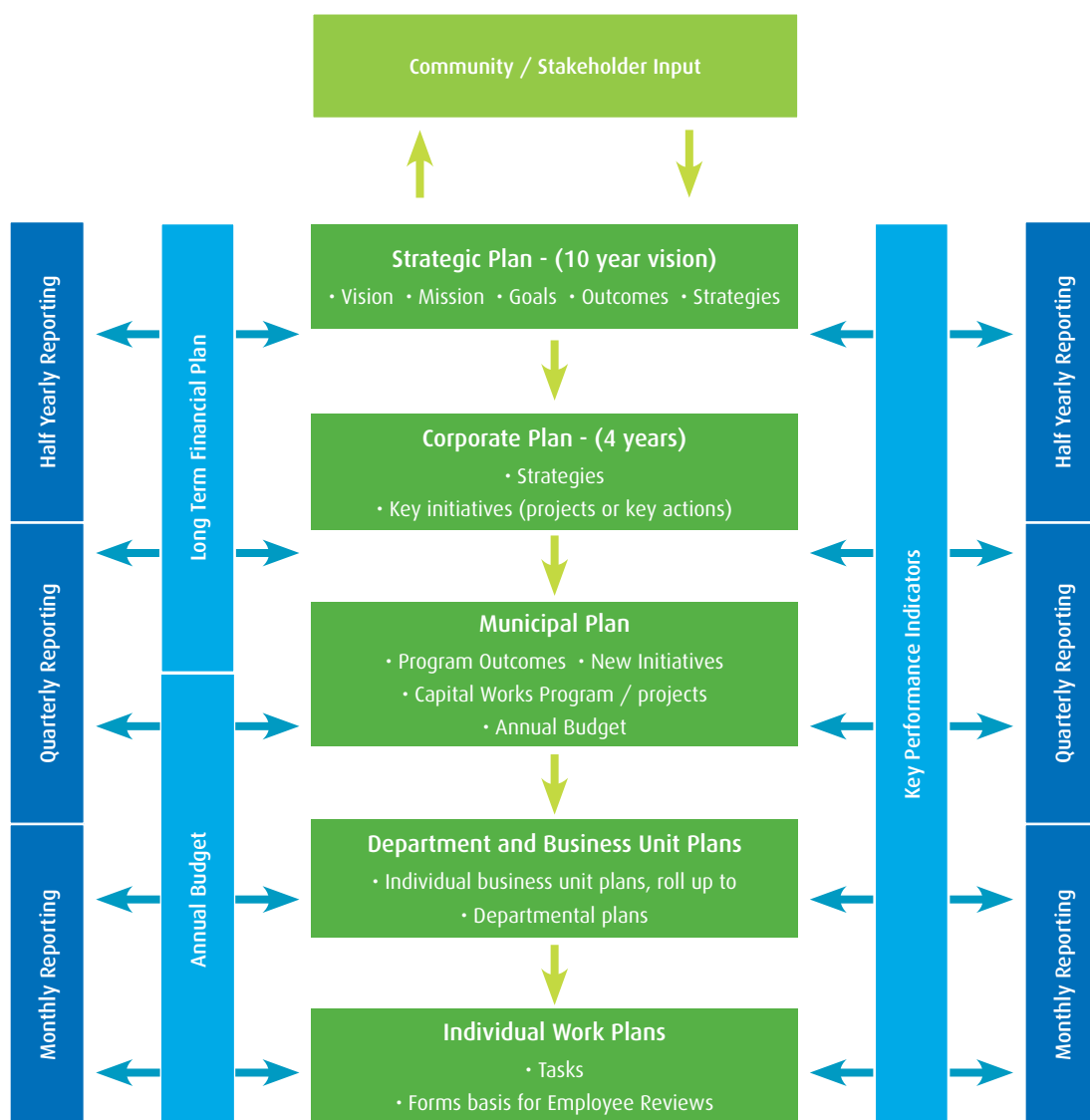
The City of Darwin's management planning process involves three layers:

- a four-year Strategic Plan (the big picture)
- an Annual Business Plan (the budget)
- subsidiary plans (the detail)

These plans help monitor performance and include review methods to ensure agreed aims are achieved.



The City of Darwin's Planning Framework



Finance, Information Technology, Records Management and Human Resource Systems

The governance of City of Darwin is supported by integrated finance, information technology, records management and human resources systems.

Project Area	Achievements for 2011/2012
Finance	<ul style="list-style-type: none"> • Implementation of new Long Term Financial Plan model • Receipt of \$2.9m claim for damage relating to Cyclone Carlos • Received new land valuations for rating purposes • Implementation of software for business case preparation, assessment and budgeting • Review of waste operations and impact of carbon pricing • Developed a new Fraud and Corruption Policy and Procedure • Managed delivery of 2012/2013 budget to new Council within a very short timeframe while meeting all deadlines
Information Technology	<ul style="list-style-type: none"> • Successful implementation of Council's upgraded Business System "Authority" • Upgrade of Council's Shoal Bay Waste Management software suite, including installation of Fibre Optic Cable to Shoal Bay • Successful implementation of whole of Council printing hardware devices including new Multi Functional Devices • Implementation of a new "Remote Access" system for Council's staff • Upgrade of Council's Emergency Response System "Guardian" including new notebook computers for system access
Records Management	<ul style="list-style-type: none"> • Successful upgrade of the Electronic Document Records Management System (EDRMS) • Completion of new Subject Index structure in compliance with Northern Territory Government approved Sentencing and Destruction Schedule • Implementation of automated Decisions Reporting
Human Resources	<ul style="list-style-type: none"> • Finalised negotiations for Council Certified Agreement 2011/2014 • Continuation of Workforce Wellbeing Initiatives such as Yoga Classes, Adult Learning Workshops, Dining with the Stars and others.

Information Act

Council responded to four information access requests in 2011/2012 as per table below.

Applications under the Information Act	2011/2012
Applications outstanding at the start of the year	0
Applications to access personal information	4
Applications to access Government Information or mix	0
Accepted applications withdrawn	0
Unaccepted applications	0
Accepted applications finalised	4
Open Applications at end of year	0

Compliance with Part 9 of the Information Act (Records and Archive Management)

Northern Territory Government Archives approved Council's Sentencing and Destruction Schedule. Work has been ongoing to restructure the EDRMS Subject Index to comply with the approved schedule. This is now complete and full implementation is pending finalisation of IT requirements.



Vision, Mission and Values

Through its leadership the City of Darwin is committed to evolving with a united purpose to achieve the communities vision for the future.

The Council delivers services through more than 46 programs which reflect the nature and standard of service the public of Darwin demand. In addition to these programs, Council regularly reviews and implements new projects and programs to meet the changing needs of our community.

In all of the work that Council staff undertake, they are guided by the values shown below. It is these values that underpin all decision-making processes within the organisation.

Vision

We will enhance Darwin's unique lifestyle and tropical feel with a strong focus on the environment and sustainability.

Mission

By working in partnership with the community, Council will maintain and promote the City of Darwin as the tropical capital of the Northern Territory offering opportunities and a vibrant lifestyle for our residents and visitors.

Values

Service

Council will strive to achieve excellence, quality and pride of service to the community using commonsense, compassion and courtesy.

Responsiveness

Council will be responsive to the needs of the community.

Involvement

Council will provide avenues of participation for and be accessible to the community.

Responsibility

Council will act responsibly and with integrity in the interests of the community and public safety.

Equity

Council will treat and provide services to the community in an equitable manner.

Governance

Council will apply good governance principles.



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The City of Darwin will develop networks with a wide range of stakeholders, engage with the community and establish productive relationships. Council recognises that better outcomes can be achieved through leveraging relationships.



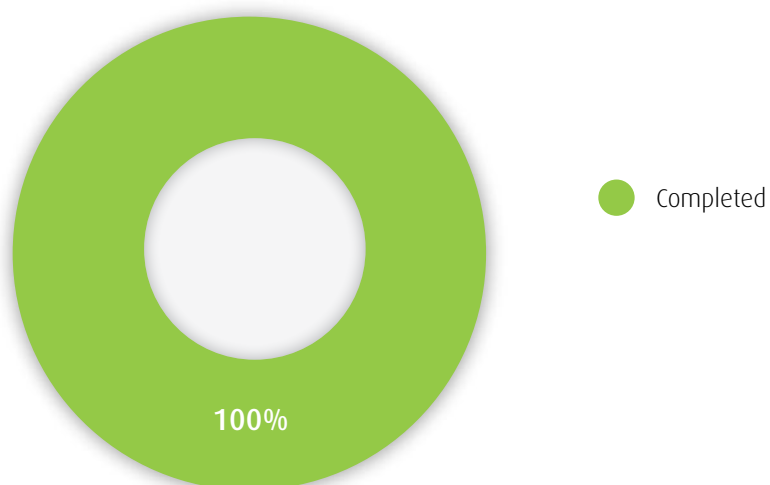
Goal 1

Goal 1: Achieve effective partnerships and engage in collaborative relationships

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Summary of Performance



This graph represents the current status of all of Council's actions which support the achievement of Goal 1.



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This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Improve relations with all levels of Government	Effectively engage with Territory and Australian Government officials, particularly in the Darwin region	Respond to socially critical issues in partnership with Australian and Territory Governments	<div><div></div><div></div><div></div><div></div></div>
		Develop and maintain framework which ensures that Senior Officers and Elected Members effectively engage with NT and Australian Government	<div><div></div><div></div><div></div><div></div></div>
		Be an active member of the Local Government Association NT (LGANT)	<div><div></div><div></div><div></div><div></div></div>
	Develop ways in which the Council can enhance relationships and develop opportunities with other Councils to build better cooperation and enhanced efficiencies in local government	Continue to participate in and actively support the Council of Capital City Lord Mayors (CCCLM) meetings	<div><div></div><div></div><div></div><div></div></div>
			<div><div></div><div></div><div></div><div></div></div>
	Develop partnerships and joint projects with other levels of government	Develop effective partnerships and initiate joint projects with Northern Territory and Australian Government	<div><div></div><div></div><div></div><div></div></div>
		In partnership with the NT Police and the City of Palmerston implement the Graffiti Management Plan	<div><div></div><div></div><div></div><div></div></div>
		Support, facilitate and attend the Top End Regional Organisation of Councils (TOPROC) meetings	<div><div></div><div></div><div></div><div></div></div>
		Participate in the Public Transport Project Control Group with the NT Government	<div><div></div><div></div><div></div><div></div></div>
		Identify partnership opportunities with the NT Government, neighbouring Councils, community groups and private developers when seeking grant funding	<div><div></div><div></div><div></div><div></div></div>
		Participate in LGANT Chief Executive Officers Forum	<div><div></div><div></div><div></div><div></div></div>
		Partner with NT Police to locate external funding to enhance Council's role in community safety.	<div><div></div><div></div><div></div><div></div></div>
		Partner with NT Government, Charles Darwin University and other stakeholders to deliver the Darwin 200 program of events	<div><div></div><div></div><div></div><div></div></div>
	Play a strategic role in the planning and developmental processes that impact Darwin	Coordinate the approval of the design and construction of all private and/or government capital works, subdivisions and development works including approvals	<div><div></div><div></div><div></div><div></div></div>
		Participate the Darwin's Urban Design Advisory Panel	<div><div></div><div></div><div></div><div></div></div>
	Influence Government and developers to develop sustainable projects which reflect Darwin's lifestyle	Undertake a leadership role in relation to Climate Change and the Environment	<div><div></div><div></div><div></div><div></div></div>
		The City of Darwin to provide comments on new developments to the Northern Territory Government's Development Consent Authority (DCA)	<div><div></div><div></div><div></div><div></div></div>



Outcome	Strategy	Actions	Status
Effectively engage with the community	Increase involvement of the Business Community for developing solutions to local issues	Investigate the impacts of major developments on the Darwin community and Council services	
		Participate in annual business forums to exchange information and raise awareness of Council issues and services	
	Engage, communicate and work collaboratively with the community including schools	Assist sport/community groups to identify funding and write grant applications	

A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result				
Goal 1: Achieve Effective Partnerships and Engage in Collaborative Relationships							
			2008/2009	2009/2010	2010/2011	2011/2012	
Completion of all key projects / initiatives within specified timeframes		100%	100%	100%	100%	100%	<div><div></div><div></div><div></div></div>
1.1 Improve relations with all levels of Government	Number of new joint initiatives initiated	Trend	20	23	21	14	<div><div></div><div></div><div></div></div>
	Number of joint projects completed	Trend	2	8	7	13	<div><div></div><div></div><div></div></div>
	Number of development applications received	Trend	520	390	390	404	<div><div></div><div></div><div></div></div>
	Average percentage of Council recommendations adopted by DCA	Trend	N/A	N/A	87.5% ⁶	85.2%	<div><div></div><div></div><div></div></div>
1.2 Effectively engage with community	Number of business development enquiries	Trend	3	6	9	6	<div><div></div><div></div><div></div></div>
	Number of new community wellbeing initiatives recommended to Council based on community needs	Trend	288	369	281 ⁷	141 ⁸	<div><div></div><div></div><div></div></div>
	Number of Youth Advisory Group meetings held	Trend	8	9	9	8	<div><div></div><div></div><div></div></div>
	Youth Advisory Group meeting attendance	Trend	113	92	124	76	<div><div></div><div></div><div></div></div>
	Community agreement rating that Council consults with community sufficiently	> 3.3	3.4	3.4	3.2	3.3	<div><div></div><div></div><div></div></div>

⁶ Indicator has been changed this year to reflect Council's effectiveness (i.e. % of recommendations adopted rather than a number).

⁷ The method of calculating this indicator has been further refined, therefore is not comparable to previous years.

⁸ The lower result is partially contributed to Council being in caretaker mode, therefore no Council meetings for 2 months.



City Development

City Centre

The City of Darwin called tenders for the reconstruction of Cavenagh Street from Searcy Street to Daly Street. The scope of works included improvement to landscaping within the median. Cavenagh Street is a significant road within the central business district and acts as a main thoroughfare. The project is funded in partnership with the Australian Government's Roads to Recovery Program and City of Darwin. The project is estimated at \$3m and will be completed by December 2012.

Suburban Projects

The Northern Territory Government provided funding to the City of Darwin to the value of \$1m for the implementation of specific infrastructure along the Nightcliff foreshore including new and upgrades to play equipment, rest seating and upgrade of the Aralia Street community tennis courts. Many of these projects have commenced and are all expected to be completed by December 2012.

Council also undertook upgrading works to the Buffalo Creek Boat Ramp on behalf of the Northern Territory Government.



In May 2010 Council was approached by the Belyuen Community Government Council to investigate a potential amalgamation.

The Belyuen community considered that an amalgamation would provide financial sustainability, an avenue for their young people to gain employment and provide a role for the Belyuen community in the future development of the Cox Peninsula.

The City of Darwin's decision was to investigate all of the risks and opportunities associated with an amalgamation with both the Belyuen Community Government Council and Wagait Shire Council.

On behalf of all three Councils, City of Darwin received a special purpose grant from the Department of Local Government to fund the investigation.

The final report was received by the Councils and forwarded to the Minister of Local Government in December 2011. Whilst the report did not provide a single recommendation, it did contain the opportunities and risks associated with an amalgamation and options for moving forward.

The City of Darwin is exploring the potential for shared services with the Belyuen Community Government Council and Wagait Shire Council and discussions are still ongoing regarding the potential of an amalgamation.

Council of Capital City Lord Mayors (CCCLM)

The City of Darwin continues to be a member of the CCCLM. The key outcomes achieved by the CCCLM during the 2011/2012 financial year were:-

- Ongoing Federal Government engagement and investment in capital cities through National Urban Policy and programs. Capital Cities were successful in securing over 30% of the \$20m Liveable Cities program
- COAG recognising the importance of council involvement in capital city metropolitan planning systems. The COAG Reform Council (expert panel) met with the capital city Lord Mayors to discuss the review of the planning systems and involved CCCLM in three best practice workshops
- 'Local Action for a Low Carbon Future', discussion paper developed in partnership by the Australian Centre of Excellence in Local Government (ACELG) and CCCLM

- CCCLM contributed towards informing Federal Government Policy via the following submissions
- Clean Energy Finance Corporation, Treasury, Dec 2011
- Examining Barriers to Effective Climate Change Adaptation, Productivity Commission, Dec 2011
- National Energy Savings Initiative, DCCEE, Feb 2012

Capital City Committee

The Capital City Committee (CCC) is a joint forum between the City of Darwin (secretariat) and the Northern Territory Government in conjunction with the Property Council of Australia NT Division and the NT Chamber of Commerce. The purpose of the CCC is to work together on key projects to enhance the productivity, sustainability and liveability of Darwin, with a focus on the central business area.

Top End Regional Organisation of Councils (TOPROC)

Representing over 56% of the Northern Territory's population, the Top End Regional Organisations of Councils (TOPROC) comprises of six Local Government Councils who have come together to plan for the future of the Greater Darwin.

The City of Darwin is a member and acts as secretariat of TOPROC in conjunction with the Belyuen Community Government Council, the City of Palmerston, the Coomalie Community Government Council, Litchfield Council and Wagait Shire Council.

TOPROC recognises the local needs of our communities and seeks to influence the policy of Territory and Local Government to reflect those needs in order to effectively facilitate sustainable development of the Greater Darwin Region, based on the Region's economic, social and environmental strengths, constraints and opportunities and a vision for the future.

One of TOPROC's main priorities throughout 2011/2012 was to advocate for the progression of a regional waste facility.



The Council values the lifestyle enjoyed by the community and seeks to build on that by providing opportunities for active and passive recreation, leisure pursuits and healthy lifestyle choices.



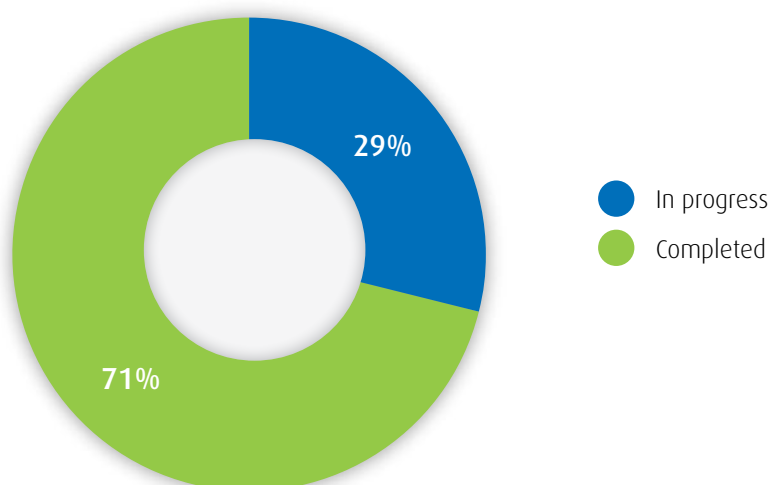
Goal 2

Goal 2: Enhance Darwin's active, positive and flexible lifestyle

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Summary of Performance



This graph represents the current status of all of Council's actions which support the achievement of Goal 2.

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This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Improve urban enhancement around Darwin	Manage and improve the landscaping, streetscape and infrastructure to a standard that meets community needs	Deliver Urban Enhancement Improvements Program	<div><div></div><div></div><div></div></div>
		Finalise the overarching Recreation Strategic Plan	<div><div></div><div></div><div></div></div>
		Manage the use and policy in respect to cyclepaths, ovals, sporting court and swimming pools	<div><div></div><div></div><div></div></div>
		Oversee the maintenance and construction in relation to cyclepaths, ovals, sporting court and swimming pools	<div><div></div><div></div><div></div></div>
	Develop and maintain a vibrant and active Central Business Area	Develop and implement the City Revitalisation Program	<div><div></div><div></div><div></div></div>
	Support the NT Government's Ribbons of Green and CBD entry node upgrade initiatives	Support the NT Government's Ribbons of Green and CBD Entry Node developments	<div><div></div><div></div><div></div></div>
	Provide a clean and liveable municipality	Deliver animal education programs	<div><div></div><div></div><div></div></div>
		Review and maintain Street Cleaning and Litter Services	<div><div></div><div></div><div></div></div>
	Participate and partner in activities that contribute to a safer Darwin	Contribute to a safer Darwin through the various safety initiatives	<div><div></div><div></div><div></div></div>
		Support the delivery of the Alcohol Management Plan	<div><div></div><div></div><div></div></div>
Increase recreational leisure and heritage experiences	Enhance library facilities	Actively participate in the Library Review Committee	<div><div></div><div></div><div></div></div>
	Promote Darwin as a host city for sport and other recreational events	Develop new events, attract events and enhance existing events in Darwin	<div><div></div><div></div><div></div></div>
		Provide support for the Arafura Games	<div><div></div><div></div><div></div></div>
		Provide support for community groups and organisations through the provision of leisure/event equipment and venues	<div><div></div><div></div><div></div></div>
	Manage and improve the pathway and cycleway network and encourage safe cycling and walking	Construct and maintain cyclepaths in accordance with the Cyclepath Strategy	<div><div></div><div></div><div></div></div>
		Review and improve the Cyclepath Strategy	<div><div></div><div></div><div></div></div>
	Progress aquatic facility planning and delivery	Finalise the Aquatics Facilities Masterplan	<div><div></div><div></div><div></div></div>
Promote family friendly and healthy activities	Promote and host family orientated activities	Oversee and represent Council's interests in the Darwin Entertainment Centre	<div><div></div><div></div><div></div></div>
		Work with the youth community to host low cost and accessible youth events	<div><div></div><div></div><div></div></div>
	Pursue the development of a purpose designed youth space and positive youth activities	Coordinate the National Youth Week event	<div><div></div><div></div><div></div></div>
		Develop and implement the Youth Space Masterplan	<div><div></div><div></div><div></div></div>
	Provide facilities and programs which encourage healthy lifestyle choices	Deliver community health and well being programs (ie ActivateNT, Heart Foundation Walking, Making Tracks, Pedometers)	<div><div></div><div></div><div></div></div>
		Deliver Sporting Areas Services	<div><div></div><div></div><div></div></div>
		Deliver Recreation and Leisure Services	<div><div></div><div></div><div></div></div>



A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result					
Goal 2: Enhance Darwin’s Active, Positive and Flexible Lifestyle								
			2008/2009	2009/2010	2010/2011	2011/2012		
Completion of all key projects / initiatives within specified timeframes		> 90%	97.0%	99.9%	99.3%	99.6%	<div><div></div><div></div><div></div></div>	
2.1	Improve urban enhancement around Darwin	Community satisfaction rating with the standard of maintenance of playgrounds	> 3.8	3.8	3.8	3.7	3.7	<div><div></div><div></div><div></div></div>
		Community rating against generally feel safe in their local suburb	> 70%	72%	74%	76%	77%	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of litter collection from public areas	> 3.5	3.5	3.4	3.5	3.5	<div><div></div><div></div><div></div></div>
		Number of incidents resulting in an injury	Trend	13	38	35	21	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of street lighting	> 3.8	3.6	3.6	3.6	3.6	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of footpaths / cyclepaths	> 3.8	3.4	3.6	3.5	3.6	<div><div></div><div></div><div></div></div>
2.2	Increase recreational, leisure and heritage experiences	Community satisfaction rating with library services	> 3.8	4.1	4.2	4.2	4.2	<div><div></div><div></div><div></div></div>
		Library membership as a % of the population	Trend	43.99	47.40	42.50	54.0	<div><div></div><div></div><div></div></div>
		Total number of library visits	Trend	509,442	465,135	420,249	530,083	<div><div></div><div></div><div></div></div>
		Total swimming pool attendance	Trend	183,350	163,973	174,112	180,080	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of recreation facilities such as tennis courts	> 3.8	3.9	3.9	4.0	4.0	<div><div></div><div></div><div></div></div>

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Outcome		Indicator	Target	Actual Result				
Goal 2: Enhance Darwin’s Active, Positive and Flexible Lifestyle								
				2008/2009	2009/2010	2010/2011	2011/2012	
2.3	Promote family friendly and healthy activities	Total Fun Bus attendance numbers	Trend	9,812	15,146	13,690	16,523	<div><div></div><div></div><div></div><div></div></div>
		Total Fun in the Parks attendance numbers	Trend	3,115	2,265	4,228	3,993	<div><div></div><div></div><div></div><div></div></div>
		Average number of bookings for sporting areas (exc. swimming pools)	Trend	2,561	3,384	912	694 ⁹	<div><div></div><div></div><div></div><div></div></div>
		Total participation in	Trend	200	400	465	422	<div><div></div><div></div><div></div><div></div></div>

City Improvements and Maintenance

Development Applications

Council provided written responses to 404 development applications including NT Planning Scheme Amendments referred to Council by the Northern Territory Government.

Council undertook technical assessments on all of the applications. Issues addressed included infrastructure and amenity requirements, planning assessments, traffic studies and waste management facilities.



Raintree Park

⁹ This figure has reduced quite significantly due to peak sporting bodies now making bookings rather than individual clubs, therefore not comparable to previous years.





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Library Services

City of Darwin Libraries are committed to delivering a customer focused library lending, reference and information service which promotes and supports the recreational and lifelong learning needs of the community.

City of Darwin has four libraries located at the City, Casuarina, Nightcliff and Karama.

Membership is free to permanent residents and visitors can become temporary library members with access to all membership privileges upon payment of a \$60 deposit of which \$50 is refundable. Our 39,000 members borrowed more than 595,000 items in 2011/2012, a 13% increase on the previous year.

Every day on average 395 people visit the City of Darwin Libraries totalling more than 495,000 visits for the year, an 18% increase on the previous year.

The libraries are open to the public Monday through to Saturday, with Casuarina opening also on Sunday afternoons.

The libraries are one of the most popular and valued of all Council services. There is a skilled and confident workforce of 40 staff consisting of Library Managers, Library Technicians, Library Assistants, a Library trainee, a Graduate Librarian, specialised staff for Children and Young People, Collection Development, an IT Coordinator and a Project Officer for library events. A Library Secretary provides administrative support and the Library Courier ensures library deliveries and collections are circulated throughout the libraries.

City of Darwin Libraries have volunteers who assist at all the libraries on a regular basis including volunteers from the Living Skills Unit, at the Darwin Correctional Centre who perform a range of administrative tasks. The libraries

also assist job seekers placed through project employment and students on placement from the University and local high schools.

Wireless internet hot spots have been installed at all libraries and the usage by members and visitors has been constantly growing. Customer facilities were improved at all libraries to accommodate the increased use of laptops and customers visiting the libraries. Casuarina had a laptop bench installed with additional power outlets and additional power outlets have also been installed at the City and Karama Libraries. The City Library has also redefined some space for a designated 'wifi/laptop free' area to allow a comfortable, quiet area for customers to read. PCs are also available for our library customers to use to access the internet.

The Casuarina Library courtyard is popular with customers using the space consistently throughout the day. It is also proving a popular place to use the wireless internet service. Staff have been approached by customers and told how great the facility is.

Community groups, schools, TAFE and University students and the Immigration Detention Centre visit the libraries for tours and information sessions throughout the year. Many have limited English and library staff assist them in locating items to meet their everyday needs.



The National Year of Reading

City of Darwin Libraries celebrated the National Year of Reading 2012, banners were installed on the exterior walls of the City and Casuarina Libraries, to promote the year.

The main focus for the National Year of Reading was a membership drive at local primary schools. Library staff have visited all year one classes in the Darwin region during April, May and June and conducted a library session with each class. Each child received a postcard invitation to join the library along with other promotional goods.

Cameron and Jarred Ilett were both Ambassadors for the National Year of Reading and volunteered to promote the year by reading with children at Karama Library, along with fellow NT Thunder football player Jason Roe plus Dean Rioli, a very popular session with our young members.

Events

Artist Jasmine Jan conducted art workshops at the libraries for Adult Learners' Week. In addition, as part of Adult Learners' Week, staff attended Workplace Ergonomics Awareness training. Jasmine Jan held another fully booked watercolours art workshop at Casuarina Library in November.

The City Library exhibited a Bombing of Darwin display in the library theatre during February to commemorate the 70th Anniversary of the Bombing of Darwin.

Libraries celebrated Harmony Day in March. Casuarina Library had guest story teller Mbackeh perform various traditional African cultural songs on his drums. At the City Library local entertainer Ali Mills presented a special Storytime. John Pattiselanno (known as 'Ambon John') was a guest at Karama Library.

NAIDOC week was celebrated at all libraries and included displays of Indigenous resources held at the libraries. Nungalinya College displayed banners created by their art students throughout the libraries during the week.

Library and Information Week is celebrated nationally in May with events at all libraries. This year the activities included a flash mob, a Biggest Book Club, information stalls in The Mall and Casuarina shopping square and National Simultaneous Storytime at all libraries.

The libraries had an exciting program for Seniors Month in August. Events held at the libraries were a drawing workshop, library visit and morning tea at the newly refurbished Karama Library and a memoir writing workshop at the City Library.

Library staff took part in the Health and Wellbeing stall for Disability Awareness Week. The day provided an opportunity to network with other service providers as well as promote our services and facilities for people with disabilities.

The Music in the Library program held on Friday lunchtimes at both the City and Casuarina Libraries was ongoing throughout the year and attracted local established and emerging artists who proved very popular with library customers.

Seniors at Karama is a new program this year; a relaxed session was held on the third Friday of each month. Seniors are invited to the library while it is closed to the public. Guest speakers were invited, author Chris Ballantyne presented a self publishing talk, a loud drumming workshop run by Jack Tinapple, a gardening session with Leonie Norrington and a card making activity with library staff. Library staff were on hand to assist with any queries and assistance using the library resources and morning tea was provided.

Collection development

E-Audiobooks are now available at all libraries through the Library's online catalogue. This project has been coordinated by the Northern Territory Library service with all public libraries contributing towards the funding of the project. The provision of eAudiobooks has been well received, this is an area where statistics will continue to grow. There are more than 600 titles from new release fiction, classics, non-fiction, children's and young adult fiction. Customers can borrow up to four eAudiobooks at a time.

This year Council engaged debt collectors to follow up on outstanding library items which have not been returned. The response has been positive overall, with many items either being returned or paid for.

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Computers @ Your Library sessions are available at all libraries and provide instructions on how to use the Internet and set up an email account. The sessions are generally for small groups however staff also conduct one on one sessions for customers with specific questions or interests. A new program of training for customers was introduced for those requiring basic computer skills.

There are six adult book clubs operating at the libraries that meet monthly. Lunchtime clubs at the City and Nightcliff Libraries and evening clubs that meet at both Casuarina and City Libraries. Two clubs for children and young people meet fortnightly after school at Casuarina Library.

E-resources are very popular and cover a wide range of subjects. Your Tutor is a real time online tutoring service for students from Year 4 to tertiary providing English, maths, science and research based subjects. Popular children's resources In2era and Tumblebooks are well used, as well as the computer skills resource centre.

Inter library loans were once again in demand this year for both recreation and lifelong learning pursuits. There are limits placed on the types of material that can be borrowed free of charge.

More than 960 visits were made to the housebound library customers. Housebound customers receive a regular supply of reading material from our Casuarina and City libraries.

Children and youth services

Storytimes are conducted every day of the week including Saturday mornings at the City Library with 40 sessions conducted each month. Babes'n'Books, a storytime for new parents and babies up to 12 months is held at Casuarina Library every Wednesday and the City Library on Monday afternoons. Child care centres and crèches visit the libraries for storytime sessions. Parents and young children from the detention centre attend a regular storytime session at Casuarina Library each fortnight. An Auslan interpreter visits Casuarina Library each month and interprets the stories and songs in Australian sign language.

Harmony Day was celebrated at all our libraries with multicultural storytimes.

Sing and Grow was held at Karama Library. This is a national early intervention music therapy project working for at-risk families with children aged three years and under. Sing and Grow is a trademark of the Playgroup Association of Queensland and is funded by the Commonwealth Government. Sing and Dance, a more traditional nursery rhyme and guitar session run by a volunteer, and ZumbAtomic, an adapted Zumba program for four and five year olds, were held at Casuarina Library.

Santa at the Libraries attracted many children who enjoyed having books read to them by Santa plus being entertained by the Christmas Elf. Storytime Santa with volunteers from Council's Parks crew as Reindeer was a great success with large numbers of children in attendance at all libraries.



Holiday programs are held at all libraries during the school holidays and all events were booked to capacity. Events and activities this year included decorating a calico library bag, drawing, creating with wool, Japanese calligraphy, recycled art, design a postcard, CSIRO science activities, Beat Box workshop, bedtime stories, and the summer reading program. Casuarina Library held a special Harry Potter event to celebrate the last movie in the series. Questacon travelling science show sessions also visited the libraries in July. Casuarina and Karama Libraries had weekly movies for children during the school holidays.

Radio in the Courtyard was held in the Casuarina Library courtyard to celebrate National Youth Week. Local young musicians performed on the night, a badge making stand was very popular along with a mock radio station. A free sausage sizzle was provided along with information stalls from Headspace, Melaleuca Refugee Centre, Mission Australia and Multicultural Youth NT. The libraries also hosted a Jasmine Jan art workshop at Casuarina for young people.

Children's Book Week was celebrated at all libraries with special storytimes and activities for the children. Karama Library held a Punch and Judy puppet show, while library staff conducted a storytime during the celebrations at the Jingili Water Gardens.

Local authors visit the libraries often to assist in promoting literacy to children and young people. This year there were visits from Barry Jonsberg, Leonie Norrington, and Maria Grujicic. Australian author Andy Griffiths conducted an online chat session at Casuarina Library. Alison Lester visited the libraries to do a Storytime, a Babes'n'Books session and an author talk at the Casuarina and City Libraries. Feedback from customers is always

appreciated; *"We really enjoyed the evening and got a lot from it. The girls are writing a children's book for school this term, so the timing was perfect. Our daughters are looking to incorporate some of the suggestions that Alison offered them. We also recently attended your Harry Potter evening. It is such a pleasure to attend the functions you put on, particularly for the children, it really does encourage them to have a love for reading. Thank you for all the energy and effort you put into these events, they are greatly appreciated."*

Library staff visit local hospitals to deliver nappy packs to parents with new babies. A voucher can be redeemed at the libraries for a free picture book and library bag when parents apply for membership for their babies.

The Kids Reading Oz Choice (KROC) awards are held annually where children vote for their best children's book written by an Australian author.

Karama Library hosts the monthly KAOS program for young people. KAOS is held on the last Thursday of each month from 6.00pm to 8.30pm. It is open to children and young people aged 11-18 years. Last year workshops were held at each event and had a regular group of students attend from Kormilda College to join in the activities as well as young people from the neighbourhood and the Melaleuca Refugee Centre.

The Young Territory Author Awards presentation was held at the Darwin Entertainment Centre with 280 attendees. Acting Lord Mayor Garry Lambert presented the overall winner with a trophy and \$500 cash prize. All entries were added to the libraries collection for future generations to enjoy.



NT Thunder visits Karama Library

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Graffiti Management

Following the successful fee for service model for graffiti removal from selected Northern Territory Government assets, the Service Level Agreement continues with more than 35 Northern Territory Government assets included. This partnership approach allows for rapid removal in a more coordinated manner and is in addition to the City of Darwin's rapid graffiti removal program which saw 893 incidents of graffiti vandalism recorded and responded to throughout 2011/2012. Council continues to report all incidents of graffiti vandalism to the Northern Territory Police for inclusion in the graffiti intelligence database.

Walkways

Council continues to provide and maintain a walkway network as part of a wider network which facilitates movement of pedestrian and cyclist traffic across the municipality. In line with Council's Walkway Policy (Policy No 056) in 2011/2012 Council has been working closely with residents, relevant authorities and stakeholders to ensure walkway amenity is adequate and safe for all users.

Community Safety

The City of Darwin continues to participate and partner in activities that contribute to a safer Darwin, and has worked on the following initiatives throughout 2011/2012:

- Involvement in problem solving plans for anti-social behaviour *hot spots* and issues across Darwin in collaboration with State and Federal Government Agencies and Non Government Organisation service providers
- Dissemination of community safety intelligence through formal networks to assist with service delivery
- Participation in the implementation and monitoring of a Liquor Accord for the Casuarina Business precinct in conjunction with business owners and the Northern Territory Government
- The use of Crime Prevention Through Environmental Design (CPTED) audits of Council infrastructure to improve community safety to built environs
- Participation in the implementation of recommendations from the Casuarina Business Precinct Stakeholder CPTED Review



Youth Week Concert @ Casuarina Courtyard

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Community Centres

The City of Darwin has three Community Centres that support a diversity of social, recreation, cultural and leisure activities to benefit the local community. The Centres are located at Malak, Nightcliff and Lyons and accessed by hundreds of community groups each year.

Fun Bus

The Fun Bus is an initiative of the City of Darwin with support from the Northern Territory Government. Operating 46 weeks annually, five mornings a week in parks and reserves during the Dry and indoors in Council's Community Centres during the Wet, the Fun Bus delivers high quality mobile playgroup services for children 0 to 5 years, their parents and carers. The Fun Bus provides a valuable mechanism for parents and carers to come together, share ideas and experiences and develop new friendships in an informal friendly setting while the children learn and recreate through play experiences.

The Fun Bus has hosted a number of special events and activities over the past year supporting a vibrant community life. Special celebratory activities included Harmony Day, National Families Week, National Children's Week, several City Mall events and a special week long program of weaving, banner decorating, painting, story telling, music, damper and fresh fruit as part of National Reconciliation Week.

Council is also proud to have launched its Disadvantaged Job Seeker initiative that sees the attachment of two Children's Services traineeships to its Children and Family Services program. The traineeships commenced in April for a year and is a three year commitment by Council.

Fun in the Parks

The Fun in the Parks program provides free school holiday activities for primary school aged children. Held at various ovals and parks around the municipality, the program operates three mornings a week during school holidays with a diverse range of activities on offer every holiday period. Fun in the Parks also supports a large number of community events with in-kind support such as face painting artists and recycled arts initiatives.

National Children's Week

National Children's Week is an annual event celebrated during the last week of October. Children's Week celebrates the right of children to enjoy childhood and provides a special time for children to demonstrate their talents, skills and abilities.

Locally, National Children's Week was launched with much fanfare on Friday 21 October at Council's Civic Centre. Darwin's Lord Mayor officially opened the inaugural Celebrating Childhood Art Exhibition which saw more than 150 pieces of art exhibited in Council's Community Art Space. Budding artists emerged from family groups, child care centres, family day care educators, playgroups, school students and the inclusion of photography taken by young people in out-of-home care as part of the Children's Commissioner for the Northern Territory initiative.

Council in collaboration with Early Childhood Australia – NT Branch and Territory Childcare Group hosted two key Children's Family Fun events during National Children's Week, at the Jingili Water Gardens for children 0-5 years and their families and at Leanyer Recreation Park for children 5-12 years and their families. Both events provided a vibrant and welcoming opportunity for families from all backgrounds to attend a venue where all activities are provided free of charge. It also provides an ideal avenue for organisations to link with families and children.

Fun and Games Equipment

Council is approached on a frequent basis by community groups and not for profit organisations who seek support in the delivery of community events, activities, charity fundraising activities and programs for marginalised members of the community.

Council has been able to respond to community needs by providing a range of Fun and Games Equipment for loan to not for profit organisations, charities and community groups for utilisation at community events within the Darwin municipality. The Fun and Games Equipment have been solidly booked almost every weekend since the program commenced.



In-Kind Support at Community Events

In 2011/2012 the following events were supported:-

Date of Event	Name of Organisation/Group	Description
2 July 2011	Anglican Church	Use of Gig Gear
3 July 2011	Variety Club	Use of Fun and Games Equipment at Children's Camp
9 July 2011	Iron Bark	Use of Gig Gear
10 July 2011	Variety Club	Use of Fun and Games Equipment at Children's Camp
14 July 2011	Defence Community Organisation	Use of Fun and Games Equipment at DCO Absent from home event
15 July 2011	Nightcliff Family Centre	Mulch and soil for Centre veggie Garden
15-26 July 2011	Corrugated Iron	Use of Gig Gear
18-24 July 2011	Royal Agricultural Society – Royal Show	Parking Bays for 5 Trucks and 5 Generators – Farrell Crescent Winnellie – Royal Show
19 July 2011	Nightcliff Lions Club	Compost Bin donated as prize for quiz night for Nightcliff Lions Fundraiser
21-23 July 2011	Royal Agricultural Society – Darwin Royal Show	Gardens Oval Banner Site 4 – 10 July 2011 and Tiger Brennan 11 – 17 July 2011 – Royal Show
28 July 2011	Multicultural Youth NT	Use of Gig Gear
29 July 2011	Darwin Symphony Orchestra	Hire fee for Amphitheatre for DSO Concert waived – Council Decision 20/4183 12/7/2011
4-7 August 2011	Corrugated Iron	Use of Gig Gear
5 August 2011	Anglicare	Use of Gig Gear
12 August 2011	Multicultural Youth NT	Use of Gig Gear
13 August 2011	Top End Terror	Use of Gig Gear
18 August 2011	NT Writers Centre	Use of Gig Gear
20 August 2011	NT Ballroom Dancing Association	Hire Malak Community Centre
21 August 2011	Teddy Bear Picnic - Darwin Festival	Fun Bus x 2 staff (5 hours); and Use of Fun and Games Equipment
26-28 August 2011	Gurindji Mob-Darwin	Sponsorship for 45th Anniversary Celebrations of the Waive Hill Walk Off
2 September 2011	Mindil Beach Markets	Use of Gig Gear
5 September 2011	Total Recreation Services	Use of Gig Gear
10 September 2011	DRISPN	Use of Gig Gear
12 September 2011	Total Recreation Services	Use of Gig Gear
14 September 2011	Darwin Community Arts	Use of Gig Gear
14 and 15 September 2011	Red Cross	Youth Activities at the Shak
19 September 2011	Total Recreation Services	Use of Gig Gear
23 and 24 September 2011	Cancer Council NT	Use of Fun and Games Equipment; Hire Gardens Oval # 1; and Floodlights in Mindil Beach Carnival Area

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Date of Event	Name of Organisation/Group	Description
25 September 2011	Environment Centre	Use of Gig Gear
26 September 2011	Total Recreation Services	Use of Gig Gear
26 September – 9 October 2011	Alzheimer's Australia NT	Ludmilla Overpass Bridge Banner Site
27 September 2011	PAWS Darwin	Use of Fun and Games Equipment at a Fundraiser Community Event
28 September 2011	Catholic Education	Use of Fun and Games Equipment at Mob Big Day Out – Community Event
1 October 2011	Top End Terror	Use of Gig Gear
3 October 2011	Total Recreation Services	Use of Gig Gear
22 October 2011	Nepalese Society	Use of Gig Gear
22 October 2011	Darwin Community Arts Inc – The 2011 Darwin Fridge Festival	Hire 6 Units Aluminium Staging + 2 Steps
22 October and 12 and 26 November 2011	Country Woman's association	Stall holders Permit for Parap
23 October 2011	Carers NT	Use of Fun and Games Equipment for Carers Week- Family Fun Day
24 October – 6 November 2011	Adults Surviving Child Abuse	Banner booking Stuart Highway
26 October 2011	City of Darwin / Early Childhood Australia/Territory Childcare Centre	Use of Fun and Games Equipment at Children's Week event at Jingili Watergardens
28 October – 14 November 2011	Corrugated Iron	Use of Gig Gear
29 October 2011	City of Darwin /Early Childhood Australia/Territory Childcare Centre	Use of Fun and Games Equipment at Children's Week event at Leanyer Recreation Park
12 November 2011	Darwin Community Arts	Use of Gig Gear
24 November 2011	RAAF Christmas Party	1x Face Painter (3 hours)
26 November 2011	Asthma Foundation NT	Use of Fun and Games Equipment for Asthma Swim Christmas Party
26 and 27 November 2011	Scout Initiative Activity	Use of Fun and Games Equipment – scouts community Event
27 November 2011	Darwin Pride Festival	Use of Gig Gear; and Various Banner Bookings
1 December 2011	Northern Territory Aids and Hepatitis Council	Banner booking at Gardens Oval and Tiger Brennan for World Aids Day; and Stall Permit in The Mall for World Aids Day
4 December 2011	Christmas in Darwin – Carols by Candlelight	Banner Sites – Stuart Highway, Gardens Oval and Ludmilla Overpass Bridge
9 December 2011	Stuart Park Child Care Centre - Christmas Party	Use of Fun and Games Equipment
11 December 2011	Catholic Care NT - Christmas for Kids	2 x Face Painters (3 Hours)
13 December 2011	Mental Health Carers NT	Use of Fun and Games Equipment
17 December 2011	Bridge Club	Use of Gig Gear
19 December 2011	Red Cross	Use of Fun and Games Equipment - Energy Cruz Program





Date of Event	Name of Organisation/Group	Description
5, 9 and 11 January 2012	Sanderson Middle School – Asylum Seekers Children	Use of Fun and Games Equipment at Holiday Program
25 January 2012	Multicultural Council of the NT	Use Gig Gear
29 January 2012	Cradle NT	Banner for two weeks for International Children's Memorial Day
2 February 2012	Bridge Club Leanyer	Use Gig Gear
07 March 2012	NRCC, Uniting Church	Use Gig Gear
8 – 11 March 2012	Swimming Northern Territory	In-kind donation of Casuarina Swimming Pool Hire fees
22 March 2012	Northern Territory Aids and Hepatitis Council	Use Gig Gear
23 March 2012	My NT	Use Gig Gear
23 March 2012	Charles Darwin University	Use of Fun and Games Equipment at Youth Harmony Day Event
28 March 2012	Territory Child Care Group	Use of Fun and Games Equipment at A Harmony Event 0-5 years; and Hire of Malak Community Centre at no cost
5 April 2012	My NT – rock against racism	Use Gig Gear
13 April 2012	City of Darwin – The Big Gig	Use of Fun and Games Equipment at Big Gig; and Fun in the Park with 3 staff members
20 April 2012	Sanderson Middle School	Use of Fun and Games Equipment at Youth Week
25 April 2012	Darwin North RSL – Anzac Day	Use of Fun and Games Equipment for Anzac Day
04 May 2012	Sea breeze Festival,	Use Gig Gear
5 May 2012	Nightcliff Arts Music and Culture Inc	10 units Aluminium Stage and 10 sections + trailer unit of Green Staging
05 May 2012	Sanderson Middle School	Use Gig Gear
5 May – November 2012	Total Recreation NT	Lyons Community Centre 50% Fee Waiver for 2 hours a
6 May 2012	Heart Foundation NT - Family Fun Run/ Walk	Gardens Oval and Trower Road Banner Sites 16 – 29/4/2012
7 May 2012	May day Community Fair	Use of Fun and Games Equipment
11 May 2012	City of Darwin – Lord Mayor's Biggest Morning Tea	Use of Fun and Games Equipment and Fun in the Parks/Face Painting – 4 staff
10-14 May 2012	NT Writer's Centre - WordStorm	Ludmilla and Gardens Oval Banner Sites; Use Gig Gear; and 2 Units Aluminium Staging + 1 Step
20 May 2012	RSPCA – Million Paws Walk	Gardens Oval, Stuart Highway and Trower Road Banner Sites and 4 x Units Aluminium Staging + 1 step; and Use of Fun and Games Equipment
22 May 2012	Congolese Community of NT	Use of Gig Gear
25 May 2012	Jessica Murray – Fundraiser for 'Australia's Biggest Morning Tea'	Fee Waiver for Lyons Community Centre
01 June 2012	Nico Liengme/ Brownsmart – Terror Fest	Use Gig Gear

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Date of Event	Name of Organisation/Group	Description
2 and 3 June 2012	Nursery Garden Industry NT	Use of Fun and Games Equipment for Tropical Garden Spectacular
16 June 2012	Melaleuca Refugee Centre – World Refugee Day	Use of Fun and Games Equipment; 10 Units Aluminium Staging and step; and labour and plant costs for transporting 10 x units + 1 step Aluminium Stage to Watergardens and return to Bishop Street Ops Centre
20 June 2012	Vinnie's – CEO sleep out	Use of Gig Gear
23 June 2012	Congolese Community NT Festival	3 x Face Painters (for 3 hours) and Use of Gig Gear
25 June 2012	Darwin Karting Assoc	Banner Sites – Gardens Oval and Tiger Brennan
25 June 2012	Nepalese Society	Use Gig Gear
25 and 26 June 2012	Sanderson Middle School	Use of Fun and Games Equipment at Youth Week

Youth Services

Council's Youth Services work continues to embed authentic youth participation in all aspects of its work with a continued focus on inclusive activities and opportunities which are planned and hosted by and for young people. Council continues to support a traineeship position within Youth Services which has been instrumental in supporting the engagement of young people in Council activities.

Youth Advisory Group (YAG)

The YAG has a diverse membership of 15 young people aged between 12 and 20 who meet monthly to inform and advise Council on issues affecting young people.

YAG organised dynamic events throughout the year and provided advice on a number of issues.

The Youth Advisory Group's annual National Youth Week celebration, the Big Gig, again secured funding from Neighbourhood Watch NT. This funding was combined with support from the NT School of Music, Headspace Top End, Music NT, Corrugated Iron Youth Arts and Valve Head Productions to produce a drug and alcohol free music event for the Darwin youth community. The event was organised and implemented by a committee of 25 young people.

Following the success of Quiz4Dili 2011 the Youth Advisory Group held a fundraising quiz night for the Action for Change Foundation in Timor Leste. The event was sold out and raised more than \$3,400 for this vibrant youth foundation.





GRIND

GRIND continues to grow in membership, content and readership. The content produced has steadily increased with a total of 85 articles in the 2011/2012 period compared with 63 in 2010/2011. Readership has grown with articles regularly receiving more than 300 views and some reaching into the thousands.

Genuine opportunities have been created for young people to meet and interview well known local and visiting artists and personalities, including Ray Martin, Megan Washington and Holly Throsby.

The website has started to move into multimedia with numerous videos created by GRIND members now regularly posted on the site.

In December 2011 Grindonline hosted a youth art exhibition in Council's Community Arts Space. Thirty six pieces were exhibited for six weeks and provided an avenue for young artists to have their work showcased at community level.

Make and Create School Holiday Workshops

In January 2012 free school holiday workshops were held for young people in the area of music making and graphic design.

The workshops were attended by 35 young people and facilitated by Caiti Baker and James Mangohig from the nationally acclaimed band Sietta. The workshops concluded with a performance of the young people's work and the creation of a music track by all participants.

GIG Gear program

The GIG Gear has grown in popularity. The GIG Gear marks an exciting and very direct way Council can help support local not for profit and community groups deliver events for their community. The concert ready PA has made an enormous difference in the cost for community organisations presenting community events.



Big Gig 2012

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Recreation Activities

ActivateNT Darwin 2012

A diverse program of recreation activities and special events under the theme of Activate your Mind, Activate your Body and Activate your Soul comprised this year's program. Funded by the City of Darwin and Healthy Darwin, a Commonwealth Government Healthy Communities Initiative, the focus was on introducing residents to healthy and fun activities in City of Darwin parks, pools, community centres, ovals and shared paths.

Over an eight week period, participants were able to trial a selection of more than 73 different activities for the cost of one membership fee. The 2012 program introduced a number of new opportunities which were well received by ActivateNT Darwin participants. Swing dancing, Stand Up Paddle Fitness and Mummy Moves were just a few of the new additions to this popular annual program. A family ride around East Point Reserve launched the program, introducing residents to this valuable extension of the shared path network.

Supporting special events hosted by community organisations formed another important aspect of ActivateNT Darwin. This year the special events included 'Walk for Autism', the Heart Foundation 'Beat a Path Fun Run/ Walk', 'Mother's Day Classic Fun Run', 'Walk Safely to School', the RSPCA 'Million Paws Walk' and the Life Be In It '10,000 Steps NT Challenge'.

Free Recreation and Entertainment for Everyone in the Parks (FREEPS)

FREEPS was held at the Nightcliff Pool as a part of the Seabreeze Festival. Council's Fun in the Parks team were involved and Royal Lifesaving Society were on-site providing important information to the community about water safety.

Council's POPP (Public Outdoor Ping Pong) table also featured at FREEPS as part of the activities. This bright orange portable table has circulated throughout the municipality's open spaces and at many Council events including The Big Gig and ActivateNT Darwin adding another layer of activity in public space.

Supporting Cycling

Bicycle Parking Facilities at Council Properties

An assessment of bicycle parking at Community Centres, major sporting grounds, swimming pools and Council libraries was undertaken to identify provision for cyclists against the Bicycle Network standard.

Swimming pools fared well in the assessment with a high level of provision. Nightcliff and City libraries also met the standard as did the Malak Community Centre and Parap Recreation Facility. Shortfalls were identified at Gardens Oval, Casuarina and Karama libraries and Lyons and Nightcliff Community Centres. Hoops were purchased in response to the shortfall for installation at the beginning of the new financial year.

Super Tuesday Commuter Bike Count

On September 6, 2011 Council participated in the Super Tuesday Bike Count for the first time. The count is a national initiative providing a snapshot of bicycle commuting. It is a valuable source of information for infrastructure planning and investment.

Darwin's busiest commuter routes in 2011 were identified as the intersections of the Rapid Creek footbridge where 186 riders were counted over the two hour period, the intersections of Daly and Cavenagh and Daly and Smith Street, saw 230 cyclists, with 101 cyclists counted at Rocklands Drive and Florey Street and 88 at the intersection of Casuarina and Nightcliff Road.



Training Lights at Sporting Fields

Training lights provide an opportunity for people to train out of the heat of the day and extend the hours that sporting area fields are available, delivering both health and productivity benefits. Whilst the infrastructure is expensive, it is intended that over time lighting will be provided at appropriately located ovals, in consultation with residents.

This year approval was obtained to install lighting at a Council owned sporting field adjacent to Lakeside Drive and leased by Charles Darwin University (CDU). The tender process was then facilitated by Major Projects, Charles Darwin University.

Environmental considerations were included in the Tender and Selection process with the successful tender incorporating the following -

- A user pays system whereby the lights are managed by users and automatically turned off at a set time. This ensures that lights are on only when in use, representing a significant efficiency and energy use saving
- Accreditation under the Australian Standard Environmental Management System
- Competitive whole of life operating and maintenance costs

Playgrounds

Ensuring play opportunities for children of all abilities, particularly in the regional playgrounds is an important and ongoing objective of the City of Darwin. This year a Liberty Swing was installed alongside the existing Regional Playground at Lake Alexander, East Point Reserve. Three all-abilities play panels have since been installed along the new pathway to link the Liberty Swing with existing equipment.

Swimming Pools

The year has seen major infrastructure improvements undertaken at Parap Pool, following damage to the shade structure during Cyclone Carlos. Works included new shade sails and structural supports. The shade sails at Nightcliff Pool was also replaced following storm damage. A procedure for temporary taking the shade sails down has been instigated as a precaution to reduce the impact of major weather events in this highly exposed coastal site.

All three pools strive to cater to the range of aquatic needs and interests of the community which include club training and competition, casual lap swimming, learn to swim, school carnivals, aqua fitness classes, water play and canoe polo. During the hot season water based aqua classes prove highly popular. A first in Darwin was the introduction of Aqua Zumba at Parap Pool.

The number of visits recorded to the pools provides an indication of the popularity and value Council pools hold for residents. It is important to note that the figures do not include large group visits, for example school swimming carnivals when the venue is booked for the event.

	Parap	Casuarina	Nightcliff	TOTAL
2007/2008	61,118	58,720	67,748	187,586
2008/2009	63,630	64,391	71,812	199,833
2009/2010	50,324	63,930	69,458	183,712
2010/2011	56,340	52,362	65,230	173,932
2011/2012	58,285	58,060	63,735	180,080

Ovals

The City of Darwin's 17 ovals are integral to the sporting lives of the community, providing a venue for senior and juniors training and competition games across five sporting codes, more than 17 clubs and thousands of players. The majority of the ovals provide facility for shared use although Malak, Bagot and Fannie Bay ovals provide dedicated grounds for soccer (football) with fixed goals.

Access to the ovals is managed via an oval allocation process undertaken twice a year. Regular Wet season usage is predominantly AFL with Dry season allocations including softball, cricket, rugby league and soccer.

Many of the ovals, particularly in suburban areas are used informally by residents throughout the year and by schools for sporting carnivals. Gardens Oval is also booked for special events including the annual St Vincent de Paul CEO's Sleepout and Cancer Council's Relay for Life.

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Healthy Darwin

The City of Darwin received funding in Phase Two of the Department of Health and Ageing Healthy Communities Initiative Grants program commencing July 2011 and concluding in June 2014. The purpose of this national initiative is to develop and support a range of programs and activities which promote lifestyle change for low income earners who may be at risk of chronic disease and obesity.

The Healthy Darwin program was officially launched in March 2012 with many programs commencing in the following month. The program aims to:

- Prevent or delay chronic disease in the community by informing the target groups of the links between poor nutrition, physical inactivity and chronic disease; and promoting behaviour change through healthy lifestyle programs
- Increase community connectedness by fostering opportunities for participation in positive and healthy group based activity in the local area

Healthy Darwin offers low income earners free or subsidised participation in a number of healthy eating, gardening or exercise based programs. This involves engaging with a number of government organisations, community support services, GP networks, local community groups and community members in the target populations of Malak, Karama, Coconut Grove and Ludmilla and in the wider community.

Healthy Cooking and Gardening Workshops

In February, Healthy Darwin commenced its first Healthy Cooking and Gardening workshops in partnership with My Sister's Kitchen and Darwin Community Arts. The workshops were held over six weeks with more than 35 people participating in the weekly education sessions facilitated by a nutritionist in the kitchen and two gardening experts utilising the Malak Community Garden. The program

has enabled the purchase of tools to be used in the Community Tool Library which can be loaned out through the Darwin Community Arts Centre in Malak. This loan scheme is free of charge for users.

Work With Special Groups

In order to provide appropriate and effective programs to all members of the target population, Healthy Darwin has worked with a number of existing and specific groups in the Darwin community. Activities have included; a weekly women's group at the Bagot Community, nutrition education with Multicultural Council of the NT Migrant Group, Tai Chi with a Danila Dilba Seniors Group and cooking and nutrition workshops with clients at Pete's Place Mental Health Centre. Healthy Darwin has worked closely with supporting agencies and their clients to identify health needs and priorities of these groups.

Healthy Eating, Activity and Lifestyle Program (HEAL)

HEAL is an eight-week education program developed by Exercise Sports Science Australia which incorporates physical activity and education sessions facilitated by exercise professionals. The first HEAL program commenced in June with clients of CarersNT. Healthy Darwin has also linked with Danila Dilba Medical Service to develop an appropriate delivery model of the HEAL program to their Indigenous clients.



Mini Health Checks

One particularly successful project has been the Community Mini Health Check days, in partnership with Casuarina Community Care Centre, which have been run at five different venues around Darwin. More than 200 Darwin residents have volunteered to receive the mini health screen and discuss how they could make lifestyle changes and become involved in Healthy Darwin. These mini health checks have not only created increased awareness of physical activity options around Darwin, but have also informed people of the risks of chronic disease and where they can access further help.

Heart Foundation Walking

The City of Darwin remains a Heart Foundation Area Coordinator and supports five active walking groups within the Darwin Municipality. In May Healthy Darwin teamed up with City of Darwin libraries to set up a pedometer loan system to encourage increased participation in regular walking. Each library has been equipped with five pedometers which the public can borrow free of charge.

Community Events

Healthy Darwin has been involved in the support and planning of a number of community events including the Heart Foundation Beat a Path Walk, the Big Gig and the ActivateNT Darwin Launch and Community Ride. These events have provided opportunities to promote healthy lifestyle messages and engage people in Healthy Darwin activities.

Training and Skills Development

The program has facilitated training for exercise professionals in the national BEAT IT Healthy Lifestyle program. The training was attended by seven professionals who will now be able to deliver the program within Darwin. Healthy Darwin has also engaged with Danila Dilba's youth group to create a skills development program for two young Aboriginal males. The program will see the men help with the development and delivery of specialised Indigenous programs whilst building their own skills in providing Healthy lifestyle programs.

Weekly Group Exercise

Healthy Darwin has worked with a range of providers around Darwin to provide eight different weekly group activities to Healthy Darwin members including Tai Chi and Aqua Classes at two local pools. Healthy Moves free group fitness classes have also been held weekly with the seniors and women's class both being conducted by a qualified exercise professional. The classes are designed to adapt to the needs of the target group and increase physical activity in participants. The women's group is run in conjunction with the Tata Family Centre and childcare is provided free of charge.

Alderman Knox at launch of ActivateNT



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The City of Darwin will introduce additional communication technologies and support opportunities for community networking, creating place to be and encouraging community capacity building throughout the city.



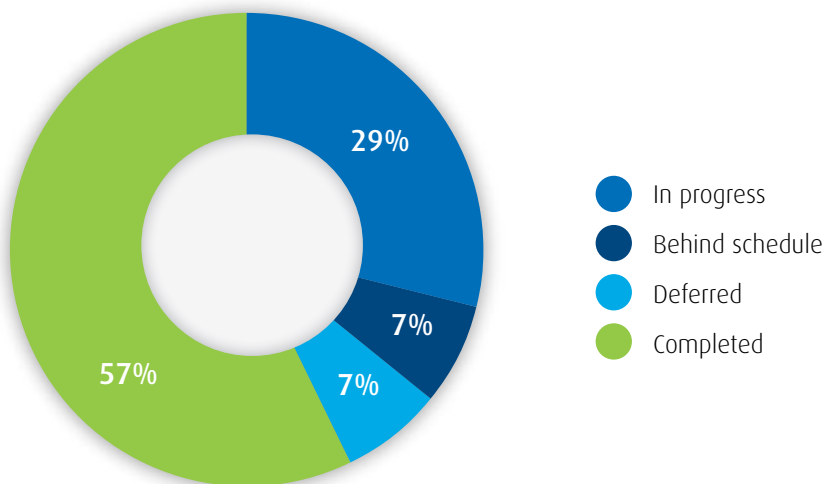
Goal 3

Goal 3:
Assist individuals and the community stay connected with
the Darwin region.

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Summary of Performance










This graph represents the current status of all of Council's actions which support the achievement of Goal 3.



Face Painting

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Promote the use of public spaces	Enhance public spaces and encourage greater use by the community	Implement the grounds and infrastructure refurbishment program	
		Review the Playground Strategy (inc 10 year plan)	
Enhance transport systems	Review transport and parking needs	Develop and implement car park contribution plan for areas outside of the CBD	
		Review the CBD parking policy, strategy and financial model	
		Deliver a planning and design framework in relation to the Cavenagh Street car parking	
		Influence the delivery of passenger and commercial transport	
	Manage and improve the road network and infrastructure to a standard that meets the needs of the community	Deliver and implement municipal street lighting upgrade program	
		Develop and implement Council's ongoing Local Area Traffic Management Plan	
		Implement the Roads to Recovery program	
	Provide parking facilities and management systems which meet the needs of the community	Manage, maintain and ensure optimal performance of Council's off street car parks	
Increase and promote use of technology	Develop and promote Council's IT capability for informing the community and seeking feedback	Expand Council's connectivity IT capability (e.g. website and intranet, mobile devices etc)	
		Implement IT's Five Year Strategic Plan	
		Investigate the functionality and process for obtaining Council papers, reports and agendas electronically	
	Advocate for the provision of a wireless service for the CBD	Investigate wireless internet in key locations, including using wireless devices for accessing Darwin information (historical, botanical, good and services)	



A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result					
Goal 3: Assist Individuals and the Community Stay Connected with the Darwin Region								
			2008/2009	2009/2010	2010/2011	2011/2012		
Completion of all key projects / initiatives within specified timeframes		> 90%	97%	94.7%	88.4%	73.7%	<div><div></div><div></div><div></div></div>	
3.1	Promote the use of public spaces	Community satisfaction rating with the standard of public toilet maintenance	> 3.0	3.1	3.2	3.1	3.1	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of maintenance of larger public parks, foreshores and beaches	> 3.9	3.8	3.8	3.8	3.8	<div><div></div><div></div><div></div></div>
3.2	Enhance transport systems	Community satisfaction rating with the standard of car parking in the CBD	> 3.0	3.0	2.9	2.8	2.9	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of car parking in suburban areas	> 3.7	3.6	3.6	3.5	3.5	<div><div></div><div></div><div></div></div>
		Community satisfaction rating with the standard of road maintenance	> 3.7	3.5	3.6	3.5	3.6	<div><div></div><div></div><div></div></div>
		Percentage of road length resealed to total sealed roads	Trend	3%	2%	3%	3%	<div><div></div><div></div><div></div></div>
		% utilization of public transport	Trend	20%	18%	17%	14%	<div><div></div><div></div><div></div></div>
3.3	Increase and promote use of technology	Total number of on-line payments via e-services	Trend	8,907	13,401	11,215	14,724	<div><div></div><div></div><div></div></div>
		% of community surveyed who have accessed Council's website in the past 12 month	> 20%	32%	30%	34%	33%	<div><div></div><div></div><div></div></div>
3.3	Increase and promote use of technology	% of community surveyed who made contact with Council via the internet or email	> 6%	5%	11%	14%	14%	<div><div></div><div></div><div></div></div>
		Availability of agendas and minutes on Council's internet	> 99%	100%	100%	100%	100%	<div><div></div><div></div><div></div></div>
		System uptime	> 99%	99.62%	99.60%	99.79%	98.59%	<div><div></div><div></div><div></div></div>

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Road Safety

Council continued with its commitment to improving safety on the road network throughout the year via the Blackspot Program and Local Area Traffic Management Program. Works included:

- Bayfield Road Blackspot: - Council was successful in obtaining funding from the Australian Government to improve safety in this Blackspot area. Works included a traffic calming device. Funding received was \$30,000
- The City of Darwin's Black Spot Project nomination "Aralia Street Traffic Calming" valued at \$50,000 was approved by the Federal Government. Preliminary design and investigation works have commenced. Construction is expected in 2012/2013 following community consultation
- Local Area Traffic Management: Various local area works were undertaken throughout Darwin streets to improve safety. These included devices such as roundabouts, intersection narrowing, street lighting improvements and pedestrian refuges. The roads where works were undertaken are listed below

The program cost \$140,000 and Council was successful in securing over \$70,000 in Local Area Traffic Management (LATM) funding from the Northern Territory Government for the construction of the various LATM projects in 2011/2012. LATM funding is on a dollar for dollar basis.

Road	Suburb
Kurrajong Crescent	Nightcliff
Wearing Crescent	Karama
Britannia Crescent	Malak
Malabar Street	Larrakeyah
Benison Road	Winnellie
Thornton Crescent	Moil
Buffalo Court	Darwin City
Camphor Street	Nightcliff
Gilbert Street	Ludmilla
Alawa Crescent	Alawa
Angelo Street	Casuarina
Gsell Street	Casuarina
Wells Street	Ludmilla

Roads and Drainage

Routine maintenance continued on Council's road and stormwater drainage networks. This included:

- Cleaning of Gross Pollutant Traps
- Cleaning of blockages in drains
- Re-line marking
- Condition survey of assets

Road Resealing Program

Council continued its road resealing program. The purpose of the resealing program is to maintain roads and protect the underlying pavement by waterproofing the wearing course. Cost effective treatments are determined in order to provide the best outcome for each road.

Treatment	Total Length	Total Area
Asphalt	3.7 kilometres	35,000 square metres
Chip Seal	8.2 kilometres	74,000 square metres

Of the total area treated, the following collector and sub-arterial roads were treated by removing and replacing asphalt;

- East Point Road from Goyder Road to Leichhardt Street;
- Gilruth Avenue from Salonika Street to Gardens Road; and
- Smith Street from Gilruth Avenue to Daly Street.



Footpaths and Cycleways

During the year Council constructed and / or refurbished 4.3km of footpath in various locations in Darwin's suburbs. The Dick Ward Drive shared path had approximately 2km of asphalt resurfaced through Fannie Bay and Ludmilla.

The following roads had new or replaced footpaths;

Road	Suburb
Pett Street	Alawa
Sovereign Circuit	Coconut Grove
Waratah Crescent	Fannie Bay
Freshwater Road	Jingili
Baroalba Street	Leanyer
Dalwood Crescent	Malak
Abala Road	Marrara
Sabine Road	Millner
Playford Street	Parap
Cummins Street	Rapid Creek
Chrip Street	Rapid Creek
Shopping Centre	Rapid Creek
Henry Street	Stuart Park
Nudl Stret	Stuart Park
Coronation Drive	Stuart Park
Roper Street	Tiwi

Council also commenced construction of cycle parking and end of trip facilities within the China Town Car Park in the Darwin CBD.



Parking

Parking Rangers are responsible for enforcing the Northern Territory Traffic Regulations and the Australian Road Rules. The CBD Precinct is governed by Pay and Display parking signs requiring the purchase of a 'pay and display' ticket when parking a vehicle. Six Rangers were responsible for regulating all areas of the CBD Precinct and verifying vehicles are legally parked in accordance with signage located in each CBD zone. During the course of the day Rangers also conduct routine Mall patrols to deter prohibited activities such as the use of skateboards, bicycles, skates and the walking of dogs within The Mall area. Rangers also regulate activities undertaken by performing artists in The Mall area and verify with each performer that the appropriate permit has been acquired. A total of 18,214 on street parking penalty notices were issued in the CBD for the 2011/2012 period.

Rangers continued to regulate the Nightcliff, Rapid Creek and Parap markets during weekend periods in response to concerns raised by local residents regarding illegal parking practices in the area. The general purpose of these patrols was to ensure continuous traffic flow and the provision of a safe environment for pedestrian traffic.

Off-street car parks have a delegated Parking Ranger who is responsible for regulating Council owned off-street car parks and to ensure vehicles are parked in accordance with the Northern Territory Traffic Regulations and the Australian Road Rules. Parking Rangers monitored and inspected all off-street car parks during the course of the year for the purpose of facilitating equitable access to daily parking bays and to ensure permit holders have unobstructed access to their allocated bays. A total of 1,270 off-street car park infringements were issued for the 2011/2012 period.



Council Staff

General Duties

Council's General Rangers were responsible for ensuring compliance with the Local Government Act, Darwin City Council By-laws and the Northern Territory Litter Act and to issue infringement notices or cautions, where appropriate, for any observed breach. For the 2011/2012 period Rangers actioned a total of 1,334 By-law customer complaints ranging from abandoned vehicles, vehicles encroaching onto a public place, long grass on a property (untidy allotments), stacking and storing of goods in a public place, abandoned shopping trolleys and litter.

Rangers also worked alongside members of the Defence Force and the NT Police during several major road closures including the President of the United States visit to Darwin in November 2011.

Public Places

The public places program is responsible for minimising illegal camping/sleeping activities in public places and to ensure public facilities are free from obstruction. Working in conjunction with the NT Police, Council Rangers conducted regular daily inspections of both suburban parks and foreshore areas known to be popular amongst travellers engaging in illegal camping activities. Areas such as Mindil Beach, East Point Reserve and the CBD Esplanade were all closely monitored due to their popularity and ease of access to public facilities.

Rangers also attended monthly patrol network meetings, hosted by the NT Police also involving other government agencies such as Centrelink, Night Patrol, Bus link, and the Department of Planning and Infrastructure. Information in relation to unlawful behaviour including the illegal consumption of alcohol in public areas is discussed amongst the group with the intention of coordinating a resolution based approach to all ongoing community concerns. A total of 479 infringements were issued for the year by Rangers for breaches of the Darwin City Council By-laws and the Northern Territory Litter Act.





Animal Management

Council has increased the number of Animal Management Rangers throughout the year for the purpose of facilitating a more effective and consistent level of service to the community. This increase in resources furnishes Council with the opportunity to provide the appropriate enforcement response to individual complaints whilst also allowing Rangers to proactively provide education advice to cat and dog owners as part of their regular patrols.

The Animal Management Team continue to be provided with extensive training from specialist dog behavioural experts to ensure the best possible practices are employed whilst undertaking animal management activities. A select number of Rangers have now completed their training in Certificate IV in Government Investigations with their new skills benefitting the local community in terms of investigative efficiency and productivity. Day visits to local town camps and Indigenous communities were conducted for the purpose of providing health care to animals residing on the communities and providing education to community members

regarding the importance of sustaining an effective animal health program in the region. These management programs were a successful collaboration between AMIRIC, local Darwin vets and City of Darwin Rangers.

During 2011/2012 Council received 1,168 calls from the public concerning dogs at large, 196 reported instances of dog attacks and 510 calls for barking, including dogs causing nuisance.

There were 7,601 registered dogs in Darwin and of these 5,783 were desexed. The number of desexed dogs reflects the importance owners place on desexing their dogs.

A total of 478 infringements were issued for By-law offences involving dogs and cats.

There were 991 registered cats in Darwin, of these 988 were desexed. This once again reflects community attitudes toward responsible pet ownership.

The operation of City of Darwin's Animal Pound has seen 1,014 dogs and 322 cats processed during 2011/2012. Ark Animal Hospital has been operating the facility over this period.

Goal 3 -
Connectivity

Goal 4 -
Environmental
Sustainability

Goal 5 -
Cohesive
Community

Goal 6 -
Branding Darwin

Goal 7 -
Effective
Governance

Financials



THE PLANTS WITH LANDSCAPE OLYMPICS

Darwin City Council

The City of Darwin will continue to play a leadership, advocacy and early adopter role in relations to sustainability issues and to facilitate community action in adapting to climate changes.



Goal 4: Create and maintain and environmentally sustainable city.

97

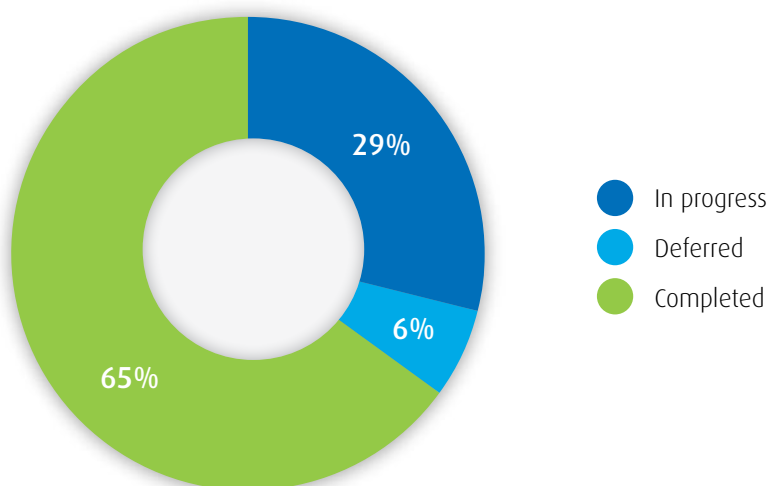
Summary of Performance

97

Climate Change and Environment

100

Summary of Performance



This graph represents the current status of all of Council's actions which support the achievement of Goal 4.



This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Be a leader with climate change policies	Develop and implement a climate change policy and strategies for the reduction of carbon emissions	Investigate the impact on Council of the introduction of Carbon Pollution Reduction Scheme (CPRS)	
		Implement findings of the Building Energy Efficiency Audits	
		Actively pursue environmentally friendly options for fleet operations	
		Develop a Climate Change Policy and strategy	
	Develop and implement a coastal erosion management plan	Develop and implement a Coastal Management Plan	
Improve water conservation	Develop and implement a water efficiency plan	Develop and implement a Water Sustainability Plan	
	Manage and improve Council's storm water management system	Develop and implement an ongoing stormwater management plan for the municipality	
		Develop a policy for the transfer of NT Government stormwater drains to DCC	
Increase efficiency of waste management	Lobby for, provide and develop contemporary waste management practices	Conduct education campaigns in relation to waste, litter and recycling	
		To advocate and participate in the development of a Regional Waste Management Facility including the use of alternate waste technologies	
		Implement recommendations of the Gross Pollution Trap (GPT) Master Plan to reduce litter in stormwater	
		Review, develop and manage Council's waste management facilities and services	
		Advocate for the introduction of container deposit legislation	
Enhance, preserve and protect the Darwin environment	Advocate for the preservation of the Darwin Harbour	Advocate for the protection and enhancement of Darwin Harbour	
	Enhance water quality, ecological systems and biodiversity in Darwin	Develop and implement water quality and conservation education programs with partner groups	
		Develop and implement the establishment of a weed management plan for Council	
		Advocate for legislative regulatory to enhance, preserve and protect the Darwin environment	



A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result					
Goal 4: Create and Maintain an Environmentally Sustainable City								
			2008/2009	2009/2010	2010/2011	2011/2012		
Completion of all key projects / initiatives within specified timeframes		> 90%	94%	96.5%	89.3%	89.8%		
4.1	Be a leader with climate change policies	Decrease in greenhouse gas emissions*	Trend	12,777 CO ₂ emissions	N/A	N/A	N/A ¹⁰ N/A	
4.2	Improve water conservation	Quantity of water used per hectare of open space	Trend	2,073 kl	1,936 kl	1,303 kl	1,611 kl	
		Community satisfaction rating with the standard of storm water drainage	> 4.0.	3.8	3.7	3.7	3.8	
4.3	Increase efficiency of waste management	Increased volume of kerbside recycling (non contaminated)	6% increase (over 4 year period)	3,853 tonnes	4,700 tonnes	4,144 tonnes	4,287 tonnes	
		Reduce amount of contaminated waste	6% reduction (over 4 year period)	385 tonnes	357 tonnes	291 tonnes	347 tonnes	
		Community satisfaction rating with the standard of the wheelie bin emptying service	> 4.2	4.3	4.3	4.4	4.4	
4.4	Enhance, preserve and protect the Darwin environment	Number of environmental projects completed per annum	2	2	4	4	9	

¹⁰ This data is currently calculated on a 3 yearly cycle. This work is planned for early in the 2012/2013 financial year.

Since the launch of the Climate Change Action Plan 2011/2020 in late 2011, the Climate Change and Environment team has been working across departments to begin implementing actions, both internally and across the community.

The Climate Change Action Plan 2011/2020 includes a suite of actions divided into internal Council actions and external community actions. Divided further into topics such as climate change, biodiversity, water, energy, waste and recycling and air quality, actions range from works programs, development of policies and management plans, advocating on particular issues and promotion of activities and initiatives.

Significant achievements in the state of the environment over the last 12 months include:

1. Launch of the Climate Change Action Plan 2011/2020. This Plan, alongside the Climate Change Policy, guides the whole Council as to the way forward in managing Council's carbon footprint.
2. East Point Community Planting Day, December 2011. As part of Council's management plan to rehabilitate East Point, and following the successful planting day the year prior, Council held another Community Planting Day at East Point. The event was well attended by community members as well as other community groups including Conservation Volunteers Australia, Northern Territory Government Weeds Branch, Friends of East Point, COOLmob, St Johns Ambulance, Larrakia Rangers, FrogWatch, East Point Aeromodellers Club and the Australian Defence Force who helped plant 4,000 plants. Other activities included the launch of Council's Climate Change Action Plan by the Lord Mayor, Council's 'Fun in the Park', a fundraising BBQ, and a guided mangrove walk.
3. The Darwin Green Office program was introduced in February 2012. The Darwin Green Office is an internal program which encourages positive environmental behaviours in City of Darwin workplace through implementation of climate change and environment initiatives. These initiatives are in line with Council's Climate Change Action Plan 2011/2020 and also link in with local, national and international themed events such as Ride to Work Day, World Environment Day and Earth Hour. The program is coordinated by the Climate Change and Environment team, and implemented on ground by a group of dedicated Darwin Green Office Champions who meet regularly. The program focuses on two topics (energy, water, procurement, transport, waste, paper) every two months and activities are centred around the topics.
4. TravelSmart survey March 2012. The inaugural TravelSmart survey of Council staff was conducted in early 2012 and Council aims to hold the survey twice a year to account for seasonal differences. The survey results will help Council to better understand how staff travel to and from work so Council can provide better assistance to staff.
5. Sustainability Week June 2012. City of Darwin took a proactive role in 2012 and coordinated and supported a number of events through Sustainability Week 2012 including:
 - Breakfast Seminar 'ReEnergising Cities – Reducing Carbon Emissions with London, Woking and the Sydney 2030 Energy Masterplan: Lessons for the Greater Darwin Region' presented by Allan Jones, City of Sydney. The forum was jointly held with the Environment Centre NT
 - Local Government Forum 'Sydney 2030 Energy Master Plan and Local Council's role in determining energy sources' presented by Allan Jones, City of Sydney
 - LIFE Cyclists official send off. The Lord Mayor officially sent off four cyclists who were riding around Australia to raise awareness and funds for environmental charity GreenFleet
 - Tropical Garden Spectacular and Top End Sustainable Living Festival. Council was a major contributor to the Festival in 2012 through monetary and in kind support, which also saw Elected Members participate in the Landscaping Olympics
 - World Environment and School's Day. Council actively participated in School's Day by holding recycling demonstrations
 - The Climate Change Challenge. Council held the inaugural youth event where middle and senior school students participated in a series of challenges which required innovative thinking and debate around climate change and environment issues. The Challenge was judged by an esteemed panel who collectively had experience in the education, climate change and environment industries, and hosted by Stuart Blanch,



Director Environment Centre NT. Due to the overwhelming success of the evening, Council will hold another challenge during the 2013 Sustainability Week

- Melaleuca Awards. Although not successful in their application for the East Point Community Planting Day 2011, Council congratulates those that were successful, and looks forward to submitting an application to the 2013 awards
6. Council's new interactive online portal 'Sustainability@TheTop' went live early June 2012. The portal has two major functions, the first being to provide the Darwin community with information on living sustainably in Darwin and across the Top End. It identifies a list of 50 actions and provides information on how to do it, why it is so important, the health and environment benefits, and relevant events which are happening in the community. The second and most innovative function allows users to create their own sustainable action plan by pledging to complete actions within their chosen timeframe. As users complete their pledges, their \$, water, CO₂ and 'footprint' savings are tracked through the inbuilt ecological footprint calculator. By engaging the community through Sustainability@TheTop, Council and the community can work together in reducing the municipality's environmental footprint. Council has presented to a wide range of audiences including Council of the Ageing NT, University of the 3rd Age and is working with a number of primary, middle and senior schools across the municipality, to raise awareness of the importance of living sustainably. For more information, log onto Sustainability@TheTop at <http://www.sustainabledarwin.com.au/> or follow the links through the City of Darwin website.
7. Community Climate Change and Environment grants. Council once again provided climate change and environment grants to a range of community organisations and was pleased to support the following programs:
- Malak Family Centre Inc. – Green Thumb Kids Project
 - COOLmob – Top End Car Pooling Database
 - Environment Centre NT – Publish a Field Guide and App: Wildlife and Protected Areas of Australia's Top End
 - Casuarina Swimming Club Inc. – Recycling at Casuarina Swimming Pool

8. George Brown Memorial Scholarship. The \$3,000 scholarship is awarded to the student at Charles Darwin University who best demonstrates a passion, ability and initiative in promoting the aesthetic and/ or environmental health of the Darwin environment. In 2011, the scholarship was awarded to Emily Burkitt who at the time was studying a Certificate IV in Conservation and Land Management, and has now moved on to completing her Diploma.

Council coordinated and participated in a range of other events during the year including:

- Swap@TheTop community event
- Darwin Harbour Clean Up
- Earth Hour
- Environmental Policy and Law lunchtime seminar series
- Ride to Work Day
- Super Tuesday National Bike Count
- Ongoing water testing for Lake Alexander and Golf Links Lake

During 2011/2012, Council has provided input or responses to:

- Draft East Arm Wharf Expansion project Environmental Impact Statement
- Productivity Commission's report into the barriers to climate change adaptation in local government including attending a roundtable coordinated by the Productivity Commissioner to discuss said issues
- Various reports and discussion papers from the Council of Capital Cities Lord Mayors group
- External audit undertaken by Deloitte which investigated Council's responsibilities and actions against Goal 4 in Council's strategic plan

The Manager Climate Change and Environment also represents City of Darwin on the Darwin Harbour Advisory Committee.

Looking to 2012/2013, Council has a number of projects scheduled which focus on increasing efficiencies within buildings, parks and its internal fleet, as well as looking at mitigation and adaption activities for ongoing erosion issues. Council also plans to work closely with other community organisations as well as stakeholders at East Point, to work towards maximising biodiversity in Darwin's parks and recreational areas.



The City of Darwin will celebrate its cultural diversity and history by encouraging social inclusion and healthy communities through activities that promote a cohesive community.

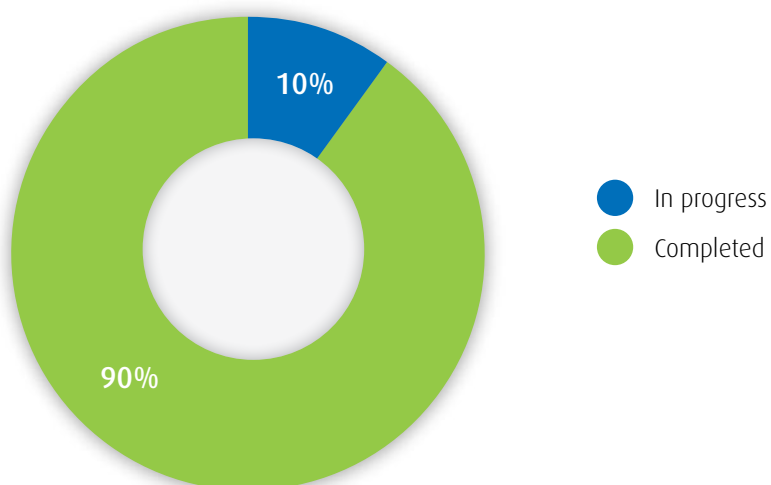


Goal 5: Facilitate and maintain a cohesive community.

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Summary of Performance



This graph represents the current status of all of Council's actions which support the achievement of Goal 5.



Foreshore

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Facilitate community access and inclusion	Create more opportunities for the community to access services and facilities	Undertake the Child Care Centre Review and determine Council's role in delivering child care services	<div><div></div><div></div><div></div></div>
		Investigate options for improving public accessibility to Council services	<div><div></div><div></div><div></div></div>
	Create employment opportunities within the Council for disadvantaged members of the Darwin community	Investigate and implement ways for marginalised members of the community to gain employment opportunities within Council	<div><div></div><div></div><div></div></div>
	Improve access for people with disabilities	Work with all relevant stakeholders to improve access for people with disabilities	<div><div></div><div></div><div></div></div>
		Facilitate Disability Services Forum	<div><div></div><div></div><div></div></div>
		Facilitate Disability Awareness Week Activities by Community Development and library activities	<div><div></div><div></div><div></div></div>
		Commence revision of the Disability Action Plan 2006/2010	<div><div></div><div></div><div></div></div>
		Develop a 5 year strategy which will shape Council's community service scope and continuation of Council's Disability Action Plan	<div><div></div><div></div><div></div></div>
	Encourage and recognise volunteers	Investigate and implement strategies to increase volunteer numbers	<div><div></div><div></div><div></div></div>
		Hold annual Lord Mayoral reception to thank all volunteers	<div><div></div><div></div><div></div></div>
Promote Darwin's culture	Promote and support activities and programs that celebrate cultural diversity	Organise Citizenship Ceremonies	<div><div></div><div></div><div></div></div>
		Assist with in-kind support for NAIDOC	<div><div></div><div></div><div></div></div>
		Participate in Harmony Day	<div><div></div><div></div><div></div></div>
		Improve and coordinate the facilitation role of Council in its provision of arts, cultural development activities, in-kind supports and sponsorship	<div><div></div><div></div><div></div></div>
	Create opportunities for the expression of cultural diversity through art	Assist with support for the Darwin Festival	<div><div></div><div></div><div></div></div>
		Implement Council's Five Year Arts Plan and Public Art Policy which informs Council's direction and service scope in facilitating development of the arts in Darwin	<div><div></div><div></div><div></div></div>
Support harmony within the community	Develop and support programs to promote community spirit, cohesion and safety	Investigate and implement best practice programs that will promote community cohesion and safety	<div><div></div><div></div><div></div></div>
		Develop and implement an Annual Good Neighbour Award program	<div><div></div><div></div><div></div></div>
		Investigate and implement if appropriate services to assist neighbourhood dispute mediation	<div><div></div><div></div><div></div></div>
		Provide coordination of community markets and facilitate works as required	<div><div></div><div></div><div></div></div>
		Finalise the Senior Services strategy	<div><div></div><div></div><div></div></div>



A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome		Indicator	Target	Actual Result				
Goal 5: Facilitate and Maintain a Cohesive Community								
			2008/2009	2009/2010	2010/2011	2011/2012		
Completion of all key projects / initiatives within specified timeframes			> 90%	98%	92.3%	98.5%	98.8%	<div><div></div><div></div><div></div><div></div></div>
5.1	Facilitate community access and inclusion	Total occupancy rate at the Community Centres	> 95%	100%	100%	100%	100%	<div><div></div><div></div><div></div><div></div></div>
		Community satisfaction rating with ability to contact Council staff out of office hours	> 3.5	2.9	2.7	2.9 ¹¹	2.7	<div><div></div><div></div><div></div><div></div></div>
		Total number of community groups supported (e.g. in-kind, advocacy, facilitation, financial)	Trend	80	72 ¹²	107	123	<div><div></div><div></div><div></div><div></div></div>
5.2	Promote Darwin's culture	Number of Disability Advisory Committee decisions endorsed	Trend	18	5	23	11	<div><div></div><div></div><div></div><div></div></div>
		Number of Arts and Culture Events Sponsored	Trend	52	33	76	87	<div><div></div><div></div><div></div><div></div></div>
		Number of arts and cultural forums or projects	Trend	36	56	57	62	<div><div></div><div></div><div></div><div></div></div>
5.3	Support harmony within the community	Total number of vandalism incidents reported (Graffiti)	Trend	2,579	228 ¹³	751	893	<div><div></div><div></div><div></div><div></div></div>

¹¹ Sourced from Council's Annual Community Satisfaction Survey. Only a very small percentage of residents responded that they have contacted Council out of hours. Despite the small number of residents using this service, Council has committed to undertake further investigations in order to improve this result.

¹² The 2008/2009 results was based on a sample of two months data and extrapolated out to produce a full year result. Changes were implemented in 2009/2010 to ensure greater accuracy of data, therefore results should not be compared to the previous year.

¹³ A different method of calculating this indicator as a result of Council's new Service Legal Agreement with the Northern Territory Government for graffiti remediation which commenced in March 2010. This result therefore only represents 4 months of data and should not be compared to the previous years results.



Community Grants Program

In 2004 Council established its Community Grants Program with a funding pool of \$100,000 per year to support and assist community projects or events which directly benefit the Darwin community. In the 2010/2011 budget deliberations, a further \$50,000 was allocated to the funding pool specifically to assist community organisations in the development of climate change and environment projects.

The funding for general community projects and activities is disbursed bi-annually in July and January each year whereas funding for climate change and environment projects is allocated annually.

The 2011/2012 Community Grants program attracted 51 applications seeking funding for community projects totalling \$333,974 and seven applications for climate change and environment projects totalling \$50,200.

Council funded 24 applications from not for profit incorporated associations to the total value of \$93,492 for community projects and six applications to the value of \$45,200 for climate change and environment projects.

In addition various other projects and activities received funding and support including: \$1,000 towards the 39th Tasar National Championship; \$500 towards Human Rights Day; \$1,000 towards supporting the campaign for the establishment of the National Disability Insurance Scheme; \$500 towards the fundraising efforts of Henbury School for individual and class electronic communication and assistive learning technology; various cash and in-kind support for Anti Poverty Week events; the supply of mulch and soil for the Nightcliff Family Centre vegetable garden and \$500 towards the hire of the movie venue for the Malayalee Association inaugural cultural showcase.

Council takes great pride in supporting the capacity of our not for profit community sector along with the many community groups who work tirelessly to enrich so many aspects of community life.



Community Grants Program	
Organisation	Funding
Catholic Care NT	\$2,000
Cancer Council NT Inc.	\$2,600 (in-kind support)
Australian Red Cross	\$4,895
Darwin Cycling Club	\$2,000
Northern Territory Multiple Birth Club	\$860
African-Australian Friendship Association	\$4,500
Breakdance NT (sponsoring body Darwin Community Arts Inc.)	\$5,000
Darwin and Districts Pipes and Drums	\$2,470
'Life. Be in it' NT	\$2,000
Carpentaria Disability Services Inc.	\$5,000
Alzheimer's Australia NT Inc.	\$2,300
Arts Access Darwin (sponsoring body Darwin Community Arts Inc.)	\$6,000
PLAN: the Planning Action Network Inc.	\$3,500
Vietnamese Community In Australia NT Chapter Inc.	\$4,000
St John Ambulance Australia (NT) Inc.	\$3,845
NT Writers Centre Inc	\$7,760
Darwin Community Arts	\$6,000
Multicultural Council of the NT Inc.	\$5,000
Hoggies Uni Netball Club (sponsoring body Darwin Netball Association Inc.)	\$1,742
Avicultural Society of the Northern Territory Inc.	\$1,020
The Congolese Community of the NT Inc.	\$5,000
Corrugated Iron Youth Arts Inc.	\$5,000
Ausdance NT Inc	\$5,000
Top End Women's Legal Service Inc	\$6,000
TOTAL	\$93,492

Climate Change and Environment Grants Program	
Organisation	Funding
Community Food Garden at the Darwin Botanic Gardens (sponsoring body Friends of the Darwin Botanic Gardens Inc.)	\$10,000
Carpentaria Disability Services Inc.	\$9,000
Rapid Creek Landcare Group Inc.	\$2,900
Environment Centre NT Inc (Sustainable Living Festival)	\$8,500
Conservation Volunteers Australia	\$9,800
Environment Centre NT Inc (Production of Field Guide)	\$5,000
TOTAL	\$45,200



Arts and Culture

Council's support for the arts is delivered through ongoing Public Art and community arts programs, annual community events such as the Recycled Art Festival and sponsorship and in-kind support of a diverse range of arts and cultural projects.

The Darwin Recycled Art Festival, initiated in 2010, was held for the second time in November 2011 at Casuarina Library and included workshops delivered by EcoArts. Local artists were engaged to deliver art making workshops at a variety of events including recreation and children's events, the Libraries school holiday programs and the Big Gig. The Community Art Space in the Civic Centre hosted exhibitions for Disability Awareness Week and Children's Week, a Youth Art Exhibition, art exchanges between Darwin and its Sister Cities Anchorage (Alaska) and Haikou (China) and the 'Community Lens' exhibition commemorating the 70th Anniversary of the Bombing of Darwin.

Council continues to invest strongly in Public Art with a new work to commemorate the Centenary of the Naming of Darwin to be commissioned for Bicentennial Park in 2012. A further opportunity for a major Public Art entry statement has been identified at the gateway to East Point Reserve.

Council's arts program is guided by Council's Arts and Cultural Development Advisory Committee (ACDAC), which meets five times annually and provides advice to Council on a range of projects with reference to Council's Five Year Arts Plan.

Volunteers

Volunteering builds social capital by connecting people with the community, building skills and rewarding participation. Council's community development work in part owes its success to the use of our volunteer networks. With the commitment of time and skills from community volunteers, Council can achieve enhanced service delivery, directly benefiting the broader community.

Council would like to acknowledge the local volunteers who have supported the following initiatives in 2011/2012 -

- Youth Advisory Group
- GRIND Online youth newspaper
- Youth Projects
- The City of Darwin Libraries
- Dili Sister City Community Committee
- Haikou Sister City Community Committee
- Anchorage Sister City Community Committee
- Ambon Sister City Community Committee
- Kalymnos Sister City Community Committee
- Arts and Cultural Development Advisory Committee
- Disability Advisory Committee
- CBD Car Parking Advisory Committee
- Climate Change and Environment Advisory Committee

The involvement of volunteers complements initiatives established by Council and Council is proud to recognise and acknowledge the highly valued contribution community volunteers provide.



Seniors Month

Seniors Month was celebrated throughout the Territory during August. Council organised a varied program of activities including an aqua-aerobic session, two health and wellbeing sessions in partnership with Alzheimer's Australia NT, an introductory art session, a memoir writing workshop, a rhythm and steel drum workshop and an outdoor film night at the Deckchair Cinema. All activities were free of charge for senior members of the community and most events were filled to capacity with positive feedback being received from community members.

International Women's Day

Council provides sponsorship and in-kind support for the International Women's Day Walk and Community Morning Tea event in March each year. This popular event attracts community members from all age groups and walks of life. The 2012 event, held on the morning of Saturday 10 March, was jointly facilitated by the City of Darwin and the United Nations Association Australia NT and supported by the NT Government.

Approximately 180 people participated in the International Women's Day 2012 Walk which commenced at Parliament House and proceeded through the CBD led by the Speaker of the Legislative Assembly NT, Hon Jane Aagaard MLA and the Lord Mayor. Darwin's Brass Band provided an accompanying beat for the walkers who were supported by a police escort and two police women on horseback.

The Walk concluded at Parliament House's Nitmiluk Lounge where festivities included morning tea, inspirational speakers, musical entertainment by young musician Josefina Huq, and a dance performance by the Australia and China Friendship Society Dancing Troupe. A Mini-Expo by local community organisations provided information on local services to walk participants and ensured a great event.

Disability Advisory Committee

The Disability Advisory Committee (DAC) meets five times annually and its role is to inform and advise Council of its responsibilities to ensure equity of access for people with a disability to Council procedures, services and facilities. The advice is provided through representatives selected for their awareness and specialist knowledge of disability issues and membership consists of one Council Alderman, ten community representatives and four specialist representatives.

Disability Awareness Week

Council sponsors and hosts Disability Awareness Week annually and provides a coordinating role for week long activities which are facilitated in conjunction with community members and representatives from government agencies and community organisations.

The theme of Disability Awareness Week 2011 was *Be What You Want To Be*. The varied program of events held during the week celebrated the achievements of Territorians with a disability in all aspects of life and community. The events also raised awareness on disability issues whilst maintaining a festive atmosphere.

Inaugurated in 2011 was the establishment of Disability Awareness Week Ambassadors. Six local disability ambassadors agreed to host and attend Disability Awareness Week events in the role of Ambassador to further highlight the valuable contribution people with disability bring to the community. This role was overwhelmingly successful as it significantly raised the profile of the week's events.

Alderman Lambert, on behalf of the Lord Mayor and in partnership with the Minister for Health, the Honourable Kon Vatskalis MLA, hosted the official opening of Disability Awareness Week 2011 at a reception at Parliament House on Monday 5 September. The official opening was followed by a week filled with events and activities including a Happiness and Wellbeing Market, various open days, a free movie night at the Deckchair Cinema and the Bowerbird Festival.



 **variety**
the children's charity
**LIBERTY
SWING**



Community Access Plan

Following extensive consultation and work by community members, the Disability Advisory Committee, various government departments and Council staff, the Community Access Plan 2012/2017 has been finalised and is currently being printed and prepared for inclusion in various accessible formats on Council's website. This publication forms the basis of the actions and activities to be undertaken over the next five years to facilitate access and inclusion for all members of the community.

Liberty Swing

Following a successful application to the Federal Government for part funding of an accessible Liberty Swing, the installation of the new swing was completed in early 2012. The new Liberty Swing is located adjacent to the Lake Alexander

Regional Playground at East Point Reserve Darwin. This swing is in addition to the original Liberty Swing located adjacent to the playground at the Water Gardens in Jingili. Liberty Swings are designed for use by people of all ages and have room for a wheelchair to be strapped into them as well as a pop-up internal seat with a seat belt attached. For safety reasons the Swings are locked when not in use, with keys available free of charge from Council.

Nightcliff Pool Hoist

In response to concerns raised by the community and in consultation with the Disability Advisory Committee, the pool access hoist at Nightcliff Pool is currently in the process of being replaced. This replacement will ensure better access to the pool for those who need it as future options for increased access are considered and costed.





The City of Darwin will support activities that promote and raise awareness of Darwin as a place that offers benefits to citizens, business and visitors and which is dynamic, different and diverse.



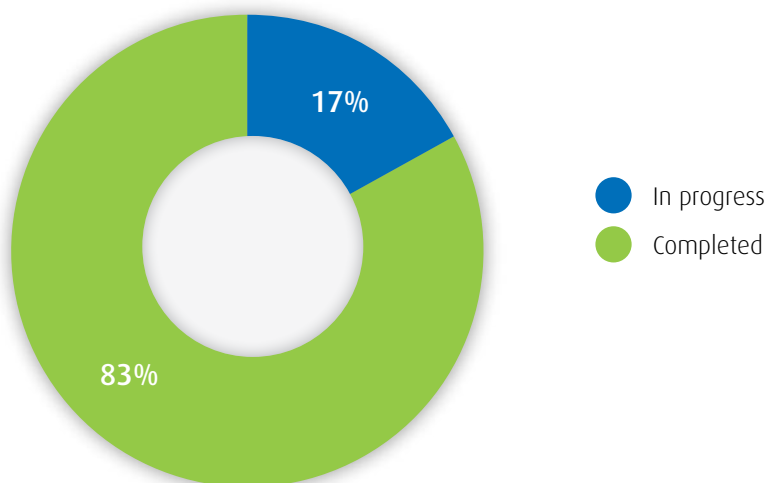
Goal 6

Goal 6: Promote Brand Darwin.

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Summary of Performance



This graph represents the current status of all of Council's actions which support the achievement of Goal 6.



This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Increase Council's profile	Provide strategic sponsorship for major events	Develop and implement a policy for strategic sponsorship of major events	
		Provide in-kind support to community based events	
	Implement a communications strategy that promotes Council and informs the community	Through media campaigns showcase Council's innovation and achievements	
		Develop and implement a communication strategy which will keep the community informed	
Promote our Darwin city	Promote Darwin's history, particularly its WWII experiences	Update Council's website and showcase Council's innovation and achievements	
		Utilise the Bombing of Darwin Commemoration and other significant events to promote Darwin's history	
		Support the World War II Museum initiative at East Point	
		Develop initiatives with other key stakeholders (NT Government, Tourism NT, Tourism Top End) to promote Darwin's history	
	Promote Darwin as a place for tourists and residents to enjoy a tropical lifestyle	Utilise the website for promoting Darwin's history	
		Promote Darwin's tropical lifestyle	
	Celebrate the city's evolution	Promote and celebrate the city's evolution	
		Support the Charles Darwin Symposium - Shaping our Science, Society and Future	
	Strengthen international relationships through Sister Cities and other activities	Facilitate Sister City relationships between schools	
		Maintain the Sister Cities Calendar of Events and promote all significant events and holidays concerning our sister cities	
		Promote sister cities through a range of community events and displays	
		Host visiting delegations from sister cities	
	Facilitate joint visits and delegations with business, government and the community to promote Darwin	Develop policy and guidelines for participating in visits	
		Promote Darwin through facilitated and coordinated delegations	





Sister Cities – Glenti

A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result				
Goal 6: Promote Brand Darwin							
			2008/2009	2009/2010	2010/2011	2011/2012	
Completion of all key projects / initiatives within specified timeframes		> 90%	99%	97.8%	96.5%	97.0%	<div><div></div><div></div><div></div></div>
6.1	Increase Council's profile	Total value of sponsorships provided for events	Trend	\$69k	\$278k	\$539k ¹⁴	\$238k ¹⁵ <div><div></div><div></div><div></div></div>
6.2	Promote our Darwin city	% of community that have attended special events and festivals (e.g. Bombing of Darwin) in the past 12 months	> 50%	50%	43%	40%	50% <div><div></div><div></div><div></div></div>
		Number of Sister City Committee decisions endorsed	Trend	32	29	74	16 <div><div></div><div></div><div></div></div>
		Number of Sister City projects completed	Trend	N/A	2	5	10 <div><div></div><div></div><div></div></div>

¹⁴ This figure represents actual expenditure for all sections of Council that provide sponsorship, not just the Communications and Marketing section, therefore not comparable to previous years.

¹⁵ The method of calculating Council's sponsorship has been further refined to account purely for endorsed sponsorship agreements and now excludes programmed operational costs.



Branding Project

In August 2011, Council invited the community to have their say on the 'Darwin City Council' image and logo. Council considered the brand review was an opportunity to ensure the image reflected what the people of Darwin wanted from their Council. The findings of both quantitative and qualitative consultation supported the development of a brand strategy which:

- Realigned the Council's brand values to meet the expectations of the Darwin community
- Evolved the current Council logo to achieve stronger visual impact and a more contemporary look
- Refreshed the logo colours to better reflect a modern, tropical capital city
- Renamed the Council the 'City of Darwin'

Council has a staged implementation of the new brand. All Council signage, stationery, uniforms etc will be gradually updated to reflect the new brand.



Australia Day Flag Raising, Citizenship and Awards Ceremony

Each year the City of Darwin hosts a Flag Raising, Citizenship and Awards Ceremony at the Darwin Entertainment Centre. The event this year was attended by 800 people.

People from 17 countries became Australian Citizens.

The Australia Day Local Government Awards were also presented, including the Darwin Citizen and Young Citizen of the Year, Darwin Community Event of the Year My Sisters Kitchen and Student Citizen Awards: -

Student Citizen Awards:

Roslyn Nastasi
Larissa Simpkins
Celestino Mayor
Ivana Schober
Andie Moffatt
Claudia Deeb
Isobel Cammarano
Grace Tuiono
Indianna Willoughby
Baylee Galbraith

Bridget Ciubal
Georgina Kefaloukos
Amanda Hintz
Katherine Bond
Jackson Tremlett
Chloe Karis
Ella Fairlie
Tahnee Maxwell
Ashleigh Holland
Lillian Hendry
Campbell Burton
James Murdock
Lian Carter
Ella Hardiman
Lucy Campbell
Brittany Kassman

Darwin Young Citizen of the Year

Matt Heffernan

Darwin Citizen of the Year

Felix Ho

Community Event of the Year

My Sisters' Kitchen



70th Commemoration Bombing of Darwin

Bombing of Darwin Day, A National Day of Observance

February 19, 2012 marked 70 years from the first attack on Australian soil at Darwin by enemy forces and what became a 21 month long attack on Australia's north.

The City of Darwin in collaboration with the NT Government, the Australian Government and the local community held a two week commemorative program of events which recognised the people who fought and defended our northern border, the men, women and children who were forced to evacuate.

The program attracted more than 8,000 Australian and international attendees, being one of the numbered occasions that aging veterans and survivors can attend.

Ambassadors for the program were the Governor General, Her Excellency Ms Quentin Bryce AC CVO, Dr Ella Stack CBE, Mr David Hill, the Hon Austin Asche AC QC, Dr Valerie Asche AM, Mr Ted Egan AO and Mr Dick Smith AO.

The Prime Minister of Australia and the Leader of the Opposition also attended Frontline Australia events. The program of events included the world premiere of the Bombing of Darwin – An Awkward Truth, the Black Tie Gala Ball and a Commemorative Football Match.

- A commemorative service at the Darwin Cenotaph
- A black-tie ball at the Darwin Convention Centre
- A remembrance tour to Adelaide River and the war cemetery
- Government and community arts events

The City of Darwin wishes to acknowledge the financial support provided by the Australian Government Department of Veterans' Affairs and the Northern Territory Government Department of the Chief Minister.

Royal Darwin Show

The City of Darwin once again sponsored the Royal Darwin Show for its 60th Anniversary.

With plenty of family activities and entertainment held in the marquee, the City of Darwin was rewarded for its efforts, winning the Best Community Exhibit award.

The City of Darwin had a marquee for all three days of the Show with plenty of family activities and entertainment. The community focused marquee had its spotlight on the seniors on the Thursday, with a morning tea served by the Aldermen.

The marquee also had a creative interactive waste and recycling display, which explained Council's 1-7 kerbside recycling initiative and helped encourage families to recycle.

The City of Darwin marquee also featured Bananas in Pyjamas and Scotty from ABC3's Prank Patrol which were a huge hit with the young children.

Along with the entertainment, Council also held a pet show with celebrity judge Dr Harry.

Christmas in the Community

In partnership with the City of Darwin, the Mall Traders Association held a community event in Raintree Park and The Mall.

The event celebrated the arrival of Santa to Darwin at the beginning of his visit to the Galleria Shopping Complex as well as attendance at the City of Darwin libraries in the City, Casuarina, Karama and Nightcliff.





Sister Cities Program

The Sister Cities Program continues to flourish as Council works with its Sister City partners to increase international understanding and promote communication and exchange at the community level.

Preceding the Darwin to Ambon Yacht Race in July 2011, *Wonderful Maluku* gave the Darwin community the opportunity to sample food, dance, costume, singing and fashion of the Maluku region. Spectators watched fabulous traditional dancers and were serenaded by Indonesian Idol 2010 winner, Igo. Council invited legendary Ambonese musician Zeth Lekatompessy to Darwin especially for the event.

On August 12, Council hosted a welcome reception for Santa Cecilia de Balide and Coro Santo de Antonio de Motael choirs from Dili, Timor-Leste. The Choirs were visiting Darwin as part of Northern Voices, a Darwin Festival event featuring the sounds of Timor Leste, the Tiwi Islands, Africa, Indonesia, Greece, Australia and the Philippines in a concert event that is was multicultural as Darwin itself.

Council was delighted to welcome students Sally and Mathilda, and teacher, Johanis from SMA Negeri 5 School in Ambon to Darwin during their exchange in August 2011 as the first participants of the Ambon Exchange. Hosted by Kormilda College our visitors participated in Darwin school life and improved their English skills.

The Greek Orthodox Community of North Australia successfully hosted the 2011 Oceania Pan Hellenic Games in Darwin late 2011. More than 295 interstate athletes, 80 local athletes, 60 officials and many other visitors enjoyed competitions in both men's and women's soccer, basketball, swimming,

tennis and track and field. Council was proud to be the Games medal sponsor and the five day event concluded with singing and dancing at a multicultural closing ceremony.

The Anchorage Sister City Community Committee in conjunction with the Australian-American Association of the Northern Territory hosted the Halloween Family Fun day 30 October 2011. Participants dressed in costume, played mini-golf with a trick or treat twist, decorated pumpkins and ate American hot dogs.

The East Timor Brothers United successfully hosted the Timor Cup in Darwin 27 December 2011 - 7 January 2012. The event brought together people across Australia and Timor-Leste in a celebration of Timorese culture and a love of soccer. The event gained great publicity nationally and internationally with SBS sports commentator Craig Foster covering the grand final. Council was proud to be the medals and trophy sponsor.

There were 169 photos submitted to *COMPOSITE: A Sister Cities Photographic Competition*. Citizens of Darwin and Haikou were invited to enter a photograph of their local environment in a touring photographic competition highlighting the similarities and uniqueness of Darwin and Haikou, Council's Sister City in China. The exhibition was a great success, with the display challenging the preconceived idea of what is *Chinese* and what is *Australian*.

Council received a lovely book of handwritten letters from students at Rogers Park Elementary School, Anchorage. Students at the school were recipients of the Anchorage Sister City annual book donation. Each year Council sends a number of Australian and Territory themed books to schools in Anchorage.





Students of No. 3 School Tuana-Laran in Dili now have somewhere to play basketball, exercise and play games thanks to Council, East Timorese Sunrise and the Dili Community, on what was previously an empty block of land.

In June 2012 Council celebrated 30 years of friendship with a delegation from Kalymnos. Deputy Mayor of Kalymnos Mrs Semiramis Psaroba, His Eminence Bishop Paisios and Vice President of Tourism Mr Padelis Koutroulis were guests of honour at a reception hosted by the Lord Mayor to celebrate the 30 year union. Former Lord Mayor Mr Cecil Black and Honorary Consul-General to Greece Mr John Anictomatis, who were both present at the signing of the agreement, spoke about their experiences with the Sister City.

Members of the Kalymnos Sister City Community Committee manned a stall at the cultural tent for the Glenti weekend. Many visitors and locals passing by asked for information on Kalymnos. The traditional Kalymnian salad on offer for people to taste was very popular.

On June 12 – 14, Council hosted the Mayor of Ambon and his 12 strong delegation from Ambon. The delegation attended a waste presentation and tour of Shoal Bay Waste Facility, visited the Fun Bus and library, had meetings with Kormilda College, Carers NT, and the Darwin to Ambon Yacht Race Committee. The delegation also met with students who had recently won in the Indonesian section of the Darwin Senior Language Speaking Competition.

On Monday 18 June, the second Anchorage and Darwin Art Exchange, *Celebrate: Festivals, Holidays and Special Occasions* was officially opened. Darwin teachers who recently visited Alaska, spoke to guests at the opening about their opportunity to see the exhibition in Anchorage. Artworks from the following schools were on display: Sanderson Middle School, Millner Primary School, Girraween Primary School, Nemurluk School, Darwin Middle School, Alaska Native Charter School, Blaines Art School and Rogers Park Elementary School.



The City of Darwin will continue to implement and develop systems to ensure Council's affairs are conducted in ways that are transparent, accountable and efficient and allows it to achieve its objectives.



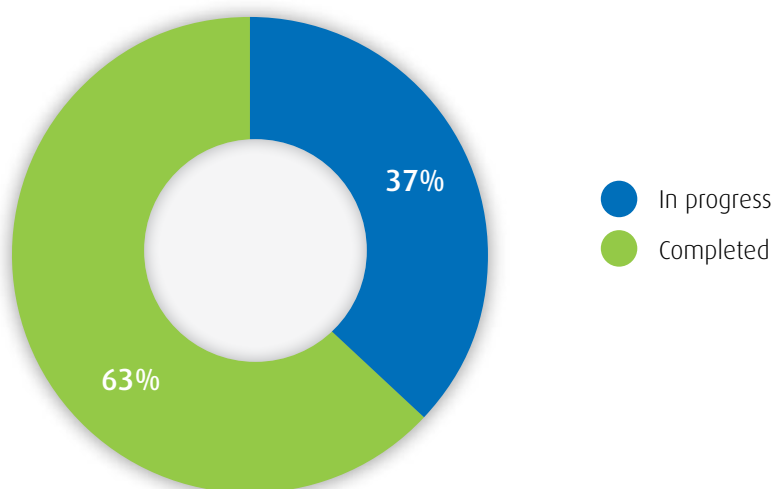
Goal 7

Goal 7: Demonstrate effective, open and responsible governance.

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Summary of Performance






















This graph represents the current status of all of Council's actions which support the achievement of Goal 7.



Council Staff

This table outlines the goals, outcomes and strategies as described in the *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. This table also shows the key strategic initiatives that specifically describe what Council staff will be doing over the term of this Council to achieve the Evolving Darwin Strategic Plan. Many of these actions are long term, high profile activities which will take several years to fully implement.

Outcome	Strategy	Actions	Status
Effective governance	Continuously review service delivery to meet communities needs and expectations	Undertake a whole of organisation review of program delivery to ensure outcomes are being achieved in a cost efficient and effective manner	
	Minimise exposure of Council through effective risk management practice	Deliver the Internal Audit Plan within specified timeframes	
		Ensure compliance with all relevant OHS legislation	
		Finalise the Business Continuity / Disaster Recovery Plan	
		Develop and implement an organisational Risk Management Strategy in accordance with Australian Standards	
		Develop an All Hazards Emergency Management Plan	
	Manage Council's affairs based on a sustainable financial strategy	Review and update the 10 Year Forward Financial Plan	
		Review Council's long term financial sustainability	
	Apply a total asset management approach to Council assets	Develop and implement a Corporate Asset Management Plan	
	Be active in the review and development of relevant legislation	Participate in the Local Government Administration and Legislation Committee and the Local Government Accounting Advisory Committee	
Display strong and effective leadership, within Council and across Government	Apply contemporary management policies and by-laws	Investigate the implications of the new Local Government Act on Council's regulatory functions	
		Enforce new animal management by-laws	
	Display contemporary leadership and management practices within Council	Identify, nominate and promote all awards that Council would be eligible to apply for	
	Invest in our people so they can perform at their best	Develop and implement a Workforce Plan and Strategy	
	Use contemporary community engagement techniques to inform decision making	Undertake annual Community Satisfaction Survey and ensure results inform future decision making	
		Review the community consultation and engagement policy	
	Keep abreast of Australian and world trends to ensure Darwin is prepared and can make informed decisions	Participate in domestic and international networking opportunities	
		Encourage active participation in professional and industry associations	
		Undertake a review of the <i>Evolving Darwin: Towards 2020 Strategic Plan</i> , including undertaking an environmental analysis to identify any new external issues	



A suite of strategic indicators were developed to enable the Council and our community to gauge the impact of the actions which have been implemented and the success of the strategies. The following table shows the current status of these indicators:

Outcome	Indicator	Target	Actual Result				
Goal 7: Demonstrate Effective, Open and Responsible Governance							
			2008/2009	2009/2010	2010/2011	2011/2012	
Completion of all key projects / initiatives within specified timeframes		> 90%	96%	96.7%	84.3%	95.3%	<div><div></div><div></div><div></div></div>
7.1 Effective governance	% of internal audit recommendations implemented within specified timeframes	> 90%	99.95%	92%	81.25%	100%	<div><div></div><div></div><div></div></div>
	% of annual operating expenditure within budget	> 85%	97.77%	93.72%	99.54%	94.72%	<div><div></div><div></div><div></div></div>
	% of rate debtors outstanding	< 4%	2.84%	2.89%	3.29%	2.52%	<div><div></div><div></div><div></div></div>
	Debt Servicing Ratio	< 5%	1.22%	1.13%	0.63%	0.62%	<div><div></div><div></div><div></div></div>
	Liquidity Ratio	> 1.0	1.16	1.33	1.01	1.18	<div><div></div><div></div><div></div></div>
	Rates Ratio	> 65%	70%	73.22%	73%	67%	<div><div></div><div></div><div></div></div>
	Investment earnings	> \$500k	\$2.17m	\$2.02m	\$2.84m	\$3.12m	<div><div></div><div></div><div></div></div>
	7.2 Display strong and effective leadership, within Council and across Government	% overall community satisfaction with DCC	> 65%	62%	64%	61%	71%

Risk Management

Council continued to develop and enhance its risk management framework throughout the year with the first of what will be annual reviews of its risk assessments. These reviews incorporated risk and control improvements identified during the roll out of the control self assessment program as well as risk associated with new or revised operational requirements.

In implementing the annual review process, Council ensured it has embedded a cyclical program of monitoring and revision of its risk management activities.

Council's risk management framework now encompasses:

- A strategic risk assessment, based on Council's strategic plan, *"Evolving Darwin: Towards 2020"*
- Operational risk assessments, based on the structure and outputs of Council's four operational departments
- A business continuity management program covering all of Council's identified essential functions
- A risk based internal audit program, based on outcomes identified in the strategic and operational risk assessments
- A risk based control self assessment program, supplementing the internal audit program and using outcomes identified in the operational risk assessments
- A workplace health and safety management system, comprising WHS policy, work standards and a library of safe operating procedures

Through its *"Leadership Excellence Awards"*, the Local Government Managers Association recognised Council's achievement in development and implementation of its risk management framework with Council's Risk and OHS Advisor being awarded the 2012 Risk Manager of the Year.

Control Self Assessment

Council's existing control self assessment program was expanded during the year to incorporate monitoring of risks across all four operational departments.

A dedicated software package was acquired and all managerial level staff trained in the use of the package.

The system was rolled out in February 2012 and the first round of assessments will conclude in January 2013.

Assessments are undertaken annually and reported to the Risk Management and Audit Committee, who monitor the implementation of control improvements identified during control testing and ensure that control improvements are entered back into the organisational risk assessments.



Occupational Health and Safety

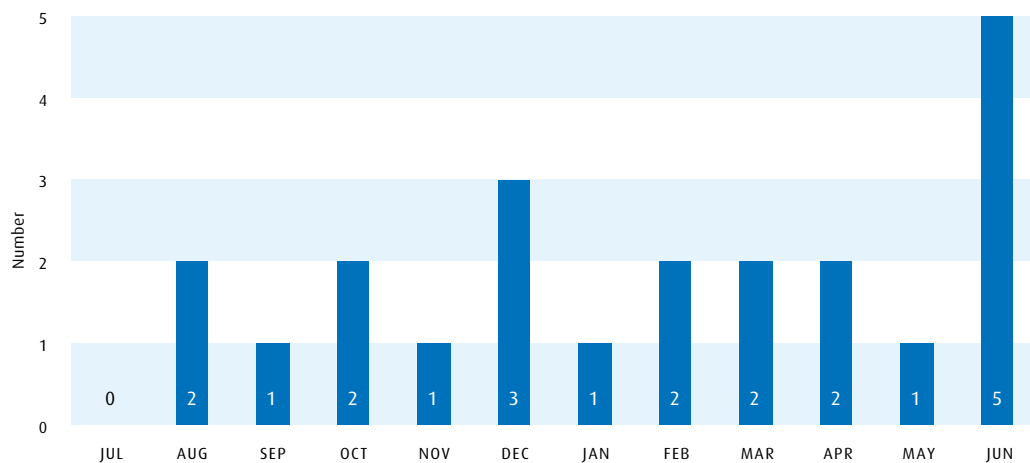
In response to the introduction of harmonised workplace health and safety legislation, Council undertook a comprehensive review of its Occupational Health and Safety Management system (OHS MS), comprising an overarching OHS policy and management commitment document, supported by standards for undertaking a range of work and a library of more than 150 safe operating procedures. The OHS MS is available to all staff through the Occupational Health and Safety intranet site and also in hard copy.

Council has a strong culture of incident reporting, whether or not injury is sustained. The reporting is undertaken in order to proactively identify problematic areas and facilitate the development of training and support for its workforce.

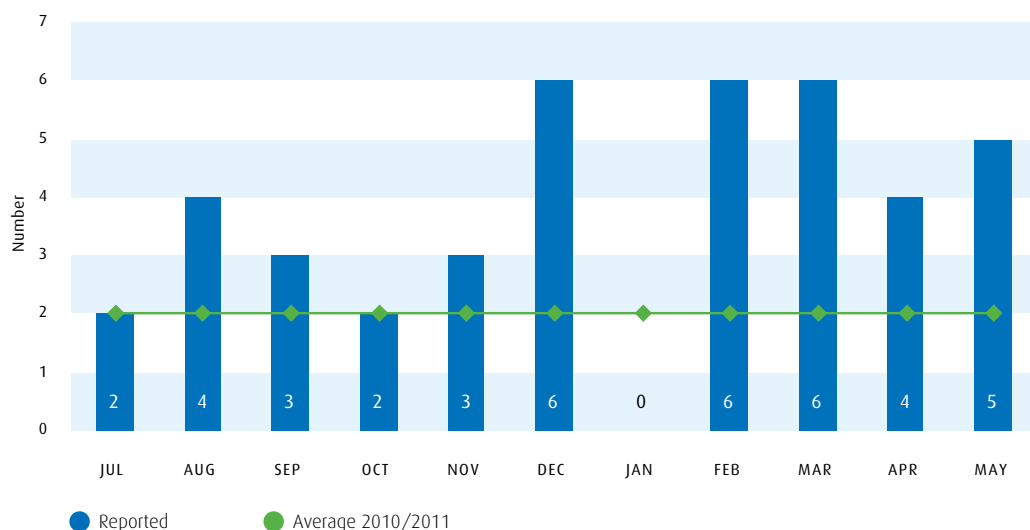
Council recorded 195 days lost time due to injuries sustained during the year. A further 348 days were lost on account of long term compensation claims.

A total of 22 Workers Compensation Claims were lodged in 2011/2012. Of these, 15 resulted in lost time, representing an increase of four over the previous year. Claims related to various incidents with no single incident type overly represented.

Workers Compensation Claims 2011/2012



OHS Incidents 2011/2012



Emergency Management

Council completed its Emergency Management Manual to address potential point in time emergencies, such as fire and bomb threats, armed intrusions and toxic spills.

A dedicated Emergency Control Organisation was established for the Civic Centre, headed by the Chief Fire Warden and supported by area wardens and wardens assigned to designated areas within the Centre. Emergency evacuation maps were updated and accredited training in emergency procedures was provided to all members of the Emergency Control Organisation.

The City of Darwin libraries were also engaged in the process, with Council's Fire Systems contractor facilitating development of emergency procedures.

Development of a similar emergency manual covering the Operations Centre located in Bishop street were commenced and are due to be completed in late 2012.

Business Continuity

Development of business continuity plans were completed during the year, with management plans developed for all operational areas identified as been essential services. The use of a dedicated software program facilitated the development of the plans, with staff from all essential areas actively engaged in the planning process.

The Building Continuity Plan has been finalised and will be tested in September 2012. The IT Disaster Recovery Plan proof of concept is currently being developed and the Community Resilience Plan is near finalisation.



Grant Funding Received

Successfully obtaining grant funding is an important function for Council. Sourcing additional funding provides Council a mechanism for delivering key projects that are aligned to achieving our *Evolving Darwin: Towards 2020 and Beyond Strategic Plan*. Without this additional source of revenue many of these initiatives could not be completed within Council's approved budget.

In 2011/2012 the City of Darwin has been successful in obtaining a total of \$4.4 million in grant funding (13 projects).

Where possible, specific efforts are made to partner with our neighbouring Councils, other Territory Government agencies or community groups, when applying for grant funding.

A breakdown of grant funding received is shown below.

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
General Purpose Funding - 2011/2012	General Purpose Funding	Australian Government through the Northern Territory Grants Commission	\$1,611,671	\$0
Local Roads Funding - 2011/2012	General purpose funding for road works throughout the municipality	Australian Government through the Northern Territory Grants Commission	\$1,848,982	\$0
Local Area Traffic Management (LATM) 2011/2012	Under this funding 11 road projects were identified:- <ul style="list-style-type: none"> • Kurrajong Crescent, Nightcliff • Wearing Crescent, Karama • Britannia Crescent, Malak • Mitchell and Malabar Streets, Larrakeyah • Hickman St and Bennison St Winnellie • Thornton Crescent, Moil • Buffalo Crt and Cashman St, Darwin • Camphor St disability access • Gilbert St, Ludmilla • School Crossing and parking mods at Larrakeyah Primary School • Cavenagh St and Harry Chan Ave, Darwin 	NT Government – Department of Lands and Planning	\$75,000	\$75,000
NT Black Spot Program	Funding received for Bayfield Road, Malak	NT Government – Department of Lands and Planning	\$25,000	\$25,000
Make and Create Workshops	Youth Vibe Holiday Grant	NT Government – Office of Youth Affairs	\$1,200	\$0
Beatbox Workshops	Youth Vibe Holiday Grant	NT Government – Office of Youth Affairs	\$1,500	\$0

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
Law Society Grant	Increase number of legal resources at each of the four libraries	Public Purpose Trust NT (Law Society)	\$2,000	\$0
Youth Radio Station	To broadcast a live radio program hosted by triple J or a local radio station with local youth as guest presenters	NT Government – Office of Youth Affairs	\$1,500	\$0
70 th Anniversary of the Bombing of Darwin	Community activities and marketing to support the Commemoration of the Bombing of Darwin	NT Government – Department of the Chief Minister	\$100,000	\$150,000
	Support for Veterans' Program	Australian Government – Department of Veterans' Affairs	\$80,000	\$50,000
Liveable Cities Program	To develop a Precinct Based Masterplan for the Darwin CBD.	Australian Government – Department of Infrastructure and Transport	\$250,000 (Aust Govt)	\$125,000
		NT Government – Department of Lands and Planning	\$125,000 (NT Govt)	
NBN Digital Hubs Program	To establish a base Digital Hub in the City Library and a Mobile Hub in the Casuarina Library to education the community in the opportunities of the NBN	Australian Government – Department of Broadband, Communications, and the Digital Economy	\$349,900	\$6,800
Territory NRM Grants	To work with the Aeromodellers Club to revegetate their land	Territory NRM	\$10,395	\$8,490
Vegetation Book Review, Refresh and Revamp	Review, Refresh and Revamp of a weed book first published in 2007. This is a free resource for the community	NT Government – Environment Grants	\$4,000	\$0
TOTALS	13 PROJECTS		\$4,486,148	\$440,290



Contracts


During 2011/2012 the City of Darwin administered 45 contracts to the total value of approximately \$24.5 million.

\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
Up to \$100,000	15	Provision Of Fibre Optic Cabling	Amcom Pty Ltd (IL)
		Supply of Irrigation Equipment	Water Dynamics (IL)
		Lift Maintenance at Westlane Carpark	Kone (IL)
		Supply of Tyres, Tubes and Associated Services	City Tyre Service (L)
		Provision of a Cleaning Service	Jomajo Cleaning Services (L)
		Provision of a Courier Service	Toll Priority (IL)
		Supply of Road Signs	Norsign (L)
		Supply and Delivery of Ready Mixed Concrete	HB Concrete (L)
		Provision of Painting Services	NT Repairs and Painting (L)
		Tree Planting	Remote Area Tree Services Pty Ltd (L)
		Provision Of Line Marking Services	Top End Line Markers (L)
		Supply And Installation Of Xmas Decorations for Darwin CBD	The Exhibitionist (L)
		Resource And Recovery At Shoal Bay	NT Recycling Solutions Pty Ltd (L)
		Supply of Irrigation Equipment	Allied Irrigation (L)
		Provision of Painting Services	MandG Painters And Partners Pty Ltd (L)
\$100,001 - \$250,000	9	Building Repairs And Maintenance	MIM Investments NT Pty Ltd (L)
		Cyclic Maintenance And CCTV Inspections Of Stormwater Network	Mousellis And Sons Pty Ltd (L)
		Carparking Cash Collection And Associated Services	ISS Security Pty Ltd (IL)
		Tree Planting	R and T Trenching (L)
		Provision of Travel Services	Travelworld (L)
		Repairs and Maintenance of Airconditioning In Various Buildings	Mobile Electrics (L)
		Supply of Hot Mix Asphalt	Asphalt Company Australia (L)
		Supply And Delivery Of Ready Mixed Concrete	HB Concrete (L)
		Hire And Operation Of Elevated Work Platform	Mabindi (L)

L – Locally owned and operated business

IL – Interstate business with a local office/branch





\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
\$250,001-\$500,000	12	Provision of Security Services	Southern Cross (IL)
		Provision of Legal Services	Cridlands (L)
		Management Of Animal Shelter	Ark Animal Welfare Services (L)
		Provision of a Cleaning Service	Ezko Property Services (IL)
		Provision of Debt Collection Services	Territory Debt Collectors (L)
		Provision of A Sweeping Service	Jomajo Cleaning Services (L)
		Service of Litter Bins	Rural Rubbish Removals (L)
		Miscellaneous Road Works	Asphalt Company Australia (L)
		Provision Of Road Shoulder Maintenance	Mousellis And Sons (L)
		2011/2012 and 2012/2013 Spray Seal And Minor Asphalt Works	Asphalt Company Australia (L)
		Building Repairs And Maintenance	MIM Investments NT Pty Ltd (L)
		Replacement And Maintenance Of On-Street Parking Machines In Darwin CBD - PART B	Aparc Part B (IL)
\$500,001-\$1,000,000	4	Minor Civil Works	General Excavators (L)
		Municipal Mowing	Programmed Property Services (IL)
		Earthmoving Equipment Hire	Mousellis And Sons (L)
		Provision of Arboricultural Services	Arafura Tree Services (L)
\$1,000,001-\$2,500,000	3	2011/2012 and 2012/2013 Asphalt Overlay and Replacement Program	Asphalt Company Australia (L)
		Management of Swimming Pools	Dempsey Consolidated (L)
		Provision of Temporary Labour Service	Chandler Macleod (IL)
\$2,500,001-\$5,000,000	1	Collection of Domestic Garbage and Recyclables For Darwin City Council	Cleanaway (IL)
Over \$5,000,000	1	Operation of Shoal Bay Waste Disposal Site	MacMahon Contractors (IL)

L – Locally owned and operated business

IL – Interstate business with a local office/branch



General Purpose Financial Statements for the financial year ended 30 June 2

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Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for City of Darwin.
 - (ii) All figures presented in these financial statements are presented in Australian Currency.
 - (iii) These financial statements were authorised for issue by the Council on 26 October 2012.
- Council has the power to amend and reissue the financial statements.

General Purpose Financial Statements for the financial year ended 30 June 2012

Understanding Council's Financial Statements

Introduction

Each year individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements to their Council and Community.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of City of Darwin (the Council) for the financial year ended 30 June 2012.

The format of the Financial Statements complies with both the accounting and reporting requirements of Australian Accounting Standards.

About the Chief Executive Officer's Statement

The Financial Statements must be certified by the Chief Executive Officer as "presenting fairly" the Council's financial results for the year and are required to be presented to Council, ensuring both responsibility for and ownership of the Financial Statements.

About the Primary Financial Statements

Income Statement

A summary of Council's financial performance for the year listing all income and expenses.

Statement of Comprehensive Income

Other Comprehensive Income records items such as changes in the fair values of Council's Infrastructure, Property, Plant and Equipment.

Statement of Financial Position

A snapshot of Council's Financial Position including its Assets and Liabilities as at 30 June.

Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited under Australian Accounting and Auditing Standards.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

Who uses the Financial Statements ?

The Financial Statements are publicly available documents & must be presented at a Council meeting after the date of the Audit Report.





City of Darwin

General Purpose Financial Statements for the financial year ended 30 June 2012

Chief Executive Officer's Statement for the year ended 30 June 2012

These General Purpose Financial Statements have been prepared pursuant to Section 16(1) of the Local Government Accounting Regulations

The attached General Purpose Financial Statements have been prepared in accordance with:

- (i) The Local Government Act, and
- (ii) The Local Government (Accounting) Regulations, and
- (iii) The Australian Accounting Standards and professional pronouncements.

To the best of my knowledge and belief, these Financial Statements

- (i) accord with Council's accounting and other records, and
- (ii) the General Purpose Financial Statements, as set out on pages 138 to 194, have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations and other authoritative pronouncements issued by the Australian Accounting Standards Board); and
- (iii) the General Purpose Financial Statements present a true and fair view of the Council's and the Consolidated Entity's Financial Position as at 30 June 2012 and of their Financial Performance and Cash Flows for the financial year ended on that date.

I am not aware of any matter that would render the Reports false or misleading in any way.

Dated 26 October 2012



Brendan Dowd

CHIEF EXECUTIVE OFFICER

City of Darwin

Income Statement

for the financial year ended 30 June 2012

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Income from Continuing Operations					
Revenue					
Recurrent Revenue					
Rates, Levies and Charges	3a	51,884	49,729	51,884	49,729
Fees and Charges	3b	15,300	14,302	14,012	12,618
Rental Income	3c	1,094	1,025	1,094	1,025
Interest & Investment Revenue	3d	3,135	3,158	3,122	3,139
Other Income	3e	979	830	979	830
Grants, Subsidies, Contributions & Donations	4a	9,066	5,644	9,066	5,644
Net Gains from the Disposal of Assets	5	661	-	661	-
Total Income - Continuing Operations		82,119	74,688	80,818	72,985
Expenses from Continuing Operations					
Recurrent Expenses					
Employee Benefits	6	25,428	24,058	24,118	22,920
Materials and Services	7	41,904	41,612	41,829	41,112
Finance Costs	8	291	301	291	301
Depreciation and Amortisation	9	14,523	12,648	14,477	12,591
Net Losses from the Disposal of Assets	5	-	1,271	-	1,271
Total Expenses - Continuing Operations		82,146	79,890	80,715	78,195
Operating Result - Continuing Operations		(27)	(5,202)	103	(5,210)
Capital Revenue					
Grants, Subsidies, Contributions & Donations	4b	6,461	2,482	6,461	2,482
Net Operating Result for the Year		6,434	(2,720)	6,564	(2,728)

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.



City of Darwin

Statement of Comprehensive Income for the financial year ended 30 June 2012

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Net Operating Result for the Year as per Income Statement		6,434	(2,720)	6,564	(2,728)
Other Comprehensive Income					
Gain/(Loss) on Revaluation & Impairment of PP&E	18	-	113,901	-	113,901
Total Other Comprehensive Income		-	113,901	-	113,901
Total Comprehensive Income		6,434	111,181	6,564	111,173
Total Comprehensive Income - Council		6,434	111,181	6,564	111,173

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

Statement of Financial Position
as at 30 June 2012

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
ASSETS					
Current Assets					
Cash & Cash Equivalents	10	7,347	11,141	6,609	10,434
Investments	10	46,891	34,446	46,891	34,446
Trade & Other Receivables	11	4,867	4,686	4,728	4,554
Inventories	12	165	124	143	101
Non-Current Assets classified as Held for Sale	13	1,583	12	1,583	12
Total Current Assets		60,853	50,409	59,954	49,547
Non-Current Assets					
Infrastructure, Property, Plant & Equipment	14	797,114	800,902	796,959	800,826
Total Non-Current Assets		797,114	800,902	796,959	800,826
TOTAL ASSETS		857,967	851,311	856,913	850,373
LIABILITIES					
Current Liabilities					
Trade & Other Payables	15	9,980	10,251	9,392	9,911
Borrowings	16	173	163	173	163
Provisions	17	6,086	5,574	5,998	5,484
Total Current Liabilities		16,239	15,988	15,563	15,558
Non-Current Liabilities					
Borrowings	16	4,110	4,282	4,110	4,282
Provisions	17	547	404	547	404
Total Non-Current Liabilities		4,657	4,686	4,657	4,686
TOTAL LIABILITIES		20,896	20,674	20,220	20,244
Net Community Assets		837,071	830,637	836,693	830,129
COMMUNITY EQUITY					
Asset Revaluation Reserve	18	537,358	537,358	537,357	537,357
Retained Surplus	19	258,555	259,941	258,292	259,476
Reserves	20	41,158	33,338	41,044	33,296
Total Community Equity		837,071	830,637	836,693	830,129



City of Darwin

Statement of Changes in Equity for the financial year ended 30 June 2012

Consolidated		Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
\$ '000	Notes				
2012					
Opening Balance (as per Last Year's Audited Accounts)		537,358	259,941	33,338	830,637
Opening Balance (as at 1/7/11)		537,358	259,941	33,338	830,637
a. Net Operating Surplus for the Year		-	6,434	-	6,434
Total Comprehensive Income		-	6,434	-	6,434
b. Transfers between Equity		-	(7,820)	7,820	-
Equity Balance as at 30 June, 2012		537,358	258,555	41,158	837,071

Consolidated		Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
\$ '000	Notes				
2011					
Opening Balance (as per Last Year's Audited Accounts)		423,457	262,236	33,763	719,456
Opening Balance (as at 1/7/10)		423,457	262,236	33,763	719,456
a. Net Operating Surplus for the Year		-	(2,720)	-	(2,720)
b. Other Comprehensive Income					
- Revaluations : PP&E Asset Revaluation Rsve	18	113,901	-	-	113,901
Other Comprehensive Income		113,901	-	-	113,901
Total Comprehensive Income		113,901	(2,720)	-	111,181
c. Transfers between Equity		-	425	(425)	-
Equity Balance as at 30 June, 2011		537,358	259,941	33,338	830,637

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

City of Darwin

Statement of Changes in Equity for the financial year ended 30 June 2012

Council		Asset			
\$ '000	Notes	Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
2012					
Opening Balance (as per Last Year's Audited Accounts)		537,357	259,476	33,296	830,129
Opening Balance (as at 1/7/11)		537,357	259,476	33,296	830,129
a. Net Operating Surplus for the Year		-	6,564	-	6,564
Total Comprehensive Income		-	6,564	-	6,564
b. Transfers between Equity		-	(7,748)	7,748	-
Equity Balance as at 30 June, 2012		537,357	258,292	41,044	836,693

Council		Asset			
\$ '000	Notes	Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
2011					
Opening Balance (as per Last Year's Audited Accounts)		423,456	261,830	33,670	718,956
Opening Balance (as at 1/7/10)		423,456	261,830	33,670	718,956
a. Net Operating Surplus for the Year		-	(2,728)	-	(2,728)
b. Other Comprehensive Income					
- Revaluations : PP&E Asset Revaluation Rsve	18	113,901	-	-	113,901
Other Comprehensive Income		113,901	-	-	113,901
Total Comprehensive Income		113,901	(2,728)	-	111,173
c. Transfers between Equity		-	374	(374)	-
Equity Balance as at 30 June, 2011		537,357	259,476	33,296	830,129

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.



Statement of Cash Flows
for the financial year ended 30 June 2012

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Cash Flows from Operating Activities					
Receipts from Customers		66,899	65,068	66,489	63,374
Payments to Suppliers and Employees		(72,852)	(71,836)	(70,897)	(69,713)
		(5,953)	(6,768)	(4,408)	(6,339)
Receipts:					
Investment & Interest Revenue Received		3,129	3,098	3,116	3,079
Rental Income		1,203	1,127	1,203	1,127
Grants & Contributions		13,232	8,371	13,232	8,371
Other		4,088	4,618	3,194	4,639
Net Cash - Operating Activities	27	15,699	10,446	16,337	10,877
Cash Flows from Investing Activities					
Receipts:					
Sale of Investment Securities		-	3,035	-	3,035
Sale of Property, Plant & Equipment		1,062	921	1,062	921
Payments:					
Purchase of Investment Securities		(12,445)	-	(12,445)	-
Purchase of Property, Plant & Equipment		(7,655)	(13,042)	(8,324)	(13,022)
Net Cash - Investing Activities		(19,038)	(9,086)	(19,707)	(9,066)
Cash Flows from Financing Activities					
Receipts:					
Nil					
Payments:					
Repayment of Borrowings & Advances		(455)	(455)	(455)	(455)
Net Cash Flow - Financing Activities		(455)	(455)	(455)	(455)
Net (Decrease)/ Increase for the year		(3,794)	905	(3,825)	1,356
plus: Cash & Cash Equivalents - beginning		11,141	10,236	10,434	9,078
Cash & Cash Equivalents - closing	10	7,347	11,141	6,609	10,434
Additional Information:					
plus: Investments on hand - end of year	10	46,891	34,446	46,891	34,446
Total Cash, Cash Equivalents & Investments		54,238	45,587	53,500	44,880

Notes to the Financial Statements

for the financial year ended 30 June 2012

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Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity (in this case City of Darwin) in preparing and presenting its financial statements.

(1.a) Basis of preparation

These general purpose financial statements for the period 1 July 2011 to 30 June 2012 have been prepared in accordance with Australian Accounting Standards. They also comply with the requirements of the Local Government Act and Regulations.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain non-current assets.

(1.b) Statement of Compliance

These general purpose financial statements comply with all accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to Council's operations and effective for the current reporting period. Because the Council is a not-for-profit entity and the Australian Accounting Standards include requirements for not-for-profit entities which are inconsistent with International Financial Reporting Standards (IFRS), to the extent these inconsistencies are applied, these financial statements do not comply with IFRS. The main impacts are the offsetting of revaluation and impairment gains and losses within a class of assets, and the timing of the recognition of non-reciprocal grant revenue.

(1.c) Basis of Consolidation

The consolidated financial statements incorporate the assets and liabilities of all entities controlled by the City of Darwin as at 30 June 2012 and the results of all controlled entities for the year then ended. The Council and its controlled entities together form the economic entity which is referred

to in these financial statements as the consolidated entity.

In the process of reporting the Council as a single economic entity, all transactions with entities controlled by the Council have been eliminated. In addition the accounting policies of all controlled entities have been adjusted, where necessary, on consolidation to ensure that the financial report of the consolidated entity is prepared using accounting policies that are consistent with those of the Council. Information on controlled entities is included in Note 25.

The controlled entity, the Darwin Entertainment Centre, is accounted for at cost.

(1.d) Constitution

City of Darwin is a body corporate of Northern Territory, Australia, being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act of the Northern Territory.

(1.e) Date of Authorisation

The financial statements were authorised for issue on the date they were submitted to the Risk Management and Audit Committee for endorsement. This is also the date the Chief Executive Officer's statement is signed.

(1.f) Currency

The Council uses the Australian dollar as its functional currency and its presentation currency.

(1.g) Critical accounting judgements and key sources of estimation uncertainty

In the application of Council's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The

City of Darwin

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

estimates and ongoing assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

Judgements, estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Investment Property - Note 1.Q,
- Valuation and depreciation of Infrastructure, Property, Plant & Equipment - Note 1.R and Note 14
- Impairment of Infrastructure, Property, Plant and Equipment - Note 1.U,
- Provisions - Note 1.Y and 1.AA and Note 17,
- Contingencies - Note 22.

(1.h) Revenue

Rates, levies, grants and other revenue are recognised as revenue on receipt of funds or earlier upon unconditional entitlement to the funds.

Rates and levies

Where rate monies are received prior to the commencement of the rating/levying period, the amount is recognised as revenue received in advance, otherwise rates are recognised at the commencement of the rating period.

Grants and subsidies

Grants, subsidies and contributions that are non-reciprocal in nature are recognised as revenue in the year in which Council obtains control over them. An equivalent amount is placed in a reserve until the funds are expended.

Where grants are received that are reciprocal in nature, revenue is recognised over the term of the funding arrangements.

Non-cash contributions

Non-cash contributions with a value in excess of the recognition threshold, are recognised as revenue and as non-current assets. Non-cash contributions below the threshold are recorded as revenue and expenses.

Physical assets contributed to Council by developers in the form of road works, stormwater drainage and park equipment are recognised as revenue when the development becomes "off maintenance" (i.e. the Council obtains control of the assets and becomes liable for any ongoing maintenance) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution received on the date of acquisition.

Cash contributions

Developers also pay infrastructure charges for the construction of assets, such as roads and stormwater drainage. These infrastructure charges are not within the scope of AASB Interpretation 18 because there is no performance obligation associated with them. Consequently, the infrastructure charges are recognised as income when received.

Rental income

Rental revenue from investment and other property is recognised as income on a periodic straight line basis over the lease term.

Interest and dividends

Interest received from term deposits is accrued over the term of the investment. No dividends were received during the reporting period.

Sales revenue

Sale of goods is recognised when the significant risks and rewards of ownership are transferred to the buyer, generally when the customer has taken undisputed delivery of the goods.

Fees and Charges

Fees and charges are recognised upon unconditional entitlement to the funds. Generally this is upon lodgement of the relevant applications or documents, issuing of the infringement notice or when the service is provided.



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

(1.i) Financial assets and financial liabilities

Council recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, Council becomes a party to the contractual provisions of the instrument.

City of Darwin has categorised and measured the financial assets and financial liabilities held at balance date as follows:

Financial assets

- Cash and cash equivalents (Note 1.J)
- Receivables - measured at amortised cost (Note 1.L)

Financial liabilities

- Payables - measured at amortised cost (Note 1.X)
- Borrowings - measured at amortised cost (Note 1.Z)

Financial assets and financial liabilities are presented separately from each other and offsetting has not been applied.

The fair value of financial instruments is determined as follows:

The fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amounts and are not disclosed separately.

The fair value of borrowings, as disclosed in Note 16 to the accounts, is determined by reference to published price quotations in an active market and/or by reference to pricing models and valuation techniques. It reflects the value of the debt if the Council repaid it in full at balance date. As it is the intention of the Council to hold its borrowings for their full term, no adjustment provision is made in these accounts.

The fair value of trade receivables approximates the amortised cost less any impairment.

The fair value of payables approximates the amortised cost.

City of Darwin does not recognise financial assets or financial liabilities at fair value in the Statement of Financial Position.

All other disclosures relating to the measurement and financial risk management of financial instruments are included in Note 29.

(1.j) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, all cash and cheques receipted but not banked at the year end, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

(1.k) Investments and Other Financial Assets

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- **financial assets at fair value through profit or loss,**
- **loans and receivables,**
- **held-to-maturity investments, and**
- **available-for-sale financial assets.**

Each classification depends on the purpose/intention for which the investment was acquired & at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

Assets in this category are primarily classified as current assets as they are primarily held for trading &/or are expected to be realised within 12 months of the balance sheet date.

(ii) Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable.

They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

In contrast to the "Loans & Receivables" classification, these investments are generally quoted in an active market.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Investments must be designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Accordingly, this classification principally comprises marketable equity securities, but can include all types of financial assets that could otherwise be classified in one of the other investment categories.

They are generally included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date or the term to maturity from the reporting date is less than 12 months.

Financial Assets – Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term.

Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

General Accounting & Measurement of Financial Instruments:

(i) Initial Recognition

Investments are initially recognised (and measured) at fair value, plus in the case of investments not at "fair value through profit or loss", directly attributable transactions costs

Purchases and sales of investments are recognised on trade-date - the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

(ii) Subsequent Measurement

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value.

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as **"fair value through profit or loss"** category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non monetary securities classified as **"available-for-sale"** are recognised in equity in the available-for-sale investments revaluation reserve.

When securities classified as **"available-for-sale"** are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost, the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, excluding future credit losses that have not been incurred. The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

(1.l) Receivables

Trade receivables are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase price / contract price. Settlement

of these amounts is required within 30 days from invoice date.

The collectability of receivables is assessed periodically and if there is objective evidence that Council will not be able to collect all amounts due, the carrying amount is reduced for impairment. The loss is recognised in finance costs. The amount of the impairment is the difference between the asset's carrying amount and the present value of the estimated cash flows discounted at the effective interest rate.

All known bad debts were written-off at 30 June. Subsequent recoveries of amounts previously written off in the same period are recognised as finance costs in the Statement of Comprehensive Income. If an amount is recovered in a subsequent period it is recognised as revenue.

Because Council is empowered under the provisions of the *Local Government Act* to sell an owner's property to recover outstanding rate debts, Council does not impair rate receivables where it has this power.

(1.m) Inventories

Stores and raw materials are valued at the lower of cost and net realisable value and include, where applicable, direct material, direct labour and an appropriate portion of variable and fixed overheads. Costs are assigned on the basis of weighted average cost.

Inventories held for distribution are:

- goods to be supplied at no or nominal, charge, and
- goods to be used for the provision of services at no or nominal, charge.

These goods are valued at cost, adjusted, when applicable, for any loss of service potential.

(1.n) Other Financial Assets

Other financial assets are recognised at cost.

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

(1.o) Non Current Assets held for Sale

Items of infrastructure, property, plant and equipment are reclassified as non-current assets as held for sale when the carrying amount of these assets will be recovered principally through a sales transaction rather than continuing use. Non-current assets classified as held for sale are available for immediate sale in their present condition and management believe the sale is highly probable. Non-current assets held for sale are measured at the lower of their carrying amount and fair value less cost to sell and are not depreciated. On the eventual sale of these assets a gain or loss is recognised.

(1.p) Investments

Term deposits in excess of three months are reported as investments, with deposits of less than three months being reported as cash equivalents.

(1.q) Investment property

Council did not classify any Land or Buildings as Investment Property

(1.r) Infrastructure, Property, Plant & Equipment

Each class of infrastructure, property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Items of infrastructure, property, plant and equipment with a total value of less than \$5,000 are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised.

The classes and useful lives of property, plant and equipment recognised by the Council are:

Plant & Equipment	
- Plant & Machinery	2 to 20 years
- Other Equipment	5 to 50 years
- Computer Equipment	2 to 5 years

Other Assets

- Street & Park Furniture/Equipment	5 to 50 years
- Other Structures	3 to 100 years
- Office Furniture	5 to 20 years

Buildings

- Buildings : Car Park Facilities	50 years
- Buildings : Other	15 to 60 years
- Other Structures : Swimming Pools	75 years

Stormwater Drainage

- Pipes & Pits	80 years
- Open Lined Drains	50 years
- Subsoil Drainage	30 years

Roads & Pathways

- Sealed Roads	75 years
- Kerb	80 years
- Roundabouts	50 years
- Pathways	30 to 50 years

Other Infrastructure Assets

- Traffic Signals	35 years
- Car Parks	70 years

Acquisition of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including freight, architect's fees, engineering design fees, public consultation expenses and all other establishment costs.

Property, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value means the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Capital and operating expenditure

Wage and materials expenditure incurred for the acquisition or construction of assets are treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity of the non-current asset is expensed as incurred, while expenditure that relates



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

to replacement of a major component of an asset to maintain its service potential is capitalised.

Valuation

Land and improvements, buildings and all infrastructure assets are measured on the revaluation basis, at fair value, in accordance with AASB 116 Property, Plant & Equipment. Other plant and equipment and work in progress are measured at cost.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of infrastructure, property, plant and equipment assets at least once every 3 years.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the asset revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation surplus to that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Details of valuers and methods of valuations are disclosed in Note 14.

Capital work in progress

The cost of infrastructure, property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other infrastructure, property,

plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

Depreciation methods, estimated useful lives and residual values of infrastructure, property, plant and equipment assets are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions. The condition assessments performed as part of the annual valuation process for assets measured at depreciated current replacement cost are used to estimate the useful lives of these assets at each reporting date. Details of the range of estimated useful lives for each class of asset are shown in Note 1.R.

Land under roads

Land under roads acquired before 30 June 2008 is recognised as a non-current asset where the Council

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

holds title or a financial lease over the asset. City of Darwin does not have any such land holdings.

(1.s) Intangible Assets

Council has not classified any assets as intangible.

(1.t) Biological Assets

Council has not classified any assets as biological.

(1.u) Impairment of Non-Current Assets

Each non-current physical and intangible asset and group of assets is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

An impairment loss is recognised immediately in the Income Statement, unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation reserve of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation surplus increase.

(1.v) Leases

Leases of plant and equipment under which the Council as lessee/lessor assumes/transfers substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are classified as finance leases. Other

leases, where substantially all the risks and benefits remain with the lessor, are classified as operating leases.

Finance leases

Council does not have any finance leases.

Operating leases

Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

(1.w) Non-Current Assets (or Disposal Groups) "Held for Sale" & Discontinued Operations

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either (i) their carrying amount and (ii) fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

For any assets or disposal groups classified as Non-Current Assets "held for sale", an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets "held for sale" are not depreciated or amortised while they are classified as "held for sale".

Non-current assets classified as "held for sale" are presented separately from the other assets in the balance sheet.

A Discontinued Operation is a component of the entity that has been disposed of or is classified as "held for sale" and that represents a separate major line of business or geographical area of operations, is part of



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the income statement.

(1.x) Payables

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

Security Bonds, Deposits & Retentions

Council made demand and recovered \$500,000 in December 2009 pursuant to a bank guarantee provided to Council as security for the performance of development covenants. The amount is being held in a liability account pending resolution of a dispute with the developers.

(1.y) Liabilities - Employee Benefits

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date. Where it is expected that the leave will be paid in the next twelve months the liability is treated as a current liability. Otherwise the liability is treated as non-current.

Salaries and wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 15 as a payable.

Annual leave

A liability for annual leave is recognised. Amounts expected to be settled within 12 months (the current portion) are calculated on current wage and salary

levels and includes related employee on-costs. Amounts not expected to be settled within 12 months (the non-current portion) are calculated on projected future wage and salary levels and related employee on-costs, and are discounted to present values. This liability represents a provision and is reported in Note 17.

Sick leave

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 23.

Long service leave

A liability for long service leave is measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The value of the liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the Council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value. This liability is reported in Note 17 as a provision.

(1.z) Borrowings and Borrowing Costs

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

(1.aa) Provisions

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

(1.ab) Asset Revaluation Reserve

The asset revaluation reserve comprises adjustments relating to changes in value of infrastructure, property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes

of non-current assets since their initial recognition are accumulated in the asset revaluation reserve.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation reserve in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount in the reserve in respect of that asset is retained in the asset revaluation reserve and not transferred to retained surplus/ (deficiency).

(1.ac) Retained Surplus

This represents the amount of Council's net funds not set aside in reserves to meet specific future needs.

(1.ad) Reserves

Restricted Reserves

Restricted reserves are identified under legislation and the use of these reserves must comply with legislative requirements.

Car Parking Shortfall – Developer Contributions

These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plan.

Car Parking Shortfall – Rate Levy Income

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

Developer Contributions

This reserve holds contributions from developers to be used to fund future road and stormwater drainage construction.

Unexpended Grants & Contributions

This reserve holds unspent grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

All Other Reserves

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not required under legislation and if required, can be utilised by the Council for other purposes.

Asset Replacement & Refurbishment

This reserve holds funds to be used for the future rehabilitation of major assets.

Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

Coastal Foreshore Management

This reserve holds funds to be used for projects relating to coastal foreshore management.

Darwin General Cemetery

This reserve holds funds to be used for projects relating to the cemetery.

Darwin Entertainment Centre Air Conditioning Replacement

This reserve holds funds to be used for the future replacement or upgrade of the air conditioning system.

Darwin Entertainment Centre Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the centre.

Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

Environmental

This reserve has been created for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

Markets

This reserve holds lease income from Mindil, Nightcliff and Parap markets to provide for future upgrades of market sites.

Nightcliff Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

Off & On Street Parking

This reserve holds funds from on and off street car parking operations to provide for future development of car parking.

Parks & Reserves

This reserve holds savings from the 2011-12 budget that are to be used to offset expenditure in 2012-13.

Plant Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles. This balance is based on estimated amount required identified in the ten year plant replacement program.

Public Art

This reserve holds funds to provide for future public art projects.

Purchase of Land

This reserve holds funds to provide for the possible purchase of land near Woolner Road relating to road works.

Sale of Land

This reserve holds funds from the sale of road reserve and will be partly used to fund projects in 2012-13.

Waste Management

This reserve holds funds to be used for the future development and rehabilitation of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

Watering

This reserve holds funds to provide for future costs associated with irrigating Council's parks and gardens and water efficiency projects.

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

(1.ae) Subsidiaries

Subsidiaries are entities controlled by City of Darwin. Control exists when the City of Darwin has the power, directly or indirectly, to solely govern the financial and operating policies of an entity to obtain benefits from its activities. The balances and effects of transactions between entities are eliminated in preparing the consolidated financial statements. Non-controlling interests in the results and equity of controlled interests are shown separately in the consolidated income statements and balance sheets respectively. Where control of an entity commences or ceases during a financial year, the profits or losses are included in the consolidated income statements from the date control commenced to the date control ceased. Investments in controlled entities are carried in the financial statements at the lower of cost and recoverable amount.

(1.af) Joint Ventures

Council did not have any Joint Ventures during the year.

(1.ag) Associated Entities

Council did not have any Associated Entities during the year.

(1.ah) National Competition Policy

Council does not have any activities that are affected under National Competition Policy.

(1.ai) Rounding and Comparatives

Amounts included in the financial statements have been rounded to the nearest \$1,000 unless otherwise indicated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

(1.aj) Trust funds held for outside parties

Funds held in the trust account on behalf of outside parties include those funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies (e.g. wages) paid into the trust account by the Council. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements.

The monies are disclosed in the notes to the financial statements for information purposes only in Note 26.

(1.ak) Taxation

Income of local authorities and public authorities is exempt from Commonwealth taxation except for Fringe Benefits Tax and Goods and Services Tax ('GST'). The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

(1.al) Adoption of New and Revised Accounting Standards

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

Effective 1 January 2012:

- AASB 2010-8 Amendments to Australian Accounting Standards – Deferred Tax: Recovery of Underlying Assets

Effective 1 July 2012:

- AASB 2011-3 Amendments to Australian Accounting Standards – Orderly Adoption of



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

Changes to the ABS GFS Manual and Related Amendments

- AASB 2011-9 Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income
- AASB 2011-13 Amendments to Australian Accounting Standard - Improvements to AASB 1049

Effective 1 January 2013:

- AASB 9 Financial Instruments (December 2009)
- AASB 10 Consolidated Financial Statements
- AASB 11 Joint Arrangements
- AASB 12 Disclosure of interests in other entities
- AASB 13 Fair Value Measurement
- AASB 119 Employee benefits (completely replaces existing standard)
- AASB 127 Separate Financial Statements (replaces the existing standard together with AASB 10)
- AASB 128 Investments in Associates and Joint Ventures (replaces the existing standard)
- 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 (December 2009)
- AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)
- AASB 2010-10 Further Amendments to Australian Accounting Standards – Removal of Fixed Dates for First-time Adopters
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards
- AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13

- AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011)
- AASB 2011-12 Amendments to Australian Accounting Standards arising from Interpretation 20 (AASB 1)
- Interpretation 20 Stripping Costs in the Production Phase of a Surface Mine

Effective 1 July 2013:

- AASB 1053 Application of Tiers of Australian Accounting Standards
- AASB 2010-2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements
- AASB 2011-2 Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project – Reduced Disclosure Requirements
- AASB 2011-4 Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements
- AASB 2011-6 Amendments to Australian Accounting Standards – Extending Relief from Consolidation, the Equity Method and Proportionate Consolidation – Reduced Disclosure Requirements
- AASB 2011-11 Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements

AASB 9 Financial Instruments (effective from 1 January 2013)

AASB 9, which replaces AASB 139 Financial Instruments: Recognition and Measurement, is effective for reporting periods beginning on or after 1 January 2013 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

able to be measured at amortised cost where very specific conditions are met.

As a result, Council will be required to measure its financial assets at fair value.

Consolidation Standards

The AASB issued a suite of six related accounting standards which are effective for annual reporting periods beginning on or after 1 January 2013. These standards:

- AASB 10 Consolidated Financial Statements
- AASB 11 Joint Arrangements
- AASB 12 Disclosure of Interests in Other Entities
- AASB 127 Separate Financial Statements
- AASB 128 Investments in Associates and Joint Ventures
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards

These aim to improve the accounting requirements for consolidated financial statements, joint arrangements and off balance sheet vehicles. The AASB is still considering whether these standards need to be modified for application by not-for-profit entities. Consequently, not-for-profit entities are not currently permitted to apply these standards prior to the mandatory application date. As council is a not-for-profit entity, no assessment has been made of the potential impact. An assessment of the impact will be made when the not-for-profit requirements are finalised.

AASB 13 Fair Value Measurement (AASB 13)

AASB 13 applies to reporting periods beginning on or after 1 January 2013. The standard sets out a new definition of "fair value", as well as new principles to be applied when determining the fair value of assets and liabilities. The new requirements will apply to all of the Council's assets and liabilities (excluding leases) that are measured and/or disclosed at fair value or another measurement based on fair value. The potential impacts of AASB

13 relate to the fair value measurement methodologies used, and financial statement disclosures made in respect of, such assets and liabilities.

City of Darwin will review its fair value methodologies (including instructions to valuers, data used and assumptions made) for all items of infrastructure, property, plant and equipment measured at fair value to determine whether those methodologies comply with AASB 13. To the extent that the methodologies don't comply, changes will be necessary. While the Council is yet to complete this review, no significant changes are anticipated, based on the fair value methodologies presently used. Therefore, and at this stage, no consequential material impacts are expected for the City of Darwin's property, plant and equipment in 2013-14.

AASB 13 will require an increased amount of information to be disclosed in relation to fair value measurements for both assets and liabilities. To the extent that any fair value measurement for an asset or liability uses data that is not "observable" outside the Council, the amount of information to be disclosed will be relatively greater.

Amendments to AASB 101 Presentation of Financial Statements

The AASB 101 Amendments require Council to group items presented in other comprehensive income into those that, in accordance with other standards: (a) will not be reclassified subsequently to profit or loss and (b) will be reclassified subsequently to profit or loss when specific conditions are met. It is applicable for annual periods beginning on or after 1 July 2012. The Council's management expects this will change the current presentation of items in other comprehensive income; however, it will not affect the measurement or recognition of such items.

Amendments to AASB 119 Employee Benefits

A revised version of AASB 119 Employee Benefits applies from reporting periods beginning on or after 1 January 2013. The revised AASB 119 is generally to be applied retrospectively.

The revised standard includes changed criteria for accounting for employee benefits as "short-term employee benefits". Had City of Darwin applied the revised standard this year annual leave currently classified as a "short-term benefit" would have been



City of Darwin

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 1. Summary of Significant Accounting Policies (continued)

reclassified as a "long-term benefit". However, no reported amounts would have been amended as the Council already discounts the annual leave liability to present value in respect of amounts not expected to be settled within 12 months (refer Note 1.Y).

The concept of "termination benefits" is clarified and the recognition criteria for liabilities for terminations benefits will be different. If termination benefits meet the timeframe criterion for "short-term employee benefits", they will be measured according to the AASB 119 requirements for "short-term employee benefits". Otherwise, termination benefits will need to be measured according to the AASB 119 requirements for "other long-term employee benefits". Under the revised standard, the recognition and measurement of employer obligations for "other long-term employee benefits" will need to be accounted for according to most of the requirements for defined benefit plans.

The revised AASB 119 also includes changed requirements for the measurement of employer liabilities/assets arising from defined benefit plans, and the measurement and presentation of changes in such liabilities/assets. City of Darwin does not contribute to any defined benefit schemes.

The reported results and position of the Council will not change on adoption of the other pronouncements as they do not result in any changes to the Councils existing accounting policies. Adoption will, however, result in changes to information currently disclosed in the financial statements. The Council does not intend to adopt any of these pronouncements before their effective dates.

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 2(a). Council Functions - Component Descriptions

Details relating to the Council's functions / activities as reported in Note 2(b) are as follows:

GOVERNANCE

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

ADMINISTRATION

Costs not otherwise attributed to other functions / activities.

PUBLIC ORDER & SAFETY

Fire protection, animal control, beach control, enforcement of local government regulations and emergency services.

HEALTH

Administration and inspection, immunisations, food control, insect/vermin control, noxious plants, health centres, other.

ENVIRONMENT

Programs and activities that promote and advocate for the preservation and best practice management of Darwin's natural environment.

COMMUNITY SERVICES & EDUCATION

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, Aboriginal services, other community services, education.

HOUSING & COMMUNITY AMENITIES

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

RECREATION & CULTURE

Public libraries, museums, art galleries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens (lakes), other sport and recreation.

TRANSPORT & COMMUNICATION

Urban roads, sealed rural roads, unsealed rural roads, bridges, footpaths, aerodromes, parking areas, bus shelters and services, water transport, street lighting, other.

ECONOMIC AFFAIRS

Camping areas, caravan parks, tourism and area promotion, industrial development promotion, saleyards & markets, real estate development, commercial nurseries, other business undertakings.



Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 2(b). Analysis of Results by Function

Functions/Activities Consolidated	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 2(a).												
	Income from Continuing Operations			Expenses from Continuing Operations			Operating Result from Continuing Operations			Grants included in Income from Continuing Operations		Total Assets held (Current & Non-current)	
	Budget 2012	Actual 2012	Actual 2011	Budget 2012	Actual 2012	Actual 2011	Budget 2012	Actual 2012	Actual 2011	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Governance	45	39	100	2,460	2,191	2,056	(2,415)	(2,152)	(1,956)	-	100	-	-
Administration	1,662	1,884	1,103	10,453	10,099	11,618	(8,791)	(8,216)	(10,515)	186	209	424,958	417,271
Public Order & Safety	2,178	1,863	1,857	3,771	3,649	6,177	(1,592)	(1,787)	(4,320)	18	4	521	439
Health	195	208	204	174	99	142	20	108	62	208	204	-	-
Environment	55	46	55	515	361	378	(460)	(315)	(323)	-	-	-	-
Community Services & Education	426	432	40	2,565	1,619	1,715	(2,139)	(1,187)	(1,675)	426	33	-	-
Housing & Community Amenities	12,096	12,360	12,311	17,231	21,521	18,645	(5,135)	(9,161)	(6,334)	27	99	168,524	171,221
Recreation & Culture	3,996	4,039	2,728	21,653	22,090	21,417	(17,657)	(18,052)	(18,689)	3,095	1,915	21,330	20,508
Transport & Communication	15,701	12,331	7,509	22,139	18,408	15,643	(6,438)	(6,077)	(8,134)	1,752	1,512	241,580	240,934
Economic Affairs	1,949	2,609	1,204	620	677	404	1,329	1,933	800	-	-	-	-
Total Functions & Activities	38,302	35,811	27,111	81,581	80,715	78,195	(43,279)	(44,904)	(51,084)	5,712	4,076	856,913	850,373
Consolidated Entity	-	1,301	1,703	-	1,431	1,695	-	(130)	8	-	-	1,054	938
General Purpose Income ¹	49,493	51,469	48,356	-	-	-	49,493	51,469	48,356	4,557	3,385	-	-
Operating Result from Continuing Operations	87,795	88,580	77,170	81,581	82,146	79,890	6,214	6,434	(2,720)	10,269	7,461	857,967	851,311

1. Includes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Income.

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Revenue Analysis

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
(a). Rates, Levies and Charges				
Residential Rates	35,980	34,455	35,980	34,455
Business Rates	9,534	9,045	9,534	9,045
Domestic Waste Management	5,396	5,227	5,396	5,227
Parking - Special Rates	974	1,002	974	1,002
Total rates and utility charge revenue	51,884	49,729	51,884	49,729
<u>TOTAL RATES, LEVIES & CHARGES</u>	<u>51,884</u>	<u>49,729</u>	<u>51,884</u>	<u>49,729</u>
(b). Fees & Charges				
Planning & Building Regulation	142	62	142	62
Animal Registration Fees & Fines	462	483	462	483
Fines & Penalties - Other	79	111	79	111
Licence & Permit Fees	490	309	490	309
Parking Fees	4,371	4,024	4,371	4,024
Parking Fines	1,194	1,193	1,194	1,193
Cemeteries	43	150	43	150
Darwin Entertainment Centre	1,288	1,684	-	-
Private Works	180	66	180	66
Sundry Sales	137	116	137	116
Swimming Pool Fees	518	455	518	455
Waste Disposal Tipping Fees	6,168	5,429	6,168	5,429
Other Fees & Charges	228	220	228	220
<u>TOTAL FEES & CHARGES</u>	<u>15,300</u>	<u>14,302</u>	<u>14,012</u>	<u>12,618</u>
(c). Rental Income				
Property Rental - Council Properties	1,094	1,025	1,094	1,025
<u>TOTAL RENTAL INCOME</u>	<u>1,094</u>	<u>1,025</u>	<u>1,094</u>	<u>1,025</u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Revenue Analysis (continued)

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
(d). Interest & Investment Revenue				
Interest on Investments	2,809	2,869	2,796	2,850
Interest from Overdue Rates and Utility Charges	326	289	326	289
<u>TOTAL INTEREST & INVESTMENT REVENUE</u>	<u>3,135</u>	<u>3,158</u>	<u>3,122</u>	<u>3,139</u>
(e). Other Income				
Insurance & Other Recoupments	107	149	107	149
Legal Fees Recovery-Rates & Charges	278	230	278	230
Sundry	594	451	594	451
<u>TOTAL OTHER INCOME</u>	<u>979</u>	<u>830</u>	<u>979</u>	<u>830</u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 4. Grants, Subsidies, Contributions and Donations

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
(a) Operating				
General Purpose Grants	3,498	3,385	3,498	3,385
Environmental Protection	1	9	1	9
Library	1,381	1,329	1,381	1,329
Recreation & Culture	589	220	589	220
Mosquito Control	135	131	135	131
Darwin Entertainment Centre	490	390	490	390
NDRRA Funding	2,909	-	2,909	-
Other	63	180	63	180
<u>TOTAL OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS & DONATIONS</u>	<u>9,066</u>	<u>5,644</u>	<u>9,066</u>	<u>5,644</u>
(b) Capital				
Community Centres	25	14	25	14
Developer Contributions - Other	-	650	-	650
Developer Contributions - Car Parking Shortfall	180	-	180	-
Developer Contributions - Stormwater	27	14	27	14
Heritage & Cultural	-	30	-	30
Transport (Other Roads & Bridges Funding)	100	247	100	247
New or Upgraded Assets	1,004	1,454	1,004	1,454
Mosquito Control	73	73	73	73
Developer Contributed Assets - Infrastructure	4,902	-	4,902	-
Developer Contributed Assets - Land	150	-	150	-
<u>TOTAL CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS & DONATIONS</u>	<u>6,461</u>	<u>2,482</u>	<u>6,461</u>	<u>2,482</u>
Conditions over Contributions				
Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:				
Developer Contributions for Infrastructure	207	664	207	664
Specific Purpose Unexpended Grants	2,151	1,204	2,151	1,204
	<u>2,358</u>	<u>1,868</u>	<u>2,358</u>	<u>1,868</u>
Contributions recognised as income during a previous reporting period that were obtained in respect of the current reporting period:				
Developer Contributions Expended on Infrastructure	263	-	263	-
Specific Purpose Unexpended Grants	627	2,698	627	2,698
	<u>890</u>	<u>2,698</u>	<u>890</u>	<u>2,698</u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 5. Gains or Losses from the Disposal of Assets

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
(a) Gain / (Loss) on disposal of Non-Current Assets				
Proceeds from the Sale of PP&E	347	857	347	857
Less: Book Value of PP&E Disposed	<u>(360)</u>	<u>(1,001)</u>	<u>(360)</u>	<u>(1,001)</u>
	(13)	(144)	(13)	(144)
Proceeds from Disposal of Land	700	49	700	49
Less: Book Value of Land Sold	<u>(28)</u>	<u>-</u>	<u>(28)</u>	<u>-</u>
	672	49	672	49
Proceeds from Other Assets	-	-	-	-
Less: Book Value of Other Assets Sold	<u>-</u>	<u>(1,163)</u>	<u>-</u>	<u>(1,163)</u>
	-	(1,163)	-	(1,163)
(b) Non-Current Assets Classified as HFS				
Proceeds from the Disposal	15	15	15	15
Less: Book Value of Assets Disposed	<u>(13)</u>	<u>(28)</u>	<u>(13)</u>	<u>(28)</u>
	2	(13)	2	(13)
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS	<u><u>661</u></u>	<u><u>(1,271)</u></u>	<u><u>661</u></u>	<u><u>(1,271)</u></u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 6. Employee Benefits

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Wages and Salaries		23,013	21,697	21,871	20,700
Superannuation	23	2,061	1,931	1,968	1,842
Workers Compensation Insurance		481	432	457	411
Fringe Benefits Tax (FBT)		192	212	190	205
		<u>25,747</u>	<u>24,272</u>	<u>24,486</u>	<u>23,158</u>
Other Employee Related Expenses		84	133	35	109
		<u>25,831</u>	<u>24,405</u>	<u>24,521</u>	<u>23,267</u>
Less: Capitalised Employee Expenses		(403)	(347)	(403)	(347)
<u>TOTAL EMPLOYEE BENEFITS</u>		<u><u>25,428</u></u>	<u><u>24,058</u></u>	<u><u>24,118</u></u>	<u><u>22,920</u></u>

Additional information:

Total Employees at year end:

Administration Staff	201	192	201	192
Depot and Outdoors Staff	113	121	113	121
Darwin Entertainment Centre	16	15	-	-
<u>Total full time equivalent employees</u>	<u><u>330</u></u>	<u><u>328</u></u>	<u><u>314</u></u>	<u><u>313</u></u>
<u>Total Elected members</u>	<u><u>13</u></u>	<u><u>13</u></u>	<u><u>13</u></u>	<u><u>13</u></u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 7. Materials and Services

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Advertising and Marketing	303	296	303	296
Audit Services	188	153	172	137
Bank Charges	241	230	232	228
Bad & Doubtful Debts	334	420	326	410
Contractor & Consultancy Costs	19,215	18,014	19,215	18,014
Council Expenses - Elected Member's Allowances	593	545	593	545
Darwin Entertainment Centre	982	1,229	960	760
Donations, Contributions & Assistance	625	712	625	712
Fuel & Registration	657	593	657	593
Insurance	689	665	689	665
Legal Expenses	569	438	569	438
Postage	26	74	26	74
Power	2,119	2,048	2,119	2,048
Printing & Stationery	465	405	465	405
Professional Services	1,357	1,142	1,357	1,142
Raw Material & Consumables	9,861	11,868	9,861	11,868
Rentals - Operating Leases	86	60	86	60
Subscriptions and Registrations	254	116	254	116
Telephone & Communications	620	378	620	378
Travel & Training	539	550	519	547
Water & Effluent	2,065	1,567	2,065	1,567
Other Materials & Services	116	109	116	109
<u>TOTAL MATERIALS & SERVICES</u>	<u>41,904</u>	<u>41,612</u>	<u>41,829</u>	<u>41,112</u>

Elected Member remuneration represents allowances paid in respect of carrying out their duties.

Note 8. Finance Costs

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Interest on Loans	291	301	291	301
<u>TOTAL FINANCE COSTS</u>	<u>291</u>	<u>301</u>	<u>291</u>	<u>301</u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 9. Depreciation & Amortisation

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Depreciation/Amortisation of Non Current Assets					
Buildings		1,965	2,003	1,965	2,003
Plant and Equipment		1,172	1,351	1,141	1,297
Roads & Pathways		6,147	4,335	6,147	4,335
Other Infrastructure Assets		211	172	211	172
Stormwater Drainage		3,922	3,592	3,922	3,592
Other		1,106	1,195	1,091	1,192
TOTAL DEPRECIATION & AMORTISATION		14,523	12,648	14,477	12,591



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 10. Cash, Cash Equivalents & Investments

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Cash & Cash Equivalents				
Cash at Bank and on Hand	4,260	3,942	3,522	3,235
Cash Equivalent Assets ¹				
- Short Term Deposits	3,087	7,199	3,087	7,199
Total Cash & Cash Equivalents	7,347	11,141	6,609	10,434
Investment Securities - Current				
Term Deposits	46,891	34,446	46,891	34,446
Total Current Investment Securities	46,891	34,446	46,891	34,446
TOTAL CASH ASSETS, CASH EQUIVALENTS & INVESTMENTS	54,238	45,587	53,500	44,880

¹ Those Investments where time to maturity (from date of purchase) is < 3 mths.

**Cash, Cash Equivalents & Investments were
classified at year end in accordance with
AASB 139 as follows:**

Cash & Cash Equivalents

a. "At Fair Value through the Profit & Loss"	7,347	11,141	6,609	10,434
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Investments

b. "Held to Maturity"	46,891	34,446	46,891	34,446
Investments	46,891	34,446	46,891	34,446

10(b-i)

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 10. Cash, Cash Equivalents & Investments (continued)

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Note 10(b-i)				
Reconciliation of Investments classified as "Held to Maturity"				
Balance at the Beginning of the Year	34,446	37,481	34,446	37,481
Additions	12,445	-	12,445	-
Disposals (sales & redemptions)	-	(3,035)	-	(3,035)
Balance at End of Year	46,891	34,446	46,891	34,446
Comprising:				
- Term Deposits	46,891	34,446	46,891	34,446
Total	46,891	34,446	46,891	34,446

Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:

Unspent Government Grants and Subsidies	2,151	1,204	2,151	1,204
Unspent Developer Contributions	7,621	7,270	7,621	7,270
Other Cash Backed Reserves	31,386	24,864	31,272	24,822
Total unspent restricted cash	41,158	33,338	41,044	33,296

Cash at bank is held with the Commonwealth Bank in normal business cheque accounts.
The bank currently has a short term credit rating of A-1+ and long term rating of AA (Standard & Poor's).



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 11. Trade and Other Receivables

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Current				
Rateable Revenue and Utility Charges	1,344	1,234	1,344	1,234
Interest & Extra Charges	419	365	419	365
User Charges & Fees	2,660	2,099	2,660	2,099
GST Recoverable	106	157	106	157
- Interest on Investments	598	646	598	646
- Other Income Accruals	-	16	-	16
Govt. Grants, Subsidies, Contributions & Donations	-	419	-	419
Prepayments	178	224	175	186
Other	136	104	-	-
Total	5,441	5,264	5,302	5,122
less: Provision for Impairment				
Rateable Revenue and Utility Charges	(130)	(103)	(130)	(103)
User Charges & Fees	(444)	(475)	(444)	(465)
Total Provision for Impairment - Receivables	(574)	(578)	(574)	(568)
<u>TOTAL CURRENT TRADE & OTHER RECEIVABLES</u>	<u>4,867</u>	<u>4,686</u>	<u>4,728</u>	<u>4,554</u>

Non-Current

Nil

Interest is charged on outstanding rates at a rate of 18% per annum. No interest is charged on other debtors.
There is no concentration of credit risk for rates and utility charges, fees and other debtors receivable.

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 12. Inventories

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Current Inventories				
(a) Inventories held for distribution				
Stores & Materials	165	124	143	101
	<u>165</u>	<u>124</u>	<u>143</u>	<u>101</u>
<u>TOTAL CURRENT INVENTORIES</u>	<u>165</u>	<u>124</u>	<u>143</u>	<u>101</u>

Non-Current Inventories

Nil

Note 13. Non-current assets classified as "Held for Sale"

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
(i) Non Current Assets & Disposal Group Assets				
Current				
Non Current Assets "Held for Sale"				
Land	1,386	-	1,386	-
Buildings	167	-	167	-
Plant - Trade Ins	30	12	30	12
Total Non Current Assets "Held for Sale"				
- Classified as Current	<u>1,583</u>	<u>12</u>	<u>1,583</u>	<u>12</u>
<u>TOTAL NON-CURRENT ASSETS CLASSIFIED AS "HELD FOR SALE"</u>	<u>1,583</u>	<u>12</u>	<u>1,583</u>	<u>12</u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 13. Non-current assets classified as "Held for Sale" (continued)

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011

(ii) Details of Assets & Disposal Groups

At 30 June Council had property in Leanyer listed with a real estate agent with a view to consider offers.

This has since occurred and it is considered highly probable that the property will be sold in the next 12 months.

(ii) Reconciliation of Non Current Assets
"Held for Sale" & Disposal Groups
- i.e. Discontinued Operations

Assets "Held for Sale"

Opening Balance		12	28	12	28
less: Carrying Value of Assets/Operations Sold		(12)	(28)	(12)	(28)
Balance still unsold after 12 months:		-	-	-	-
plus New Transfer in:					
Assets "Held for Sale"	14	1,583	12	1,583	12
Closing Balance of "Held for Sale"		1,583	12	1,583	12
Non Current Assets & Operations		1,583	12	1,583	12

Note 14. Infrastructure, Property, Plant & Equipment

Consolidated - 30 June 2012	as at 30/6/2011					Asset Movements during the Reporting Period							as at 30/6/2012					
	\$'000					Carrying Value	Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tf/s from/(to) Held for Sale (Note 13)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)				
		At Cost	At Fair Value	Accumulated Deprec.	Impairment										At Cost	At Fair Value	Accumulated Deprec.	Impairment
Capital Work in Progress		439	-	-	-	439	734	-	-	(126)	-	-	-	-	1,047	-	1,047	
Land and Improvements		-	305,733	-	-	305,733	150	(28)	-	-	-	(1,386)	-	-	304,469	-	304,469	
Buildings		614	57,103	2,003	-	55,714	521	-	(1,965)	-	-	(167)	-	-	54,103	3,940	54,103	
Plant and Equipment		14,624	-	7,120	-	7,504	1,709	(360)	(1,172)	-	-	(30)	-	-	7,651	8,012	7,651	
Roads & Pathways		-	401,275	173,778	-	227,497	6,935	-	(6,147)	10	-	-	-	-	405,585	180,031	228,295	
Other Infrastructure Assets		-	13,725	2,654	-	11,071	-	-	(211)	-	-	-	-	-	13,725	2,865	10,860	
Stormwater Drainage		-	307,896	137,554	-	170,342	881	-	(3,922)	-	-	-	-	-	308,614	141,496	167,301	
Other		30,928	-	8,326	-	22,602	1,776	-	(1,106)	116	-	-	-	-	32,808	9,420	23,388	
Total Consolidated Property, Plant & Equipment		46,605	1,085,732	331,435	-	800,902	12,706	(388)	(14,523)	-	-	(1,583)	-	-	1,089,301	345,764	797,114	

Consolidated - 30 June 2011																												
as at 30/6/2010					Asset Movements during the Reporting Period										as at 30/6/2011													
					At		At		Accumulated		Carrying		Asset		WDV of		Depreciation		Work in		Adjustments		Tf/s		Revaluation		Revaluation	
					Cost	Fair Value			Deprec.	Impairment	Value	Additions	Disposals	Expense	Progress	& Transfers	Held for	from/(to)	Decrements	Equity	At	Fair Value	At	Accumulated	Impairment	Value	Decrements	Equity
													(Note 5)	(Note 9)	Transfers		Sale	(Note 13)	(ARR)	(ARR)	Cost			Deprec.			(ARR)	
	\$'000				3,643	-	-	-	-	-	3,643	249	-	-	-	(3,453)	-	-	-	-	439	-	-	-	-	-	439	-
	Capital Work in Progress				-	305,733	-	-	-	-	305,733	-	-	-	-	-	-	-	-	-	-	305,733	-	-	-	-	305,733	-
	Land and Improvements				-	57,103	-	-	-	-	57,103	614	-	(2,003)	-	-	-	-	-	-	614	57,103	2,003	-	-	-	55,714	-
	Buildings				13,559	-	6,705	-	-	-	6,854	2,985	(1,001)	(1,351)	-	-	29	(12)	-	-	14,624	-	7,120	-	-	-	7,504	-
	Plant and Equipment				12,607	248,963	116,892	-	-	-	144,678	2,138	-	(4,335)	-	-	-	-	-	-	-	401,275	173,778	85,016	-	-	227,497	-
	Roads & Pathways				-	11,025	2,393	-	-	-	8,632	61	-	(172)	-	-	-	-	-	-	-	13,725	2,654	2,550	-	-	11,071	-
	Other Infrastructure Assets				14,337	264,338	132,009	-	-	-	146,666	669	-	(3,592)	-	-	-	-	-	-	-	307,896	137,554	26,599	-	-	170,342	-
	Stormwater Drainage				24,804	-	9,120	-	-	-	15,684	9,569	(1,163)	(1,195)	-	(29)	-	-	(264)	-	30,928	-	8,326	-	-	-	22,602	-
	Other				68,950	887,162	267,119	-	-	-	688,993	16,285	(2,164)	(12,648)	(3,453)	-	(12)	-	(264)	-	46,605	1,085,732	331,435	-	-	-	800,902	-
	Total Consolidated Property, Plant & Equipment																											



Note 14. Infrastructure, Property, Plant & Equipment

Council - 30 June 2012	as at 30/6/2011					Asset Movements during the Reporting Period							as at 30/6/2012						
	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tfirs from/(to) Held for Sale (Note 13)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	
	\$'000																		
Capital Work in Progress	439	-	-	-	439	734	-	-	(126)	-	-	-	-	1,047	-	-	-	-	1,047
Land and Improvements	-	305,733	-	-	305,733	150	(28)	-	-	-	(1,386)	-	-	-	304,469	-	-	-	304,469
Buildings	614	57,103	2,003	-	55,714	521	-	(1,965)	-	-	(167)	-	-	1,135	56,908	3,940	-	-	54,103
Plant and Equipment	14,075	-	6,646	-	7,429	1,613	(360)	(1,141)	-	-	(30)	-	-	15,005	-	7,494	-	-	7,511
Roads & Pathways	-	401,275	173,778	-	227,497	6,935	-	(6,147)	10	-	-	-	-	2,741	405,585	180,031	-	-	228,295
Other Infrastructure Assets	-	13,725	2,654	-	11,071	-	-	(211)	-	-	-	-	-	-	13,725	2,865	-	-	10,860
Stormwater Drainage	-	307,896	137,554	-	170,342	881	-	(3,922)	-	-	-	-	-	183	308,614	141,496	-	-	167,301
Other	30,874	-	8,273	-	22,601	1,747	-	(1,091)	116	-	-	-	-	32,737	-	9,364	-	-	23,373
Total Council Property, Plant & Equipment	46,002	1,085,732	330,908	-	800,826	12,581	(388)	(14,477)	-	-	(1,583)	-	-	52,848	1,089,301	345,190	-	-	796,959

Council - 30 June 2011	as at 30/6/2010					Asset Movements during the Reporting Period								as at 30/6/2011				
	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	Asset Additions	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tfirs from/(to) Held for Sale (Note 13)	Revaluation Decrements to Equity (ARR)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value
\$'000	3,643	-	-	-	3,643	249	-	-	(3,453)	-	-	-	-	439	-	-	-	439
Capital Work in Progress	-	-	-	-	-	-	-	-	-	-	-	-	-	-	305,733	-	-	305,733
Land and Improvements	-	305,733	-	-	305,733	614	-	(2,003)	-	-	-	-	-	614	57,103	2,003	-	55,714
Buildings	-	57,103	-	-	57,103	2,965	(1,001)	(1,297)	-	29	(12)	-	-	14,075	-	6,646	-	7,429
Plant and Equipment	13,028	-	6,283	-	6,745	2,138	-	(4,335)	-	-	-	85,016	-	-	401,275	173,778	-	227,497
Roads & Pathways	12,607	248,963	116,892	-	144,678	61	-	(172)	-	-	-	2,550	-	-	13,725	2,654	-	11,071
Other Infrastructure Assets	-	11,025	2,393	-	8,632	669	-	(3,592)	-	-	-	26,599	-	-	307,896	137,554	-	170,342
Stormwater Drainage	14,337	264,338	132,009	-	146,666	9,569	(1,163)	(1,192)	-	(29)	-	(264)	-	-	-	8,273	-	22,601
Other	24,750	-	9,070	-	15,680	16,265	(2,164)	(12,591)	(3,453)	-	(12)	(264)	114,165	46,002	1,085,732	330,908	-	800,826
Total Council Property, Plant & Equipment	68,365	887,162	266,647	-	688,880	16,265	(2,164)	(12,591)	(3,453)	-	(12)	(264)	114,165	46,002	1,085,732	330,908	-	800,826

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 14. Property, Plant & Equipment (continued)

Valuations - defined by reference to:

Land and improvements

Land has been included at fair value as valued by the Australian Valuation Office as at 30 June 2010.

Buildings

Buildings have been included at their current written down replacement cost as valued by the Australian Valuation Office as at 30 June 2010.

Plant and Equipment

Plant and equipment is measured at original cost less accumulated depreciation.

Other Assets

Other assets are measured at original cost less accumulated depreciation.

Infrastructure

Infrastructure includes Roads & Pathways, Stormwater Drainage and Other Infrastructure.

Infrastructure is included at the written down current replacement cost as valued by Gutteridge, Haskins & Davey Pty Ltd as at 30 June 2011.

Note 15. Trade and Other Payables

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Current				
Creditors and Accruals	4,530	6,193	4,219	6,007
Accrued Salaries & Wages	658	571	622	505
Accrued Interest Expense	33	35	33	35
Security Bonds, Deposits & Retentions	697	697	697	697
Payments Received in Advance	3,860	2,640	3,802	2,630
Other	202	115	19	37
<u>TOTAL CURRENT TRADE & OTHER PAYABLES</u>	<u>9,980</u>	<u>10,251</u>	<u>9,392</u>	<u>9,911</u>

Non-current

Nil



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 16. Borrowings

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Current				
Loans - Secured	173	163	173	163
<u>TOTAL CURRENT BORROWINGS</u>	<u>173</u>	<u>163</u>	<u>173</u>	<u>163</u>
Non-current				
Loans - Secured	4,110	4,282	4,110	4,282
<u>TOTAL NON-CURRENT BORROWINGS</u>	<u>4,110</u>	<u>4,282</u>	<u>4,110</u>	<u>4,282</u>

Reconciliation of Loan Movements for the year**Loans - Secured**

Opening Balance at Beginning of Financial Year	4,445	4,598	4,445	4,598
Principal Repayments	(162)	(153)	(162)	(153)
<u>Book value at end of financial year</u>	<u>4,283</u>	<u>4,445</u>	<u>4,283</u>	<u>4,445</u>

Loan Disclosures

No assets have been pledged as security by the Council for any liabilities, however, all loans are secured over the General Rating Income of Council.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Expected final repayment date is 18 May 2017.

There have been no defaults or breaches of the loan agreement during the period.

Principal and interest repayments are made semi annually in arrears.

An overdraft facility with Commonwealth Bank is approved with a limit of \$500,000.

This facility remained fully undrawn at 30 June 2012 and is available for use in the next reporting period.

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 17. Provisions

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Current				
Annual Leave	3,614	3,269	3,549	3,224
Long Service Leave	2,472	2,295	2,449	2,250
Other Entitlements	-	10	-	10
<u>TOTAL CURRENT PROVISIONS</u>	<u>6,086</u>	<u>5,574</u>	<u>5,998</u>	<u>5,484</u>
Non-current				
Long Service Leave	547	404	547	404
<u>TOTAL NON-CURRENT PROVISIONS</u>	<u>547</u>	<u>404</u>	<u>547</u>	<u>404</u>

Details of movements in Provisions (Consolidated):

Class of Provision	Opening Balance as at 01/07/2011	Additional Provision	Decrease due to Payments	Remeasure- ment due to Discounting	Unused Amounts Reversed	Closing Balance as at 30/06/2012
Annual Leave	3,269	2,154	(1,809)	-	-	3,614
Long Service Leave	2,699	633	(246)	(51)	(16)	3,019
Other Entitlements	10	32	(42)	-	-	-
<u>TOTAL</u>	<u>5,978</u>	<u>2,819</u>	<u>(2,097)</u>	<u>(51)</u>	<u>(16)</u>	<u>6,633</u>

Details of movements in Provisions (Council):

Class of Provision	Opening Balance as at 01/07/2011	Additional Provision	Decrease due to Payments	Remeasure- ment due to Discounting	Unused Amounts Reversed	Closing Balance as at 30/06/2012
Annual Leave	3,224	2,096	(1,771)	-	-	3,549
Long Service Leave	2,654	655	(246)	(51)	(16)	2,996
Other Entitlements	10	32	(42)	-	-	-
<u>TOTAL</u>	<u>5,888</u>	<u>2,783</u>	<u>(2,059)</u>	<u>(51)</u>	<u>(16)</u>	<u>6,545</u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 18. Asset Revaluation Reserve

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Movements in the asset revaluation reserve:				
Balance at beginning of financial year	537,358	423,457	537,357	423,456
Net adjustment to non-current assets at end of period to reflect a change in current fair value:				
Roads & Pathways	-	85,016	-	85,016
Other Infrastructure Assets	-	2,550	-	2,550
Stormwater Drainage	-	26,599	-	26,599
Other	-	(264)	-	(264)
	-	113,901	-	113,901
Balance at end of financial year	<u>537,358</u>	<u>537,358</u>	<u>537,357</u>	<u>537,357</u>

Asset revaluation reserve analysis

The closing balance of the Asset Revaluation Reserve comprises the following asset categories:

Land and Improvements	270,376	270,376	270,376	270,376
Buildings	24,383	24,383	24,383	24,383
Roads & Pathways	136,203	136,203	136,203	136,203
Other Infrastructure Assets	12,218	12,218	12,218	12,218
Stormwater Drainage	93,776	93,776	93,776	93,776
Other	402	402	401	401
Balance at end of financial year	<u>537,358</u>	<u>537,358</u>	<u>537,357</u>	<u>537,357</u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 19. Retained Surplus

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Movements in the retained surplus:					
Retained Surplus at Beginning of Financial Year		259,941	262,236	259,476	261,830
Net Result Attributable to Council		6,434	(2,720)	6,564	(2,728)
Transfers (to)/ from Reserves for Future Project Funding, or from Reserves Funds that have been Expended:					
Other Reserves	20	(7,820)	425	(7,748)	374
Retained surplus at end of financial year		258,555	259,941	258,292	259,476



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 20. Reserves

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Reserves - External Restrictions				
CBD Carparking Shortfall - Developer Contributions	6,649	6,113	6,649	6,113
CBD Carparking Shortfall - Rate Levy	5,278	4,022	5,278	4,022
Highway/Commercial Carparking Shortfall	59	56	59	56
Other Carparking Shortfall	275	260	275	260
Developer Contributions	639	841	639	841
Specific Purpose Unexpended Grants	2,151	1,204	2,151	1,204
	<u>15,051</u>	<u>12,496</u>	<u>15,051</u>	<u>12,496</u>
Reserves - Internal Restrictions				
Asset Replacement & Refurbishment	811	-	811	-
Carry Forward Works	4,678	3,851	4,678	3,851
Coastal Foreshore Management	129	189	129	189
Darwin Entertainment Centre	114	42	-	-
Darwin General Cemetery	97	97	97	97
DEC Air Conditioning Replacement	252	216	252	216
DEC Asset Replacement/Refurbishment	653	339	653	339
Disaster Contingency	2,716	427	2,716	427
Election Expense	-	127	-	127
Environmental	136	160	136	160
Graffiti Management	-	193	-	193
Market Site Development	157	117	157	117
Nightcliff Community Hall	64	54	64	54
Off & On Street Carparking	6,521	5,664	6,521	5,664
Parks & Reserve	400	-	400	-
Plant & Vehicle Replacement	1,617	925	1,617	925
Public Art	241	106	241	106
Purchase of Land	154	154	154	154
Sale of Land	699	-	699	-
Subdivisions	-	87	-	87
Waste Management	5,964	7,553	5,964	7,553
Watering	704	541	704	541
	<u>26,107</u>	<u>20,842</u>	<u>25,993</u>	<u>20,800</u>
<u>TOTAL RESERVES</u>	<u>41,158</u>	<u>33,338</u>	<u>41,044</u>	<u>33,296</u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 20. Reserves (continued)

\$ '000	Opening Balance as at 01/07/2011	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2012
Movements in Reserves (Consolidated):				
Reserves - External Restrictions				
CBD Carparking Shortfall - Developer Contributions	6,113	536	-	6,649
CBD Carparking Shortfall - Rate Levy	4,022	1,256	-	5,278
Highway/Commercial Carparking Shortfall	56	3	-	59
Other Carparking Shortfall	260	15	-	275
Developer Contributions	841	61	(263)	639
Specific Purpose Unexpended Grants	1,204	661	286	2,151
Total External Restricted Reserves	12,496	2,532	23	15,051
Reserves - Internal Restrictions				
Asset Replacement & Refurbishment	-	141	670	811
Carry Forward Works	3,851	1,447	(620)	4,678
Coastal Foreshore Management	189	-	(60)	129
Darwin Entertainment Centre	42	72	-	114
Darwin General Cemetery	97	-	-	97
DEC Air Conditioning Replacement	216	36	-	252
DEC Asset Replacement/Refurbishment	339	-	314	653
Disaster Contingency	427	2,289	-	2,716
Election Expense	127	(127)	-	-
Environmental	160	-	(24)	136
Graffiti Management	193	(193)	-	-
Market Site Development	117	43	(3)	157
Nightcliff Community Hall	54	10	-	64
Off & On Street Carparking	5,664	1,204	(347)	6,521
Parks & Reserve	-	400	-	400
Plant & Vehicle Replacement	925	1,703	(1,011)	1,617
Public Art	106	-	135	241
Purchase of Land	154	-	-	154
Sale of Land	-	699	-	699
Subdivisions	87	(87)	-	-
Waste Management	7,553	(442)	(1,147)	5,964
Watering	541	163	-	704
Total Internal Restricted Reserves	20,842	7,358	(2,093)	26,107
<u>TOTAL RESERVES</u>	<u>33,338</u>	<u>9,890</u>	<u>(2,070)</u>	<u>41,158</u>



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 20. Reserves (continued)

\$ '000	Opening Balance as at 01/07/2011	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2012
Movements in Reserves (Council):				
Reserves - External Restrictions				
CBD Carparking Shortfall - Developer Contributions	6,113	536	-	6,649
CBD Carparking Shortfall - Rate Levy	4,022	1,256	-	5,278
Highway/Commercial Carparking Shortfall	56	3	-	59
Other Carparking Shortfall	260	15	-	275
Developer Contributions	841	61	(263)	639
Specific Purpose Unexpended Grants	1,204	661	286	2,151
Total External Restricted Reserves	12,496	2,532	23	15,051
Reserves - Internal Restrictions				
Asset Replacement & Refurbishment	-	141	670	811
Carry Forward Works	3,851	1,447	(620)	4,678
Coastal Foreshore Management	189	-	(60)	129
Darwin General Cemetery	97	-	-	97
DEC Air Conditioning Replacement	216	36	-	252
DEC Asset Replacement/Refurbishment	339	-	314	653
Disaster Contingency	427	2,289	-	2,716
Election Expense	127	(127)	-	-
Environmental	160	-	(24)	136
Graffiti Management	193	(193)	-	-
Market Site Development	117	43	(3)	157
Nightcliff Community Hall	54	10	-	64
Off & On Street Carparking	5,664	1,204	(347)	6,521
Parks & Reserve	-	400	-	400
Plant & Vehicle Replacement	925	1,703	(1,011)	1,617
Public Art	106	-	135	241
Purchase of Land	154	-	-	154
Sale of Land	-	699	-	699
Subdivisions	87	(87)	-	-
Waste Management	7,553	(442)	(1,147)	5,964
Watering	541	163	-	704
Total Internal Restricted Reserves	20,800	7,286	(2,093)	25,993
<u>TOTAL RESERVES</u>	<u>33,296</u>	<u>9,818</u>	<u>(2,070)</u>	<u>41,044</u>

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 21. Commitments for Expenditure

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Operating leases				
Minimum lease payments in relation to non-cancellable operating leases are as follows:				
Within one year	184	101	184	101
One to five years	461	162	461	162
Later than five years	-	-	-	-
	<u>645</u>	<u>263</u>	<u>645</u>	<u>263</u>

Contractual commitments

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

Waste & Recycling Services	59,492	47,087	59,492	47,087
Audit Services	12	25	12	25
Maintenance	14,108	7,359	14,108	7,359
Other	4,079	6,628	4,079	6,628
	<u>77,691</u>	<u>61,099</u>	<u>77,691</u>	<u>61,099</u>

Note 22. Contingent Liabilities

Guarantees

Council has provided no guarantees that may result in a liability.

Third Party Guarantees

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its Insurance coverage and does not expect any material liabilities to eventuate.

Land Under Roads

As permitted under AASB 1051, Council has elected not to bring to account Land Under Roads that it owned or controlled up to and including 30/06/2008.



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 23. Superannuation

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011

The amount of Superannuation Contributions paid by Council to the Scheme in this Period for the benefit of employees was:

6	<u>2,061</u>	<u>1,931</u>	<u>1,968</u>	<u>1,842</u>
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Note 24. Operating Lease Income

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011

The minimum lease receipts are as follows:

Not later than one year	1,014	859	1,014	859
One to five years	2,313	1,847	2,313	1,847
Later than five years	984	1,074	984	1,074
	<u>4,311</u>	<u>3,780</u>	<u>4,311</u>	<u>3,780</u>

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 25. Controlled Entities, Associated Entities & Interests in Joint Ventures

\$ '000

Council's objectives can and in some cases are best met through the use of separate entities & operations.

These operations and entities range from 100% ownership and control through to lower levels of ownership and control via co-operative arrangements with other Councils, Bodies and other Outside Organisations.

The accounting and reporting for these various entities, operations and arrangements varies in accordance with accounting standards, depending on the level of Councils (i) interest and (ii) control and the type (form) of entity/operation, as follows;

Subsidiaries

Note 25(a)

Operational Arrangements where Councils Control (but not necessarily Interest) exceeds 50%

Accounting Recognition:

(i) Subsidiaries disclosed under Note 25(a) are accounted for on a Line Consolidation basis within the Income Statement and Balance Sheet.

25(a) Subsidiaries (i.e.. Entities & Operations controlled by Council)

These consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with AASB 127 and the accounting policy described in Note 1(c).

Name of Operation/Entity	Principal Activity	Type of Entity	Equity Holding	
			2012	2011
Darwin Entertainment Centre	Performing Arts Centre	Controlled	100%	100%

Current Year Financial Movements in Total Operation/Entity

Opening Equity Balance	508
New Capital Contributions	-
Operating Result	(130)
Adjustment to Equity Share	
Distributions Paid	-
Closing Equity Balance	378
Minority Interest Share	-

Gross Financial Summary of Subsidiary

Assets	1,054
Liabilities	(676)
Net Equity	378
Revenues	2,304
Net Profit	(130)
Minority Interest Share	-



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 26. Trust Funds

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Trust funds held for outside parties				
Security Deposits	810	806	810	806
Lord Mayors Disaster Fund	-	3	-	3
Waterfront	-	20	-	20
	<u>810</u>	<u>829</u>	<u>810</u>	<u>829</u>

The Council performs only a custodial role in respect of these monies. As these funds cannot be used by the Council, they are not brought to account in these financial statements.

Note 27. Reconciliation of Net Result for the year to Net Cash
Inflow from Operating Activities

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Net operating result from Income Statement	6,434	(2,720)	6,564	(2,728)
Adjust for Non-cash items:				
Depreciation & Amortisation	14,523	12,648	14,477	12,591
Net Losses/(Gains) on Disposal of Assets	(661)	1,271	(661)	1,271
Non Cash Capital Grants and Contributions	(5,052)	-	(5,052)	-
	<u>8,810</u>	<u>13,919</u>	<u>8,764</u>	<u>13,862</u>
Changes in operating assets and liabilities:				
(Increase)/Decrease in Receivables	(177)	22	(180)	43
Increase/(Decrease) in Provision for Doubtful Debts	(4)	112	6	102
(Increase)/Decrease in Inventories	(41)	22	(42)	15
(Increase)/Decrease in Other Assets	-	(97)	-	(59)
Increase/(Decrease) in Payables and Accruals	(1,576)	(1,239)	(877)	(1,099)
Increase/(Decrease) in Accrued Interest Payable	(2)	(1)	(2)	(1)
Increase/(Decrease) in Other Liabilities	1,307	(246)	1,154	66
Increase/(Decrease) in Employee Leave Entitlements	655	372	657	374
Increase/(Decrease) in Other Provisions	-	-	-	-
Other Adjustments:				
Interest Paid	293	302	293	302
	<u>455</u>	<u>(753)</u>	<u>1,009</u>	<u>(257)</u>
Net cash provided from Operating Activities from the Stmt of Cash Flows	<u>15,699</u>	<u>10,446</u>	<u>16,337</u>	<u>10,877</u>
Non Cash Investing & Financing Activities				
Investing and development activities:				
Assets Received Free of Charge	5,052	-	5,052	-
	<u>5,052</u>	<u>-</u>	<u>5,052</u>	<u>-</u>

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 28. Events Occurring After Balance Sheet Date

\$ '000

Events that occur after the reporting date of 30 June 2012, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 26 October 2012.

Events that occur after the Reporting Date represent one of two types:

(i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2012.

(ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2012 and which are only indicative of conditions that arose after 30 June 2012.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 29. Financial Instruments

\$ '000

Council's activities expose it to a variety of financial risks including; (i) interest rate risk, (ii) credit risk, and (iii) liquidity risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Financial risk management is carried out by Council's Finance Section under policies approved by Council. Investments in financial assets are only made where those assets are with a bank or other financial institution in Australia. The Council does not invest in derivatives or other high risk investments.

Council does not engage in transactions expressed in foreign currencies and therefore is not subject to foreign currency risk.

Council only undertakes borrowing in accordance with the approved borrowing policy, which specifies under what circumstances borrowings are considered appropriate.

Council measures risk exposure using a variety of methods as follows:

Risk exposure	Measurement method
Interest Rate Risk	Sensitivity analysis
Liquidity Risk	Maturity analysis
Credit Risk	Ageing analysis

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below.

\$ '000	Carrying Value		Fair Value	
	2012	2011	2012	2011
Consolidated				
Financial Assets				
Cash and Cash Equivalents	7,347	11,141	7,347	11,141
Investments				
- "Held to Maturity"	46,891	34,446	46,891	34,446
Receivables	4,689	4,462	4,689	4,462
Total Financial Assets	58,927	50,049	58,927	50,049
Financial Liabilities				
Payables	6,120	7,611	6,120	7,611
Loans / Advances	4,283	4,445	4,283	4,445
Total Financial Liabilities	10,403	12,056	10,403	12,056

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 29. Financial Instruments (continued)

\$ '000	Carrying Value		Fair Value	
	2012	2011	2012	2011
Council				
Financial Assets				
Cash and Cash Equivalents	6,609	10,434	6,609	10,434
Investments				
- "Held to Maturity"	46,891	34,446	46,891	34,446
Receivables	4,553	4,368	4,553	4,368
Total Financial Assets	58,053	49,248	58,053	49,248
Financial Liabilities				
Payables	5,590	7,281	5,590	7,281
Loans / Advances	4,283	4,445	4,283	4,445
Total Financial Liabilities	9,873	11,726	9,873	11,726

Fair Value is determined as follows:

- **Cash & Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates mkt value.
- **Borrowings & Held to Maturity Investments** - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles, unless quoted market prices are available.
- Financial Assets classified (i) **"at far value through profit & loss"** or (ii) **Available for Sale** - are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Credit Risk Exposure

Credit risk exposure refers to the situation where the Council may incur financial loss as a result of another party to a financial instrument failing to discharge their obligations.

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of these debts.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

The Council is exposed to credit risk through deposits held with banks or other financial institutions (if applicable). Investments are held with highly rated/regulated banks/financial institutions and managed in accordance with Council's Investment Policy.

The Investment Policy prohibits high risk investment and mandates investments must be diversified to ensure the exposure to individual institutions is minimised.

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the gross carrying amount of those assets inclusive of any provisions for impairment.

No collateral is held as security relating to the financial assets held by the Council.



City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 29. Financial Instruments (continued)

\$ '000	Notes	Consolidated		Council	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
Council's maximum exposure to credit risk is as follows:					
Financial Assets					
Cash and Cash Equivalents	10	7,347	11,141	6,609	10,434
Investment Securities	10	46,891	34,446	46,891	34,446
Receivables - Rates	11	1,214	1,131	1,214	1,131
Receivables - Other	11	3,475	3,331	3,339	3,237
Total		58,927	50,049	58,053	49,248

No financial assets have had their terms renegotiated so as to prevent them from being past due or impaired, and are stated at the carrying amounts as indicated.

The following represents an analysis of the age of the Council's financial assets that are either fully performing, past due or impaired:

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Receivables				
Fully Performing	2,878	3,011	2,742	2,917
Past due:				
- Less than 30 days overdue	505	312	505	312
- 31 to 90 days overdue	73	39	73	39
- More than 90 days overdue	1,233	1,100	1,233	1,100
- Impaired	574	578	574	568
Total	5,263	5,040	5,127	4,936

Movement in Provision for Impairment
of Receivables

Balance at the beginning of the year	578	466	568	466
+ new provisions recognised during the year	(4)	112	6	102
Balance at the end of the year	574	578	574	568

City of Darwin

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 29. Financial Instruments (continued)

\$ '000

Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings for capital works from financial institutions (if applicable).

Council manages its exposure to liquidity risk by maintaining sufficient undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 16.

The following table sets out the liquidity risk of financial liabilities held by the Council in a format as it might be provided to management. The amounts disclosed in the maturity analysis represent the contractual undiscounted cash flows at balance date:

\$ '000	0 to 1 year	1 to 5 years	Over 5 years	Total Contractual Cash Flows	Carrying Amount
Consolidated					
2012					
Trade and Other Payables	6,120	-	-	6,120	6,120
Loans	173	1,064	3,046	4,283	4,283
	<u>6,293</u>	<u>1,064</u>	<u>3,046</u>	<u>10,403</u>	<u>10,403</u>
2011					
Trade and Other Payables	7,611	-	-	7,611	7,611
Loans	163	769	3,513	4,445	4,445
	<u>7,774</u>	<u>769</u>	<u>3,513</u>	<u>12,056</u>	<u>12,056</u>
Council					
2012					
Trade and Other Payables	5,590	-	-	5,590	5,590
Loans	173	1,064	3,046	4,283	4,283
	<u>5,763</u>	<u>1,064</u>	<u>3,046</u>	<u>9,873</u>	<u>9,873</u>
2011					
Trade and Other Payables	7,281	-	-	7,281	7,281
Loans	163	769	3,513	4,445	4,445
	<u>7,444</u>	<u>769</u>	<u>3,513</u>	<u>11,726</u>	<u>11,726</u>

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.



City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 29. Financial Instruments (continued)

\$ '000	Consolidated		Council	
	Actual 2012	Actual 2011	Actual 2012	Actual 2011

Liquidity Risk (continued)

Unrestricted access was available at balance date to the lines of credit listed below:

Bank Overdraft Facility	500	500	500	500
Other - Credit Cards	200	200	200	200

Interest Rate Risk

The Council is exposed to interest rate risk through its finance lease borrowings, borrowings from financial institutions (if applicable) and investments held with financial institutions.

The risk in borrowing is effectively managed by fixed funding sources such that the desired interest rate risk exposure can be constructed. Interest rate risk in other areas is minimal.

The Council does not undertake any hedging of interest rate risk.

The following interest rate sensitivity analysis is based on a report similar to that which would be provided to management, depicting the outcome to profit and loss should there be a 1% increase in market interest rates. The calculations assume that the rate would be held constant over the next financial year, with the change occurring at the beginning of that year. It is assumed that interest rates on overdue rates would not change. If the rates decreased by 1% the impact would be equal in amount in the reverse direction.

\$ '000	Consolidated		Council	
	2012	2011	2012	2011
Financial Assets				
Net Carrying Amount	498	489	498	480
Profit	498	489	498	480
Equity	498	489	498	480
Financial Liabilities				
Net Carrying Amount	-	-	-	-
Profit	-	-	-	-
Equity	-	-	-	-
Net Assets				
Net Carrying Amount	498	489	498	480
Profit	498	489	498	480
Equity	498	489	498	480

City of Darwin

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 30. Council Information & Contact Details

Principal Place of Business:

17 Harry Chan Avenue
Darwin NT 0801

Contact Details**Mailing Address:**

GPO Box 84
Darwin NT 0801

Telephone: 08 8930 0300

Facsimile: 08 8930 0311

Opening Hours:

Civic Centre
8:00am to 5:00pm
Monday to Friday

Internet: www.darwin.nt.gov.au

Email: darwin@darwin.nt.gov.au

Officers**CHIEF EXECUTIVE OFFICER**

Brendan Dowd

Elected Members**LORD MAYOR**

Katrina Fong Lim

ALDERMEN

Jeanette Anictomatis

Bob Elix

Helen Galton

Gary Haslett

Robin Knox

Garry Lambert

George Lambrinidis

Robyn Lesley

Allan Mitchell

Simon Niblock

Rebecca Want de Rowe

Kate Worden

AUDITORS

KPMG

18 Smith Street

Darwin NT 0800

Other Information

ABN: 11 503 313 301





Independent auditor's report to the Lord Mayor and Aldermen of Darwin City Council

We have audited the accompanying financial report of Darwin City Council (the Council), which comprises the statement of financial position as at 30 June 2012, and the income statement and statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes 1 to 29 comprising a summary of significant accounting policies and other explanatory information and the Chief Executive Officer's Statement of the Council and Group comprising the Council and the entity it controlled at the year end.

Chief Executive Officer's responsibility for the financial report

The Chief Executive Officer (CEO) of the Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Northern Territory of Australia Local Government Act (Local Government Act) and for such internal controls as the CEO determines is necessary to enable the preparation of the financial report that is free from material misstatement whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the CEO, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act and Australian Accounting Standards, a true and fair view which is consistent with our understanding of the Council's and the Group's financial position and of their performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, an Australian partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Liability limited by a scheme approved under Professional Standards Legislation.



Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements, and the Local Government Act.

Auditor's opinion

In our opinion:

(a) the financial report of Darwin City Council is in accordance with the Northern Territory of Australia Local Government Act, including:

- (i) giving a true and fair view of the Council's and the Group's financial position as at 30 June 2012 and of their performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards.

KPMG

Clive Garland

Partner

Darwin

26 October 2012





A

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