



CITY OF DARWIN  
***Annual Report***  
2012/2013



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2012/2013  
City of Darwin  
Annual Report

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Welcome to the City of Darwin 2012/2013 Annual Report.

## Foreword

*The City of Darwin Elected Members and staff together have worked hard to deliver many exciting initiatives, key infrastructure and core program delivery for the benefit of the Darwin community. This Council is committed to maintaining financial sustainability and has ended the year in a sound financial position.*

The City of Darwin continues to achieve the goals and outcomes as defined in our *Evolving Darwin: Towards 2020 Strategic Plan*, the results of which are identified throughout this report.

### Key Highlights

The City of Darwin *Evolving Darwin: Towards 2020 Strategic Plan* was endorsed by Council in December 2012. The revised Strategic Plan sets out the community's aspirational vision for the City which will now act as the basis upon which future decisions can be made.

The vision was developed in consultation with residents, special interest groups and businesses from across the Darwin community. The community was further consulted regarding the development of the goals and strategies as outlined within the Plan.

The City of Darwin *Evolving Darwin: Towards 2020 Strategic Plan* is aligned to the Long Term Financial Plan and provides Council and our community with a clear direction and will influence the way in which Council operates over the coming years.

Another key highlight for the year was the commencement of the Darwin CBD Precinct Based Master Plan. The project is being undertaken in conjunction with our funding partners, the Australian Government under the Liveable Cities Program and the Northern Territory Government. Further details are provided within this report.

The Healthy Darwin Program continued to support low income earners throughout 2012/2013. The program is currently supporting 480 members of the Darwin community with their journey to improve healthy eating habits and increase physical activity.

The City of Darwin was delighted to host the Olympic Welcome Home Parade for athletes and officials from the 2012 London Olympics and Paralympics throughout the CBD.

THE RIGHT WORSHIPFUL LORD MAYOR  
KATRINA FONG LIM

The City of Darwin again hosted a community focused marquee with a full program of activities for the young and young at heart at the Royal Darwin Show. I was personally delighted when the City of Darwin marquee was awarded the best community exhibit at the 2012 Show.

### Partnerships

The City of Darwin joined councils across Australia to support the "yes" campaign for financial recognition of local government in the Australian Constitution which was scheduled to be decided at a referendum on 14 September.

Whilst the referendum did not proceed, the City of Darwin firmly believes that financial recognition in the Australian Constitution is necessary to protect direct funding from the Australian Government for programs such as Roads to Recovery and other important community services.

The City of Darwin continues to work with our neighbouring councils through the Top End Regional Organisation of Councils (TOPROC). TOPROC is committed to working together on mutually beneficial activities to ensure our communities are productive, sustainable, liveable and socially inclusive and are well placed to meet future challenges and growth.

As a capital city council, the City of Darwin continues to be a member of the Council of Capital City Lord Mayors (CCCLM). CCCLM provides national leadership for the effective co-ordination and

representation of the special interests of the capital cities of the Australian States and Territories. The CCCLM continues to lobby Australian Government and Opposition Ministers in order to enhance the planning of Australia's capital cities and progress issues of national significance including key infrastructure requirements.

During 2012/2013 the City of Darwin re-established the Capital City Committee (CCC), which provides Council with direct access to the Chief Minister and various other Ministers. The purpose of the CCC is to provide a framework for progression of Northern Territory Government/City of Darwin projects that deliver long lasting benefits for the Darwin community.

Finally, I would like to thank all Elected Members and Council staff for their continued commitment and dedication to our city. I would also like to especially thank our many volunteers for their assistance in delivering Council projects and events.

Katrina Fong Lim  
LORD MAYOR





## Chief Executive Officer's Message

*The 2012/2013 year has been another fast paced, productive, activity filled one with the City of Darwin Elected Members and staff progressing initiatives to achieve the vision and goals of the Evolving Darwin: Towards 2020 Strategic Plan.*

*As always, I am very proud of all of the work completed by Council staff, whether it is the front line workers who develop and maintain Darwin's infrastructure and provide community services or those back office staff who continue to support the organisation.*

### Awards

Council has had success in being recognised for a number of awards this year, including many national awards. In addition to the awards outlined later within this report, the City of Darwin also was named as one of Google's most web-savvy towns with its second eTown Awards. Darwin was one of eight cities or regions within Australia to win this award.

This award reflects the aspirations of the City of Darwin's Communication and Marketing Strategy which Council endorsed in September 2012. The aim of this strategy is to position the City of Darwin as a forward thinking, progressive and community focussed organisation through consistent messages in a wide range of communication channels. These channels include a combination of traditional and new media options, with the main focus being the City of Darwin website.

### Key Projects

After implementing an extensive community engagement plan in 2011/2012, the Cavenagh Street road reconstruction and resurfacing project was completed just ahead of schedule in December 2012. Based on sound asset management principles and road condition data, Cavenagh Street had been identified as a high priority for an upgrade. The works were funded utilising Australian Government Funding through the Roads to Recovery Program. The City of Darwin wishes to again thank all key stakeholders for their patience whilst the works were being undertaken.

The City of Darwin is committed to the environment and promoting a sustainable city and has continued to implement a range of activities. These include the development of an educational DVD, named Recycling@TheTop aimed at helping the Darwin community improve their recycling, ongoing promotion of the Sustainability@TheTop Portal which provides the community with a 'one stop shop' of information on living sustainably in Darwin and Council held its own Sustainability Week, just to name a few.

The City of Darwin also commenced a trial of Light Emitting Diode (LED) lights in Yanyula Park, Anula and Bicentennial Park, Darwin CBD. LED lighting represents further opportunities to reduce both electricity and ongoing maintenance costs thereby reducing Council's operational expenditure and more importantly, reducing the impact on our environment. The trial was planned over 12 months to ensure the results are monitored through both the wet and dry season.

The City of Darwin's Climate Change and Environment section also implemented a range of internal initiatives in order to reduce our own carbon footprint.

### Grant Funding

The City of Darwin strives to attract additional revenue through successfully competing for grant funding. Grant funding allows Council to implement key projects for the benefit of the community without any additional burden on our rate payers. Throughout 2012/2013 Council secured almost \$4 million in grant funding.

Of particular note, Council secured \$115,000 from the Northern Territory Government's Indigenous Workforce Participation Program (IWPIP) to support the City of Darwin's Disadvantaged Job Seeker Initiative. Council also secured funding for a range of youth and community events.

Council provided \$96,500 to local community organisations through its Community Grants Program. A further \$26,000 funding round was also provided for the Environmental Grants Program to specifically assist community organisations in the development of climate change and environment projects.

### Our Community

The City of Darwin undertook its Annual Community Satisfaction Survey in July 2012.

Of particular note Council received an extremely high level of satisfaction expressed by participants on the quality of service from the front counter staff at the Civic Centre.

This is something I am extremely proud of as I know our staff go above and beyond to ensure the best customer service is met, whether it be at the front counter or from any other part of our organisation.

Equalling the front counter staff, the community also showed an extremely high level of satisfaction with Council's wheelie bin emptying service.

The purpose of conducting annual surveys is to understand current community perceptions of Council, identify any areas for improvement and also track the effect of any organisational changes implemented to address previous survey results.

This is just a small snapshot of the work that has been undertaken throughout 2012/2013 and I would like to congratulate and thank the City of Darwin for their ongoing work.

My thanks go to all staff, contractors and volunteers for their support and dedication during the past year.

I continue to look forward to the years ahead and the challenges we will meet to enhance the lifestyle for all of our community.

In closing I would like to personally thank the Lord Mayor and Elected Members for the support they have provided me with in leading the organisation over the last 12 months.

Brendan Dowd  
**CHIEF EXECUTIVE OFFICER**







# Overview



## Darwin – City Profile

*Darwin is the capital city of the Northern Territory, situated on the Timor Sea and is well known as Australia's gateway to world class nature and cultural experiences.*

Darwin's proximity to Asia also makes it an important Australian gateway to countries such as Indonesia and East Timor. The city itself is built on a low bluff overlooking the harbour. Darwin, like the rest of the Top End, has a tropical climate, with a Wet and a Dry season, and is known for its consistently warm to hot climate throughout the year. It receives heavy rainfall during the Wet, and is well known for its spectacular lightning.

Darwin has developed into a thriving, vibrant destination renowned for its tropical lifestyle and colourful characters with shady parks, a pedestrian mall, a large variety of restaurants, pubs and clubs and an entertainment strip as well as being home to many festivals and sporting events. Local markets are also an important part of Darwin life.

Darwin residents and visitors dine on Asian-influenced food, enjoy an outdoor lifestyle and the beauty of some of the world's most important natural places which it has at its doorstep. The Lonely Planet listed Darwin as one of the world's top ten cities to visit in 2012.

Getting to Darwin is easy from most Australian capital cities with a direct flight to Darwin being around four hours. Darwin International Airport is located only 12.5km from Darwin city and it has regular flights arriving daily from all Australian capital cities, Cairns and Broome. The Ghan travels to Darwin from Adelaide, with the journey operating twice weekly and taking two nights in either direction. Cruise ships also regularly dock at the Darwin Wharf Precinct for stopovers.

The municipality of Darwin comprises of 30,462<sup>1</sup> households and covers 36 suburbs plus the RAAF and Navy Bases and the Darwin International Airport.

### Darwin People

The original inhabitants of the greater Darwin area are the Larrakia people. On 9 September 1839, HMS Beagle sailed into Darwin Harbour during its surveying of the area. John Clements Wickham named the region "Port Darwin" in honour of their former shipmate Charles Darwin, who had sailed with them on the ship's previous voyage. The settlement became the town of Palmerston in 1869, and was renamed 'Darwin' in 1911. Having been almost entirely rebuilt twice, once due to air raids during World War II, and again after being devastated by Cyclone Tracy in 1974, Darwin is one of Australia's most modern capitals.

The Greater Darwin Region has a population of approximately 129,000, making it by far the largest and most populated area in the sparsely populated Northern Territory, but the least populous of all Australia's capital cities. The Greater Darwin Region represents 55% of the entire Northern Territory population. It is the smallest and most northerly of the Australian capital cities, and acts as the Top End's regional centre. Darwin has grown from a pioneer outpost and small port into one of Australia's most modern and multicultural cities.

Darwin covers an area of 112 km<sup>2</sup> which includes the central business district and surrounding suburbs, and represents over a third of the entire Northern Territory population.

<sup>1</sup> This figure is per the 2011 Census data



## City of Darwin – Key Statistics

	2011		2006		2001		Change 2001 to 2011
	Number	%	Number	%	Number	%	Number
<b>Usual resident population</b>							
Total population	72,930	100	66,290	100	64,342	100	-
Males	37,826	51.9	34,208	51.6	33,369	51.9	0
Females	35,104	48.1	32,082	48.4	30,973	48.1	0
<b>Population characteristics</b>							
Indigenous	6,155	8.4	6,233	9.4	5,752	8.9	403
Australian born	45,443	62.3	45,408	68.5	44,616	69.3	-827
Overseas born	19,458	26.7	14,185	21.4	13,980	21.7	5,478
Australian citizens	55,724	76.4	55,083	83.1	55,188	85.8	536
Average household size (persons)	2.6	-	2.5	-	2.6	-	0
Median total household income (\$/weekly)	1,809	-	1,286	-	1,199 <sup>2</sup>	-	610
Median mortgage repayment (\$/monthly)	2,167	-	1,343	-	1,199 <sup>3</sup>	-	968
Median rent (\$/weekly)	360	-	200	-	199 <sup>4</sup>	-	161
<b>Age structure</b>							
Infants 0 to 4 years	4,861	6.7	4,427	6.7	4,536	7.0	325
Children 5 to 17 years	11,903	16.3	11,793	17.8	12,116	18.8	-213
Adults 18 to 64	50,879	69.7	46,101	69.5	44,745	69.5	6,134
Mature Adults 65 to 84	4,976	6.8	3,723	5.6	2,715	4.2	2,261
Seniors >84 years	313	0.4	245	0.4	224	0.3	89
Median Age	34	-	33	-	33	-	1

Source: ABS 2011 Census data, based on usual place of residence

City of Darwin Infrastructure	2012/2013
Amount of green space in the Darwin municipality	591 hectares
% of irrigated versus non-irrigated green space	32.48%
Quantity of water used per hectare of green space in the Darwin municipality	1,683.5kl
Total kilometres of Council managed sealed roads	442km
Percentage of road length resealed to total sealed roads	3.2%
Total kilometres of Council footpaths	387.2km
Total kilometres of Council shared paths	70.1km
Total kilometres of Council managed storm water pipes	365.2km
Total kilometres of Council managed lined open drains	4.7km
Total number of driveways	18,468

<sup>2,3</sup> 2001 Census data reports a median range from \$1,000 - \$1,199.

<sup>4</sup> 2001 Census data reports a media range from \$150 - \$199.



Healthy Treats at City of Darwin Community Orchard Launch

## Strategic Highlights

### Goal 1 – Collaborative, Inclusive and Connected Community

- The City of Darwin launched the Jingili Water Gardens Community Orchard with a free family fun day. The Orchard provides the community with information on the diverse range of fruit trees which can be grown in Darwin. As the Orchard trees grow, the fruit will become a source of produce for the local community.
- Playgrounds were upgraded in Haritos Park, Wanguri and opposite the Beachfront Hotel in Nightcliff. Work was also completed to install eight new park seats in various locations within the Waters Ward, bench seating in Progress Drive, Nightcliff and park table slabs in the East Point Reserve.
- In partnership with the neighbouring councils, the Top End Regional Organisation of Councils (TOPROC) was awarded grant funding by the Department of Local Government to develop an appropriate governance model to inform how Councils could establish and manage a future regional waste management facility.
- The City of Darwin is a member of the Council of Capital City Lord Mayors (CCCLM) which brings together all of the capital city councils to progress issues of national significance and strengthen relationships with the Australian Government to develop initiatives to build national prosperity. Throughout 2012/2013 the CCCLM completed a number of key pieces of work such as commissioning Allen Consulting Group to develop a detailed report which identifies key nation building projects for Australia's eight capital cities and quantifies the economic benefits associated with the delivery of these projects.

### Goal 2 – Vibrant, Flexible and Tropical Lifestyle

- The City of Darwin opened secure bike parking facilities with storage and shower facilities within the China Town Car Park.
- The Healthy Darwin Program continued to support low income earners to access programs and activities that support healthy eating and physical activity. June saw member numbers reach 480 with many continuing to take advantage of our weekly classes and education.
- A number of footpath and road construction and reconstruction and kerb replacement projects were completed throughout the Darwin municipality.
- The City of Darwin continued to support a large number of local organisations through the provision of Gig Gear, Fun and Games equipment, the waiving of fees, face painters and aluminium staging.

### Goal 3 – Environmentally Sustainable City

- The City of Darwin implemented a number of strategies to reduce its own carbon footprint. These included ongoing promotion of the Sustainability@TheTop portal, waste audit within the Civic Centre, Level 3 energy audits of Council facilities, an internal drive to encourage car pooling and a trial of an electric vehicle.
- Further works were completed to install water saving equipment in Council facilities.
- A number of recycling strategies were implemented such as the launch of the City of Darwin's recycling TV commercials and "Recycling Matters" DVD, a recycling signage trial at unit complexes and new waste bins 'hot stamped' with recycling information.







#### Goal 4 – Historic and Culturally Rich City

- With the assistance of the Northern Territory Government, the Australian Defence Force, the Department of Veterans’ Affairs and many volunteers, City of Darwin successfully coordinated the 71st Anniversary of Bombing of Darwin Day Commemorative Service and associated events at the Darwin Cenotaph, Darwin Military Museum, Robertson Barracks, RAAF Base Darwin and Adelaide River.
- The 2013 Australian Day Flag Raising and Citizenship Ceremony was successfully held at the Darwin Entertainment Centre with the valued assistance of the Australia Day Council, NT, Department of Immigration and Multicultural Affairs and the Australian Defence Force, Northern Command.  
Sixty one candidates received their Citizenship, fifteen students received Student Citizen Awards and the Australia Day Award winners for the Darwin Community Event of the Year, Darwin Young Citizen of the Year and Darwin Citizen of the Year were all presented with their certificates/awards by The Right Worshipful the Lord Mayor of Darwin, Katrina Fong Lim.
- Throughout 2012/2013, the Lord Mayor presided over thirteen (13) Citizenship Ceremonies with a total of 667 adult conferees becoming new Australian citizens.

- A double-sided lockable poster noticeboard was installed under the shade structure at the Knuckey Street end of The Mall, and is now being managed by Music NT as per agreed guidelines.

#### Goal 5 – Effective and Responsible Governance

- The City of Darwin completed its Information Technology Disaster Recovery Management Plan which will ensure that Council can continue delivery of core services regardless of severe weather events or other unplanned outages.
- To adequately implement the Information Technology Disaster Management Plan, the City of Darwin installed an emergency gen set at the Civic Centre and an uninterrupted power supply (UPS) at Council’s Operation Centre to protect against unplanned power outages.
- The City of Darwin implemented a new Communication Strategy with the aim of ensuring that the Darwin community is kept informed regarding key Council activities.
- Based on extensive community consultation, the City of Darwin adopted its new *Evolving Darwin: Towards 2020 Strategic Plan*.
- The City of Darwin successfully obtained \$4 million in additional revenue through grant funding. Grant funding is an important revenue stream as it allows Council to deliver additional projects for the direct benefit of our community.

## Outstanding Achievements

Throughout 2012/2013 Council was successful in the following award categories.

Award	Category	Status Achieved	Program or Project Awarded
<b>National</b>			
United Nations Association of Australia World Environment Day Awards	Local Government Award for Best Specific Environmental Initiative	Finalist	Sustainability@TheTop Portal
50:50 Vision, Councils for Gender Equity	Gender Equity Award	Silver Award	Ongoing commitment to gender equity in local government
2013 Australasian Reporting Awards	Annual Report of the Year	Silver Award	2011/2012 Annual Report
Australian Business Quality Awards	Excellence in Customer Service	Gold Award	Karama Library
Australia and New Zealand Internet Awards	Information	Finalist	Sustainability@TheTop Portal
National Awards for Local Government	Youth Engagement	Commended	Annual Youth Arts Exhibition
Local Government Managers Australia	2013 Management Challenge	Third place for Australia/New Zealand	The City of Darwin team consisted of:- Snr ER Advisor Stores Admin Officer Snr Library Admin Officer Strategic Town Planner Snr Community Development Officer – Liveability Research and Project Coordinator
<b>Northern Territory/South Australia</b>			
Heart Foundation	Healthy Community Awards (populations greater than 15,000)	NT Winner	Healthy Darwin Program, Community Orchard, Malak Basketball Court, Sustainability@theTop Portal and Workforce Wellbeing Committee.
2013 Australian Marketing Institute Awards	Social Media	NT Winner	City of Darwin Recycling Education Campaign
Local Government Managers Australia	2013 Management Challenge	NT Winner	The City of Darwin team consisted of:- Snr ER Advisor Stores Admin Officer Snr Library Admin Officer Strategic Town Planner Snr Community Development Officer – Liveability Research and Project Coordinator
Local Government Managers Australia: Leadership Excellence Awards 2013 (SA/NT Division)	Excellence in Environmental Leadership and Sustainability	Finalist	Manager Climate Change and Environment
2012 Royal Darwin Show	Best Community Exhibit Award	Show winner	City of Darwin community focussed marquee







## July 2012

The Casuarina Library was proud to host author Garth Nix for a special meet and greet.

Garth is one of Australia's most acclaimed young adult writers and a National Year of Reading ambassador.

Council hosted a lunchtime public event in the CBD to commemorate the achievements of explorer John McDouall Stuart (1815-1866).

The event on 25 July marked 150 years since Stuart's arrival on Australia's northern shore, the first successful expedition by an explorer to cross the continent from south to north.

Council was a proud sponsor of the 61st Royal Darwin Show.

The City of Darwin marquee won the Best Community Exhibit award at the 2012 Royal Darwin Show with attractions such as Bananas in Pyjamas and Jimmy Giggles from ABC4Kids.

The City of Darwin launched its new interactive online portal Sustainability@TheTop.

The portal provides the community with information on living sustainably in Darwin and across the Top End, as well as the associated health and environmental benefits.

## August 2012

The City of Darwin launched its Facebook page.

The aim of Council's Facebook page is to keep users up to date about significant news, events, programs and activities, and direct them to the City of Darwin website for more information.

The community were encouraged to join Council for an evening of Indonesian live music, dance and food to celebrate Ambon Night 2012: An Indonesian Cultural Event.

The City of Darwin in partnership with the Council for Aboriginal Alcohol Services, and the YMCA hosted three time world boxing champion Anthony Mundine at the Live Longer Hoops 4 Health Moonlight Challenge.

## September 2012

The City of Darwin opened its first secure bicycle facility in the China Town Car Park in Smith Street, Darwin. The facility includes 10 bike racks and lockers as well as a shower.

Council held its annual pre-cyclone clean up, encouraging all residents to remove any items which could become dangerous in the event of a cyclone. Council collected 478 tonnes (up from 398 and 396 tonnes in 2011 and 2010 respectively).

The City of Darwin launched its outdoor half court basketball facility in Holzerland Park, Malak. This project was in response to work undertaken by Waters Ward Aldermen, members of Malak's youth community and local groups to enhance community access to free recreation facilities.

The City of Darwin Waters Ward Aldermen held the second Dry Season "Music in the Park" with the Darwin City Brass Band. The popular event was held in Koolinda Park, Karama.

## October 2012

The City of Darwin hosted a free community breakfast for all those who rode to work on Ride2Work Day.

Council fully supports any activities which help to make Darwin a more sustainable place to live and work and encourages healthy lifestyle choices.

In celebration of the Australian Year of the Farmer, the City of Darwin Libraries hosted a special event at Karama Library.

The event included Executive Director of the NT Cattlemen's Association, Luke Bowen, as the guest speaker in addition to Western Australian author Fiona Palmer.

The City of Darwin hosted an Olympic Welcome Home Parade for athletes and officials from the 2012 London Olympics and Paralympics throughout the CBD.

The parade included Territory's own Olympic Hockey Bronze Medalist Joel Carroll.

## November 2012

As part of a drive to help the Darwin community improve their recycling, the City of Darwin launched an educational DVD, named Recycling@TheTop.

The educational DVD is part of Council's overall commitment to making Darwin a more sustainable city.

## December 2012

The City of Darwin GRIND team celebrated another year of working with young artists with the official opening of the Youth Arts Exhibition this month.

The exhibition contained work by talented young people from Darwin aged 12 to 20 years and exhibitors were eligible for a number of prizes.

After several months of work, the Cavenagh Street upgrade was completed. Council consulted extensively with the business and community stakeholders before and throughout the upgrade of Cavenagh Street, and thanked their support and flexibility, which allowed the works to be completed 12 days ahead of schedule.

The project was in partnership with the Australian Government, utilising a Roads to Recovery grant.

In recognition of Darwin's Sister City relationship with Ambon, the Lord Mayor Katrina Fong Lim unveiled two statues in the Indonesian Garden at Charles Darwin University.

After many months of active community consultation, the City of Darwin adopted its new Strategic Plan.

Extensive consultation with the community commenced in July. The *Evolving Darwin Towards 2020 Strategic Plan* is an accountability document that identifies the directions Council needs to take to improve the quality of life for the people of Darwin.

## January 2013

Council held a major ceremony, which included a Flag Raising and Citizenship Ceremony on Australia Day.

The event also included the presentation of the Australia Day Awards, being:

- Jane Lawton - Darwin Citizen of the Year Award
- Jeremiah Rasing - Darwin Young Citizen of the Year Award, and
- RSPCA Million Paws Walk Community Event of the Year Award.

The Ceremony was followed by a 21 gun salute and FA-18 fly over at the Cenotaph.

The City of Darwin welcomed back three daring adventurers who cycled around the continent.

Seven months earlier, on June 1, a group of cyclists left Darwin to ride 18,000 kilometres around the Australian mainland, to raise awareness of climate change and environmental issues and raise funds for environmental charity Greenfleet, whose mission is to create a low carbon future for Australia.

## February 2013

The City of Darwin commemorated the Bombing of Darwin Day, a National Day of Observance on 19 February.

The occasion provided the opportunity to appropriately remember and commemorate those who contributed to the defence of our country during World War II.

The City of Darwin Libraries opened the Digital Hub.

The Darwin Digital Hub provides training and assistance with computers and the Internet, and showcases the possibilities with the National Broadband Network (NBN).





### March 2013

Council was proud to be involved in International Women's Day for the fifth consecutive year and encouraged women of all ages to join in on the International Women's Day Walk to raise awareness of the role, dignity and strengths of women in our society.

The City of Darwin hosted a free event for Harmony Day to celebrate cultural diversity and Darwin's Sister Cities.

City of Darwin's Casuarina Library had the pleasure of hosting author Chris Collin for the launch of his first book *Funky Chicken - A Bushy Tale of Crocs and Chooks*.

### April 2013

The Civic Centre held an exhibition of ink wash paintings by Chinese artists Fengqian Zhao and Boyuan Zhao.

The exhibition was presented by the Australia China Friendship Society NT and featured around 40 works by the internationally recognised Chinese painter and his son.

City of Darwin welcomed two young Dili people to Darwin on a Sister City Exchange.

Placido Soares and Rui de Jesus were volunteers at Action for Change Foundation in Dili and undertook three weeks work experience with Council.

The City of Darwin's Healthy Darwin Program hosted free community workshops at Mindil Markets throughout May and June in addition to a free community workshop at Holzerland Park, Malak.

The Healthy Darwin Program aims to promote healthy living in our city through exercise and lifestyle based activities.

The City of Darwin launched the Community Orchard in Jingili Water Gardens with a tree planting and family fun day.

The Community Orchard is an exciting project which provides the community with information on the diverse range of fruit trees which can be grown in the Darwin region. As the trees grow and the fruit ripens, the Community Orchard will become a source of fruit for the local community.

As part of National Youth Week, the City of Darwin hosted LAUNCH - a celebration of youth culture. LAUNCH provided a full program of arts, cultural and recreational activities for young people by young people.

### May 2013

City of Darwin's Sustainability Week 2013 saw the release of Council's new and improved *Creating Habitat for Darwin Gardens* booklet.

The booklet provides advice on how to create habitat in your patch and describes over 80 local native plant species which are grouped by habitat type. Species information includes plant size, sun and watering requirements, whether the plant provides shade, is scented or has edible parts, and which animals are attracted to it.

The City of Darwin was delighted to be named a finalist in this year's United Nations Association of Australia World Environment Day Awards for its "Sustainability@TheTop" website.

The awards marked World Environment Day and celebrated innovative and outstanding environmental programs and initiatives and leaders across Australia.

City of Darwin Libraries kicked off Library and Information Week with a launch in Raintree Park featuring live music and other activities. Paige and Dewey, the Library mascots, helped the Lord Mayor cut the cake at the official launch.

City of Darwin hosted a Freedom of Entry for the Royal Australian Air Force (RAAF) Base, Darwin.

The RAAF Base Darwin was granted the Freedom of the City of Darwin on 7 June 1966 to mark the association of the Base with the City. The Base was given approval again this year to exercise their right to Freedom of Entry.

Darwin's first Lord Mayor, Dr Ella Stack was back to launch her book, *"Is There Anyone Alive in There?"* at the City of Darwin Civic Centre.

Dr Stack was in Darwin practicing as a GP Obstetrician when Cyclone Tracy ripped through the city. This book, published by the Historical Society of the Northern Territory, details some memories and stories of Dr Stack's cyclone experiences and also touches on her election to Mayor in March 1975, just three months after the city had experienced such devastation.

The City of Darwin was delighted to be commended for the Annual Youth Arts Exhibition in the 2013 National Awards for Local Government.

Lord Mayor Katrina Fong Lim announced Emma Lupin as the George Brown Memorial Scholarship winner, in partnership with Charles Darwin University.

First awarded in 2003, the City of Darwin established the George Brown Memorial Scholarship to honour Brown's contribution to the environmental development of Darwin.

City of Darwin Lord Mayor Katrina Fong Lim welcomed experts from around Australia to a Public Intoxication Forum held in Darwin.

The City of Darwin jointly hosted the Forum with the National Local Government Drug and Alcohol Advisory Committee. The National Local Government Drug and Alcohol Advisory Committee provides advice to the Council of Capital City Lord Mayors.

The City of Darwin's Sustainability Week 2013 ran during 29 May - 6 June with a range of community and internal events aimed at raising awareness of climate change and environmental issues.

Council kicked off the week with The Climate Change Challenge II schools challenge.

Middle and senior schools battled it out to become The Climate Change Champions. The Challenge encourages students to create innovative solutions to climate change and sustainability issues in a fun, supported environment.

City of Darwin congratulated Kormilda College's team on winning the Climate Change Challenge.

### June 2013

The City of Darwin resolved to implement its CBD Parking Strategy.

The CBD Parking Strategy responds to the needs of our growing community and was the result of a broad consultation undertaken between December 2012 through to February 2013.

The City of Darwin was again presented with a silver award for the 2011/2012 Annual Report at the Australasian Reporting Awards.

City of Darwin celebrated youth culture with the LAUNCH Pop-Up Gigs, an opportunity for the community to come together and celebrate youth culture.

The Pop-Up gig in Moil Park, had a line-up of talented young people as part of Music NT's Original Recipe Closing Party.

City of Darwin celebrated World Refugee Day with the Melaleuca Refugee Soccer World Cup.





## Overview

The Management Discussion and Analysis on the financial statements covering the 2012/2013 financial year analyses the activities undertaken by City of Darwin and does not take into account the activities of Darwin Entertainment Centre, which have been consolidated into Council's financial statements.

Council's financial results for the 2012/2013 financial year were consistent with the performance achieved in the previous year and the performance budgeted for.

2012/2013 Results Overview	
Total Income	\$94.8M
Total Expenses	\$85.2M
Net Operating Result	\$9.6M
Operating Result before Capital Income	\$2.2M
Total Assets	\$964.8M
Total Liabilities	\$24.4M
Net Assets	\$940.5M
<b>Total Cash and Investments</b>	<b>\$61.7M</b>

In 2009 Council undertook an external review, which found it was financially sustainable. Performance indicators demonstrate that Council has achieved satisfactory results in key areas of operating surplus, debt management and receivables collection performance. The liquidity performance indicator demonstrates that Council has sufficient current assets to meet its liabilities as they fall due. These factors along with minimum levels of debt mean that Council is well placed to respond to opportunities or react to unforeseen events.

A notable issue is the revaluation of land and buildings which has added \$94.2 million to Council's net asset values.

## Financial Performance

### Net Operating Result

Council's net operating result for 2012/2013 is shown below. The net operating result before and after capital income is shown.

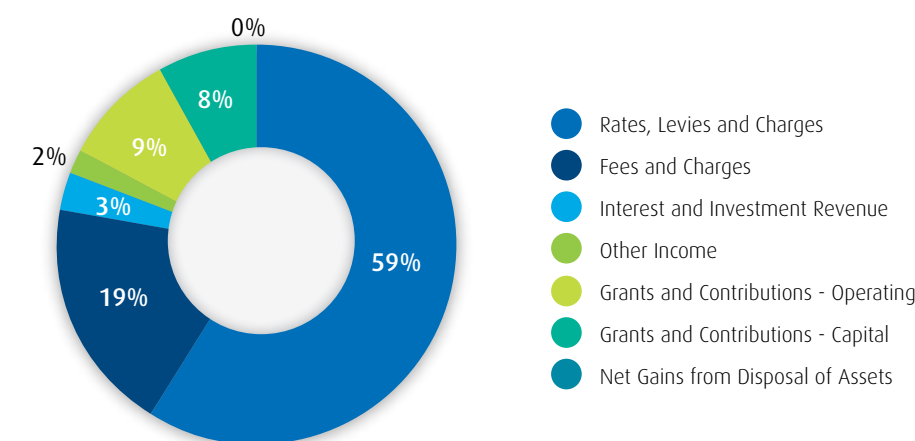
Net Operating Result	2012/13	2011/12	2010/11	2009/10	2008/09
Operating Result before Capital Income	\$2.2M	\$0.1M	(\$5.2M)	(\$4.9M)	(\$4.6M)
Net Operating Result	\$9.6M	\$6.6M	(\$2.7M)	\$5.5M	\$10.1M

The net operating result before capital income was a \$2.2 million surplus in 2012/2013. This was increased by the advance receipt of financial assistance funding in June 2013.

The net operating result after capital income is variable as capital grants and contributions are not consistent from year to year. In the previous year it included recognition of assets received free of charge of \$5.1 million. In 2012/2013 the net operating result after capital income was \$9.6 million and did not include any assets received free of charge. However it includes other developer contributions including amounts towards Lee Point Road. This also increased by the advance receipt of financial assistance funding in June 2013.

## Total Income

Council income is derived from various sources including rates, levies and charges, fees and charges, interest and investment revenue, other income and grants and contributions. A breakdown of Council's 2012/2013 income is shown below.



Total income received during 2012/2013 was \$94.8 million. Total income increased by \$7.5 million from the previous year predominantly due to additional rates, levies and charges and fees and charges.

Rates, levies and charges were 7% higher than the previous year. General rates increased by 4.5%, domestic waste charges 17% and there was some growth (developments).

Fees and charges income was 31% higher than the previous year. A main factor was the increase in commercial waste fees to provide for the carbon price mechanism liability.

Other income items were generally in line with the previous year.

Net gains from disposal of assets was minimal whereas the previous year \$0.7 million was recognised and included the sale of a road reserve.

Total Income	2012/13	2011/12	2010/11	2009/10	2008/09
Rates, Levies and Charges	\$55.6M	\$51.9M	\$49.7M	\$48.8M	\$43.8M
Fees and Charges	\$18.3M	\$14.0M	\$12.6M	\$12.0M	\$10.7M
Interest and Investment Revenue	\$3.0M	\$3.1M	\$3.1M	\$2.3M	\$2.4M
Other Income	\$2.0M	\$2.1M	\$1.9M	\$1.6M	\$1.2M
Grants and Contributions - Operating	\$8.3M	\$9.1M	\$5.6M	\$5.2M	\$5.1M
Grants and Contributions - Capital	\$7.4M	\$6.5M	\$2.5M	\$10.4M	\$14.7M
Net Gains from Disposal of Assets	\$0.1M	\$0.7M	\$0.0M	\$0.0M	\$0.4M
<b>TOTAL</b>	<b>\$94.8M</b>	<b>\$87.3M</b>	<b>\$75.5M</b>	<b>\$80.2M</b>	<b>\$78.2M</b>

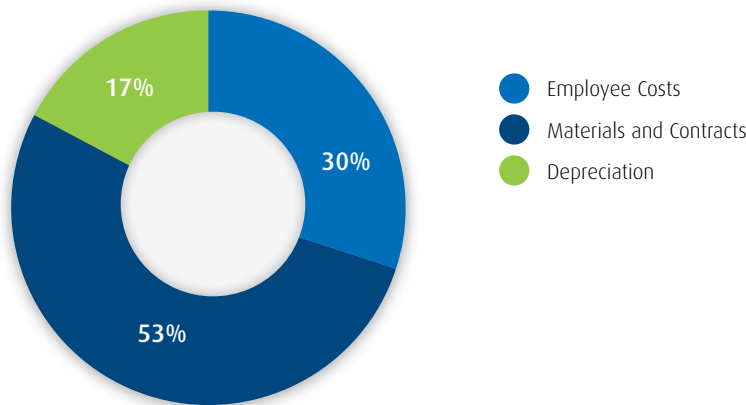




Management Discussion and Analysis  
for the financial year ended 30 June 2013

Operating Expenses

Operating expenses consist of employee costs, borrowing costs, materials and contracts, depreciation and other expenses but excludes capital expenditure. A breakdown of Council’s 2012/2013 operating expenses is shown below.



Total operating expenses were \$85.2 million in 2012/2013, which was an increase of 5.5% over the previous year. Employee costs were 5.3% higher than the previous year. This reflects the predicted EBA, increments and reclassifications. Materials and contracts were 7.2% higher than the previous year. The increase was \$3 million. Provision for the carbon price mechanism amounted to over \$3 million compared to the previous year of nil.

Operating Expenses	2012/13	2011/12	2010/11	2009/10	2008/09
Employee Costs	\$25.4M	\$24.1M	\$22.9M	\$21.6M	\$20.9M
Materials and Contracts	\$44.8M	\$41.8M	\$41.1M	\$38.3M	\$32.9M
Finance Costs	\$0.3M	\$0.3M	\$0.3M	\$0.3M	\$0.3M
Depreciation	\$14.7M	\$14.5M	\$12.6M	\$14.2M	\$14.0M
Net Losses from Disposal of Assets	\$0.0M	\$0.0M	\$1.3M	\$0.3M	\$0.0M
<b>TOTAL</b>	<b>\$85.2M</b>	<b>\$80.7M</b>	<b>\$78.2M</b>	<b>\$74.7M</b>	<b>\$68.1M</b>

Finance costs were consistent with the previous year and represent the interest on the loan taken out in 2006/2007. Net losses on disposal of assets was nil in 2012/2013 and the previous year.

Capital Expenditure

Council’s capital expenditure for 2012/2013 is shown below. All years exclude assets received free of charge.

Capital Expenditure	2012/13	2011/12	2010/11	2009/10	2008/09
<b>TOTAL</b>	<b>\$19.7M</b>	<b>\$8.1M</b>	<b>\$13.1M</b>	<b>\$11.0M</b>	<b>\$11.1M</b>

The level of capital expenditure for 2012/2013 is higher than the previous year. Notable projects in 2012/2013 included a new waste cell (\$4 million), Roads to Recovery capital works, streetscaping (including Cavenagh St), higher fleet replacement (plant renewal fund), Nightcliff foreshore infrastructure etc. Capital expenditure is affected by the level of grant funding received for projects and any other large projects planned by Council.

Actual Performance against Original Budget

Council’s budget is regularly reviewed to ensure targets are being met for both income and expenditure. The analysis is based on the original adopted 2012/2013 budget.

Total Income	2012/13 Actual	2012/13 Budget	Variance	% Variance
Rates, Levies and Charges	\$55.6M	\$55.4M	\$0.2M	0%
Fees and Charges	\$18.3M	\$19.2M	-\$0.9M	-4%
Interest and Investment Revenue	\$3.0M	\$2.3M	\$0.7M	32%
Other Income	\$2.0M	\$1.5M	\$0.5M	35%
Grants and Contributions - Operating	\$8.3M	\$6.4M	\$2.0M	31%
Grants and Contributions - Capital	\$7.4M	\$0.6M	\$6.8M	1165%
Net Gains from Disposal of Assets	\$0.1M	\$0.0M	\$0.1M	1000%
<b>TOTAL</b>	<b>\$94.8M</b>	<b>\$85.3M</b>	<b>\$9.5M</b>	<b>11%</b>
Operating Expenses	2012/13 Actual	2012/13 Budget	Variance	% Variance
Employee Costs	\$25.4M	\$25.9M	-\$0.5M	-2%
Materials and Contracts	\$44.8M	\$45.4M	-\$0.5M	-1%
Finance Costs	\$0.3M	\$0.3M	\$0.0M	-1%
Depreciation	\$14.7M	\$15.3M	-\$0.6M	-4%
<b>TOTAL</b>	<b>\$85.2M</b>	<b>\$86.8M</b>	<b>-\$1.6M</b>	<b>-2%</b>
<b>NET OPERATING RESULT</b>	<b>\$9.6M</b>	<b>-\$1.5M</b>	<b>\$11.1M</b>	<b>-756%</b>
Capital Expenditure	2012/13 Actual	2012/13 Budget	Variance	% Variance
<b>TOTAL</b>	<b>\$19.7M</b>	<b>\$18.8M</b>	<b>\$0.9M</b>	<b>5%</b>

Rates, levies and charges were higher than budget due to rates growth. Interest and investment revenue was \$0.7 million higher. The budget was conservative and based on a lower level of investment holdings than actually held during 2012/2013. Other income was \$0.5 million higher than budget (see fees and charges above). Operating grants and contributions were \$2 million higher than budget and include the receipt of Financial Assistance funding in June 2013. Capital grants and contributions were \$6.8 million higher than budget due to Roads to Recovery capital grant income that was budgeted for but not received during 2011/2012 as the project commenced at the end of the financial year. This also includes developer contributions of \$2.25 million. The minor net gain from disposal of assets was due to fleet items traded at slightly more than carrying value. Employee costs were lower than budget by 2% (\$0.5 million). Offsetting this are contracted temporary staff costs, disclosed under materials and contracts. Materials and contracts were \$0.5 million lower than budget. A few operating projects were deferred to the 2013/2014 financial year. Finance costs representing the interest on the loan taken out in 2006/2007 was in line with the budget forecast. Depreciation was lower than budget by 4%. The budget assumed that more assets would have started depreciating whereas the capital works in progress have increased and some projects were deferred into 2013/2014. The budget does not assume any carry forwards from the previous year.

Council budgeted to spend \$18.8 million on capital expenditure during 2012/2013. Some projects which were not completed in 2011/2012 were continued in 2012/2013. Other projects which were intended to be completed by 30 June 2013 were deferred into 2013/2014 but on balance the Council achieved more expenditure than originally budgeted.







## Management Discussion and Analysis for the financial year ended 30 June 2013

### Financial Position

#### Assets

Assets consist of current assets, which can be converted to cash in less than one year and non current assets, which consist of Infrastructure, Property, Plant and Equipment. A breakdown of Council's 2012/2013 asset balances is shown below.

Assets	2012/13	2011/12	2010/11	2009/10	2008/09
Cash and Cash Equivalents	\$7.9M	\$6.6M	\$10.4M	\$9.1M	\$16.0M
Investments	\$53.8M	\$46.9M	\$34.4M	\$37.5M	\$21.9M
Trade and Other Receivables	\$6.4M	\$4.7M	\$4.6M	\$4.6M	\$2.9M
Inventories	\$0.1M	\$0.1M	\$0.1M	\$0.2M	\$0.2M
Non Current Assets Held for Sale	\$0.2M	\$1.6M	\$0.0M	\$0.0M	\$0.0M
Share in Joint Venture	\$0.0M	\$0.0M	\$0.0M	\$0.0M	\$0.0M
Infrastructure, Property, Plant and Equipment	\$896.4M	\$797.0M	\$800.8M	\$688.9M	\$607.7M
<b>TOTAL</b>	<b>\$964.8M</b>	<b>\$856.9M</b>	<b>\$850.4M</b>	<b>\$740.2M</b>	<b>\$648.7M</b>

Cash and investments are considered together as any investments with a maturity of less than 3 months are classified as 'cash equivalents' for disclosure purposes. The increase in 2012/2013 from the previous year was \$8.2 million. This relates to factors such as the receipt in advance of financial assistance funding, developer contributions held for Lee Point Road, the carbon price mechanism provision and the like.

Trade and other receivables remained consistent with the previous year.

Inventories remained consistent with the previous year.

Assets disclosed as held for sale at 30 June have been reduced from \$1.6 million in the previous year to \$0.2 million. This recognises the changed intentions of Council as it is no longer actively marketing the old northern suburbs depot as available for sale.

Infrastructure, property, plant and equipment increased by \$99.4 million from the previous year. The main driver of this was the land and building revaluation.

#### Liabilities

Liabilities consist of current liabilities, which are expected to be paid or settled in less than one year and non current liabilities, consisting of borrowings and provisions expected to be paid or settled in more than one year.

Liabilities	2012/13	2011/12	2010/11	2009/10	2008/09
Trade and Other Payables	\$9.9M	\$9.4M	\$9.9M	\$11.2M	\$7.9M
Current Borrowings	\$0.2M	\$0.2M	\$0.2M	\$0.2M	\$0.1M
Current Provisions	\$9.7M	\$6.0M	\$5.5M	\$4.8M	\$4.3M
Non Current Borrowings	\$3.9M	\$4.1M	\$4.3M	\$4.5M	\$4.6M
Non Current Provisions	\$0.7M	\$0.6M	\$0.4M	\$0.7M	\$0.6M
<b>TOTAL</b>	<b>\$24.4M</b>	<b>\$20.2M</b>	<b>\$20.2M</b>	<b>\$21.3M</b>	<b>\$17.5M</b>

Trade and other payables are higher than previous year. This also reflects in additional cash. It is difficult to accurately predict the exact timing of creditor payments at the year end.

Total current and non current borrowings of \$4.13 million represent the principal amount to be repaid for the loan taken out in 2006/2007 to fund capital works at the Darwin Entertainment Centre and construction of a new animal pound. This loan is progressively being repaid. Repayments will be completed in 2027.

Total current and non current provisions of \$9.7 million represent the amounts required under the accounting standards to be set aside to fund employee entitlements for annual leave, employee long service leave and the carbon price mechanism etc.

For both borrowings and provisions where the amount is legally due and payable within 12 months it must be disclosed as current.



### Net Community Assets and Equity

Net Community Assets	2012/13	2011/12	2010/11	2009/10	2008/09
<b>TOTAL</b>	<b>\$940.5M</b>	<b>\$836.7M</b>	<b>\$830.1M</b>	<b>\$719.0M</b>	<b>\$631.2M</b>
Community Equity	2012/13	2011/12	2010/11	2009/10	2008/09
Retained Surplus	\$263.2M	\$258.3M	\$259.5M	\$261.8M	\$261.8M
Asset Revaluation Reserve	\$631.6M	\$537.4M	\$537.4M	\$423.5M	\$341.1M
Reserves	\$45.7M	\$41.1M	\$33.3M	\$33.7M	\$28.2M
<b>TOTAL</b>	<b>\$940.5M</b>	<b>\$836.7M</b>	<b>\$830.1M</b>	<b>\$719.0M</b>	<b>\$631.2M</b>

Net community assets increased by the net operating result of \$9.6 million plus the revaluation of \$94 million which resulted in total community equity increasing by the combined amount. Cash backed reserves increased by \$4.6 million over the previous year.

#### Cash Flows

Cash flows are classified as those provided by operating activities and those used in investing and financing activities.

Cash Flows	2012/13	2011/12	2010/11	2009/10	2008/09
Provided by: Operating Activities	\$26.8M	\$16.3M	\$10.9M	\$18.2M	\$14.2M
Used in: Investing Activities	(\$25.4M)	(\$19.7M)	(\$9.1M)	(\$24.7M)	(\$10.3M)
Used in: Financing Activities	(\$0.2M)	(\$0.5M)	(\$0.5M)	(\$0.5M)	(\$0.2M)
<b>Net Increase/(Decrease) in Cash Held for the Year</b>	<b>\$1.2M</b>	<b>(\$3.8M)</b>	<b>\$1.4M</b>	<b>(\$7.0M)</b>	<b>\$3.7M</b>

Cash provided by operating activities was \$10.5 million higher in 2012/2013 than the previous year. This is due to factors such as the level of cash grants and contributions received 2012/2013 being higher than the previous year and some expenses not yet paid (eg trade creditors and particularly the carbon price mechanism).

Cash used in investing activities was \$5.7 million higher in 2012/2013 as a result of the adopted budget and items carried forward from the previous year for capital expenditure.

Cash used in financing activities represents the loan principal repaid in 2012/2013.

#### Key Performance Indicators

Council has adopted a set of financial key performance indicators in line with the targets set in the City of Darwin *Evolving Darwin: Towards 2020 Strategic Plan*. These are shown below.

% of Rate Debtors Outstanding	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Indicator	<5%	2.2%	2.5%	2.4%	2.3%	1.8%
This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.						

Council's target for this indicator is less than 5% and it achieves this consistently with some slight variation between years.

Debt Servicing Ratio	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Indicator	<5%	0.5%	0.6%	0.6%	0.7%	0.7%
This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's long term capacity to repay loans.						

Council's target for this indicator is less than 5%. This has been achieved consistently as Council only has one loan with a balance of \$4.3 million at 30 June 2012.



## Management Discussion and Analysis

for the financial year ended 30 June 2013

Liquidity Ratio	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Indicator	>1.00:1	1.05:1	1.06:1	1.01:1	1.03:1	1.01:1

This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one.

Council's target for this indicator is greater than 1:1 and it achieves this consistently. It means that, even if all cash backed reserves were utilised, Council could still cover its current liabilities with current assets.

Rates Ratio	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Indicator	60%-70%	65.3%	64.3%	63.6%	65.3%	64.2%

This indicator is designed to measure Council's ability to cover its day to day expenses through its own tax revenue.

Council's target for this indicator is between 60% and 70% and it generally remains within this range. It means that Council must rely on obtaining income other than rates to cover between 30% and 40% of its operating expenses such as fees and charges and grants and contributions.

Operating Surplus	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Operating Surplus/(Deficit)	Break-even	\$2.1M	(\$0.6M)	(\$5.2M)	(\$4.9M)	(\$4.6M)

This indicator is designed to provide information on the result of ordinary operations and does not include capital income. Trend analysis may enable Council to determine if the current level of services can be sustained into the future.

Council's target for this indicator is breakeven and this was achieved in 2011/2012 onwards.

Operating Surplus before Depreciation	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Operating Surplus/(Deficit)	> Break-even	\$16.8M	\$13.9M	\$7.4M	\$9.3M	\$9.4M

This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.

Council's target is better than breakeven and this is consistently achieved.

Asset Sustainability Ratio	Target	2012/13	2011/12	2010/11	2009/10	2008/09
Indicator	>50%	70.2%	36.6%	115.5%	71.8%	64.5%

This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets.

If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time, then the entity is ensuring the value of its existing stock of physical assets is maintained. Assets should be replaced or renewed at the time they need to be replaced in accordance with the City of Darwin's Asset Management Strategy. When asset portfolios are young, this can be 50% or less. When the assets are old, the ratio may be more than 100%. The majority of Council's asset portfolio is relatively young, having undergone almost complete replacement in the years following Cyclone Tracy.

Council's target for the above indicator is greater than 50%, however, the Asset Sustainability indicator should not be looked at in isolation each year as it is the expenditure on capital renewal over the longer term that is the best indicator of whether Council is maintaining its stock of physical assets in a sustainable manner.



City of Darwin Civic Centre

% of Annual Expenditure within Budget	Target	2012/13	2011/12	2010/11	2009/10	2008/09
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Indicator	95%-105%	98.2%	93.0%	104.1%	106.4%	105.8%
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This indicator is designed to measure how effective Council's budgeting practices are by measuring how closely to budget actual expenditures incurred were to budget.

Council's target for the above indicator is between 95% and 105% actual expenditure against total budgeted expenditure. The target was achieved. The revised budget has been used above.

### Conclusion

Council's current financial position and relatively young asset base means that the City of Darwin is well placed to meet future challenges and ensures its ongoing financial viability. Council is committed to remaining financially sustainable through appropriate levels of service provision.



The City of Darwin publicly reports on performance against two layers of the adopted planning framework – progress against the goals of the *Evolving Darwin: Towards 2020 Strategic Plan* and against performance program delivery as specified in the Annual Municipal Plan.

As part of Council's commitment to open and transparent reporting, the table below presents the 2012/2013 end of year position of Council's performance against the programs as defined in The City of Darwin Municipal Plan.

Progress against the goals of the *Evolving Darwin: Towards 2020 Strategic Plan* is provided throughout the remainder of this report.

Program	Action Performance	KPI Performance	Budget Performance (>10% variance)	
Asset Management				✓
Building Services		N/A		✓
Business Services				✓
Children's Services				✓
Climate Change and Environment		N/A		✓
Communications and Engagement				✓
Community Development				✓
Contracts Administration				✓
Control of Domestic Animals				✗
Customer Services				✓
Darwin Entertainment Centre				✓
Design		N/A		✓
Development				✓
Employee Relations		N/A		✓
Executive Support				✓
Financial and Management Accounting				✓
Fleet Management				✗
GM Community and Cultural Services				✓
GM Corporate Services				✗
GM Infrastructure				✓
Governance				✓
Information Technology		N/A		✗
Infrastructure Projects				✓
Libraries				✓
Mosquito Control		N/A		✓
Off and On Street Parking				✓
Operations		N/A		✓
Parks and Reserves				✓
				✓ under budget ✗ over budget

Program	Action Performance	KPI Performance	Budget Performance (>10% variance)	
Pathways				✓
Planning				✓
Property Management				✓
Records and Information Management		N/A		✓
Recreation and Leisure		N/A		✓
Regulatory Services				✓
Revenue Services				✓
Risk Management				✓
Road Construction and Traffic Management				✓
Roads Maintenance				✓
Sister Cities				✓
Stormwater Drainage Maintenance				✓
Strategic Services				✓
Street Cleaning <sup>5</sup>				✗
Urban Enhancement		N/A		✓
Waste Management				✓
Youth Services				✓
				✓ under budget ✗ over budget

This table provides an overview of Council's performance against the programs that it delivers. Further detailed information against each of the program areas can be found in the 2012/2013 City of Darwin Municipal Plan – Progress report as at 30 June 2013, <http://www.darwin.nt.gov.au/sites/default/files/Municipal%20Plan%20Progress%20Report%20-%202020Sep%202013.pdf>

Within this report a 'traffic light' colour coding system has been adopted. In relation to action and key performance indicator progress green represents being on track or better (i.e. >90%), yellow represents a marginal variance of between 70% - 90% of the target achieved and a red icon highlights that actual performance was less than 70%.

Only two colours of the traffic light colour coding system have been used when recording budget performance – green and red. A red indicator denotes that the actual variance from the budget was either greater than 10% and \$10,000 or \$100,000 (regardless of the % variance).

It should also be noted that a red indicator within "Budget Performance" can signify that the net program income and expenditure was either over or under budget. When a program is 'under budget' it is identified as a positive (✓) variance, any programs that were 'over budget' are identified as negative (✗) variances. The "Budget Performance" is only assessing operational income and expenditure, not the capital works program.

As identified within the table, a number of indicators do not currently have data available and are displayed as N/A.

<sup>5</sup> The KPI for Street Cleaning is based on community satisfaction survey results. The actual result achieved was 3.5 out of 5 (as compared to the target of 4). This result is still considered to be a relatively high level of satisfaction with the service.





## Council Information

*The City of Darwin is one of five municipal councils in the Northern Territory. Operating under the Northern Territory Local Government Act, it is charged with the open, responsive and accountable governance of its council area.*

The role of the Council is to:

- Provide public service
- Make decisions in the interests of the community in a balanced way for the greatest benefit
- Initiate, coordinate and serve as a catalyst for local effort
- Represent the community in Territory and national contexts

Council is made up of 13 elected members, one of whom is the Lord Mayor, and all are elected by eligible voters. Elections are held every four years with the next election due in March 2016. The elected members are the governing body of Council.

The role of the elected members includes; providing leadership and guidance, developing policy and representing the interests of residents and rate payers.

### Quorum

A quorum at a meeting of a Council consists of a majority seven (7) of the Council's members.

### Meetings to be open to the public

A meeting of Council or Committee must be open to the public. However, the public may be excluded while business of a kind classified by the Local Government Act (Administration) Regulations 2008 as confidential business is being considered.

### Public Forums

Prior to the 2nd Ordinary Council Meeting each month, the public are invited to attend a public forum where Elected Members can be engaged with to discuss an matters of concern or interest by members of the community.

### Webcasting

In April 2013 the City of Darwin endorsed a decision to run a "Council Webcasting pilot project" between July and December 2013. As a result, members of the public may register to view live webcasts of the Open Section of Ordinary Council Meetings during the pilot phase. Participants were then encouraged to complete a short survey, the results of which will help inform Council as to whether the webcasting should remain as an option for the community.

### Business Papers

The Council and Committee Business Papers (Agendas, Open Section Reports and Minutes) are made available at Council's four public libraries and the Civic Centre the Friday before each meeting. They are also available in the public gallery at the relevant Council meeting.

The community are also able to submit public questions to the Council. All public questions must be received in writing by 12:00 noon the day prior to the 2nd Ordinary Council meeting.

Agendas and Minutes for Council and Committee meetings are also available for download in PDF format from Council's website.

### Minutes

A copy of the minutes are made available within 10 business days after the dates of the meeting to which they relate. They are available to the public on the Council's website or at the Civic Centre.

Minutes marked as 'unconfirmed' indicates that the Minutes are complete, but will not be confirmed as a correct record of that meeting until the following Council/Committee meeting adopts them. They are still available for download from Council's website.

## Our Council





## Our Elected Members



**The Lord Mayor, Katrina Fong Lim**

P: (08) 8930 0517  
M: 0421 289 872  
E: [lord.mayor@darwin.nt.gov.au](mailto:lord.mayor@darwin.nt.gov.au)

Katrina was born in 1961 in Darwin; the fourth daughter of respected local couple Alec and Norma Fong Lim. Alec was a businessman who eventually became a very popular Lord Mayor in the 1980s. Katrina completed primary and secondary education in Darwin, matriculating from Darwin High School in 1979. She was an AFS Exchange Student to the USA for the 78/79 school year.

Katrina worked for 13 years with the Commonwealth Public Service undertaking a variety of jobs for a range of Departments. She then left the Public Service to work in the not for profit sector. Katrina has worked in this sector for 20 years including at the YWCA, Crafts Council, NT Centenary of Federation and the Australia Day Council NT.

Katrina completed both a Bachelor of Business with a double major in Marketing and Human Resource Management and Master of Professional Accounting from the University of Southern Queensland by external studies.

She has also operated a small business initially delivering Financial Management Training to builders through the Master Builders Association NT.

Katrina lives with her husband Tony Waite in Nightcliff.

### Qualifications

- Bachelor of Business (HRM and Marketing)
- Master of Professional Accounting

### Professional Memberships

- Associate Member of the Institute of Public Accountants
- Member of BPW (Business and Professional Women)

### Patronages

- Patron of the Arafura Dragon Boat Paddlers Club
- Patron of the Darwin Dog Obedience Club
- Patron of the Nightcliff Sports Club
- Patron of the Mindil Aces Football Club
- Patron of Dragons Abreast NT
- Vice Patron of the Royal Agricultural Society of the NT Inc

### Current Community Memberships

- National Heart Foundation NT
- Chung Wah Society NT
- 2RPH radio for the print handicapped
- Australia China Friendship Society

### Past Community Memberships

- Volunteering NT
- NTCOSS
- Foundation of Young Australians

## Chan Ward



**Alderman Bob Elix**

M: 0417 800 332  
E: [bobelix@bigpond.com](mailto:bobelix@bigpond.com)

There was always a sporting chance that Bob would end up as a servant of the people through the City of Darwin.

Sports have been a major part of Bob's life and it is through his involvement in sport that he came to realise the importance of having your say and actually doing something, not just saying something.

Bob has been involved with AFL in the NT for years and has recently retired after 13 years as the Chairman of AFLNT, having previously performed many roles including Coach, Umpire and Administrator.

Bob has taken that level of commitment to the City of Darwin and over the years he has been involved in upgrading parks and gardens in this Ward and the whole Darwin municipality and taking care of the things that affect us every day like our roads, our playgrounds and our recycling scheme.

There have been many issues that he has been proud to have made a difference in and Bob will continue to actively pursue issues in the interests of residents. Bob treats everyone as equal in our community and will always remain available and active for anyone who needs assistance in Chan Ward and beyond.

Another area is tourism. Tourism is possibly the most important industry for Bob and Council to support - we all know the huge benefit of the tourist dollar.



**Alderman Robin Knox**

M: 0408 221 342  
E: [r.knox@darwin.nt.gov.au](mailto:r.knox@darwin.nt.gov.au)

Robin arrived in Darwin in 1979, raised her family here and has been involved with numerous community activities.

Robin was first elected to Council as a Green's Alderman in 2010. She has a vision to see Darwin as a cool, shady, sustainable place with many green places for recreation. She believes in creating a caring community that supports everyone who is part of that community. Darwin people have a great way of life and she wants to see planning to maintain that tropical lifestyle.

Robin is best known for her work in sustainability, with COOLmob. She has also been a health researcher for the Fred Hollows Foundation, established the women's ranger program for the Northern Land Council, conducted research for the Centre for Indigenous Natural and Cultural Resource Management, and has been a display designer for the NT Museum and Art Galleries, which included establishing regional museums throughout the NT.

Robin has coordinated community projects such as the Fringe Festival and Walk Against Want and has been a voluntary refugee settlement support coordinator.

Robin has been actively involved in sporting clubs, school councils and environmental associations and cycling is her main mode of transport.

She is presently Deputy Chair of BicycleNT and when not enjoying gardening or bushwalking, sails her catamaran on Darwin harbour.



**Alderman Kate Worden**

M: 0468 372 489  
E: [katew5000@hotmail.com](mailto:katew5000@hotmail.com)

Although initially a migrant from the UK (1981), Kate has spent more time than anywhere else living in the Territory.

Kate has lived in the Chan Ward for more than 13 years. Kate was also lucky enough to live for a short period in Arnhem Land and spent two years in Katherine in the late 1980s.

Kate has four children, Tarris, Sarrita, Alekna and Russell and a very active three year old granddaughter Amalii. Kate's eldest daughters are both emerging young contemporary Indigenous artists, Russell works locally in Information Technology, and Alekna currently attends Jingili Primary school but is looking forward to moving to Nightcliff Middle School for 2014.

Kate works as a Director for the Department of Housing. When not at work, or undertaking the business of Council, Kate can be found skulking in her local library, on her balcony with a good book, running a small business or playing/coaching netball.

Kate co-founded the Waratah Netball Club in 1998 and was President for 12 years. Kate has been a past member of the Jingili and Wanguri School Councils and was the President of the Pints Football Club for four years. She is currently a board member of Neighbourhood Watch NT and back on the Waratah Netball Club committee as a volunteer coordinator.

Kate has a Bachelor in Indigenous Affairs, has worked as an Advisor to Government, and has a strong background in Sports Administration.







## Lyons Ward



**Alderman Jeanette Anictomatis**

M: 0402 834 238  
E: [j.anictomatis@darwin.nt.gov.au](mailto:j.anictomatis@darwin.nt.gov.au)

Jeanette was born in the United Kingdom and studied at Aberdeen College of Commerce before immigrating to Australia in December 1969. Jeanette arrived in Darwin in 1970.

Jeanette is married with four sons.

Further studies involved Primary School Teaching, HR Management, Workplace Training and Law Studies.



**Alderman Helen Galton**

M: 0400 659 661  
E: [h.galton@darwin.nt.gov.au](mailto:h.galton@darwin.nt.gov.au)

Helen is a proud Territorian and has enjoyed a very busy life in the lead-up to being elected as an Alderman on the Council. Local Government is in Helen's blood and she thrives on grass roots government and is privileged to be representing the heart beat of the Darwin municipality - the Lyons Ward - in Australia's most modern capital city.

Helen has been an Executive Member of the Local Government Association of the Northern Territory since 2004 and was formerly the General Manager of Tourism Top End, a position that highlighted the unique benefits of the region and the importance of tourism to the Territory.

Tourism is one of Helen's passions and while she enjoys travel, she also loves being home and taking in the pleasures that Darwin offers. Darwin is a community for all ages and we should all be so proud of our 'Paradise on Earth'.

Helen has been involved in a range of government, business and community work and currently on a number of Boards including the Vice President of the Automobile Association (AANT) of the Northern Territory, the Northern Territory Secretary (formerly the President for four years) of the Australian Local Government Women's Association and Chairman of the Town Planning Committee. Given her active lifestyle it is no surprise that Helen was a physical education teacher!



**Alderman Simon Niblock**

M 0402 617 416  
E: [s.niblock@darwin.nt.gov.au](mailto:s.niblock@darwin.nt.gov.au)  
Twitter: [simonniblock](#)  
Facebook: [aldermansimonniblock](#)

Simon arrived in tropical East Arnhem Land from a very wintery Melbourne in 1998 - he's never looked back.

He landed on Elcho Island to publish bi-lingual teaching resources for the NT Education Department and in 2003 moved to Darwin to establish his own book publishing business, Niblock Publishing.

Simon has a Bachelor of Computing (Monash), post graduate qualifications in editing and publishing from RMIT and has worked in the book publishing industry since 1994. Simon is married with two young boys.

Simon is also a keen cyclist and gardener, and is interested in sustainability and better urban development and planning.

As our city grows and population density increases, developing green space and enhancing the "urban forest" will become ever more important. Simon wants to see Council do more to encourage walking and cycling and believes more community participation in Council decision making is critical to improve the services Council provides.

He is a member of the Australian Institute of Company Directors.



**Alderman Garry Lambert**

M: 0401 119 118  
E: [g.lambert@darwin.nt.gov.au](mailto:g.lambert@darwin.nt.gov.au)

With more than ten years experience on Council, Garry has been living in the Territory since 1977, moving up to start a new adventure.

Garry spent an extensive time in the Education Department as a teacher, before moving to the NT Police in an information/privacy management role dealing with para-legal issues and legislative frameworks.

His first interest in politics was ignited in 1977 when he became Secretary of the Mataranka Progress Association.

This experience with land management led to an interest in land care and Garry found himself Chairman of the Landcare Council (NT) until that body was dissolved by the government in 2009.

Since being on Council Garry has taken a direct interest in town planning and planning law.

Garry sits on the Darwin chapter of the Development Consent Authority, and he is enrolled in a law course at Charles Darwin University.



**Alderman George Lambrinidis**

M: 0414 613 213  
E: [lambrinidsg@gmail.com](mailto:lambrinidsg@gmail.com)

George is proud to be a born and bred Territorian living in Wagaman where he grew up. George is a lecturer at Charles Darwin University and has been involved in community work for many years. George is a strong supporter of our local university and is involved in a number of committees at CDU.

George is very interested in creating a safer community and is the Chairman of the Wagaman Residents Committee (WRC).

Football, or soccer as some people call it, is George's passion. He was a founding member of Nakara Soccer Club. George still enjoys putting on the boots to have a run; however his greatest joy now is being able to help develop and coach the juniors.

In 2007 George joined the Kalymnos Sister Cities Committee and was the Chairman from 2008 to 2010. Within this role he helped to implement projects to share the culture and history between the cities. George believes the sharing of cultures is important for a multicultural city.

George is keen to contribute to the future growth of our beautiful city. Particularly he would like to see the rejuvenation and improvement of our parks and gardens and better facilities for our community and sporting groups. George would also like to see Darwin grow into a safe and accessible city which is accessible to all members of our community.



**Alderman Rebecca Want de Rowe**

M 0414 893 733  
E: [rebecca4richardson@gmail.com](mailto:rebecca4richardson@gmail.com)

Rebecca was born in Royal Darwin Hospital and raised in Leanyer where she attended Leanyer Primary School and then Sanderson High School.

Rebecca studied architectural drafting at Charles Darwin University. After three years, Rebecca found that it was not the profession she was after; she needed a job where she could get out and talk to people and found her skills were better used as a union organiser with the Shop Distributive and Allied Employees Association where she worked for three years before being promoted to work for the Australia Council of Trade Unions as a Campaign Coordinator for the Your Rights at Work Campaign.

After a successful campaign Rebecca went on to work for Federal MP, Damian Hale. Following this, Rebecca started a career in real estate. After 12 months in real estate she commenced working for the NT Government as an Electorate Officer.

Rebecca decided to run for Council because she felt the community needed a young representative who had energy and drive.

Rebecca encourages people to get in contact with her should they have any issues. Rebecca believes a good Alderman is contactable 7 days a week and she strives to work hard to represent the community to the best of her ability.



## Richardson Ward





**Alderman Gary Haslett**

M: 0410 612 142  
E: gary@haslett.com

Gary was born in Adelaide in 1964 before moving to Darwin with his family in 1966.

Gary attended Rapid Creek Primary, Nightcliff Primary and after Cyclone Tracy NiMiRa Primary (for one year Nightcliff, Millner and Rapid Creek schools were combined). Later he attended Nightcliff High School and Northern Territory University (now Charles Darwin University).

In 1982 Gary started his working life at Channel Eight (now Channel 9). In the 1990s he worked for ABC TV here in Darwin. His roles included directing local ABC news, 7.30 Report, Stateline NT and Australia television news - broadcast both nationally and internationally nightly. Gary received a silver medal at the prestigious New York Festival for his efforts directing ATV News.

#### Qualifications

- Bachelor of Business (Public Administration, Management)
- Certificate IV Training and Assessment
- Certificate IV Work Health and Safety

#### Community Memberships

- Australian American Association (NT)
- Royal Commonwealth Society (NT)
- Australian Japanese Association (NT)
- Australian Indonesian Business Council



**Alderman Robyn Lesley**

M: 0438 411 911  
E: robyn.lesley@bigpond.com

Since coming to Darwin in 1972, Robyn has been involved in many volunteer organisations and has been honoured with life membership of RSPCA, Life Education Centres and Darwin Family Centres.

Robyn is interested in reading, politics, and how to develop a community which embraces diversity, innovation and change. Also, for her, town planning for quality living and good economic development, the Arts and multiculturalism are all important issues.

Robyn has post graduate qualifications in Local Government Management from Charles Sturt University. A senior manager with the NT and Commonwealth Governments up until 1993, Robyn then started her own business in 1993 up until 2010 when she then took on the role as Executive Director, Council of the Ageing NT (COTA-NT), a not for profit peak body for more than 50 years.



**Alderman Allan Mitchell**

M: 0417 804 546  
E: almitch@bigpond.com

Born in Brisbane in 1947, Allan came to the NT in 1971 to join the NT Police for a 'couple of years', fully intending to return to Papua New Guinea where he had been for two years previously.

Thirty one years later and having served throughout the Territory and a year with the UN Peacekeeping Force in Cyprus, he retired in 2002.

In 2004, Allan was elected to his first term as an Alderman for the Waters Ward. He has subsequently been re-elected in 2008 and again in 2012.

Alderman Mitchell enjoys outdoor recreation such as walking, hiking, and camping. He has travelled extensively both in Australia and overseas. He also acts as a tour guide for visiting cruise ships to Darwin.

## Elected Member Allowances

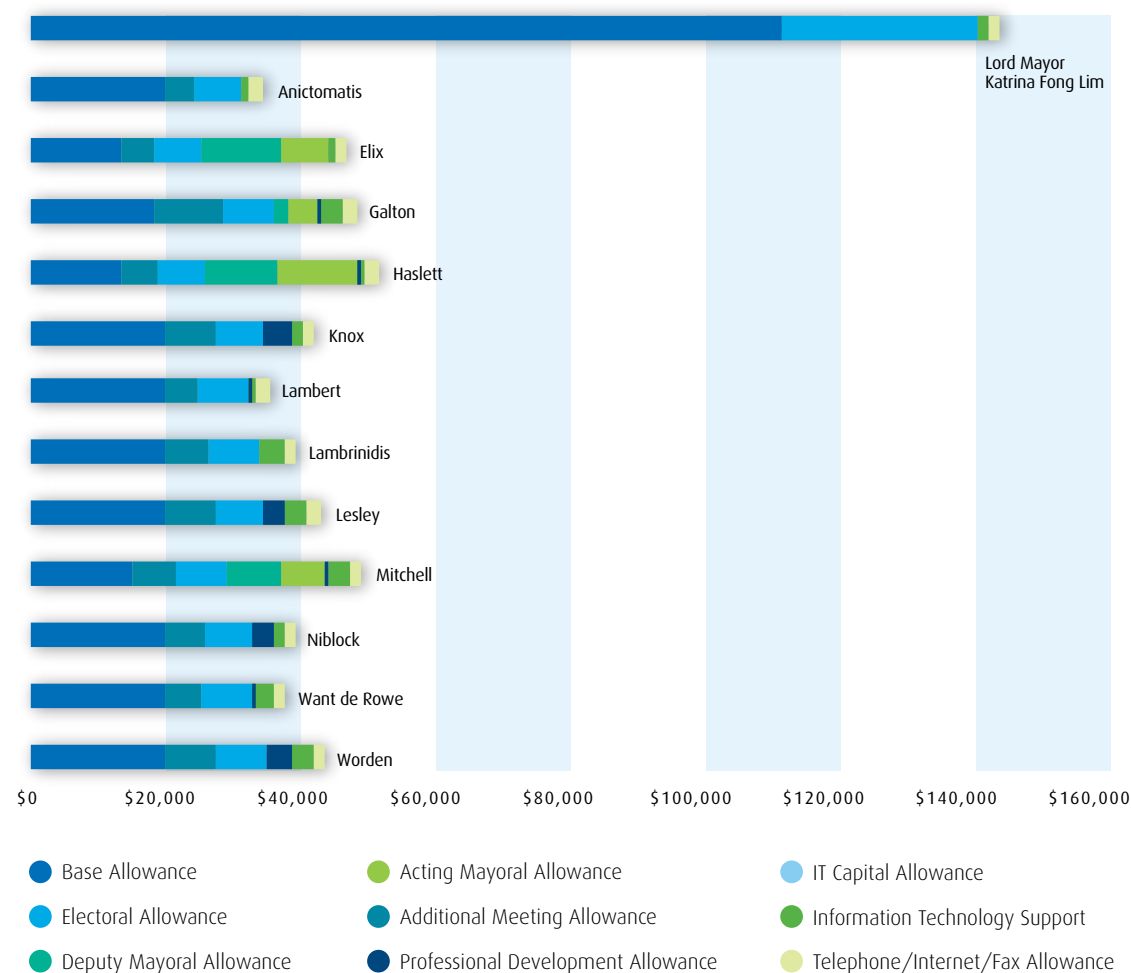
Pursuant to section 71 of the Local Government Act 2008, a member of the Council is entitled to be paid an allowance that is set at a fixed rate, subject to the guidelines issued by the Minister.

The Local Government Act also provides for differential allowances for the principal member (i.e. Lord Mayor) and the deputy principal member (i.e. Deputy Lord Mayor).

At the City of Darwin the Deputy Lord Mayor position is filled on a rotational basis with each Elected Member fulfilling a four-month term over the life of the Council. The allowance amount is paid as a daily rate of \$112.66 calculated by dividing the annual base allowance amount by the number of days in the year.

Pursuant to sections 3 and 9 of the Local Government Act 2008 Guidelines, the principal member (i.e. Lord Mayor), the deputy principal member (i.e. Deputy Lord Mayor) and acting principal members are not entitled to claim an additional paid meeting allowance.

#### 2012/2013 Total Allowances - Lord Mayor and Aldermen



Note: Professional Development Allowance amount only includes amounts paid directly to the elected member and to external suppliers.







### 2012/2013 Meeting Attendance – Ordinary Council Meetings

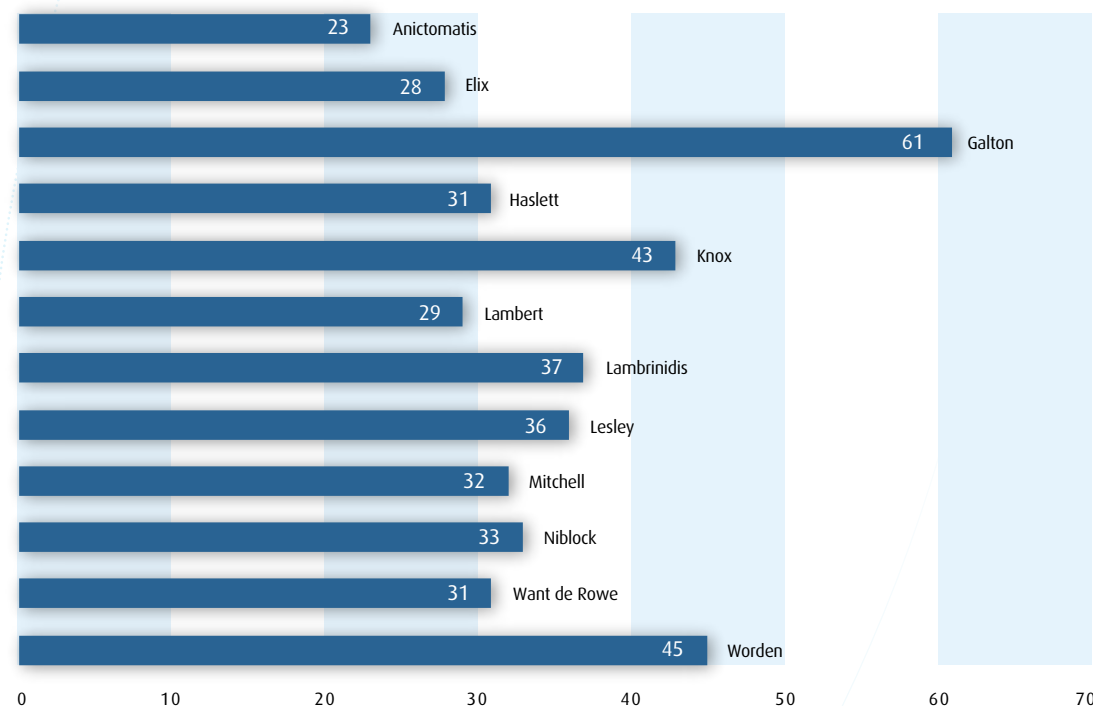
Elected Member	Ordinary Meetings
Lord Mayor, Katrina Fong Lim	21
Ald Jeanette Anictomatis	17
Ald Bob Elix	22
Ald Helen Galton	17
Ald Gary Haslett	22
Ald Robin Knox	22
Ald Garry Lambert	14
Ald George Lambrinidis	21
Ald Robyn Lesley	18
Ald Allan Mitchell	21
Ald Simon Niblock	22
Ald Rebecca Want de Rowe	18
Ald Kate Worden	21





Extra meeting allowances are paid in accordance with Council Policy and Ministerial Guidelines. Extra meetings include Council Committee and Advisory Group meetings and representation on external organisations such as the Local Government Association of the Northern Territory (LGANT).

Additional paid meetings for Aldermen 2012/2013



City of Darwin Civic Centre

## Council Committees

The City of Darwin has four Standing Committees which govern Council's operational activities. There is also the Town Planning Committee, comprising all Elected Members, which provides strategic direction to council and endorsement of development applications.

There are also a range of Advisory Committees which provide valuable guidance to Council. Council also has representation on a wide range of external Committees and Local Boards.

### Standing Committees

Administrative Review  
Community and Cultural Services  
Corporate and Economic Development  
Environment and Infrastructure

### Committee of the Whole

Town Planning Committee

### Advisory Committees

Arts and Cultural Development  
Bombing of Darwin and Military History  
CBD Car Parking  
Climate Change and Environment  
Disability  
Risk Management and Audit  
Youth Advisory Group (YAG)

### Community Committees

Ambon Sister Cities Community Meeting  
Anchorage Sister Cities Community Meeting  
Dili Sister Cities Community Meeting  
Haikou Sister Cities Community Meeting  
Kalymnos Sister Cities Community Meeting

### City of Darwin Representatives Appointed by Local Government Association of the Northern Territory (LGANT)

Aboriginal Peak Body for Children, Youth and Families in NT – Working Group  
Administration and Legislation Advisory Committee  
ANZAC Centenary NT Advisory Committee  
Code of Conduct Disciplinary Committee  
Crime Stoppers NT Board Committee  
Human Services Training Advisory Council (HSTAC)  
Local Government Association of the Northern Territory Executive Office (LGANT)  
NT Place Names Committee  
NT Regional Development Australia Committee (RDA)  
NT Water Safety Council  
Public Library Advisory Committee

### Outside Committees with City of Darwin Appointed Representation

Animal Welfare Advisory Committee  
Capital City Committee  
Casuarina Coastal Reserve  
Council of Capital Cities Lord Mayors (CCCLM)  
Council of the Ageing NT Board of Management (COTA)  
Darwin Performing Arts Centre Ltd (Trading as Darwin Entertainment Centre)  
Development Consent Authority (DCA)  
Festival of Darwin  
Immigration, Detention Centre, Community Consultation Committee  
Rapid Creek Catchment Advisory Committee  
Top End Regional Organisation of Councils (TOPROC)  
Tourism Top End





Elected Member	Representation on Committee
Lord Mayor Katrina Fong Lim	Administrative Review
	Bombing of Darwin and Military History (Chairman)
	Capital City Committee
	CBD Car Parking (Chairman)
	Community and Cultural Services
	Corporate and Economic Development
	Council of Capital Cities Lord Mayors
	Environment and Infrastructure
	Top End Regional Organisation of Councils
	Town Planning
Alderman Jeanette Anictomatis	Administrative Review
	Administration and Legislation Advisory Committee (LGANT Rep)
	Corporate and Economic Development
	Development Consent Authority NT (Alternate)
	Haikou Sister City
	Local Government Association of the NT (Municipal Member)
	Risk Management and Audit
	Town Planning
Alderman Bob Elix	CBD Car Parking
	Dili Sister City
	Disability (Alternate)
	Environment and Infrastructure (Chairman)
	NT Water Safety (LGANT Rep)
Alderman Helen Galton	Town Planning
	Arts and Cultural Development (Chairman)
	CBD Car Parking
	Community and Cultural Services (Chairman)
	Human Services Training Advisory Council (LGANT Rep)
	Local Government Association of the NT (Vice President)
	Northern Immigration Detention Centre Community Consultation
	Top End Regional Organisation of Councils (Alternate)
	Tourism Top End
Alderman Gary Haslett	Town Planning (Chairman)
	Administrative Review
	Bombing of Darwin and Military History
	Corporate and Economic Development
	Dili Sister City
	Haikou Sister City
	Town Planning

Elected Member	Representation on Committee
Alderman Robin Knox	Anchorage Sister City
	Capital City Committee (Alternate)
	CBD Car Parking
	Climate Change and Environment
	Community and Cultural Services
	Development Consent Authority NT
	Town Planning
Alderman Garry Lambert	Administrative Review
	Ambon Sister City
	CBD Car Parking
	Code of Conduct Disciplinary Committee (LGANT Rep)
	Corporate and Economic Development
	Darwin Performing Arts Centre Ltd T/A Darwin Entertainment Centre
	Development Consent Authority NT
	NT Settlement Committee
	Town Planning
Alderman George Lambrinidis	Youth (Alternate)
	Climate Change and Environment (Chairman)
	Crime Stoppers NT Committee
	Environment and Infrastructure
	Kalymnos Sister City
Alderman Robyn Lesley	Town Planning
	Aboriginal Peak Body for Children, Youth and Families in NT – Working Group (LGANT Rep)
	Administrative Review (Chairman)
	CBD Car Parking
	Capital City Committee
	Corporate and Economic Development (Chairman)
	Public Library Advisory Committee (LGANT Rep)
	Risk Management and Audit
	Top End Regional Organisation of Councils
Alderman Allan Mitchell	Town Planning
	Ambon Sister City
	ANZAC Centenary NT Advisory Committee (LGANT Rep)
	Bombing of Darwin and Military History (Alternate)
	Community and Cultural Services
	Council of the Ageing NT Board
	Disability
	NT Place Names (LGANT Rep)
	Town Planning



Elected Member	Representation on Committee
Alderman Simon Niblock	CBD Car Parking
	Environment and Infrastructure
	Festival of Darwin
	Town Planning
Alderman Rebecca Want de Rowe	Animal Welfare Advisory (LGANT Rep)
	CBD Car Parking
	Community and Cultural Services
	Kalymnos Sister City
	Town Planning
	Youth Advisory Group
Alderman Kate Worden	Anchorage Sister City
	Arts and Cultural Development (Alternate)
	Environment and Infrastructure
	Rapid Creek Catchment Advisory Committee
	Town Planning

### Risk Management and Audit Committee

The Risk Management and Audit Committee advises Council and met four times during the year. Its role is to assist Council to achieve best practice corporate governance by monitoring the effectiveness of management's risk management and internal control framework across the Council's operations.

The members of the Risk Management and Audit Committee during the year were:

- Mr Iain Summers (Chairman)  
*B. Comm Grad Dip Mngt Psych, FCA, FCPA, FAIM, FAICD*
- Mr Craig Spencer  
*MBA, Grad Dip Risk Management*
- Alderman Robyn Lesley (Chairman of Corporate and Economic Development Committee)
- Alderman Jeanette Anictomatis

The committee approved the implementation of the 2012/2013 - 2014/2015 Internal Audit program.

The Chief Executive Officer, General Manager Corporate Services and the Risk and OHS Advisor attend all meetings. Other senior staff are invited to attend when required to present reports to the Committee.

Council engaged the services of professional firms to undertake a number of audits during the year. Audit reports received and adopted by the committee included:

- Occupational Health and Safety Management System
- Risk Management Framework
- Purchasing and Procurement

It was pleasing to note that a number of outstanding recommendations were implemented during the year. Among the more noteworthy were:

- recommendations arising from the Financial Sustainability Review
- review of fraud management arrangements
- Audit Committee performance evaluation and education program
- Environmental Management Plan assessment
- introduction of an annual control performance report to the CEO

These revised systems and procedures facilitate the continued development and improvement of the governance systems of Council.

The audited annual financial statements for the preceding year were presented to the committee and there were no matters of a substantial nature that were brought to the attention of the committee by the auditor.

## Professional Development for Elected Members

Each Elected Member of the Council may access up to \$3,334.00<sup>6</sup> (as per the Local Government Act, 2008) to attend appropriate and relevant conferences or training courses. This amount includes all associated costs such as travel, conference fees, meals and accommodation.

Activity / Conference	Venue	Dates	Number of Elected Members attending
National Administrative Law Conference	Adelaide	18/07/2012/ - 20/07/2012	1
Government Sustainability Conference	Melbourne	18/09/2012 - 19/09/2012	1
NT Youth Forum	Darwin	01/10/2012 - 02/10/2012	1
Bikes Futures Conference	Melbourne	17/10/2012 - 19/10/2012	2
Property Council of Australia - State of the Territory Luncheon	Darwin	01/12/2012	4
Succeeding in Leadership	Melbourne	21/02/2013 - 22/02/2013	1
Greencities 2013 Challenge	Sydney	05/03/2013 - 08/03/2013	1
NT Digital and Social Media for Public Relations	Darwin	05/03/2013	1
Tourism Top End Annual General Meeting	Darwin	27/03/2013	1
Future of Local Government National Summit	Melbourne	22/05/2013 - 23/05/2013	1
Australian Institute of Company Directors - Director Training	Darwin	21/06/2013	1



<sup>6</sup> Per the 2012/2013 guidelines set by the Minister in accordance with Section 71 of the Local Government Act.



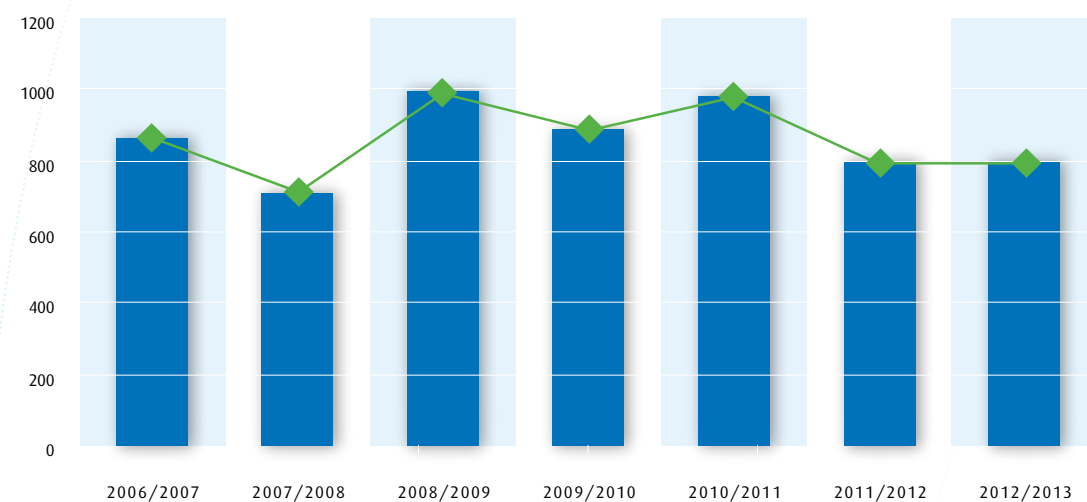




# Council Decisions

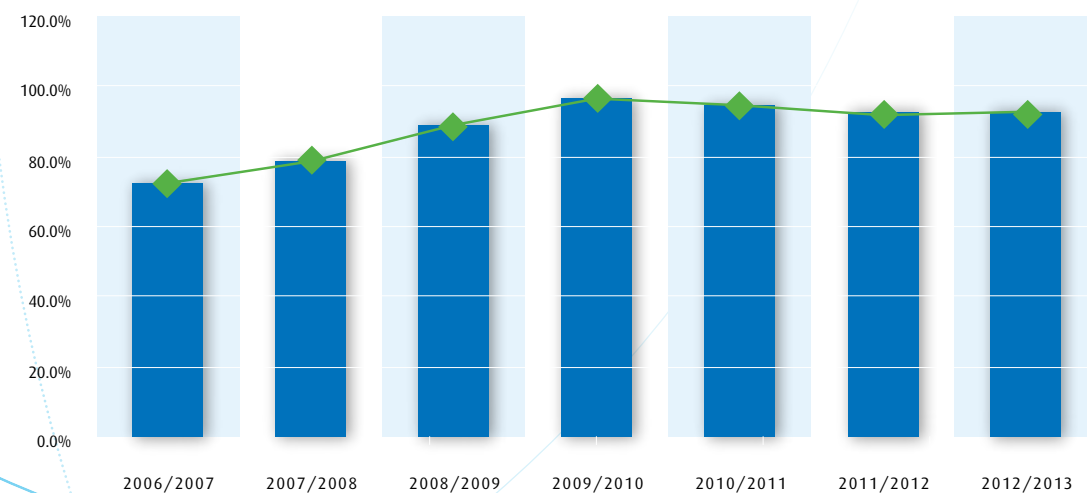
As shown below, 2012/2013 was another busy year for the Elected Members and Council staff with 787 decisions recorded which is consistent with the previous year.

Number of Council Decisions



Throughout the past few years Council has focussed on governance specifically in relation to openness and transparency. In 2012/2013 7.1% of decisions were required to be made in confidence compared to 27.5% in 2006/2007.

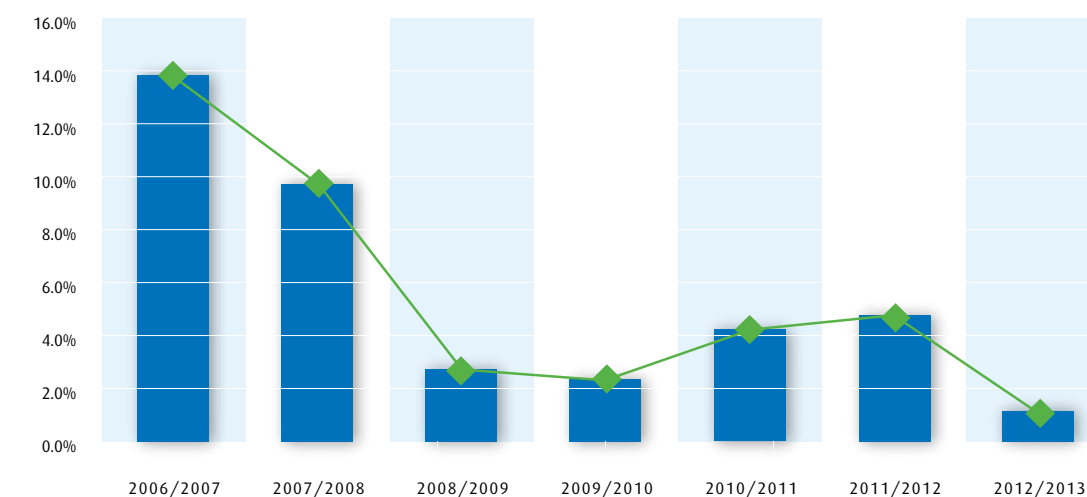
Percentage of Open Council Decisions (prior to any transfer from confidential)



An indicator of openness and transparency is the percentage of Open Council decisions prior to any transfers from Confidential. As clearly identified in the above graph improvements have been made each year since 2006/07.

It must be noted that there will always be matters that must be considered in confidence. There are a number of reasons why decisions must be confidential such as a decision involving personal circumstances of a resident or ratepayer. If the information was publicly disclosed it could be likely to cause commercial prejudice or confer an unfair commercial advantage on any person. Please refer to Section 65 (2) of the Local Government Act and Regulation 8 of the Local Government (Administration) Regulations for further details.

Percentage of Council Decisions Retained in Confidential



Another indicator of openness and transparency is the percentage of decisions retained in confidential. As this graph indicates, significant improvements have been made since 2006/2007 to a record low in 2012/2013 of just 1.1% of decisions required to remain in confidential.



Aldermen celebrating Christmas in the City





# Our Organisation



## Organisational Chart







**Brendan Dowd**  
Chief Executive Officer

The Chief Executive Officer is responsible for the delivery of Council's strategy, policies and programs. As Chief Executive Officer, Brendan has overall responsibility for Council's \$89 million operating and \$26 million capital expenditure and Council's 336 permanent full time equivalent staff.

Brendan has over 30 years' experience in Local Government, in particular twelve years with the City of Darwin comprising seven years as the Director of Technical Services and five years as the Chief Executive Officer.

Brendan has a Bachelor of Engineering (Civil), a Master of Business Administration, a Graduate Diploma in Municipal Engineering, a Company Directors Diploma and has completed the Senior Executive Program at the Melbourne Business School – University of Melbourne and the Excellence in Local Government Leadership Program at the Australian and New Zealand School of Government. In addition, Brendan is a Fellow of the Australian Institute of Management and a Fellow of the Institution of Engineers Australia.



**John Banks**  
General Manager  
Community and  
Cultural Services

John has over 30 years' experience in Local Government including 23 years at executive level across a range of functions. John has a Bachelor Applied Science (Env.Health); Master Degree of International Management, Graduate Diploma Occupational Health and Safety Management is a Certified Safety Practitioner and is a Fellow of Local Government Managers Australia.

John's department includes 88 full time equivalent staff and \$13.5 million operating and capital expenditure.



**Diana Leeder**  
General Manager  
Corporate Services  
(Feb – Jun 2013)

Diana re-joined the team at the City of Darwin in February after ten years at Territory Government level. Prior to that she had more than 25 years local government experience at a senior level. Diana has a Bachelor of Arts, Master of Letters and Doctor of Philosophy in addition to a Company Directors Diploma, Graduate Diploma in Urban and Regional Planning and librarianship qualifications.

Diana is responsible for 60 permanent full time equivalent staff and \$29.8 million operating and capital expenditure.



**Frank Crawley**  
General Manager  
Corporate Services  
(Jul 2012 – Jan 2013)

Frank joined the team at the City of Darwin in 2002 and had been working for Local Governments for more than 30 years. Frank holds a Bachelor of Social Science Human Resource Development and an Associate Diploma in Business Studies. He is a certified professional member and Board Member of the Australian Human Resources Institute NT Division, an Associate Fellow of the Australian Institute of Management and a member of the Australian Institute of Company Directors and the Australian Computer Society. He represented Council on the NT Local Government Administration and Legislation Advisory Committee and was Chairman of the Darwin Performing Arts Centre (Darwin Entertainment Centre).



**Luccio Cercarelli**  
General Manager  
Infrastructure

Luccio has been with the City of Darwin since December 2008. Luccio brings with him 22 years of experience in Local Government. Luccio has a Bachelor of Business, an Associate Diploma Engineering (Civil) and a Diploma in Local Government Administration.

Infrastructure is Council's largest department with 172 permanent full time equivalent staff and total expenditure of \$65 million in operating and capital expenditure.



**Mark Blackburn**  
Executive Manager  
Office of the  
Chief Executive

Mark has been a member of the City of Darwin team since July 2010, after spending six years in Local Government in the Northern Territory (Alice Springs Town Council and City of Palmerston). Mark also has extensive experience in other tiers of government in Victoria. Mark holds a Bachelor of Applied Science and a Graduate Diploma in Business Administration.

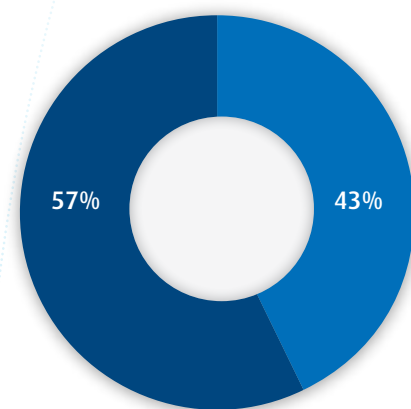
Mark is responsible for 12 permanent full time equivalent staff and \$8.9 million operating and capital expenditure.



Employee Numbers

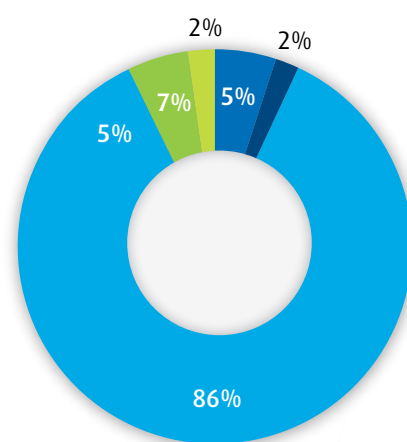
Council employs 336 permanent full time equivalent employees, including 19 part-time employees and 8 trainees. Of these employees, 43% are female and 57% are male.

Employees by Gender (as at 30 June 2013)



● Female  
● Male

Employees Status by Tenure (as at 30 June 2013)



● Contract  
● Limited Tenure  
● Permanent full-time  
● Permanent part-time  
● Trainee

Industrial Disputes

There were four industrial disputes for 2012/2013 with one matter referred to the Fair Work Commission which was later withdrawn, one matter with the Anti-Discrimination Commission which was withdrawn and two further matters relating to disputed Workers Compensation Claims which were upheld.

Personal Leave

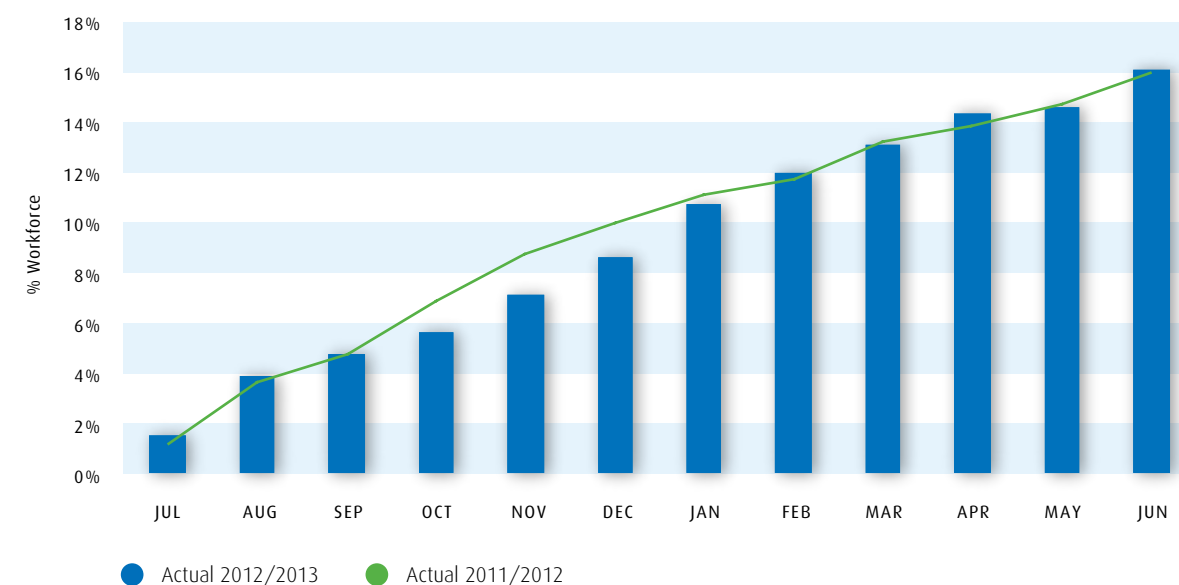
On average, employees used 13 days personal leave, which is the same as last financial year. Personal leave consists of sick leave, family leave and carers leave.



Recruitment and Staff Turnover

54 employees terminated their employment, equalling a staff turnover rate of 16% for the year which is unchanged from the previous period. As identified further within this report, this thereby achieves Council's target of less than 20%. The average turnover rate of the Northern Territory Public Service is currently 23%<sup>7</sup>.

Total Employee Turnover (Percentage of Workforce)



Staff Counselling

Council maintained its agreement with an external organisation to provide employee counselling. Employees were able to access free confidential counselling services for any situation that impacted on their personal or working life. 120 sessions were conducted for employees in the period, covering all aspects of counselling: vocational, interpersonal difficulties, occupational health, individual problems, addictive behaviour and family and relationship problems.

Training and Development

Training and Development was provided to City of Darwin employees across a broad range of subjects to assist with their skills and knowledge to improve performance, conform to Work Health and Safety legislative standards and to assist with future career development.

The average net dollar value per employee was \$46 and the average hours spent in training was 2.2 hours per employee.

External, Nationally Accredited training contributed 60% of all training carried out with the remaining 40% being attributed to training delivered in-house. Work Health and Safety Training contributed to 42% of all training delivered, followed by administrative training (16%) and VET training (13%), with the remaining 29% broken into smaller categories.

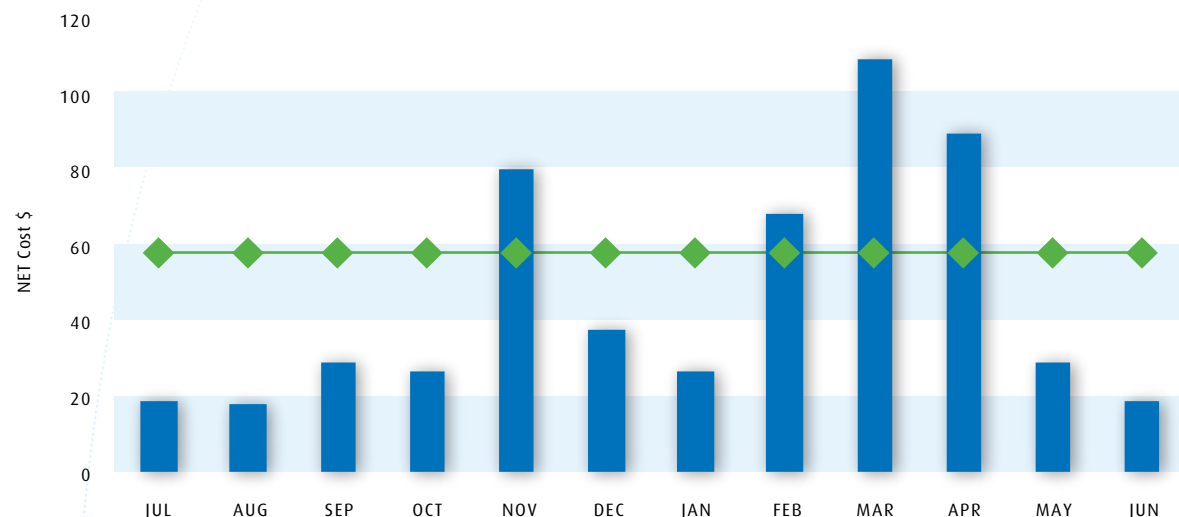
In terms of departmental breakdown of training delivered, 44% of training was received by the City of Darwin's Infrastructure Department, 36% by Community and Cultural Services, 15% by Corporate Services and the remaining 5% being attributed to the smaller Office of the Chief Executive employees.

<sup>7</sup> 2011/2012 "Separation Rate" as quoted in the Office of the Commissioner for Public Employment, State of the Services Report.





Net Direct Training Cost Per Employee 2012/2013



● Actual Net Direct Cost ● Performance Target

Note: Total training cost includes actual payment to training providers, internal cost for delivering in-house

### Local Government Managers Association (LGMA) Challenge

The City of Darwin emerged winners in the 2013 Local Government Management Challenge Northern Territory division.

The team consisted of staff from across all sectors of Council, including Community Development, Town Planning, Finance, Communications and Marketing, Employee Relations and Libraries.

The LGMA Management Challenge is a sophisticated development program that is designed to develop skills in effective team processes, issue resolution and situational leadership for all team members.

The team members showed great determination, leadership and team work to win this challenge under the pressures of the competition.

The competitiveness in the NT division of the LGMA Challenge reflected the calibre and commitment of people who work in local government in the Northern Territory.

The team went on to Melbourne to compete in the national finals in June where they took out third place. Third place is an exceptional outcome considering they were competing against the best of local government councils across Australia and New Zealand.

### Workforce Wellbeing Committee

Council's staff representatives from each Department come together to plan and facilitate activities and programs that aim to improve the health and wellbeing of our workforce.

Operating since 2009, the Committee of 10 staff work together to deliver a range of health and wellbeing initiatives that include prevention, education and work life balance.

This financial year, the Committee hosted yoga programs, a specialist insomnia management education session, QUIT programs, a workforce wide skin cancer check program and Tai Chi, to name a few.



City of Darwin LGMA team



Rapid Creek Markets

## Corporate Compliance

*The City of Darwin strives to achieve compliance not only with the Local Government Act and Regulations but with all of the relevant pieces of legislation that affects the Council operations.*

Council has a number of internal processes in place to ensure compliance such as the Risk Management and Audit Committee, the Risk Management Framework and Control Self Assessments.

### Electoral Review

Pursuant to Section 23 (c) of the Local Government Act, the City of Darwin completed a review of constitutional arrangements for electoral representation in 2011.

The overall recommendation from this review was an adjustment of the ward boundaries to ensure an equitable balance of electors. The Minister approved this recommendation in November 2011 with ward boundaries adjusted in time for the 2012 Local Government Elections.

As identified within the City of Darwin's 2013/2014 Municipal Plan, funds have been set aside to conduct the next review of constitutional arrangements for electoral representation which will commence in early 2014.

### Planning and Budgeting

Income for the City of Darwin is generated by a combination of rates, Federal Government grants, NT Government grants and subsidies, services fees and charges and penalties. Council has 31,823

rateable properties and an operating budget of approximately \$89 million. The City of Darwin is a corporate body. Formal budgets are prepared every year and the rates are set in July as per the requirements of the Local Government Act.

Program budgets provide information on the service and costs associated with each individual program. Full sets of budget papers are available for public scrutiny in Council's four libraries, on the website and at the Civic Centre.

The goal of the City of Darwin is to improve the quality of life of the Darwin community. Community participation and consultation are high priorities on every agenda and Council works hard to keep the community informed of its intentions and matters under consideration.

The City of Darwin's management planning process involves four layers:

- a ten-year Strategic Plan (the big picture)
- a four year Corporate Plan (currently under development)
- an Annual Business Plan (the budget)
- subsidiary plans (the detail)

These plans help monitor performance and include review methods to ensure agreed aims are achieved.





Face painting in the parks

## Finance, Information Technology, Records Management and Human Resource Systems

The governance of City of Darwin is supported by integrated finance, information technology, records management and human resources systems.

Project Area	Achievements for 2012/2013
Finance	<ul style="list-style-type: none"> <li>Long Term Financial Plans 2012-2022 (September 2012) and 2013-2023 substantially completed by 30 June.</li> <li>Financial Statements 2011/2012 delivered on time with clear audit opinion.</li> <li>Annual budget delivered to tight deadlines by a substantially new finance team.</li> <li>Rating levy and recovery has met all requirements and continues exceed industry benchmarks.</li> </ul>
Information Technology	<ul style="list-style-type: none"> <li>Approximately 250 Desktops and Notebook computers rolled out to staff across six (6) locations.</li> <li>All new Standard Operating Environment (SOE) applications including custom builds of Windows 7, Office 2010, Adobe 11, AutoCAD 2013, Exponare 5.</li> <li>Completed installation of new backup generator and uninterruptable power supply (UPS) for Information Technology systems.</li> <li>Implementation of new Mobile Devices and Pin-Force System for the Regulatory Services Section.</li> <li>Implementations of new mobile data collection devices and electronic based Pronto Forms.</li> <li>Continued work on Council's Information Technology Disaster Recovery Plans and Network.</li> </ul>
Property	<ul style="list-style-type: none"> <li>Managed over 120 leases, licenses, permits and agreements.</li> <li>Managed permits for four Community Markets including Mindil Beach Sunset Markets.</li> </ul>
Human Resources	<ul style="list-style-type: none"> <li>Initiated Flexible Working Group to consider compressed work hours and new initiatives around flexibility as per commitment in the 2011/2014 Certified Agreement.</li> <li>Launched new Careers Website for improved access by applicants and the management of applications.</li> <li>Provided ongoing support of the Workforce Wellbeing initiatives such as Yoga Classes, Flu Shots, Skin Checks and Adult Learning Workshops.</li> </ul>

## Information Act

Council responded to four information access requests in 2012/2013 as per table below.

Applications under the Information Act	2012/2013
Applications outstanding at the start of the year	0
Applications to access personal information	3
Applications to access Government Information or mix	3
Accepted applications withdrawn	0
Unaccepted applications	0
Accepted applications finalised	6
Open Applications at end of year	0

## Compliance with Part 9 of the Information Act (Records and Archive Management)

The City of Darwin has always strived to maintain a good level of compliance. To support this in the future a project has been scoped during 2012/2013 to identify areas where compliance with Part 9 of the Act can be progressed.





**Through its leadership the City of Darwin is committed to evolving with a united purpose to achieve the community's vision for the future.**

The Council delivers services through more than 46 programs which reflect the nature and standard of service the public of Darwin demand. In addition to these programs, Council regularly reviews and implements new projects and programs to meet the changing needs of our community.

### **Vision**

Darwin is a friendly, cosmopolitan, growing city where local people and visitors enjoy our unique lifestyle. The *Evolving Darwin: Towards 2020 Strategic Plan* vision reflects our enviable tropical lifestyle and the opportunities and choices we enjoy now and will build on into the future.

The vision for the City of Darwin is:

*A tropical, liveable city that creates opportunity and choice for our community.*

### **Mission**

Council will work with the community to maintain and promote the City of Darwin as the tropical capital of the Northern Territory, offering opportunities and a vibrant lifestyle for our residents and visitors.







City of Darwin staff

## Goal 1

## Collaborative, Inclusive and Connected Community

Council encourages social inclusion, enabling individuals to stay connected through activities that support and promote community harmony and build community capacity.

### Measures of Success

Indicator	Unit	Target	Actual	Result
Number of community groups or organisations supported (e.g. in-kind, advocacy, facilitation, financial)	#	100	129	<div><div></div><div></div><div></div><div></div></div>
Rates income provided back to the community via community grants or sponsorships per annum	%	4.50	3.12	<div><div></div><div></div><div></div><div></div></div>
Total 'hits' per year to Council's website	#	300,000	340,399	<div><div></div><div></div><div></div><div></div></div>
Total number of on-line payments made via Council's e-services	#	14,500	16,092	<div><div></div><div></div><div></div><div></div></div>
Overall Performance	%	100.00	105.69	<div><div></div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving Goal 1.



Introduction	Overview	Goal 1 - Collaborative, Inclusive and Connected Community	Goal 2 - Vibrant, Flexible and Tropical Lifestyle	Goal 3 - Environmentally Sustainable City	Goal 4 - Historic and Culturally Rich City	Goal 5 - Effective and Responsible Governance	Financials
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## Graffiti Management

Following the successful 'fee for service' model for graffiti removal from selected Northern Territory Government assets, the Service Level Agreement continues with more than 35 Northern Territory Government assets included. This partnership approach allows for rapid removal in a more coordinated manner and is in addition to the City of Darwin's rapid graffiti removal program which saw 694 incidents of graffiti vandalism recorded and responded to throughout 2012/2013. This represents a decrease of over 22% on the number of incidents reported in 2011/2012.

On average, throughout 2012/2013 Council took 1.9 days to acknowledge incidents reported and 11.4 days to close/remove the incident of graffiti.

Council continues to report all incidents of graffiti vandalism to the Northern Territory Police for inclusion in the graffiti intelligence database.

## Walkways

Council continues to provide and maintain a walkway network as part of a wider network that facilitates movement of pedestrian and cyclist traffic across the municipality. In line with Council's Walkway Policy (Policy No 056) in 2012/2013 Council has been working closely with residents, relevant authorities and stakeholders to ensure walkway amenity is adequate and safe for all users.

In response to a request from the Wagaman Residents Committee, a mural upgrade was undertaken in Walkway 81 (Trower Road to Amsterdam Circuit, Wagaman). Local artist, David Collins worked with the students of Wagaman Primary School to develop a new and invigorated design. Students participated in the painting of the mural on 12 - 13 June.

<sup>8</sup> Due to the recent change of Federal Government, the outcome of this grant application is still unknown.

## Community Safety

The City of Darwin continues to participate and partner in activities that contribute to a safer Darwin, and has worked on the following initiatives throughout 2012/2013:

- Involvement in problem solving plans for anti-social behaviour hot spots and issues across Darwin in collaboration with State and Federal Government Agencies and Non Government Organisation service providers
- Dissemination of community safety intelligence through formal networks to assist with service delivery
- Participation in the implementation and monitoring of a Liquor Accord for the Casuarina Business precinct in conjunction with business owners and the Northern Territory Government
- The use of Crime Prevention Through Environmental Design (CPTED) audits of Council infrastructure to improve community safety to built environs
- Participation in the implementation of recommendations from the Casuarina Business Precinct Stakeholder CPTED Review.
- Hosted the National Local Government Drug and Alcohol Committee Stakeholder Forum
- Participation in the Safe Streets Audit project undertaken by the Northern Institute
- Applied for grant funding through the National Crime Prevention Fund to install LED lighting in footpaths and roadways at 12 hotspot areas.<sup>8</sup>

Children's Services Trainees Graduation

# Family, Children and Youth Activities

## School Civic Visits

Council facilitates 'School Civic Visits' for primary school as well as middle school students to assist teachers to meet their curriculum requirements in the area of Governance. Various Council staff attend as 'guest speakers' to meet a specific class requirement.

A short film and resources have been developed to provide Civics program participants with some key facts and figures pertinent to local government, City of Darwin, its role, decision making processes and community participation avenues.

## Community Centres

The City of Darwin has three Community Centres that support a diversity of social, recreation, cultural and leisure activities to benefit the local community. The Centres are located at Malak, Nightcliff and Lyons and accessed by hundreds of community groups each year.

Council is investigating options to reduce the internal temperature of the Nightcliff Community Centre Hall facility through a range of environmentally sustainable options.

## Child Care Centres

Council sponsors seven Child Care Centres through the provision and maintenance of the buildings. Council provide building maintenance and inspections. City of Darwin also assists the Centres in obtaining grants from the Northern Territory Government and Australian Government for capital upgrades, and project manages the works when applicable. Council convenes network meetings with Centre Directors to facilitate capacity building, including the development of robust governance and peer networking and attends management committee meetings as required to represent Council's interests as centre sponsor and building owner.

## Fun Bus

The Fun Bus is an initiative of the City of Darwin with support from the Northern Territory Government. The Fun Bus delivers high quality mobile playgroup services for children 0 to 5 years, their parents and carers. The Fun Bus provides a valuable mechanism for parents and carers to come together, share ideas and experiences and develop new friendships in an informal friendly setting while the children learn and recreate through play experiences.

The Fun Bus operates five mornings a week in parks and reserves during the Dry and indoors in Council's Community Centres during the Wet, for 46 weeks annually between February and December.

The Fun Bus has hosted a number of special events and activities over the past year supporting a vibrant community life. Special celebratory activities include Child Protection Week, National Children's Week, Harmony Day, National Families Week and National Reconciliation Week.

Council implemented its *Disadvantaged Job Seeker Initiative* that sees the attachment of two Children's Services traineeships to its Children and Family Services program. The Children's Services trainee's successfully completed their 12 months Children's Services traineeship and attended their Graduation Ceremony at Batchelor Institute of Indigenous Tertiary Education.







### Fun in the Parks

The Fun in the Parks program provides free school holiday activities for primary school aged children. Held at various ovals and parks around the municipality, the program operates three mornings a week during school holidays with a diverse range of activities on offer every holiday period. The Fun in the Parks has collaborated with Corrugated Iron Youth Arts 'Snap it up' program and Territory Child Care Group throughout the year.

The Fun in the Parks also supports a large number of community events, such as Royal Darwin Show, City Library Reading Hour, RAAF Family Christmas, Christmas in the Mall, Christmas for Kids, Richardson Ward Family Fun Day, Jingili Water Gardens Orchard, Malak Community Event, FREEPS, Safety House Family Fun Day and the Mothers' Day Fun Run.

The Fun in the Parks trailer has been replaced with a new trailer with shelving, outside bench, shade and a ramp with new external artwork.

### National Children's Week

National Children's Week is an annual event celebrated during the last week of October. Children's Week celebrates the right of children to enjoy childhood and provides a special time for children to demonstrate their talents, skills and abilities.

National Children's Week was launched on Friday 19 October at Council's Civic Centre. Darwin's Lord Mayor officially opened the inaugural Celebrating Childhood Art Exhibition which saw over 100 pieces of art exhibited in Council's Community Art Space and launched National Children's Week in conjunction with NAPCAN.

Council, in collaboration with Early Childhood Australia – NT Branch and Territory Childcare Group hosted two key Children's Family Fun events during National Children's Week. The Jingili Water Gardens event for children 0-5 years and their

families attracted approximately 800 – 1,000 people throughout the morning. A total of 32 organisations attended with additional activities, information displays, along with a number of paid entertainment providers. The Leanyer Recreation Park for children 5-12 years and their families attracted approximately 500 people with 15 organisations. Both events provided a vibrant and welcoming opportunity for families from all backgrounds to attend a venue where all activities are provided free of charge. It also provides an ideal avenue for organisations to link with families and children.

### Fun and Games Equipment

Council has available 15 unique games and equipment for community events in the Darwin municipality for not-for-profit organisations, community groups, charities and young people for non-commercial events. The equipment provides options to bolster community groups and organisations in their quest to provide affordable and accessible events for the community by the community. The Fun and Games 'In-kind Support' program supported 32 community events during 2012/2013.

### In-Kind Support at Community Events

City of Darwin's Community Services team facilitate, support, promote and showcase Council's commitment to achieving a vibrant and viable community sector in Darwin by supporting and working in cooperation with community organisations and groups. In 2012/2013 City of Darwin provided in-kind support to 66 different community organisations and groups. The in-kind support assisted these organisations and groups with a total of 95 community events and activities.

In 2012/2013 the following events were supported:-

Date of Event	Name of Organisation/Group	Description
June – November 2012	Total Recreation NT Inc.	50% fee waiver for Lyons Community Centre x for 2 hours a week
4 July 2012	Guide Dogs NT	Printing of 200 x colour information brochures
12 July 2012	Department of Children and Families – Carer Family Day	Use of Fun and Games Equipment
14 July 2012	Create Foundation – Teddy Bears Picnic	Use of Fun and Games Equipment
15 July 2012	Darwin Lions Beer Can Regatta Association	Fun in the Parks x 4 staff (3 hours) and 6 units + 2 steps of aluminium staging
4 August 2012	Aboriginal Collation, Engagement and Strategy Unit	2 x Face Painters (2 hours)
5 August 2012	Kawan Ng Cordero (KNC) – Fun Day	Use of Fun and Games Equipment
11 August 2012	Vietnamese Community NT	Hire 5x units aluminium staging + 1 step
11 August 2012	Government House	2 x Face Painters (3 hours)
11 August 2012	Top End Orienteering	Use of Gig Gear
12 August 2012	Darwin Festival – Teddy Bears Picnic	Use of Fun and Games Equipment
21 August 2012	Bangladesh Community	Hire Lyons Community Centre
21 August 2012	Red Cross	Use of Gig Gear
23 August 2012	COTA – Seniors Month Luncheon	Hire of 80 chairs
26 August 2012	Miracle Babies Foundation – Annual Picnic	Use of Fun and Games Equipment
31 August 2012	Probus Club of Darwin Inc	Hire Lyons Community Centre
1 September 2012	Darwin Rock Church	Hire of 8 units aluminium staging
10 September 2012	Darwin Region Indigenous Suicide Prevention Network	Use of Gig Gear
12 September 2012	Corrugated Iron	Use of Gig Gear
13 September 2012	Create Foundation - Life Skills Workshop	Use of Fun and Games Equipment
19 September 2012	Holy Spirit School on behalf of Indigenous Education Workers at Catholic Schools - Us Mob Big Day Out	80 x Steve Abala books and 80 x water bottles for goodie bags
22 September 2012	Casuarina Uniting Church – Centenary Fete	Use of Fun and Games Equipment and use of Face Painting Equipment
25 September 2012	Mission Australia Youth Connections – Shout Out Program	Use of Fun and Games Equipment
27 September 2012	Northern Territory Heritage Advisory Council	Use of Gig Gear







Date of Event	Name of Organisation/Group	Description
28 – 29 September 2012	Cancer Council NT - Relay for Life	Use of Fun and Games Equipment
2 October 2012	Squash NT	Use of Fun and Games Equipment
4 October 2012	Brown's Mart Arts	Use of Gig Gear
6 October 2012	CAREFLIGHT – Teddy Bears Picnic	Use of Fun and Games Equipment
13 October 2012	Darwin Community Arts	Use of Gig Gear
14 October 2012	SIDS and Kids NT – Remembrance Day	Use of Fun and Games Equipment
20 October 2012	National Disability Service	Use of Gig Gear
26 October 2012	Life without barriers – Host a DisabilITEA	Use of Fun and Games Equipment
27 October 2012	Darwin Community Arts	Use of Gig Gear
27 October 2012	RSPCA	Banner Hire fee
1 November 2012	Corrugated Iron	Use of Gig Gear
14 November 2012	Darwin Pride	Banner Hire fee
17 November 2012	City of Darwin – Richardson Ward Family Fun Day	Use of Fun and Games Equipment and 2 x face painters
20 November 2012	Duke of Edinburgh	Use of Gig Gear
29 November 2012	RAAF Base Darwin – Family Christmas Party	One Face Painter
30 November 2012	Member for Nightcliff	Fee waiver of entry and hire fee
30 November 2012	Mitchell St Child Care Centre	Use of Gig Gear
1 December 2012	Corrugated Iron	Use of Gig Gear
2 December 2012	Christmas in Darwin Assoc – Carols by Candlelight	Various Banner Site Fees
6 December 2012	Darwin Community Legal Service	Use of Gig Gear
6 December 2012	Arts Access Darwin	Sponsorship of the NT Arts Access Awards 2012
9 December 2012	Christmas for Kids, Territory Childcare Group	2 x Face Painters (2 hours)
9 December 2012	Create foundation	Use of Fun and Games Equipment
14 December 2012	D and R Community services - Aged and Disability Christmas party	Use of Fun and Games Equipment
19 December 2012	Natasha Marciniak/ The Shak - Young Humanitarians Amazing iRace	Use of Fun and Games Equipment
28 December 2012	Serco – Natalie Mendez - School Holiday Program	Use of Fun and Games Equipment
7, 16, 23 and 24 January 2013	Sanderson Middle School – Holiday Program for Asylum Seeker Children	Use of Fun and Games Equipment
25 January 2013	Corrugated Iron Youth Arts	Use of Gig Gear
26 – 27 January 2013	Heineken Hottest 7s	Installation of street light banners



Date of Event	Name of Organisation/Group	Description
9 February 2013	Vietnamese Community NT	Hire 5x units aluminium staging and 1x step
14 March 2013	Darwin Theatre Company - Browns Mart 40th Anniversary Celebrations	Donation of \$500 cash
14 – 18 March 2013	Corrugated Iron Youth Arts	Use of Gig Gear
20 March 13	City of Darwin – Harmony Day	Use of Fun and Games Equipment
23 March 13	International House Darwin – Earth Hour Picnic	Use of Fun and Games Equipment
25 March 2013	Country Women's Association – Pancake Day Fundraiser	Fee Waiver for Nightcliff Community Centre
2 – 7 April 2013	Nightcliff Seabreeze Festival	Gig Gear
4 – 5 April 2013	Sanderson Middle School – Youth Week	Use of Fun and Games Equipment
10 – 13 April 2013	City of Darwin – Youth Week	Use of Fun and Games Equipment
14 April 2013	NT Aids and Hepatitis Council (NTAHC) - Youth Week event	Hire 4 x units aluminium staging + 1 step and use of Gig Gear
22 – 28 April 2013	Tactile Arts	Use of Gardens Oval Banner Site
5 May 2013	Safety House NT – Family Fun Event	Fairy Jill – Face painting (3 hours) and printing flyers x 150 copies
10 May 2013	National Institute of Office Professionals NT	Sponsorship of the National Institute of Office Professional Networking Breakfast
12 May 2013	Life Be in It - Mother's Day Classic Run/Walk Fundraiser National Breast Cancer Foundation.	Fun Bus x 2 staff
17 – 20 May 2013	RSPCA	Gig Gear
19 May 2013	RSPCA – Million Paws Walk	Hire 4 x units Aluminium staging, 1 step, various promotional banner bookings and use of Fun and Games Equipment
21 May 2013	Team Health - Family Week, Mental health awareness	Use of Fun and Games Equipment
25 May 2013	St Marys Parents and Friends Association	Use of Fun and Games Equipment
1 – 2 June 2013	Nursery and Garden Industries NT - Tropical Garden Spectacular	Use of Fun and Games Equipment and Gig Gear
2 June 2013	City of Darwin – Music in the Park, Holzerland Park, Malak	Small generator and barbecue
7 June 2013	St Johns College Darwin	Use of Fun and Games Equipment
16 June 2013	Melaleuca Refugee Centre – World Refugee Day	Hire 10 x units aluminium staging, use of distribution power board, staff labour for labour and plant usage for installing and dismantling aluminium staging and use of Fun and Games Equipment
20 – 21 June 2013	St Vinnies	Gig Gear
24 June – 5 July 2013	Sanderson Middle School - Holiday Program for Intensive English Students	Use of Fun and Games Equipment





## Youth Services

Council's Youth Services work continues to embed authentic youth participation in all aspects of its work with a continued focus on inclusive activities and opportunities that are planned and hosted by and for young people. Council continues to support a traineeship position within Youth Services, which has been instrumental in supporting the engagement of young people in Council activities. Key programs and events that Youth Services have delivered over the past year include the following.

### Youth Advisory Group (YAG)

The YAG has a diverse membership of 15 young people aged between 12 and 20 who meet monthly to inform and advise Council on issues affecting young people. It endeavours to represent the significant number of young people in the community. YAG has provided comment and advice on issues such as Northern Territory Government Youth Boot Camp Initiative, Council's Climate Change Challenge and catering policy development. YAG has also participated in the first NT Youth Conference and supported the Darwin/Dili Sister City Youth Exchange Student program.

YAG also organises a number of dynamic events throughout the year to encourage engagement with young people in the Darwin community. YAG hosted a number of activities to Celebrate National Youth Week including 'World Table Talk' sessions, an African Drumming workshop and Karaoke Happy Hour. YAG also ran a program of activities throughout the year.

## Workshops

### Cartooning with Jeff Raglus

A free holiday workshop for young people was run with Youth Projects by MAMBO cartoonist Jeff Raglus. Four sessions were run over two days, the morning sessions targeting 12-16 year old artists and the afternoons for 17-21 year olds. Pieces created by young artists in the workshop were then used to decorate Council's Youth Activities Kit and the Stage Trailer.

## Media Makers Workshops

The Media Makers workshops were run with a group of young people interested in media and journalism. These workshops ran over three different days. A group of young people learned how to write, edit and produce professional news stories that featured on the GRINDonline website.

### Project LAUNCH

An opportunity was provided for a small group of creative young people to work with local graphic design business Boab Design to explore the LAUNCH logo. Young people worked with the designers to turn the logo into an exciting art form, through activities with projection, dyeing and weaving.

### Youth Traineeship

Council continues to fund a 12-month traineeship in the Youth Services area. This continues to provide opportunities for a young person to learn skills in a range of areas, including managing the GRINDonline website, participating in the Youth Advisory Group, learning event management skills throughout the year as part of the LAUNCH program and graphic design. The trainee also gets the opportunity to work in other areas of the Community Development team, including the Climate Change Challenge, Recycled Arts Festival and Disability Awareness Week. Some of the trainee's projects include the annual Youth Arts Exhibition and the Quiz4Dili fundraiser.

### LAUNCH – National Youth Week

LAUNCH a celebration of youth culture in the Darwin community. At the heart of the City of Darwin's 2013 National Youth Week celebration was LAUNCH - a celebration of youth culture with a program of arts, cultural and recreational activities for young people by young people. It showcased the talents and interests of young people in Darwin and aimed to provide significant opportunities for young people to develop and present their ideas through a variety of activities and forums.

LAUNCH saw the Darwin Entertainment Centre transformed into a colourful, vibrant and engaging hive of activity for the period 10 – 13 April 2013. The foyer, gallery, outdoor stage and studio was abuzz with activities including dance classes with Gary Lang, burlesque performance Tease by Corrugated Iron Youth Arts, a fashion parade with Multicultural Youth NT, Battle of the School Bands, Youth Homelessness Matters Couch Surfing Competition,





one on one theatre performances that made audiences see Darwin in a whole new light, chill out areas and a diverse range of music to suit all tastes including Sticky Fingers, Skarlett and Thelma Plum.

The event was imagined and logistically supported by a team of young people aged 15– 25 years entitled, the City of Darwin's Youth Events Coordinators. In the lead up to the event, the team worked together over a seven week period; learning basic event management, planning, programming, marketing, lighting and sound skills. The Coordinators helped to shape the program, design and marketing, as well as organise and plan how the event would run. Each member of the youth coordination team was also paired with an industry professional that provided guidance, support and advice throughout the program.

Over a four-day period, LAUNCH was delivered at the Darwin Entertainment Centre as part of National Youth Week. Key achievements include:

- Engaged and worked with 25 local community organisations to present different parts of the program.
- Worked with and presented 150 Australian artists, 140 between the ages of 12 – 25 years old.
- Programmed 50 participatory activities for young people and 76 presentation performances of young people's work.
- Supported and trained 7 young people in events management.
- Exposed 2500 audience members and workshop participants to youth culture in Darwin.

### LAUNCH@Bagot

The community of Bagot's young people created LAUNCH@Bagot for the Bagot and broader Darwin community. The young people selected the program and activities, designed the poster with local artists, worked as the crew and acted as the MC's for the stage. The event attracted over 300 people throughout the day and engaged with a range of community services and local artists.

### LAUNCH in the Suburbs – Pop up Gigs

LAUNCH Pop up Gigs grew out of LAUNCH as part of Youth Week aiming to take youth culture to the suburbs with one day pop-up events in suburbs across Darwin. In 2012/2013 we hosted our inaugural pop up at Moil Park with a line-up of local and national young emerging artists. This program also employs young people in all aspects of the event including programming, logistics and technical aspects.

### LAUNCH Youth Events Training

The Youth Events Training Program was first rolled out in the lead up to LAUNCH as part of Youth Week. The training was created and facilitated in partnership with Happy Yess, Darwin Visual Arts Association, Darwin Festival, Brown's Mart Theatre, Artback NT, Mission Australia and Music NT. These organisations provided a mentor for each individual youth coordinator, as well as supported the facilitation of various sessions providing events expertise and industry advice.

The training that was undertaken over seven weeks and touched on:

- Event Management
- Programming
- Marketing
- Risk and OH&S
- Sound and Lighting
- Audience Development
- Scheduling

Each Coordinator came to the training with different interests, skills, personal strengths and weaknesses. This in turn presented a diversity of opinions, experiences and skills for the team to draw on. It was also important that the training was responsive and flexible in order to accommodate all Coordinator ideas.

Another mode of the training was also undertaken in the lead up to LAUNCH@Bagot. This program occurred over three months – two months in the



lead up to LAUNCH@ Bagot and then one month post this to build on these skills for Bagot Festival.

The training had a number of different streams to support diverse age groups and interests including:

- Basic technical sound and stage management skills
- Music Rehearsal processes mentoring
- Digital Music – Beat Making Workshops
- Visual Arts workshops to create marketing material and design elements

Twenty young people within the Bagot community undertook the training and this opportunity meant that two young people were employed for other events based on their training and the twenty young people participated in broad community projects as part of Bagot Festival.

### National Student Leadership Forum

The National Student Leadership Forum is an opportunity for young people (aged 18-26) to discuss the significance of faith and values as foundations for effective leadership. The Lord Mayor provided the opportunity for two exceptional young leaders from Darwin to attend the four day forum in Canberra, where they met with national leaders including the Prime Minister and participated in a series of challenging workshops and community development projects.

### GRIND

GRINDonline is Darwin's for youth, by youth online magazine, an award-winning youth voice project created entirely for young people by young people. GRIND's aim is to showcase the positive contribution young people make in the community as well as act as a central hub for youth news and opinion.

Genuine opportunities have been created for young people to meet, interview and post articles about well-known local and visiting artists including Spit Syndicate, Megan Washington and Skarlett as well

as attending numerous arts events including the Darwin Festival. A highlight was the opportunity for members to meet and interview the Dalai Lama during his visit to Darwin in June. The GRIND team have also partnered with YAG in presenting and hosting events throughout the year.

### Youth Arts Exhibition

In December 2012, YAG and GRINDonline hosted the annual Youth Arts Exhibition. Over 100 pieces were exhibited over six weeks, an increase of nearly 70 pieces from the previous year. This stellar project was coordinated by our Youth Services Trainee and won a commendation for Youth Engagement and Participation at the National Awards for Local Government.

### Publications and Marketing

Youth Services continues to provide the Youth Services Directory – and the Youth Information Card, an informative one stop access point which is distributed to all young people in the community via schools.

Youth Services continues to supply Youth Information cards to all young people in Darwin. These quirky wallet sized expandable cards provide the contact details for all types of services for young people from employment and training, counselling, support and accommodation to arts and leisure opportunities.

A comprehensive Youth Services Directory is also produced for youth workers in the community and is an excellent print resource.

Both publications are available in PDF format on the Council website and online interactive options are currently being investigated to broaden Council reach to young people in the community.

These annual items are supported by the LAUNCH Quarterly, a what's on guide of all activities offered by the City of Darwin to young people that comes out every three months.







### Gig Gear, Stage Trailer and Youth Activities Kit

The community hired the Gig Gear approximately 30 times throughout the year. This year also saw the completion of the Youth Activities Kit Trailer and Stage Kit Trailer for pop up events and activities around the city.

### Grants

Youth Service has applied for funds through Northern Territory Government Youth Affairs Department for LAUNCH as part of Youth Week successfully receiving partial funding. City of Darwin also applied to the NT NAIDOC fund for support of the LAUNCH@Bagot

### Network and Training within the Community

City of Darwin endeavours to network with many services in the community that work with young people to maximise engagement and participation in our programs. The Council supports Darwin Workers with Youth Network (DAR-WWYN) by providing meeting spaces and uses this network to communicate Council activities and be informed about local issues.

The Youth Services Team is continually developing their skills to provide best practice in this dynamic community sector. Skill development in areas such as social and creative media, marketing and mental health are undertaken to ensure that the team is equipped to work effectively with Darwin's young community.



Disability Awareness Week Ambassadors

## Volunteers

*Volunteering builds social capital by connecting people with community, building skills and rewarding participation. Council's community development work in part owes its success to the use of our volunteer networks. With the commitment of time and skills from our community volunteers, Council can achieve enhanced service delivery, directly benefiting the broader community.*

Council would like to acknowledge our local volunteers who have supported the following initiatives in 2012/2013 -

- Youth Advisory Group
- GRIND Online youth newspaper
- Youth Projects
- City of Darwin Libraries
- Dili Sister City Community Committee
- Haikou Sister City Community Committee
- Anchorage Sister City Community Committee
- Ambon Sister City Community Committee

- Kalymnos Sister City Community Committee
- Arts and Cultural Development Advisory Committee
- Disability Advisory Committee
- Disability Awareness Week Planning Committee
- Friends of Sister Cities
- Healthy Darwin Community Advisory Group
- LAUNCH

The involvement of volunteers complements initiatives established by Council and we are proud to recognise and acknowledge the highly valued contribution community volunteers provide.





Seniors Week Aqua Zumba session

### Seniors Month

Seniors Month is celebrated in the Northern Territory in August every year with the aim of promoting active ageing and a positive understanding of ageing in the community.

City of Darwin celebrated Seniors Month 2012 with a range of free events and activities for our Seniors community including an aqua-aerobic session, two health and wellbeing sessions, two introductory art sessions, an e-Books session, photography class, Tai Chi session and a night at the Deckchair Cinema. All activities were free of charge for senior members of the community and most events were filled to capacity with very positive feedback being received from community members.

### International Women's Day

Council provided a coordination role for the range of community events held for International Women's Day 2013.

Council provides sponsorship and in-kind support for the International Women's Day Walk which has continued to gain momentum each year. City of Darwin in partnership with United Nations Association of Australia NT held the International Women's Day Walk and Community Morning Tea for the fifth consecutive year on Saturday 9 March 2013.

The Darwin City Brass Band and the NT Police led the Walk which commenced from Parliament House. A reception followed the Walk in The Main Hall at Parliament House including morning tea, information stalls and entertainment. Guest speakers were the Lord Mayor, Hon Alison Anderson, Hon Kezia Purick, Anti-Discrimination Commissioner Sally Seivers and Catie Kirke. The crowd enjoyed entertainment by a Sri Lankan dance group, the Groovy Grans and solo artist Brooke Barnett. The 2012 NT Young Achiever of the Year, Samantha Young, was the MC for the event. The event continues to grow and gain support each year with approximately 300 people attending.

### Disability Advisory Committee

The Disability Advisory Committee (DAC) meets five times annually and its role is to inform and advise Council of its responsibilities to ensure equity of access for people with disability to Council procedures, services and facilities. The advice is provided through representatives selected for their awareness and specialist knowledge of disability issues. Membership consists of one Council Alderman, ten community representatives and four specialist representatives. Key projects in 2012/2013 included installing a new pool hoist at the Nightcliff Swimming Pool, initiating the RECHARGE Scheme, improving access to Council infrastructure, launching the 2012 – 2017 Community Access Plan and hosting a community forum about the National Disability Insurance Scheme.

### Disability Awareness Week

City of Darwin proudly sponsors and hosts Disability Awareness Week with activities and events organised by the Disability Awareness Week Coordination Committee. The Committee comprises representatives from Council, community organisations, people with disability and Northern Territory and Australian Government Departments.

Disability Awareness Week 2012 was celebrated from Saturday 1 September to Saturday 8 September with the theme Our Lives, Our Choices. Activities held throughout the week aimed to provide information about local disability services, raise public awareness on disability issues and to acknowledge and celebrate the contributions that Territorians with disability make to the community.

Ambassadors for Disability Awareness Week 2012 were six inspiring local people; Peter Mahony, Caitlyn Strathie, Alex McInnes, Reuben Dau, Rebecca Hell and Raymond Roach. The Ambassadors carried out media promotion for DAW, attended events and provided insight into living with disability.

## Community Grants Program

*Council's Community Grants Program provides funding to support projects and events that directly benefit the Darwin community. Each year Council allocates \$100,000 for community projects and \$50,000 for community based climate change and environment projects.*

The funding for community projects and activities is disbursed bi-annually in July and January whereas funding for climate change and environment projects is allocated annually.

The 2012/2013 Community Grants Program attracted forty seven applications seeking funding for community projects totalling \$309,123 and seven applications for climate change and environment projects totalling \$41,307.

Council funded 23 community projects for not for profit incorporated associations to the total value of \$91,511 and four climate change and environment projects to the value of \$26,037.

Council takes great pride in growing the capacity of our not for profit community sector along with the many community groups who work tirelessly to enrich so many aspects of community life.

Organisation	Funding
Cancer Council NT Inc	\$2,600 in-kind
Darwin Malayalee Association Inc	\$3,000
Northern Territory Working Women's Centre Inc	\$3,670
SIDS and Kids NT Inc	\$4,614
The Arthritis Foundation of the NT Inc	\$750
Catholic Care NT	\$2,000
Down Syndrome Association for the NT Inc	\$2,481
Danila Dilba Biluru Butji Binnilutlum Health Service and Healthy Living NT	\$10,000
Darwin Dragons Rugby Union Club Inc	\$4,000
Girl Guides NT Inc	\$6,000
Alzheimer's Australia NT Inc	\$3,220
Australian Red Cross	\$3,000
Starfish Swim Group	\$5,000
Darwin Community Arts	\$6,000
Multicultural Council of the NT	\$4,000
The Salvation Army Property Trust NT	\$3,100
Arts Access Darwin	\$5,000
The Tamil Society of the NT Inc	\$3,000
Satu Bulan Theatre Company	\$3,000
Top End Orienteers NT	\$1,625
Melaleuca Refugee Centre	\$4,681
Friends of Kahlin	\$4,450
Larrakia Nation Aboriginal Corporation	\$6,320
NT Arts Access Awards	\$500
National Institute of Office Professional Networking Breakfast 2013	\$500
Browns Mart 40th Anniversary Celebrations	\$500
Human Rights Art Award and Exhibition 'Rights on Show 2012'	\$500
<b>TOTAL</b>	<b>\$93,511</b>







## Regulatory Services

### Parking

Parking Rangers are responsible for enforcing the Northern Territory Traffic Regulations and the Australian Road Rules. The CBD Precinct is governed by Pay and Display parking signs requiring the purchase of a 'pay and display' ticket when parking a vehicle. Six Rangers were responsible for regulating parking activities within the CBD Precinct. The daily regulation of parking practices within the CBD locality provided motorists with equal opportunity to parking spaces and ensured an unobstructed continuous flow of traffic. A total of 19,445 on street parking penalty notices were issued in the CBD for the 2012/2013 period.

During the course of the day Rangers also conduct routine Mall patrols to deter prohibited activities such as the use of skateboards, bicycles, skates and the walking of dogs within the Mall area. Rangers also regulate activities undertaken by performing artists in the Mall area and verify with each performer that the appropriate permit has been acquired.

Rangers regulate the Nightcliff, Rapid Creek and Parap markets during weekend periods in response to concerns raised by local residents regarding illegal parking practices in the area. The general purpose of these patrols is to ensure continuous traffic flow and the provision of a safe environment for pedestrian traffic.

Off-street car parks have a delegated Parking Ranger who is responsible for regulating Council owned off-street carparks and to ensure vehicles are parked in accordance with the Northern Territory Traffic Regulations and the Australian Road Rules. Parking Rangers monitored and inspected all off-street carparks during the course of the year for the purpose of facilitating equitable access to daily parking bays and to ensure permit holders have unobstructed access to their allocated bays. A total of 1,845 off-street car park infringements were issued for the 2012/2013 period.

### General Duties

Council's General Rangers are responsible for ensuring compliance with the Local Government Act, Darwin City Council By-laws and the Northern Territory Litter Act and to issue infringement notices or cautions, where appropriate, for any observed breach. For the 2012/2013 period Rangers actioned a total of 1,358 By-law customer complaints ranging from abandoned vehicles, vehicles encroaching onto a public place, long grass on a property (untidy allotments), stacking and storing of goods in a public place, abandoned shopping trolleys and litter.

### Public Places

The public places program is responsible for minimising illegal camping/sleeping activities in public places and to ensure public facilities are free from obstruction. Working in conjunction with the NT Police, Larrakia and HEAL, Council Rangers conduct regular daily inspections of both suburban parks and foreshore areas known to be popular amongst travellers engaging in illegal camping activities. Areas such as Mindil Beach, East Point Reserve and the CBD Esplanade are closely monitored due to their popularity and ease of access to public facilities.

A total of 723 infringements were issued for the year by Rangers for breaches of the Darwin City Council By-laws and the Northern Territory Litter Act.

### Animal Management

Council has increased the number of Animal Management Rangers throughout the year for the purpose of facilitating a more effective and consistent level of service to the community. This increase in resources furnishes Council with the opportunity to provide the appropriate enforcement response to individual complaints whilst also allowing Rangers to proactively provide education advice to cat and dog owners during the course of their daily patrols.

The Animal Management Team continue to be provided with extensive training from specialist dog behavioral experts to ensure the best possible practices are employed whilst undertaking animal management activities. A select number of Rangers have now completed their training in Certificate IV in Government Investigations with their new skills benefitting the local community in terms of investigative efficiency and productivity. Day visits were also conducted of local town camps and Indigenous communities for the purpose of providing health care to animals residing on the communities and providing education to community members on the importance of sustaining an effective animal health program in the region. These management programs were a successful collaboration between AMIRIC, local Darwin vets and City of Darwin Rangers.

During 2012/2013 Council received 668 calls from the public concerning dogs at large, 178 reported instances of dog attacks and 359 calls for barking including dogs causing nuisance.

There were 7,166 registered dogs in Darwin, of these 5,410 were desexed. The number of desexed dogs reflects the importance owners place on responsible pet ownership.

A total of 474 infringements were issued for By-law offences involving dogs and cats.

There were 953 registered cats in Darwin, of these 929 were desexed. This once again reflects community attitudes toward responsible pet ownership.

The operation of City of Darwin's Animal Pound saw 1,014 dogs and 322 cats processed during 2012/2013. Ark Animal Hospital operated the facility over this period.







## Vibrant, Flexible and Tropical Lifestyle

### Goal 2

*Our community values its lifestyle and Council provides services and infrastructure that supports people to live, work and play.*

#### Measures of Success

Indicator	Unit	Target	Actual	Result
Average community satisfaction rate across all Council's community services	#	3.50	3.60	
Average community satisfaction rate across all Council's infrastructure services	#	3.50	3.70	
Council contracts awarded to locally owned and/or operated businesses	%	70	72	
Darwin community that are satisfied with their quality of life in Darwin	%	85	86	
Total occupancy rates at Council's Community Centres	%	80	85	
<b>Overall Performance</b>	<b>%</b>	<b>100.00</b>	<b>103.77</b>	

This table represents the measures of success which evaluate progress towards achieving Goal 2.



City of Darwin Library staff



### City Centre

The City of Darwin awarded the contract for the reconstruction of Cavenagh Street from Searcy Street to Daly Street. Works commenced on the 16 August 2012 and were completed ahead of schedule on the 14 December 2013. The scope of works included improvement to landscaping within the median. This road is a significant road within the CBD. The project was via the Australian Government Roads to Recovery Program and City of Darwin. The project is estimated at \$3 million.

Council undertook the planting of an additional 39 street trees within the CBD road network to improve amenity and shade.

Council undertook community consultation on its CBD Parking Strategy Review.

### Suburban Projects

The Jingili Water Gardens – Community Orchard project was completed by Council in March 2013 and involved a community planting day. The project has been designed to provide a demonstration of fruit trees that can be grown successfully in the Darwin region. A selection of species has been targeted towards a variety of fruit trees that are common around Darwin along with some that are not so well known. Native species as well as exotic species have also been utilised. Council has provided signage to inform the community on the plants and uses.

Council approved the progression of the Malak Oval Training Lights to community consultation.

The Northern Territory Government had provided funding to the City of Darwin to the value of \$1 million for the implementation of specific

infrastructure along the Nightcliff foreshore including new and upgrades to play equipment, rest seating and upgrade of the Aralia Street community tennis courts. Installation of some of these projects was completed in the year including:

- additional play equipment and shade in Sunset Park
- upgrade of play equipment opposite the Beachfront including shade; and
- upgrade and refurbishment of tennis courts in Aralia Street.

In addition the Northern Territory Government decided not to proceed with a dance floor and approved the reallocation of the funding to the Nightcliff Swimming Pool Upgrade of Water Management System and Pump House.

New LED park lighting was installed in Yanyula Park, Anula and Somerville Park, Parap.

Council called Expressions of Interest for the Design and Construction of a Nightcliff Foreshore Café/Restaurant and undertook public consultation during the year on its preferred options.

### Road Resealing Program

Council continued its road resealing program to continue maintaining the roads and protect the underlying pavement by water proofing the wearing course. Cost effective treatments are determined in order to provide the best outcome for the particular road.

Treatment	Total Length	Total Area
Asphalt	3.4 km	32,000 m <sup>2</sup>
Chip Seal	10.5 km	90,000 m <sup>2</sup>

### Footpaths and Shared Paths

During the year Council constructed or refurbished 4km of footpath in various locations throughout Darwin's suburbs. There was approximately 600m of new shared path constructed in staged work in Abala Road, Marrara and Dinah Beach Road, Stuart Park. Dick Ward Drive had over 100m of failed and non-compliant sections of footpath replaced between Totem Road and Progress Drive as part of an ongoing program.

The following roads had new or replaced footpaths:-

Road	Suburb
Anula	Anula Shops
Anula	Springhill Street
Anula	Union Terrace
Darwin City	Foelsche Street
Darwin City	Mitchell Street
Fannie Bay	Elizabeth Street
Karama	Beroona Court
Karama	Manunda Terrace
Karama	Moray Street
Leanyer	Grassland Crescent
Leanyer	Leanyer Drive
Leanyer	Legune Avenue
Ludmilla	May Street
Nightcliff	Nightcliff Shops
Marrara	Links Road
Millner	Rapid Creek Road
Moil	Boyle Street
Moil	Scales Street
Stuart Park	Margaret Street

A Secure Cycle Parking Facility within the Chinatown Car Park was installed and opened.



Alderman Knox at the secure bike facility

### Roads and Drainage

Routine maintenance continued on Council's road and stormwater drainage networks. This included:

- Cleaning of Gross Pollutant Traps
- Cleaning of blockages in drains
- Re-line marking
- Condition survey of Assets.

The Developer Contribution Plan for the Upgrading of Lee Point Road was finalised and gazetted.

Council completed concept designs and community consultation on the Lee Point Upgrade Project being the duplication of Lee Point Road from Vanderlin Drive to Asche Street. The Project then moved into final design and tender stage with contracts awarded in October 2013. The Project is estimated at \$9.5 million. Council has received a grant of \$5 million from the Northern Territory Government towards the project.

A joint trial of 26 LED Streetlights commenced with the PowerWater Corporation in the suburbs of Leanyer and Rapid Creek.

Council commenced a stormwater drainage study within the Stuart Park catchment to determine the need for upgrades to meet increased development potential and the subsequent development of appropriate developer contribution plans.







Road Safety

Council continued with its commitment to improving safety on its road network throughout the year via the Blackspot Program and Local Area Traffic Management Program, works included:

- Black Spot Program: Aralia Street Traffic Calming Works from Nightcliff Road to Cedar Street. \$50,000 project approved for Commonwealth funding within the 2012/2013 financial year.
- Local Area Traffic Management: Various local area works were undertaken throughout Darwin streets to improve safety these included works such as improved drop-off and pick-up parking areas around schools, pine log fencing replacement and the installation of pedestrian refuges and road crossing facilities. Roads where works were undertaken are listed below. The program cost \$279,000 and the City of Darwin was successful in securing \$139,500 in Local Area Traffic Management (LATM) funding from the Northern Territory Government for the construction of the various LATM projects in 2012/2013. The funding is on a dollar for dollar basis.

Suburb	Road
Darwin	Lindsay Street
Fannie Bay	East Point Road
Leanyer	Leanyer Drive
Nightcliff	Aralia Street
Nightcliff	Nightcliff Road
Nightcliff	Ryland Road

Council approved the trial of Flashing Light Panels in School Zones as part of its commitment to improving road safety around schools. Two sites will be trialled over 2013/2014.

Development Application

Council provided written responses to 431 development applications including NT Planning Scheme Amendments referred to Council by the Northern Territory Government.

Council undertook technical assessments on all the applications. Issues addressed included infrastructure and amenity requirements, planning assessments, traffic studies and waste management facilities.



Library Services

*City of Darwin Libraries are committed to delivering a customer focused lending, reference and information service which promotes and supports the recreational and life long learning needs of the community.*

City of Darwin has four libraries, which are located at Darwin City, Casuarina, Nightcliff and Karama. On average, 1,700 people visit City of Darwin Libraries every day, totalling over 626,000 visits for the year. Library membership is free to permanent residents, and visitors can become temporary library members with access to all membership privileges upon payment of a \$60 fee, of which \$50 is a refundable deposit. Library members borrowed 665,725 items in 2012/2013.

City of Darwin Libraries are one of the most popular and valued of all Council services. A skilled and confident workforce of 42 staff consists of Library Managers, Library Technicians, Library Assistants, a Library Trainee and a Graduate Librarian. There are specialist staff for Children and Young People, a Collection Development Librarian, an Information Technology Coordinator and a Project Officer for library events. A Library Secretary provides administrative support and the Library Courier ensures library deliveries and collections are circulated through the libraries. The newly created Darwin Digital Hub has two staff members, a Digital Hub Training and Project Officer and a Digital Learning Programs Assistant.

City of Darwin Libraries have a number of volunteers who assist at all the libraries on a regular basis, including a volunteer who undertook the City Library housebound service for part of 2012/2013. Libraries also assist job seekers placed through Project Employment and students on placement from Charles Darwin University and local high schools.

Both City and Nightcliff Libraries were refurbished this year. Work undertaken at the City Library included new carpet, paint, cabling and furniture, installation of new mobile shelving, creation of more comfortable seating areas and relocation of collections to better meet customer needs. At Nightcliff Library, as well as painting, cabling and new computer desks, more floor space was gained by changing the shelving arrangement and moving the children's areas. Feedback relating to both was overwhelmingly positive.

The courtyard at Casuarina Library remains popular. Customers use the space throughout the day, many of them to access the wireless internet service. Various events are held in the courtyard and it is proving to be a good area to use for school holiday activities in the dry season months. Casuarina Library's meeting room continues to be in demand by a wide range of community groups. Karama Library was nominated by a customer for Excellence in Customer Service in the Australian Business Quality Awards and won a well-deserved Gold Award.

Community groups, schools, immigration detention centres and university students visit the libraries for tours and information sessions throughout the year. Many of them have limited English and library staff assist them in locating items to meet their everyday needs.







### Darwin Digital Hub

In March, the Darwin Digital Hub opened its doors in the room which was previously the City Library Theatre. The Digital Hub is funded by a grant from the Commonwealth Government to deliver digital literacy programs and projects to the community. A diverse demographic is catered for while keeping in mind the overall goal of promoting the benefits of the National Broadband Network. In addition to the extensive range of self-paced tutorials available via the Digital Hub website, group, individual and drop-in sessions are available on topics from introduction to computers to web page creation. Community engagement projects have been a great success and include working with Autism NT, Team Health, Darwin Community Arts, NT Writers' Centre and ABC Open.

### The National Year of Reading

City of Darwin Libraries continued to celebrate the National Year of Reading in the second half of 2012. A number of events were held including popular author talks by Garth Nix and Don Tate and an inspiring illustrator workshop with Mark MacBride. All four libraries participated in the first ever nationwide Reading Hour on 25 August, promoting family literacy and the enjoyment of reading, by opening from 5pm to 7.30pm and holding special events. The City Library's children's scavenger hunt, face painting, adult quizzes and live music proved a hit. A combined National Year of Reading/Year of the Farmer event was held at Karama Library and featured a talk by author Fiona Palmer, a guest speaker from the Cattleman's Association, country music and a line dancing demonstration. Considerable effort was put into marketing events and the National Year of Reading in general and feedback from people who attended the events was very positive.

### Events

City of Darwin Libraries organised a stimulating and diverse Seniors Month program in August with events held across the libraries and other locations. All events were booked out and included digital photography, tai chi, e-book and art workshops. The film 'The Best Exotic Marigold Hotel' was also shown at the Deckchair cinema.

Library staff manned the City of Darwin Libraries stand at the Happiness and Wellbeing Market in Raintree Park, a Disability Awareness Week event. As well as promoting library services and facilities to a wide range of people, the day provided an opportunity for staff to network with other service providers.

NAIDOC week was celebrated with was a display of colourful banners from Nungalinga College. On Indigenous Literacy Day funds were raised for the Indigenous Literacy Foundation by selling delicious damper.

The Adult Learners Week program was based around digital literacy and writing. Libraries welcomed authors Chris Ballantyne and Sally Rippin who enthusiastically shared their knowledge in writing workshops. Library staff presented informative sessions on e-books, Facebook, YouTube and Twitter.

Library Lovers Day was celebrated at all libraries on 14 February 2013. The beautifully decorated cupcakes, specially made for the occasion, went down very well.

Libraries celebrated Harmony Day in March with special storytime sessions at Nightcliff and Karama Libraries. The children enjoyed themed stories and activities as well as face painting. At Casuarina and City Libraries the film 'The 11Eleven Project' was shown.

Library and Information Week was celebrated nationally in May with events at all libraries. The week was launched in Raintree Park in the Mall by the Right Worshipful the Lord Mayor of Darwin Katrina Fong Lim. A wide variety of library services were promoted, including an information stall and demonstrations of the e-book collection. A special session of Babes 'n' Books was held in the Park. Casuarina and City libraries participated in the National Simultaneous Storytime event at which the chosen title 'The Wrong Book' by Nick Bland was read. This year there were 430,500 participants in 2,596 libraries, schools, childcare centres and other locations across Australia.

Other popular library programs continue, including weekly Friday lunchtime music at City and Casuarina Libraries, and Seniors @ Karama occurring monthly. Libraries also continue to showcase a wide variety of popular and emerging authors. Tony Park entertained everyone with his tales of African adventure during two very enjoyable talks. Kim Lock launched her debut novel 'Peace, Love and Khaki Socks' at City Library and spoke about the inspiration she drew from being an army wife in Darwin. Chris Collins launched his hilarious picture book 'Funky Chicken'.

### Collection development

In September 2012 City of Darwin Libraries launched their e-book collection, becoming the first library in the Northern Territory to offer this service. Over

2,700 e-books have been borrowed this year, with titles available from two suppliers, Overdrive and Bolinda. Bolinda's downloadable e-audio books are also available for library customers to borrow. Feedback from customers has been very positive and these collections will continue to expand to meet growing demand. Libraries continue to support many Australian authors and purchase Australian titles in addition to other popular genres.

### Services

Digital Literacy sessions are available at all libraries and provide instruction on how to use the internet and set up an email account. Library staff are often in demand on a one on one basis to assist customers with a variety of queries.

Wireless internet hot spot usage, available at all four libraries, continues to be popular with over 43,000 logons registered for the year.

There are five adult book clubs operating at the libraries. Lunchtime clubs meet monthly at the City and Nightcliff Libraries, whilst both Casuarina and City libraries host evening meetings. There are also four book clubs for children and young people that meet after school at Casuarina, City and Karama Libraries.

E-resources cover a wide range of subjects. YourTutor is a real time online tutoring service for students from Year 4 to tertiary providing english, maths, science and research based subjects.

Inter library loans were once again in demand this year for both recreation and lifelong learning pursuits. City of Darwin Libraries also satisfied a large number of requests to other libraries.

Over 620 visits were made to housebound library customers this year. Housebound customers receive a regular supply of reading material from our library collections.

### Children and young people

Storytime sessions are conducted from Monday to Saturday at the libraries with 40 sessions conducted each month. Babes 'n' Books, a family literacy program for new parents and babies, is held at Casuarina and City Libraries. Child Care Centres also visit the libraries for storytime sessions. Once a month, an Auslan interpreter visits the Casuarina Library to interpret the stories and songs in Australian sign language. Storytime sessions continue to be very popular and receive great feedback.

Casuarina Library has introduced a role-play club called 'Ready to Role'. The club members take an

active part in role-playing games where they have the opportunity to participate in collaborative story telling sessions. The amount of adventure to be had is limited only by the imagination.

ZumbAtomic, an adapted zumba program for four and five year olds is held at Casuarina and Karama libraries.

Holiday programs are held at all libraries during the school holidays and most events are booked to capacity. Events and activities this past year included puppet making, Christmas craft activities, theatre and storytelling workshop, quiz night and bedtime stories session. 'Untangled tales' was the theme for this year's December/January Summer Reading Program with children reading over 7,440 books.

KAOS continued at Karama Library with the program open to young people between 11 and 18 years. KAOS is held on the last Thursday of each month from 6pm to 8.30pm. Activities included upcycling, comic action and robotics using Lego™ Mindstorm NXT robots.

Children's Book Week was celebrated at all libraries with special storytime sessions and activities. The theme this year was 'Champions Read'. Costumes brought characters from picture books alive and right off the pages as staff and children dressed up as their favourites.

Library mascots Paige and Dewey made their public debut during Children's Week in October. A hit with the audience, Paige and Dewey danced out during storytime sessions at all libraries to meet the children. Library staff also presented a storytime session at the launch of Children's Week at the Jingili Water Gardens.

The annual Young Territory Author Awards presentation was held at the Darwin Entertainment Centre with record attendance. Acting Lord Mayor Allan Mitchell presented all 203 entrants with participation certificates and the winner with a trophy and \$500 cash prize. All entries were added to the libraries collection for future generations to enjoy.

The membership drive undertaken through local primary schools was met with enthusiasm and proved to be very successful last year and we are continuing with it in the second half of 2013.

### Conferences and Training

Staff attended the ALIA Biennial Conference in Sydney in July and the Youth NT Conference in Darwin in early October. Both events provided new ideas for improved service provision as well as being a great networking opportunity.







Super Tuesday Commuter Bike Count

### Free Recreation and Entertainment for Everyone in the Parks (FREEPS)

FREEPS stands for Free Recreation and Entertainment for Everyone in the Parks and it includes local music acts, face-painting, food stalls, arts and crafts, jumping castles, sporting and recreational activities and community group displays. This year FREEPS operated at three community events, the Richardson Ward Aldermen's Community Christmas party at Casuarina Pool, the Healthy Darwin Malak Community Event at Holzerland Park and as a part of the Seabreeze Festival at Nightcliff Pool. The Council's POPP (Public Outdoor Ping Pong Table), which is located at various open spaces throughout the year, is always a popular attraction at the FREEPS events.

### Supporting Cycling

#### Bicycle Parking Facilities at Council Properties

To assist residents commuting via bicycle to Community Centres and major sporting grounds additional bike racks were installed at the Casuarina Library, Nightcliff Community Centre, Lyons Community Centre and Gardens Oval. These new bicycle hoops allow secure storage and improved access to bicycle parking.

### Super Tuesday Commuter Bike Count

Council again participated in the Super Tuesday Bike Count. It is a national survey providing valuable information on bicycle commuting.

The survey provides local government with the data necessary to maintain and develop investment in bicycle infrastructure for the long-term sustainability of bike commuting. This form of transport delivers both health and environmental benefits to the community.

The Rapid Creek Bridge was the busiest commuter route in the Darwin region with a total of 173 riders over two hours, the Casuarina foreshore path was the second busiest site with 133 riders. McMinn Street continues to be a popular route for riders travelling south into Darwin and compared to the 2011 survey bicycle numbers doubled on both Dick Ward and Progress Drive.

### Playgrounds

The City of Darwin provides regional, district and local playgrounds for children to have opportunities to play. Council conducts ongoing maintenance and upgrade projects to ensure playgrounds are safe, fun and accessible. This year major upgrade works were completed to Haritos Park Playground, Wanguri. A launch party for the local residents was held in the afternoon by the Richardson Ward Aldermen with more than 60 people attending and enjoying the new facility.

### Swimming Pools

The three Council pools provide infrastructure for the recreation and health needs of the community. Residents enjoy a range of activities from training and competition for swimming and triathlon club members, to casual lap swimming and free play. The pools are not only booked for swimming carnivals but offer a venue for learn to swim, aqua fitness classes and Royal Life Saving courses.

### Events

During the year the pools hosted a variety of events including:

- The launch of the 27th Darwin Festival at Nightcliff Pool
- Council's Fun in the Parks school holiday program at Casuarina Swimming Pool
- The Northern Territory Government's Water Safety Week in September
- The Northern Territory Government's Outback Games at Nightcliff Pool

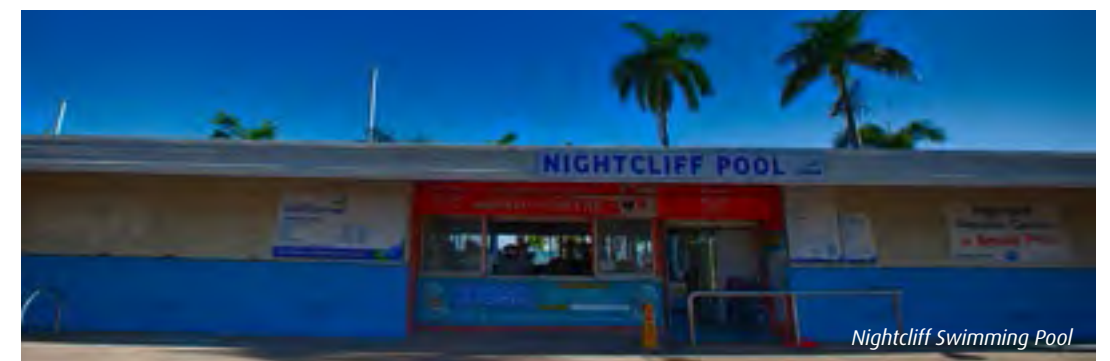
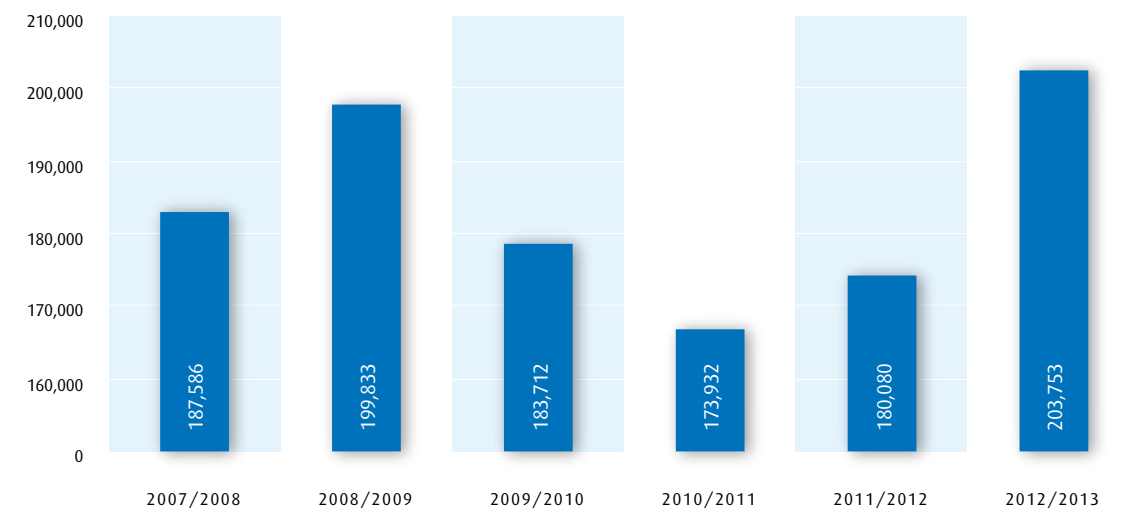
- Free aqua aerobics class at Parap Swimming Pool for Seniors Week
- Richardson Ward Aldermen's Community Christmas Party at Casuarina Pool
- The Darwin Pride Festival's Pool Party at Nightcliff pool

### Infrastructure Improvements

Casuarina Pool was closed 3 – 21 June 2013 for improvement works which included emptying the main pool to repair a leak in the expansion joints, replacing broken tiles in the pool and along the wave drain, and the addition of a new shade structure for competition officials behind the dive blocks. Parap and Nightcliff Pools both remained open throughout this period.

### Attendance

The Council pools continued to demonstrate their popularity with a significant increase in attendance compared to the previous year.



Nightcliff Swimming Pool







## Ovals

The City of Darwin maintains 17 ovals which are used by both sporting groups and the general community. These venues allow residents to participate in a variety of sports throughout the year with AFL played during the wet season and Cricket, Gaelic Rules, Rugby League, Soccer and Softball during the dry. The ovals are also used for general recreation by the community, for schools sporting carnivals and for fundraising and community events such as the Cancer Council's highly successful Relay For Life at Gardens Oval which raised \$205,000 with more than 1,200 people participating.

This year major ground maintenance works were conducted at Nakara and Bagot Ovals. This involved extensive irrigation and resurfacing works, with weed control, aeration, fertilising and top dressing certain areas of the ovals' surfaces. While these works mean a temporary closure of the grounds they ensure the long term sustainability of the playing surfaces.

### Malak Half Basketball Court

A new basketball half court was constructed in Holzerland Park in response to work undertaken by Waters Ward Aldermen, members of Malak's youth community and local groups to enhance community access to free recreation facilities. The court opened in September 2012 with an official ceremony and Hoops For Health demonstrating how easy it is to get involved, shoot some hoops and enjoy the new facility.



*The City of Darwin continues to deliver the Department of Health and Ageing Healthy Communities Initiative Grants program. This national initiative focusses on the development and support of a range of programs and activities which promote lifestyle change for its target group, who are low income earners at risk of chronic disease and obesity.*

Officially launched in 2012 the Healthy Darwin Program provides a range of programs and events for low income earners, which support and encourage healthy eating and exercise as part of a healthy lifestyle. More than five hundred residents have signed up to the membership program with over two hundred more participating in the special group program run in partnership with a number of local support services. The program has also delivered and supported thirteen special events that focus on highlighting the recreation and open spaces available in Darwin as well as providing opportunity for community members to come together and meet new people.

**Healthy Cooking and Gardening Workshops**

The delivery of two 'Cooking and Gardening in the Tropics' courses and four information sessions has promoted the benefits of eating local and fresh food to participants. The six week courses have been popular with over fifty members participating. Participants have been able to learn how to develop their own edible garden as well as creative and healthy new recipes. The program has linked in with Karama Primary School garden, Malak Community Garden and the Lakeside Drive Community garden to further strengthen opportunity for greater community connections.

**Work With Special Groups**

The HEAL program incorporates physical activity and education over an eight week timeframe. The program is delivered by fully trained exercise professionals and has been adapted to meet the needs of the target group. Healthy Darwin has supported the delivery of four programs, including the ongoing support for a Charles Darwin University Run Refugee program.

**Healthy Walking Program**

The City of Darwin remains a Heart Foundation Area Coordinator and supports several active walking groups throughout the municipality. To further encourage walking Healthy Darwin has held two community bushwalks supported by the City of Darwin Parks and Reserves team and local Indigenous experts. The walks have provided an opportunity to learn more about the local environment and history as well as participate in a healthy walk.

**Weekly Group Exercise**

The subsidised group exercise program has continued throughout 2012/2013 with over 25 activities offered weekly. The program has added beginner's yoga sessions at Casuarina Library as well as a learn to swim program at the Casuarina Pool. The diverse range of activities offered allow for people of all ages, abilities and interests.



Healthy Darwin end of year awards

**Cycling Program**

The program has delivered four bike skills workshops to build confidence on the road and encourage safe cycling. In conjunction with these workshops the program has supported the establishment of two 'Sunday Cycle' groups. The groups are designed for the beginner rider interested in increasing their cycling and meeting new people.

**Special Groups Program**

Supporting community groups with special needs has been important in ensuring the overall program provides an appropriate and effective response to obesity and chronic disease for the target group. Healthy Darwin continues to establish and maintain strong relationships with various support services across Darwin to encourage healthy lifestyles and to up skill services to better support healthy choices within their own programs. Activities have included an African Women's learn to swim program, the development of a guide for healthy living for refugees, Tai Chi, and tailored group exercise classes

**Community Events**

Healthy Darwin has been a part of a diverse range of events in both a planning and supporting level. Highlights in the program have included; the Hoops for Health Moonlight Challenge in Leanyer with basketball activities, healthy food and free health checks, the Healthy Darwin End of Year Awards Lunch to recognise members' achievements, a NAIDOC health day in Karama and the Malak Community Celebration involving local services and performers in Holzerland Park. Another highlight was the inaugural Refugee World Cup Soccer competition involving six teams containing players from refugee backgrounds.

These and other events have provided an opportunity to promote the message of healthy living and to educate community members on Healthy Darwin opportunities. It has also served to encourage community members to take part in local activities to encourage a healthier, safer and a more connected community life.

City of Darwin staff







## Goal 3



## Environmentally Sustainable City

*Council leads and advocates for the sustainability and protection of our environment and lifestyle.*

### Measures of Success

Indicator	Unit	Target	Actual	Result
New urban trees planted by June 2016	#	150	513	
Reduction in domestic waste collection by June 2016 (tonnes per service)	T	0.66	0.69	
Reduction in greenhouse gas emission from Council operations (tonnes CO2-e) by June 2016 (E2)	%	3,688.48	4,110.7	
Revegetation trees planted by June 2016	#	225	750	
<b>Overall Performance</b>	<b>%</b>	<b>100.00</b>	<b>214.68</b>	

This table represents the measures of success which evaluate progress towards achieving Goal 3.



Lord Mayor signs up to Sustainability@TheTop





Ride to Work Day

Since the launch of the Climate Change Action Plan 2011-2020 in late 2011, the Climate Change and Environment team has been actively working in collaborations with other Council departments and external organisations to reduce its and the community's carbon footprint while conserving and protecting the Darwin environment.

These collaborations include the Manager Climate Change and Environment representing City of Darwin on the Darwin Harbour Advisory Committee, Energy Users Group, and the Territory Natural Resource Management board.

The Climate Change Action Plan 2011-2020 outlines a suite of actions to be implemented by 2020. A snapshot of significant achievements over the last 12 months includes the following.

## Public Climate Change and Environment Forum

Held in March 2013, the inaugural forum provided an opportunity for Council to update the community on progress against the Climate Change Action Plan. Community members were invited to ask questions or make suggestions on Council's commitment to sustainability and the environment. Director of Planet Footprint, Council's 'environmental scorekeeper' also provided the forum with an update on Council's environmental performance. The forum was well attended, and will become an annual event.

## Darwin Green Office

The internal program encourages positive environmental behaviours in Council's workplace through implementation of climate change and environment initiatives which link in with local, national and international themed events such as Ride2 Work Day, World Environment Day and Earth Hour, etc. Endorsed by the Chief Officer's Group, the program is coordinated by the Climate Change and Environment team, and implemented on ground by a group of dedicated Darwin Green Office Champions who meet regularly. The program focuses on two topics (energy, water, procurement, transport, waste, paper) every two months and activities are centred around these topics. Some example initiatives include:

- single-sided re-use paper boxes across Council
- Unloved Stationery Drives
- Lighting Plans
- Switch off signs
- Report leak signs
- Support by participation or promotion of Nude Food Day, Ride2Work Day (including holding the Darwin CBD Community Breakfast), Darwin Harbour Clean Up, Super Tuesday National Bike Count, Earth Hour, Sustainable House Day, World Water Day, World Environment Day among others
- Timer audit which identified opportunities where timers could be installed.



Swap@TheTop

## Sustainable Travel

Two TravelSmart surveys were undertaken during 2012/2013. The survey results help Council to better understand how staff travel to and from work so Council can provide better assistance to staff.

The Green Fleet Policy was adopted in early 2013 which sets the minimum standards vehicles purchased by Council must meet based on the Australian Government's Green Vehicle Guide.

Under the Reimbursements Policy adopted in early 2012/2013, all staff are entitled to 100% rebate if they use public transport to travel to work, and Civic Centre staff can access a 50% rebate if they carpool. In addition, new starters are now provided with Green Travel Plans which provides information on travelling sustainably to work including cycle and footpath maps, bus routes and timetables, carpooling and bike hire.

To promote carpooling, Council ran a 4 Week Carpooling Challenge which asked staff to commit to carpooling once a week for four weeks. With over 50 people including senior management, the Challenge was a great success, and carpooling continues to occur.

The Manager Climate Change and Environment completed her Masters thesis focussing on the introduction of electric vehicles into the City of Darwin fleet.

An internal Transport Forum was held which provided information on the NTG public transport routes, Park and Ride hubs, COOLMob's carpooling as well as Council's bicycle fleet for staff.

Council installed a public bike pod in China Town Car Park last year which provides secure bicycle parking and storage facilities including a shower.

## Sustainability Week 2013

Council held its own Sustainability Week 29 May – 7 June this year with a range of internal and external events including key highlights:

- The Climate Change Challenge II. Middle and senior school students represented their schools by participating in a series of challenges which required innovative thinking and debate around climate change and environment issues. The Challenge was judged by an esteemed panel who collectively had experience in the education, climate change and environment industries, while Stuart Blanch, Director Environment Centre NT once again hosted the night.
- Swap@TheTop. Council's annual community swap party was held in Raintree Park where community members brought unwanted items and swapped them for other unwanted items.
- Tropical Garden Spectacular. Council provided in kind support to the Festival this year which saw the launch of Council's updated Creating Habitat for Darwin Gardens, and the Elected Members participate in the Landscape Olympics.
- Sustainable Fisheries Presentation. With the focus on World Environment Day 'Think.Eat.Save.' Council held a free lunchtime forum for community and staff members focussing on sustainable fisheries. Northern Territory Seafood Council described the importance of understanding fisheries, and a prominent Northern Territory Government Fisheries scientist shared findings on the Northern Territory shark fishery.





Henbury School students at the Climate Change Challenge

## Sustainability@TheTop

Council's interactive web portal 'Sustainability@TheTop' continues to provide the Darwin community with local information on living sustainably in Darwin and across the Top End. With close to 6,000 different visitors over the year and half since its inception, Sustainability@TheTop allows users to create their own sustainable action plan by pledging to complete actions within their chosen timeframe. As users complete their pledges, their \$, water, CO2 and 'footprint' savings are tracked through the inbuilt ecological footprint calculator. For more information, log onto Sustainability@TheTop at <http://www.sustainabledarwin.com.au/> or follow the links through the City of Darwin website.

## Recycled stationery

After a successful trial period, Council moved to 100% recycled content office paper, business cards, letterhead and envelopes in late 2012.

## Waste Reduction with Worm Farms

After an external waste audit identified that 31.2% of Council's waste at the Civic Centre was made up of food material, Council installed three worm farms (two at the Civic Centre, one at Casuarina Library) which has reduced Council's total waste to landfill. Council also aims to install at least three more during 2013/2014.

## Awards

In its strive for continual improvement, Council was awarded the following in 2012/2013:

- Ride2Work Day 2012 – Highest proportion of employees registered in category in state/ territory
- Nude Food Day 2012 – Most impressive healthy morning tea

- United Nations of Australia Environment Day Awards 2013 – Local Government Award Best Specific Environmental Initiative for Sustainability@TheTop Finalist
- Australia and New Zealand Internet Awards 2013 – Information Category for Sustainability@TheTop Finalist
- Local Government Management Association (SA) 2013 Leadership Excellence Awards - Excellence in Environment Leadership and Sustainability Finalist Manager Climate Change and Environment Shelley Franklyn
- Planet Footprint Subscriber Recognition Program 2013 – Gold Standard.

## East Point Biodiversity Survey

Council engaged local expert consultants EcoOz to undertake a wet and dry biodiversity survey at East Point Nature Reserve. The purpose of the project was to understand what fauna, flora and habitats existed at the Reserve so it can be managed accordingly. The project complemented Reptilewatch's Reversing Reptile Decline project and the Urban Landcare group's Corridors of Green project. EcoOz found a wide range of species and evaluated habitat health. Council and community volunteers assisted with the surveying, and a 'Scientist in Schools' session with Wulagi Primary School students was also held during the survey. As a result, the school successfully applied for a Council Community Climate Change and Environment grant to develop wildlife corridors in their school grounds. At the time of writing the final report with recommendations was being completed. The intention is to update the East Point Management Plan to reflect the findings and recommendations in 2013/2014.

## Creating Habitat in Darwin Gardens

Council launched its new and improved vegetation booklet *Creating Habitat in Darwin Gardens* providing advice on how to create habitat in your patch. It describes over 80 local native plant species grouped by habitat type. Species information includes plant size, sun and watering requirements, whether the plant provides shade, is scented or has edible parts, and which animals are attracted to it. The booklet also identifies which species are suitable and unsuitable for planting on verges as species grow too tall and interfere with power lines, causing safety and maintenance issues for Council. The book is available at Customer Service and the Libraries or online on Council's website.

## Level 3 Energy Audits

In mid 2012, Council engaged Opus International to undertake a Level 3 Energy Audit on eleven of its biggest electricity consumers including:

- Civic Centre
- Bishop Street Operations Centre
- Casuarina Library
- Casuarina Pool
- Parap Pool
- Nightcliff Pool
- Nightcliff Community Centre
- Malak Community Centre
- Lyons Community Centre
- West Lane Car park
- Chinatown Car park.

Level 3 Energy Audits includes realistic assumptions which are complete, self-sufficient, and offer a clear guide to implementation. The auditor provided a suite of recommendations for each facility, which was then developed into a three year implementation schedule and endorsed by Council. Implementation of the recommendation schedule is expected to reduce Council's electricity consumption by 12%, and once paybacks are met, reduce its annual cost by \$164,427.

## Solar Energy

Council worked with the Centre for Renewable Energies at Charles Darwin University to understand the benefits of installing photo voltaic cells on Casuarina Library. As a result, the project has been included in the 2013/2014 Municipal Plan, and at the time of writing the tender specifications were being developed.

## George Brown Memorial Scholarship

The \$3,000 scholarship is awarded to the student at Charles Darwin University who best demonstrates a passion, ability and initiative in promoting the aesthetic and/ or environmental health of the Darwin environment. In 2013, the scholarship was awarded to Emma Lupin who is studying a Bachelor of Environmental Science (Environmental Management).

Looking to 2013/2014, Council has a number of projects scheduled which focus on increasing efficiencies within buildings, parks and its internal fleet, as well as looking at mitigation and adaption activities for ongoing erosion issues. Council also plans to work closely with community organisations to help achieve maximising biodiversity in Darwin's parks and recreational areas. Council will continue its fortnightly water testing of Lake Alexander and Golf Links Lake, and will continue to support external organisations in developing and rolling out sustainability initiatives.

## Climate Change and Environment Grant Program

The Community Grants Program provides financial assistance towards events and projects that directly benefit the Darwin community. In 2012/2013 Council allocated \$50,000 for community based climate change and environment projects and funded the following four community organisation to the value of \$26,037.

Organisation	Funding
Malak Family Centre Inc.	\$6,252
COOLmob (sponsoring body NT Environment Centre Inc.)	\$9,200
Environment Centre NT Inc.	\$10,000
Casuarina Swimming Club Inc.	\$585
<b>TOTAL</b>	<b>\$26,037</b>







## Waste Management

This year has seen an increase on recycling advertising and promotion with the introduction of new publicity information including flyers, stickers, pamphlets, television advertising and DVD's.

The annual Council Pre Cyclone Clean Up was conducted in September with more than 470 tonnes collected of which 160 tonnes was diverted from landfill.

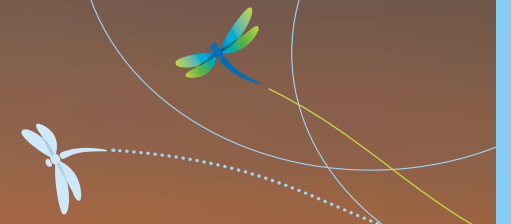
Council undertook the construction of a new waste cell at the Shoal Bay Regional Waste Management Facility at an estimated cost of \$4.8 million. The cell came into operation within the year.

The Council's 2012/2013 Fees and Charges included a component for the Australian Government's Carbon Pricing Mechanism (CPM) which came into effect as of 1 July 2012.



## Coastal Erosion Study

Council undertook and completed a coastal erosion study on sections of coastline under its care and control. The study produced a number of recommendations to be further considered and implemented over time.







## Historic and Culturally Rich City

### Goal 4

*Darwin is recognised as a welcoming and culturally rich and diverse city.*

#### Measures of Success

Indicator	Unit	Target	Actual	Result
% of community that have attended special events and festivals (eg Bombing of Darwin) in the past 12 months	%	50	50	<div><div></div><div></div><div></div></div>
Community satisfaction rate with the arts and cultural activities within the Darwin municipality	#	3.50	3.70	<div><div></div><div></div><div></div></div>
<b>Overall Performance</b>	%	<b>100.00</b>	<b>105.71</b>	<div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving Goal 4.



Seabreeze Festival





## Arts and Culture

*Council's support for the arts is delivered through its ongoing community arts and Public Art programs, arts sector forums and events, and sponsorship and in kind support of a diverse range of arts and cultural activities.*

In 2012/2013 Council initiated consultation with the arts sector for a new Five Year Arts Plan for the City of Darwin, holding an Arts Sector Forum in March 2013 and inviting public feedback through a stakeholder survey in May. The new Arts Plan will be launched in late 2013. Council has also endorsed updated Public Art Guidelines and a Civic Park Cultural Usage Plan for the development of Civic Park as a cultural venue.

The Civic Centre Community Art Space was established in 2009 to provide an exhibition space for community projects and has now displayed artwork by over 1,000 artists from early childhood through to seniors. In the past twelve months Council hosted exhibitions by Salvation Army's Studio on the Street, TEAMhealth's Support For Day To Day Living In The Community – A Structured Activity Program (D2DL), Music NT's "Hot Shots" and exhibitions celebrating Disability Awareness Week, Children's Week and Youth Arts.

Council celebrated Darwin's history on 25 July 2013 by hosting the John McDouall Stuart 150 Year Anniversary Celebration, featuring a procession to Raintree Park and historical re-enactment of Stuart's arrival on Australia's northern shore. Arts and craft activities were incorporated in this event, at Libraries and Fun in the Parks school holiday programs and the Royal Darwin Show.

Council's arts activities are guided by the Arts and Cultural Development Advisory Committee (ACDAC), which meets five times per year and provides advice to Council on a range of projects with reference to Council's Five Year Arts Plan.



## Events and Ceremonies

*The City of Darwin, supported by NORCOM and the Australian Army Band Darwin, hosted a Flag Raising and Citizenship and Awards Ceremony at the Darwin Entertainment Centre. The event was attended by 600 people with a welcome by Lord Mayor Katrina Fong Lim, the Australia Day address by Roland Chin, President, Australia Day Council NT and a speech by Australia Day Ambassador John Moriarty.*

61 people from 20 countries became Australian Citizens.

The Australia Day Local Government Awards were also presented, including the Darwin Citizen and Young Citizen of the Year, Darwin Community Event of the Year and Student Citizen Awards

### Student Citizen Awards

Students from 15 schools across the greater Darwin region received their awards.

### Community Event of the Year

RSPCA's ~ Million Paws Walk

### Darwin Young Citizen of the Year

Jeremiah Rasing

### Darwin Citizen of the Year

Jane Lawton





Darwin City Brass Band in Raintree Park

### Bombing of Darwin Day, A National Day of Observance

In its second year as a nationally recognised day of observance, Bombing of Darwin Day was once again heralded as a successful major community event with feedback from veterans, the media and the general public being positive.

City of Darwin was delighted to have had more than 60 veterans attend this year's commemorative service and associated activities which included a visit to the Darwin Military Museum, attendance at the Adelaide River War Memorial Ecumenical Service, morning tea and lunch at Robertson Barracks and the Lord Mayor's veterans' dinner supported by RAAF Base Darwin and NORCOM.

Approximately 3,000 people attended the main commemorative ceremony at the Darwin Cenotaph, including more than 600 school aged children. Charlie King (ABC Darwin) was the MC for the event. The City of Darwin gratefully acknowledges the financial and in-kind support provided by the Northern Territory Government and the Australian Government Department of Veterans' Affairs

### Royal Darwin Show

The City of Darwin was a sponsor of the Royal Darwin Show. The community focussed marquee program of activities included a senior's morning tea served by the Lord Mayor and Aldermen, Fun in the Parks, Library Services, Youth Services, face painting with music and dance by local young artists. A special highlight was the visit by Bananas in Pyjamas and Jimmy Giggles who was a huge hit with the young children.

The marquee also had a creative waste and recycling display set up to encourage families to recycle. The animal management display provided the community with information on all aspects of pet care, including micro-chipping, pet registration and information on general care for pets.

### Freedom of Entry, RAAF Base Darwin

Granting of a Freedom of Entry upon military units is mostly ceremonial and gives the right of general entry to the unit to parade through the streets on significant occasions.

RAAF Base Darwin was granted the Freedom of the City of Darwin on 7 June 1966 to mark the association of the Base with the city since its establishment.

The honour was conferred in recognition of the manner in which officers, Airmen and Airwomen of the base have served in war and peace since its establishment in 1940.

RAAF Base Darwin exercised their right of Freedom of Entry (Freedom) to the City of Darwin on 24 May 2013 with RAAF personnel parading Number 92 Wing, and 114 Mobile Control and Reporting Unit (MCRU) colours.

The Lord Mayor of Darwin Katrina Fong Lim, accompanied by Chief Executive Officer Brendan Dowd, officially inspected The Parade with their squadron standards and colours at the Darwin Cenotaph prior to the Freedom commencing.

Later in Raintree Park, the Lord Mayor accepted the official Freedom march salute together with the Chief of Air Force and government/non-government dignitaries.

The Freedom showed once again the pride the local community has in its long association with the RAAF units involved, and this was reflected in the attendance and traditional format of the Freedom parade.



Sister Cities Photographic Competition

## Sister Cities Program

*The City of Darwin has been an active participant in the Sister City Movement since establishing its first joint agreement with Kalymnos in Greece in 1982. The Community and Cultural Services Committee manage the direction and operation of Darwin's Sister Cities Program, including guidance of the five committees. Sister City Committees nurture the relationship between Darwin and their individual Sister City. Each Committee meets regularly to advise Council on ways in which the relationship can be strengthened.*

### Influence and Impact on the Darwin Community

In June/ July 2012 the Kalymnos Sister City Community Committee was reactivated. It has progressed from a small representation meeting infrequently to a full membership, passionately discussing projects to strengthen the Kalymnos and Darwin relationship.

Additionally, the increased profile of the Sister City program has led to increased memberships for all Sister City Community Committees. In April/ May 2012, 54 members of the community applied for membership to the Sister City Committees, with over 60% of applicants being new to the program.

Sister City events and activities have continued to gain increased patronage from the community and coverage by the media. This has also increased the number of community groups and individuals approaching the Sister Cities program for support for their projects in our Sister Cities. Darwin's Sister Cities program works with a plethora of local and international stakeholders.

### Economic Impact

Delegations to and from Darwin (Darwin to Anchorage July 2012 and Ambon to Darwin July 2012) provided obvious economic impact. A flow on from these relationships is tourism potentials. Participants from the Anchorage Fire Fighter exchange returned to their host country for visits in 2012, and participants in the 2012 Darwin to Ambon Yacht race returned in 2013 to participate.

The Darwin Sister Cities program has provided humanitarian assistance to its disadvantage regional Sister Cities. Support for the library facilities at Action for Change Foundation (ACF) in Dili enabled ACF to attract more students to its classes and increased their sustainability.

Through the Sister Cities program, Council has promoted the City of Darwin brand and provided exposure for Darwin. Our constant communication and projects with our international partners means the Darwin brand is well recognized, particularly in Dili and Kalymnos.







## Social Development

The Darwin Sister Cities program has enabled communities to:

- Exchange ideas through delegation visits
- Use artistic expression as a platform and visually capturing the similarities between Darwin and Haikou in COMPOSITE: A Sister Cities Photographic Exchange
- Build global cooperation between students in Darwin and Ambon
- Become directly engaged with international relations
- Engaged interpersonal communications, energy and commitment towards a community project in establishing library facilities at Action for Change Foundation

## Sister City Projects Completed in 2012/2013

### Anchorage

- Delegation to Anchorage to celebrate 30th Anniversary – July 2012
- Anchorage and Darwin Art Exchange: Celebrate: festivals, holidays and special occasions – June 2012
- Halloween Family Fun Day, community event – October 2012

### Ambon

- Donation of Maluku statues to the Charles Darwin University Indonesian Garden – December 2012
- Student and teacher exchange from SMA Negeri 5 Ambon to Kormilda College – August 2012
- Mayor of Ambon delegation to Darwin – July 2012
- Ambon Night, community event celebrating Ambonese culture – July 2012
- Sponsorship and reception for the Darwin to Ambon Yacht Race and Rally – July/ August 2012

### Dili

- Support for library facilities for Action for Change Foundation – December 2012
- School basketball facilities for No. 3 School Tuana-Laran – November 2012

### Haikou

- COMPOSITE: A Sister Cities Photographic Competition – November 2012
- Enhancement of the Gull Force Lao Ou Memorial – September 2012
- Sponsorship of the Language Teachers Association of Northern Territory speaking competitions – May 2012

### Kalymnos

- Reception to celebrate the 30th Anniversary of the Darwin and Kalymnos relationship – June 2012
- Kalymnos stall and interactive display at Glenti – June 2012

### All Sister Cities

- Fundraising Film Night at Deckchair Cinema – September 2012
- Harmony Day Community Event at Raintree Park – March 2013
- Lantern stall at Harmony Soiree at the Waterfront – June 2013





# Goal 5

## Effective and Responsible Governance

Council ensures its business is conducted in a transparent, accountable, sustainable and efficient way.

### Measures of Success

Indicator	Unit	Target	Actual	Result
Asset sustainability ratio	%	50	70.20	<div><div></div><div></div><div></div></div>
Break even (or greater) operating surplus/(deficit)	\$	1	2,100,000	<div><div></div><div></div><div></div></div>
Community agreement rating that Council consults with the community sufficiently	%	70	76	<div><div></div><div></div><div></div></div>
Debt servicing ratio	%	5.00	0.40	<div><div></div><div></div><div></div></div>
Internal annual staff turnover rate	%	20	16.10	<div><div></div><div></div><div></div></div>
Internal audit recommendations implemented within specified timeframes	%	90	N/A <sup>9</sup>	N/A
Liquidity ratio	#	100	142	<div><div></div><div></div><div></div></div>
Overall satisfaction with the City of Darwin	%	70	71	<div><div></div><div></div><div></div></div>
Rate debtors outstanding	%	5.00	2.20	<div><div></div><div></div><div></div></div>
Rates ratio	%	65.00	65.30	<div><div></div><div></div><div></div></div>
Overall Performance	%	100.00	>100.00	<div><div></div><div></div><div></div></div>

This table represents the “Measures of Success” which evaluate progress towards achieving Goal 5.



<sup>9</sup> The Risk Management and Audit Committee revised how actions are tracked with a specific focus on high risk and high priority items. The new methodology will commence from 1 July 2013.



*Council continued to enhance its risk management framework throughout the year with the completion of its first round of control self-assessment and the undertaking of the annual revision of its operational risk assessments.*

The operational risk assessments and control self-assessment program are designed to complement each other with a view to continuous improvement of the framework.

External auditors were engaged to undertake an audit of the risk management framework. Results of the audit were very positive and no major risk omissions were identified.

Council's risk management framework is based on the requirements of the International standard for risk management, ISO 31000:2009. The framework comprises the following :-

- A strategic risk assessment, based on Council's strategic plan, "Evolving Darwin: Towards 2020 Strategic Plan"
- Operational risk assessments, based on the organisational structure and business outputs of Council's four operational departments
- A risk based internal audit program, based on outcomes identified in the strategic and operational risk assessments
- A risk based control self assessment program, supplementing the internal audit program and using outcomes identified in the operational risk assessments
- A workplace health and safety management system, comprising WHS policy, work standards and a library of safe operating procedures
- A business continuity management program covering all of Council's identified essential functions
- An Emergency Control Organisation to oversee the control of fire and other emergencies

## Control Self Assessment

Council completed the first full round of control self-assessment during the financial year. The system empowers business process owners to take responsibility and accountability for risks management in their respective areas of business.

Risks and controls identified in risk assessments are input to the control self-assessment software. Control effectiveness is then reviewed annually and results used to amend risk assessments. Amended risks and controls are then entered back into the self-assessment system. This provides a robust system of continuous review and improvement.

Results from control self-assessment are reported to the Risk Management and Audit Committee, which monitors progress of implementation of any identified control improvements and corrective actions.

## Business Continuity

Council engaged the assistance of a business continuity expert to assist in the preparation of continuity plans to ensure that Council will be in a position to continue to provide a level of essential services in the event that Council operations were be impacted by a loss of its facilities or key personnel.

## Occupational Health and Safety

Council continued to develop and enhance its Occupational Health and Safety Management system throughout the course of the year.

The management system is based on an overarching OHS policy document that outlines management commitment to its obligations under the Work Health and Safety (National Uniform Legislation) Act and Regulations.

The policy is supported by a series of standards governing a range of works and activities, as well as a library of over 170 safe operating procedures.

All information relating to safety is available to staff through the Occupational Health and Safety Committee members, and via the Risk and Safety intranet site.

Council's Occupational Health and Safety Committee meets monthly. Its representatives are drawn from various workgroups across Council. Workgroups were identified based on an assessment of risks to which

workers are exposed. All Committee representatives are provided with health and safety representative training as approved by the regulator, NT WorkSafe.

Council has a strong culture of incident reporting, whether or not injury is sustained. This is undertaken in order to proactively identify problematic areas, detect trends or over-representation of injury types, and facilitate the development of training and support for its workforce.

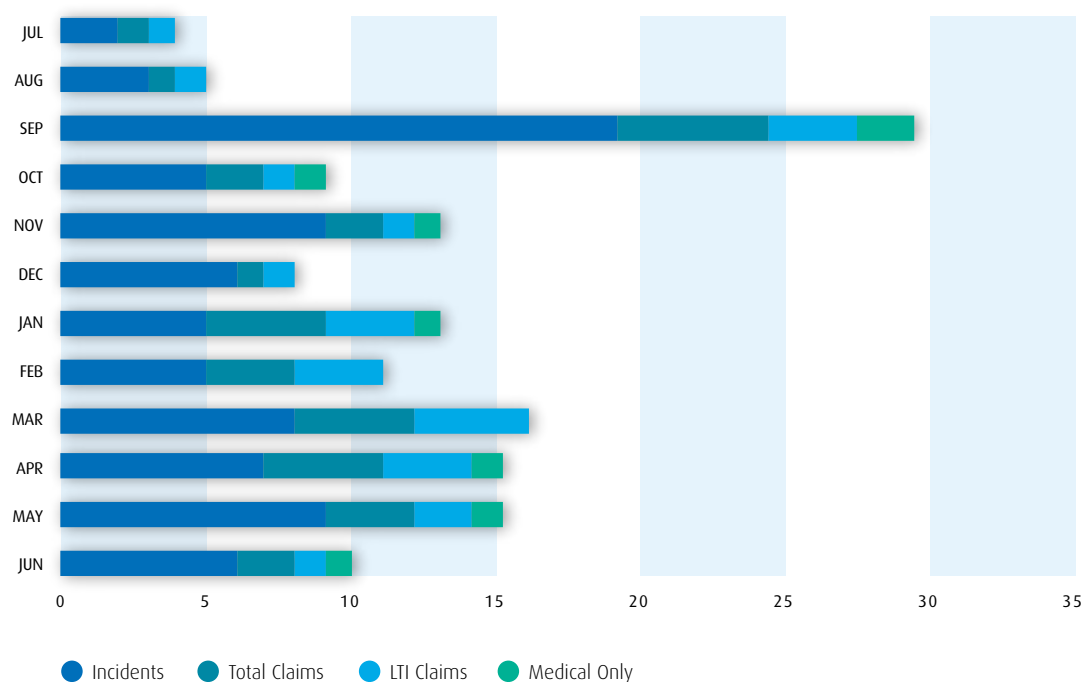
Council recorded a total of 179 days lost time due to injuries sustained during the year. A further

260 days were lost on account of long term compensation claims.

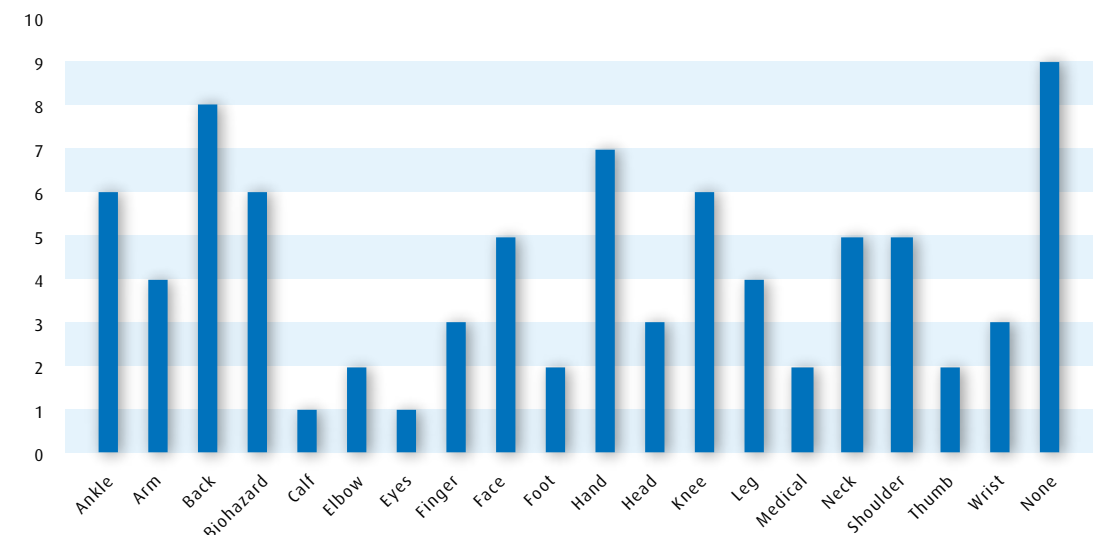
A total of 84 incidents were reported. Thirty two of these resulted in Workers Compensation Claims, of which 24 involved lost time; the remaining 8 claims were for medical expenses only.

Claims related to a variety of workplace incidents. Council has a significant number of its workforce undertaking outdoor, physical work. No incidents of significance were reported and no single incident or injury type (relative to the nature of work undertaken) was overly represented.

Total Incidents 2012/2013



Total Incidents by Injury Type 2012/2013





Successfully obtaining grant funding is an important function for Council. Sourcing additional funding provides Council a mechanism for delivering key projects that are aligned to achieving our *Evolving Darwin: Towards 2020 Strategic Plan*. Without this additional source of revenue many of these initiatives could not be completed within Council's approved budget.

In 2012/2013 the City of Darwin has been successful in obtaining a total of \$4 million in grant funding (12 projects).

Where possible, specific efforts are made to partner with our neighbouring Councils, other Territory Government agencies or community groups, when applying for grant funding.

A breakdown of grant funding received is shown below.

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
General Purpose Funding - 2012/2013	General Purpose Funding	Australian Government,	\$1,684,469	\$0
Local Roads Funding - 2012/2013	General purpose funding for road works throughout the municipality	via the Northern Territory Grants Commission	\$1,851,052	\$0
Local Area Traffic Management (LATM) 2012/2013	Under this funding 6 road projects were identified:- • Pine log fence, • Nightcliff Road, Nightcliff Middle School (x 2 projects), • Leanyer Drive, • Chapman Road and Fox Crescent, and • St Marys Primary School	NT Government, Dept of Lands and Planning	\$139,500	\$139,500
NT Black Spot Program	Funding received for Aralia Street, Nightcliff	NT Government, Dept of Lands and Planning	\$50,000	\$0
Youth Hub Event	Host an event as part of National Youth Week	NT Government, Office of Youth Affairs	\$2,090	\$0
Comic Book and Popular Arts Convention	Host an event as part of National Youth Week	NT Government, Office of Youth Affairs	\$1,100	\$0
TOPROC - Regional Waste Management Consultancy	Engage external expertise to undertake an independent study RE: the most appropriate model for establishing a regional facility and how member Councils will fund the establishment and operation costs.	NT Government, Dept of Local Government	\$120,000	\$0
Science Week Fun Facts	Series of hard copy posters with "fun facts" and Science Week information	National Science Week	\$750	\$0

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
CoD Disadvantaged Job Seeker Initiative	Indigenous traineeship program (Fun Bus and Youth)	NT Government, Indigenous Workforce Participation Initiatives Program (IWPIP)	\$115,419	\$20,000
Palmerston (Pioneer) Cemetery Concrete Memorial Surrounds	Installation of mowing strips around the graves to protect memorial and plot areas	NT Government, Dept of Lands, Planning and the Environment	\$30,000	\$2,076
NAIDOC LAUNCH @ Bagot	Work with key Bagot community members to run a mini sports carnival in the community	Australian Government, Dept of Families, Housing, Community Services and Indigenous Affairs	\$1,100	\$0
Recycled Art Festival	Payment of 5 artists participating in the 2013 Darwin Recycled Art Festival as "Artists in Residence" at the Shoal Bay Waste Management Facility	NT Government, Dept of Arts and Museums	\$3,000.00	\$5,868
<b>TOTALS</b>	<b>12 PROJECTS</b>		<b>\$3,998,480</b>	<b>\$167,444</b>

### Contribution Plans

The following section details the treatment of revenue from contribution plans and the extent to which infrastructure is funded from these revenue.

#### CBD Car Parking Shortfall – Developer Contributions

There were no utilisations.

#### CBD Car Parking Shortfall – Rate Levy

Off street Car Parking capital projects utilised \$15,425

#### Highway/Commercial Carparking Shortfall

There were no utilisations.

#### Other Carparking Shortfall

There were no utilisations.

#### Off and On Street Carparking

Net contribution from operations (after costs) \$1,192,712

Purchase mobile infringement devices/systems \$167,187

On street parking capital projects \$116,644





During 2012/2013 the City of Darwin administered 54 contracts to the total value of approximately \$34.5 million.

\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
Up to \$100,000	19	Provision Of Legal Services	Clayton Utz (IL)
		Provision Of Legal Services	Roussos Legal Advisory (L)
		New Intranet For The City Of Darwin + 3 Year Support And Maintenance Period	Captovate Pty Ltd (L)
		Provision Of Insurance Broking Services	Marsh (IL)
		CBD Parking Strategy And Review	Tonkin Consulting (IL)
		Service Of Street And Park Litter Bins	Rural Rubbish Removals (RRR) (L)
		Supply of Irrigation Equipment	Think Water (IL)
		Supply of Irrigation Equipment	Water Dynamics (IL)
		Panel Of Suppliers For Supply of Road Signs	Artcraft Pty Ltd
		Panel Of Suppliers For Supply of Road Signs	Norsign NT (L)
		Supply And Installation Of Xmas Decorations For Darwin CBD	The Exhibitionist (L)
		Provision Of Legal Services	Minter Ellison (IL)
		Lift Modification at Westlane Carpark	KONE (IL)
		Provision Of Auditing Services	KPMG (IL)
		Provision of a Courier Service	Toll Priority (IL)
		Provision Of Legal Services	Cridlands MB (L)
		Supply of Irrigation Equipment	Allied Irrigation (L)
		Resource And Recovery At Shoal Bay	NT Recycling Solutions Pty Ltd (L)
		Provision Of Legal Services	Cridlands MB (L)
		Supply of Hot Mix Asphalt	Asphalt Company Australia Hot Mix (L)
		Carparking Cash Collection And Associated Services	ISS Security Pty Ltd (IL)
		Repairs and Maintenance of Airconditioning In Various Buildings	Mobile Electrics (L)
		Cyclic Maintenance And CCTV Inspections Of Stormwater Network	Mousellis and Sons Pty Ltd CCTV (L)
		Provision Of Road Shoulder Maintenance and Plant Hire	Mousellis and Sons Road Shoulder /Plant Hire (L)
		Provision Of Travel Services	Mariner Travel Pty Ltd
		Earthmoving Equipment Hire	Mousellis and Sons Plant Hire (L)
\$100,001-\$250,000	14	Provision Of Road Shoulder Maintenance	Mousellis and Sons Road Shoulder (L)
		Provision Of Line Marking Services	Top End Line Markers (L)
		Supply and Installation of a 110 KVA Generator and a 60 KVA UPS and Associated Works	Server Room Specialists (L)
		Provision of Security Services	Southern Cross Protection (IL)
		Hire And Operation Of Elevated Work Platform	Mabindi (L)
		Supply And Delivery Of Ready Mixed Concrete	HB Concrete (L)
		Provision of Debt Collection Services	Territory Debt Collectors (TDC) (L)

\$ Value of Contracts	No of Contracts Administered	Service Provided	Supplier
\$250,001-\$500,000	8	Provision of Painting Services	M&G Painters and Partners Pty Ltd (L)
		Service of Litter Bins	Rural Rubbish Removals (L)
		Management Of Animal Shelter	Ark Animal Welfare Services Paws (L)
		Provision of a Cleaning Service	Ezko Property Services (IL)
		Design Document And Reconstruct Tennis Courts Corner Of Aralia Street and Jacaranda Avenue Nightcliff	Wolpers Grahl Pty Ltd (L)
		Provision of A Sweeping Service	Jomajo Cleaning Services (L)
		Tree Planting	Remote Area Tree Services Pty Ltd (L)
		Grounds Maintenance - Lyons	Paradise Landscaping (NT) Pty Ltd (L)
		Provision Of Electrical Services	G&T Electrical Enterprises Pty Ltd (L)
\$500,001-\$1,000,000	4	Building Repairs And Maintenance	MIM Investments NT Pty Ltd (L)
		Replacement And Maintenance Of On-Street Parking Machines In Darwin CBD - PART B	APARC Part B (IL)
		Provision of Arboricultural Services	Arafura Tree Services (L)
\$1,000,001-\$2,500,000	6	2011/2012 and 2012/2013 Asphalt Overlay and Replacement Program	Asphalt Company Australia 079 (L)
		Management of Swimming Pools	Dempsey Consolidated Pty Ltd (L)
		2011/2012 and 2012/2013 Spray Seal And Minor Asphalt Works	Asphalt Company Australia 080 (L)
		Minor Civil Works	General Excavators (L)
		Municipal Mowing	Programmed Property Services (IL)
		Provision of Temporary Labour Service	Chandler Macleod (IL)
		Cavenagh Street Reconstruction and Median Upgrading Daly Street to Searcy Street and Gardens Road Median Landscaping	East Arm Civil Pty Ltd
\$2,500,001-\$5,000,000	2	Collection of Domestic Garbage and Recyclables For Darwin City Council	Cleanaway (IL)
		Operation of Shoal Bay Waste Disposal Site	Macmahon Contractors (IL)
Over \$5,000,000	1		

L – Locally owned and operated business

IL – Interstate business with a local office/branch







# Financial Statements

## General Purpose Financial Statements for the year ended 30 June 2013

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### Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for City of Darwin.
  - (ii) All figures presented in these financial statements are presented in Australian Currency.
  - (iii) These financial statements were authorised for issue by the Council on 26 October 2012.
- Council has the power to amend and reissue the financial statements.







## City of Darwin

### General Purpose Financial Statements for the financial year ended 30 June 2013

#### Understanding Council's Financial Statements

##### Introduction

Each year individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements to their Council and Community.

##### What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of City of Darwin (the Council) for the financial year ended 30 June 2013.

The format of the Financial Statements complies with both the accounting and reporting requirements of Australian Accounting Standards.

##### About the Chief Executive Officer's Statement

The Financial Statements must be certified by the Chief Executive Officer as "presenting fairly" the Council's financial results for the year and are required to be presented to Council, ensuring both responsibility for and ownership of the Financial Statements.

##### About the Primary Financial Statements

###### Income Statement

A summary of Council's financial performance for the year listing all income and expenses.

###### Statement of Comprehensive Income

Other Comprehensive Income records items such as changes in the fair values of Council's Infrastructure, Property, Plant and Equipment.

###### Statement of Financial Position

A snapshot of Council's Financial Position including its Assets and Liabilities as at 30 June.

###### Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

###### Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

##### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the four Primary Financial Statements.

##### About the Auditor's Reports

Council's Financial Statements are required to be audited under Australian Accounting and Auditing Standards.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

##### Who uses the Financial Statements?

The Financial Statements are publicly available documents & must be presented at a Council meeting after the date of the Audit Report.

In accordance with S17 of the Local Government Regulations the Financial Statements must be presented to the NT Grants Commission and under S199 of the Local Government Act they must be included in the Council's Annual Report to be presented to the Minister for Local Government.



## City of Darwin

### General Purpose Financial Statements for the year ended 30 June 2013

#### Chief Executive Officer's Statement for the year ended 30 June 2013

These General Purpose Financial Statements have been prepared pursuant to Section 15 of the Local Government Accounting Regulations.

**The attached General Purpose Financial Statements have been prepared in accordance with:**

- (i) The Local Government Act, and
- (ii) The Local Government (Accounting) Regulations, and
- (iii) The Australian Accounting Standards and professional pronouncements

**To the best of my knowledge and belief, these Financial Statements**

- (i) accord with Council's accounting and other records, and
- (ii) the General Purpose Financial Statements, have been prepared in accordance with the applicable Accounting Standards, the Act and the Regulations so as to present fairly the financial position of the Council and the results for the financial year.

**I am not aware of any matter that would render the Reports false or misleading in any way.**

Dated 01/11/2013

Brendan Dowd

CHIEF EXECUTIVE OFFICER

1 November 2013







## City of Darwin

### Statement of Comprehensive Income for the year ended 30 June 2013

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Income from Continuing Operations					
Revenue					
Recurrent Revenue					
Rates, Levies and Charges	3a	55,643	51,884	55,643	51,884
Fees and Charges	3b	19,765	15,300	18,303	14,012
Rental Income	3c	1,384	1,094	1,143	1,094
Interest & Investment Revenue	3d	3,057	3,135	3,040	3,122
Other Income	3g	845	979	845	979
Grants, Subsidies, Contributions & Donations	4a	8,386	9,066	8,343	9,066
Net Gains from Disposal of Assets	5	79	661	79	661
Total Income (Continuing Operations)		89,159	82,119	87,396	80,818
Expenses from Continuing Operations					
Recurrent Expenses					
Employee Benefits	6	26,862	25,428	25,393	24,118
Materials and Services	7	45,082	41,904	44,838	41,829
Finance Costs	8	279	291	279	291
Depreciation and Amortisation	9	14,754	14,523	14,684	14,477
Total Expenses (Continuing Operations)		86,977	82,146	85,194	80,715
Operating Result (Continuing Operations)		2,182	(27)	2,202	103
Capital Revenue					
Grants, Subsidies, Contributions & Donations	4b	7,361	6,461	7,361	6,461
Net Operating Result for the Year		9,543	6,434	9,563	6,564
Other Comprehensive Income					
Gain/(Loss) on Revaluation	19	94,222	-	94,222	-
Total Comprehensive Income		103,765	6,434	103,785	6,564

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.



## City of Darwin

### Statement of Financial Position as at 30 June 2013

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash & Cash Equivalents	10	8,747	7,347	7,870	6,609
Investments	10	53,846	46,891	53,846	46,891
Trade & Other Receivables	11	6,497	4,867	6,413	4,728
Inventories	12	175	165	127	143
Assets Held for Sale	13	215	1,583	215	1,583
<b>Total Current Assets</b>		<b>69,480</b>	<b>60,853</b>	<b>68,471</b>	<b>59,954</b>
<b>Non-Current Assets</b>					
Property, Plant & Equipment	14	896,574	797,114	896,403	796,959
<b>Total Non-Current Assets</b>		<b>896,574</b>	<b>797,114</b>	<b>896,403</b>	<b>796,959</b>
<b>TOTAL ASSETS</b>		<b>966,054</b>	<b>857,967</b>	<b>964,874</b>	<b>856,913</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade & Other Payables	15	10,606	9,980	9,881	9,392
Borrowings	16	187	173	187	173
Provisions	17	6,400	6,086	6,302	5,998
Other Liabilities	18	3,392	-	3,392	-
<b>Total Current Liabilities</b>		<b>20,585</b>	<b>16,239</b>	<b>19,762</b>	<b>15,563</b>
<b>Non-Current Liabilities</b>					
Borrowings	16	3,923	4,110	3,923	4,110
Provisions	17	710	547	710	547
<b>Total Non-Current Liabilities</b>		<b>4,633</b>	<b>4,657</b>	<b>4,633</b>	<b>4,657</b>
<b>TOTAL LIABILITIES</b>		<b>25,218</b>	<b>20,896</b>	<b>24,395</b>	<b>20,220</b>
<b>Net Community Assets</b>		<b>940,836</b>	<b>837,071</b>	<b>940,479</b>	<b>836,693</b>
<b>COMMUNITY EQUITY</b>					
Asset Revaluation Reserve	19	631,580	537,358	631,579	537,357
Retained Surplus/(Deficiency)	20	263,416	258,555	263,233	258,292
Reserves	21	45,840	41,158	45,667	41,044
<b>Total Community Equity</b>		<b>940,836</b>	<b>837,071</b>	<b>940,479</b>	<b>836,693</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.





## City of Darwin

### Statement of Changes in Equity for the year ended 30 June 2013

Consolidated			Asset			
\$ '000	Notes	Revaluation	Retained	Other	Total	
		Reserve	Surplus	Reserves	Equity	
<b>2013</b>						
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		537,358	258,555	41,158	<b>837,071</b>	
<b>a. Net Operating Surplus for the Year</b>		-	9,543	-	<b>9,543</b>	
<b>b. Other Comprehensive Income</b>						
- Revaluations : PP&E Asset Revaluation Rsve	19	94,222	-	-	<b>94,222</b>	
<b>Other Comprehensive Income</b>		<b>94,222</b>	-	-	<b>94,222</b>	
<b>Total Comprehensive Income</b>		<b>94,222</b>	<b>9,543</b>	<b>-</b>	<b>103,765</b>	
<b>c. Transfers between Equity</b>		-	(4,682)	4,682	<b>-</b>	
<b>Equity Balance as at 30 June 2013</b>		<b>631,580</b>	<b>263,416</b>	<b>45,840</b>	<b>940,836</b>	

Consolidated			Asset			
\$ '000	Notes	Revaluation	Retained	Other	Total	
		Reserve	Surplus	Reserves	Equity	
<b>2012</b>						
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		537,358	259,941	33,338	<b>830,637</b>	
<b>a. Net Operating Surplus for the Year</b>		-	6,434	-	<b>6,434</b>	
<b>Total Comprehensive Income</b>		<b>-</b>	<b>6,434</b>	<b>-</b>	<b>6,434</b>	
<b>b. Transfers between Equity</b>		-	(7,820)	7,820	<b>-</b>	
<b>Equity Balance as at 30 June 2012</b>		<b>537,358</b>	<b>258,555</b>	<b>41,158</b>	<b>837,071</b>	

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.



## City of Darwin

### Statement of Changes in Equity for the year ended 30 June 2013

Council			Asset			
\$ '000	Notes	Revaluation	Retained	Other	Total	
		Reserve	Surplus	Reserves	Equity	
<b>2013</b>						
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		537,357	258,292	41,044	<b>836,693</b>	
<b>a. Net Operating Surplus for the Year</b>		-	9,563	-	<b>9,563</b>	
<b>b. Other Comprehensive Income</b>						
- Revaluations : PP&E Asset Revaluation Rsve	19	94,222	-	-	<b>94,222</b>	
<b>Other Comprehensive Income</b>		<b>94,222</b>	-	-	<b>94,222</b>	
<b>Total Comprehensive Income</b>		<b>94,222</b>	<b>9,563</b>	<b>-</b>	<b>103,785</b>	
<b>c. Transfers between Equity</b>		-	(4,622)	4,622	<b>-</b>	
<b>Equity Balance as at 30 June 2013</b>		<b>631,579</b>	<b>263,233</b>	<b>45,666</b>	<b>940,478</b>	

Council			Asset			
\$ '000	Notes	Revaluation	Retained	Other	Total	
		Reserve	Surplus	Reserves	Equity	
<b>2012</b>						
<b>Opening Balance</b> (as per Last Year's Audited Accounts)		537,357	259,476	33,296	<b>830,129</b>	
<b>a. Net Operating Surplus for the Year</b>		-	6,564	-	<b>6,564</b>	
<b>Total Comprehensive Income</b>		<b>-</b>	<b>6,564</b>	<b>-</b>	<b>6,564</b>	
<b>b. Transfers between Equity</b>		-	(7,748)	7,748	<b>-</b>	
<b>Equity Balance as at 30 June 2012</b>		<b>537,357</b>	<b>258,292</b>	<b>41,044</b>	<b>836,693</b>	

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.





## City of Darwin

### Statement of Cash Flows for the year ended 30 June 2013

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
<b>Cash Flows from Operating Activities</b>					
Receipts from Customers		72,237	66,899	70,775	66,489
Payments to Suppliers and Employees		(64,998)	(72,852)	(63,283)	(70,897)
		7,239	(5,953)	7,492	(4,408)
<b>Receipts:</b>					
Investment & Interest Revenue Received		2,844	3,129	2,827	3,116
Rental Income		1,384	1,203	1,143	1,203
Grants & Contributions		15,747	13,232	15,703	13,232
Other		978	4,088	845	3,194
<b>Payments:</b>					
Borrowing Costs		(281)	-	(281)	-
Other		(838)	-	(883)	-
<b>Net Cash - Operating Activities</b>	28	<b>27,073</b>	<b>15,699</b>	<b>26,846</b>	<b>16,337</b>
<b>Cash Flows from Investing Activities</b>					
<b>Receipts:</b>					
Sale of Property, Plant & Equipment		1,163	1,062	1,163	1,062
<b>Payments:</b>					
Purchase of Investment Securities		(6,955)	(12,445)	(6,955)	(12,445)
Purchase of Property, Plant & Equipment		(19,707)	(7,655)	(19,619)	(8,324)
<b>Net Cash - Investing Activities</b>		<b>(25,500)</b>	<b>(19,038)</b>	<b>(25,412)</b>	<b>(19,707)</b>
<b>Cash Flows from Financing Activities</b>					
<b>Payments:</b>					
Repayment of Borrowings & Advances		(173)	(455)	(173)	(455)
<b>Net Cash Flow - Financing Activities</b>		<b>(173)</b>	<b>(455)</b>	<b>(173)</b>	<b>(455)</b>
<b>Net Increase/(Decrease) for the year</b>		<b>1,400</b>	<b>(3,794)</b>	<b>1,261</b>	<b>(3,825)</b>
plus: <b>Cash &amp; Cash Equivalents - beginning</b>		7,347	11,141	6,609	10,434
<b>Cash &amp; Cash Equivalents - closing</b>	10	<b>8,747</b>	<b>7,347</b>	<b>7,870</b>	<b>6,609</b>
<b>Additional Information:</b>					
plus: <b>Investments on hand - end of year</b>	10	53,846	46,891	53,846	46,891
<b>Total Cash, Cash Equivalents &amp; Investments</b>		<b>62,593</b>	<b>54,238</b>	<b>61,716</b>	<b>53,500</b>

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

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## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity (in this case City of Darwin) in preparing and presenting its financial statements.

**(1.a) Basis of preparation**

These general purpose financial statements for the period 1 July 2012 to 30 June 2013 have been prepared in accordance with Australian Accounting Standards. They also comply with the requirements of the Local Government Act and Regulations.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain non-current assets.

**(1.b) Statement of Compliance**

These general purpose financial statements comply with all accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to Council's operations and effective for the current reporting period. Because the Council is a not-for-profit entity and the Australian Accounting Standards include requirements for not-for-profit entities which are inconsistent with International Financial Reporting Standards (IFRS), to the extent these inconsistencies are applied, these financial statements do not comply with IFRS. The main impacts are the offsetting of revaluation and impairment gains and losses within a class of assets, and the timing of the recognition of non-reciprocal grant revenue.

**(1.c) Basis of Consolidation**

The consolidated financial statements incorporate the assets and liabilities of all entities controlled by the City of Darwin as at 30 June 2013 and the results of all controlled entities for the year then ended. The Council and its controlled entities together form the economic entity which is referred

to in these financial statements as the consolidated entity.

In the process of reporting the Council as a single economic entity, all transactions with entities controlled by the Council have been eliminated. In addition the accounting policies of all controlled entities have been adjusted, where necessary, on consolidation to ensure that the financial report of the consolidated entity is prepared using accounting policies that are consistent with those of the Council. Information on controlled entities is included in Note 1.ae and Note 26.

The controlled entity, the Darwin Entertainment Centre, is accounted for at cost.

**(1.d) Constitution**

City of Darwin is a body corporate of Northern Territory, Australia, being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act of the Northern Territory.

**(1.e) Date of Authorisation**

The financial statements were authorised for issue on the date they were submitted to the Risk Management and Audit Committee for endorsement. This is also the date the Chief Executive Officer's statement is signed.

**(1.f) Currency**

The Council uses the Australian dollar as its functional currency and its presentation currency.

**(1.g) Critical accounting judgements and key sources of estimation uncertainty**

In the application of Council's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

estimates and ongoing assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

Judgements, estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Investment Property - Note 1.q,
- Valuation and depreciation of Infrastructure, Property, Plant & Equipment - Note 1.r and Note 14
- Impairment of Non-Current Assets - Note 1.s,
- Provisions - Note 1.w and 1.y and Note 17,
- Contingencies - Note 23.

**(1.h) Revenue**

Rates, levies, grants and other revenue are recognised as revenue on receipt of funds or earlier upon unconditional entitlement to the funds.

Rates and levies

Where rate monies are received prior to the commencement of the rating/levying period, the amount is recognised as revenue received in advance, otherwise rates are recognised at the commencement of the rating period.

Grants and subsidies

Grants, subsidies and contributions that are non-reciprocal in nature are recognised as revenue in the year in which Council obtains control over them. An equivalent amount is placed in a reserve until the funds are expended.

Where grants are received that are reciprocal in nature, revenue is recognised over the term of the funding arrangements.

Non-cash contributions

Non-cash contributions with a value in excess of the recognition threshold, are recognised as revenue and as non-current assets. Non-cash contributions below the threshold are recorded as revenue and expenses.

Physical assets contributed to Council by developers in the form of road works, stormwater, water and wastewater infrastructure and park equipment are recognised as revenue when the development becomes "off maintenance" (i.e. the Council obtains control of the assets and becomes liable for any ongoing maintenance) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution received on the date of acquisition.

Cash contributions

Developers also pay infrastructure charges for the construction of assets, such as roads and stormwater drainage. These infrastructure charges are not within the scope of AASB Interpretation 18 because there is no performance obligation associated with them. Consequently, the infrastructure charges are recognised as income when received.

Rental income

Rental revenue from investment and other property is recognised as income on a periodic straight line basis over the lease term.

Interest and dividends

Interest received from term deposits is accrued over the term of the investment. No dividends were received during the reporting period.

Sales revenue

Sale of goods is recognised when the significant risks and rewards of ownership are transferred to the buyer, generally when the customer has taken undisputed delivery of the goods.

Fees and Charges

Fees and charges are recognised upon unconditional entitlement to the funds. Generally this is upon lodgement of the relevant applications or documents, issuing of the infringement notice or when the service is provided.







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

**(1.i) Financial assets and financial liabilities**

Council recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, Council becomes a party to the contractual provisions of the instrument.

City of Darwin has categorised and measured the financial assets and financial liabilities held at balance date as follows:

**Financial assets**

- Cash and cash equivalents (Note 1.j)
- Receivables - measured at amortised cost (Note 1.l)

**Financial liabilities**

- Payables - measured at amortised cost (Note 1.v)
- Borrowings - measured at amortised cost (Note 1.x)

Financial assets and financial liabilities are presented separately from each other and offsetting has not been applied.

The fair value of financial instruments is determined as follows:

The fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amounts and are not disclosed separately.

The fair value of borrowings, as disclosed in Note 16 to the accounts, is determined by reference to published price quotations in an active market and/or by reference to pricing models and valuation techniques. It reflects the value of the debt if the Council repaid it in full at balance date. As it is the intention of the Council to hold its borrowings for their full term, no adjustment provision is made in these accounts.

The fair value of trade receivables approximates the amortised cost less any impairment.

The fair value of payables approximates the amortised cost.

City of Darwin does not recognise financial assets or financial liabilities at fair value in the Statement of Financial Position.

All other disclosures relating to the measurement and financial risk management of financial instruments are included in Note 30.

**(1.j) Cash and Cash Equivalents**

Cash and cash equivalents includes cash on hand, all cash and cheques receipted but not banked at the year end, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

**(1.k) Investments and Other Financial Assets**

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- **financial assets at fair value through profit or loss,**
- **loans and receivables,**
- **held-to-maturity investments,** and
- **available-for-sale financial assets.**

Each classification depends on the purpose/intention for which the investment was acquired & at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re-evaluates this designation at each reporting date.

**(i) Financial assets at fair value through profit or loss**

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

Assets in this category are primarily classified as current assets as they are primarily held for trading &/or are expected to be realised within 12 months of the balance sheet date.

**(ii) Loans and receivables**

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable.

They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

**(iii) Held-to-maturity investments**

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

In contrast to the "Loans & Receivables" classification, these investments are generally quoted in an active market.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

**(iv) Available-for-sale financial assets**

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Investments must be designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Accordingly, this classification principally comprises marketable equity securities, but can include all types of financial assets that could otherwise be classified in one of the other investment categories.

They are generally included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date or the term to maturity from the reporting date is less than 12 months.

**Financial Assets – Reclassification**

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term.

Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

**General Accounting & Measurement of Financial Instruments:****(i) Initial Recognition**

Investments are initially recognised (and measured) at fair value, plus in the case of investments not at "fair value through profit or loss", directly attributable transactions costs

Purchases and sales of investments are recognised on trade-date - the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

**(ii) Subsequent Measurement**

**Available-for-sale financial assets and financial assets at fair value through profit and loss** are subsequently carried at fair value.

**Loans and receivables** and **held-to-maturity** investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as **"fair value through profit or loss"** category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non monetary securities classified as **"available-for-sale"** are recognised in equity in the available-for-sale investments revaluation reserve.

When securities classified as **"available-for-sale"** are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

**Impairment**

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost, the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, excluding future credit losses that have not been incurred. The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

**(1.l) Receivables**

Trade receivables are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase price / contract price. Settlement

of these amounts is required within 30 days from invoice date.

The collectability of receivables is assessed periodically and if there is objective evidence that Council will not be able to collect all amounts due, the carrying amount is reduced for impairment. The loss is recognised in finance costs. The amount of the impairment is the difference between the asset's carrying amount and the present value of the estimated cash flows discounted at the effective interest rate.

All known bad debts were written-off at 30 June. Subsequent recoveries of amounts previously written off in the same period are recognised as finance costs in the Statement of Comprehensive Income. If an amount is recovered in a subsequent period it is recognised as revenue.

Because Council is empowered under the provisions of the *Local Government Act* to sell an owner's property to recover outstanding rate debts, Council does not impair rate receivables where it has this power.

**(1.m) Inventories**

Stores and raw materials are valued at the lower of cost and net realisable value and include, where applicable, direct material, direct labour and an appropriate portion of variable and fixed overheads. Costs are assigned on the basis of weighted average cost.

Inventories held for distribution are:

- goods to be supplied at no or nominal, charge, and
- goods to be used for the provision of services at no or nominal, charge.

These goods are valued at cost, adjusted, when applicable, for any loss of service potential.

**(1.n) Other Financial Assets**

Other financial assets are recognised at cost.

**(1.o) Assets Held for Sale**

Items of infrastructure, property, plant and equipment are reclassified as assets as held for sale when the

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

carrying amount of these assets will be recovered principally through a sales transaction rather than continuing use. Assets classified as held for sale are available for immediate sale in their present condition and management believe the sale is highly probable. Assets held for sale are measured at the lower of their carrying amount and fair value less cost to sell and are not depreciated. On the eventual sale of these assets a gain or loss is recognised.

**(1.p) Investments**

Term deposits in excess of three months are reported as investments, with deposits of less than three months being reported as cash equivalents.

**(1.q) Investment property**

Council did not classify any Land or Buildings as Investment Property.

**(1.r) Infrastructure, Property, Plant & Equipment**

Each class of infrastructure, property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Items of infrastructure, property, plant and equipment with a total value of less than \$5,000 are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised.

The classes and useful lives of property, plant and equipment recognised by the Council are:

<b>Plant &amp; Equipment</b>	
- Plant & Machinery	2 to 20 years
- Other Equipment	5 to 50 years
- Computer Equipment	2 to 5 years

<b>Other Assets</b>	
- Street & Park Furniture/Equipment	5 to 50 years
- Other Structures	3 to 100 years
- Office Furniture	5 to 20 years

<b>Buildings</b>	
- Buildings : Car Park Facilities	50 years
- Buildings : Other	15 to 60 years
- Other Structures : Swimming Pools	50 to 75 years

<b>Stormwater Drainage</b>	
- Pipes & Pits	80 years
- Open Lined Drains	50 years
- Subsoil Drainage	30 years

<b>Roads &amp; Pathways</b>	
- Sealed Roads	75 years
- Kerb	80 years
- Roundabouts	50 years
- Pathways	30 to 50 years

<b>Other Infrastructure Assets</b>	
- Traffic Signals	35 years
- Car Parks	70 years

**Acquisition of assets**

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including freight, architect's fees, engineering design fees, public consultation expenses and all other establishment costs.

Property, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value means the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

**Capital and operating expenditure**

Wage and materials expenditure incurred for the acquisition or construction of assets is treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity of the non-current asset is expensed as incurred, while expenditure that relates to replacement of a major component of an asset to maintain its service potential is capitalised.







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

Valuation

Land and improvements, buildings and all infrastructure assets are measured on the revaluation basis, at fair value, in accordance with AASB 116 Property, Plant & Equipment. Other plant and equipment and work in progress are measured at cost.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of infrastructure, property, plant and equipment assets at least once every 3 years.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the asset revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation surplus to that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Details of valuers and methods of valuations are disclosed in Note 14.

Capital work in progress

The cost of infrastructure, property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other infrastructure, property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its

estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

Depreciation methods, estimated useful lives and residual values of infrastructure, property, plant and equipment assets are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions. The condition assessments performed as part of the annual valuation process for assets measured at depreciated current replacement cost are used to estimate the useful lives of these assets at each reporting date. Details of the range of estimated useful lives for each class of asset are shown in Note 1.r.

Land under roads

Land under roads acquired before 30 June 2008 is recognised as a non-current asset where the Council holds title or a financial lease over the asset. City of Darwin currently does not have any such land holdings.

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

**(1.s) Impairment of Non-Current Assets**

Each non-current physical and intangible asset and group of assets is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

An impairment loss is recognised immediately in the Income Statement, unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation reserve of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation surplus increase.

**(1.t) Leases**

Leases of plant and equipment under which the Council as lessee/lessor assumes/transfers substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are classified as finance leases. Other leases, where substantially all the risks and benefits remain with the lessor, are classified as operating leases.

Finance leases

Council does not have any finance leases.

Operating leases

Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term, except where an

alternative basis is more representative of the pattern of benefits to be derived from the leased property.

**(1.u) Non-Current Assets (or Disposal Groups) "Held for Sale" & Discontinued Operations**

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either (i) their carrying amount and (ii) fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

For any assets or disposal groups classified as Non-Current Assets "held for sale", an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets "held for sale" are not depreciated or amortised while they are classified as "held for sale".

Non-current assets classified as "held for sale" are presented separately from the other assets in the balance sheet.

A Discontinued Operation is a component of the entity that has been disposed of or is classified as "held for sale" and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the income statement.

**(1.v) Payables**

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/contract price net of applicable







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

**(1.w) Liabilities - Employee Benefits**

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date. Where it is expected that the leave will be paid in the next twelve months the liability is treated as a current liability. Otherwise the liability is treated as non-current.

Salaries and wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 15 as a payable.

Annual leave

A liability for annual leave is recognised. Amounts expected to be settled within 12 months (the current portion) are calculated on current wage and salary levels and includes related employee on-costs. Amounts not expected to be settled within 12 months (the non-current portion) are calculated on projected future wage and salary levels and related employee on-costs, and are discounted to present values. This liability represents an accrued expense and is reported in Note 15 as a payable

Sick leave

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 24.

Long service leave

A liability for long service leave is measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The value of the liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the Council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The interest rates attaching to Commonwealth Government guaranteed securities at the reporting date are used to discount the estimated future cash outflows to their present value. This liability is reported in Note 17 as a provision.

**(1.x) Borrowings and Borrowing Costs**

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

**(1.y) Provisions**

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

**(1.z) Asset Revaluation Reserve**

The asset revaluation reserve comprises adjustments relating to changes in value of infrastructure, property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation reserve.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation reserve in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount in the reserve in respect of that asset is retained in the asset revaluation reserve and not transferred to retained surplus/(deficiency).

**(1.aa) Retained Surplus**

This represents the amount of Council's net funds not set aside in reserves to meet specific future needs.

**(1.ab) Reserves****Restricted Reserves**

Restricted reserves are identified under legislation and the use of these reserves must comply with legislative requirements.

Car Parking Shortfall – Developer Contributions

These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plan.

Car Parking Shortfall – Rate Levy Income

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

Developer Contributions

This reserve holds contributions from developers to be used to fund future road, stormwater drainage and other construction.

Unexpended Grants & Contributions

This reserve holds unspent grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

**All Other Reserves**

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not required under legislation and if required, can be utilised by the Council for other purposes.

Asset Replacement & Refurbishment

This reserve holds funds to be used for the future rehabilitation of major assets.

Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

Coastal Foreshore Management

This reserve holds funds to be used for projects relating to coastal foreshore management.







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

Darwin General Cemetery

This reserve holds funds to be used for projects relating to the cemetery.

Darwin Entertainment Centre Air Conditioning Replacement

This reserve holds funds to be used for the future replacement or upgrade of the air conditioning system at the centre.

Darwin Entertainment Centre Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the centre.

Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

Environmental

This reserve has been created for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

Markets

This reserve holds lease income from Mindil, Nightcliff and Parap markets to provide for future upgrades of market sites.

Nightcliff Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

Off & On Street Parking

This reserve holds funds from on and off street car parking operations to provide for future development of car parking.

Plant Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles. This balance is based on estimated amount required identified in the ten year plant replacement program.

Public Art

This reserve holds funds to provide for future public art projects.

Purchase of Land

This reserve holds funds to provide for the possible purchase of land near Woolner Road relating to road works.

Sale of Land

This reserve holds funds from the sale of road reserve and will be partly used to fund projects in 2013-14.

Waste Management

This reserve holds funds to be used for the future development and rehabilitation of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

Watering

This reserve holds funds to provide for future costs associated with irrigating Council's parks and gardens and water efficiency projects.

**(1.ac) Subsidiaries**

Subsidiaries are entities controlled by City of Darwin. Control exists when the City of Darwin has the power, directly or indirectly, to solely govern the financial and operating policies of an entity to obtain benefits from its activities. The balances and effects of transactions between entities are eliminated in preparing the consolidated financial statements. Non-controlling interests in the results and equity of controlled interests are shown separately in the consolidated income statements and balance sheets respectively. Where control of an entity commences or ceases during a financial year, the profits or losses are included in the consolidated income statements from the date control commenced to the date control ceased. Investments in controlled entities are carried in the financial statements at the lower of cost and recoverable amount.

**(1.ad) Carbon Pricing**

A provision for carbon tax is made when waste is received for processing. The provision is calculated by estimating council's future liability arising from that waste, and converting the expected cash outflows to present value using government guaranteed securities rates with similar terms.



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

The estimate of council's future liability is determined by the quantity and types of refuse received, estimated future CO2e type gas emissions, estimates of likely timing of such emissions, the potential offsets by collection of emitted gases and other methods and future CO2e permit prices.

**(1.ae) Rounding and Comparatives**

Amounts included in the financial statements have been rounded to the nearest \$1,000 unless otherwise indicated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

**(1.af) Trust funds held for outside parties**

Funds held in the trust account on behalf of outside parties include those funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies (e.g. wages) paid into the trust account by the Council. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements.

The monies are disclosed in the notes to the financial statements for information purposes only in Note 27.

**(1.ag) Taxation**

Income of local authorities and public authorities is exempt from Commonwealth taxation except for Fringe Benefits Tax and Goods and Services Tax ('GST'). The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

**(1.ai) Adoption of New and Revised Accounting Standards**

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

**Effective 1 January 2013:**

- AASB 10 Consolidated Financial Statements
- AASB 11 Joint Arrangements
- AASB 12 Disclosure of interests in other entities
- AASB 13 Fair Value Measurement
- AASB 119 Employee benefits (completely replaces existing standard)
- AASB 127 Separate Financial Statements (replaces the existing standard together with AASB 10)
- AASB 128 Investments in Associates and Joint Ventures (replaces the existing standard)
- AASB 2010-10 Further Amendments to Australian Accounting Standards – Removal of Fixed Dates for First-time Adopters
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards
- AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13
- AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011)
- AASB 2011-12 Amendments to Australian Accounting Standards arising from Interpretation 20 (AASB 1)





## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

- AASB 2012-2 Amendments to Australian Accounting Standards – Disclosures – Offsetting Financial Assets and Financial Liabilities
  - AASB 2012-4 Amendments to Australian Accounting Standards – Government Loans [AASB 1]
  - AASB 2012-5 Amendments to Australian Accounting Standards arising from Annual Improvements 2009–2011 Cycle [AASB 1, AASB 101, AASB 116, AASB 132 & AASB 134 and Interpretation 2]
  - AASB 2012-6 Amendments to Australian Accounting Standards – Mandatory Effective Date of AASB 9 and Transition Disclosures [AASB 9, AASB 2009-11, AASB 2010-7, AASB 2011-7 & AASB 2011-8]
  - AASB 2012-9 Amendment to AASB 1048 arising from the Withdrawal of Australian Interpretation 1039
  - AASB 2012-10 Amendments to Australian Accounting Standards – Transition Guidance and Other Amendments [AASB 1, 5, 7, 8, 10, 11, 12, 13, 101, 102, 108, 112, 118, 119, 127, 128, 132, 133, 134, 137, 1023, 1038, 1039, 1049 & 2011-7 and Interpretation 12]
  - Interpretation 20 Stripping Costs in the Production Phase of a Surface Mine
- Management Personnel Disclosure Requirements**
- AASB 2011-6 Amendments to Australian Accounting Standards – Extending Relief from Consolidation, the Equity Method and Proportionate Consolidation – Reduced Disclosure Requirements
  - AASB 2011-11 Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements
  - AASB 2012-1 Amendments to Australian Accounting Standards - Fair Value Measurement - Reduced Disclosure Requirements [AASB 3, AASB 7, AASB 13, AASB 140 & AASB 141]
  - AASB 2012-7 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements [AASB 7, AASB 12, AASB 101 & AASB 127]
  - AASB 2012-11 Amendments to Australian Accounting Standards – Reduced Disclosure Requirements and Other Amendments [AASB 1, AASB 2, AASB 8, AASB 10, AASB 107, AASB 128, AASB 133, AASB 134 & AASB 2011-4]

**Effective 1 January 2014:**

- AASB 2012-3 Amendments to Australian Accounting Standards – Offsetting Financial Assets and Financial Liabilities [AASB 132]

**Effective 1 July 2014:**

- AASB 1055 Budgetary Reporting
- AASB 2013-1 Amendments to AASB 1049 - Relocation of Budgetary Reporting Requirements

**Effective 1 January 2015:**

- Effective 1 July 2013:**
- AASB 1053 Application of Tiers of Australian Accounting Standards
  - AASB 2010-2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements
  - AASB 2011-2 Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project – Reduced Disclosure Requirements
  - AASB 2011-4 Amendments to Australian Accounting Standards to Remove Individual Key
- AASB 9 Financial Instruments (December 2009)
  - 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 (December 2009)
  - AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

**AASB 9 Financial Instruments (effective from 1 January 2013)**

AASB 9, which replaces AASB 139 Financial Instruments: Recognition and Measurement, is effective for reporting periods beginning on or after 1 January 2015 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be able to be measured at amortised cost where very specific conditions are met.

**Consolidation Standards**

The following accounting standards apply to City of Darwin as from reporting periods beginning on or after 1 January 2014:

- AASB 10 Consolidated Financial Statements
- AASB 11 Joint Arrangements
- AASB 12 Disclosure of Interests in Other Entities
- AASB 127 Separate Financial Statements
- AASB 128 Investments in Associates and Joint Ventures
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards

These standards aim to improve the accounting requirements for consolidated financial statements, joint arrangements and off balance sheet vehicles.

The AASB is planning to amend AASB 10. The amendments are expected to clarify how the IASB's principles about control of entities should be applied by not-for-profit entities in an Australian context. Hence, City of Darwin is not yet in a position to reliably determine the future implications of these

new and revised standards for the council's financial statements.

AASB10 redefines and clarifies the concept of control of another entity, and is the basis for determining which entities should be consolidated into another entity's financial statements. Once the AASB finalises its not-for-profit amendments to AASB 10, City of Darwin will reassess the nature of its relationships with other entities, including entities that aren't currently consolidated.

AASB 11 deals with the concept of joint control and sets out new principles for determining the type of joint arrangement that exists, which in turn dictates the accounting treatment. The new categories of joint arrangements under AASB 11 are more aligned to the actual rights and obligations of the parties to the arrangement. Subject to any not-for-profit amendments to be made to AASB 11, City of Darwin will need to assess the nature of any arrangements with other entities to determine whether a joint arrangement exists in terms of AASB 11.

**AASB 13 Fair Value Measurement (AASB 13)**

AASB 13 applies to reporting periods beginning on or after 1 January 2013 and will therefore be applied by Council in the 2013-14 reporting period. This standard is not required to be applied retrospectively, therefore there is no impact from the application of AASB 13 to values or other disclosures in the 2012-13 financial statements.

The standard sets out a new definition of "fair value", as well as new principles to be applied when determining the fair value of assets and liabilities. The new requirements will apply to all of the Council's assets and liabilities (excluding leases) that are measured and/or disclosed at fair value or another measurement based on fair value. The key changes will relate to the level of disclosures required.

City of Darwin has commenced reviewing its fair value methodologies (including instructions to valuers, data used and assumptions made) for all items of property, plant and equipment measured at fair value to determine whether those methodologies comply with AASB 13. To the extent that the methodologies don't comply, the necessary changes will be implemented. While the Council is yet to complete this review, no significant changes are anticipated, based on the fair value methodologies presently used. Therefore, and





## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 1. Summary of Significant Accounting Policies (continued)

at this stage, no consequential material impacts are expected for City of Darwin's property, plant and equipment as from 2013-14.

AASB 13 will require an increased amount of information to be disclosed in relation to fair value measurements for both assets and liabilities. The recognised fair values will be classified according to the following fair value hierarchy that reflects the significance of the inputs used in making these measurements:

1. Level 1 - Fair values that reflect the unadjusted quoted prices in active markets for identical assets or liabilities
2. Level 2 - Fair values that are based on inputs other than quoted prices that are directly or indirectly observable for the asset or liability
3. Level 3 - Fair values that are derived from data not observable in a market.

To the extent that any fair value measurement for an asset or liability uses data that is not "observable" outside the Council, the amount of information to be disclosed will be relatively greater.

**Amendments to AASB 119 Employee Benefits**

A revised version of AASB 119 Employee Benefits applies from reporting periods beginning on or after 1 January 2013. The revised AASB 119 is generally to be applied retrospectively.

The revised standard includes changed criteria for accounting for employee benefits as "short-term employee benefits". Had City of Darwin applied the revised standard this year annual leave currently classified as a "short-term benefit" would have been reclassified as a "long-term benefit". However, no reported amounts would have been amended as the Council already discounts the annual leave liability to present value in respect of amounts not expected to be settled within 12 months (refer Note 1.y).

The concept of "termination benefits" is clarified and the recognition criteria for liabilities for termination benefits will be different. If termination benefits meet the timeframe criterion for "short-term employee benefits", they will be measured according to the AASB 119 requirements for "short-term employee benefits". Otherwise, termination benefits will need

to be measured according to the AASB 119 requirements for "other long-term employee benefits". Under the revised standard, the recognition and measurement of employer obligations for "other long-term employee benefits" will need to be accounted for according to most of the requirements for defined benefit plans.

The revised AASB 119 also includes changed requirements for the measurement of employer liabilities/assets arising from defined benefit plans, and the measurement and presentation of changes in such liabilities/assets. City of Darwin does not contribute to any defined benefit schemes.

The reported results and position of the council will not change on adoption of the other pronouncements as they do not result in any changes to the council's existing accounting policies. Adoption will, however, result in changes to information currently disclosed in the financial statements. The council does not intend to adopt any of these pronouncements before their effective dates.

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 2(a). Council Functions - Component Descriptions

**Details relating to the Council's functions / activities as reported in Note 2(b) are as follows:**

**GOVERNANCE**

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

**ADMINISTRATION**

Costs not otherwise attributed to other functions / activities.

**PUBLIC ORDER & SAFETY**

Animal control, enforcement of local government regulations and emergency services.

**HEALTH**

Administration and inspection, food control, insect/vermin control, noxious plants other.

**ENVIRONMENT**

Programs and activities that promote and advocate for the preservation and best practice management of Darwin's natural environment.

**COMMUNITY SERVICES & EDUCATION**

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, Aboriginal services, other community services, education.

**HOUSING & COMMUNITY AMENITIES**

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

**RECREATION & CULTURE**

Public libraries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens (lakes), other sport and recreation.

**TRANSPORT & COMMUNICATION**

Urban roads, bridges, footpaths, parking areas, street lighting, other.

**ECONOMIC AFFAIRS**

Tourism and area promotion, industrial development promotion, other business undertakings.





Functions/Activities Consolidated	Income, Expenses and Assets have been directly attributed to the following Functions / Activities.														
	Details of these Functions/Activities are provided in Note 2(a).														
	Income from Continuing Operations				Expenses from Continuing Operations				Operating Result from Continuing Operations			Grants included in Income from Continuing Operations		Total Assets held (Current & Non-current)	
	Budget 2013	Actual 2013	Actual 2012	Actual 2011	Budget 2013	Actual 2013	Actual 2012	Actual 2011	Budget 2013	Actual 2013	Actual 2012	Actual 2011	Actual 2013	Actual 2012	Actual 2013
Governance	41	137	39	2,056	2,077	2,191	(2,015)	(1,940)	(2,152)	120	-	-	-	-	-
Administration	1,533	715	1,884	11,025	11,062	10,099	(9,492)	(10,347)	(8,215)	-	186	540,199	424,958		
Public Order & Safety	1,851	2,215	1,863	3,462	3,972	3,649	(1,611)	(1,757)	(1,786)	-	18	403	521		
Health	210	221	208	180	188	99	30	33	109	221	208	-	-		
Environment	50	124	46	521	561	361	(471)	(437)	(315)	4	-	-	-		
Community Services & Education	49	193	432	2,274	2,093	1,619	(2,225)	(1,900)	(1,187)	193	426	-	-		
Housing & Community Amenities	17,867	18,781	12,360	24,606	23,932	21,521	(6,739)	(5,151)	(9,161)	-	27	166,062	168,524		
Recreation & Culture	3,189	3,457	4,039	22,534	21,843	22,090	(19,345)	(18,386)	(18,051)	2,457	3,095	17,162	21,330		
Transport & Communication	8,456	13,802	12,331	19,553	18,920	18,408	(11,097)	(5,118)	(6,077)	5,845	1,752	241,047	241,580		
Economic Affairs	1,339	1,539	2,609	577	546	677	762	993	1,932	-	-	-	-		
Total Functions & Activities	34,585	41,184	35,811	86,788	85,194	80,714	(52,203)	(44,010)	(44,903)	8,840	5,712	964,873	856,913		
Consolidated Entity															
General Purpose Income	-	1,763	1,301	-	1,783	1,431	-	(20)	(130)	-	-	1,181	1,054		
Operating Result from Continuing Operations	50,740	53,573	51,469	-	-	-	50,740	53,573	51,469	2,543	4,557	-	-		
	85,325	96,520	88,581	86,788	86,977	82,145	(1,463)	9,543	6,436	11,383	10,269	966,054	857,967		

	2023	2022	2021	2020	2019
1. Includes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Income.	50,720	50,700	50,700	50,700	50,700

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

### Note 3. Revenue Analysis

	Consolidated		Council	
\$ '000	2013	2012	2013	2012
<b>(a). Rates, Levies and Charges</b>				
Residential Rates	38,122	35,980	38,122	35,980
Business Rates	10,159	9,534	10,159	9,534
Domestic Waste Management	6,372	5,396	6,372	5,396
Parking - Special Rates	990	974	990	974
<b><u>TOTAL RATES, LEVIES &amp; CHARGES</u></b>	<b><u>55,643</u></b>	<b><u>51,884</u></b>	<b><u>55,643</u></b>	<b><u>51,884</u></b>

### (b). Fees & Charges

Planning & Building Regulation	200	142	200	142
Animal Registration Fees & Fines	603	462	603	462
Fines & Penalties - Other	125	79	125	79
Licence & Permit Fees	650	490	650	490
Parking Fees	4,387	4,371	4,387	4,371
Parking Fines	1,328	1,194	1,328	1,194
Cemeteries	53	43	53	43
Darwin Entertainment Centre	1,458	1,288	-	-
Private Works	157	180	157	180
Sundry Sales	110	137	106	137
Swimming Pool Fees	598	518	598	518
Waste Disposal Tipping Fees	9,971	6,168	9,971	6,168
Other Fees & Charges	125	228	125	228
<b>TOTAL FEES &amp; CHARGES</b>	<b>19,765</b>	<b>15,300</b>	<b>18,303</b>	<b>14,012</b>

(c). Rental Income

Property Rental - Council Properties	1,384	1,094	1,143	1,094
<u>TOTAL RENTAL INCOME</u>	<u>1,384</u>	<u>1,094</u>	<u>1,143</u>	<u>1,094</u>



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 3. Revenue Analysis (continued)

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
(d). Interest & Investment Revenue					
Interest on Investments		2,756	2,809	2,739	2,796
Interest from Overdue Rates and Utility Charges		301	326	301	326
<u>TOTAL INTEREST &amp; INVESTMENT REVENUE</u>		<u>3,057</u>	<u>3,135</u>	<u>3,040</u>	<u>3,122</u>
(g). Other Income					
Insurance & Other Recoupments		119	107	119	107
Legal Fees Recovery-Rates & Charges		234	278	234	278
Sundry		492	594	492	594
<u>TOTAL OTHER INCOME</u>		<u>845</u>	<u>979</u>	<u>845</u>	<u>979</u>

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 4. Grants, Subsidies, Contributions and Donations

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>(a) Recurrent</b>				
General Purpose Grants	5,322	3,498	5,322	3,498
Environmental Protection	4	1	4	1
Library	1,632	1,381	1,632	1,381
Recreation & Culture	150	589	150	589
Mosquito Control	144	135	144	135
Darwin Entertainment Centre	623	490	580	490
NDRRA (National Disaster Recovery)	-	2,909	-	2,909
Planning	175	-	175	-
Other	336	63	336	63
<b><u>TOTAL RECURRENT GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</u></b>	<b><u>8,386</u></b>	<b><u>9,066</u></b>	<b><u>8,343</u></b>	<b><u>9,066</u></b>
<b>(b) Capital</b>				
Community Centres	43	25	43	25
Developer Contributions - Other	2,757	-	2,757	-
Developer Contributions - Car Parking Shortfall	1,205	180	1,205	180
Developer Contributions - Stormwater	8	27	8	27
Transport (Other Roads & Bridges Funding)	3,213	100	3,213	100
New or Upgraded Assets	-	1,004	-	1,004
Mosquito Control	75	73	75	73
Developer Contributed Assets - Infrastructure	-	4,902	-	4,902
Developer Contributed Assets - Land	-	150	-	150
Other	60	-	60	-
<b><u>TOTAL CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</u></b>	<b><u>7,361</u></b>	<b><u>6,461</u></b>	<b><u>7,361</u></b>	<b><u>6,461</u></b>





## Notes to the Financial Statements

for the year ended 30 June 2013

### Note 4. Grants, Subsidies, Contributions and Donations (continued)

\$ '000	Consolidated		Council	
	2013	2012	2013	2012

#### Conditions over Contributions

Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:

Developer Contributions for Infrastructure	2,881	207	2,881	207
Specific Purpose Unexpended Grants	3,266	2,151	3,266	2,151
	<u>6,147</u>	<u>2,358</u>	<u>6,147</u>	<u>2,358</u>

Contributions recognised as income during a previous reporting period that were obtained in respect of the current reporting period:

Developer Contributions Expended on Infrastructure	443	263	443	263
Specific Purpose Unexpended Grants	1,201	627	1,201	627
	<u>1,644</u>	<u>890</u>	<u>1,644</u>	<u>890</u>

## City of Darwin

## Notes to the Financial Statements

for the year ended 30 June 2013

### Note 5. Gains or Losses on Disposal of Assets

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012

#### (a) Gain /(Loss) on disposal of Non-Current Assets

Proceeds from the Sale of PP&E		963	347	963	347
Less: Book Value of PP&E Disposed	14	<u>(1,083)</u>	<u>(360)</u>	<u>(1,083)</u>	<u>(360)</u>
		<u>(120)</u>	<u>(13)</u>	<u>(120)</u>	<u>(13)</u>
Proceeds from Sale of Land		200	700	200	700
Less: Book Value of Land Sold	14	<u>-</u>	<u>(28)</u>	<u>-</u>	<u>(28)</u>
		<u>200</u>	<u>672</u>	<u>200</u>	<u>672</u>

#### (b) Assets Held For Sale

Proceeds from the Disposal		25	15	25	15
Less: Book Value of Assets Disposed		<u>(26)</u>	<u>(13)</u>	<u>(26)</u>	<u>(13)</u>
		<u>(1)</u>	<u>2</u>	<u>(1)</u>	<u>2</u>

<b>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</b>		<u><b>79</b></u>	<u><b>661</b></u>	<u><b>79</b></u>	<u><b>661</b></u>
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## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

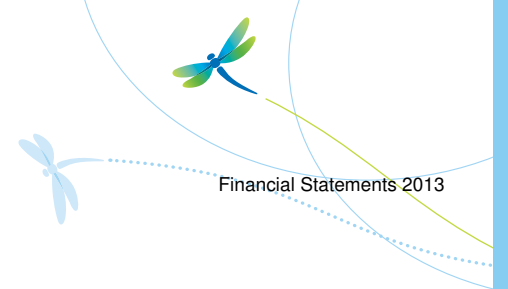
#### Note 6. Employee Benefits

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Wages and Salaries		24,292	23,013	23,001	21,871
Superannuation	24	2,195	2,061	2,098	1,968
Workers Compensation Insurance		388	481	361	457
Fringe Benefits Tax (FBT)		191	192	191	190
		<u>27,066</u>	<u>25,747</u>	<u>25,651</u>	<u>24,486</u>
Other Employee Related Expenses		115	84	61	35
		<u>27,181</u>	<u>25,831</u>	<u>25,712</u>	<u>24,521</u>
Less: Capitalised Employee Expenses		(319)	(403)	(319)	(403)
<b>TOTAL EMPLOYEE BENEFITS</b>		<u><u>26,862</u></u>	<u><u>25,428</u></u>	<u><u>25,393</u></u>	<u><u>24,118</u></u>

#### Additional information:

Total Employees at year end:

Administration Staff	205	201	205	201
Depot and Outdoors Staff	114	113	114	113
Darwin Entertainment Centre	15	16	-	-
<b>Total Employees</b>	<u>334</u>	<u>330</u>	<u>319</u>	<u>314</u>
<b>Total Elected members</b>	<u>13</u>	<u>13</u>	<u>13</u>	<u>13</u>



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 7. Materials and Services

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
Advertising and Marketing	324	303	324	303
Audit Services - Financial Statements	89	53	74	37
Audit Services - Other	120	135	120	135
Bad & Doubtful Debts	538	334	528	326
Bank Charges	269	241	256	232
Carbon Tax	3,392	-	3,392	-
Contractor & Consultancy Costs	19,219	19,215	19,219	19,215
Councillor Expenses - Elected Members' Allowances	606	593	606	593
Darwin Entertainment Centre	-	-	1,160	960
Donations, Contributions & Assistance	655	625	655	625
Fuel & Registration	584	657	584	657
Insurance	860	689	860	689
Legal Expenses	493	569	493	569
Postage	83	26	83	26
Power	2,386	2,119	2,386	2,119
Printing & Stationery	483	465	483	465
Professional Services	1,268	1,357	1,268	1,357
Raw Materials & Consumables	7,628	9,861	7,628	9,861
Operating Leases - Rentals	114	86	114	86
Subscriptions and Registrations	132	254	132	254
Telephone & Communications	677	620	677	620
Travel & Training	478	539	462	519
Water & Effluent	3,138	2,065	3,138	2,065
Other Materials & Services	1,546	1,098	196	116
<b>TOTAL MATERIALS &amp; SERVICES</b>	<u><u>45,082</u></u>	<u><u>41,904</u></u>	<u><u>44,838</u></u>	<u><u>41,829</u></u>

Elected Member remuneration represents allowances paid in respect of carrying out their duties.

#### Note 8. Finance Costs

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
Interest on Loans	279	291	279	291
<b>TOTAL FINANCE COSTS</b>	<u><u>279</u></u>	<u><u>291</u></u>	<u><u>279</u></u>	<u><u>291</u></u>



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 9. Depreciation &amp; Amortisation

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Depreciation/Amortisation of Non Current Assets					
Buildings		2,001	1,965	2,001	1,965
Plant and Equipment		1,156	1,172	1,098	1,141
Roads & Pathways		6,282	6,147	6,282	6,147
Stormwater Drainage		3,926	3,922	3,926	3,922
Other Infrastructure Assets		211	211	211	211
Other		1,178	1,106	1,166	1,091
<u>TOTAL DEPRECIATION &amp; AMORTISATION</u>		<u>14,754</u>	<u>14,523</u>	<u>14,684</u>	<u>14,477</u>

## Note 10. Cash, Cash Equivalents &amp; Investments

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Cash & Cash Equivalents					
Cash at Bank and on Hand		4,704	4,260	3,827	3,522
Cash Equivalent Assets <sup>1</sup>					
- Short Term Deposits		4,043	3,087	4,043	3,087
Total Cash & Cash Equivalents		8,747	7,347	7,870	6,609
Investment Securities - Current					
Term Deposits		53,846	46,891	53,846	46,891
Total Current Investment Securities		53,846	46,891	53,846	46,891
TOTAL CASH ASSETS, CASH EQUIVALENTS & INVESTMENTS					
		62,593	54,238	61,716	53,500

<sup>1</sup> Those Investments where time to maturity (from date of purchase) is < 3 mths.



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 10. Cash, Cash Equivalents and Investments (continued)

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Cash, Cash Equivalents &amp; Investments were classified at year end in accordance with AASB 139 as follows:</b>				
<b>Cash &amp; Cash Equivalents</b>				
a. "At Fair Value"	8,747	7,347	7,870	6,609
<b>Investments</b>				
b. "Held to Maturity"	53,846	46,891	53,846	46,891
<b>Investments</b>	<b>53,846</b>	<b>46,891</b>	<b>53,846</b>	<b>46,891</b>
<b>Note 10(b-i) Reconciliation of Investments classified as "Held to Maturity"</b>				
Balance at the Beginning of the Year	46,891	34,446	46,891	34,446
Additions	6,955	12,445	6,955	12,445
<b>Balance at End of Year</b>	<b>53,846</b>	<b>46,891</b>	<b>53,846</b>	<b>46,891</b>
<b>Comprising:</b>				
- Term Deposits	53,846	46,891	53,846	46,891
<b>Total</b>	<b>53,846</b>	<b>46,891</b>	<b>53,846</b>	<b>46,891</b>
Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:				
Unspent Government Grants and Subsidies	3,266	2,151	3,266	2,151
Unspent Developer Contributions	11,572	7,621	11,572	7,621
Other Cash Backed Reserves	31,002	31,386	30,829	31,272
<b>Total Unspent Restricted Cash</b>	<b>45,840</b>	<b>41,158</b>	<b>45,667</b>	<b>41,044</b>

Cash at bank is held in the Commonwealth Bank in normal business cheque accounts. The bank currently has a short term credit rating of A1+ and long term rating of AA (Standard & Poor's).



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 11. Trade and Other Receivables

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Current</b>				
Rateable Revenue and Utility Charges	1,235	1,344	1,235	1,344
Interest & Extra Charges	345	419	345	419
User Charges & Fees	4,213	2,660	4,213	2,660
GST Recoverable	322	106	322	106
Interest on Investments	811	598	811	598
Prepayments	411	178	362	175
Other	35	136	-	-
<b>Total</b>	<b>7,372</b>	<b>5,441</b>	<b>7,288</b>	<b>5,302</b>
<b>less: Provision for Impairment</b>				
Rateable Revenue and Utility Charges	(167)	(130)	(167)	(130)
User Charges & Fees	(708)	(444)	(708)	(444)
<b>Total Provision for Impairment - Receivables</b>	<b>(875)</b>	<b>(574)</b>	<b>(875)</b>	<b>(574)</b>
<b>TOTAL CURRENT TRADE &amp; OTHER RECEIVABLES</b>	<b>6,497</b>	<b>4,867</b>	<b>6,413</b>	<b>4,728</b>

Interest is charged on outstanding rates at a rate of 18% per annum. No interest is charged on other debtors. There is no concentration of credit risk for rates and utility charges, fees and other debtors receivable.



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 12. Inventories

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Current Inventories</b>				
<b>Inventories held for distribution</b>				
Stores & Materials	175	165	127	143
	<u>175</u>	<u>165</u>	<u>127</u>	<u>143</u>
<b>TOTAL CURRENT INVENTORIES</b>	<b>175</b>	<b>165</b>	<b>127</b>	<b>143</b>





## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 13. Assets Held for Sale

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Assets Held for Sale</b>				
Land	-	1,386	-	1,386
Buildings	-	167	-	167
Plant - Trade Ins	215	30	215	30
<b>TOTAL ASSETS HELD FOR SALE</b>	<b>215</b>	<b>1,583</b>	<b>215</b>	<b>1,583</b>

#### (ii) Details of Assets & Disposal Groups

At 30 June 2012 Council had property in Leanyer classified as held for sale. The property has since been taken off the market and is now recategorised as a non-current asset and will be considered for sale at a later date.

#### Assets Held for Sale

Opening Balance	1,583	12	1,583	12
less: Carrying Value of Assets/Operations Sold	-	(12)	-	(12)
<b>Balance still unsold after 12 months:</b>	<b>1,583</b>	<b>-</b>	<b>1,583</b>	<b>-</b>
less: Assets no longer classified as Held for Sale	(1,583)	-	(1,583)	-
<b>plus New Transfer in:</b>				
Assets Held for Sale	215	1,583	215	1,583
<b>Closing Balance of Assets Held for Sale</b>	<b>215</b>	<b>1,583</b>	<b>215</b>	<b>1,583</b>

Financial Statements 2013



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 14. Property, Plant & Equipment

Consolidated - 30 June 2013	as at 30/6/2012										as at 30/6/2013			
	Asset Additions - New					WDV of Asset Disposals (Note 5)					Depreciation Expense (Note 9)		Work in Progress Transfers	
	Adjustments & Transfers					Tires from (to) Held for Sale category (Note 15)					Revaluation Increments to Equity (AFR)		At	
	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	At Cost	At Fair Value	Accumulated Deprec.	Impairment
Capital Work in Progress	1,047	-	-	-	1,047	-	-	-	-	-	-	-	-	-
Land and Improvements	-	304,469	-	-	304,469	-	-	-	-	-	-	-	-	-
Buildings	1,135	56,908	3,940	-	54,103	364	-	(2,001)	-	-	88,504	386,364	21,877	-
Plant and Equipment	15,663	-	8,012	-	7,651	3,752	-	(1,156)	-	-	167	88,188	8,465	-
Roads & Pathways	2,741	405,585	180,031	-	228,295	5,872	-	(6,282)	-	-	(185)	405,585	8,951	-
Stormwater Drainage	183	308,614	141,496	-	167,301	593	-	(3,926)	-	-	-	308,614	145,421	-
Other Infrastructure Assets	32,808	13,725	2,865	-	10,860	150	-	(211)	-	-	36	13,725	3,076	-
<b>Total Consolidated Property, Plant &amp; Equipment</b>	<b>53,577</b>	<b>1,085,301</b>	<b>345,764</b>	<b>-</b>	<b>797,114</b>	<b>19,736</b>	<b>(1,109)</b>	<b>(14,754)</b>	<b>-</b>	<b>-</b>	<b>1,368</b>	<b>1,202,476</b>	<b>375,704</b>	<b>-</b>

Consolidated - 30 June 2012	as at 30/6/2011										as at 30/6/2012			
	Asset Additions - New					WDV of Asset Disposals (Note 5)					Depreciation Expense (Note 9)		Work in Progress Transfers	
	Adjustments & Transfers					Tires from (to) Held for Sale category (Note 15)					Revaluation Increments to Equity (AFR)		At	
	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	At Cost	At Fair Value	Accumulated Deprec.	Impairment	Carrying Value	At Cost	At Fair Value	Accumulated Deprec.	Impairment
Capital Work in Progress	439	-	-	-	439	734	-	-	-	-	-	-	-	-
Land and Improvements	-	305,733	-	-	305,733	150	-	-	-	-	-	-	-	-
Buildings	614	57,103	2,003	-	55,714	521	-	(1,965)	-	-	(1,386)	304,469	3,940	-
Plant and Equipment	14,624	-	7,120	-	7,504	1,709	-	(1,172)	-	-	(167)	56,908	8,012	-
Roads & Pathways	-	401,275	173,778	-	227,497	6,935	-	(6,147)	-	-	(30)	405,585	180,031	-
Stormwater Drainage	-	307,896	137,554	-	170,342	881	-	(3,922)	-	-	-	308,614	141,496	-
Other Infrastructure Assets	30,928	13,725	2,654	-	11,071	-	-	(211)	-	-	-	13,725	2,865	-
<b>Total Consolidated Property, Plant &amp; Equipment</b>	<b>46,605</b>	<b>1,085,732</b>	<b>331,435</b>	<b>-</b>	<b>800,902</b>	<b>12,706</b>	<b>(388)</b>	<b>(14,523)</b>	<b>-</b>	<b>-</b>	<b>(1,583)</b>	<b>1,089,301</b>	<b>345,764</b>	<b>-</b>



Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 14. Property, Plant &amp; Equipment

	as at 30/6/2012						as at 30/6/2013					
	Asset Movements during the Reporting Period						Asset Movements during the Reporting Period					
	At Cost	Fair Value	At Fair Value	Accumulated Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tirs from/(to) Held for Sale category (Note 15)	Revaluation Increments to Equity (ARR)
Council - 30 June 2013												
\$'000												
Capital Work in Progress	1,047	-	304,469	-	1,047	1,695	-	-	-	(7,996)	1,386	88,504
Land and Improvements	-	-	56,908	3,940	304,469	-	-	(2,001)	-	7,996	167	5,682
Buildings	1,135	-	56,908	7,494	54,103	364	-	(1,098)	-	-	(185)	-
Plant and Equipment	15,005	-	-	-	7,511	3,709	(1,109)	(6,282)	-	-	-	-
Roads & Pathways	2,741	405,585	405,585	180,031	228,295	5,872	-	(3,926)	-	-	-	-
Stormwater Drainage	183	308,614	308,614	141,496	167,301	593	-	(211)	-	-	-	-
Other Infrastructure Assets	-	13,725	13,725	2,865	10,860	150	-	(1,166)	-	-	-	36
Other	32,737	-	-	9,364	23,373	7,267	-	-	-	-	-	-
<b>Total Council Property, Plant &amp; Equipment</b>	<b>52,848</b>	<b>1,089,301</b>	<b>1,089,301</b>	<b>345,190</b>	<b>796,959</b>	<b>19,650</b>	<b>(1,109)</b>	<b>(14,684)</b>	<b>-</b>	<b>-</b>	<b>1,368</b>	<b>94,222</b>

	as at 30/6/2011						as at 30/6/2012					
	Asset Movements during the Reporting Period						Asset Movements during the Reporting Period					
	At Cost	Fair Value	At Fair Value	Accumulated Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Work in Progress Transfers	Adjustments & Transfers	Tirs from/(to) Held for Sale category (Note 15)	Revaluation Increments to Equity (ARR)
Council - 30 June 2012												
\$'000												
Capital Work in Progress	439	-	305,733	-	439	734	-	-	(126)	-	(1,386)	-
Land and Improvements	614	57,103	57,103	2,003	305,733	150	(28)	(1,965)	-	-	(167)	-
Buildings	14,075	-	-	6,646	55,714	521	(360)	(1,141)	-	-	(30)	-
Plant and Equipment	-	401,275	401,275	173,778	7,429	1,613	-	(6,147)	10	-	-	-
Roads & Pathways	-	307,896	307,896	137,554	227,497	6,935	-	(3,922)	-	-	-	-
Stormwater Drainage	-	13,725	13,725	2,654	170,342	881	-	(211)	-	-	-	-
Other Infrastructure Assets	-	-	-	8,273	11,071	-	-	(1,091)	116	-	-	-
Other	30,874	-	-	-	22,601	1,747	-	-	-	-	-	-
<b>Total Council Property, Plant &amp; Equipment</b>	<b>46,002</b>	<b>1,085,732</b>	<b>1,085,732</b>	<b>330,908</b>	<b>800,826</b>	<b>12,581</b>	<b>(388)</b>	<b>(14,477)</b>	<b>-</b>	<b>-</b>	<b>(1,583)</b>	<b>-</b>

Financial Statements 2013

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 14. Property, Plant &amp; Equipment (continued)

## Valuations - defined by reference to:

## Land, Land Improvements and Buildings

The City of Darwin Land & Building Assets were independently valued as at 30 June 2013 by Certified Practising Valuers (AAPI), representing Integrated Valuation Services.

The basis of the valuations and critical assumptions adopted include:

The valuation of the land assets was based on the current market value of the land were it to be acquired on the open market for the current use, giving consideration to the existing zoning. This involved the analysis of all known relevant land sales, including englobo land sales, and extrapolating those derived values throughout the City of Darwin, making appropriate adjustments for increased values due to size, zoning, location and amenity. During this process every effort was made to ensure the relativities of the rates per square metre adopted between the different uses and locations were sound.

The valuation of the buildings assets were based upon two methodologies, being the Depreciated Replacement Cost model and the Active Liquid Market model. The only asset that was deemed to have an active liquid market was the City of Darwin administration building. The valuation of this building was based on an income approach whereby fair market rental was capitalised at an appropriate rate of return determined through market sales evidence. All the other building assets were deemed to be assets of a community service nature, as there is no active liquid market for them. The valuation methodology adopted in this case was depreciated replacement cost. The replacement costs adopted were fully supported by information contained within the Rawlinson's Construction Handbook 2013. The depreciation rates adopted have regard to the age of the building, refurbishment history and the general appearance at the date of inspection.

The revaluation resulted in a valuation increment in land of \$88.5million and buildings of \$5.682million.

## Plant and Equipment

Plant and equipment is measured at original cost less accumulated depreciation.

## Infrastructure

Infrastructure includes Roads & Pathways, Stormwater Drainage and Other Infrastructure.

Infrastructure is included at the written down current replacement cost as valued by an independent valuer, Gutteridge, Haskins & Davey Pty Ltd as at 30 June 2011.

Financial Statements 2013





## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 15. Trade and Other Payables

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Current</b>				
Creditors and Accruals	7,617	4,530	7,292	4,219
Accrued Interest Expense	31	33	31	33
Accrued Salaries & Wages	559	658	528	622
Security Bonds, Deposits & Retentions	54	697	54	697
Payments Received in Advance	2,006	3,860	1,916	3,802
Other	339	202	60	19
<b><u>TOTAL CURRENT TRADE &amp; OTHER PAYABLES</u></b>	<b><u>10,606</u></b>	<b><u>9,980</u></b>	<b><u>9,881</u></b>	<b><u>9,392</u></b>

## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 16. Borrowings

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Current					
Loans - Secured		187	173	187	173
<u>TOTAL CURRENT BORROWINGS</u>		<u>187</u>	<u>173</u>	<u>187</u>	<u>173</u>
Non-current					
Loans - Secured		3,923	4,110	3,923	4,110
<u>TOTAL NON-CURRENT BORROWINGS</u>		<u>3,923</u>	<u>4,110</u>	<u>3,923</u>	<u>4,110</u>

#### Reconciliation of Loan Movements for the year

##### Loans - Secured

Opening Balance at Beginning of Financial Year	4,283	4,445	4,283	4,445
Principal Repayments	(173)	(162)	(173)	(162)
<b>Book value at end of financial year</b>	<b><u>4,110</u></b>	<b><u>4,283</u></b>	<b><u>4,110</u></b>	<b><u>4,283</u></b>

#### Loan Disclosures

No assets have been pledged as security by the Council for any liabilities, however, all loans are secured over the General Rating income of Council.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Expected final repayment date is 18 May 2027.

There have been no defaults or breaches of the loan agreement during the period.

Principal and interest repayments are made semi annually in arrears.

An overdraft facility with Commonwealth Bank is approved with a limit of \$500,000. The facility remained fully undrawn at 30 June 2013 and is available for use in the next reporting period.





## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 17. Provisions

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Current</b>				
Annual Leave	3,820	3,614	3,751	3,549
Long Service Leave	2,536	2,472	2,507	2,449
Other Entitlements	44	-	44	-
<b><u>TOTAL CURRENT PROVISIONS</u></b>	<b><u>6,400</u></b>	<b><u>6,086</u></b>	<b><u>6,302</u></b>	<b><u>5,998</u></b>
<b>Non-current</b>				
Long Service Leave	710	547	710	547
<b><u>TOTAL NON-CURRENT PROVISIONS</u></b>	<b><u>710</u></b>	<b><u>547</u></b>	<b><u>710</u></b>	<b><u>547</u></b>

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 18. Other Liabilities

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Current</b>				
Carbon Levy	3,392	-	3,392	-
<b><u>TOTAL CURRENT OTHER LIABILITIES</u></b>	<b><u>3,392</u></b>	<b><u>-</u></b>	<b><u>3,392</u></b>	<b><u>-</u></b>

## Note 19. Asset Revaluation Reserve

\$ '000	Notes	2013	2012	2013	2012
<b>Movements in the asset revaluation reserve:</b>					
Balance at beginning of financial year		537,358	537,358	537,357	537,357
<b>Net adjustment to non-current assets at end of period to reflect a change in current fair value:</b>					
Land and Improvements		88,504	-	88,504	-
Buildings		5,682	-	5,682	-
Other		36	-	36	-
	14	94,222	-	94,222	-
Balance at end of financial year		<b><u>631,580</u></b>	<b><u>537,358</u></b>	<b><u>631,579</u></b>	<b><u>537,357</u></b>

## Asset revaluation reserve analysis

The closing balance of the Asset Revaluation Reserve comprises the following asset categories:

Land and Improvements	358,880	270,376	358,880	270,376
Buildings	30,065	24,383	30,065	24,383
Roads & Pathways	136,203	136,203	136,203	136,203
Stormwater Drainage	93,776	93,776	93,776	93,776
Other Infrastructure Assets	12,218	12,218	12,218	12,218
Other	438	402	437	401
Balance at end of financial year	<b><u>631,580</u></b>	<b><u>537,358</u></b>	<b><u>631,579</u></b>	<b><u>537,357</u></b>







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 20. Retained Surplus

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Movements in the retained surplus:					
Retained Surplus at Beginning of Financial Year		258,555	259,941	258,292	259,476
Net Result Attributable to Council		9,543	6,434	9,563	6,564
Transfers (to)/from Reserves for Future Project Funding, or from Reserve Funds that have been Expended:	21				
Other Reserves		(4,682)	(7,820)	(4,622)	(7,748)
Retained surplus at end of financial year		263,416	258,555	263,233	258,292



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 21. Reserves

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Reserves - External Restrictions</b>				
CBD Carparking Shortfall - Developer Contributions	8,062	6,649	8,062	6,649
CBD Carparking Shortfall - Rate Levy	6,498	5,278	6,498	5,278
Highway/Commercial Carparking Shortfall	61	59	61	59
Other Carparking Shortfall	373	275	373	275
Developer Contributions	3,077	639	3,077	639
Specific Purpose Unexpended Grants	3,266	2,151	3,266	2,151
	<u>21,337</u>	<u>15,051</u>	<u>21,337</u>	<u>15,051</u>
<b>Reserves - Internal Restrictions</b>				
Asset Replacement & Refurbishment	2,613	811	2,613	811
Carry Forward Works	5,688	4,678	5,688	4,678
Coastal Foreshore Management	34	129	34	129
Darwin Entertainment Centre	173	114	-	-
Darwin General Cemetery	77	97	77	97
DEC Air Conditioning Replacement	288	252	288	252
DEC Asset Replacement/Refurbishment	633	653	633	653
Disaster Contingency	2,519	2,716	2,519	2,716
Election Expense	63	-	63	-
Environmental	111	136	111	136
Market Site Development	193	157	193	157
Nightcliff Community Hall	64	64	64	64
Off & On Street Carparking	7,430	6,521	7,430	6,521
Parks & Reserves	-	400	-	400
Plant & Vehicle Replacement	1,095	1,617	1,095	1,617
Public Art	381	241	381	241
Purchase of Land	154	154	154	154
Sale of Land	250	699	250	699
Waste Management	2,158	5,964	2,158	5,964
Watering	579	704	579	704
	<u>24,503</u>	<u>26,107</u>	<u>24,330</u>	<u>25,993</u>
<b>TOTAL RESERVES</b>	<u>45,840</u>	<u>41,158</u>	<u>45,667</u>	<u>41,044</u>



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 21. Reserves (continued)

\$ '000	Opening Balance as at 01/07/2012	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2013
<b>Movements in Reserves (Consolidated):</b>				
<b>Reserves - External Restrictions</b>				
CBD Carparking Shortfall - Developer Contributions	6,649	1,413	-	8,062
CBD Carparking Shortfall - Rate Levy	5,278	1,236	(15)	6,499
Highway/Commercial Carparking Shortfall	59	2	-	61
Other Carparking Shortfall	275	107	(10)	372
Developer Contributions	639	130	2,308	3,077
Specific Purpose Unexpended Grants	2,151	2,124	(1,010)	3,265
	<u>15,051</u>	<u>5,013</u>	<u>1,273</u>	<u>21,337</u>
<b>Reserves - Internal Restrictions</b>				
Asset Replacement & Refurbishment	811	1,677	125	2,613
Carry Forward Works	4,678	1,841	(831)	5,688
Coastal Foreshore Management	129	-	(95)	34
Darwin Entertainment Centre	114	59	-	173
Darwin General Cemetery	97	-	(20)	77
DEC Air Conditioning Replacement	252	36	-	288
DEC Asset Replacement/Refurbishment	653	-	(20)	633
Disaster Contingency	2,716	-	(197)	2,519
Election Expense	-	63	-	63
Environmental	136	(25)	-	111
Market Site Development	157	36	-	193
Nightcliff Community Hall	64	14	(14)	64
Off & On Street Carparking	6,521	1,193	(284)	7,430
Parks & Reserve	400	(400)	-	-
Plant & Vehicle Replacement	1,617	1,526	(2,048)	1,095
Public Art	241	-	140	381
Purchase of Land	154	-	-	154
Sale of Land	699	(449)	-	250
Waste Management	5,964	1,279	(5,085)	2,158
Watering	704	(75)	(50)	579
	<u>26,107</u>	<u>6,774</u>	<u>(8,379)</u>	<u>24,502</u>
<b>TOTAL RESERVES</b>	<u>41,158</u>	<u>11,787</u>	<u>(7,106)</u>	<u>45,840</u>

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 21. Reserves (continued)

\$ '000	Opening Balance as at 01/07/2012	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2013
<b>Movements in Reserves (Council):</b>				
<b>Reserves - External Restrictions</b>				
CBD Carparking Shortfall - Developer Contributions	6,649	1,413	-	8,062
CBD Carparking Shortfall - Rate Levy	5,278	1,236	(15)	6,499
Highway/Commercial Carparking Shortfall	59	2	-	61
Other Carparking Shortfall	275	107	(10)	372
Developer Contributions	639	130	2,308	3,077
Specific Purpose Unexpended Grants	2,151	2,124	(1,010)	3,265
	<u>15,051</u>	<u>5,013</u>	<u>1,273</u>	<u>21,337</u>
<b>Reserves - Internal Restrictions</b>				
Asset Replacement & Refurbishment	811	1,677	125	2,613
Carry Forward Works	4,678	1,841	(831)	5,688
Coastal Foreshore Management	129	-	(95)	34
Darwin General Cemetery	97	-	(20)	77
DEC Air Conditioning Replacement	252	36	-	288
DEC Asset Replacement/Refurbishment	653	-	(20)	633
Disaster Contingency	2,716	-	(197)	2,519
Election Expense	-	63	-	63
Environmental	136	(25)	-	111
Market Site Development	157	36	-	193
Nightcliff Community Hall	64	14	(14)	64
Off & On Street Carparking	6,521	1,193	(284)	7,430
Parks & Reserve	400	(400)	-	-
Plant & Vehicle Replacement	1,617	1,526	(2,048)	1,095
Public Art	241	-	140	381
Purchase of Land	154	-	-	154
Sale of Land	699	(449)	-	250
Waste Management	5,964	1,279	(5,085)	2,158
Watering	704	(75)	(50)	579
	<u>25,993</u>	<u>6,715</u>	<u>(8,379)</u>	<u>24,329</u>
<b>TOTAL RESERVES</b>	<u>41,044</u>	<u>11,728</u>	<u>(7,106)</u>	<u>45,667</u>





## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 22. Commitments for Expenditure

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Operating leases</b>				
<b>Minimum lease payments in relation to non-cancellable operating leases are as follows:</b>				
Within one year	204	184	204	184
One to five years	361	461	361	461
Later than five years	-	-	-	-
	<u>565</u>	<u>645</u>	<u>565</u>	<u>645</u>

#### Contractual commitments

Contractual commitments at end of financial year but not recognised in the financial statements are as follows:

Audit Services	134	12	134	12
Maintenance	12,055	14,108	12,055	14,108
Waste & Recycling Services	56,683	59,492	56,683	59,492
Other	5,526	4,079	5,526	4,079
	<u>74,398</u>	<u>77,691</u>	<u>74,398</u>	<u>77,691</u>

#### Note 23 Contingent Liabilities

##### Guarantees

Council has provided no guarantees that may result in a liability

##### Third Party Guarantees

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. It is not practical to estimate the potential liability at this stage.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 24. Superannuation

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
The amount of Superannuation Contributions paid by Council in this Period for the benefit of employees was:					
	6	<u>2,195</u>	<u>2,061</u>	<u>2,098</u>	<u>1,968</u>

#### Note 25. Operating Lease Income

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
The minimum lease receipts are as follows:					
Not later than one year		810	1,014	810	1,014
One to five years		1,953	2,313	1,953	2,313
Later than five years		965	984	965	984
		3,728	4,311	3,728	4,311





## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 26. Controlled Entities, Associated Entities & Interests in Joint Ventures

Council's objectives can and in some cases are best met through the use of separate entities & operations.

These operations and entities range from 100% ownership and control through to lower levels of ownership and control via co-operative arrangements with other Councils, Bodies and other Outside Organisations.

The accounting and reporting for these various entities, operations and arrangements varies in accordance with accounting standards, depending on the level of Councils (i) interest and (ii) control and the type (form) of entity/operation, as follows:

##### Subsidiaries

Operational arrangements where Council's Control (but not necessarily interest) exceeds 50%

##### Note 26(a)

(i) Subsidiaries disclosed under Note 26(a) are accounted for on a line by line consolidation basis within the Income Statement and Balance Sheet.

#### Note 26(a) Subsidiaries (ie. Entities & Operations controlled by Council)

These consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with AASB 127 and the accounting policy described in Note 1(c).

Name of Operation/Entity	Principal Activity	Type of Entity	Equity Holding	
			2013	2012
Darwin Entertainment Centre	Performing Arts Centre	Controlled	100%	100%

##### Current Year Financial Movements in Total Operation/Entity

Opening Equity Balance	378
New Capital Contributions	
Operating Result	(21)
Adjustment to Equity Share	-
Distributions Paid	
Closing Equity Balance	357

##### Gross Financial Summary of Subsidiary

Assets	1,180
Liabilities	(823)
Net Equity	357
Revenues	2,923
Net Profit	(21)



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 27. Trust Funds

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
Trust funds held for outside parties				
Security Deposits	639	810	639	810
	639	810	639	810

The Council performs only a custodial role in respect of these monies. As these funds cannot be used by the Council, they are not brought to account in these financial statements.



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 28. Reconciliation of Net Result for the year to Net Cash Inflow from Operating Activities

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
Net operating result from Income Statement	9,543	6,434	9,563	6,564
<b>Adjust for Non-cash items:</b>				
Depreciation & Amortisation	14,754	14,523	14,684	14,477
Net Losses/(Gains) on Disposal of Assets	(80)	(661)	(80)	(661)
Non Cash Capital Grants and Contributions	-	(5,052)	-	(5,052)
	<u>14,674</u>	<u>8,810</u>	<u>14,604</u>	<u>8,764</u>
<b>Changes in operating assets and liabilities:</b>				
(Increase)/Decrease in Receivables	(1,931)	(177)	(1,986)	(180)
Increase/(Decrease) in Provision for Doubtful Debts	301	(4)	301	6
(Increase)/Decrease in Inventories	(10)	(41)	16	(42)
Increase/(Decrease) in Payables and Accruals	630	(1,576)	491	(877)
Increase/(Decrease) in Accrued Interest Payable	(2)	(2)	(2)	(2)
Increase/(Decrease) in Other Liabilities	3,392	1,307	3,392	1,154
Increase/(Decrease) in Employee Leave Entitlements	477	655	467	657
Interest Paid	-	293	-	293
	<u>2,857</u>	<u>455</u>	<u>2,679</u>	<u>1,009</u>
<b>Net cash provided from/(used in) Operating Activities from the Stmt of Cash Flows</b>	<u>27,074</u>	<u>15,699</u>	<u>26,846</u>	<u>16,337</u>
<b>Non Cash Investing &amp; Financing Activities</b>				
<b>Investing and development activities:</b>				
Assets Received Free of Charge	-	5,052	-	5,052
	<u>-</u>	<u>5,052</u>	<u>-</u>	<u>5,052</u>



## City of Darwin

### Notes to the Financial Statements for the year ended 30 June 2013

#### Note 29. Events Occurring After Balance Sheet Date

Events that occur after the reporting date of 30 June 2013, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly the "authorised for issue" date is 1 November 2013.

Events that occur after the Reporting Date represent one of two types:

##### (i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2013.

##### (ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2013 and which are only indicative of conditions that arose after 30 June 2013.

**Council is unaware of any material or significant "non adjusting events" that should be disclosed.**



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 30. Financial Instruments

Council's activities expose it to a variety of financial risks including (i) credit risk, (ii) liquidity risk and (iii) interest rate risk.

The Council's overall risk management program focusses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Financial risk management is carried out by Council's Finance Section under policies approved by Council. Investments in financial assets are only made where those assets are with a bank or other financial institution in Australia. The Council does not invest in derivatives or other high risk investments.

Council does not engage in transactions expressed in foreign currencies and therefore is not subject to foreign currency risk.

Council only undertakes borrowing in accordance with the approved borrowing policy, which specifies under what circumstances borrowings are considered appropriate.

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below:

\$ '000	Notes	Carrying Value		Fair Value	
		2013	2012	2013	2012
Consolidated					
Financial Assets					
Cash and Cash Equivalents	10	8,747	7,347	8,747	7,347
- "Held to Maturity"		53,846	46,891	53,846	46,891
Receivables	11	5,762	4,689	5,762	4,689
Total Financial Assets		68,355	58,927	68,355	58,927
Financial Liabilities					
Payables	15	8,600	6,120	8,600	6,120
Loans / Advances	16	4,110	4,283	4,110	4,283
Total Financial Liabilities		12,710	10,403	12,710	10,403
Council					
Financial Assets					
Cash and Cash Equivalents	10	7,870	6,609	7,870	6,609
- "Held to Maturity"		53,846	46,891	53,846	46,891
Receivables	11	5,731	4,553	5,731	4,553
Total Financial Assets		67,447	58,053	67,447	58,053
Financial Liabilities					
Payables	15	7,965	5,590	7,965	5,590
Loans / Advances	16	4,110	4,283	4,110	4,283
Total Financial Liabilities		12,075	9,873	12,075	9,873

## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 30. Financial Instruments (continued)

**Fair Value is determined as follows:**

**Cash & Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates market value.

**Borrowings & Held to Maturity investments** - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles, unless quoted market prices are available.

Financial Assets classified as (i) **"At Fair Value through profit & loss"** or (ii) **Available for Sale** - are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

## (i) Credit Risk Exposure

Credit risk exposure refers to the situation where the Council may incur financial loss as a result of another party to a financial instrument failing to discharge their obligations.

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of these debts.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

The Council is exposed to credit risk through deposits held with banks and other financial institutions (if applicable). Investments are held with highly rated/regulated banks/financial institutions and managed in accordance with Council's Investment Policy.

The Investment policy prohibits high risk investment and mandates investments must be diversified to ensure the exposure to individual institutions is minimised.

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the gross carrying amount of those assets inclusive of any provisions for impairment.

No collateral is held as security relating to the financial assets held by the Council.

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Council's maximum exposure to credit risk is as follows:					
Financial Assets					
Cash and Cash Equivalents	10	8,747	7,347	7,870	6,609
Investment Securities	10	53,846	46,891	53,846	46,891
Receivables - Rates	11	1,068	1,214	1,068	1,214
Receivables - Other	11	4,694	3,475	4,663	3,339
Total		68,355	58,927	67,447	58,053

No financial assets have had their terms renegotiated so as to prevent them from being past due or impaired, and are stated at the carrying amounts as indicated.







## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 30. Financial Instruments (continued)

The following represents an analysis of the age of the Council's financial assets that are either fully performing, past due or impaired:

\$ '000	Notes	Consolidated		Council	
		2013	2012	2013	2012
Receivables					
Not Past Due		3,115	2,878	3,115	2,742
Past due:					
- Less than 30 days overdue		1,638	505	1,638	505
- 31 to 90 days overdue		219	73	219	73
- More than 90 days overdue		1,080	1,233	1,080	1,233
- Impaired		876	574	876	574
Total	11	6,928	5,263	6,928	5,127

Movement in Provision for Impairment  
of Receivables

Balance at the beginning of the year		574	578	574	568
+ new provisions recognised during the year		301	(4)	301	6
<b>Balance at the end of the year</b>	11	<b>875</b>	<b>574</b>	<b>875</b>	<b>574</b>



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 30. Financial Instruments (continued)

## (ii) Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings for capital works from financial institutions (if applicable).

Council manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 16.

The following table sets out the liquidity risk in relation to financial liabilities held by the Council in a format as it might be provided to management. The amounts disclosed in the maturity analysis represent the contractual undiscounted cash flows at balance date:

				Total Contractual Cash Flows	Carrying Amount
\$ '000	0 to 1 year	1 to 5 years	Over 5 years		
Consolidated					
2013					
Trade and Other Payables	8,600	-	-	8,600	8,600
Loans	187	1,133	2,790	4,110	4,110
	8,787	1,133	2,790	12,710	12,710
2012					
Trade and Other Payables	6,120	-	-	6,120	6,120
Loans	173	1,064	3,046	4,283	4,283
	6,293	1,064	3,046	10,403	10,403
Council					
2013					
Trade and Other Payables	7,965	-	-	7,965	7,965
Loans	187	1,133	2,790	4,110	4,110
	8,152	1,133	2,790	12,075	12,075
2012					
Trade and Other Payables	5,590	-	-	5,590	5,590
Loans	173	1,064	3,046	4,283	4,283
	5,763	1,064	3,046	9,873	9,873

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 39. Financial Instruments (continued)

\$ '000	Consolidated		Council	
	2013	2012	2013	2012

## Liquidity Risk (continued)

The following lines of credit were available at the end of the reporting period:

Bank Overdraft Facility	500	500	500	500
Other - Credit Cards	200	200	200	200

## (iii) Interest Rate Risk

The Council is exposed to interest rate risk through investments and borrowings with financial institutions.

The risk in borrowing is effectively managed by fixed funding sources such that the desired interest rate risk exposure can be constructed. Interest rate risk in other areas is minimal.

The Council does not undertake any hedging or interest rate risk.

The following interest rate sensitivity analysis is based on a report similar to that which would be provided to management, depicting the outcome to profit and loss should there be a 1% increase in market interest rates. The calculations assume that the rate would be held constant over the next financial year, with the change occurring at the beginning of that year. It is assumed that interest rates on overdue rates would not change.

If the rates decreased by 1% the impact would be equal in amount in the reverse direction.

\$ '000	Consolidated		Council	
	2013	2012	2013	2012
<b>Financial Assets</b>				
Net Carrying Amount	626	498	617	498
Profit	626	498	617	498
Equity	626	498	617	498
<b>Net Assets</b>				
Net Carrying Amount	626	489	617	480
Profit	626	489	617	480
Equity	626	489	617	480



## City of Darwin

Notes to the Financial Statements  
for the year ended 30 June 2013

## Note 31. Council Information &amp; Contact Details

## Principal Place of Business:

17 Harry Chan Avenue  
Darwin NT 0801

## Contact Details

## Mailing Address:

GPO Box 84  
Darwin NT 0801

Telephone: 08 8930 0300

Facsimile: 08 8930 0311

## Opening Hours:

Civic Centre  
8:00am to 5:00pm  
Monday to Friday

Internet: [www.darwin.nt.gov.au](http://www.darwin.nt.gov.au)

Email: [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au)

## Officers

## CHIEF EXECUTIVE OFFICER

Brendan Dowd

## Elected Members

## MAYOR

Katrina Fong Lim

## COUNCILLORS

Jeanette Anictomatis

Bob Elix

Helen Galton

Gary Haslett

Robin Knox

Garry Lambert

George Lambrinidis

Robyn Lesley

Allan Mitchell

Simon Niblock

Rebecca Want de Rowe

Kate Worden

## AUDITORS

Merit Partners

Level 2, 9-11 Cavenagh St,  
Darwin NT 0800

## Other Information

ABN: 11 503 313 301



# Independent auditor's report to the Lord Mayor and Aldermen of the City of Darwin

We have audited the accompanying financial report of the City of Darwin (the "Council"), which comprises the statement of financial position as at 30 June 2013, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement of the consolidated entity comprising the Council and the entities it controlled during the year.

## Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory of Australia Local Government Act and Regulations and for such internal controls as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independence

In conducting our audit we have complied with the independence requirements of the Australian professional accounting bodies.

## Opinion

In our opinion, the financial report of the City of Darwin is in accordance with the Northern Territory Local Government Act, including:

- a) giving a true and fair view of the Council's and consolidated entities financial position as at 30 June 2013 and of its performance for the year ended on that date; and
- b) complying with the Australian Accounting Standards including Australian Accounting Interpretations.

*Merit Partners*  
Merit Partners

*Arndt Islam*  
Arndt Islam  
Director

Darwin  
Date 4 November 2013





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