



2013/14 CITY OF DARWIN

# *Annual Report*



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## Acknowledgement of Country

The City of Darwin acknowledges the Larrakia people as the Traditional Owners of all the land and waters of the greater Darwin region.

Often referred to as ‘Saltwater People’, the Larrakia culture and identity is rich and vibrant. Established ‘songlines’ connecting Larrakia people to country penetrate throughout their land and sea allowing stories and histories to be told and retold for future generations.

The Larrakia, lived, loved, birthed, hunted and survived a life on pristine coastal and inland areas.

The original language of the Larrakia, is Gulumirrgin (pronounced Goo-loo-midgin).

One way the community of Darwin can acknowledge and show respect for the Larrakia history, culture and shared future is by an ‘Acknowledgement of Country’.

The City of Darwin opens every Council meeting with an ‘Acknowledgement of Country’. The acknowledgement, developed in partnership with Larrakia Traditional Owners reads:

*“We the members of the City of Darwin acknowledge that we are meeting on Larrakia Country. We pay our respects to all Larrakia people both past and present. We are also committed to working together with the Larrakia people to care for this land and sea for our shared benefit and future.”*

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Our community values its lifestyle and Council provides services and infrastructure that support people to live, work and play.

Measures of Success	2013/14	2014/15	2015/16	2016/17
Household waste collection rate (kg per person per week)	1.4	1.5	1.6	1.7
Household waste collection rate (kg per person per week)	1.4	1.5	1.6	1.7
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## Welcome to the City of Darwin 2013/14 Annual Report

### Lord Mayor's Message

*On behalf of my fellow Elected Members, I am pleased to present the City of Darwin Annual Report for 2013/14.*

This Annual Report is the second full year report for the 21st Council of Darwin and serves to report the progress and performance we have made so far in striving to ensure the City of Darwin is recognised as *a tropical liveable city that creates opportunity and choice for our community*.

During the year I have worked collaboratively with City of Darwin Elected Members, the community, Darwin's business sector, other levels of government and the Chief Executive Officer to deliver many exciting initiatives, key infrastructure and core program delivery for the benefit of the Darwin community. This Council is also committed to maintaining financial sustainability and has once again ended the year in a sound financial position.

City of Darwin is progressively achieving the vision, goals and outcomes as defined in our *Evolving Darwin: Towards 2020 Strategic Plan*. The 2013/14 results are presented throughout this annual report and show we are well on our way to achieving our goals. We recognise that to continually move forward, we need structured plans put in place and strategies and actions implemented in order to overcome our challenges and capitalise on the changing environment in which we live.

#### Challenges

A significant challenge for City of Darwin to address during 2013/14 was projected \$1.3 million increases in utility charges. As a result, the City of Darwin was forced to increase rates by 5.5% across all categories as opposed to the 4.5% projected increase identified in the long term financial plan.

This was a tough decision for Council as we recognise the community continues to face increased costs including cost of housing and living expenses.



BOMBING OF DARWIN DAY 2014



LAUNCH OF CONNECT NT LIBRARY CARD

#### Highlights

One of Council's most significant achievements during 2013/14 was the delivery of the draft Darwin City Centre Master Plan for public feedback. The master plan identifies a number of city centre projects essential for 'unlocking the potential' of Darwin into the future.

Council also adopted the CBD Parking Strategy and Implementation Plan. The City of Darwin is committed to ensuring provision and management of car, bicycle, motorcycle and other parking facilities in the CBD to meet community needs. During the year Council resolved to make Saturday parking in the CBD free as a mechanism to attract economic activity into the city.

A focus on infrastructure has seen the commencement of the redevelopment of Lee Point Road, one of Darwin's major sub-arterial roads in the city's north. The Lee Point Road Duplication Project, valued at \$9.6 million supports planned future growth and development in the northern suburbs. The Northern Territory Government provided \$5 million towards the project.

Managing the impacts and ongoing effects of coastal erosion is critical for protecting our natural and physical environment. Council's adopted Coastal Erosion Management Plan ensures City of Darwin meets its obligations with regards to Coastal Erosion and provides a valuable tool for advocating the Federal and Territory Governments to ensure a tripartite response now and in the future.

Commitment to the long term sustainability of our environment saw the implementation of a solar power generation system at Casuarina Library.

The system generates enough power to cover 50% of the library's daily electricity consumption. This represents a reduction in greenhouse gas emissions equivalent to Council planting 4,167 trees.

In 2013/14, City of Darwin commenced a pilot project to make Darwin safe. The pilot, focussing on collaborative partnerships is the first of its kind for the city. An assertive outreach team is central to linking vulnerable people in our community with existing service providers. A long term plan for a safer city will be developed as a key outcome of the project.

Community connections and equitable service provision has been enhanced during 2013/14. Connect NT provides City of Darwin residents with the additional benefit of a one card library service that provides access and enables borrowing from all public libraries in the Northern Territory. Effectively this means our community has access to over 3,700 E-books and 380,000 books and publications.

#### Towards 2020

Council's vision is long term, towards 2020. In 2014/15 we will continue to deliver programs and projects that ensure we progressively achieve our vision.

In 2014/15, City of Darwin has planned to design and/or deliver \$3 million worth of Darwin City Centre Master Plan projects. Council secured funding from the Northern Territory Government's Family Safe Environment Fund to help deliver improvements to Tamarind Park, a master plan project. Council also acknowledges the continued support of the Northern Territory Government to realise the potential of Darwin by

allocating \$5 million to construct part of the Esplanade Boardwalk project.

Environmental protection and mitigation strategies will be strengthened with the implementation of actions from the Coastal Erosion Management Plan, the installation of emergency backup generators at the Civic and Operations Centres and Climate Change Action Plan initiatives.

Major events including Anzac Day Centenary 40th anniversary of Cyclone Tracy Commemorations, Bombing of Darwin and Australia Day planned for 2014/15 will focus on recognising Darwin's unique cultural history.

I recommend you read the Annual Report as this is one of the main ways we highlight the accomplishments and challenges ahead for our city. We strive to deliver a comprehensive and transparent account of what we have achieved and what we are planning and addressing. We are proud that these efforts were recognised at the 2014 Australasian Reporting Awards, when our 2012/13 Annual Report was awarded 'gold status' recognition.

Finally, I would like to thank all Elected Members, the Chief Executive Officer, Council staff and our key stakeholders for their continued commitment and dedication to our city. I would also like to especially thank our many volunteers for their assistance in delivering Council projects and events.

Katrina Fong Lim  
LORD MAYOR

## Chief Executive Officer's Message

*The 2013/14 financial year has been another fast paced, productive, activity filled year with the City of Darwin progressing initiatives to achieve the vision and goals of the **Evolving Darwin: Towards 2020 Strategic Plan** and **2013/14 Municipal Plan**.*

I am pleased that once again Council's Financial Statements have achieved a clear audit report, positive results and key performance indicators that demonstrate Council's financial health and accountability. With over \$1 billion of non-current assets the Council is continually developing its asset management strategies in the context of a long term financial plan and financial sustainability. The Financial Statements, Audit Reports as well as "Management Analysis & Discussion" are included within this Annual Report for interested readers.

### Community Engagement

Engaging and consulting with our stakeholders has remained a key focus for Council during 2013/14. The community engagement strategy implemented for the Darwin City Centre Master Plan project was one of the most robust engagement projects yet with over 120 workshops, stakeholder meetings and discussions providing input into the plan.

Community and stakeholders were also engaged and consulted on key projects including the Darwin Bike Plan, infrastructure projects, Sports Field plans, Richardson Ward playgrounds, Jingili Skate Park project and Council policy directly impacting the community.

### Awards

Council's recognition as an open, transparent and accountable public entity was again recognised in 2013/14 by the Australasian Reporting Awards. The City of Darwin 2012/13 Annual Report won a gold award, reflective of the dedication to continuously improving our planning and performance framework and processes for the past five years.

During 2013/14 we continued to build our profile as an employer of choice in Darwin with silver status recognition as a national 5050 Gender Equity Council. This is a significant achievement for Council being one of nine councils nationally and the only Council in the Northern Territory to achieve silver status.



FREEDOM OF ENTRY PARADE

### Grant Funding

The City of Darwin strives to attract additional revenue through successfully competing for grant funding. Grant funding allows Council to implement key projects for the benefit of the community without any additional burden on our rate payers. Throughout 2013/14 Council secured more than \$4.3 million in grant funding. Continued pressure on external funding opportunities has increased as a result of the National Commission of Audit and consolidation of a number of Federal Government funding programs. Despite this challenge, we continue to explore opportunities to maximise future funding.

Council provided \$141,954 to local community organisations through its Community Grants and Environmental Grants Programs. These funding programs build community capacity and will continue in 2014/15.

### Natural Disaster Relief and Recovery Arrangements (NDRRA)

During the year Council submitted a claim for costs associated with damage to coastal foreshores and infrastructure as a result of a monsoonal trough event throughout mid-January to mid-February 2014. To date Council has received an

amount of \$215,149 from the Northern Territory Government under the NDRRA for rectification works to essential public assets including roads, pathways and the Nightcliff foreshore. Final claims for work at Mindil Beach, Vestey's Beach and East Point Reserve will be submitted during the 2014/15 financial year.

NDRRA funding is critical for Council as it helps to lessen future burden on our ratepayers.

### Looking Ahead - Our Employee Culture

Moving into 2014/15, City of Darwin has continued to meet adopted efficiency targets by saving \$535,000 or around 1% of general rate income. Council's value improvement program will ensure future efficiencies and ongoing savings are identified through rigorous service review.

Our 336 employees are our most valued asset. A strong positive culture supported with high levels of employee engagement are critical to the delivery of value to the community. We will assess our organisational culture in 2014/15 to determine if there are areas that we can focus on in order to ensure we are the highest performing workforce we can be, ensuring quality service for our community.

This message provides a small snapshot of the organisational activities that have been undertaken throughout 2013/14 and I would like to congratulate and thank the City of Darwin staff for their continued hard work serving the Darwin community.

My thanks go to the Chief Officer's Group, Middle Management and all employees, and volunteers for their support and dedication during the past year.

I continue to look forward to the years ahead and the challenges we will embrace in order to make Darwin *a tropical, liveable city that creates opportunity and choice for our community*.

In closing I would like to personally thank the Lord Mayor and Elected Members for the support they have provided me with leading the organisation over the last 12 months.

Brendan Dowd  
CHIEF EXECUTIVE OFFICER

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## Strategic Highlights

### Goal 1 – Collaborative, Inclusive and Connected Community

Refer page 66 for more details

#### 2013/14 Highlights

- Provided more than \$100,000 support to community capacity building projects and events delivered by community groups and organisations (Community Grants and Community Support Programs)
- Delivered a diverse and exciting calendar of events for Darwin's youth through Council's LAUNCH program
- Launched the Darwin Safer City Pilot project aimed at delivering collaborative partnerships to reduce the impacts of public intoxication on community life and connect vulnerable people with existing support and wellbeing services
- Delivered an active and involved program of activities for Seniors Week 2013
- Supported twelve activities and events for Disability Awareness Week 2013
- Endorsement of the City of Darwin Community Wellbeing Plan 2014-2020

#### 2013/14 Challenges managed

- Increasing expectations for community funding and support
- Broad impacts of public intoxication on the community way of life
- Use of public spaces in proximity to residential areas (Civic Park)
- Introduction of Value Improvement Plan for city and suburban parking compliance

#### Looking towards 2020

- Evaluation of the Darwin Safer City Pilot project
- Continued advocacy initiatives with other levels of government and support agencies
- Darwin City Centre Master Plan projects
- Implementation of Parking Strategy actions

### Goal 2 – Vibrant, Flexible and Tropical Lifestyle

Refer page 82 for more details

#### 2013/14 Highlights

- Commenced construction of the Lee Point Road duplication project, at a cost of \$9.5 million ensuring provision for future growth in Darwin's Northern suburbs
- Delivery of an extensive stakeholder engagement strategy providing opportunity for the community, business sector and other agencies to inform the development of the Darwin City Centre Master Plan
- Adoption of the CBD Parking Strategy and Implementation Plan ensuring the ongoing provision and management of CBD parking facilities meet community needs
- Installation of exercise equipment and playground equipment across a number of parks and open spaces in the municipality including Anula Park and Latrobe Playground
- Successful facilitation of the City of Darwin annual cyclone simulation event
- Launch of the ConnectNT one card system for Darwin Libraries enabling the community to have better access to library services and resources throughout the Northern Territory
- Progression of Nightcliff Café project

#### 2013/14 Challenges managed

- Infrastructure and construction project delays due to remedial works undertaken as a result of the Monsoonal Trough event January – February 2014
- Resilience of Council operations in the event of disaster management and business continuity events
- Flooding damage to public assets as a result of the Monsoonal event January – February 2014
- Seeking a tripartite agreement to address the impacts of coastal erosion on the Darwin municipality
- Managing the community consultation process for the Nightcliff Café proposal

#### Looking towards 2020

- Delivery of a \$3.0 million capital works program of identified Darwin City Centre Master Plan projects
- City of Darwin has been successful in securing \$42,000 from the Department of Local Government Family Safe Fund to assist with delivering the Tamarind Park project
- Implementation of key actions in the CBD Parking Strategy and Implementation Plan
- Finalisation of the Darwin Bike Plan and Sports Field Plan
- Delivery of the Sports Field Plan
- Installation of new generators at both the Civic Centre and Operations Centre for City of Darwin
- Finalisation of the Richardson Ward Playground project
- Finalisation of Nightcliff Café project

## Goal 3 – Environmentally Sustainable City

Refer page 100 for more details

### 2013/14 Highlights

- Provided more than \$50,000 support to community based Climate Change and Environmental projects delivered by community groups and organisations
- Gold Standard Award by Planet Footprint for Council's commitment to environmental responsibility and accountability in energy reporting and performance
- Adoption of the City of Darwin Coastal Erosion Management Plan
- Successful implementation of the Casuarina Library Solar Generated Power Project
- Established targets to measure performance in reducing Council's greenhouse gas emissions
- Energy efficiency measures implemented across Council including eco switches and LED lighting
- Adoption of a Water Efficiency Management Plan
- Annual pre cyclone clean up conducted
- Adoption of the East Point Biodiversity Management Plan and commencement of an annual biodiversity survey

### 2013/14 Challenges managed

- Staying on track to meet energy reduction targets
- Responding to water quality issues
- Developing rigorous data sets that allow us to clearly account for water and energy use

### Looking towards 2020

- Climate Change Action Plan Review
- Development of a Waste Management Strategy providing a long term plan for managing and reducing waste, activities and disposal of waste within the municipality
- Implementation of actions arising from the Coastal Erosion Management Plan to mitigate the effects of coastal erosion
- Implementation of measures to improve water efficiency
- Energy efficiency projects to Council buildings to further reduce Council's carbon emissions
- Facilitation of community workshops utilising funding received from the Northern Territory Environmental Protection Authority focussing on 'less waste'
- Implementation of year one actions outlined in the East Point Biodiversity Management Plan

## Goal 4 – Historic and Culturally Rich City

Refer page 112 for more details

### 2013/14 Highlights

- Hosting of the Darwin Recycled Art Festival at Shoal Bay Waste Management Facility enabling artists to work onsite showcasing opportunities for recycled art
- Installation of temporary public art in The Mall, 'Yarnbombed'
- National Sister City Awards for community involvement and overall Sister Cities Program
- Facilitation of major city events including Freedom of Entry 2013, Australia Day 2014 and Bombing of Darwin 2014

### 2013/14 Challenges managed

- Planning for the 40th anniversary of Cyclone Tracy commemorations

### Looking towards 2020

- Implementation of Council's public art capital program seeking opportunities for permanent and temporary public art within the municipality
- Design and implementation of a new Anzac Memorial Garden to coincide with national Anzac Centenary year commemorations
- Facilitation of Darwin's historic Bombing of Darwin event
- Delivery of Sister City Programs further cementing Darwin's international relations
- Cyclone Tracy and Centenary of Anzac Day commemorative events

## Goal 5 – Effective and Responsible Governance

Refer page 122 for more details

### 2013/14 Highlights

- Unqualified Audit result
- Ongoing efficiency savings of \$507,000 identified in 2013/14
- Gold recognition by the Australasian Reporting Awards for the City of Darwin 2012/13 Annual Report
- Successful adoption of Council's annual Municipal Plan and budget for 2014/15
- Launch of a webcasting trial for live broadcasting of council meetings further improving the community's options for accessing Council's decision making processes
- Revised Customer Service Charter adopted
- Receipt of grant funding for twelve programs including general purpose funding and local roads funding
- Adoption of the City of Darwin Governance Framework

### 2013/14 Challenges managed

- Containing rate rises whilst dealing with increased external charges such as power and water
- Ability to attract and retain skilled staff and keep staff turnover rates to a minimum
- Continuing to manage community expectations for services and delivery of services
- Reduced funding opportunities from the Federal and Territory governments

### Looking towards 2020

- By-election for Waters Ward and implementation of constitutional arrangements for electoral review due for completion in 2014/15
- Undertake an Organisational Culture Survey
- Finalisation and implementation of Council's Enterprise Agreement
- Continued review of services identified within the Value Improvement Program
- Increased internet presence through Council's website and social media
- Review and adoption of Council's Asset Management Plans for key asset classes and implementation of a new software solution for Asset Management

Achieving our goals each year ensures that we are continuing to work towards achieving our long term vision of a *tropical, liveable city that creates opportunity and choice for our community*. We will continue to monitor our goal progress through to 2020 to ensure we remain on track to achieve our vision.

	2012/13 Result	2013/14 Result
Goal 1 – Collaborative, Inclusive and Connected Community	<div><div></div><div></div><div></div></div>	<div><div></div><div></div><div></div></div>
Goal 2 – Vibrant, Flexible and Tropical Lifestyle	<div><div></div><div></div><div></div></div>	<div><div></div><div></div><div></div></div>
Goal 3 – Environmentally Sustainable City	<div><div></div><div></div><div></div></div>	<div><div></div><div></div><div></div></div>
Goal 4 – Historic and Culturally Rich City	<div><div></div><div></div><div></div></div>	<div><div></div><div></div><div></div></div>
Goal 5 – Effective and Responsible Governance	<div><div></div><div></div><div></div></div>	<div><div></div><div></div><div></div></div>

*Darwin –  
A tropical,  
liveable city  
that creates  
opportunity  
and choice  
for our  
community*



## Overview of Performance

The City of Darwin publicly reports on performance against two layers of the adopted planning framework – progress against the goals of the [Evolving Darwin: Towards 2020 Strategic Plan](#) and against performance program delivery as specified in the Annual Municipal Plan.

As part of Council's commitment to open and transparent reporting, the table below presents the 2013/14 end of year position of Council's performance against the programs as defined in The City of Darwin Municipal Plan.

Progress against the goals of the [Evolving Darwin: Towards 2020 Strategic Plan](#) is provided throughout the remainder of this report.

Program	Action Performance	KPI Performance	Budget Performance
Asset Management			
Building Services		N/A	Under
Business Services			
Children's Services			
Climate Change and Environment		N/A	Under
Communications and Engagement			
Community Development			
Contracts Administration			
Control of Domestic Animals			
Customer Services			
Darwin Entertainment Centre			
Design		N/A	
Development			Under
Employee Relations			
Executive Support			
Financial and Management Accounting			
Fleet Management			Under
GM Community & Cultural Services			
GM Corporate Services			
GM Infrastructure			
Governance			
Information Technology			
Infrastructure Projects			
Libraries			
Off and On Street Parking			

Program	Action Performance	KPI Performance	Budget Performance
Operations		N/A	Under
Parks and Reserves			Under
Pathways			
Planning			
Property Management			
Records and Information Management			
Recreation and Leisure			
Regulatory Services			
Revenue Services			
Risk Management			Under
Road Construction and Traffic Management			
Roads Maintenance			Under
Sister Cities			
Stormwater Drainage Maintenance			
Strategic Services			
Street Cleaning			
Urban Enhancement		N/A	
Waste Management			
Youth Services			

This table provides an overview of Council's performance against the programs that it delivers.

Within this report a 'traffic light' colour coding system has been adopted. Action and key performance indicator progress performance is reported as follows:

	>90%	On track or better
	70%-90%	Marginal variance
	<70%	Off track

Where a program does not have defined key performance indicators it is displayed as N/A.

Budget performance assesses operational expenditure, not the capital works program and can be either a negative or positive (under) variance.

Only two colours of the traffic light colour coding system have been used when recording budget performance – green and red. A red indicator denotes that the actual variance from the budget was either greater than 10% and \$10k or \$100k (regardless of the % variance).

## Financial Overview

### Overview

The Management Discussion and Analysis on the financial statements covering the 2013/14 financial year analyses the activities undertaken by City of Darwin and does not take into account the activities of Darwin Entertainment Centre, which have been consolidated into Council's financial statements.

Council's financial results for the 2013/14 financial year were consistent with the performance achieved in the previous year and within budget.

2013/14 Results Overview	
Total Income	\$101.1M
Total Expenses	\$92.3M
Net Operating Result	\$8.8M
Operating Result before Capital Income	(\$2.1M)
Total Assets	\$1,221.5M
Total Liabilities	\$28.3M
Net Assets	\$1,193.2M
Total Cash & Investments	\$69.6M

**6.8%**  
Total Income increase  
from the previous year

In 2009 Council undertook an external review, which found it was financially sustainable. Performance indicators demonstrate that Council has achieved satisfactory results in key areas of operating surplus, debt management and receivables collection performance. The liquidity performance indicator demonstrates that Council has sufficient current assets to meet its liabilities as they fall due. These factors along with minimum levels of debt mean that Council is well placed to respond to opportunities or react to unforeseen events.

A notable issue is the revaluation of infrastructure which has added \$192.4M to Council's net asset values. A change in accounting policy has resulted in recognition of another \$51.5M relating to land under roads/road reserves. This was introduced as a prior period adjustment at 1 July 2012. For the first time the carrying value of non current assets exceeds \$1B (amounting to \$1.1B at 30 June 2014).

### Financial Performance

#### Net Operating Result

Council's net operating result for 2013/14 is shown below. The net operating result before and after capital income is shown.

NET OPERATING RESULT	2013/14	2012/13	2011/12	2010/11	2009/10
Operating Result before Capital Income	(\$2.1M)	\$2.1M	\$0.1M	(\$5.2M)	(\$4.9M)
Net Operating Result	\$8.8M	\$9.5M	\$6.5M	(\$2.7M)	\$5.5M

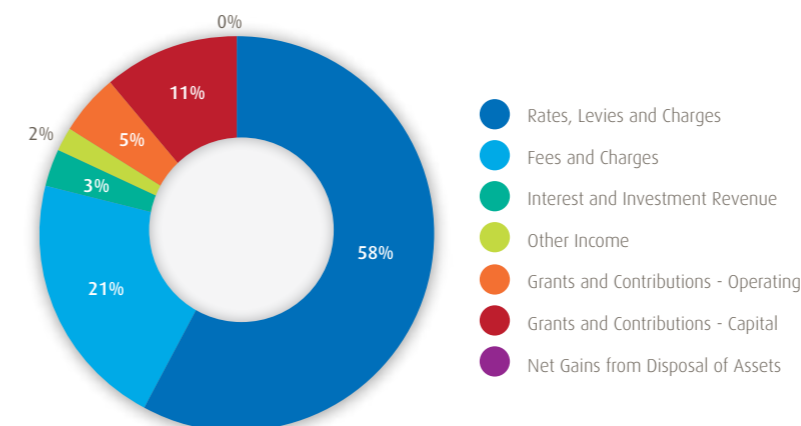
The net operating result before capital income was a \$2.1M deficit in 2013/14. A contributing factor was the increasing level of depreciation due to the growing asset base. Depreciation increased by \$1.8M compared to the previous year.

The net operating result after capital income is variable as capital grants and contributions are not consistent from year to year. In the previous year there were no assets received free of charge. In 2013/14 the net operating result after capital income was \$8.8M and included \$5.2M developer contributed assets received free of charge. Capital income includes other developer contributions also of \$5.2M including amounts towards Lee Point Road.

### Total Income

Council income is derived from various sources including rates, levies and charges, fees and charges, interest and investment revenue, other income and grants and contributions. A breakdown of Council's 2013/14 income is shown below.

TOTAL INCOME	2013/14	2012/13	2011/12	2010/11	2009/10
Rates, Levies & Charges	\$59.3M	\$55.6M	\$51.9M	\$49.7M	\$48.8M
Fees & Charges	\$21.0M	\$18.3M	\$14.0M	\$12.6M	\$12.0M
Interest & Investment Revenue	\$2.9M	\$3.0M	\$3.1M	\$3.1M	\$2.3M
Other Income	\$2.1M	\$2.0M	\$2.1M	\$1.9M	\$1.6M
Grants & Contributions - Operating	\$4.9M	\$8.3M	\$9.1M	\$5.6M	\$5.2M
Grants & Contributions - Capital	\$11.0M	\$7.4M	\$6.5M	\$2.5M	\$10.4M
Net Gains from Disposal of Assets		\$0.1M	\$0.7M	\$0.0M	\$0.0M
<b>TOTAL</b>	<b>\$101.1M</b>	<b>\$94.7M</b>	<b>\$87.3M</b>	<b>\$75.5M</b>	<b>\$80.2M</b>



**\$101.1 million**  
Total Income during  
2013/14

Total income during 2013/14 was \$101.1M. Total income increased by \$6.4M (6.8%) from the previous year predominantly due to additional rates levies and charges and fees and charges.

Income from rates, levies and charges was 6.6% higher than the previous year. General rates increased by 5.5% (utility cost increases), domestic waste charges 4.5% and there was some growth (developments).

Fees and charges income was \$2.7M (14.5%) higher than the previous year. A main factor was an increase in infringements income.

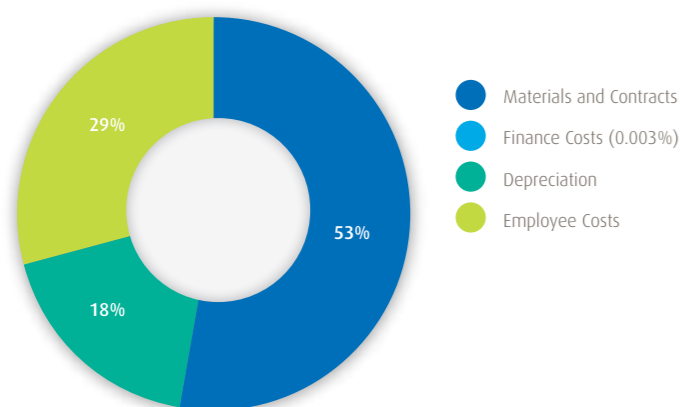
Operational grants were \$3.4M (40%) less than the previous year due to some of the Federal Assistance being received early (in the prior year).

### Operating Expenses

Operating expenses consist of employee costs, borrowing costs, materials and contracts, depreciation and other expenses but excludes capital expenditure. A breakdown of Council's 2013/14 operating expenses is shown below.

OPERATING EXPENSES	2013/14	2012/13	2011/12	2010/11	2009/10
Employee Costs	\$26.8M	\$25.4M	\$24.1M	\$22.9M	\$21.6M
Materials & Contracts	\$48.2M	\$44.8M	\$41.8M	\$41.1M	\$38.3M
Finance Costs	\$0.3M	\$0.3M	\$0.3M	\$0.3M	\$0.3M
Depreciation	\$16.5M	\$14.7M	\$14.5M	\$12.6M	\$14.2M
Net Losses from Disposal of Assets	\$0.6M	\$0.0M	\$0.0M	\$1.3M	\$0.3M
<b>TOTAL</b>	<b>\$92.3M</b>	<b>\$85.2M</b>	<b>\$80.7M</b>	<b>\$78.2M</b>	<b>\$74.7M</b>

**Management Discussion and Analysis**  
for the financial year ended 30 June 2014



**\$92.3 million**

*Total Operating Expenses in 2013/14*

Total operating expenses were \$92.3M in 2013/14, which was an increase of 8.4% over the previous year.

Employee costs were 5.3% higher than the previous year. This reflects the predicted EBA, increments and reclassifications.

Materials and contracts were 7.6% higher than the previous year. The increase was \$3.4M. Additional costs compared to the previous year included capping of the landfill.

Finance costs were consistent with the previous year and represent the interest on the loan taken out in 2006/2007.

Depreciation has increased due to the growth in depreciable assets.

Net losses on disposal of assets was \$0.6M in 2013/14 due mainly to asset write offs.

#### Capital Expenditure

Council's capital expenditure for 2013/14 is shown below. All years exclude assets received free of charge.

CAPITAL EXPENDITURE	2013/14	2012/13	2011/12	2010/11	2009/10
TOTAL	<b>\$16.6M</b>	\$19.7M	\$8.1M	\$13.1M	\$11.0M

The level of capital expenditure for 2013/14 is lower than the previous year. The most notable project in 2013/14 was progress and expenditure of \$7.3M on Lee Point Road. Capital expenditure is affected by the level of grant and developer funding received for projects and Council's long term capital works program.

**Management Discussion and Analysis**  
for the financial year ended 30 June 2014

#### Actual Performance against Original Budget

Council's budget is regularly reviewed and revised where necessary. The analysis is based on the original adopted 2013/14 budget.

TOTAL INCOME	2013/14 Actual	2013/14 Budget	Variance	% Variance
Rates, Levies & Charges	<b>\$59.3M</b>	\$58.8M	\$0.5M	1%
Fees & Charges	<b>\$21.0M</b>	\$20.1M	\$0.9M	4%
Interest & Investment Revenue	<b>\$2.9M</b>	\$2.4M	\$0.5M	22%
Other Income	<b>\$2.1M</b>	\$1.6M	\$0.5M	33%
Grants & Contributions - Operating	<b>\$4.9M</b>	\$6.1M	-\$1.2M	-20%
Grants & Contributions - Capital	<b>\$11.0M</b>	\$9.6M	\$1.4M	14%
<b>TOTAL</b>	<b>\$101.1M</b>	<b>\$98.6M</b>	<b>\$2.5M</b>	<b>3%</b>
OPERATING EXPENSES	2013/14 Actual	2013/14 Budget	Variance	% Variance
Employee Costs	<b>\$26.8M</b>	\$27.0M	-\$0.3M	-1%
Materials & Contracts	<b>\$48.2M</b>	\$46.4M	\$1.8M	4%
Finance Costs	<b>\$0.3M</b>	\$0.3M	\$0.0M	-4%
Depreciation	<b>\$16.5M</b>	\$15.3M	\$1.2M	8%
Net Losses from Disposal of Assets	<b>\$0.6M</b>	-	\$0.6M	1000%
<b>TOTAL</b>	<b>\$92.3M</b>	<b>\$88.9M</b>	<b>\$3.4M</b>	<b>4%</b>
NET OPERATING RESULT	<b>\$8.8M</b>	<b>\$9.7M</b>	<b>-\$0.9M</b>	<b>-9%</b>
CAPITAL EXPENDITURE	2013/14 Actual	2013/14 Budget	Variance	% Variance
<b>TOTAL</b>	<b>\$16.6M</b>	<b>\$26.0M</b>	<b>-\$9.4M</b>	<b>-36%</b>

Rates, levies and charges were higher than budget due to rates growth from new developments.

Fees & charges were higher than budget due to additional infringements income.

Interest revenue was \$0.5M higher. Interest was based on the budget being fully expended whereas there were some programs carried forward into 2014/2015 and some budget savings.

Other income was \$0.5M higher than budget.

Operating grants and contributions were \$1.2M lower than budget. This was in part affected by some Federal financial assistance being received early (in the prior year).

Capital grants and contributions were \$1.4M higher than budget mainly due developer contributed (non cash) assets not budgeted for.

Employee costs were lower than budget by 1% (\$0.3M). Offsetting this are contracted temporary staff costs, disclosed under materials and contracts.

Materials and contracts were \$1.8M more than budget mainly due to landfill/waste capping. In other areas there was a tendency for savings and/or carry forward of programmed cost/activity into 2014/2015.

Finance costs representing the interest on the loan taken out in 2006/2007 were in line with the budget forecast.

Depreciation was more than budget by 8%. In accordance with the assumptions the budget was based on the prior year whereas there has been significant growth in assets.

Council budgeted to spend \$26M on capital expenditure during 2013/14. Some projects which were not completed in 2012/13 were continued in 2013/14. Other projects which were intended to be completed by 30/6/2014 were deferred into 2014/15. Capital expenditure was \$10M less than originally budgeted.

**Management Discussion and Analysis**  
for the financial year ended 30 June 2014

**Financial Position**

**Assets**

Assets consist of current assets, which can be converted to cash in less than one year and non current assets, which consist of Infrastructure, Property, Plant and Equipment. A breakdown of Council's 2013/14 asset balances is shown below.

ASSETS	2013/14	2012/13	2011/12	2010/11	2009/10
Cash & Cash Equivalents	<b>\$2.3M</b>	\$7.9M	\$6.6M	\$10.4M	\$9.1M
Investments	<b>\$67.3M</b>	\$53.8M	\$46.9M	\$34.4M	\$37.5M
Trade & Other Receivables	<b>\$7.2M</b>	\$6.4M	\$4.7M	\$4.6M	\$4.6M
Inventories	<b>\$0.1M</b>	\$0.1M	\$0.1M	\$0.1M	\$0.2M
Non Current Assets Held for Sale	<b>\$0.4M</b>	\$0.2M	\$1.6M	\$0.0M	\$0.0M
Infrastructure, Property, Plant & Equipment	<b>\$1144.2M</b>	\$947.9M	\$797.0M	\$800.8M	\$688.9M
<b>TOTAL</b>	<b>\$1221.5M</b>	<b>\$1016.3M</b>	<b>\$856.9M</b>	<b>\$850.4M</b>	<b>\$740.2M</b>

Cash and investments are considered together as any investments with a maturity of less than 3 months are classified as 'cash equivalents' for disclosure purposes. The combined total of cash and investments has increased.

A significant factor increasing the combined total has been the collection of carbon tax through waste fees & charges.

Trade & other receivables were higher than the previous year reflecting the increased activity in user fees and charges including commercial waste and infringements.

Inventories remained consistent with the previous year.

Assets disclosed as held for sale at 30 June have increased to \$0.4M from the previous year of \$0.2M. This has been somewhat variable and is made up this year solely of fleet assets.

Infrastructure, property, plant and equipment increased by \$196.3M from the previous year. The main driver of this was the infrastructure assets revaluation.

**Liabilities**

Liabilities consist of current liabilities, which are expected to be paid or settled in less than one year and non current liabilities, consisting of borrowings and provisions expected to be paid or settled in more than one year.

LIABILITIES	2013/14	2012/13	2011/12	2010/11	2009/10
Trade & Other Payables	<b>\$10.4M</b>	\$9.9M	\$9.4M	\$9.9M	\$11.2M
Current Borrowings	<b>\$0.2M</b>	\$0.2M	\$0.2M	\$0.2M	\$0.2M
Current Provisions	<b>\$13.4M</b>	\$9.7M	\$6.0M	\$5.5M	\$4.8M
Non Current Borrowings	<b>\$3.7M</b>	\$3.9M	\$4.1M	\$4.3M	\$4.5M
Non Current Provisions	<b>\$0.5M</b>	\$0.7M	\$0.6M	\$0.4M	\$0.7M
<b>TOTAL</b>	<b>\$28.3M</b>	<b>\$24.4M</b>	<b>\$20.2M</b>	<b>\$20.2M</b>	<b>\$21.3M</b>

Trade and other payables are higher than previous year. This amount tends to vary at the year end depending on capital expenditure and contracts activity payments falling due close to the year end.

Total current and non current borrowings of \$3.9M represent the principal amount to be repaid for the loan taken out in 2006/2007 to fund capital works at the Darwin Entertainment Centre and construction of a new animal pound. This loan is progressively being repaid. Repayments will be completed in 2027.

**Management Discussion and Analysis**  
for the financial year ended 30 June 2014

Total current and non current provisions at \$13.9M represent the amounts set aside to fund employee entitlements for annual leave, employee long service leave and carbon tax. Subsequent to balance date the Government repealed carbon tax and Council is addressing the implications in 2014/15.

For both borrowings and provisions where the amount is legally due and payable within 12 months it must be disclosed as current.

**Net Community Assets & Equity**

NET COMMUNITY ASSETS	2013/14	2012/13	2011/12	2010/11	2009/10
<b>TOTAL</b>	<b>\$1193.2M</b>	<b>\$992.0M</b>	<b>\$836.7M</b>	<b>\$830.1M</b>	<b>\$719.0M</b>
COMMUNITY EQUITY	2013/14	2012/13	2011/12	2010/11	2009/10
Retained Surplus	<b>\$320.1M</b>	\$314.7M	\$258.3M	\$259.5M	\$261.8M
Asset Revaluation Reserve	<b>\$824.0M</b>	\$631.6M	\$537.4M	\$537.4M	\$423.5M
Reserves	<b>\$49.2M</b>	\$45.7M	\$41.1M	\$33.3M	\$33.7M
<b>TOTAL</b>	<b>\$1193.2M</b>	<b>\$992.0M</b>	<b>\$836.7M</b>	<b>\$830.1M</b>	<b>\$719.0M</b>

Net community assets increased by the net operating result of \$8.8M plus the revaluation of \$192.4M which resulted in total community equity increasing by the combined amount. Cash backed reserves increased by \$3.5M over the previous year.

**Cash Flows**

Cash flows are classified into operating, investing and financing activities.

CASHFLOWS	2013/14	2012/13	2011/12	2010/11	2009/10
Provided by: Operating Activities	<b>\$24.1M</b>	\$26.8M	\$16.3M	\$10.9M	\$18.2M
Used in: Investing Activities	<b>(\$29.4M)</b>	(\$25.4M)	(\$19.7M)	(\$9.1M)	(\$24.7M)
Used in: Financing Activities	<b>(\$0.2M)</b>	(\$0.2M)	(\$0.5M)	(\$0.5M)	(\$0.5M)
<b>Net Increase/(Decrease) in Cash Held for the Year</b>	<b>(\$5.5M)</b>	<b>\$1.2M</b>	<b>(\$3.8M)</b>	<b>\$1.4M</b>	<b>(\$7.0M)</b>

Cash provided by operating activities was \$2.8M less in 2013/14 than the previous year. This is due to factors such as the level of cash grants and contributions received 2013/14 being less than 2012/13.

Cash used in investing activities relates to the purchase of investment securities \$13.4M and property plant & equipment \$16.7M offset by asset sales of \$0.6M (2013/14).

Cash used in financing activities represents the loan principal repaid in (2013/14).

## Management Discussion and Analysis for the financial year ended 30 June 2014

### Key Performance Indicators

Council has adopted a set of financial key performance indicators in line with the targets set in the *City of Darwin Evolving Darwin: Towards 2020 Strategic Plan*. These are shown below.

% of Rate Debtors Outstanding	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Indicator	<5%	<b>1.9%</b>	2.2%	2.5%	2.4%	2.3%

This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.

Council's target for this indicator is less than 5% and it achieves this consistently with some slight variation between years.

Debt Servicing Ratio	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Indicator	<5%	<b>0.5%</b>	0.5%	0.6%	0.6%	0.7%

This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's long term capacity to repay loans.

Council's target for this indicator is less than 5%. This has been achieved consistently as Council only has one loan with a balance of \$3.9M at 30 June 2014.

Liquidity Ratio	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Indicator	>1.00:1	<b>1.06:1</b>	1.05:1	1.06:1	1.01:1	1.03:1

This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one.

Council's target for this indicator is greater than 1:1 and it achieves this consistently. It means that, even if all cash backed reserves were utilised, Council could still cover its current liabilities with current assets.

Rates Ratio	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Indicator	60%-70%	<b>64.2%</b>	65.3%	64.3%	63.6%	65.3%

This indicator is designed to measure Council's ability to cover its day to day expenses through its own tax/rates revenue.

Council's target for this indicator is between 60% and 70% and it generally remains within this range. It means that Council must rely on obtaining income other than rates to cover between 30% and 40% of its operating expenses such as fees and charges and grants and contributions.

Operating Surplus	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Operating Surplus/(Deficit)	Break-even	<b>(\$2.1M)</b>	\$2.1M	(\$0.6M)	(\$5.2M)	(\$4.9M)

This indicator is designed to provide information on the result of ordinary operations and does not include capital income. Trend analysis may enable Council to determine if the current level of services can be sustained into the future.

Council's target for this indicator is breakeven.

## Management Discussion and Analysis for the financial year ended 30 June 2014

Operating Surplus before Depreciation	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Operating income (excl capital income)		<b>\$90.2M</b>	\$87.3M	\$80.2M	\$73.0M	\$69.8M
Operating expenses (excl depreciation)		<b>\$75.9M</b>	\$70.5M	\$66.2M	\$65.6M	\$60.5M
Operating Surplus/(Deficit)	> Break-even	<b>\$14.3M</b>	\$16.8M	\$13.9M	\$7.4M	\$9.3M

This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.

Council's target is better than breakeven and this is consistently achieved.

Asset Sustainability Ratio	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Capital renewal expenditure		<b>\$5.3M</b>	\$10.3M	\$5.3M	\$14.5M	\$10.2M
Depreciation expense		<b>\$16.5M</b>	\$14.7M	\$14.5M	\$12.6M	\$14.2M
Indicator	>50%	<b>32.2%</b>	70.2%	36.6%	115.5%	71.8%

This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets.

If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time, then the entity is ensuring the value of its existing stock of physical assets is maintained. Assets should be replaced or renewed at the time they need to be replaced in accordance with the City of Darwin's Asset Management Strategy. When asset portfolios are young, this can be 50% or less. When the assets are old, the ratio may be more than 100%. The majority of Council's asset portfolio is relatively young, having undergone almost complete replacement in the years following Cyclone Tracy.

Council's target for the above indicator is greater than 50%, however, the Asset Sustainability indicator should not be looked at in isolation each year as it is the expenditure on capital renewal over the longer term that is the best indicator of whether Council is maintaining its stock of physical assets in a sustainable manner.

% of Annual Expenditure within Budget	Target	2013/14	2012/13	2011/12	2010/11	2009/10
Operating expenses		<b>\$92.3M</b>	\$85.2M	\$80.7M	\$78.2M	\$74.7M
Original budget		<b>\$88.9M</b>	\$86.8M	\$88.9M	\$75.1M	\$70.2M
Indicator	95%-105%	<b>103.8%</b>	98.1%	90.8%	104.1%	106.4%

This indicator is designed to measure how effective Council's budgeting practices are by measuring how close actual expenditures incurred were to budget.

Council's target for the above indicator is between 95% and 105% actual expenditure against total budgeted expenditure. The target was achieved.

### Conclusion

Council's current financial position and relatively young asset base means that the City of Darwin is well placed to meet future challenges and ensuring its ongoing financial viability. Council is committed to remaining financially sustainable through appropriate levels of service provision.

*Darwin is the only capital city in Northern Australia and is one of Australia's most modern and multicultural cities, famous for its tropical, outdoor lifestyle*



Darwin area covers  
**112km<sup>2</sup>**  
is over a third of entire  
Northern Territory  
population

Greater Darwin  
region represents  
**56%**  
of the NT population

City of Darwin  
population is over  
**81k**

## Our City

### Darwin City Profile

Situated on the Timor Sea, it is well known as Australia's entry point to world class nature and cultural experiences in the Top End. Darwin's proximity to Asia also makes it an important Australian gateway to countries such as Indonesia and East Timor.

The city itself is built on a low bluff overlooking the harbour. Darwin, like the rest of the Top End, has a tropical climate, with a Wet and Dry Season, and is known for its consistently warm to hot climate throughout the year. Average temperatures in 2013 ranged from a minimum of 23.5 degrees Celsius to 32.7 degrees Celsius. It receives heavy rainfall during the Wet, with the number of wet days averaging well over one hundred. Darwin is also well known for its spectacular lightning shows that occur throughout the Wet Season.

The municipality of Darwin comprises 36 suburbs, including the RAAF and Navy Bases and the Darwin International Airport. It covers an area of 112 square kilometres which includes the central business district and surrounding suburbs, and

represents more than a third of the entire Northern Territory population.

Darwin has developed into a thriving, vibrant destination renowned for its tropical lifestyle and colourful characters with shady parks, a pedestrian mall, a large variety of restaurants, pubs and clubs and an entertainment strip as well as being home to many festivals and sporting events. Local markets are also an important part of Darwin life.

Getting to Darwin is easy from most Australian capital cities with a direct flight to Darwin being around four hours. Darwin International Airport is located only 12.5km from Darwin city and it has regular flights arriving daily from all Australian capital cities, Cairns and Broome. The Ghan travels to Darwin from Adelaide, with the journey operating twice weekly and taking two nights in either direction. Cruise ships also regularly dock at the Darwin Wharf Precinct for stopovers.

### Darwin History

The original inhabitants of the Greater Darwin area are the Larrakia people. On 9 September 1839, HMS Beagle sailed into Darwin Harbour during its

surveying of the area. John Clements Wickham named the region "Port Darwin" in honour of their former shipmate Charles Darwin, who had sailed with them on the ship's previous voyage. The settlement became the town of Palmerston in 1869, and was renamed 'Darwin' in 1911. Having been almost entirely rebuilt twice, once due to Japanese air raids during World War II, and again after being devastated by Cyclone Tracy in 1974, structurally Darwin is one of Australia's youngest built capitals.

### Darwin People

The Greater Darwin Region has a population of approximately 131,000 making it by far the largest and most populated area in the sparsely populated Northern Territory, but the least populous of all Australia's capital cities. The Greater Darwin Region represents 56% of the entire Northern Territory population. It is the smallest and most northerly of the Australian capital cities, and acts as the Top End's regional centre. Darwin has grown from a pioneer outpost and small port into one of Australia's most modern and multicultural cities.



DARWIN COMMUNITY EVENT



FUN IN THE PARKS

### City of Darwin – Key Population Statistics

	2011		2006		2001		Change 2001 to 2011
	Number	%	Number	%	Number	%	Number
<b>Usual resident population</b>							
Total population	72,930	100	66,290	100	64,342	100	-
Males	37,826	51.9	34,208	51.6	33,369	51.9	0
Females	35,104	48.1	32,082	48.4	30,973	48.1	0
<b>Population characteristics</b>							
Indigenous	6,155	8.4	6,233	9.4	5,752	8.9	403
Australian born	45,443	62.3	45,408	68.5	44,616	69.3	-827
Overseas born	19,458	26.7	14,185	21.4	13,980	21.7	5,478
Australian citizens	55,724	76.4	55,083	83.1	55,188	85.8	536
Average household size (persons)	2.6	-	2.5	-	2.6	-	0
Median total household income (\$/weekly)	1,809	-	1,286	-	1,199 <sup>1</sup>	-	610
Median mortgage repayment (\$/monthly)	2,167	-	1,343	-	1,199 <sup>2</sup>	-	968
Median rent (\$/weekly)	360	-	200	-	199 <sup>3</sup>	-	161
<b>Age structure</b>							
Infants 0 to 4 years	4,861	6.7	4,427	6.7	4,536	7.0	325
Children 5 to 17 years	11,903	16.3	11,793	17.8	12,116	18.8	-213
Adults 18 to 64	50,879	69.7	46,101	69.5	44,745	69.5	6,134
Mature Adults 65 to 84	4,976	6.8	3,723	5.6	2,715	4.2	2,261
Seniors >84 years	313	0.4	245	0.4	224	0.3	89
Median Age	34	-	33	-	33	-	1

Source: ABS 2011 Census data, based on usual place of residence

<sup>1-2</sup> 2001 Census data reports a median range from \$1,000 - \$1,199

<sup>3</sup> 2001 Census data reports a media range from \$150 - \$199

City of Darwin – Key facts and Infrastructure	2013/14
Amount of green space in the Darwin municipality*	623 hectares
Number of parks	221
Total kilometres of Council managed sealed roads	442km
Total kilometres of Council footpaths	440km
Total kilometres of Council shared paths	70.0km
Total kilometres of Council managed storm water pipes	336km
Total kilometres of Council managed lined open drains	17.5km
Total number of driveways	18,468
Total number of street trees	45,000
Total trees in reserves, parks, gardens and sporting areas	65,000
Libraries	4
Community centres	3
Total walkways	246
Swimming pools	3
Ovals	17
Outdoor exercise stations	10
Child care centres	7
Multi-storey car parks	2
Off-street car parks	11
Local government area	112km <sup>2</sup>
Playgrounds	117
Liberty swings	2
Bird species <sup>#</sup>	312
Reptile species <sup>#</sup>	62
Amphibian species <sup>#</sup>	13
Mammal species <sup>#</sup>	34

<sup>#</sup> Source: Natural Resource Management InfoNet Native Species  
<http://www.ntinfolnet.org.au/infonet2/#>

\* 425ha actively maintained and 198ha urban bushland

623  
hectares  
of green space

440km  
of council footpaths

118  
playgrounds

## A Year in Darwin

**July  
2013**

Implementation of endorsed CBD Parking Strategy

Webcasting of Council meetings trial launched

New Green Fleet Policy endorsed

*Nation Building Projects for Australia's Capital Cities: Securing our cities' future*, released by CCLM

LAUNCH @ Bagot event promoted NAIDOC week

Long Term Financial Plan adopted by Council

Sri Chinmoy Oneness-Home Peace Run arrived in Darwin

Annual Community Satisfaction Survey of 700 residents underway

Recycled Art Festival workshops held at Shoal Bay Waste Management Facility

**August  
2013**

More than 100 attended community consultation session to develop the Darwin City Centre Master Plan.

Public art "Idle Hands Tree Cosy" installed in The Mall.

"Mel-waywa (Eyes Seeing): Reflections on Country" exhibition by Yirrkala School, Nhulunbuy at the Community Art Space.

YourPatch@TheTop gardening competition winners announced.

Community events to support National Science Week.

Seniors Month program themes: active and healthy communities and lifelong learning.

**September  
2013**

712 tonnes collected in Council's Pre-Cyclone Clean Up.

10 year Sister City relationship with Dili celebrated with a delegation plus Quiz4Dili event.

Super Tuesday bike count.

Pedal-powered smoothie bikes launched at community event.

Gold Standard award from Planet Footprint received for commitment to environmental goals.

New outdoor exercise station installed at Yanyula Park, Anula.

Young Territory Author Awards recognising young writers.

**October  
2013**

Free community breakfast for Ride2Work Day.

The Royal Australian Navy and HMAS Coonawarra were granted Freedom of Entry to Darwin city.

Pop-Up Cinema LAUNCH event at Nightcliff Foreshore.

Australia Day Awards nominations open for 2014.

Annual cyclone simulation test program conducted in preparation for Cyclone season.

The contract to duplicate Lee Point Road was awarded for \$9.6 million. The project was funded by the City of Darwin and the Northern Territory Government.

City of Darwin City Library implemented a state of the art lending system to improve services and fast track book borrowing.

October Business Month featured demonstrations of 3D Printing and updates on the Darwin City Centre Master Plan project.

City of Darwin starts a community wellbeing pilot project aimed at lessening the adverse impacts of public intoxication.

**November  
2013**

Lights on the Raintree Park Christmas tree were officially turned on to launch the program of community events and activities.

City of Darwin LAUNCH 2013 youth event concluded with a "Pop Up Gig" showcasing local and national bands.

Promotion of National Recycling Week included Elected Members support within the *Talk@TheTop* community appearances.

City of Darwin won two Sister Cities Australia (SCA) awards.

The Kids Reading Oz Choice (KROC) Awards were announced by City of Darwin Libraries.

The fifth annual City of Darwin Youth (aged 12-20) Arts Exhibition was opened featuring artwork categories: 2D, 3D and Multimedia.

City of Darwin's first pool disability access aqualift, a pool sling hoist was installed at the Casuarina Swimming Pool.

**December  
2013**

City of Darwin resolved to seek Expressions of Interest from suitable operators for the proposed Nightcliff Café/Restaurant.

City of Darwin supported the Northern Territory Government in their rollout of a single membership card for public libraries in the NT.

A new playground at Latrobe Street, Bayview opened to the public.

## A Year in Darwin

**January  
2014**

An online survey was launched as part of the community engagement process for the development of the Darwin Bike Plan.

Council held a major ceremony, with a Flag Raising, Citizenship Ceremony, and the presentation of the Australia Day Awards on Australia Day.

A trial to improve safety around local schools was introduced with the installation of LED flashing light panels at two school zones.

Recipients of the Darwin to Dili Youth Exchange were announced with the City of Darwin funding two young people to Dili, Timor-Leste for a placement as part of the Sister City exchange program.

**February  
2014**

The City of Darwin commemorated Bombing of Darwin Day, a National Day of Observance on 19 February.

City of Darwin, Federal Government and Northern Territory Government launched the Draft Darwin City Centre Master Plan for public feedback.

The first round of the \$150,000 2014/15 Community Grants program opened.

**March  
2014**

The community was invited to participate in an online survey to inform the development of the City of Darwin's Community Wellbeing Plan.

*Celebrating a journey to a healthier and stronger life* community event was facilitated by the Close the Gap Day Committee.

The East Point Biodiversity Five Year Management Plan was launched.

Council's commitment to improving road safety and managing local traffic issues led to a program to install additional digital Speed Check Signs on Darwin roads.

City of Darwin's Libraries launched a monthly Indonesian/English bilingual story-time program for children aged 0-5 time.

City of Darwin's disaster management experience was tested with a region wide power outage.

**April  
2014**

"Our Company is our Community" art exhibition at City of Darwin's Community Art Space marked the 25 years anniversary of local Dance Company Tracks.

City of Darwin helped facilitate the Anzac Day activities recognising the city's strong ties to Australia's military history.

City of Darwin introduced a single annual registration date for all cats and dogs.

City of Darwin's three day LAUNCH event celebrated National Youth Week 2014.

An E-Tendering system was launched to improve the speed and efficiency of submitting tenders, expressions of interest and requests for quotations.

Nominations for the position of Community Representatives on the City of Darwin Disability Advisory Committee were called.

**May  
2014**

City of Darwin resolved to abolish Saturday parking fees in the city centre CBD.

Concept Plans for the Jingili Skate Park Redevelopment were released for public consultation.

City of Darwin Libraries' Children and Youth Services Team were awarded a Northern Territory Recognition Award by Australian Library and Information Association (ALIA).

City of Darwin's Community Art Space exhibited *Beyond the Day to Day*, an exhibition created by local artists in the Day to Day Living Program facilitated by the Top End Association for Mental Health (TEAMhealth).

The National Broadband Network (NBN) continued to be rolled out across the Northern Territory with Darwin suburbs of Malak and Karama benefiting from construction of the NBN this month.

A special round of community grants totalling \$40,000 was allocated for community commemoration of the 40<sup>th</sup> Anniversary of Cyclone Tracy.

**June  
2014**

City of Darwin launched a high-tech solar system on the roof of Casuarina Library. The real-time power output of the solar system can be viewed on linked screens in the library.

City of Darwin adopted its 2014/15 Municipal Plan and Budget which set rates increases at 4.0%, 0.5 percentage points below the planned 4.5% increase as outlined in the Long Term Financial Plan.

Sustainability Week Winners were announced during Darwin's Sustainability Week supporting Council's [Sustainability@TheTop](mailto:Sustainability@TheTop) website.

City of Darwin's 'Fun in the Parks' school holiday program delivered activities focussed on primary school age children.

Healthy Darwin Program activities continued with Mindil Beach Soccer kicking off for the season.

## Strategic Performance

### City of Darwin Planning Framework

The City of Darwin's integrated planning process is illustrated below and outlines how we plan for the future. Central to our planning framework is the development and ongoing review of the City of Darwin Strategic Plan. The Strategic Plan articulates the vision, mission and goals for the City of Darwin for a ten year period to 2020.

This annual report provides an assessment of Council's performance in implementing the Strategic Plan and 2013/14 Municipal Plan. The Municipal

Plan outlines the program profiles and associated budget allocated to delivering core services and projects to the Darwin community.

The Strategic Plan and Municipal Plan outline measures of success that will be utilised in order for Council to monitor its performance. These measures form the basis of the City of Darwin strategic performance framework.

During 2013/14, the effectiveness of Council's Strategic Performance Framework was assessed in line with our internal audit program. The internal audit focussed on processes used to

monitor and report against strategic objectives and performance measures, alignment of success measures to the Strategic Plan, accuracy and integrity of data capture and accuracy of information being reported to key stakeholders. Improvements will continue to be implemented throughout 2014/15 ensuring that the Chief Executive Officer will have a greater level of assurance that Council's planning and performance frameworks are robust.

#### Supporting (Related) Plans

The City of Darwin has a number of additional plans which are aligned to all levels of the Planning Framework.

These include, but are not limited to:

Risk Register

Asset Management Plans

Climate Change  
Action Plan

Internal Audit Plan

Information Technology  
Strategic Plan

Youth Strategy

#### Strategic Plan 10 years +

Developed in consultation with the Darwin community including residents, special interest groups and key businesses.

Vision and Mission

Strategic Goals

Outcomes

Strategies

Strategic Indicators

10 Year Financial Plan

#### Municipal Plan 1 year

Developed by the City of Darwin and outlines what will be delivered within the financial year.

Strategies

Operational Programs

Program Indicators

New Initiatives

Capital Works Program

Annual Budget





## City of Darwin Vision and Mission

*Through its leadership the City of Darwin is committed to evolving with a united purpose to achieve the Council's vision for the future:*

A tropical, liveable city that creates opportunity and choice for our community.

### Vision

Darwin is a friendly, cosmopolitan, growing city where local people and visitors enjoy our unique lifestyle. The Evolving Darwin: Towards 2020 and Beyond vision reflects our enviable tropical lifestyle and the opportunities and choices we enjoy now and will build on into the future.

### Mission

Council will work with the community to maintain and promote the City of Darwin as the tropical capital of the Northern Territory, offering opportunities and a vibrant lifestyle for our residents and visitors.



ALDERMAN KNOX



ALDERMAN WORDEN, ALDERMAN KNOX AND LORD MAYOR

## Values

Six guiding principles underpin Council's decision making processes. These principles are measurable by the community and enable Council to operate in the most effective and efficient manner.

<b>Service</b>	Council will strive to achieve excellence, quality and pride-of-service to the community using common sense, compassion and courtesy.
<b>Responsiveness</b>	Council will be responsive to the needs of the community.
<b>Involvement</b>	Council will provide avenues of participation for, and be accessible to, the community.
<b>Responsibility</b>	Council will act responsibly and with integrity in the interests of the community and public safety.
<b>Equity</b>	Council will treat and provide services to the community in an equitable manner.
<b>Governance</b>	Council will demonstrate good governance through its rigorous, transparent and financially and environmentally accountable decision-making processes.

## Planning and Budgeting

Income for the City of Darwin is generated by a combination of rates, grants and subsidies, services fees and charges and penalties. Council has 31,823 rateable properties and an operating budget of approximately \$89 million. The City of Darwin is a corporate body. Formal budgets are prepared every year and the rates are set in July as per the requirements of the Local Government Act.

Program budgets provide information on the service and costs associated with each individual program. Full sets of budget papers are available for public scrutiny in Council's four libraries, on the website and at the Civic Centre.

The goal of the City of Darwin is to improve the quality of life of the Darwin community. Community participation and consultation are high priorities on every agenda and Council works hard to keep the community informed of its intentions and matters under consideration.

The City of Darwin's management planning process involves:

- a ten-year Strategic Plan (the big picture)
- an Annual Business Plan (the municipal plan and budget)
- subsidiary plans (the detail)

These plans help monitor performance and include review methods to ensure agreed aims are achieved.

## Corporate Governance Framework

During 2013/14 Council adopted the City of Darwin Governance Framework which provides the basis for understanding how Council governs and makes decisions and how it interacts with the community. The framework depicts the legislative, procedural and regulatory environment Council operates within in order to ensure it practices are open and transparent and meets compliance obligations with the Local Government Act and other legislation and standards.

Effective application of the Governance Framework will enable Council to demonstrate that it:

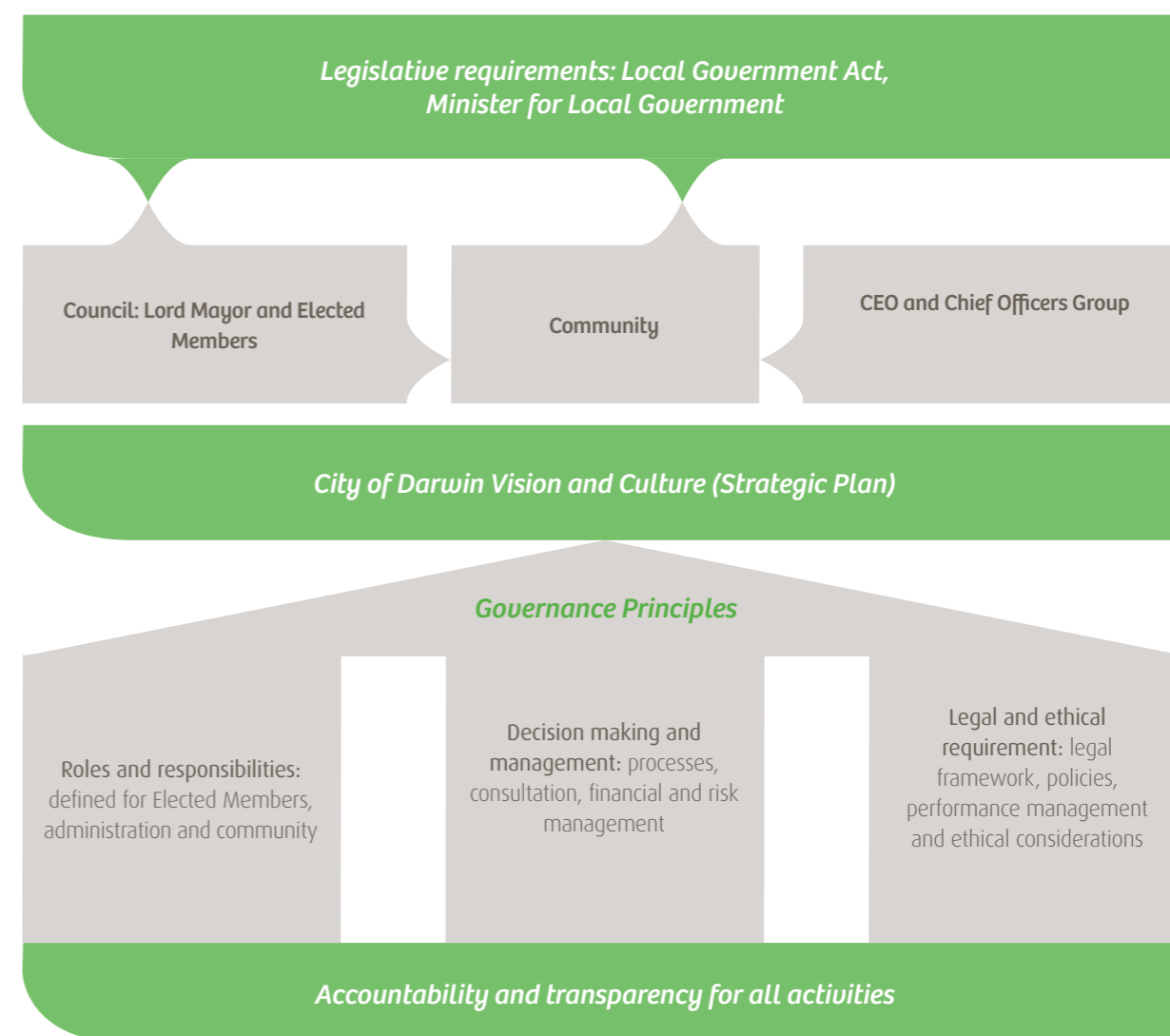
- makes decisions in the interests of stakeholders
- behaves as a good corporate citizen should
- meets legal and ethical compliance obligations.

The City of Darwin Governance Framework is driven by a clear vision and culture and consists of four key principles:

- clarity of roles and responsibilities
- decision-making, community consultation and management processes

- legal and ethical requirements and considerations
- accountability and transparency.

To support the implementation of the Governance Framework, City of Darwin has put in place a number of internal processes including Risk Management and Control Assessment and Internal and External Audit programs. The City of Darwin Risk Management and Audit Committee provides oversight, monitoring and advice to management and Council on the effectiveness of these internal processes.



## Risk Management and Audit Committee

The Risk Management and Audit Committee is an advisory committee of Council. Its role is to assist Council to achieve best practice corporate governance by monitoring the effectiveness of Council's risk management and internal control framework and legal and regulatory compliance and accountability responsibilities across Council operations.

The committee met four (4) times during the year and approved the implementation of the 2012/2013 - 2014/2015 Internal Audit program.

The members of the Risk Management and Audit Committee during the year were:

- Mr Iain Summers (Chairman)  
*B. Comm Grad Dip Mngt Psych, FCA, FCPA, FAIM, FAICD*
- Mr Craig Spencer  
*MBA, Grad Dip Risk Management*
- Alderman Robyn Lesley  
(Chairman of Corporate and Economic Development Committee)
- Alderman Bob Elix
- Alderman Gary Haslett (Alternate)

Council supports independence in the review of Council's systems and processes. Each year, City of Darwin engages the services of external professional firms to deliver its internal audit program. Audit reports received and adopted by the committee during 2013/14 included:

- Occupational Health and Safety Management System
- Risk Management Framework
- Purchasing and Procurement
- Strategic Performance Framework Audit
- Taxation Compliance

It was pleasing to note that a number of outstanding recommendations were implemented during the year. Among the more noteworthy were:

- Recommendations arising from the Financial Sustainability Review
- Review of fraud management arrangements
- Audit Committee performance evaluation and education program

- Environmental Management Plan assessment
- Introduction of an annual control performance report to the Chief Executive Officer

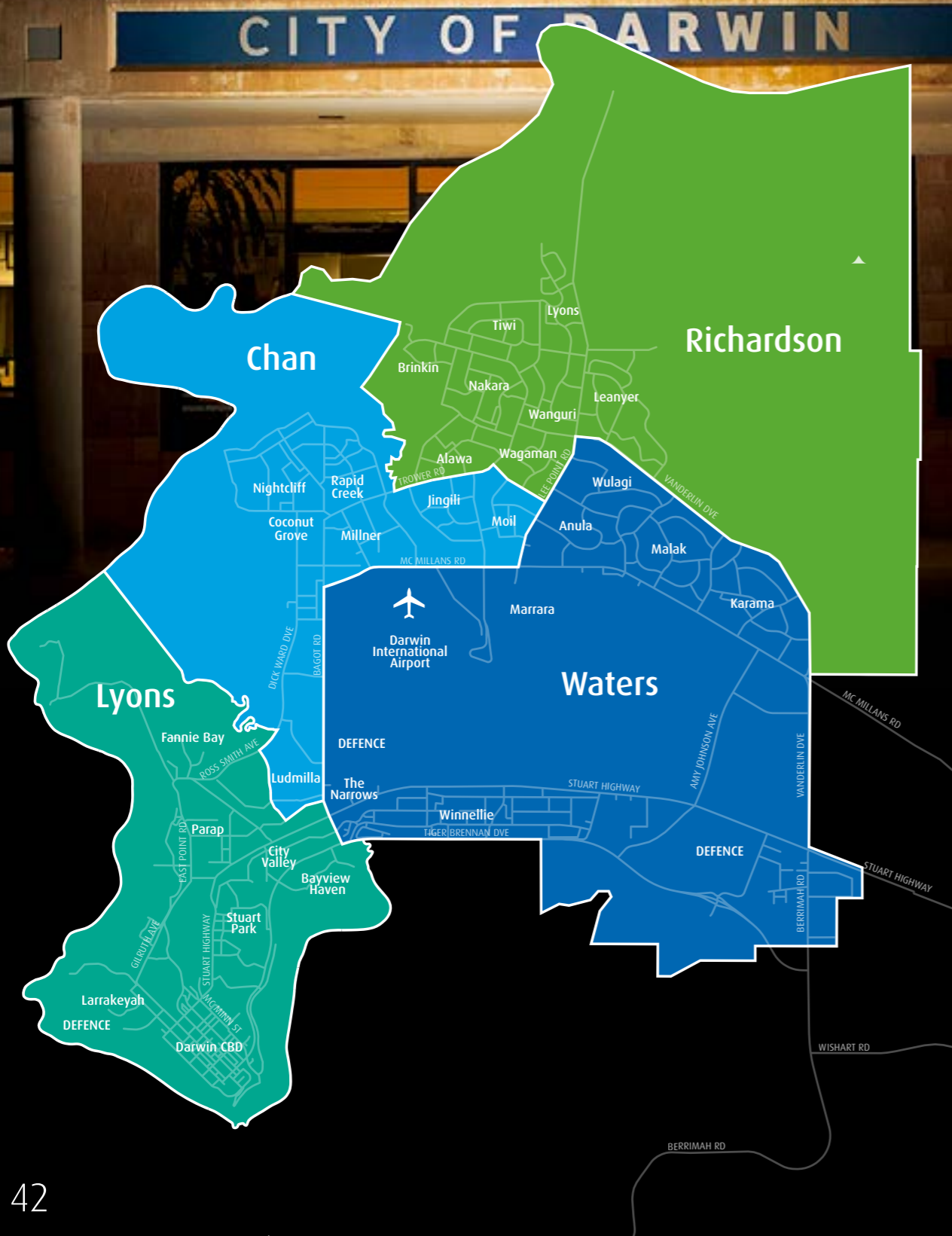
These revised systems and procedures facilitate the continued development and improvement of the governance systems of Council through increased focus on internal control and accountability mechanisms in order to reduce Council's exposure to risk.

Each year, the audited annual financial statements for the preceding year are presented to the Risk Management and Audit Committee. In 2013/14, there were no matters of a substantial nature that were brought to the attention of the committee by the auditor.



CITY OF DARWIN URBAN FOREST MANAGEMENT TEAM

# Our Council



## Our Elected Members



**Lord Mayor,  
Katrina Fong Lim**

Katrina was born in 1961 in Darwin; the fourth daughter of respected local couple Alec and Norma Fong Lim. Alec was a businessman who eventually became a very popular Lord Mayor in the 1980s. Katrina completed primary and secondary education in Darwin, matriculating from Darwin High School in 1979. She was an AFS Exchange Student to the USA for the 78/79 school year.

Katrina worked for 13 years with the Commonwealth Public Service undertaking a variety of jobs for a range of Departments. She then left the Public Service to work in the not for profit sector. Katrina has worked in this sector for 20 years including at the YWCA, Crafts Council, NT Centenary of Federation and the Australia Day Council NT.

Katrina completed both a Bachelor of Business with a double major in Marketing and Human Resource Management and Master of Professional Accounting from the University of Southern Queensland. Her professional memberships include Associate Member of the Institute of Public Accountants and Member of Business and Professional Women.

Katrina is currently a Patron of many Darwin organisations including Arafura Dragon Boat Paddlers Club, Darwin Dog Obedience Club, Nightcliff Sports Club, Mindil Aces Football Club, Surf Life Saving NT, Darwin Brass Band and Vice Patron of the Royal Agricultural Society of the NT Inc.

Katrina's community memberships include the National Heart Foundation NT, Chung Wah Society NT, Healthy Living NT, Darwin Entertainment Centre, YWCA Darwin and the Australia China Friendship Society.

She has also operated a small business initially delivering Financial Management Training to builders through the Master Builders Association NT.

Katrina lives with her husband Tony Waite in Nightcliff.

2013/14 Representation on Committee
Administrative Review
Bombing of Darwin and Military History (Chairman)
CBD Parking Advisory (Chairman)
Chief Executive Officer's Annual Performance Appraisal
Community and Cultural Services
Corporate and Economic Development
Council of Capital Cities Lord Mayors
Environment and Infrastructure
Northern Australia Capital City Committee
Top End Regional Organisation of Councils
Town Planning

Chan Ward



Alderman Bob Elix

Bob was first elected to Council in 1983. He has served as Deputy Mayor and Acting Lord Mayor on many occasions during that time.

There was always a sporting chance that Bob would end up as a servant of the people through the City of Darwin.

Sports have been a major part of Bob's life and it is through his involvement in sport that he came to realise the importance of having your say and

actually doing something, not just saying something.

Bob has been involved with AFL in the NT for years and has recently retired after 13 years as the Chairman of AFLNT.

Bob has been Chairman of the Environment & Infrastructure Committee and a member of the Development Consent Authority NT for 12 years. He has been involved in upgrading parks and gardens in this Ward and the whole

Darwin Municipality. He is passionate about taking care of the things that affect us every day like our roads, our playgrounds and our recycling scheme.

There have been many issues that he has been proud to have made a difference in and Bob will continue to actively pursue issues in the interests of residents. Bob treats everyone as equal in our community and will always remain available and active for anyone

who needs assistance in Chan Ward and beyond.

With Bob's sporting background he is all about working together to get results and knows that we can continue to kick goals to remain a winning team for the Top End.

Bob is a great supporter and advocate for Tourism, recognising the value of the tourist dollar to the city's economy.

2013/14 Representation on Committee
Administrative Review
CBD Parking Advisory
Dili Sister City
Environment and Infrastructure
NT Water Safety (LGANT Rep)
Risk Management and Audit
Town Planning



Alderman Robin Knox

Robin arrived in Darwin in 1979. She raised her family, had a varied professional career and has been involved with numerous community activities.

Robin was first elected to Council in 2010. Her vision for Darwin is for a very liveable, sustainable city with lots of green open space to support our relaxed tropical lifestyle. She believes in creating a caring community that supports everyone. She is passionate

about good planning and continues to represent the community's interests on the Development Consent Authority.

Robin is best known for her work in sustainability and was the COOLmob Program Manager. She has also been a health researcher for the Fred Hollows Foundation, has established the 'women's ranger program' for the Northern Land Council and conducted park management research for the Centre for Indigenous Natural and

Cultural Resource Management. Prior to this she was a display designer for the NT Museum and Art Galleries and has also run her own graphic design business.

Sport and social activity have always been a big part of her life. She has coordinated community projects such as the Fringe Festival and Walk Against Want, has been a voluntary refugee settlement support coordinator, served on school councils and is currently Deputy Chair of BicycleNT. For

relaxation, Robin enjoys gardening and bushwalking, and racing her catamaran on Darwin harbour.

Robin has also lived and worked in England and Botswana where she established a museum and cultural centre and helped found Botswana's first Women Against Rape program.

Robin has a Certificate in Business Management, a Masters of Development Management and is a Member of the Institute of Australian Company Directors.

2013/14 Representation on Committee
Arts and Cultural Development (Alternate)
CBD Parking Advisory
Development Consent Authority
Remote Active Living Project Working Group
Town Planning



Alderman Kate Worden

Initially a migrant from the UK (1981) with her family into South Australia, Kate has spent more time than anywhere else living in the Territory.

Kate has lived in the Chan Ward for more than 14 years. Kate was also lucky enough to live for a short period in Arnhem Land and spent two years in Katherine in the late 1980s.

Kate has four children, Tarris, Sarrita, Alekna and Russell and two very active grand-daughters both of whom live in New Zealand. Kate's eldest

daughters are both emerging young contemporary Indigenous artists, Russell works locally in IT, and Alekna currently attends Nightcliff Middle School, is an enthusiastic member of the Corrugated Iron Youth Group and a budding singer.

Kate's partner of more than 22 years, Wayne is a local small business operator, specialising in painting and decorating but is probably better known for his AFLNT career exploits and his footy coaching. He is also an active member of the Masters AFL group,

currently playing and coaching the over 45s team.

During the day, Kate works as a Director of Compliance with the NT Department of Housing. When not at work, or undertaking the business of Council, Kate can be found in her local library, on her balcony with a good book, posting up on Facebook or Twitter, playing netball, or attending local community events.

Kate co-founded the Waratah Netball Club in 1998 and was President for

13 years. Kate has been a past member of the Jingili and Wanguri School Councils and was the President of the Pints Football Club for four years.

Kate is currently a board member of Neighbourhood Watch NT, Treasurer for the Australian Local Government Women's Association NT, volunteer for the Seabreeze Festival, Chairs of Council's Community and Cultural and Arts and Cultural Development Advisory Committees, and is on the Board of NT Fashion Week.

Kate has a Bachelor in Indigenous Affairs, has worked as an advisor to Government, and has a strong background in Sports Administration.

2013/14 Representation on Committee
Anchorage Sister City
Arts and Cultural Development (Chairman)
Community & Cultural Services (Chairman)
Town Planning

## Lyons Ward



**Alderman Jeanette Anictomatis**

Jeanette was born in the UK and studied at Aberdeen College of Commerce in Scotland before immigrating to Australia. Jeanette arrived in Darwin in 1970 for a short visit, met and married her husband John who had been in Darwin since 1958. Jeanette and John have four sons, three still working and living in the NT.

Jeanette trained as a primary school teacher and further studies involved HR Management, Workplace Training and Law studies at Charles Darwin University.

Jeanette believes Darwin is one of the most wonderful, vibrant cities in Australia and she was only too happy to bring her children up in such a natural paradise. Jeanette was elected to the City of Darwin, Lyons Ward in March 2012 and continues to serve on various Council committees. Jeanette's interest in Local Government extends to being involved in the Local Government Association of the Northern Territory (LGANT) through her position on the LGANT Executive.

Jeanette is also a member of Australian Local Government Women's Association.

Jeanette is the Hon. British Consul for the Northern Territory and in her spare time runs a family investment business with her husband. Jeanette is interested in Community Development and in keeping Darwin as a tropical, liveable city whilst at the same time supporting growth of our beautiful city through business investment.

Jeanette is Vice President of National Seniors Top End Branch which allows her to be involved in seniors' issues and policy development in that area. Jeanette is keen to support the disability sector and will continue to support this through Council business and policy. Jeanette is a keen photographer and loves to make documentary films. Reading, playing her cello and listening to music are her source of relaxation along with her five grandchildren.

2013/14 Representation on Committee
Administrative Review
Administration and Legislation Advisory Committee (LGANT Rep)
Development Consent Authority NT (Alternate)
Dili Sister City
Disability Advisory
Environment & Infrastructure
Local Government Association of the NT (Municipal Member)
Town Planning
Top End Regional Organisation of Councils



**Alderman Helen Galton**

Helen is a proud Territorian and has enjoyed a very busy life in the lead-up to being elected as an Alderman on the Council. Local Government is in Helen's blood and she thrives on grass roots government and is privileged to be representing the heartbeat of the Darwin municipality - the Lyons Ward - in Australia's most modern capital city.

Helen has been an Executive Member of the Local Government Association of the Northern Territory since 2004 and was formerly the General Manager of Tourism Top End, a position that highlighted the unique benefits of the region and the importance of tourism to the Territory.

Tourism is one of Helen's passions and while she enjoys travel, she also loves being home and taking in the pleasures that Darwin offers. Darwin is a community for all ages and we should all be so proud of our 'Paradise on Earth'.

Helen has been involved in a range of government, business and community work and currently on a number of

Boards including the Vice President of the Automobile Association (AANT) of the Northern Territory, the Northern Territory Secretary (formerly the President for four years) of the Australian Local Government Women's Association and Chairman of the Town Planning Committee. Given her active lifestyle it is no surprise that Helen was a physical education teacher!

2013/14 Representation on Committee
CBD Parking Advisory
Community and Cultural Services
Human Services Training Advisory Council (LGANT Rep)
Local Government Association of the NT (Vice President)
Tourism Top End



**Alderman Simon Niblock**

Simon arrived in tropical East Arnhem Land from a very wintry Melbourne in 1998 - he's never looked back.

He landed on Elcho Island to publish bi-lingual teaching resources for the NT Education Department and in 2003 moved to Darwin to establish his own book publishing business, Niblock Publishing.

Simon has a Bachelor of Computing (Monash), post graduate qualifications in editing and publishing from RMIT and has worked in the book publishing industry since 1994. Simon is married with two young boys.

Simon is also a keen cyclist and gardener, and is interested in sustainability and better urban development and planning.

As our city grows and population density increases, developing green space and enhancing the "urban forest" will become ever more important. Simon wants to see Council do more to encourage walking and cycling and believes more community participation in Council decision making is critical to improve the services Council provides.

He is Chair of the Nightcliff Primary School Council and a member of the Australian Institute of Company Directors.

2013/14 Representation on Committee
CBD Parking Advisory
Corporate and Economic Development
Haikou Sister City
Rapid Creek Catchment Advisory
Town Planning

## Richardson Ward



**Alderman Garry Lambert**

With more than ten years' experience on Council, Garry has been living in the Territory since 1977, moving up to start a new adventure.

Garry spent an extensive time in the Education Department as a teacher, before moving to the NT Police in an information/privacy management role dealing with para-legal issues and legislative frameworks.

His first interest in politics was ignited in 1977 when he became Secretary of the Mataranka Progress Association.

This experience with land management led to an interest in landcare and Garry found himself Chairman of the Landcare Council (NT) until that body was dissolved by the government in 2009.

Since being on Council Garry has taken a direct interest in town planning and planning law.

Garry sits on the Darwin chapter of the Development Consent Authority, and he is enrolled in a law course at Charles Darwin University.

2013/14 Representation on Committee
Anchorage Sister City
CBD Parking Advisory
Code of Conduct Disciplinary Committee (LGANT Rep)
Corporate and Economic Development
Development Consent Authority NT
Town Planning (Chairman)



**Alderman George Lambrinidis**

George is proud to be a born and bred Territorian living in Wagaman where he grew up. George is a lecturer at Charles Darwin University and has been involved in community work for many years. George is a strong supporter of our local university and is involved in a number of committees at CDU.

George finds great personal satisfaction in helping others to learn. The knowledge and experience he gained as a researcher has been valuable in his current role teaching bioscience.

George is very interested in creating a safer community and is the Chairman of the Wagaman Residents Committee (WRC).

Football, or soccer as some people call it, is George's passion. He was a founding member of Nakara Soccer Club. George still enjoys putting on the boots to have a run; however his greatest joy now is being able to help develop and coach the juniors.

In 2007 George joined the Kalymnos Sister Cities Committee and was the Chairman from 2008 to 2010. Within this role he helped to implement projects to share the culture and history between the cities. George believes the sharing of cultures is important for a multicultural city.

George is keen to contribute to the future growth of our beautiful city. Particularly he would like to see the

rejuvenation and improvement of our parks and gardens and better facilities for our community and sporting groups. George would also like to see Darwin grow into a safe and accessible city which is accessible to all members of our community.

2013/14 Representation on Committee
Community & Cultural Services
Kalymnos Sister City
Tourism Top End (Alternate)
Town Planning
Youth Advisory Group



**Alderman Rebecca Want de Rowe**

Rebecca was born in Royal Darwin Hospital and raised in Leanyer where she attended Leanyer Primary School and then Sanderson High School.

Rebecca spent a year travelling around Europe before heading back to study architectural drafting at Charles Darwin University. After three years, Rebecca found that it was not the profession she was after; she needed a job where she could get out and talk to people and found her skills were better used as a union organiser with the Shop Distributive and Allied Employees

Association, where she worked for three years. She was then promoted to work for the Australia Council of Trade Unions as a Campaign Coordinator for the Your Rights at Work Campaign.

After a successful campaign Rebecca went on to work for Federal MP, Damian Hale but soon decided that it was time for another trip. Rebecca spent seven months around South America before returning and starting a career in real estate.

Rebecca decided to run for Council because she felt the community needed a young representative who had energy and drive, something she felt was lacking in the previous council.

Rebecca resides in Wanguri with her husband, Kent Rowe and their son, William Rowe, who was born earlier this year. Rebecca's focus on council is animal management, parks and playgrounds. Rebecca believes in keeping in touch with her ward and she does this by doing a regular newsletter

and by hosting an information stall at Hibiscus Shopping Centre (Leanyer) on the first Saturday of every month from 10am to noon.

Rebecca encourages people to get in contact with her should they have any issues. Rebecca believes a good Alderman is contactable seven days a week and she strives to work hard to represent the community to the best of her ability.

2013/14 Representation on Committee
Administrative Review
Animal Welfare Advisory (LGANT Rep)
CBD Parking Advisory
Environment & Infrastructure
Kalymnos Sister City
NT Settlement Planning
Town Planning
Youth Advisory Group (Alternate)

Waters Ward



Alderman Gary Haslett

Gary was born in Adelaide SA in 1964; the first born son of John and Heather Haslett. John Haslett arrived in Darwin in 1958 working with the PMG. Later John married Heather and the family joined him in Darwin in February 1966.

Alderman Haslett attended Rapid Creek Primary, Nightcliff Primary and after Cyclone Tracey NiMiRa Primary (for one year Nightcliff, Millner and Rapid Creek schools were combined). Later Alderman Haslett attended Nightcliff High School and Northern Territory University (now Charles Darwin Universtiy).

In 1982 Gary started his working life at Channel Eight (now Channel 9). In the 1990s he worked for ABC TV here

in Darwin. His roles included directing local ABC news, 7.30 Report, Stateline NT and Australia Television News (ATV) - broadcast both nationally and internationally. Gary received a silver medal at the prestigious New York Festival for his efforts directing ATV News.

Gary’s qualifications include Bachelor of Business (Public Administration, Management) and Certificate IV’s in Training and Assessment and Work Health and Safety. He holds community memberships with the Australian American Association (NT), Royal Commonwealth Society (NT), Australian Japanese Association (NT) and Australian Indonesian Business Council.

2013/14 Representation on Committee
Bombing of Darwin and Military History (Alternate)
Corporate and Economic Development
Ambon Sister City
Haikou Sister City
Risk Management and Audit (Alternate)
Town Planning



Alderman Robyn Lesley

Since coming to Darwin in 1972 Robyn had been involved in many volunteer organisations and was honoured with life membership of RSPCA, Life Education Centres and Darwin Family Centres.

Robyn was interested in reading, politics, and how to develop a community which embraces diversity, innovation and change. Also, for her town planning for quality living and good economic development, the Arts and multiculturalism were all important issues.

Robyn had post graduate qualifications in Local Government Management from Charles Sturt University. A senior manager with the NT and Commonwealth Governments up until 1993, Robyn started her own business in 1993 up until 2010 when she then took on the role as Executive Director, Council of the Ageing NT (COTA-NT), a not for profit peak body for more than 50 years.

2013/14 Representation on Committee
Aboriginal Peak Body for Children, Youth and Families in NT – Working Group (LGANT Rep)
Administrative Review
CBD Parking Advisory
Corporate and Economic Development (Chairman)
Disability Advisory (Alternate)
Northern Australia Capital City Committee (Alternate)
Risk Management and Audit
Top End Regional Organisation of Councils (Alternate)
Town Planning

*City of Darwin was deeply saddened by the loss of Alderman Lesley on 1 August 2014. Robyn was first elected as an Alderman on Council in 1978 and since that time, periodically served over 20 years in the City of Darwin community. She was very passionate about governance and accountability and took much interest in ensuring Council was meeting its legislative and community obligations. She made a truly outstanding contribution to public life in Darwin and in the Northern Territory and will be greatly missed on Council.*



Alderman Allan Mitchell

Born in Brisbane in 1947, Allan came to the NT in 1971 to join the NT Police for a ‘couple of years’, fully intending to return to Papua New Guinea where he had been for two years previously.

Thirty one years later and having served throughout the Territory and a year with the UN Peacekeeping Force in Cyprus, he retired in 2002.

In 2004, Allan was elected to his first term as an Alderman for the Waters Ward. He has subsequently been re-elected in 2008 and again in 2012.

He has lived in Anula since 1988 and has no plans to move

Alderman Mitchell enjoys outdoor recreation such as walking, hiking, and

camping. He has travelled extensively both in Australia and overseas.

He is an independent qualified tour guide, working mainly in the cruise ship industry when ships are visiting Darwin.

2013/14 Representation on Committee
Ambon Sister City
ANZAC Centenary NT Advisory Committee (LGANT Rep)
Bombing of Darwin and Military History
Community and Cultural Services
NT Settlement Planning
Town Planning

Elected Member Allowances

Pursuant to Section 71 of the Local Government Act, a member of the Council is entitled to be paid an allowance that is set at a fixed rate, subject to the guidelines issued by the Minister.

The Local Government Act also provides for differential allowances for the principal member (i.e. Lord Mayor)

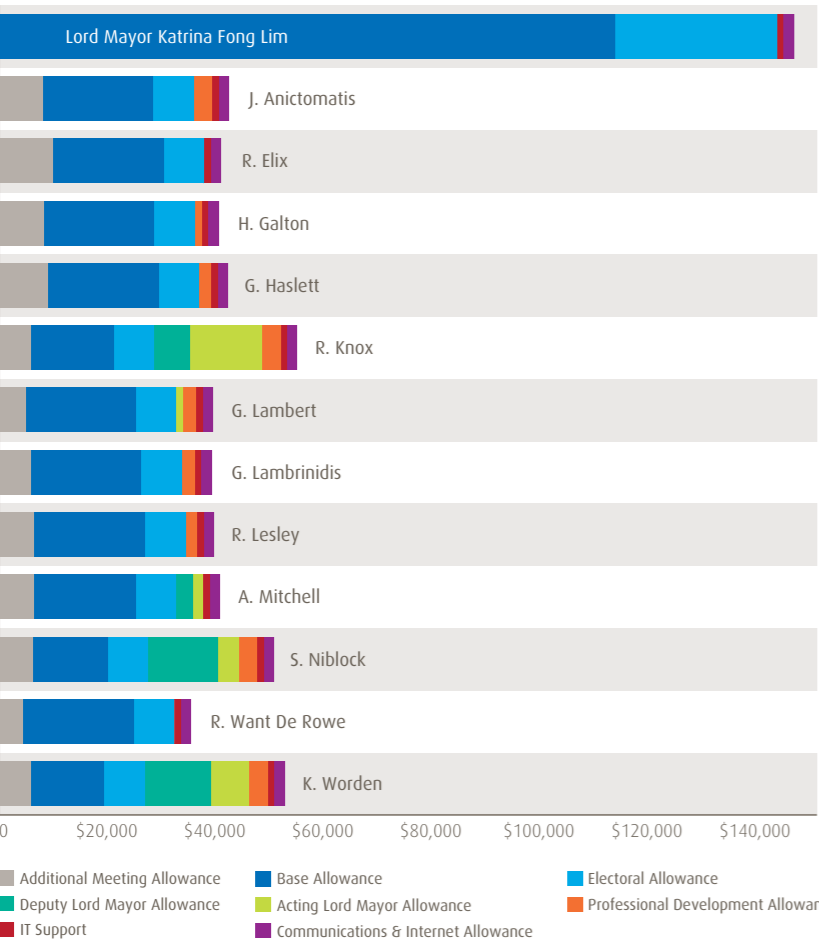
and the deputy principal member (i.e. Deputy Lord Mayor).

At the City of Darwin the Deputy Lord Mayor position is filled on a rotational basis with each Elected Member fulfilling a four-month term over the life of the Council. The allowance amount is paid as a daily rate of \$115.48 calculated by dividing

the annual base allowance amount by the number of days in the year.

Pursuant to Sections 3 and 9 of the Local Government Act Guidelines, the principal member (i.e. Lord Mayor), the deputy principal member (i.e. Deputy Lord Mayor) and acting principal members are not entitled to claim an additional paid meeting allowance.

Elected Member Allowances 2013/14

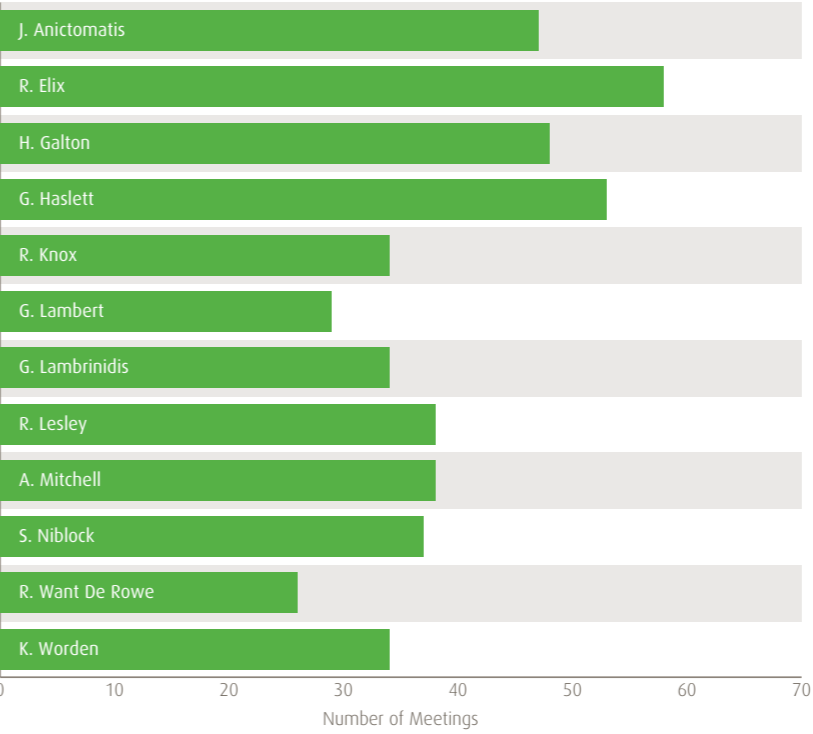


Note: Professional Development Allowance amount only includes amounts paid directly to the elected member and to external suppliers.

Additional Paid Meetings for Elected Members

Extra meeting allowances are paid in accordance with Council Policy and Ministerial Guidelines. Extra meetings include Council Committee and Advisory Group meetings and representation on external organisations such as the Local Government Association of the Northern Territory (LGANT).

Additional Paid Meetings for Elected Members 2013/14



2013/14 Meeting Attendance – Ordinary Council Meetings

Elected Member	Ordinary Meetings
Lord Mayor, Katrina Fong Lim	21
Alderman Jeanette Anictomatis	18
Alderman Bob Elix	19
Alderman Helen Galton	17
Alderman Gary Haslett	21
Alderman Robin Knox	21
Alderman Garry Lambert	17
Alderman George Lambrinidis	18
Alderman Robyn Lesley	20
Alderman Allan Mitchell	20
Alderman Simon Niblock	22
Alderman Rebecca Want de Rowe	14
Alderman Kate Worden	20
Total number of Ordinary Meetings held	22

\*Attendance by telecommunications in accordance with Policy 43 – Meetings, Meeting Procedures and Committees is recorded as attended the meeting.



ELECTED MEMBERS

## Professional Development for Elected Members

In accordance with the Ministerial Guidelines for Council Member Allowance and Section 71 of the *Local Government Act*, City of Darwin Elected Members may access an annual professional development allowance to attend appropriate and relevant conferences or training courses.

In 2013/14, Elected Members could access an amount of no more than \$3,417.35 which included all associated costs such as travel, conference fees, meals and accommodation.

Activity / Conference	Venue	Dates	Number of Elected Members Attending
Australian Institute of Company Directors (AICD) Course	Darwin	12/08/2013	1
Urban Development Institute of Australia (NT)	Darwin	1/10/2013	1
Australian Indonesian Business Council	Bali	10/11/2013 – 12/11/2013	1
Australian Local Government Association (ALGA) National Roads and Transport Congress	Alice Springs	12/11/2013	1
2013 Australian Local Government Leadership Summit	Melbourne	27/11/2013 – 28/11/2013	1
Green Cities Conference	Melbourne	18/03/2014 – 19/03/2014	1
Close the Gap – Menzies School of Health Breakfast	Darwin	20/03/2014	1
CIC Australian Erosion and Sediment Control Worksho	Darwin	15/05/2014	1
Developing the Territory	Darwin	16/6/2013 – 17/06/2013	1
Master of Business	Darwin	27/06/2014	1
2014 Excellence in Local Government Program	Canberra	21/07/2014 – 25/07/2014	1
Australian Institute of Company Directors (AICD) Course	Darwin	11/08/2014 – 22/08/2014	2

Per the 2013/14 guidelines set by the Minister in accordance with Section 71 of the Local Government Act.



MAYORAL CHAINS



CHINESE NEW YEAR

## Decision Making

The City of Darwin is one of five municipal councils in the Northern Territory. Operating under the Northern Territory Local Government Act, it is charged with the open, responsive and accountable governance of its council area.

The role of the Council is to:

- Provide public service
- Make decisions in the interests of the community in a balanced way for the greatest benefit
- Initiate, coordinate and serve as a catalyst for local effort
- Represent the community in Territory and national contexts

Council is made up of 13 Elected Members, one of whom is the Lord Mayor, and all are elected by eligible voters. Elections are held every four years with the next election due in March 2016. The Elected Members are the governing body of Council.

The role of the Elected Members includes; providing leadership and guidance, developing policy and representing the interests of residents and rate payers. The Lord Mayor has additional roles including chairing Council meetings, representing the Council as Council's principal spokesperson and carrying out the civic and ceremonial functions of Council.

### Quorum

A quorum at a meeting of a Council consists of a majority seven (7) of the Council's members.

### Meetings to be open to the public

A meeting of Council or Committee must be open to the public. However, the public may be excluded while business of a kind classified by the Local Government Act (Administration) Regulations as confidential business is being considered.

### Public Forums

Prior to the 2nd Ordinary Council Meeting each month, the public are invited to attend a public forum where Elected Members can be engaged with to discuss any matters of concern or interest by members of the community.

### Webcasting

City of Darwin conducts live webcasting of the Open Section of Ordinary Council meetings to enable greater community access and involvement in Council Meetings. Webcasting of meetings provides the opportunity for the community to view proceedings without the need to attend and also raises community understanding of the decision making process in Council.

### Business Papers

The Council and Committee Business Papers (Agendas, Open Section Reports and Minutes) are made available at Council's four public libraries and the Civic Centre the Friday before each meeting. They are also available in the public gallery at the relevant Council meeting.

The community is also able to submit public questions to Council. All public questions must be received in writing by 12:00 noon the day prior to the 2nd Ordinary Council meeting.

Agendas and Minutes for Council and Committee meetings are also available for download in PDF format from Council's website.

### Minutes

Copies of the minutes are made available within 10 business days after the dates of the meeting to which they relate. They are available to the public on the Council's website or at the Civic Centre.

Minutes marked as 'unconfirmed' indicates that the Minutes are complete, but will not be confirmed as a correct record of that meeting until the following Council/Committee meeting adopts them. They are still available for download from Council's website.

Council Committees

The City of Darwin has four Standing Committees which govern Council’s operational activities. There is also the Town Planning Committee, comprising all Elected Members, which provides strategic direction to Council and comments on development applications to the Development Consent Authority and Minister for Planning.

There are also a range of Advisory Committees which provide valuable guidance to Council. Council also has representation on a wide range of external Committees and Local Boards.

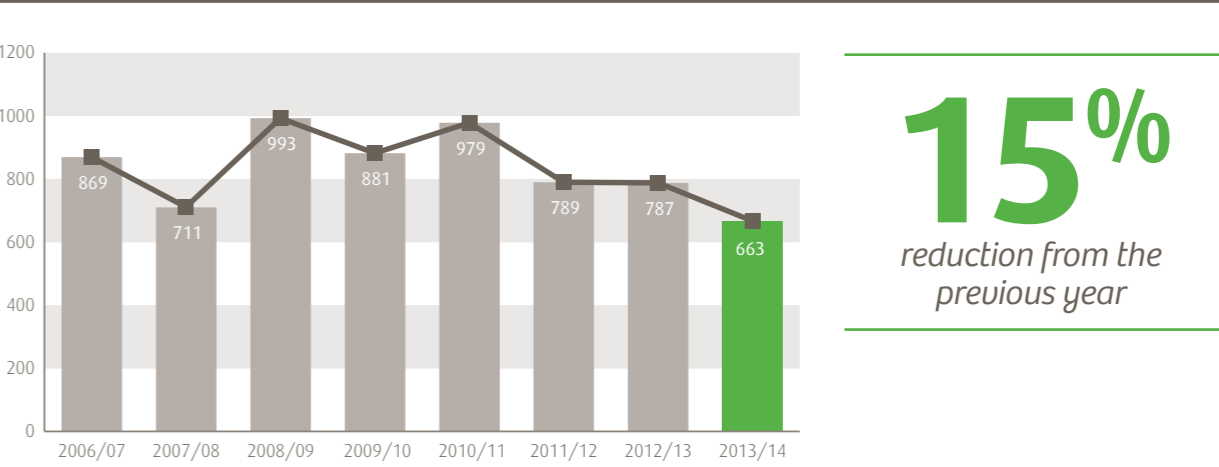
Standing Committees	City of Darwin Representatives Appointed by Local Government Association of the Northern Territory (LGANT)
Administrative Review	Aboriginal Peak Body for Children, Youth and Families in NT – Working Group
Community and Cultural Services	Administration and Legislation Advisory Committee
Corporate and Economic Development	Animal Welfare Advisory Committee
Environment and Infrastructure	ANZAC Centenary NT Advisory Committee
Committee of the Whole	Code of Conduct Disciplinary Committee
Town Planning	Human Services Training Advisory Council (HSTAC)
Advisory Committees	Local Government Association of the Northern Territory Executive Office (LGANT)
Arts and Cultural Development	Local Government Waste Advisory Board
Bombing of Darwin and Military History	Neighbourhood Watch (NT) Committee
CBD Car Parking	NT Place Names Committee
Disability	NT Water Safety Council
Risk Management and Audit	Public Library Advisory Committee
Youth Advisory Group (YAG)	Remote Active Living Project Working Group
Community Committees	Outside Committees with City of Darwin Appointed Representation
Ambon Sister City	Council of Capital Cities Lord Mayors (CCCLM)
Anchorage Sister City	Council of the Ageing NT Board of Management (COTA)
Dili Sister City	Development Consent Authority (DCA)
Haikou Sister City	Northern Australia Capital City Committee (NACCC)
Kalymnos Sister City	Top End Regional Organisation of Councils (TOPROC)
	Tourism Top End

Council Decisions

As shown below, 2013/14 was another busy year for the Elected Members and Council staff with 663 decisions recorded, an increase of around 44% from the previous year. The commencement of City of Darwin’s policy review for the current term of Council contributed to the increase in the number of decisions made during the year.

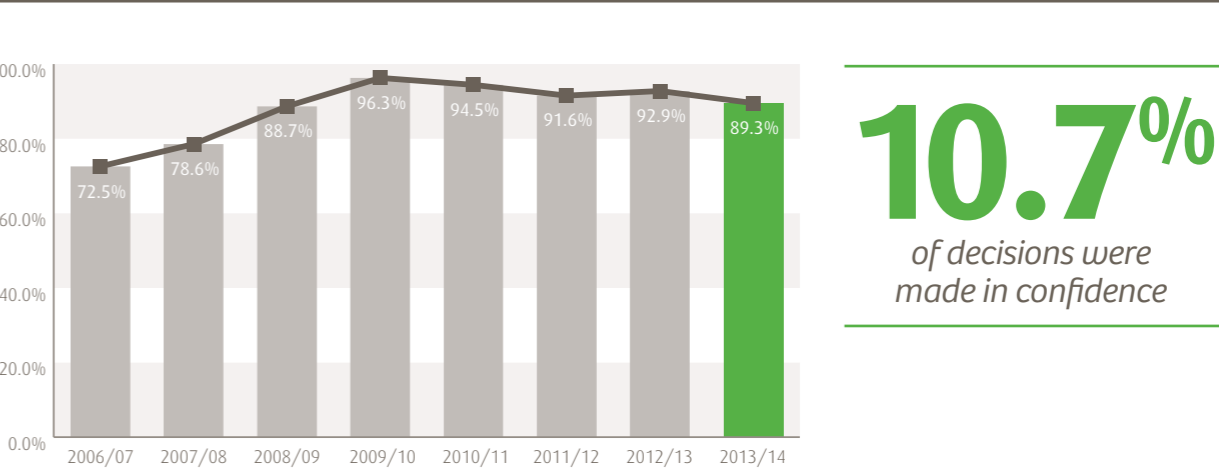
It was also noted that during 2013/14, City of Darwin Standing Committees increased the number of decisions made under delegation.

Number of Council Decisions



Council continues to strive to be open and transparent despite an increase in the number of decisions made in confidence during 2013/14. 10.7% of decisions were made in confidence in comparison to 7.1% in 2012/13. The percentage of decisions made in confidence continues to be lower than the 2006/07 rate of 27.5%.

Percentage of Open Council Decisions (prior to any transfer from confidential)





ALDERMAN WORDEN AT DARWIN COMMUNITY EVENT



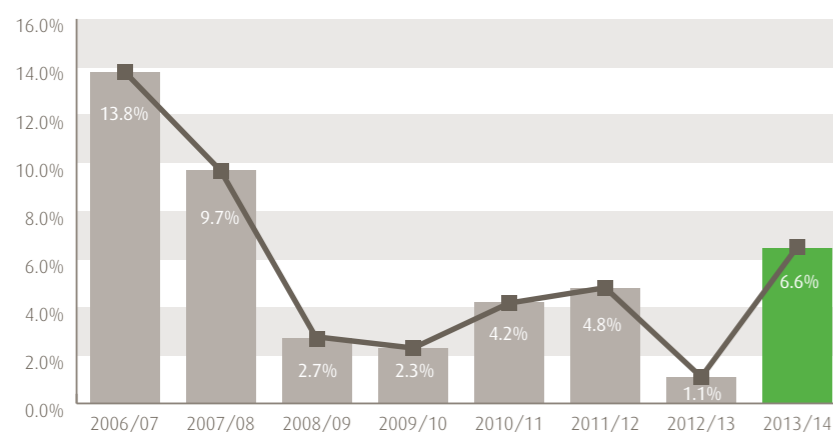
DARWIN COMMUNITY EVENT



LORD MAYOR AND NT CHIEF MINISTER ADAM GILES SIGNING NORTHERN AUSTRALIA CAPITAL CITY CHARTER (NACCC)

It must be noted that there will always be matters that must be considered in confidence. The Local Government Act and Regulations provides a number of reasons why decisions may be kept confidential. For example, a decision involving personal circumstances of a resident or ratepayer or commercial in-confidence and trade secret information. Council conducts an assessment every six months to determine if decisions made in confidence should be retained in confidence. Often, where a matter has concluded or further action has taken place, Council resolves to make the decision open. At 30 June 2013/14, City of Darwin retained 6.6% of decisions in confidence.

#### Percentage of Decisions Retained as Confidential



**6.6%**  
of decisions were  
retained in confidence



DARWIN COMMUNITY EVENT



## Our Organisation

### Organisational Chart as at 30 June 2014



## Executive Staff

In accordance with the Local Government Act (NT), Council appoints the Chief Executive Officer to:

- Implement and inform the community about Council's policies, plans and decisions;
- Manage the day to day operations of Council including staff and responding to community enquiries;
- Ensure the Council is provided with the information and advice necessary to carry out its functions;
- Properly manage and maintain Council's assets and resources;
- Ensure that proper standards of financial management and controls over expenditure are implemented; and
- Ensure that financial and other records are properly made and maintained.

The Chief Executive Officer, together with three General Managers and an Executive Manager form the Chief Officers Group (COG) to lead the organisation and implement the strategic direction and decisions of Council.

The Chief Officers Group is supported by the Middle Managers Group which has been structured to facilitate the efficient and effective delivery of services to the community by aligning strategic program profiles with organisational departments and sections.

Council's Organisational Structure continues to adapt to the need for efficient and effective practices and changing environment within which local government operates. During 2013/14 minor amendments were made including combining Asset Management, Development and Waste Management to become Technical Services and identification of major city events as a core service of Council within the Liveability section. The organisational structure on page 57 depicts the structure as at 30 June 2014. Minor structural changes will continue as the need arises.

**Brendan Dowd**  
City of Darwin  
2001-2014  
*Over 30 years local government experience*

**Chief Executive Officer**



<b>Established FTE</b>	<b>336</b>
<b>Revenue</b>	<b>\$101,127,291</b>
<b>Expenses</b>	<b>\$108,904,824</b>

#### Qualifications

Bachelor of Engineering (Civil)

Master of Business Administration

Graduate Diploma in Municipal Engineering

Company Directors Diploma

Senior Executive Program at Melbourne Business School – University of Melbourne

Excellence in Local Government Leadership program at Australian and New Zealand School of Government.

Australian Institute of Management – Associate Fellow

Institution of Engineers Australia – Fellow

#### Responsibilities

Leadership and Strategic Advice

Corporate Governance

Council's Policies, Plans and Decisions

Overall Performance of Council

Financial Management, Asset Management and Human Resource Management

Community Engagement and Communication

**John Banks<sup>6</sup>**  
City of Darwin  
2003-2014  
*Over 30 years local government experience*

**General Manager  
Community and Cultural Services**



<b>Established FTE</b>	<b>88.6</b>
<b>Revenue</b>	<b>\$2,934,097</b>
<b>Expenses</b>	<b>\$9,208,679</b>

#### Qualifications

Bachelor Applied Science (Environmental Health)

Master of International Management

Graduate Diploma Occupational Health and Safety Management

Certified Safety Practitioner

Local Government Managers Australia – Fellow

#### Responsibilities

Children's Services

Community Development

Control of Domestic Animals

Libraries

Recreation and Leisure

Regulatory Services

Sister Cities

Youth Services

<sup>6</sup> John Banks resigned effective 27 June 2014 to take up the position of City Manager at Port Augusta Council in South Australia.

**Diana Leeder**  
City of Darwin  
1985-2003 and 2013-2014  
*Over 27 years local government experience*

**General Manager  
Corporate Services**



<b>Established FTE</b>	<b>60.6</b>
<b>Revenue</b>	<b>\$66,888,527</b>
<b>Expenses</b>	<b>\$32,404,007</b>

#### Qualifications

Bachelor of Arts (Graduate Librarian)

Master of Letters

Doctor of Philosophy

Company Directors Diploma

Graduate Diploma in Urban and Regional Planning

#### Responsibilities

Business Services

Contracts Administration

Customer Services

Darwin Entertainment Centre

Employee Relations

Financial and Management Accounting

Fleet Management

Information Technology

On and Off Street Car Parking

Property Management

Records and Information Management

Revenue Services

Risk and OHS

**Luccio Cercarelli**  
City of Darwin  
2008-2014  
*Over 22 years local government experience*

**General Manager  
Infrastructure**



<b>Established FTE</b>	<b>171.8</b>
<b>Revenue</b>	<b>\$31,240,034</b>
<b>Expenses</b>	<b>\$63,574,162</b>

#### Qualifications

Bachelor of Business

Associate Diploma Engineering (Civil)

Diploma in Local Government Administration

#### Responsibilities

Asset Management

Building Services

Design

Development

Infrastructure Projects

Operations

Parks and Reserves

Pathways

Planning

Road Construction and Traffic Management

Roads Maintenance

Stormwater Drainage Maintenance

Stormwater Drainage Management

Street Cleaning

Urban Enhancement

Waste Management

**Mark Blackburn**  
City of Darwin  
2010-2014  
*Over 15 years local government experience*

**Executive Manager  
Office of the Chief Executive**



<b>Established FTE</b>	<b>15</b>
<b>Revenue</b>	<b>\$64,633</b>
<b>Expenses</b>	<b>\$3,717,976</b>

#### Qualifications

Bachelor Applied Science

Graduate Diploma in Business Administration

#### Responsibilities

Climate Change and Environment

Communications and Engagement

Executive Support

Governance

Strategic Services

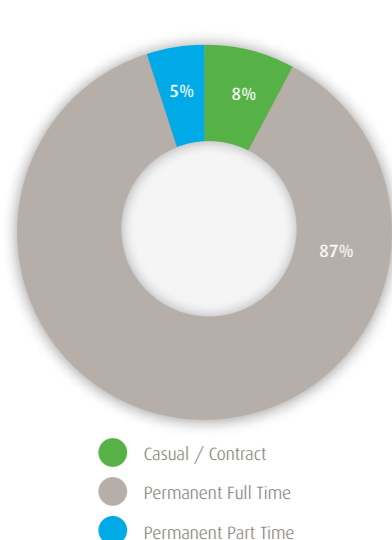
## City of Darwin Staff Profile

### Staff by Gender 2013/14



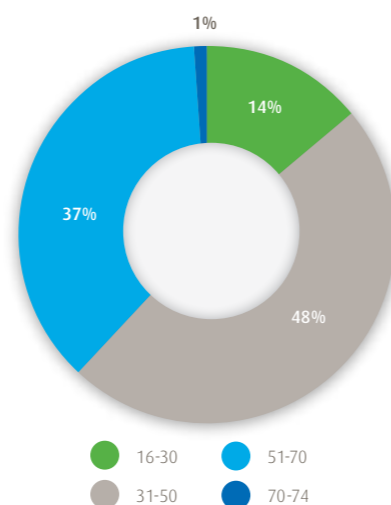
City of Darwin is proud of its 5050 Gender Equity status and strives to maintain an equal balance of gender at any given point in time. As at 30 June 2014, there were 44% female full time equivalent staff and 56% males.

### Employment Type 2013/14



87% of Council staff are permanent full time employees. Council's permanent part time and casual / contract employees allow us to remain flexible and responsive to the needs of the Darwin Community and in particular the changing economies between our Wet and Dry seasons. Council workforce consists of 8% and 5% of permanent part time and casual / contract staff, respectively.

### Staff Age Profile 2013/14



City of Darwin staff age profile as at 30 June 2014. The average age of staff is 45.8 years of age.



LORD MAYOR SIGNS UP TO SUSTAINABILITY@THETOP



LORD MAYOR AT DARWIN COMMUNITY EVENT



DISABILITY ADVISORY COMMITTEE MEMBER  
LATE PETER MAHONY

## Outstanding Achievements

Throughout 2013/14 Council was successful in the following award categories.

Award	Category	Status Achieved	Program or Project Awarded
<b>2013 Sister Cities Australia Inc. National Awards</b>	Community Involvement	Winner	COMPOSITE Project: A Sister Cities Photographic Exhibition
<b>2013 Sister Cities Australia Inc. National Awards</b>	Overall Program	Winner	Overall Program
<b>Australasia Reporting Awards (ARA)</b>	Australasian Reporting Awards	Gold Award Winner	City of Darwin Annual Report 2012/13
<b>NT Volunteer of the Award</b>	Volunteering Service	Chief Minister's Medal for Volunteering Service	City of Darwin nominated, Peter Mahony, Chairperson of the City of Darwin's Disability Advisory for NT Volunteer of the Year Award
<b>Australian Library and Information Award</b>	ALIA NT Recognition Awards	Winner	City of Darwin Libraries Children and Youth Services Team
<b>Australia and New Zealand Internet Award (ANZIA) - Information category</b>	Sustainability@TheTop	Finalist	Domain Administration Ltd (auDA) and Internet NZ



# GOAL 1

Collaborative, Inclusive  
and Connected Community



Council encourages social inclusion, enabling individuals to stay connected through activities that support and promote community harmony and build community capacity.

## Measures of Success

Indicator	Unit	Target	2013/14 Actual	2013/14 Result
Number of community groups or organisations supported (e.g. in-kind, advocacy, facilitation, financial)	#	100	115	<div><div></div><div></div><div></div><div></div></div>
Rates income provided back to the community via community grants or sponsorships per annum	%	4.50	3.26	<div><div></div><div></div><div></div><div></div></div>
Total 'hits' per year to Council's website	#	300,000	402,476	<div><div></div><div></div><div></div><div></div></div>
Total number of on-line payments made via Council's e-services	#	14,500	24,708	<div><div></div><div></div><div></div><div></div></div>
Goal 1 - Overall Performance	%	100.00	123.00	<div><div></div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving the Goal 1 outlined in the [Evolving Darwin: Towards 2020 Strategic Plan](#).



DARWIN SENIORS LAWN BOWLS



INTERNATIONAL WOMEN'S DAY



INTERNATIONAL WOMEN'S DAY

## Equity and Access

*The City of Darwin Community Access Plan 2012-2017 outlines Council's objectives for delivering equitable access and inclusion to its services, facilities and programs by people of all ages and abilities.*

The Plan also articulates the specific actions Council undertakes to ensure it meets its obligations with regards to compliance with the *Disability Discrimination Act 1992*.

The City of Darwin Disability Advisory Committee (DAC) meets five times annually to inform and advise the City of Darwin in relation to its responsibilities to ensure equity of access for people with disability. It focusses on the application of equity principles relating to council procedures and the provision of services and facilities. Key projects in 2013/14 included the installation of a new pool hoist and change room access equipment at Casuarina Swimming Pool, the purchase of accessible matting to improve wheelchair access at community events, rolling out of the RECHARGE Scheme and a number of improvements in access to Council infrastructure.

City of Darwin proudly sponsors and hosts Disability Awareness Week (DAW). Twelve activities and events organised by the DAW Coordination Committee were held in conjunction with Disability Awareness Week in September 2013. Key events focussed on providing information about local

disability services, raising public awareness on disability issues and acknowledging and celebrating the contributions that Territorians with disability make to the community.

### Darwin seniors

Seniors Month, celebrated in August across the Northern Territory, aims to develop greater community awareness of the continuing contribution of seniors to community life as well as encouraging seniors to develop healthy lifestyles. The activities and events held throughout Seniors Month provide the opportunity for all seniors to enjoy a wide range of activities and explore new experiences in an inclusive atmosphere.

City of Darwin celebrated Seniors Month 2013 with seventeen free events and activities for our senior's community including computer classes, art sessions, e-Book classes, photography, laughter yoga, swing dancing, lawn bowls and a night at the Deckchair Cinema. All activities were free of charge for senior members of the community and all of the events were filled to capacity with very positive feedback being received from community members.

### International Women's Day

Council provides sponsorship and in-kind support for the International Women's Day Walk and Community Morning Tea which celebrates the economic, political and social achievements of women past, present and future. City of Darwin in partnership with United Nations Association of Australia NT held the event for the sixth consecutive year on Saturday 8 March 2014.

The Darwin City Brass Band and the NT Police led the Walk which commenced from Parliament House. A reception followed the Walk in the Main Hall at Parliament House including morning tea, information stalls and entertainment. Guest speakers included the Lord Mayor, Madam Speaker, Hon John Elferink, Anti-Discrimination Commissioner, Director of the Department of Foreign Affairs and Trade, Darwin Branch and Helen Summers 2013 Telstra Business Woman of the Year. The crowd enjoyed entertainment by Venom, the Darwin Bollygirls and Swing Dance NT. The event continues to grow and gain support each year with approximately 300 people attending.

## Services for Families and Youth

*Council's Youth Services continue to embed authentic youth participation in all aspects of its work with a sustained focus on inclusive activities and opportunities that are planned and hosted by and for young people.*

Council continues to support a traineeship position within Youth Services, which has been instrumental in supporting the engagement of young people in Council activities. Youth Services continue to work with community partners to identify and strengthen sector wide approaches to youth capacity building.

City of Darwin continues to deliver a wide variety of free school holiday programs for young people. In 2013/14 young people had the opportunity to try Laughter Yoga, sailing sessions at Darwin Sailing Club, Get That Job and Music Video Makings workshops. During the July 2013 school holidays City of Darwin partnered with Amiable Communications to deliver a four day music video making workshop for young aspiring film makers. A group of 16 young people aged 12 – 15 were mentored by local artists and learnt how to write, edit and produce music videos for local bands and artists. The workshop outcomes not only enabled participants to develop film making skills, but also enabled four young bands and solo performers to promote their craft through a new music video. The final videos are featured online at [www.grindonline.com](http://www.grindonline.com)

The *Get That Job* workshops were a series of skill-development sessions aimed at young people aged 12-20 looking to get employment. The workshops were offered free and aimed to give young people in Darwin

the skills they need to get a holiday job. Workshops included:

- Introduction to Commercial Kitchens
- Bar Skills
- Barista Training
- Responsible Service of Alcohol, and
- Hospitality Essentials

The National Student Leadership Forum is an opportunity for young people (aged 18-26) to discuss the significance of faith and values as foundations for effective leadership. The Lord Mayor provided the opportunity for two exceptional young leaders from Darwin to attend the four day forum in Canberra, where they met with national leaders including the Prime Minister and participated in a series of challenging workshops and community development projects.

### Youth Advisory Group (YAG)

Key programs and events delivered over the past year included providing support and mentoring City of Darwin's Youth Advisory Group (YAG). YAG delivered a diverse range of projects and events throughout the year including National Youth Week activities, volunteered at St Vincent de Paul as part of Anti-Poverty Week, participated in the Youth Homelessness Matters Couch Race at Youth Week and undertook a working bee at Oznam House, a drop-in centre for those who are living rough or experiencing homelessness.

YAG worked with the Youth Services Trainee to deliver Quiz4Dili, a fundraiser for the Action for Change Foundation based in Dili, Timor Leste. Action for Change Foundation is a non-profit organisation created by Timorese youth from different backgrounds who help each other through youth-led activities and projects.

YAG members demonstrated community leadership and represented young people in the community providing comment and advice on issues such as the Northern Territory Government's proposed education sector changes, Council's Climate Change Challenge and Healthy Darwin initiatives. YAG participated in the first United Nations Youth NT Road Trip Reception and supported the newly formed Darwin Youth Organisations Network (DYON) by hosting the launch at Council.

YAG and GRIND members designed and implemented youth friendly engagement tools to collect thoughts, ideas and opinions of what young people want their city to look like as part of consultation for the Darwin City Centre Master Plan in August 2013. Young filmmakers were engaged to create a series of short videos to highlight key themes from the youth consultations and these were presented by young leaders to the wider Darwin City Centre Master Plan stakeholder group along with findings from the focus groups.



LAUNCH COMMUNITY EVENT

## LAUNCH

LAUNCH is the City of Darwin's primary youth participation program for young people by young people. It presents a program of training, workshops and events and links up young people with industry contacts and opportunities.

Each year, LAUNCH develops and delivers National Youth Week activities, a program of arts, culture and recreational activities for young people. In April 2014, LAUNCH transformed Brown's Mart, Happy Yess and Civic Park into a colourful, vibrant and engaging hive of activity. The precinct was abuzz with activities including: Youth Homelessness Matters Couch Surfing Race, Battle of the School Bands, Saltwater Divas a three-day workshop program with MusicNT, Sport Taster: a suite of taste test sport opportunities for young people in Civic Park, Top End Comedy first time classes, theatre performances, chill out areas and a diverse range of music to suit all tastes.

Key achievements of LAUNCH @ National Youth Week include:

- Engaged with local community youth organisations partners including;

Anglicare, CatholicCareNT, YWCA, Corrugated Iron Youth Arts, Melaleuca Refugee Centre, Headspace, Red Cross, NT School of Music, Mission Australia, Music NT, Top End Comedy and Youth Round Table.

- Programmed and presented the work of 121 Australian artists over three days 108 of the artists were Darwin based and aged between the ages of 12-25 years old.
- Programmed 35 participatory activities for young people and 52 activities and events overall.
- Engaged 1250 audience members and workshop participants in youth culture in Darwin.
- A new LAUNCH website [www.launchdarwin.com.au](http://www.launchdarwin.com.au) with integrated social media platform and youth arts bank titled Talented Young Things.

### LAUNCH Youth Events Coordinator Training and Development

City of Darwin delivered a program of youth events training from January to April to a team of LAUNCH Youth Events Coordinators, culminating in the delivery of LAUNCH @ National Youth Week. Training and facilitation was

delivered in partnership with Brown's Mart, Darwin Festival, Red Cross, Corrugated Iron Youth Arts, Skinnyfish Music, Amiable Communications, Boab Design and ArtbackNT. Partner organisations provided one-on-one mentoring for the Youth Coordinators facilitation of training sessions and industry expertise and advice. Youth Events Coordinators were trained in skills relating to event management, marketing, risk management, workplace health and safety, sound and lighting and scheduling.

Young people who completed the LAUNCH Youth Events Coordinator Training had the opportunity to participate in the LAUNCH Emerging Producer Program, specifically designed to build on the skills learnt by delivering LAUNCH @ National Youth Week. LAUNCH Emerging Producers were engaged to plan, design and deliver LAUNCH pop-ups across the municipality which included music and cultural events held at Dinah Beach Oval, Nightcliff foreshore, Malak, Casuarina Swimming Pool, Barunga and Bagot Festivals. Many events attracted both local and interstate acts further encouraging youth involvement.

## Building Community Capacity

### 2013/14 Community Grants Program

Council's Community Grants Program provides funding to support projects and events delivered by community groups and organisations that directly benefit the Darwin community. Each year Council allocates \$100,000 for projects that support community development and inclusion.

The funding for projects and activities is disbursed bi-annually in July and January each year.

The 2013/14 Community Grants program attracted sixty nine applications seeking funding for community projects totalling \$422,162. Council funded twenty four community projects for not for profit incorporated associations to the total value of \$92,241.

In addition, funding support of \$176 was provided towards the NT Arts Access Awards 2013 and \$500 was provided to the Darwin Community Legal Service Human Rights Art Award and Exhibition 2013.

Council takes great pride in supporting the capacity of our not for profit community sector along with the many community groups who work tirelessly to enrich so many aspects of community life.

Organisation	Project	Funding
CatholicCare NT	Christmas for Kids 2013	\$5,000
Skate Australia Inc	Top End Skateboarding Hub	\$5,000
Council on the Ageing NT	2013 Seniors Survey	\$6,800
Disabled Sports Association NT	Wheelchair Basketball Chairs Overhaul	\$6,310
Pensioners Workshop Association Incorporated	Multiple Workshop Projects	\$989
St John Ambulance Australia (NT) Inc	Automated External Defibrillator's for the Darwin Community	\$9,200
Darwin Visual Arts Association	30 Years of Darwin Visual Arts Association	\$6,000
Australian-Japanese Association of the NT Inc	Bunka no Hi	\$600
Latino NT Association	Latin American Film Festival	\$3,960
Darwin Volunteer Unit (NTES) Association	Purchase of a New Trailer	\$7,333
St Vincent de Paul NT Inc	Street Magazine Enterprise NT	\$10,000
Australia-Burma Friendship Association	Burmese Thingyan Water Festival	\$1,000
Council on the Ageing NT	A Framework for Seniors	\$5,000
Genealogical Society of the NT	Getting Acquainted with Darwin's Past for the Future	\$2,500
Australian Karen Organisation NT	Karen New Year Celebration	\$1,000
Darwin Off Road Cyclists	Tools for Trail Maintenance	\$2,060
Australia-China Friendship Society NT	National Conference in Darwin 'Better City, Great Community Lifestyle Darwin'	\$3,000
NT Space School Inc	NT Space School 2014 Residential	\$1,000
Timorese Community Centre of the NT	Celebration of Timor Leste Independence	\$1,000
Australian Red Cross Society	Darwin and the Laws of War	\$2,781
Human Rights Arts and Film Festival Inc	HRAFF on tour - Darwin	\$2,200
Lifeline Top End	Lifeline Top End Face-to-Face Counselling Project	\$6,500
Pensioners Workshop Association Inc	Periodic Scroll Saw Training Workshops	\$2,008
Australian-Japanese Association of the NT	Setsubun Festival	\$1,000
Total Community Grants 2013/14		\$92,241

## 2013/14 Community Support

In addition to the City of Darwin Community Grants Program, Council facilitates, supports and promotes achieving a vibrant and viable community sector in Darwin by supporting and working in cooperation with community organisations and groups. In 2013/14 City of Darwin provided in-kind support to 53 different community organisations and groups. The in-kind support assisted these organisations and groups with a total of 70 community events and activities.

Date of Event	Organisation/Group	Description
7 July 2013	Darwin Lions Beer Can Regatta Association	Use of aluminium stage and fee waiver for banner sites
July to August 2013	Cricket NT	50% fee waiver for 5 A Series matches at Gardens Oval
2 August 2013	Darwin Blues Club	Use of Gig Gear at First Sunday Blues event
5 August 2013	NT Stolen Generation Aboriginal Corporation	Two Fun in the Parks staff for Family Day – Remembering the Children 100 Year Commemoration of the Kahlin Compound
16 August 2013	Larrakeyah Primary School	Use of Fun and Games Equipment at Larrakeyah School production
2013/14 weekly booking	Malak Thursday Seniors Group	Fee waiver for the use of Malak Community Centre – small room and storage cage
18 August 2013	Darwin Festival	Use of Fun and Games Equipment at Teddy Bears Picnic
18 August 2013	Darwin Festival	Use of Gig Gear
26 August 2013	Darwin Community Arts	Use of Gig Gear for Malak community event 'Feastival'
September 2013	Cricket NT	Fee waiver for 2 Indigenous Quad Series matches at Gardens Oval
6 September 2013	National Disability Services NT	Use of Gig Gear
6 September 2013	Darwin Regional Indigenous Suicide Prevention Network	Fee waiver for street parade permit
6, 13 and 20 September 2013	Wagaman Primary School	Fee waiver for the use of Wagaman Oval for Wagaman Primary School Football
13 September 2013	Nicaraguan Children's Foundation	Use of Fun and Games Equipment at fundraiser 'Moonlight Soiree'
16 September 2013	Martins Integrated	Use of Fun and Games Equipment at Breezes Muirhead park opening
21 September 2013	Darwin North RSL	Use of Fun and Games Equipment at Kids Fun Day
27 and 28 September 2013	Cancer Council NT	Use of Fun and Games Equipment at Relay for Life
29 September 2013	Cancer Council NT	Fee waiver for hire of Gardens Oval and floodlight costs at Mindil Beach for Relay for Life
29 September and 4 October 2013	Australian Masters Football NT	Reduced hire costs to use Gardens Ovals 1 & 2 for AFL Masters Carnival
21, 22, 28 and 29 of September 2013	Cricket NT	Use of Fun and Games Equipment at NT Strike matches
30 September to 4 October 2013	Serco Immigration Services	Use of Fun and Games Equipment for school holiday program
3 October 2013	Mindil Beach Sunset Market Association	Use of Fun and Games Equipment at Mindil Family Fun Day

Date of Event	Organisation/Group	Description
9 October 2013	Wagaman Primary School	Use of Smoothie Bike at community event for Mental Health Week
13 October 2013	Carers NT	Use of Smoothie Bike at Family Fun Day
13 October 2013	Sids and Kids NT	Use of Fun and Games Equipment at Pregnancy & Infant Loss Remembrance Day
13 October 2013	Carers NT	Use of Fun and Games Equipment at Carers Fun Day
25 October 2013	Wulagi Primary School	Use of Smoothie Bike at community event
1 and 2 November 2013	Darwin Film Society	Use of Smoothie Bike at Film Festival
15 November 2013	Malak Family Centre	Fee waiver for use of Malak Community Centre for a children's disco fundraiser
14 to 28 November 2013	Darwin Community Legal Service	Sponsorship of Human Rights on Show Art Award and Exhibition 2013
21 November 2013	Sanderson Middle School	Use of Fun and Games Equipment at Fun Day
27 November 2013	RAAF Base	Face painter for RAAF Base family Christmas party
10 and 11 December 2013	Marrara Christian College	Use of Smoothie Bike at Year 8 Health Culmination Event
11 December 2013	Ludmilla Primary School	Use of Fun and Games Equipment at whole school end of year event
11 December 2013	Autism Spectrum Disorder Program at Malak School	Use of Fun and Games Equipment at awards day for ASD students
1 December 2013	Christmas in Darwin Association	Fee waiver for the use of Amphitheatre for Carols by Candlelight
4 January 2014	Islamic Society of Darwin Inc.	Use of Fun and Games Equipment at Family Fun Day
8 January 2014	The Essington School OSHC	Use of Fun and Games Equipment at Vacation Care
25 and 26 January 2014	NT Rugby Union	Use of Fun and Games Equipment at Heineken Hottest 7's
26 January 2014	Athletics NT	Fee waiver for the parade permit for Australia Day Fun Run
30 January 2014 to 13 March 2014	DARWWYN	Fee waiver for the use of the Nightcliff Community Centre for network meetings
18 February to 18 March 2014	Total Recreation	Fee waiver for use of Lyons Community Centre for recreation activities for people with disabilities
21 February 2014	Malak Family Centre	Fee waiver for the use of Malak Community Centre for fundraiser
21 February 2014	NT Department of Health	Use of Smoothie Bike at Healthy Weight Week
24 to 28 of February 2014	The Gym at CDU	Use of Fun and Games Equipment at Try A Sport event
25 and 26 February 2014	Headspace Darwin	Use of Fun and Games Equipment for a stall at O'Week at CDU
26 February to 2 March 2014	Department of Business – Defence Community Organisation	Fee waiver for banner bookings for Welcome Home Parade
4 and 5 March 2014	Karama Primary School	Use of Smoothie Bike at School Healthy Eating Program

Date of Event	Organisation/Group	Description
2 April 2014	Anglicare NT	Use of Fun and Games Equipment at childbirth education/breakfast club
25 April 2014	Darwin North RSL	Use of Fun and Games Equipment at Anzac Day Community Event
3 May 2014	Seabreeze Festival	FREEPS activities
3 May 2014	Seabreeze Festival	Use of Gig Gear and staging
12 May 2014	Charles Darwin University Student Association	Use of Fun and Games Equipment
12 May 2014	Darwin Community Legal Service	Use of small PA system for free community event
17 May 2014	Australian Red Cross	Use of Gig Gear for The Shak youth event
18 May 2014	Serco Immigration Services	Use of Fun and Games Equipment at Family and Friends Fun Day
18 May 2014	RSPCA	Use of staging and small PA for Million Paws Walk
18 May 2014	RSPCA	Fee waiver for banner bookings for Million Paws Walk
31 May 2014	Danila Dilba Health Service	Use of Smoothie Bike at World No Tobacco Day event
31 May to 1 June 2014	Nursery and Garden Industry of Northern Territory	Use of Fun and Games Equipment at Tropical Garden Spectacular
1 June 2014	Nursery and Garden Industry of Northern Territory	Use of Gig Gear at Tropical Garden Spectacular
14 June 2014	Melaleuca Refugee Centre	Use of Gig Gear for World Refugee Day
14 June 2014	Melaleuca Refugee Centre	Use of Fun and Games Equipment at World Refugee Day
14 June 2014	Melaleuca Refugee Centre	Fun Bus children's activities including 2 staff at World Refugee Day
14 June 2014	Government House	Face painter for family fun day for children with special needs
19 June 2014	Corrugated Iron Youth Arts	Use of small PA for 30th Birthday Bash
19 June 2014	Corrugated Iron Youth Arts	Fee waiver for Civic Park hire and power usage
19 June 2014	Council for Aboriginal Alcohol Programs Services	Use of Gig Gear for CAAPS Open Day 30th Anniversary
19 June 2014	Council for Aboriginal Alcohol Program Services	Use of Fun and Games Equipment at CAAPS 30th Anniversary
19 June 2014	Danila Dilba Health Service	Use of Smoothie Bike at CAAPS 30th Anniversary
27 June 2014	Relationship Australia - CALD Parent Support Group	Fun Bus children's activities including 2 staff

## Desirable Places and Open Spaces

*Community safety is paramount for ensuring that public places and open spaces across the municipality are accessible and can be enjoyed by all.*

Key actions facilitated and implemented by the City of Darwin during 2013/14 included the Darwin Safer City Project Pilot and Graffiti Management. In addition, Council considers the principles of Crime Prevention Through Environmental Design (CPTED) when upgrading or building new infrastructure such as parks and walkways to ensure our built environment continues to deliver community safety outcomes.

### Graffiti Management

Following the successful 'fee for service' model for graffiti removal from selected Northern Territory Government assets, the Service Level Agreement continues with more than 35 Northern Territory Government assets included. This partnership approach allows for rapid removal in a more coordinated manner and is in addition to the City of Darwin's rapid graffiti removal program which saw 762 incidents of graffiti vandalism recorded and responded to throughout 2013/14. This represents an increase of around 10% on the 694 incidents reported in 2012/13.

On average, throughout 2013/2014, 95% of graffiti was attended to and completed within the same day. Council's policy was to remove graffiti that was offensive on the same day as receiving the request. Graffiti not

considered offensive was removed within a five day period.

Council continues to report all incidents of graffiti vandalism to the Northern Territory Police for inclusion in the graffiti intelligence database.

### Parking

Parking Rangers are responsible for enforcing the Northern Territory Traffic Regulations and the Australian Road Rules with regards to parking. The CBD Precinct is governed by Pay and Display parking signs requiring the purchase of a 'pay and display' ticket when parking a vehicle. Six Rangers were responsible for regulating parking activities within the CBD Precinct. The daily regulation of parking practices within the CBD locality provided motorists with equal opportunity to parking spaces and ensured an unobstructed continuous flow of traffic. A total 36,198 on-street parking penalty notices were issued in the CBD during 2013/14.

During the course of the day Rangers conduct routine patrols in the Mall to deter prohibited activities such as the use of skateboards, bicycles, skates and the walking of dogs. Rangers also regulate activities undertaken by performing artists in The Mall area and verify with each performer that the appropriate permit has been acquired.

Rangers regulate the Nightcliff, Rapid Creek and Parap markets during weekend periods in response to concerns raised by local residents about illegal parking practices. The general purpose of these patrols is to ensure continuous traffic flow and the provision of a safe environment for pedestrian traffic.

Off-street car parks have a delegated Parking Ranger who is responsible for regulating Council owned off-street car parks and to ensure vehicles are parked in accordance with the Northern Territory Traffic Regulations and the Australian Road Rules. Parking Rangers monitored and inspected all off-street car parks during the course of the year for to ensure equitable access to daily parking bays and to ensure permit holders have unobstructed access to their allocated bays. A total of 3,371 off-street car park infringements were issued for the 2013/14 period.



CITY OF DARWIN RANGER

### Public Places

The public places program is responsible for minimising illegal camping/sleeping activities in public places and to ensure public facilities are free from obstruction. Working in conjunction with the NT Police, Larrakia and HEAL, Council Rangers conduct regular daily inspections of both suburban parks and foreshore areas known to be popular amongst travellers engaging in illegal camping activities. Areas such as Mindil Beach, East Point Reserve and the CBD Esplanade are closely monitored due to their popularity and ease of access to public facilities.

In addition, Council's General Rangers are responsible for ensuring compliance with the Local Government Act, Darwin City Council By-laws and the *Northern Territory Litter Act* and to issue infringement notices or cautions, where appropriate, for any observed breach.

For the 2013/14 period a total of 1,091 infringements were issued relating to public places. Infringements were issued for matters relating to illegal camping, abandoned vehicles, vehicles encroaching onto a public place, long grass on a property (untidy allotments), stacking and storing of goods in a public place, abandoned shopping trolleys and litter.

### Animal Management

In 2013/14, City of Darwin undertook an audit of its Animal Registration program. Rangers visited residential properties, suburb by suburb, throughout the Darwin municipality, to identify unregistered dogs. Residences where unregistered dogs were found



CITY OF DARWIN ANIMAL POUND

were informed of the requirement to have their pet registered in accordance with City of Darwin By-Laws.

As part of the registration drive audit letters were also distributed to 6,259 apartment and unit letter boxes, providing information to residents regarding City of Darwin's registration requirements.

At 30 June 2014, there were 7,700 dogs and 1,471 cats registered with the City of Darwin.

The activities of the Animal Registration audit resulted in:

- 13,828 properties visited with a total of 1,543 unregistered animals identified
- 11.83% of households visited have 1 or more unregistered animals
- Currently the compliance rate is around 53.42%
- 874 registrations have been paid in response to the audit with a total value of \$40,543
- 21 new licences to keep more than 2 dogs have been issued with a total value of \$2,457
- 6,259 letters issued to apartment/unit dwellers outlining registration requirements with 54 cats and 118 dogs registered as a result with a total value of \$5,382
- 41 infringements have been issued to date with a total value of \$6,109

In 2013/14 the Animal Management team continued to be provided with extensive training from specialist dog behavioral experts to ensure the best possible practices are employed whilst undertaking animal management

activities. Day visits were also conducted of local town camps and Indigenous communities to provide health care to animals residing on the communities and providing education to community members on the importance of sustaining an effective animal health program. These management programs were a successful collaboration between AMIRIC, local Darwin vets and City of Darwin.

Key outputs from Council's Animal Management program during 2013/14 included:

- Council received 616 calls from the public concerning dogs at large, 218 reported instances of dog attacks and 118 calls for barking including dogs causing nuisance
- A total of 590 infringements were issued for By-law offences involving dogs and cats.
- The operation of City of Darwin's Animal Pound saw 915 dogs and 377 cats processed during 2013/14.

### Annual Registrations

During the year, City of Darwin has continued to identify opportunities to ensure our internal processes are efficient and effective. As a result, from 2014/15 City of Darwin will implement a program to annualise Animal Registrations. The revised program aims to both improve compliance and streamline registration processes for Council and pet owners alike.

## A Safer Darwin - Darwin Safer City Project

*During 2013/14 Council resolved to embark on a pilot project aimed at making the City of Darwin a safer place to live, play, visit and work. The Darwin Safer City Project focusses on addressing social challenges as a result of public intoxication and is underpinned by harm reduction principles and evidence based stakeholder collaboration and partnerships.*

The scope of the pilot project has been informed by the results of a Stakeholders Forum on Public Intoxication held in the municipality during the 2012/13 financial year. The Forum, held in partnership with the Council of Capital City Lord Mayor's and National Local Government Drug and Alcohol Committee, explored the complexities surrounding public intoxication locally and nationally and identified priority change areas and strategic directions for improving the Darwin experience.

Emergent from the Forum was a high level of interest in working together as organisations to address public intoxication issues, recognising that responsibility lay with no single agency – nor the solution.

Council allocated \$370,000 to fund the pilot project which is scheduled to conclude in March 2015. Funding of \$60,000 was also received from the Northern Territory Government in support of the project. Key actions of the pilot project include establishing a Safer Community Support Service, resourcing an assertive outreach response to vulnerable people in public spaces, public space activation, supply control advocacy and developing a Darwin Safer City Plan.

### Assertive Outreach

The Darwin Safer City Assertive Outreach program commenced in April 2014. The core focus of Assertive Outreach is to engage directly with vulnerable people in public spaces who are struggling with

alcohol issues to bridge them with key health, support and wellbeing services including accommodation, sobering up and return to country. Assertive Outreach works very closely with local community service providers linking people with appropriate services.

### Safer Community Support Service

The Safer Community Support Service works with local businesses and community members to build their capacity in managing community safety issues. The program is underpinned by crime prevention principles and draws upon Crime Prevention Through Environmental Design (CPTED) and community engagement in its approach.



**Darwin Safer City Project Working Group**

Council’s pilot project is multifaceted and provides a strong platform from which to address public intoxication impacts, and Council has a 30 member strong skill based Project Working Group who together provide strategic guidance and project direction.

The **Project Working Group** includes representation from the following agencies:

Amity Community Services
Australian Hotels Association (NT Branch)
Australian Medical Association (NT Branch)
Bagot Community
CatholicCare NT
Council Aboriginal Alcohol Programs Service (CAAPS)
Department of Defence
Department Prime Minister and Cabinet
Larrakia Nation
Liquor Stores Association NT
Magistrates Court
Medicare Local NT
Northern Australian Aboriginal Justice Agency
NT Council of Social Services
NT Department of Business
NT Department of Housing
NT Department of Transport
NT Police
Vincentcare NT
Youth representation (Anglicare YChange)

**Advocacy**

In April 2014, Council made a submission to the Federal Inquiry into the harmful effects of alcohol in Indigenous communities and called for alcohol policy development for the Northern Territory.

Council held meetings with the Northern Territory Government’s Public Transport Review in May 2014 and as part of discussions advocated for additional transport options for patrons leaving the entertainment precinct at peak periods, in alignment with the project brief.

City of Darwin representatives attended sittings of the House of Representatives, Joint Select Committee on Northern Australia and included in Lord Mayor’s submission to address much needed social housing and greater attention to supply of culturally appropriate accommodation. This call is supported by an emergent unmet need in the project’s Assertive Outreach program that cites 22 instances of an inability to secure appropriate, affordable and accessible accommodation for family groups during the period of April to May 2014.

**Darwin Safe**

Following partnership development, Council joined the NT Police, the Territory Government and the Australian Hotels Association (NT Branch) to support a range of supply reduction and community safety initiatives focussed on the CBD entertainment precinct. Darwin Safe was launched in April 2014 and includes a secure taxi rank, enhanced emergency communication systems, Responsible Service of Alcohol marshals, the Darwin City Accord and a number of in bar supply reduction measures.



DARWIN COMMUNITY EVENT



LORD MAYOR AT CANCER COUNCIL BIGGEST MORNING TEA

**Connected Community**

*Connecting communities on a daily basis and during emergency events is paramount to fostering resilient people and communities. Each year the City of Darwin is faced with the prospect of tropical cyclones and regularly tests its systems and processes to ensure preparedness for such events.*

**Community Resilience**

Council utilises disaster management software Guardian to coordinate information and resources in the lead up to, during and throughout the recovery phases of a disaster event. During 2013/14, City of Darwin implemented upgrades to Guardian software to ensure it is able to respond effectively and efficiently in

future disaster management events. Council also conducts periodic testing and scenario activities as part of its preparedness strategies.

In early 2014, the whole municipality experienced a significant power outage. Whilst City of Darwin closed operations at the Civic Centre, recently installed uninterrupted power supply (UPS) systems ensured continuity of service

of Council’s switchboard to respond to customer enquiries and the maintain service at the Operations Centre. Having the UPS installed also enabled Council to access internal information systems and utilise social media as a mechanism to keep the community informed regarding the situation.



LAUNCH COMMUNITY EVENT



LAUNCH COMMUNITY EVENT

## Influencing Darwin's Future

*In the Northern Territory, the Territory Government has retained responsibility for administering strategic land use planning and statutory planning processes. It is the only State or Territory where local government does not fulfil this function.*

As such it is critical that City of Darwin has effective stakeholder engagement and influence in order to advocate for the best interests of the city and community now and in the future.

In 2013/14, City of Darwin provided input into a number of Northern Territory reviews and plans including:

- Roadways for Future Integrated Transport Planning and Investment *a roadmap to provide a long term plan for delivering the Territory's transport infrastructure and service needs and priorities to support social and economic growth.*
- Greater Darwin Region Land Use Plan – Towards 2030 *a strategic land use plan including geographical areas of Darwin, Palmerston, Litchfield, East Arm, Cox Peninsula, Finniss and Coomalie.*
- Towards an Area Plan for Knuckey and Ironstone Lagoons Locality (now Berrimah North Area Plan 2014)

*a plan identifying future land use options of the Berrimah North Area.*

- Draft Rapid Creek Floodplain Management Action Plan *to implement awareness and flood mitigation actions that aim to reduce flood impacts within the Rapid Creek corridor.*

Council actively responded to the Northern Territory Place Names Committee providing feedback on the naming of three parks and two roads in the municipality.

Council provided written responses to 383 development applications including NT Planning Scheme Amendments referred to Council by the Northern Territory Government.

Council undertook technical assessments on all the applications. Issues addressed included infrastructure and amenity requirements, planning assessments, traffic studies and waste management facilities.

City of Darwin continued to partner with a variety of stakeholders such as the Top End Regional Organisation of Councils (TOPROC) to investigate options and advocate for the identification and securing of land for future Regional Waste Management and Regional Emergency Waste Management facilities.

### Effective leadership and advocacy

As the only capital city in Northern Australia it is imperative that the City of Darwin demonstrates leadership and advocacy both within the Northern Territory and nationally.

The Lord Mayor and Elected Member representatives actively participate on the Council of Capital City Lord Mayors (CCCLM), Northern Australia Capital City Committee (NACCC) and Top End Regional Organisation of Council's (TOPROC).

### Council of Capital City Lord Mayors (CCCLM)

In 2013/14, City of Darwin contributed to a number of CCCLM submissions including:

- Productivity Commission's Draft Report into Public Infrastructure
- Productivity Commissions review into funding, financing and scope to reduce costs in the provision of major public infrastructure
- Department of Infrastructure – Our Cities
- CCCLM report, National Building for Australia's Capital Cities: Securing Australia's Future
- CCCLM report – Unlocking Smart Growth in Australia's Capital Cities

The Lord Mayor, as a member of CCCLM attended the World Cities Summit in Singapore in June 2014. City of Darwin's representation at the event resulted in international recognition of the Darwin City Centre Master Plan and valuable networks with our Asian neighbours.

Additional Council representatives have participated on the National Local Government Drug and Alcohol Advisory Committee.



DARWIN COMMUNITY EVENT

### Northern Australia Capital City Committee (NACCC)

City of Darwin Lord Mayor and the Northern Territory Chief Minister officially signed the Charter for the Northern Australia Capital City Committee at the meeting held on 30 June 2014. The Charter demonstrates the commitment between the Northern Territory Government and City of Darwin to work together to enhance the attraction, productivity, resilience and liveability of Darwin.

### Top End Regional Organisation of Council's (TOPROC)

The Top End Regional Organisation of Council's (TOPROC) main priority for 2013/14 was the investigation of a Governance Model for a Regional Waste Management Facility. The report has assessed a number of varying governance models.

Together with Belyuen Community Government Council, City of Palmerston, Coomalie Community Government Council, Litchfield Council and Wagait Shire Council TOPROC represents over 56% of the Northern Territory's

population and is a valuable tool with which to advocate and influence local government policy in the region and more broadly across the Northern Territory.

### National Inquiries

City of Darwin has also made submissions to national enquiries into Child Care, Local Government Constitutional Recognition and the development of the Northern Australia White Paper. Locally, Council responded to feedback on the Northern Territory Electoral Commission Report on the 2012 Northern Territory Council Elections, Local Government Act and the Planning Commission's Greater Darwin Land Use Plan.



# GOAL 2

Vibrant, Flexible  
and Tropical Lifestyle



Our community values its lifestyle and Council provides services and infrastructure that support people to live, work and play.

Measures of Success

Indicator	Unit	Target	2013/14 Actual	2013/14 Result
Average community satisfaction rate across all Council's community services	#	3.50	3.50	<div><div></div><div></div><div></div><div></div></div>
Average community satisfaction rate across all Council's infrastructure services	#	3.50	3.7	<div><div></div><div></div><div></div><div></div></div>
Council contracts awarded to locally owned and/or operated businesses	%	70	90.25	<div><div></div><div></div><div></div><div></div></div>
Darwin community that are satisfied with their quality of life in Darwin	%	85	83	<div><div></div><div></div><div></div><div></div></div>
Total occupancy rates at Council's community centres	%	80	91	<div><div></div><div></div><div></div><div></div></div>
Overall Performance	%	100.00	109.50	<div><div></div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving the five goals outlined in the *Evolving Darwin: Towards 2020 Strategic Plan*.



## Fostering Darwin's economic growth – Darwin City Centre Master Plan

more than  
**120**

workshops, stakeholder meetings and local input resulted in the plan

**\$3m**

allocated funding towards the Master Plan in 2014/15

LORD MAYOR AND NATASHA GRIGGS MP AT LAUNCH OF MASTERPLAN



## Darwin City Centre Master Plan

Darwin is Australia's northern most capital city and is known for its unique, relaxed tropical lifestyle and diverse culture. The central business district (CBD) is the economic hub of the city and is essential to future growth and success of the region.

The Darwin City Centre Master Plan (the Master Plan) depicts a shared vision for the City for the next 20 years and provides a roadmap to unlock the city's potential and guide its growth. Funded by the Australian Government, the Northern Territory Government and the City of Darwin, the Master Plan aims to improve the liveability, productivity and sustainability of Darwin.

Central to the development of the Master Plan has been local collaboration. Stakeholder engagement and consultation strategies delivered

more than 120 workshops, technical master planning workshops, stakeholder meetings and local input resulting in a plan that truly reflects the needs and aspirations of our community.

The Master Plan is a living document. It will allow governments to plan for new infrastructure, upgrade the existing public realm and create certainty for private sector investment and growth. The Master Plan articulates the principles that will guide Darwin's growth and relate directly to the goals and design principles of the National Urban Design Protocol which fulfil the criteria of the Council of Australian Governments (COAG) Criteria for Australian Capital Cities.

The Master Plan is underpinned by eight design rationales. The design rationales are implemented through

a number of proposed concepts intended to ensure that the Master Plan is delivered progressively. The "deliverability" of the Master Plan has been a key determinant of its structure and content. Key qualities of the plan are that it is "evidence-based" and "project-oriented". This will ensure that the plan continues to guide future development and strategic investment in Darwin's CBD, creating a liveable, productive and sustainable city.

Both the City of Darwin and Northern Territory Government have demonstrated their commitment to implementing the Master Plan in 2014/15 with funding allocations of \$3 million and \$5 million respectively to further projects outlined in the plan.



DARWIN COMMUNITY EVENT

## Improved Infrastructure, Access and Connectivity

### CBD Parking Strategy to meet community needs

City of Darwin adopted the CBD Parking Strategy and Implementation Plan in 2013/14. The Strategy responds to the needs of our growing community and recognises the need for an ongoing working partnership between the City of Darwin, Northern Territory Government, private industry and the community through the CBD Car Parking Advisory Committee. The CBD Parking Strategy is designed to improve the availability of both all day and casual parking in the city centre, thus

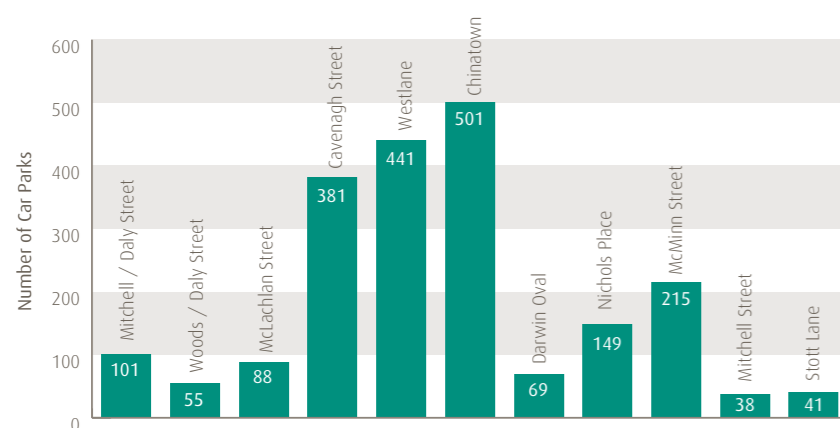
supporting the balance of parking for city workers, residents and visitors. It is strategically aimed to improve economic input into the city centre through the attraction of increased commercial and retail activity. Council's decision to provide Saturday car parking free of charge in the CBD supports this strategy.

Implementation of the CBD Parking Strategy in 2014/15 will result in annual off-street parking permit fee adjustments, relocation of annual permit holder parking spaces and no new annual permits issued. Further

funding has been allocated to review and implement alternative technology based methods for payment of parking and ongoing compliance activities.

City of Darwin currently owns 11 off-street car park facilities which provide in total 2,079 pay and display, disabled, motorcycle, reserve, pram and casual parking bays. Pay and display bays which represent all day parking make up 78% of available bays with a total of 1,326 pay and display bays spread across the 11 sites.

### Off-Street Car Park Capacity 2013/14



# 1,326

all day pay and display bays across 11 sites



ROAD WORK



LEE POINT ROAD

### City Centre Project - Knuckey Street Resurface and Scramble Crossings

City of Darwin commenced a project in 2013/14, to resurface Knuckey Street and install Scramble Crossings at the three major intersections located at Mitchell, Smith and Cavenagh Streets. As the city centre evolves, pedestrian and traffic movements continue to increase. Knuckey Street, Council's major city centre infrastructure project spanning two years, is a key thoroughfare and pedestrian cross road in the Darwin City Centre.

Approximately 50% of planned resurfacing works were completed in 2013/14. Scramble crossings will provide enhanced pedestrian safety as they allow pedestrians to move in any direction across a signalised intersection, including diagonally. All vehicle traffic is stopped and pedestrians have complete and safe use of the intersection without coming into conflict with turning vehicles. Likewise, vehicle movement is improved with pedestrians not



LEE POINT ROAD PROJECT

being able to cross the intersection at any time during the traffic stages of movement. The project is expected to be completed by October 2014.

### Suburban Project - Lee Point Road

In 2013/14, City of Darwin contributed to stimulating the local economy with the injection of around \$9.6 million in construction works for the Lee Point Road Duplication Project. The project supports plans for Darwin's future and the growth of the northern suburbs.

The duplication project will see Lee Point Road widened from a single to a double carriageway between Vanderlin Drive and Asche Streets. This will ease congestion on one of Darwin's major sub-arterial roads and cater for increased traffic volumes as development in the area increases. The project was funded through a City of Darwin Development Contribution plan (ensures funds for available road works where future traffic volumes and congestion result from new property development) and \$5 million from the Northern Territory Government.

Extensive community consultation with residents and stakeholders, impact on existing vegetation, noise levels, road usage and long term environmental considerations were key factors in the design of the road upgrade and installation of LED street lights. These are the first LED street lights to be installed on a sub-arterial road in Darwin. Designated cycle lanes on both sides of Lee Point Road along with extensions to shared paths create options for shared use along the road. Consultation outcomes resulted in the inclusion of a parking lane on Lee Point Road along the front of Wanguri properties between Vanderlin Drive and Trampling Terrace.

While approximately 100 trees were lost in the clearing of the area for earthworks, more than 200 trees have been planted in the median and along verges as part of overall landscaping for the project. Established trees located directly behind Leanyer properties were retained wherever possible.

The project is expected to be completed early in 2014/15.



**Stormwater Upgrades**

In 2013/14, City of Darwin undertook two major stormwater upgrade projects to the value of \$1.36 million at Tiwi and Stuart Park.

The three stage stormwater upgrade project at Tiwi Gardens Road and Manbulloo Streets in Tiwi commenced with minor stage one works in 2012/13. The majority of work was completed during 2013/14 with the final stage expected to be completed in early 2014/15 prior to the commencement of the next wet season.

The suburb of Stuart Park has seen considerable change and redevelopment in recent years with many allotments being rezoned to allow higher densities of development. Coupled with ageing infrastructure this continues to put strain on existing drainage networks in the area. Upgrades to stormwater infrastructure in the area have commenced with the completion of stormwater upgrades at Meigs Crescent in Stuart Park in early 2014.

The Developer Contribution Plan for the upgrading of stormwater drainage in the suburb of Stuart Park was endorsed by Council for public exhibition. The plan identifies the need for future upgrades based in increased development potential in the area and is planned to be finalised and gazetted during 2014/15.

**Manage the Road and Asset Network to Meet Community Needs**

Council continued with its commitment to improving safety on its road network throughout the year via the Blackspot Program and Local Area Traffic Management Program. Works included improving safety of the Smith and Edmund Street intersection and delivery of eleven Local Area Traffic Management (LATM) projects. LATM works included improved drop-off and pick-up parking areas around schools, pine log fencing replacement and the installation of pedestrian refuges and road crossing facilities.

Local Area Traffic Management funding is conditional on Council providing matched funding on a dollar for dollar basis. Council makes provision for this program each year in the Municipal Plan and Budget.

A trial of LED Flashing Light Panels was undertaken in the vicinity of Malak Primary School, Millner Primary School and Wanguri Primary School demonstrating Council's commitment to improving the safety of its road network, particularly around school zones. Following a trial period of six

months, City of Darwin will review the effectiveness of the light panels to determine any future action.

Council continued its road resealing program in 2013/14 expending \$2.2 million across more than fifty projects to maintain roads and protect the underlying pavement by water proofing the wearing course. Cost effective treatments are determined in order to provide the best outcome for the particular road.

Treatment	Total Length 2011/12	Total Area 2011/12	Total Length 2012/13	Total Area 2012/13	Total Length 2013/14	Total Area 2013/14
Asphalt	3.7 kilometres	35,000 square metres	3.4 kilometres	32,000 square metres	3.6 kilometres	35,238 square metres
Chip Seal	8.2 kilometres	74,000 square metres	10.5 kilometres	90,000 square metres	15.1 kilometres	91,167 square metres

**Asset Maintenance**

In addition to planned capital works, City of Darwin delivers an annual infrastructure maintenance program based on routine, programmed and reactive maintenance tasks. The program ensures Council's parks and reserves, road and path network, stormwater drainage network and buildings are provided in a safe, clean and serviceable condition to meet the needs and expectations of the Darwin community.

Below is an overview of Council's infrastructure maintenance program for 2013/14.

- 406 customer action requests relating to City Works infrastructure were received and dealt with during 2013/14
- 23 lineal metres of kerb and gutter were replaced
- 40 square metres of exposed concrete footpath was replaced
- 140 square metres of shared path were constructed
- 317 potholes were repaired
- 8 side entry pits were replaced, 36 were repaired and 125 were cleared
- 342 road and directional signs were replaced or repaired

- 15.35 tonnes of litter were collected from roadsides and public spaces
- 2,264 public litter bins were collected resulting in 57.3 tonnes of waste
- 21,950 square metres of high pressure cleaning was undertaken at The Mall, throughout the CBD and walkways and footpaths throughout the municipality
- Around 425 hectares of parks and reserves were actively maintained
- 569 customer action requests relating to parks and reserves were received and dealt with. Requests related to irrigation, vandalism, grass cutting, verge maintenance tree pruning/removals, stump grinding, fence repairs, litter collection and playground maintenance

## Monsoonal Trough Event

### Natural Disaster Relief and Recovery Arrangements (NDRRA)

In March 2014, City of Darwin was notified by the Northern Territory Government Department of Local Government and Regions that a previous extreme weather event was a disaster declared event eligible under the Natural Disaster Relief and Recovery Arrangements (NDRRA). The event, Monsoonal Trough 10 January – 13 February 2014 caused significant damage to the municipality with sustained rainfall and high winds resulting in damage to road, shared pathway, park infrastructure and erosion to coastal foreshores exposing asbestos

hazards. Council's claim totalled around \$500,000 with \$215,149 being received during the 2013/14 financial year.

The financial claim to the Northern Territory Government under the NDRRA comprises costs incurred to date and future costs that will be incurred for works to essential public assets that sustained damage as a result of the event. Claimed works included:

- Rehabilitation of Indigenous sacred sites along Mindil Beach and associated protection works including reinstatement of dunes, sand beach, fencing, access ways, pathway and tree repairs
- Nightcliff foreshore restoration works including shared pathways which are part of City of Darwin's public transport infrastructure. The Nightcliff foreshore area that is zoned as public open space under the *Northern Territory Planning Scheme*, provides a buffer from storm damage to City of Darwin road infrastructure and private property. The Nightcliff foreshore areas impacted included asbestos clean-up and damage to shared pathway and associated tree works
- Doctors Gully rock wall
- The restoration of the Mangrove Boardwalk in East Point Reserve
- Foreshore works at Fannie Bay



CITY OF DARWIN BIKE POD



CITY OF DARWIN ROADWAYS

## Improved Pathway and Cycle Networks

### Darwin Bike plan

City of Darwin commenced work to develop a Darwin Bike Plan which will be an integral part of Council's strategy for catering for bike riders now and into the future.

The Darwin Bike Plan will provide a framework for ongoing decision making in the development of the bike network. It will not only concentrate on network infrastructure, but will also consider end of trip facilities, ongoing maintenance and strategies to encourage behavioral change to increase participation in bike riding.

The plan will investigate the different purposes, intensities and people who use the network and will consider the four major riding areas: commuting, fitness, local trips and recreation.

When complete, the Darwin Bike Plan will be referred to in the development of a range of policies including those for transport, tourism, recreation, planning and health.

### Commuter and recreational bike counts

The Super Tuesday Commuter Bike Count was held on 3 September with 47 sites in Darwin surveyed for data collection.

Key findings from Super Tuesday 2014 included:

- City of Darwin ranked 3rd overall in the busiest count sites from across the country, with an average of 82 riders per hour
- Rapid Creek Bridge and Nightcliff/ Rapid Creek Foreshore Path were the busiest commuter routes in the Darwin municipality, with a total of 164 riders
- Stuart Highway was identified as a key east/west commuter route for riders, especially entering Darwin central
- Lee Point Road was well utilised by riders
- Casuarina Foreshore Path was an important off-road route

The Super Sunday Recreational Bike Count was held on 10 November; this was the first time it was conducted both in the NT and nation-wide. The purpose of the participation survey is to provide a snap-shot of the usage of recreation trails within the municipality by people riding bicycles, walking, running and exercising with dogs. The data assists in the planning and management of resources for bicycle and recreation infrastructure.

Very high flows of people were recorded across the six surveyed sites. On average, there were 75 movements per hour recorded at each survey location; however the busiest sites saw 145

movements per hour. The busiest site observed was the Rapid Creek Trail. The East Point Track was also observed to have higher volumes of activity. Overall, people on bicycles represented 42%, walkers comprised 38% and runners comprised 11% of movements recorded.

### Shared Paths

During the year Council constructed or refurbished a total of \$1.64 million of shared paths and pathways.

4km of footpath in various locations throughout Darwin's suburbs. There was approximately 600m of new shared path constructed in staged work in Abala Road, Marrara and Dinah Beach Road, Stuart Park. Dick Ward Drive had over 100m of failed and non-compliant sections of footpath replaced between Totem Road and Progress Drive as part of an ongoing program.

Roads across the municipality in Anula, Bayview, Berrimah, Brinkin, Leanyer, Ludmilla, Nightcliff, Marrara, Parap, Rapid Creek, Stuart Park, The Gardens, Tiwi, Wanguri, Winnellie Road and Wulagi were improved with new or replaced footpaths during 2013/14:

A Secure Cycle Parking Facility (Bike Pod) within the Chinatown Car Park was installed and opened.

## Enhance Access and Use of Neighbourhood Spaces and Hubs

### Anula Parkland - \$23,846

Playgrounds and the use of playground equipment assist in activating open spaces. New exercise equipment was installed in the parkland next to Anula Oval on a rubberised wear-resistive pad. The exercise equipment was officially opened on Wednesday 25 September 2013. The equipment enables users to perform cardiovascular, flexibility and strength exercises, and is fitted with information panels with instructions. The location chosen makes use of shared paths, existing shade and lighting, close proximity to Anula Oval, Anula Regional Playground, a water bubbler and amenities.

### Latrobe Playground - \$25,000

The installation of a new playground in Latrobe Park, Bayview was completed and opened in December 2013. The consultation process for the installation resulted in an amended design to incorporate requests to maintain the existing free play area, utilise the current or future shading and locate the playground equipment with minimal impact on the privacy of adjoining properties.

### Neighbourhood Park Playgrounds - \$221,700

City of Darwin commenced a project to refurbish seven neighbourhood park playgrounds. The refurbishment works were completed at three sites: Young Park, Duke Park and Anthony Memorial Park. Work commenced for the refurbishment of the remaining four parks (Allen Park, Cameron Park, Warrego Park and Dashwood Park) with completion expected by the end of the 2014 dry season.

### Re-development of Jingili Water Gardens Skate Park - \$450,000

During 2013/14, City of Darwin engaged with the youth sector and other stakeholders for the development of a concept design to re-develop the Jingili Water Gardens Skate Park. Skate Parks have been linked to engaging youth in recreational activities with recognised positive health and social wellbeing benefits. The Jingili Water Gardens Skate Park upgrade is being designed as a site-responsive multi-purpose facility aimed at complementing the existing uses and facilities of the Water Gardens Park. The facility will feature as an active node in a parkland setting and be the central hub for youth in the broader community. Council has allocated a total of \$300,000 to fund the redevelopment. A further \$150,000 was secured from the Department of Local Government Special Purpose Grants Fund to add amenity to the skate park with additional features such as lighting, a shade structure, seating and drinking fountains. The redevelopment will occur during the 2014/15 financial year.

### Richardson Ward Project \$315,975 - carried forward to 2014 /15 for project completion

During 2013/14, City of Darwin completed design and called tenders for the delivery of the Richardson Ward Playground Project. The project commenced during the 2014 dry season and will deliver playground upgrades including new seating, bike racks and water bubblers at the following six parks located in the Richardson Ward. Soft fall treatments, landscaping and shade structures will also be installed at parks including:

- Amsterdam Park, Amsterdam Circuit, Wagaman
- Johnson Park, Witherden Street, Nakara
- Peace Park, Castlereagh Drive, Leanyer
- Savannah Park, Baroalba Street, Leanyer
- Tasman Park, Abel Street, Wagaman
- Tiwi Park, Tiwi Gardens Road, Tiwi



LORD MAYOR AT ANULA PARKLAND

## Increased Sport, Recreation and Leisure Experiences

### Library and information services

City of Darwin libraries are vibrant community spaces, which promote and support the recreational and lifelong learning needs of our community

City of Darwin delivers a diverse range of services from its four library facilities located at the City, Casuarina, Nightcliff and Karama and through the delivery of housebound services. In 2013/14 around 48.6% of the City of Darwin population were library members with memberships totalling 38,697. Adults represent 76% of membership and 24% were child members.

Collectively, the libraries are open a total of 174 hours each week and in 2013/14, libraries averaged 1,400 visits every day, totalling over 514,400 visits for the year. During the year library members borrowed a total of 655,683 items. Council provides free Wi-Fi and laptop borrowing at all four libraries with 82,700 Wi-Fi logons registered for the year.

Libraries are one of the most popular and valued of all Council services with programs such as digital services which cater for everyone, programs for children and young people and book clubs and seniors programs for adults. With the assistance of valued volunteers, Council is able to be inclusive with the delivery of services to members of the community who are housebound.

In 2013/14 the libraries demonstrated their commitment to lifelong learning by assisting job seekers placed through Project Employment and students on placement from Charles Darwin University and local high schools. Community groups, schools, immigration detention centres and university students visit the libraries for tours and information sessions throughout the year. Many of them have limited English and library staff assist them in locating items to meet their needs. Casuarina Library's meeting room continues to be in demand by a diverse range of community groups.

In late 2013, a Radio Frequency Identification (RFID) self-service system was installed at the City Library. RFID enables all library items to be borrowed or returned at the City Library using the RFID kiosks. Library customers can check-in and check-out their library items, allowing staff to provide a higher level of customer service on the library floor.

New to the libraries this year is the introduction of an online magazine service, Zinio eMagazines, a new digital magazine download service which allows library members to read, interact and explore a wide selection of magazines using their library card. The service gives free access to more than 100 popular magazines with library members able to download the latest edition of popular titles such as National Geographic, Marie Claire, Women's Health and 220 Triathlon to view on their smart phone, tablet or computer anywhere.



CITY OF DARWIN LIBRARIES



CASUARINA LIBRARY

In 2013/14, City of Darwin libraries purchased Road to IELTS (International English Language Testing System) preparation course produced by the British Council. It provides access to free online self-study materials to support IELTS General Training and IELTS Academic test preparations for library members.

#### Library Services 2013/14

- Five adult book clubs
- Four children and young people book clubs
- 738 housebound visits
- 7,500 new items added to library collections (including junior picture books, junior fiction, junior beginner readers, non-fiction focussed on parenting, home and garden, travel and health and wellness)
- 401 new items to e-Book collections
- 47% increase in e-Book checkouts on the previous year with e-Book checkouts totally 4,006
- 40 storytime sessions conducted monthly (Monday to Saturday)
- Monthly bilingual storytime session

#### Children and young people

City of Darwin Libraries place a focus on ensuring learning starts at a very young age by delivering a range of services aimed at children and young people. Storytime sessions, Babes 'n' Books, visits by Child Care Centres and schools help to create a community founded on principles of lifelong learning. In 2013/14, City of Darwin improved its children and young people program to enhance the inclusion of our culturally diverse community with the introduction of bilingual storytime sessions. In addition, once a month, an Auslan interpreter visits the Casuarina Library to interpret the stories and songs in Australian sign language.

Holiday programs, the Roleplay Club and monthly KAOS programs continue to cater for school aged children and above.

#### Digital Hub

City of Darwin libraries continued the enhancement of digital services by improving its government-funded NBN-enabled Digital Hub during the year. Super high-speed internet

connected to the Nightcliff library via our NBN link at the Civic Centre helped to improve the internet speed at Nightcliff Library improving and increasing the range of digital literacy programs offered at the library. Regular Digital Hub programs include:

- thelab.org.au: Regular Thursday afternoon sessions with a group of 10 Autism Spectrum Disorder (ASD) teenagers. The program is run in conjunction with AutismNT.
- Weekly computer sessions for Team Health to build a website by training participants. <http://day2daylivingart.org.au/>
- Mobile Hub: Use the Digital Hub laptops throughout the libraries on many occasions, teaching various classes as required, especially at Karama Library working with a young cohort.
- Manunda Terrace School hosted a new program devised by the Hub for hard to engage students. It was very successful at introducing a whole raft of engaging tech activities for the students.

#### 2013/14 Library Services Events

##### July 2013

Celebrated NAIDOC week at City Library on Indigenous Literacy day raising funds for Indigenous Literacy Foundation.

##### August 2013

Seniors Month programs and activities included social media and computer skills, laughter yoga, photography and art workshops.

##### September 2013

3D printer demonstrations at the Happiness and Wellbeing Market in Raintree Park during Disability Awareness Week.

The Adult Learners Week program included a Resume Writing Workshop and online Job Searching classes.

Annual Young Territory Author Awards presentation was held at the Mal Nairn Auditorium, CDU.

##### October 2013

An Author Talk with Robin de Crespigny.

##### November 2013

International and local children's authors Johanna Bell, Barry Jonsberg, Sarah Body and Sandra Kendall presented at the Kids reading Oz choice awards.

##### December 2013

December/January Summer Reading Program with the theme *Investigation*

##### January 2014

Darwin Library school holiday program

##### February 2014

Celebrated author Hazel Edwards was a special guest at a Library story time session.

Bombing of Darwin display to coincide with one of Council's most prominent annual city events.

An Author Talk with Susan Lattwein.

The Chung Wah Society Lion Troupe appeared at the City, Karama and Nightcliff Libraries for the Chinese New Year Blessing.

To celebrate Library Lovers' Day the Libraries prepared a 'Borrow a Dinner Date' package for our customers to borrow.

Library attendance at the Defence Expo.

Informative talk by local award winning author Tom Lewis on the Bombing of Darwin, entitled 'The Myths and Legends of the First Air Raid on Darwin'.

##### March 2014

Celebrated Harmony Day in March with special storytime sessions at Nightcliff and Karama Libraries.

First bilingual Indonesian storytime session held.

##### April 2014

National Youth Week activities "Pimp My Very Small Wheels".

##### May 2014

Launched Connect NT with other public libraries in the Northern Territory

National Simultaneous Storytime was held at Casuarina and City Libraries during Library and Information Week.

##### June 2014

Johanna Bell, author of 'Too Many Cheeky Dogs' facilitated workshops for Darwin's young people

LEGO Master Builders Challenge held across the four libraries.

Other popular library programs continue, including weekly Friday lunchtime music at City and Casuarina Libraries, and Seniors @ Karama occurring monthly. Libraries also continue to showcase a wide variety of popular and emerging authors.

## Sport and Recreation Facilities

### Swimming Pools

City of Darwin has three swimming pools, Casuarina, Nightcliff and Parap which provide infrastructure for the recreation, health and wellbeing of residents and visitors to Darwin. The pools are used for a variety of activities including swimming for competitions and training, learn to swim programs, and training, learn to swim programs,

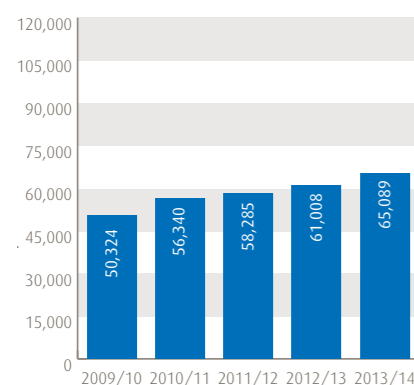
aqua fitness classes, Royal Life Saving programs and swimming carnivals.

FREEPS (Free Recreation and Entertainment for Everyone in the Parks) was held on Saturday 3 May at Nightcliff pool as part of the Seabreeze Festival with approximately 500 children and adults attended the event.

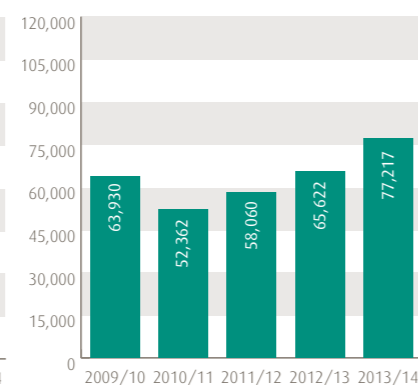
All three swimming pools recorded increased pool attendance in 2013/14 of 7%, 18% and 33% at Parap, Casuarina and Nightcliff pools respectively. Over the last five years, attendance at Parap and Casuarina has increased by 29% and 21% respectively, whilst Nightcliff has experienced increased attendance of 47% over the same period.

### 5 year swimming pool attendance trends

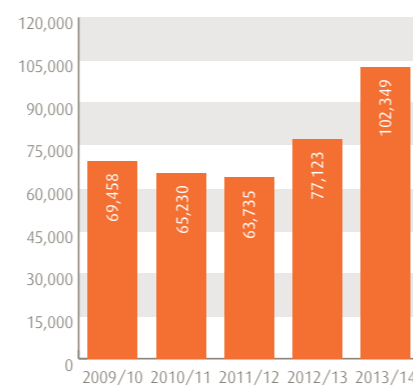
#### Parap Pool



#### Casuarina Pool



#### Nightcliff Pool



# 7%

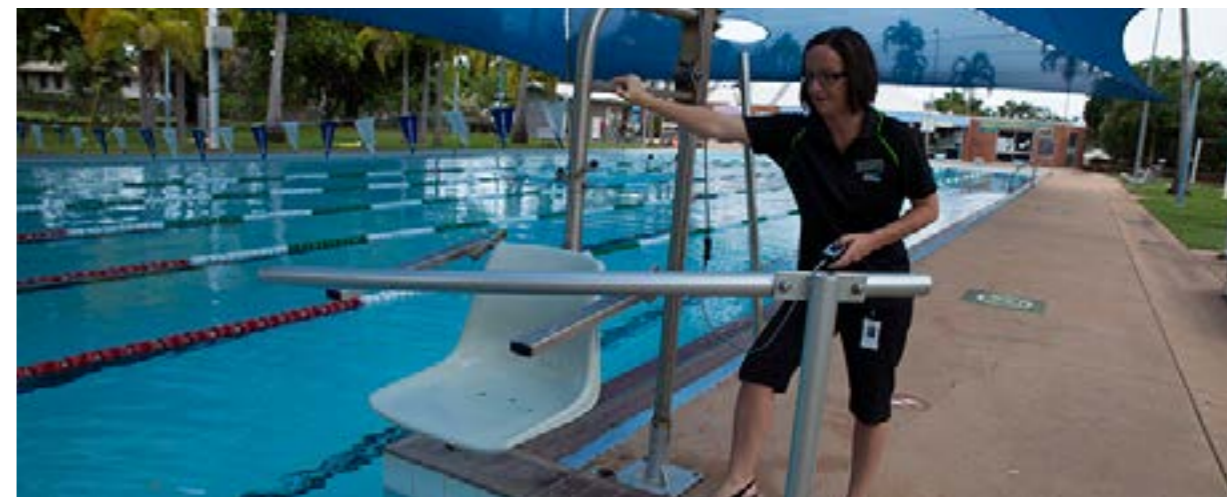
increase in pool attendance at Parap Pool in 2013/14

# 18%

increase in pool attendance at Casuarina Pool in 2013/14

# 33%

increase in pool attendance at Nightcliff Pool in 2013/14



PARAP SWIMMING POOL



SENIORS WEEK EVENT

During 2013/14, major upgrades to security systems at each of Council's swimming pools were undertaken. Infrastructure works at the Nightcliff pool included supply and installation of a thermal pool cover to be utilised each dry season to maintain water temperature.

New monitored video security systems were installed at Casuarina and Parap Pools and the existing system at Nightcliff Pool upgraded. All venues are now monitored with the ability for security to access motion detection cameras in case of alarm.

Parap Pool was closed for maintenance from 22 July to 25 August, which included the refurbishment of the pump rooms and shade structures, tiling, and general painting including both the main and toddler pools.

Maintenance at Casuarina in 2014/15 will include the installation of new starter blocks to ensure the pool meets national competition standards.

Events held at City of Darwin swimming pools in 2013/14 included:

- Casuarina Pool
  - International Day of People with a Disability, 3 December 2013
  - 2014 Vorgee NT Open & Age Championships, 13-16 March 2014
  - Outgames Swimming Competition, 10-12 May 2014
- Nightcliff Pool
  - FREEPS, 3 May 2014
  - Outgames Pool Party, 11 May 2014



ALDERMAN HASLETT, ALDERMAN LESLEY, LORD MAYOR AND ALDERMAN MITCHELL AT MALAK HALF COURT

### Sports fields and ovals

City of Darwin maintains 17 ovals, which are used by both sporting groups and the general community. These venues allow residents to participate in a variety of sports throughout the year with AFL played during the wet season and Cricket, Gaelic Rules, Rugby League, Soccer and Softball during the dry. The ovals are also used for general recreation by the community, for school sports carnivals and for fundraising and community events. During 2013/14, five special events were held at Gardens Oval as follows:

- TIO / Careflight demonstration and sponsorship event, 4 September 2013
- Cancer Council NT's Relay For Life, 27-28 September 2013
- AFL Masters Carnival, 29 September – 4 October 2013
- Outgames Opening Ceremony, 10 May 2014
- Darwin Festival Launch, 25 June 2014

Improvements undertaken at Council sports facilities and ovals in 2013/14 include:

- Cricket Facility upgrades - Improvements were made to the cricket practice nets at the three turf wicket premier grade venues. At Kahlin Oval the synthetic turf wickets at the practice nets were refurbished. At Nightcliff Oval the net structure was repaired and an additional chain mesh area was added to the roof of the structure. At Gardens Oval the wire mesh at the back of the practice nets was replaced and repairs carried out to the batting cage structure.
- Malak Oval training lights - City of Darwin funded a capital works project to install training lights at Malak Oval. Training lights will enable sporting organisations to train out of the heat of the day, and will increase access to Malak Oval by extending the hours it can be used. Final construction is expected for August 2014.
- Tennis Court maintenance - The Crisp Street and Ross Smith Avenue courts (both three court facilities) were pressure cleaned to remove debris and mould. New nets were

installed – two at the Crisp Street and one at the Ross Smith Avenue tennis courts. The tennis courts at Aralia Street (two court facility) were assessed as being in good condition and did not require any works.

Council secured funding from the Northern Territory Government Department of Sport and Recreation for \$50,000 in 2013/14 to replace fencing at Nightcliff Oval. The project will be undertaken during the 2014/15 financial year.

### Recreation and leisure planning

During the year, Council undertook community and stakeholder engagement to inform the development of a Sports Field Plan. The plan which is scheduled for completion in 2014/15 will provide Council with better information to ensure ongoing asset maintenance and renewal, fit for purpose use of facilities and more sustainable management and investment in Council's sports field assets. The Sports Field Plan will also inform the development of Council's broader policy and strategic direction for the recreation and open spaces across the municipality.



HEALTHY DARWIN EVENT



HEALTHY DARWIN END OF YEAR AWARDS



HEALTHY TREATS AT CITY OF DARWIN COMMUNITY ORCHARD LAUNCH

## Enhance and improve services and facilities which encourage healthy lifestyle choices

*City of Darwin continued to deliver the Healthy Darwin Program, an initiative funded by the Department of Health and Ageing Healthy Communities Initiative Grants program.*

This national initiative focussed on the development and support of a range of programs and activities that promote lifestyle change for low income earners at risk of chronic disease and obesity.

The final year of the program saw more than 750 low income earners registered to participate in the weekly activities and workshop program. The program was also part of delivering six community events throughout the municipality that encouraged greater social connections and encouraged active lifestyles.

Weekly group activities catered for a range of interests, fitness levels, ages and demographics, all at an affordable price. The weekly classes adapted to cater for the needs and requests of the member group. Over 230 members participated in the classes, with just over 150 sustaining participation. Throughout the program there were 15 diverse activities offered which increased the opportunity for

participation in regular weekly group-based activities.

Healthy Darwin continued to support free Heart Foundation Walking groups and the weekly Sunday Riding Groups in Parap and the Northern suburbs. These groups provide a great opportunity for the community to see the wonderful outdoor spaces and places around Darwin in the safety of a group environment.

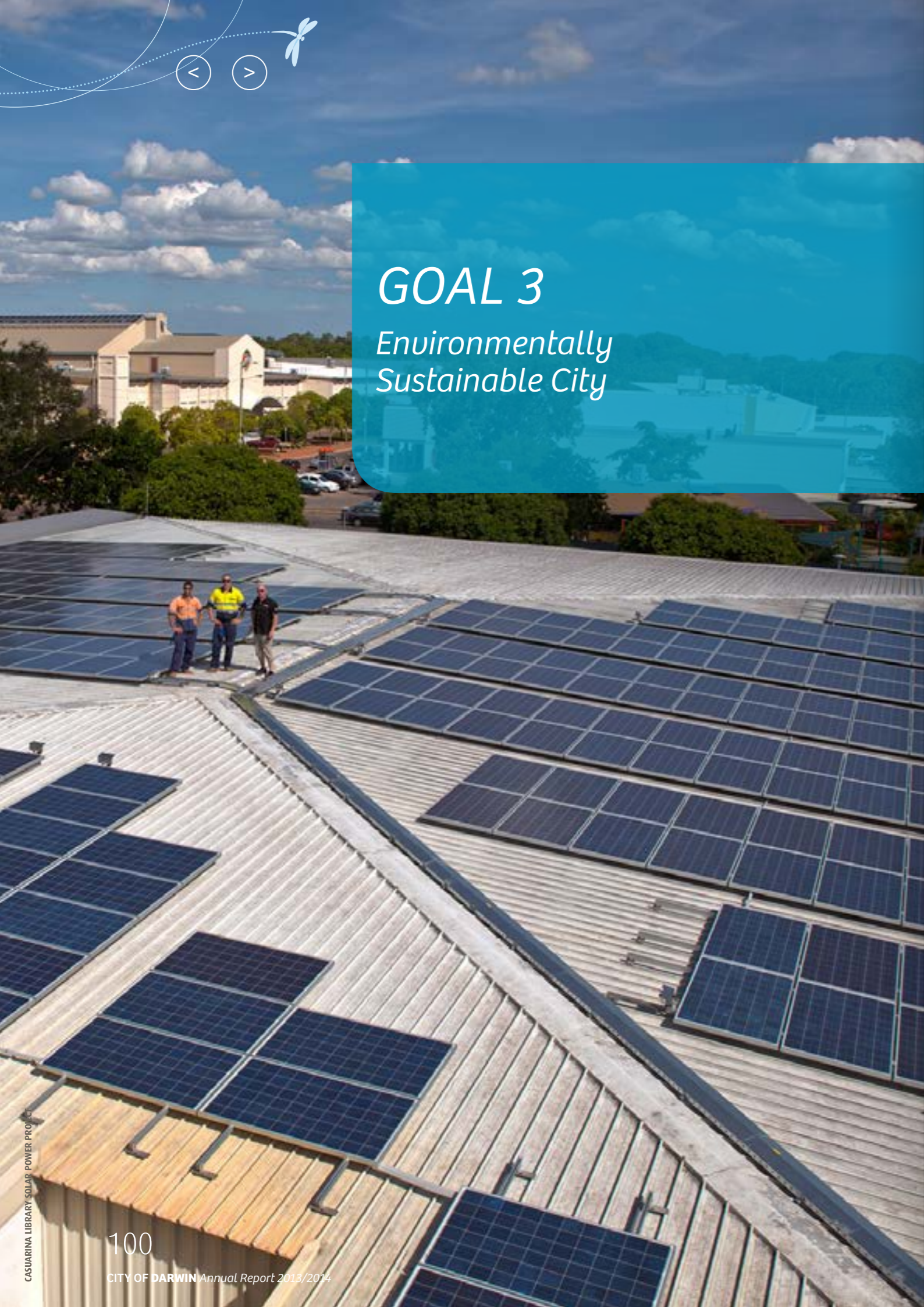
In order to build the community's knowledge of healthy lifestyles, Healthy Darwin continued the delivery of the education workshop program. Seven workshops were delivered including Healthy Dads Healthy Kids to promote healthy families, Cooking and Gardening in the Tropics and Healthy Spaces and Places through the Heart Foundation.

Supporting and working with groups with specialised needs has been integral in ensuring Healthy Darwin met the needs of its target group. Highlights

included supporting young people within the Danila Dilba youth program to attend the gym, Tai Chi at the Day to Day Living Centre and the weekly ongoing support of the strong women's group at Bagot Community which culminated with a planning retreat in Dundee.

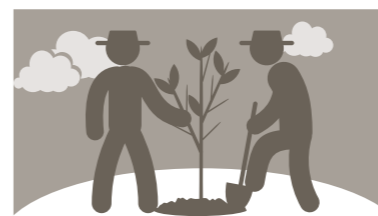
### Community Wellbeing Plan

Following an extensive public consultation process, City of Darwin adopted the Community Wellbeing Plan 2014-2020. The plan sets the direction for Council policy, partnerships and practice to ensure community health and wellbeing is supported broadly across the Darwin municipality. The Community Wellbeing Plan 2014-2020 considers the impact of the natural, built, social and economic environments on the health and wellbeing of the community.



## GOAL 3

Environmentally  
Sustainable City



1,222

revegetation  
trees planted



10%

reduction in  
water consumption



600

hectares of parks,  
gardens and  
foreshores

*Council leads and advocates for the sustainability and protection of our environment and lifestyle.*

### Measures of Success

Indicator	Unit	Target	2013/14 Actual	2013/14 Result
New urban trees planted by June 2016	#	150	480	<div><div></div><div></div><div></div></div>
Reduction in domestic waste collection by June 2016 (tonnes per service)	T	0.66	0.68	<div><div></div><div></div><div></div></div>
Reduction in greenhouse gas emission from Council operations (tonnes CO2-e) by June 2016 (E2)	%	>5	5.8% reduction on 2008/09 emissions of 4,100.7 tCO2-e	<div><div></div><div></div><div></div></div>
Revegetation trees planted by June 2016	#	225	1,222	<div><div></div><div></div><div></div></div>
Overall Performance	%	100.00	150.00	<div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving the five goals outlined in the *Evolving Darwin: Towards 2020 Strategic Plan*.

## Darwin's Carbon Footprint Reduced

Through demonstrated leadership and advocacy activities, the City of Darwin aims to create an environment for our city that is sustainable for both current and future generations.

City of Darwin's Climate Change Action Plan 2011-2020 is Council's principal environmental plan that outlines a suite of actions to be undertaken by Council and provides a measurable environmental response by Council and the Darwin Community relating to climate change, water, land, air quality, biodiversity, recycling and waste and energy.

An important step in tracking progress to ensure Council is reducing its greenhouse gas emissions was to establish targets to measure our performance. In 2013, City of Darwin committed to the following greenhouse gas emissions targets:

- 15% reduction in greenhouse gas emissions from Council operations (tCO<sub>2</sub>-e) by June 2016 based on 2008/09 emission levels

- 25% reduction in grid electricity consumption from Council operations (kWh) by June 2016 based on 2008/09 levels
- 60% reduction in grid electricity consumption from Casuarina Library operations (kWh) by June 2016 based on 2008/09 levels

Council's targeted reduction in greenhouse gas emissions was based on implementing activities that focus on reducing Council's consumption and therefore emissions from fuel and electricity.

During 2013/14, City of Darwin implemented a number of energy efficiency measures which included installing Eco Switches at the Civic Centre, Operations Centre and Casuarina Library, as well as automating lighting controls and adjusting air conditioning

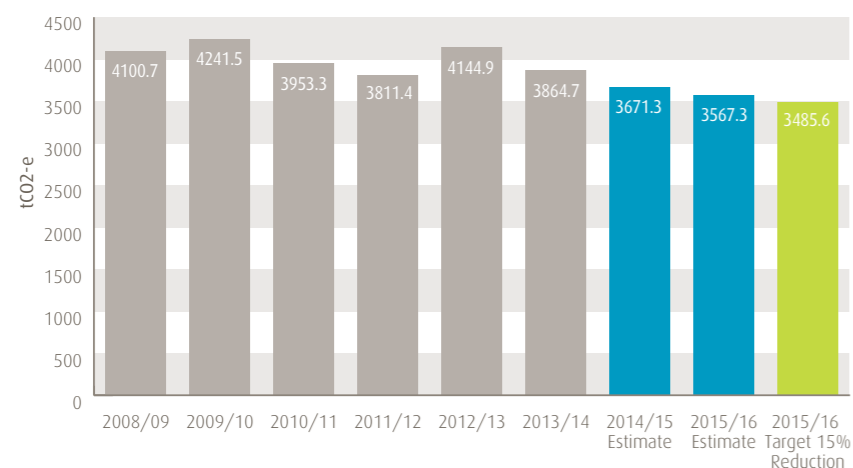
thermostats across a number of Council facilities. Improved practices for better irrigation and water pump usages at swimming pools and community centres were also implemented along with replacing external lighting at some of Council's car parks with more energy efficient LED lighting. These measures are expected to save Council around \$73,166 and 217,573kW per year.

In 2013/14, City of Darwin recorded greenhouse gas emissions of 3,864.7 tCO<sub>2</sub>-e, which represented an overall reduction of 5.8% on 2008/09 emissions of 4,100.7 tCO<sub>2</sub>-e.

In 2013/14, City of Darwin recorded an annual energy consumption of 15,555GJ, a reduction of 9% on 2008/09 levels of 16,922GJ.

### Greenhouse Gas Emissions Actual Emissions - Future Estimates

(■ = Actual; ■ = Future Estimates, ■ = Adopted target 15% reduction based on 2008/09)



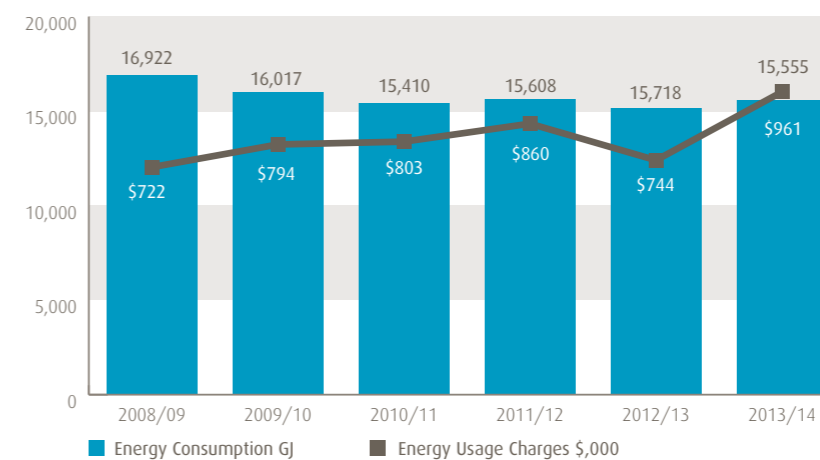
**5.8%**  
reduction on  
greenhouse gas emissions  
since 2008/09



PHOTOVOLTAIC (SOLAR PANEL) SYSTEM CONTROL ROOM

### Annual Energy Totals – 5 year period

#### Casuarina Library Solar Generated Power Project



**9%**  
reduction on annual  
energy consumption  
since 2008/09

Council's major project undertaken during 2013/14 which contributed to the reduction in Council's energy consumption was the installation of a 99.8kW Photovoltaic (Solar Panel) system at Casuarina Library. The system generates around 500kWh of electricity every day, which is around 50% of the library's daily consumption. Over the twenty year life of the system it is expected to save 2,588 tonnes of greenhouse gas emissions, the equivalent of planting 4,167 trees.

Due to the amount of electricity that this system generates and other energy efficiencies that have been installed onsite, Council estimates that the Casuarina Library Solar Generated Power Project will have paid itself off within four years.



SOLAR PANELS AT CASUARINA LIBRARY

## Reduction in Council's Water Consumption

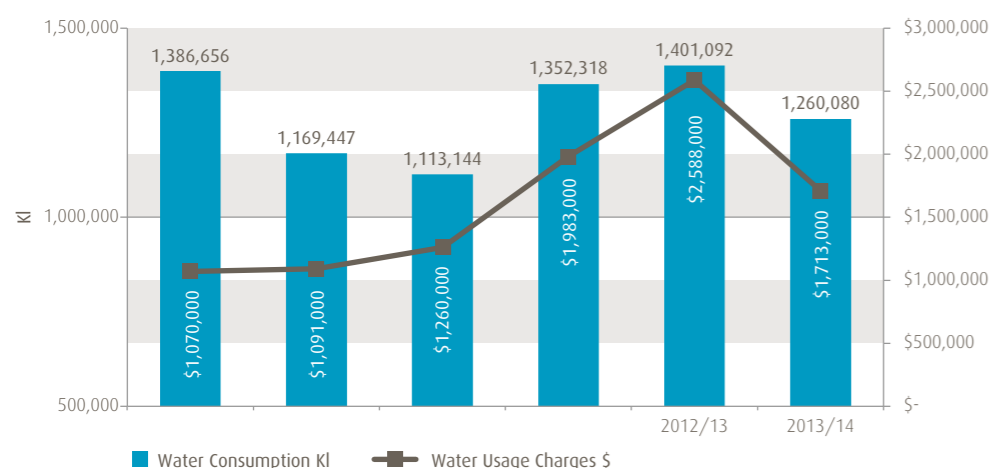
During the year, City of Darwin undertook a review of Council's current water use practices in parks, reserves and Council's buildings to identify opportunities to better manage water consumption for council operations. In 2013/14, an action plan outlining short, medium and long term actions for ongoing water efficiency was

endorsed. Actions focus on gaining a more accurate understanding of alignment between Council assets and water irrigation practices and asset maintenance. A number of internal and external factors such as operational practices and the monsoonal event experienced in early 2014 have contributed to a 10% reduction in water

consumption on the 2012/13 year.

Council has committed \$200,000 in the 2014/15 financial year to implement year one water efficiency actions which are estimated to provide ongoing savings of around \$150,000 per annum.

### Annual Water Consumption and Usage Charges



**10%**  
reduction in water consumption



SHOAL BAY RECYCLING CENTRE



SHOAL BAY WASTE MANAGEMENT FACILITY

## Managing Our Waste

City of Darwin's goal to create an environmentally sustainable city received continued support throughout 2013/14 with upgrades to the Renewable Energy Facility located at Shoal Bay Waste Management Facility, audits of domestic kerbside collections and the annual Council Pre-Cyclone Clean Up.

City of Darwin completed its first year of collecting a component of the Australian Government's Carbon Pricing Mechanism (CPM) which came into effect as of 1 July 2012.

The annual Council Pre-Cyclone Clean Up was conducted in September with more than 712 tonnes collected of which 93 tonnes was diverted from landfill. Collections almost doubled from the previous year due to an amended schedule of pickups.

### Shoal Bay Waste Management Facility

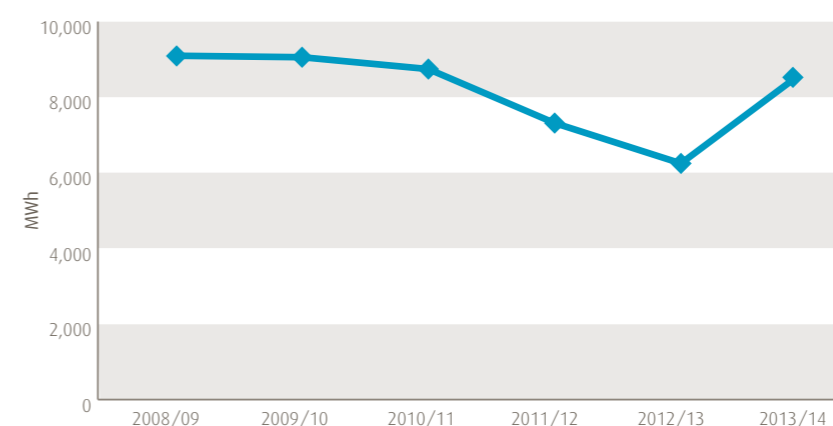
Facilities and services located at the Shoal Bay Waste Management Facility include; a recycle shop, recycling facility, transfer station, landfill site and the Renewable Energy Facility.

During 2013/14 the Renewable Energy Facility was expanded with the installation of 28 wells as part of stage 3 of the Landfill Management System development. In total, more than 120 strategically located wells and 7,000 metres of pipelines generated

around 8,542mW hours of power via the power plant. This is enough electricity to power around 1,200 homes which is equivalent in greenhouse gas emission savings of approximately 9,000 cars or planting 3,900 trees.

The Shoal Bay Waste Management Facility services the Darwin area providing safe and environmentally friendly disposal of domestic and commercial waste. The mitigation of greenhouse emissions is an important step in ensuring the disposal of Darwin's waste has the lowest possible impact on the environment.

### LMS Gas Extraction Yearly Comparison

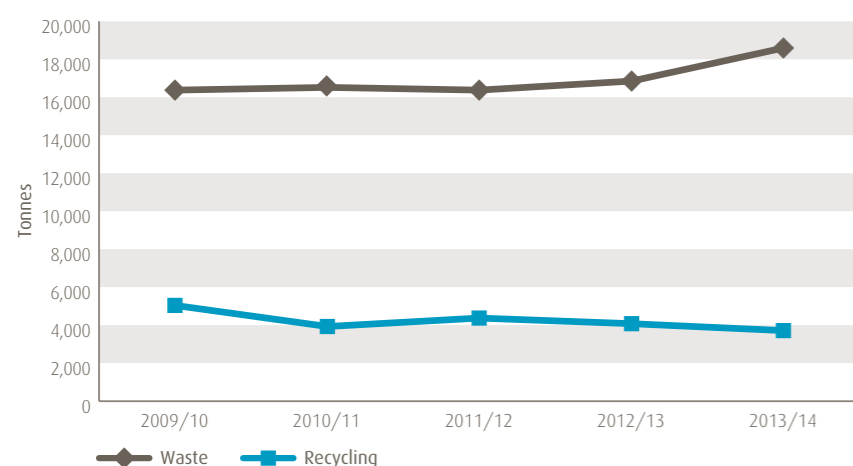


**8,290**  
MWh LMS Gas extraction annual average

### Kerbside Waste Bin Audit

In late 2013/14, City of Darwin conducted an audit of the waste and recycling contained in kerbside bins in order to better understand community behaviours regarding recycling and how residents use their bins. Initial data analysis suggests that over one third of the community utilise their bins to 100 percent capacity. The contamination rate of recycling bins demonstrated that the largest item causing most contamination is plastic bags. The result of the audit will be further utilised in 2014/15 as part of a suite of information that will be reviewed to develop Council's Long Term Waste Management Strategy.

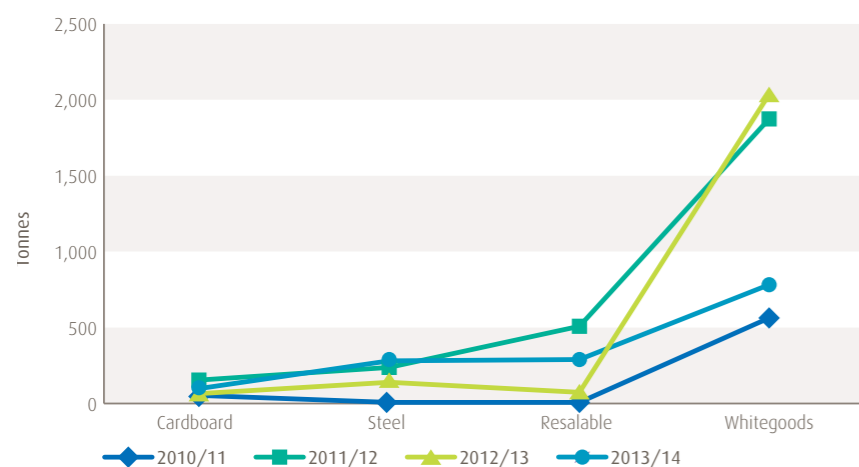
### Kerbside Collection Yearly Comparison



# 0.67

tonnes of waste per service per annum

### Shoal Bay Recycle Facility - Yearly Comparison

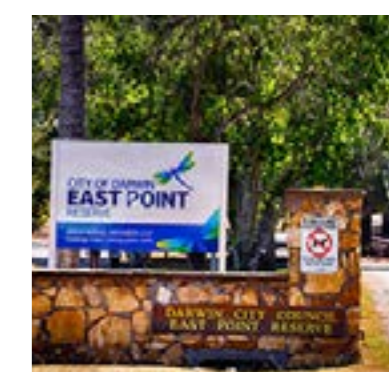


# 781

whitegoods recycled at Shoal Bay Recycling facility



DARWIN COMMUNITY EVENT



EAST POINT RESERVE

## Environmental Stewardship

Council strives for continuous improvement and this is driving a number of activities relating to the Climate Change Action Plan, environmental systems and processes.

### Climate Change Action Plan 2011-2020

In 2013/14, a review of the City of Darwin Climate Change Action Plan 2011-2020 commenced. Outcomes and actions are being assessed for their level of achievement or completion with a revised plan to be finalised during 2014/15. Key outcomes that have been achieved during the first three years of the plan include:

- Council has a greater understanding of its water usage
- Council has an increased understanding of erosion processes and effects of sea level rise in Darwin coastal areas
- Council has increased understanding of its greenhouse gas production and related impacts
- Council's energy consumption and emissions production were reduced and are monitored
- Council's travel related greenhouse gas emissions are reduced
- Erosion on Council land is managed
- High levels of biodiversity are maintained
- Native endemic habitat at East Point Reserve is increased
- Native habitat areas are monitored

- Northern Territory planning schemes incorporate updated storm surge zones
- Projects which utilise renewable generated power are implemented
- Total water use across Council facilities is reduced
- Container Deposit Legislation introduced and promoted
- Inclusion of greater range of economical recyclable products in new kerbside collection
- Percentage of lower emission vehicles in Council's fleet increased

### Environmental Audit/Assessment

During the year, City of Darwin engaged consultants to conduct an assessment of Council's environmental systems and processes. The assessment checked progress against an earlier audit and ongoing management of environmental risk and how this reflects the strategic goals of the organisation.

Throughout the year a number of community engagement opportunities were used to share information about Council initiatives, sustainable living practices and the impacts and causes of climate change. These

events specifically address outcomes in the Climate Change Action Plan, primarily focussed on increasing community awareness of how to tackle environmental issues and reduce their impact on the environment. 2013/14 events included Ride 2 work day, the Climate Change Challenge and engaging with schools (e.g. Jingili primary school).

### Sustainability Week 2014

Council held a collection of community events in the first week of June to celebrate Sustainability Week, in line with World Environment Day on 5 June. A stand out event was the Climate Change Challenge. The event was targeted at middle and senior school students in the Darwin municipality. Students represented their schools by participating in a series of challenges which require innovative thinking and debate around climate change and environment issues.

**Swap@TheTop**, Council's annual community swap party was held in Raintree Park. Community members brought unwanted items and swapped (recycled) them for other unwanted items.

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## Community Climate Change and Environment Grant Program

The Community Grants Program provides financial assistance towards events and projects that directly benefit the Darwin community and have a focus on environmental sustainability and/or changing community behaviours with regards to environmental sustainability. In 2013/14 Council allocated \$50,000 for community based climate change and environment projects and received sixteen applications for projects totalling \$102,113. Council funded eleven climate change and environment projects to the value of \$49,037.

Organisation	Project	Funding
Wulagi Primary School	Growing Scientists	\$1,500
Stuart Park Neighbourhood and Child Care Centre	Landscaping Project	\$2,000
Food Care NT	Growing and Understanding Local Produce Resources for Community	\$8,400
Tata Family Centre, Karama	Community Garden and Healthy Cooking	\$1,301
Lakeside Drive Community Gardens	'Growing Community' Gardeners Container Rest and Sharing Space	\$8,800
The Patch	Edible Plants for All	\$7,360
Melaleuca Refugee Centre Torture and Trauma Survivors of the NT	Melaleuca Community Garden Project	\$1,500
FrogWatch NT Inc	Managing Urban Reptile Diversity and Environmental Responses	\$10,000
Ace Junior Tennis Supporters Club	Aces Can and Bottle Recycling Project	\$576
Nightcliff Family Centre	Busy Green Bees – Environmental and Sustainability Awareness	\$2,600
Darwin Military Museum	Beautification and Landscaping of War Memorial	\$5,000
Total Community Climate Change and Environment Grants 2013/14		\$49,037

## Conserve and Protect the Darwin Environment

### Conservation of natural systems, biodiversity, abundance of natural habitats

City of Darwin maintains more than 600 hectares of parks, gardens and foreshores. East Point Reserve, covers over 200 hectares, is rich in wartime history and native flora and includes areas of the East Point marine park and coastal areas. Lake Alexander is in the Reserve and was built by Council in 1991 to provide stinger-free, safe, year-round swimming.

The Reserve has significant environmental value as it provides habitat for vulnerable fauna species identified by the Northern Territory's *Territory Parks and Wildlife*

*Conservation Act 2000* such as the Mitchell's Water Monitor (*Varanus mitchelli*) and Floodplain Monitor (*Varanus panoptes*). The Reserve also forms part of the larger *Darwin Harbour Site of Conservation Significance* (SOCs). SOCs are sites that have been identified by the Northern Territory's Department of Land Resource Management as containing important biodiversity values which should be protected.

### East Point Reserve Biodiversity Management Plan

During 2012, City of Darwin undertook a survey of the biodiversity of East Point Reserve to understand what fauna, flora and habitats existed at

the Reserve in order for Council to manage it accordingly. In response, during 2013/14, Council adopted a five year East Point Reserve Biodiversity Management Plan which guides the future management of East Point Reserve to 2018. The Management Plan outlines a suite of key actions which includes an annual biodiversity survey, ongoing revegetation works, improving wallaby count methodology, installation of an osprey nesting platform and reintroduction of the locally extinct Atlas Moth (*Atticus wardii*). The Management Plan will be continually monitored and reviewed with progress reporting occurring in line with Council's Climate Change Action Plan.



DRAGONFLIES

## Coastal Erosion Management Plan

Darwin's coastline consists of sandy beaches, soft rocky cliffs and mangrove shore, all impacted by the ongoing effects of our tropical climate and more broadly, climate change including future rising sea levels. The coastal area along the Nightcliff foreshore has been subject to the exposure of asbestos as a legacy of filling operations by others in the area as the result of World War II and Cyclone Tracy. The protection of the coast line is a vital tool in the management of asbestos in the area. The coastal area along the East Point foreshore has great significance in the form of the military heritage of our nation and as such, the protection of

the World War II sites of significance is vital, through the protection of the coast line.

The adoption of the City of Darwin Coastal Erosion Management Plan in 2013/14 ensures Council maintains a focus on risk prioritisation, prevention and restoration in responding to coastal erosion issues affecting areas under its control and management. The Plan is intended to mitigate coastal erosion issues along the Darwin coastline; provide protection of nationally significant military heritage; and manage legacy asbestos issues for the overall benefit of the community.

Over the next four years, high priority actions are estimated to cost around \$4 million and will focus on prevention and restoration works at Mindil Beach, Nightcliff Foreshore, East Point and Vestey's Beach. City of Darwin has allocated \$946,000 in 2014/15 to commence implementing year one of the Coastal Erosion Management Plan. Coastal management is a shared responsibility of Federal, Territory and local government and Council continues to seek opportunities for joint funding arrangements with other levels of government.



NIGHTCLIFF SURF



NIGHTCLIFF FORESHORE



## GOAL 4

Historic and  
Culturally Rich City



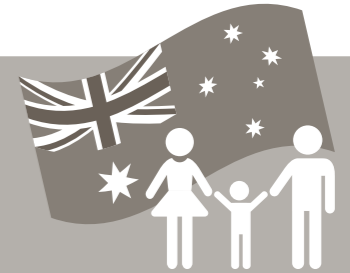
45%

of community  
attended special  
events and festivals



2.5k

attended the  
Bombing of Darwin  
Day ceremony



622

adults and  
children became  
Australian Citizens

*Darwin is recognised as a welcoming and culturally rich and diverse city.*

### Measures of Success

Indicator	Unit	Target	2013/14 Actual	2013/14 Result
% of community that have attended special events and festivals (eg Bombing of Darwin) in the past 12 months	%	50	45	<div><div></div><div></div><div></div><div></div></div>
Community satisfaction rate with the arts and cultural activities within the Darwin municipality	#	3.50	3.7	<div><div></div><div></div><div></div><div></div></div>
Overall Performance	%	100.00	99.50	<div><div></div><div></div><div></div><div></div></div>

This table represents the measures of success which evaluate progress towards achieving the five goals outlined in the *Evolving Darwin: Towards 2020 Strategic Plan*.



INTERTWINED

## Community Life Rich in Creativity

*Darwin has a strong military and cultural history and continues to encourage the growth and development of arts in our community as a tool for creating a community rich in creativity.*

During 2013/14, City of Darwin continued to finalise the Arts Plan 2013-2018. The plan, based on extensive community consultation with the Arts Forum and key arts and cultural stakeholders, provides Council with a clear vision to deliver arts and cultural development initiatives for the five year duration of the plan. Key focus areas outlined in the plan include Public Art, Venues and Facilities, Arts, Marketing and Engaging Diverse Communities. Once adopted, Council will utilise the plan to continue to build on its approach to support, facilitate and invest in arts and cultural programs that provide opportunities for participation, professional development for local artists and celebrate Darwin's

unique cultural heritage. The plan will also be used as Council's strategic document to provide ongoing funding and opportunities for arts development in the city.

### Public Art

Council aims to commission public art that will celebrate, mark and reveal aspects of community life and provides opportunities for the community to interact with, explore and enjoy public art. In 2013/14, City of Darwin allocated \$100,000 towards public art commissioned and to be located at East Point Reserve. *Intertwined* represents Darwin's unique fauna which can be found at East Point Reserve marine area. The large woven forms which

resemble box jellyfish, are to be made from reclaimed rope collected when the artist worked with Indigenous communities in coastal North East Arnhem Land. Larrakia Elder, Bilawara Lee assisted in the creation of the public art piece which is due to be installed in the first quarter of 2014/15.

In addition to its permanent public art program, City of Darwin regularly commissions temporary public art. In 2013/14 *Idle Hands Tree Cosy* by local yarnbombing identity 'Peggy', was installed on a tree located in The Mall.

During 2013/14, City of Darwin continued to provide exhibition and performance opportunities through the Civic Centre Community Art Space.



'IDLE HANDS' IN THE MALL



DARWIN COMMUNITY EVENT



DARWIN COMMUNITY EVENT

Exhibitions and events included:

- #DiversAbility Art Exhibition and Twitter Project
- Australia and Vietnam 40th Anniversary of Diplomatic Relations
- 'Mel-waywa' (Eyes Seeing): Reflection on Country in partnership with the Yirrkala school
- Darwin Visual Arts Association 30th year anniversary exhibition
- Tracks Dance 'Our Company is our Community Exhibition' 25th anniversary exhibition
- Pop Up Dance Mob performance; and exhibitions celebrating young artists and children
- TEAMhealth 'Beyond the Day to Day' exhibition
- Youth Arts Exhibition 2013
- Children's Week 2013 Exhibition

Council's arts and cultural programs are guided by the Arts and Cultural Development Advisory Committee (ACDAC), which meets five times per year and provides advice to Council on a range of projects with reference to Council's Five Year Arts Plan.

Taking a strategic approach to program delivery Council builds on the National Arts and Culture Accord and honours a commitment to provide support and encourage participation in arts and cultural activities. During 2013/14 Council has continued to participate in the National Local Government Cultural Forum; a three year funded program to set long-term objectives for local government cultural planning and the arts, with a view to sharing knowledge and ideas that can strengthen communities, and improve community health and well-being through the arts.

### Recycled Art Festival

A feature event on the 2013/14 festival calendar was the 2013 Darwin Recycled Art Festival. The Recycled Art Festival was held from 15 to 20 July 2013 with activities spread across Council facilities located at the Shoal Bay Waste Management Facility, Casuarina Library and the Civic Centre.

The Festival program included: workshops, Temporary Public Art Forum, performance, installation and an exhibition at the Civic Centre. The Artist Residences program located at Shoal Bay Waste Management Facility attracted over 100 participants. Festival activities included live interactive theatre using found objects, shoe making using recycled materials, aerosol art using found objects, junk percussion – music sampling and live performance with band, sculpture and print making using recycled materials.

## Embrace National and International Relationships

### Sister Cities

City of Darwin has been an active Sister City participant for more than 30 years and has established relationships with:

- **Kalymnos, Greece:** Signed 23 April 1982 in Darwin
- **Anchorage, Alaska:** Signed 28 July 1982 in Darwin, 23 September 1982 in Anchorage
- **Ambon, Indonesia:** Signed 28 October 1988 in Ambon, 21 July 1989 in Darwin
- **Haikou, China:** Signed 5 September 1990 in Darwin
- **Milikapiti, Australia:** Signed 5 July 1999 in Darwin
- **Dili, Timor-Leste:** Signed 18 September 2003 in Darwin

In 2013/14, the City of Darwin Sister Cities program continued to build international goodwill and foster person-to-person links with communities across the globe.

	Sister City	Activity
August 2013	Ambon, Indonesia	In partnership with Kormilda College, Council hosted two students and a teacher from SMA Negeri 5 Ambon for three weeks. Our visitors from Ambon gained valuable language skills, participated in local festival events and shared culture and customs with their classmates. Post-exchange the project partners sought to make the 2014 exchange reciprocal.
August 2013	Ambon, Indonesia	City of Darwin and the Indonesian Consulate hosted Ambon Night, a celebration of Ambonese song, dance, food and hospitality. Guests had the opportunity to try on traditional dress and participate in Ambonese line dancing. The event provided a taste of Ambonese culture for the yachters about to set off on the Darwin to Ambon Yacht Race and Rally. This is the third year that the City of Darwin and the Indonesian Consulate have partnered to successfully deliver this event.
September 2013	Dili, Timor-Leste	Council hosted representatives from the Central and Municipal government of Timor-Leste as part of the celebrations surrounding the 10 year anniversary of the Darwin and Dili Sister City relationship. The primary goal of the delegation was to review the current agreement and provide direction for both parties. A reception hosting approximately 60 guests featured Dili delegates as guests of honour and performances by a local Timorese dancing group.
October 2013	Anchorage, Alaska	A very successful Halloween Family Fun at Dusk event was held at the Gardens Park Golf Links in conjunction with the Australian American Association NT. Families enjoyed trick-or-treat, mini-golf, spider making, pumpkin decorating and lantern making. The highlight of the evening was the Haunted House walk. Members of Corrugated Iron Youth Arts performed spooky skits and monologues that added atmosphere to the creatures and noises inside the Haunted House.
November 2013	Dili, Timor-Leste	Council continues to pursue opportunities to collaborate with the Dili District Administration in relation to local government activities. City of Darwin's General Manager Infrastructure attended an International Waste Management conference, met with key waste management decision makers and assessed waste infrastructure and processes in Dili. Information gained during that visit will be used to plan future local government mentoring and skills sharing opportunities scheduled for late 2014.
December 2013	Dili, Timor-Leste	Council supported the Saint Cecilia Church Choir from Dili which visited Darwin to perform the Messiah with the Darwin Chorale and Darwin Symphony Orchestra. During their visit the choir took time out to sing Christmas carols in The Mall with Santa.

	Sister City	Activity
December 2013	Kalymnos, Greece	Kalymnos Sister City Community Committee members attended a presentation of English language scholarships to students in Kalymnos. Whilst the Darwin representatives weren't physically there, a skype link-up enabled them to address the students and applaud the winners. City of Darwin and community member Mr John Anictomatis sponsored awards for 42 students studying English at a middle school level in public schools in Kalymnos.
February 2014	Dili, Timor-Leste	Person-to-person communication and exchange at the community level is a powerful tool for inspiring creativity, innovation and change. Matt and Brigid, young people from Darwin, found out first hand just how powerful exchange is when they undertook a 3 week volunteer placement in Dili, Timor-Leste. Matt and Brigid worked with local counterparts, Acio, Rui, Nata and Vero to assist with operations at the Action for Change Foundation (ACF) a youth training centre in Dili and long-term partner with City of Darwin. "It is important for the organization's development," said ACF Director, Jose de Jesus of the exchange, "Especially for a small organization like ACF, we need to increase public awareness and youth engagement through different activities like exchange of culture, working environment, friendship and equip the local staff to work in partnership with others." A number of the Timorese staff at ACF have been to Darwin on exchange with City of Darwin, this was the first time young people from Darwin had the opportunity to go to Dili. Matt and Brigid commented that they were constantly inspired by the staff and students at ACF and their ability to do so much for their community with so little.
March 2014	Haikou, China	Mr Li Zongyang was the winner of the Sister City Cup, an English language competition between university students held in Haikou, China. City of Darwin sponsored the award which will be presented by the Lord Mayor to Mr Li Zongyang when he visits Darwin in August 2014.
March 2014	All	Council's Harmony Day Events Planning Committee in conjunction with Multicultural Youth NT (MyNT) held a Sister Cities Harmony Day Art Exhibition and Cultural Showcase in the Civic Centre Community Art Space. The event incorporated an art exhibition themed 'My City', displays of each Sister City and entertainment by local Timorese dance group, Mediterranean dance group, Gaba-gaba dance group and music by Ambon John.
April 2014	Haikou, China	The Hainan Overseas Chinese Middle School and Darwin High School finalised their versions of a 'Life as a Teenager' class reader and bilingual book. Students from the individual schools developed and edited the content including images and layout of a 23 page book. The two books are currently under production and will be launched in August 2014.
June 2014	Haikou, China	City of Darwin hosted a delegation of 6 representatives, including the Vice Mayor of Haikou City 6 - 9 June 2014. The delegates were guests of honour at the Australia China Friendship Society Conference held this year in Darwin. Delegates met with the Lord Mayor, toured Council facilities, experienced Darwin's hospitality and discussed upcoming Sister City projects.
June 2014	Kalymnos, Greece	A very successful year of Sister City projects concluded in June 2014 with the Kalymnos Sister City Community Committee holding a very successful information stall at Glenti.

In 2013/14, City of Darwin won two national awards for its Sister City activities:

- Community Involvement for the *COMPOSITE: A sister cities photographic competition project*
- Overall Program, for the entire Sister Cities program.



AMBON SISTER CITY EVENT



SISTER CITY KALYMNOS



DILI, TIMOR LESTE SISTER CITY EVENT

### International Relations

The City of Darwin is often referred to as the Gateway to Asia. Establishing international relations with our neighbours is of utmost importance to fostering a culturally rich city.

International relations continue to be strengthened through Council's representation on the Northern

Territory's International Engagement Coordinator Group, chaired by the Department of the Chief Minister. Superseding the Asian Engagement Coordination Group, the new group provides an important avenue for the coordination of international engagement activities across government and will allow for the informed planning of activities by

all agencies relating to engagement with the Asian region and other international markets.

In November 2013, the Lord Mayor represented Council at the Australia Indonesian Business Conference, Bali in discussions regarding a trilateral agreement between Northern Australia, Eastern Indonesia and Timor-Leste.



CITY OF DARWIN STAFF AND ALDERMAN REBECCA WANT DE ROWE - ROYAL DARWIN SHOW

## Major City Events

*The City of Darwin annual events program promotes and supports activities that celebrate our Indigenous culture, local history, military background and cultural diversity.*

### Royal Darwin Show City of Darwin Marquee 25 – 27 July 2013

The City of Darwin was a sponsor of the Royal Darwin Show. The community focussed marquee program of activities included a senior's morning tea served by the Lord Mayor and Aldermen, Fun in the Parks, Library Services, Youth Services, face painting with music and dance by local young artists. Alvin from Alvin and the Chipmunks made several appearances and was a huge hit with the young children.

The marquee also had a creative waste and recycling display set up to encourage families to recycle more. The animal management display provided the community with information on all aspects of pet care, including micro-chipping, pet registration and information on general care for pets.

### Freedom of Entry 22 October 2013

City of Darwin welcomed The Royal Australian Navy and HMAS Coonawarra who exercised their Freedom of Entry on Tuesday 22 October 2013. The Royal Australian Navy was granted their first Freedom of Entry on 30 April 1975. Since then they have exercised their Freedom of Entry to the City of Darwin in 2006, 2009 and again in 2011 with HMAS Darwin.

The Freedom of Entry is conferred in recognition of the friendship and service the Royal Australian Navy has extended to the City of Darwin and the community at large. Lord Mayor Katrina Fong Lim and Chief Executive Officer Brendan Dowd officiated at this event.



FREEDOM OF ENTRY PARADE 2013



### Australia Day Flag Raising and Citizenship and Awards Ceremony 26 January 2014

The City of Darwin, supported by NORCOM and the Australian Army Band Darwin, hosted a Flag Raising and Citizenship and Awards Ceremony at the Darwin Entertainment Centre. The event was attended by around 600 people with a welcome address by Lord Mayor Katrina Fong Lim, the Australia Day address by Roland Chin, President, Australia Day Council NT and an address by Australia Day Ambassador John Moriarty. During the ceremony 53 Adults and 21 children from 18 countries became Australian Citizens.

The Australia Day Local Government Awards were also presented, including the Darwin Citizen and Young Citizen of



FREEDOM OF ENTRY 2013



BOMBING OF DARWIN DAY 2014



BOMBING OF DARWIN DAY 2014

the Year, Darwin Community Event of the Year. The Australia Day Council also recognises the valued contributions of our schools with Australia Day Student Citizen Awards each year. In 2013/14, students from more than 40 Darwin schools received an award.

<i>Community Event of the Year</i>	Multicultural Youth NT Kaleidoscope Youth Leadership Summit
<i>Darwin Young Citizen of the Year</i>	Sam Edwards
<i>Darwin Citizen of the Year</i>	Cecil Black

### Bombing of Darwin Day: A National Day of Observance 19 February 2014

In its third year as a nationally recognised day of observance, Bombing of Darwin Day was a successful major community event with positive feedback from veterans, the media and the general public.

City of Darwin was delighted to have had more than 60 veterans attend this year's commemorative service and associated activities which included a visit to Darwin's military museum, attendance at the Adelaide River War Memorial Ecumenical Service, morning tea and lunch at Robertson Barracks and the Lord Mayor's veterans' dinner supported by RAAF Base Darwin and NORCOM.

Approximately 2,500 people attended the main commemorative ceremony at the Darwin Cenotaph, including 300 school children. Charlie King (ABC Darwin) was the MC for the event. The City of Darwin gratefully acknowledges the financial and in-kind support provided by the Northern Territory Government and the Australian Government Department of Veterans' Affairs.

### Volunteer NT Appreciation Reception 14 May 2014

The annual volunteer reception was held in the courtyard of the Civic Centre to honour the good work done by the volunteers in our community. This event was held during volunteer week and attended by the winner of the Volunteer of the Year Award Peter Mahony and 50 guests. Entertainment was provided by the Darwin City Brass Band.

## GOAL 5

### Effective and Responsible Governance



70%

Overall satisfaction with the our customers



52 contracts awarded to the value of over

\$36M

\$4.3 million in grant funding

*Council ensures its business is conducted in a transparent, accountable, sustainable and efficient way.*

#### Measures of Success

Indicator	Unit	Target	13/14 Actual	13/14 Result
Asset sustainability ratio	%	50	32.2	
Break even (or greater) operating surplus / (deficit)	\$	1	16,320,000	
Community agreement rating that Council consults with the community sufficiently	%	70	61	
Debt servicing ratio	%	5.00	0.40	
Internal annual staff turnover rate	%	20	18	
Internal audit recommendations implemented within specified timeframes	%	90	N/A <sup>7</sup>	N/A
Liquidity ratio	#	100	116	
Overall satisfaction with the City of Darwin	%	70	70	
Rate debtors outstanding	%	5.00	2.48	
Rates ratio	%	65.00	65.00	
Overall Performance	%	100.00	150.00	

This table represents the measures of success which evaluate progress towards achieving the five goals outlined in the *Evolving Darwin: Towards 2020 Strategic Plan*.

<sup>7</sup> The Risk Indicator to be reviewed.



ANIMAL MANAGEMENT AT THE ROYAL DARWIN SHOW



ANIMAL MANAGEMENT AT THE ROYAL DARWIN SHOW

## Quality Service

*The City of Darwin strives for excellence in service delivery by ensuring Council's processes and systems are efficient and effective.*

In 2012, Council resolved to reduce operational expenditure by one percent per annum for a period of three years with the introduction of an efficiency dividend. In 2013/14, the efficiency dividend achieved through prudent budgeting was around \$507,000. The 1% efficiency target for 2014/15 equates to \$535,000. The decision to seek ongoing efficiencies will result in ongoing savings to operational expenditure in the vicinity of \$1.6 million per annum from 2015/16 onwards, based on the 2012/13 financial year.

Value adding to Council's efficiency targets in 2013/14 was the utilisation of \$75,000 in funding from the Department of Local Government Special Purpose Grants program to implement a pilot project to review and implement service review and improvement strategies. Council matched funding to undertake the Value Improvement Program (VIP) pilot which resulted in process reviews being undertaken in Council's Regulatory Services, Parks and City Works Departments. Process improvements in the way Council regulates parking and manages the pound have ongoing benefits for both service delivery and financial outcomes.

A review of Council's Animal Registration program was undertaken throughout 2013/14. Animal Registrations were effective from the date of registration for 12 months and reviewed annually from the date of registration. As a result, Council endorsed amendments to annualise animal registrations effective 1 July 2014. This will enable Council to better monitor renewal of animal registrations across the City and provide efficiencies in administrative practices.

A web-based e-Procurement portal created by TenderLink was implemented during the year to allow for electronic processes for receiving Council tenders, quotations and expressions of interest. Prior to implementing an electronic procurement system, around 95% of submissions were received via email. The electronic procurement system supports quality service delivery by ensuring a faster, more consistent and transparent approach to procurement, improved and automated processes, probity and reporting. Further, environmental benefits are achieved with the reduction in printing, copying and postage.

City of Darwin invested around \$100,000 to implement a new internal intranet system. Council's intranet provides an important communication

tool for staff to share information, make available internal policy and procedures and contribute towards building a strong organisational culture.

Council allocates approximately \$280,000, indexed annually, to maintain its Information Technology Assets. In 2013/14 City of Darwin implemented upgrades to disaster management software Guardian. Guardian assists Council to coordinate information and resources in the lead up to, during and throughout the recovery phases of a disaster event.

Implementation of information technology upgrades to City of Darwin's Waste Services Management software, Mandalay enabled Council to provide for the introduction of the Carbon Tax during 2012/13. Other Information Technology upgrades included completing WIFI access at the City of Darwin Civic Centre and four libraries, automation of library membership, borrowing and public printing cards and software to facilitate public bookings of Council community centres and sporting facilities.

City of Darwin's approach to continuous improvement through ongoing service reviews and technology solutions contribute positively to the delivery of quality services to the community in an efficient and effective manner.

## Grant Funding Received

The City of Darwin is well recognised in government services for its effective financial management practices and strategies and as such requires effort to seek external funding.

Successfully obtaining grant funding is an important function for Council and provides a mechanism for delivering

key projects that are aligned to achieving our *Evolving Darwin: Towards 2020 Strategic Plan*. Without this additional source of revenue many of these initiatives could not be completed within Council's approved budget or would need to be sourced through additional rates.

In 2013/2014 the City of Darwin has been successful in obtaining a total of \$4.3 million in grant funding (12 projects plus roads funding).

A breakdown of grant funding received is shown below.

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
General Purpose Funding - 2013/2014	General Purpose Funding	Australian Government, via the Northern Territory Grants Commission	\$1,718,708	\$0
Local Roads Funding - 2013/2014	General purpose funding for road works throughout the municipality	Australian Government, via the Northern Territory Grants Commission	\$1,795,200	\$0
Local Area Traffic Management (LATM) 2013/14	Under this funding 6 road projects were identified:- <ul style="list-style-type: none"> <li>• Mobilise Portable Speed Check Signs (\$7,500)</li> <li>• Esplanade Pedestrians Crossing (\$42,500)</li> <li>• Pine Log Replacement (\$50,000)</li> <li>• North Lakes Shopping Centre Links (\$3,000)</li> <li>• Rosella Crescent (\$1,500)</li> <li>• Parap Road Approach to Gregory Street Roundabout (\$12,750)</li> <li>• Various Intersections Signage and Delineation (\$2,500)</li> <li>• Kestrel Circuit and Kite Street Intersection (\$1,500)</li> <li>• Nakara Terrace and Adcock Court Intersection (\$7,500)</li> <li>• Smith Street Pedestrian Refuge near Beagle Street (\$10,000)</li> </ul>	NT Government, Department of Transport	\$138,750	\$138,750
NT Black Spot Program	Funding received for Smith Street and Edmund Street Intersection	NT Government, Department of Transport	\$43,000	\$0
General Purpose and Roads Funding			\$3,695,658	\$138,750



DARWIN PARKLAND



LORD MAYOR AT THE LAUNCH OF SCHOOL ZONE SAFETY INITIATIVE

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
East Point Science Trail	Interactive Science Trail for the East Point Reserve in honour of National Science Week	NT Science Week Committee	\$1,500	\$380
Tamarind Park Upgrade	Tamarind Park Upgrade - lighting & electrical wiring	NT Government Department Local Government and Regions	\$42,000	\$141,600
Jingili Water Gardens Skate Park	Infrastructure project to redevelop the existing skate park at Jingili Water Gardens	NT Government Department Local Government and Regions	\$150,000	\$330,000
Bombing of Darwin Commemoration	To assist the Council's regular commemorative activities for the Bombing of Darwin Day annually for 2014/15, 2015/16 & 2017/18.	NT Government Department of the Chief Minister	\$35,000	\$0
Additional Community Support Grant funding for Bombing of Darwin Commemorations	75th anniversary funding for 2016-17.	NT Government Department of the Chief Minister	\$100,000	\$0
ANZAC Memorial Garden	ANZAC Memorial Garden on the Esplanade for the ANZAC centenary and the Centenary of Service in the NT	NT Government Department of the Chief Minister	\$10,000	\$0
Nightcliff Oval fencing	Replace Fencing at Nightcliff Oval	NT Government Department of Sport, Recreation and Racing	\$50,000	\$0



DILI, TIMOR LESTE SISTER CITY RELATIONS



MUNICIPAL PLAN FOR PUBLIC CONSULTATION

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
Pimp my Very Small Wheels	Youth Week project involving 3D printing, skate board and scooter tricks and video editing.	NT Government Department of the Chief Minister	\$1,500	\$0
July School Holiday Music Video Workshops	July School Holiday Music Video Workshops- Youth Vibe Holiday Grant	NT Government Department of the Chief Minister	\$2,000	\$2,200
Eternarty	2 day workshop to encourage the production of functional art	NT Government Department of the Chief Minister	\$2,000	\$0
Monsoonal Event – February 2014	National Disaster Relief and Recovery Arrangements (NDRRA) - Response to Monsoonal Event in February	NT Government Department of Treasury and Finance - NDRRA	\$215,149	\$0
Job Skills Training Program	A job skills training program for young people aged 15-21 years old with the aim of developing skills to assist them in gaining ongoing part-time or casual employment in the hospitality industry.	NT Government Department of the Chief Minister	\$2,000	\$500
Grant Applications			\$611,149	\$474,680
Total Grants and Subsidies Revenue			\$4,306,807	\$613,430



LORD MAYORS GAVEL IN CHAMBERS

## Good Governance

### Corporate practice and ethical behaviour

As outlined on page 39 of the annual report, during 2013/14 Council adopted the City of Darwin Governance Framework. To support the implementation of the Governance Framework, City of Darwin has put in place a number of internal processes including Risk Management, Control Assessment and Internal and External Audit programs. The City of Darwin Risk Management and Audit Committee provides oversight, monitoring and advice to Management and Council on the effectiveness of these internal processes.

The City of Darwin *Governance Framework* is driven by a clear vision and culture and consists of four key principles which provide the basis for understanding how Council governs and interacts with the community. The framework depicts the legislative, procedural and regulatory environment Council operates within an order to ensure it practices open and transparent governance and meets compliance obligations with the Local Government Act and other legislation and standards. Benefits of good governance include promoting community support, encouraging Elected Members and

employees to be confident, leads to better decisions and supports ethical decision making.

### Electoral Review

Pursuant to Section 23 (c) of the Local Government Act, the City of Darwin commenced a review of constitutional arrangements for electoral representation at the 2016 local government general elections. During 2013/14 an options paper was endorsed by Council for public consultation and feedback. Council will endorse its preferred option for constitutional arrangements for electoral representation during 2014/15.

### Decision-making and compliance activities

Each month during 2013/14, City of Darwin hosted a public forum providing an opportunity for members of the community to openly discuss issues and concerns directly with the Lord Mayor and Aldermen.

In accordance with the *Information Act* City of Darwin is required to report on information access requests each year.

Council responded to four information access requests in 2013/14 as per table below.

Applications under the Information Act	2013/14
Applications outstanding at the start of the year	0
Applications to access personal information	0
Applications to access Government Information or mix	6
Accepted applications withdrawn	1
Unaccepted applications	1
Accepted applications finalised	4
Open Applications at end of year	0

City of Darwin has always strived to maintain a good level of compliance. Activities undertaken during 2013/14 that support continued compliance with the *Information Act* included the implementation of revised training and information sessions for handling and collection of privacy information, staff training on records management and archive standards and a revision of Council's Records Management Policy. During 2014/15 Council's records and archive standards will be reviewed and planned upgrades to Council's electronic document management system (ECM) will include the creation of workflows to automate movement of documents and implementation of webforms for customers.

## Increased Community Awareness of the Role and Achievements of Council

City of Darwin undertakes an annual community satisfaction survey which assists in providing Council with insight into the perceptions of our community and level of satisfaction with Council's performance.

Satisfaction is assessed against Council's performance achieving its vision and goals outlined in the *Evolving Darwin: Towards 2020 Strategic Plan* and delivery of day to day services and programs.

The results of the survey enable Council to better plan and allocate resources to match community priorities and benchmark its performance against other local governments. In 2013/14, 700 residents were surveyed. City of Darwin ensured a range of people

were surveyed across the municipality to best represent the views of the whole community. In 2013, the 70% of respondents expressed a relatively high level of overall satisfaction with the City of Darwin.

## Encourage Community Participation by Engaging, Communicating and Working in Partnership with the Community

### Engagement and Communication

During 2013/14 Council continued to engage and consult with the community and stakeholders on a diverse range of matters including roads, parks, parking strategy and community wellbeing.

Engagement and consultation activities included Yanyula Park Exercise Equipment, Nakara Oval Shade Structure, LED Street Light Trial, Malak Oval Training Lights, Berrimah North Developer Contribution Plan, Darwin Bike Plan, Knuckey Street resurfacing and installation of scramble crossings and Traffic Signals upgrade, Darwin City Centre Master Plan, CBD Parking Strategy, Jingili Skate Park

Redevelopment, Richardson Ward Playgrounds, Community Wellbeing Plan and Lee Point Road Upgrade. Whilst engagement has taken place during 2013/14, not all projects were complete at 30 June 2014.

Council met its legislative requirements for seeking public feedback in relation to the annual Municipal Plan and Budget and made available required publications on its website.



CITY OF DARWIN CIVIC CENTRE

## Understand and Manage Council’s Risk Exposure

Council continued to enhance its risk management framework throughout the year with the review of risks and controls through the control self-assessment process and the annual review of Council’s strategic and operational risk assessments. Reviewing Council’s controls on a regular basis ensures a robust system of continuous review and improvement.

The operational risk assessments and control self-assessment program are designed to complement each other with a view to continuous improvement of the framework.

Council’s risk management framework is based on the requirements of the International standard for risk management, ISO 31000:2009. The framework comprises the following:-

- A strategic risk assessment, based on Council’s strategic plan, *“Evolving Darwin: Towards 2020”*
- Operational risk assessments, based on the organisational structure and business outputs of Council’s four operational departments
- A risk based internal audit program, based on outcomes identified in the strategic and operational risk assessments

- A risk based control self-assessment program, supplementing the internal audit program and using outcomes identified in the operational risk assessments
- A workplace health and safety management system, comprising WHS policy, work standards and a library of safe operating procedures
- A business continuity management program covering all of Council’s identified essential functions
- An Emergency Control Organisation to oversee the control of fire and other emergencies

## Responsible Financial and Asset Management

Sustainable financial and asset management practices are critical elements of the City of Darwin Strategic Planning and Performance and Corporate Governance Frameworks. The Local Government Act requires Council to develop a Long Term Financial Plan (LTFP) that covers a four year period; however the City of Darwin prepares a LTFP covering a period of ten years on an annual basis. The 2013/14 to 2022/23 LTFP was adopted in August 2013.

The City of Darwin LTFP is a key document that assists the Council with improving its management of infrastructure and community resources. It links directly to Council’s Strategic Plan and sets the framework to provide

cost effective services within available resources for the duration of the plan.

The LTFP outlines projected rates increases of 4.5% per annum for the next 10 years. Rates increases in 2013/14 were set at 5.5%. During the year Council continued to identify efficiencies in order to bring rates increases back into line with projected rates. The proposed increase for 2014/15 was set at 4.0%.

In 2013/14, the City of Darwin was the custodian of over \$1.1 billion of community assets and infrastructure such as pools, community centres, libraries and other buildings and land, roads, stormwater drainage systems,

street lights, shared paths, parks and reserves, plus many more. These assets deliver important services to our community and a key issue facing all local governments throughout Australia is the ongoing management of ageing assets. City of Darwin focussed on sound asset management principles with the revision of its Asset Management Policy during the year. Council will continue to review and update Asset Management Plans for key asset classes during 2014/15.

### Contracts

During 2013/14 the City of Darwin administered 52 contracts to the total value of approximately \$36.3 million.

\$ Value of Contracts	No. of Contracts Administered	Service Provided	Supplier
Up to \$100,000	17	Panel of suppliers - Supply of Road Signs	Artcraft Pty Ltd (I)
		Panel of suppliers - Provision of Legal Services	Roussos Legal Advisory (L)
		Civic Centre UPS and Generator Maintenance Agreement	Server Room Specialists (L)
		Provision of a Courier Service	Toll Priority (IL)
		Lift Maintenance at Westlane Car Park	Kone (IL)
		Panel of suppliers – Supply of Road Signs	Norsign NT (L)
		Panel of suppliers - Provision of Legal Services	Cridlands MB (L)
		Repairs and Maintenance of Air conditioning In Various Buildings	Mobile Electrics(L)
		Panel of Suppliers - Provision of Legal Services	Clayton Utz (IL)
		Civic Centre Refurbishment Master Plan	DKJ Projects Architecture (L)
		Retail Analysis and Mapping of Darwin City Centre	Urbacity (I)
		Resource and recovery at Shoal Bay Waste Management Facility	NT Recycling Solutions Pty Ltd (L)
		Panel of suppliers - Provision of Legal Services	Minter Ellison (IL)
		Management of Animal Shelter	ARK Animal Welfare Services (L)

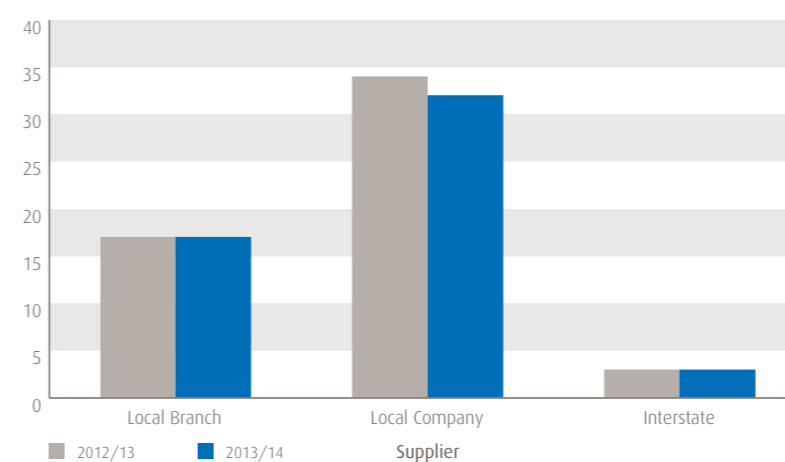
\$ Value of Contracts	No. of Contracts Administered	Service Provided	Supplier
		Supply and installation of Christmas decorations for Darwin CBD	The Exhibitionist (L)
		New Intranet For The City Of Darwin + 3 Year Support And Maintenance Period	Captovate Pty Ltd (L)
		Provision of Line Marking Services	Top End Line Markers (L)
<b>\$101,000 to \$250,000</b>	<b>10</b>	Supply and Delivery of One New 7,500kg Minimum GVM Dual Cab Dropside Tip Truck	Vanderfield (IL)
		Provision of Travel Services	Mariner Travel Pty Ltd (I)
		Supply of Hot Mix Asphalt	Asphalt Company Australia (L)
		Car parking Cash Collection and associated Services	ISS Security Pty Ltd (IL)
		Cyclic Maintenance and CCTV Inspections of Stormwater Network	Mousellis And Sons Pty Ltd (L)
		Provision of Painting Services	M&G Painters And Partners Pty Ltd (L)
		Provision of Sweeping Services	Industrial Power Sweeping Services (L)
		Supply and delivery of Ready Mixed Concrete	HB Concrete (L)
		Hire and operation of Elevated Work Platform	Mabindi (L)
		Provision of Security Services	Southern Cross Protection (IL)
<b>\$250,001 to \$500,000</b>	<b>13</b>	Design and installation of Casuarina Library Photovoltaic System	Johnny Cool Darwin Pty Ltd (L)
		Building Repairs and Maintenance	MIM Investments NT Pty Ltd (L)
		Provision of Debt Collection Services	Territory Debt Collectors (L)
		Panel of Suppliers - Provision of Temporary Labour Services	Skilled Group Limited (IL)
		Provision of a Cleaning Service	Ezko Property Services (IL)
		Panel of Suppliers - Provision of Temporary Labour Services	Chandler (IL)
		Tree Planting	Remote Area Tree Services Pty Ltd (L)
		Mary Street/Meigs Crescent Stormwater Upgrade	Wolpers Grahl (L)
		Panel of Suppliers - Provision of Temporary Labour Services	Acorn Global Recruitment (IL)
		Grounds Maintenance - Lyons	Paradise Landscaping (NT) Pty Ltd (L)
		Panel of Suppliers - Provision of Temporary Labour Services	Programmed Integrated Workforce (IL)
		Service Off-street and Park Litter Bins	Rural Rubbish Removals RRR (L)
		Maintenance of On-street Parking Meters	APARC (IL)

\$ Value of Contracts	No. of Contracts Administered	Service Provided	Supplier
<b>\$501,000 to \$1,000,000</b>	<b>4</b>	Provision Of Electrical Services	G&T Electrical Enterprises Pty Ltd (L)
		Provision of Arboriculture Services	Arafura Tree Services (L)
		2011/2012 & 2012/2013 Spray Seal And Minor Asphalt Works	Asphalt Company Australia (L)
		Municipal Mowing	Programmed Property Services (IL)
<b>\$1,000,000 to \$2,500,000</b>	<b>5</b>	Provision of Road Shoulder Maintenance and Plant Hire	Mousellis & (L)
		Panel of Suppliers - Provision of Temporary Labour Services	Hays Specialist Recruitment (IL)
		2011/2012 & 2012/2013 Asphalt Overlay and Replacement Program	Asphalt Company Australia (L)
		Management of Swimming Pools	Dempsey Consolidated Pty Ltd (L)
		Minor Civil Works	General Excavators (L)
<b>\$2,500,000 to \$5,000,000</b>	<b>1</b>	Collection of Domestic Garbage and Recyclables for Darwin City Council	Cleanaway (IL)
<b>Over \$5,000,000</b>	<b>2</b>	Operation of Shoal Bay Waste Disposal Site	John Holland t/a Territoria Civil (IL)
		Lee Point Road Duplication	Gilbert Mining (L)

L – Locally owned and operated business    IL – Interstate business with a local office/branch    I – Interstate business

City of Darwin's Purchasing Policy outlines the principles for Council's purchasing arrangements which include providing opportunities for local business. This supports economic growth and sustainability of our city and region. The number of contracts awarded to local business in 2013/14 has declined slightly from 2012/13. The total number of contracts awarded also declined by the same amount. Contracts awarded to interstate businesses with local office / branch or interstate businesses remained the same between the two financial years.

#### Number of Contracts Issued



**32**  
contracts were awarded  
to local companies  
in 2013/14

## Quality People

### Flexible and attractive workplace

The location and economic environment of the City of Darwin in the Northern Territory is a key factor for Council to be able to attract, develop and retain a skilled workforce that is both flexible and adaptable. The population of Darwin is transient by nature. Competition with the mining and construction industries and private business pose ongoing challenges for Council to ensure it remains competitive seeking employees for key skilled positions. Council regularly competes with the private sector to attract and retain employees for hard to fill positions.

During 2013/14, Council developed new policies and revised existing policies to encourage and promote the City of Darwin as an attractive place to work. Policies covering Parental Leave, Flexible Working Hours and Work from Home assist to create a culture of flexibility and work life balance.

Negotiations for a new Enterprise Agreement commenced which

highlights the excellent benefits provided to retain current employees and attract future employees. Generous employee benefits provided by the City of Darwin to employees in addition to salary and superannuation include six weeks annual leave, 15 days personal leave, salary packaging and flexible working hours (where business needs permit).

The City of Darwin continues to be recognised nationally as a gender equity council with achievement of Silver Status in May 2013 with the 5050 Vision Councils for Gender Equity Program, a national accreditation and awards program. City of Darwin is one of nine councils nationally and the only council in the Northern Territory to achieve silver status. Additional policies adopted through the year including Equal Employment Opportunities (EEO) for Women in the Workplace, Employment Policy Statement, Workplace Bullying, Discrimination and Harassment, contribute to maintaining a culture of gender equity.

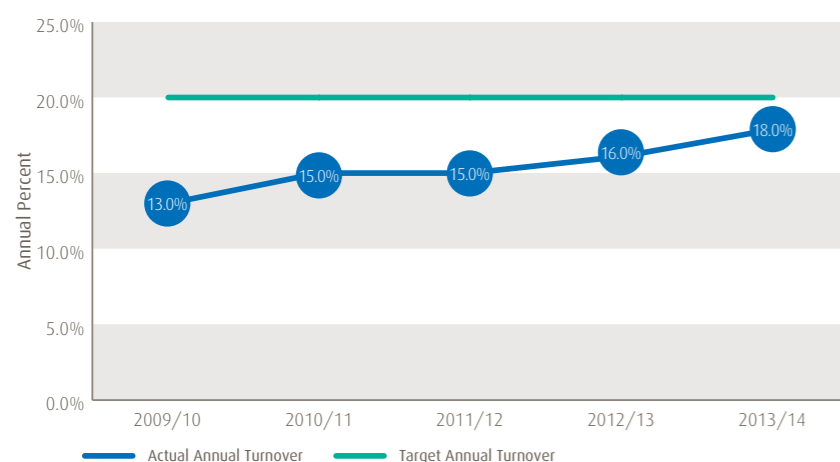
Implementation of online recruiting in 2013/14 provided real results

for Council. In addition to creating a more efficient recruitment process the number of applicants received for each position increased. The online process provided more efficient assessment processes and improved the recruitment processing time overall. Online recruiting has enabled the City of Darwin to attain better advertising saturation with more postings on online based job boards and access to behaviourally targeted digital display advertising. Key positions are currently recording significant advertising benefits via these methods and saving Council advertising expenses that it would normally incur utilising more traditional methods of advertising.

In 2013/14, a total of 60 employees concluded their employment at the City of Darwin, resulting in an annual employee turnover rate of 17.9%. This is a slight increase from the previous period and remains within Council's target of less than 20% annual turnover. Annual turnover continues to be less than the average turnover rate of the Northern Territory Public Service which is currently 23%<sup>8</sup>.

### 5 year Annual Employee Turnover

#### Training and Development



less than  
**20%**  
annual employee  
turnover target

<sup>8</sup> 2011/2012 "Separation Rate" as quoted in the Office of the Commissioner for Public Employment, State of the Services Report.



CITY OF DARWIN STAFF

Training and Development was provided to City of Darwin employees across a broad range of subjects to assist in gaining new skills and knowledge, to improve performance, individual career development and to meet Workplace Health and Safety and other legislative requirements.

The average net dollar value per employee paid to external training providers in 2013/14 was \$302 and the average hours spent in training was 16.66 hours per employee.

External training accounted for 60% of the training with 57% being nationally recognised Vocational Education Training or Higher Education. In-house training accounted for 40% of all training.

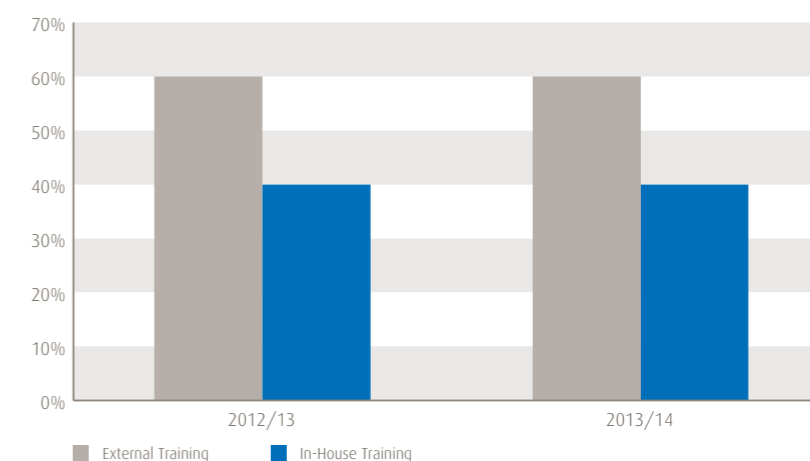
In terms of departmental breakdown of training delivered, 45% of training was received by the City of Darwin's Infrastructure Department, 32% by Community and Cultural Services, 18% by Corporate Services and the remaining 5% being attributed to the Office of the Chief Executive employees.

Mandatory training to meet position requirements accounted for 70% of overall training costs, whilst professional development accounted for 30% of training costs provided to employees.

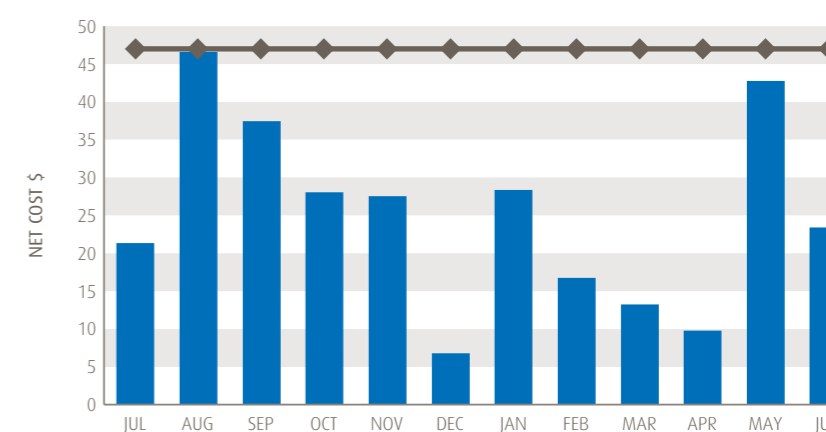


CITY OF DARWIN STAFF

### Internal vs External Training



### Net direct training cost per employee 2013/14



Note: Total training cost includes actual payment to training providers, internal cost for delivering in-house

## Leadership Development

In addition to opportunities provided for ongoing employee training and development, Council provides in-house leadership training and development. The City of Darwin Leadership Program provides a self-paced learning program targeted towards employees who currently hold supervisory or managerial positions. It provides opportunities to employees to actively up-skill in a controlled learning environment. Employees are able to

access individual modules or undertake the whole program which includes modules for Building and Leveraging Relationships, Employee Performance Management, Collaboration, Peer Coaching and Developing, Motivating and Engaging Direct Reports.

City of Darwin also actively participates in external leadership development programs including the Local Government Managers Association

(LGMA) Management Challenge and the Australia and New Zealand School of Government 2014 Excellence in Local Government Leadership Program. In 2013/14 two of Council's Middle Management Team attended the one week residential program specifically designed for building capacity in leadership and to be able to address the current and future challenges facing local government generally.

### Local Government Managers Association (LGMA)

The City of Darwin placed second in the 2014 Local Government Management Challenge Northern Territory division. City of Darwin's pre-challenge task (video and report) was recognized in the top four nationally and as such, members of the City of Darwin LGMA Challenge team were invited to present at the national congress in late April at Albert Park in Melbourne. They presented to over 100 senior managers and elected members as part of the Local Government stream. The video is now used as promotion for the LGMA Management Challenge on the LGMA website.

The team consisted of staff from across all sectors of Council, including Community Development, Town Planning, Customer Service, Climate Change and Environment, Information Technology and Libraries.

The LGMA Management Challenge is a sophisticated development program that is designed to develop skills in effective team processes, issue resolution and situational leadership for all team members.

The team members showed great determination, leadership and team work during the pressures of the competition. The team excelled so much in one of the challenges on the day it was used as 1 of 3 chosen out of 110 teams to demonstrate the excellence and professionalism of the teams. This was then uploaded to the ACELG (Australian Centre of Excellence for Local Government) Town Crier.

The competitiveness in the NT division of the LGMA Challenge reflected the calibre and commitment of people who work in local government in the Northern Territory.

## Engaged and Healthy Workplace

City of Darwin Workforce Wellbeing Committee continued to deliver activities and programs that aim to improve the health and wellbeing of our workforce. The committee of 10 employees across the whole of Council work together to deliver activities that focus on health and wellbeing, education and work life balance. The range of activities delivered in 2013/14 is shown below.



### Fitness for Work Policy

City of Darwin is committed to providing a safe, healthy and productive workplace for all employees and visitors to Council workplaces. Factors such as alcohol and drug consumption may affect health and safety in the workplace. Council has embraced the concept of 'fitness for work' and consulted with employees during 2013/14 to develop a policy position. Implementation of the policy will occur in early 2014/15.

### Staff Counselling

Council maintained its agreement with an external organisation to provide employee counselling. Employees were able to access free confidential counselling services for any situation that impacted on their personal or working life. 36 sessions were conducted for employees in the period, covering all aspects of counselling: vocational, interpersonal difficulties, occupational health, individual problems, addictive behaviours and family and relationship problems.

## Personal Leave

On average, employees used 13 days personal leave each year. Personal leave consists of sick leave, family leave and carers leave.

2010/11	2011/12	2012/13	2013/14
13 days	11.7 days	13 days	13 days

## Industrial Disputes

Each year, City of Darwin reports the number of industrial disputes received and managed.

2010/11	2011/12	2012/13	2013/14
3 matters	2 matters	4 matters	Nil

## Safe Workplace

Council continued to develop and enhance its Workplace Health and Safety (WHS) Management system throughout the course of the year.

The management system is based on an overarching WHS policy document that outlines management commitment to its obligations under the Work Health and Safety (National Uniform Legislation) Act and Regulations.

The policy is supported by a series of standards governing a range of works and activities, as well as a library of over 170 safe operating procedures.

All information relating to safety is available to staff through the WHS committee members, mandatory induction program and via the Risk Safety and Emergency page at council's intranet site.

Council's Workplace Health and Safety Committee meets monthly. Its representatives are drawn from various workgroups across Council. Workgroups were identified based on an assessment of risks to which workers are exposed. All committee representatives are provided with health and safety representative training as approved by the regulator, NT WorkSafe.

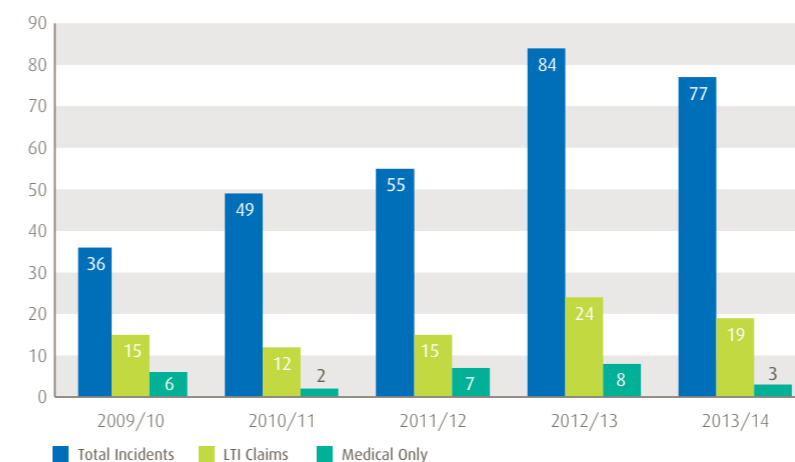
Council has a strong culture of incident reporting, whether or not injury is sustained. This is undertaken in order to proactively identify problematic areas, detect trends or over-representation of injury types, and facilitate the development of training and support for its workforce.

Council recorded a total of 179 days lost time due to injuries sustained during the year. A further 260 days were lost on account of long term compensation claims.

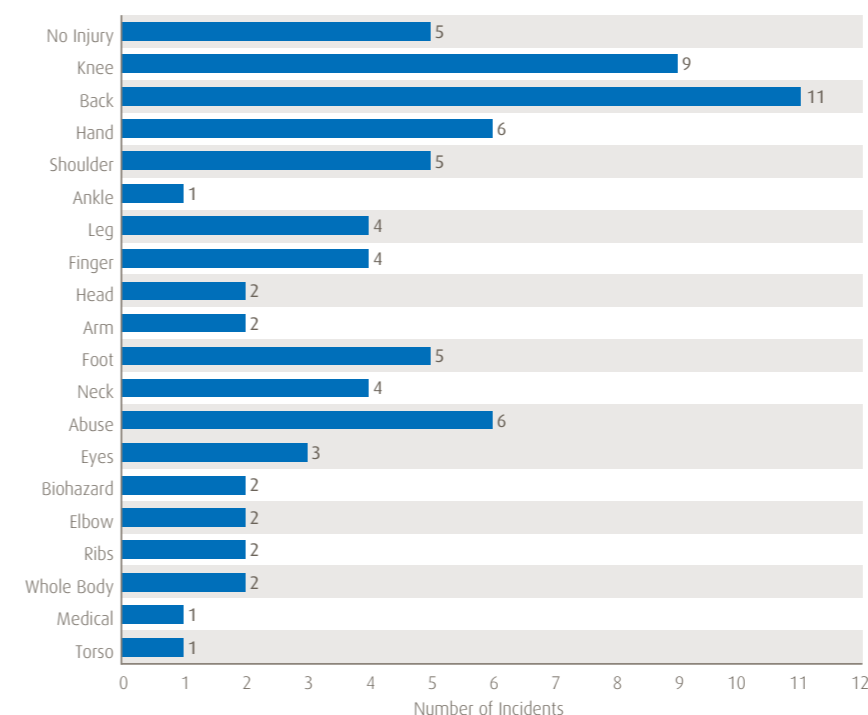
A total of 77 incidents were reported. 22 of these resulted in Workers Compensation Claims, of which 19 involved lost time; the remaining 3 claims were for medical expenses only.

Claims related to a variety of workplace incidents. Council has a significant number of its workforce undertaking outdoor, physical work. No incidents of significance were reported and no single incident or injury type (relative to the nature of work undertaken) was overly represented.

## Annual Comparison of Incidents Reported, LTI Claims, Medical Only Claims



## Injury Types 2013/14





Financial  
Statements  
2013/14

General Purpose Financial Statements  
for the year ended 30 June 2014

Audited Financial Statements

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- Statement of Financial Position	145
- Statement of Changes in Equity	146
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Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for City of Darwin.
- (ii) All figures presented in these financial statements are presented in Australian Currency.
- (iii) These financial statements were authorised for issue by the Council on 11/11/14. Council has the power to amend and reissue the financial statements.

## Understanding Council's Financial Statements

### Introduction

Each year, individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements.

### What you will find in the Statements

The Financial Statements and notes to the accounts set out the financial performance, financial position & cash flows of City of Darwin (the Council) for the financial year ended 30 June 2014.

The format of the Financial Statements complies with both the accounting & reporting requirements of Australian Accounting Standards.

### About the Management Certificate

The Financial Statements must be certified by the Chief Executive Officer as "presenting fairly" the Council's financial results for the year, and are required to be adopted by Council - ensuring both responsibility for and ownership of the Financial Statements.

### About the Primary Financial Statements

#### Statement of Comprehensive Income

A summary of Council's financial performance for the year listing all income & expenses.

Other Comprehensive Income records items such as changes in the fair values of Council's Infrastructure, Property, Plant and Equipment.

#### Statement of Financial Position

A snapshot of Council's Financial Position including the Assets and Liabilities as at 30 June.

#### Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

#### A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the Primary Financial Statements.

### About the Auditor's Reports

Council's Financial Statements are required to be audited under Australian Accounting and Auditing Standards.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

### Who uses the Financial Statements?

The Financial Statements are publicly available documents and must be presented at a Council meeting after the date of the Audit Report.

In accordance with S17 of the Local Government Regulations the Financial Statements must be presented to the NT Grants Commission and under S199 of the Local Government Act they must be included in Council's Annual Report to be presented to the Minister for Local Government.

### More information...

Management discussion and analysis for the financial year ended 30 June 2014 is provided separately within the City of Darwin Annual Report 2013/14.

## Chief Executive Officer's Statement

These General Purpose Financial Statements have been prepared pursuant to Section 15 of the *Local Government Accounting Regulations*.

### The attached General Purpose Financial Statements have been prepared in accordance with:

- (i) The *Local Government Act*, and
- (ii) The Local Government (Accounting) Regulations, and
- (iii) The Australian Accounting Standards and professional pronouncements.

### To the best of my knowledge and belief, these Financial Statements

- (i) Are in accord with Council's accounting and other records, and
- (ii) Have been properly drawn up in accordance with the applicable Accounting Standards, the Act and the Regulations so as to present fairly the financial position of the Council and the results for the financial year



**Brendan Dowd**

**CHIEF EXECUTIVE OFFICER**  
**31-October-2014**

**Statement of Comprehensive Income**  
for the year ended 30 June 2014

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
Income from Continuing Operations					
Revenue					
Recurrent Revenue					
Rates, Levies and Charges	3a	59,293	55,643	59,293	55,643
Fees and Charges	3b	22,815	19,765	20,957	18,303
Rental Income	3c	1,581	1,384	1,213	1,143
Interest & Investment Revenue	3d	2,959	3,057	2,921	3,040
Other Income	3e	902	845	902	845
Grants, Subsidies, Contributions & Donations	4a	5,002	8,386	4,887	8,343
Total Recurrent Revenue		92,552	89,080	90,173	87,317
Capital Revenue					
Grants, Subsidies, Contributions & Donations	4b	10,954	7,361	10,954	7,361
Total Revenue		103,506	96,441	101,127	94,678
Gain on Disposal of Assets	5	-	79	-	79
Total Income (Continuing Operations)		103,506	96,520	101,127	94,757
Expenses from Continuing Operations					
Recurrent Expenses					
Employee Benefits	6	28,117	26,862	26,749	25,393
Materials and Services	7	48,880	45,082	48,215	44,838
Finance Costs	8	268	279	268	279
Depreciation and Amortisation	9	16,525	14,754	16,446	14,684
Total Recurrent Expenses		93,790	86,977	91,678	85,194
Loss on Disposal of Assets	5	687	-	621	-
Total Expenses (Continuing Operations)		94,477	86,977	92,299	85,194
Net Operating Result		9,029	9,543	8,828	9,563
Other Comprehensive Income					
Gain/(Loss) on Revaluation & Impairment of PP&E	20	192,399	94,222	192,399	94,222
Total Other Comprehensive Income		192,399	94,222	192,399	94,222
Total Comprehensive Income		201,428	103,765	201,227	103,785

**Statement of Financial Position**  
for the year ended 30 June 2014

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>ASSETS</b>					
Current Assets					
Cash & Cash Equivalents	10	3,440	8,747	2,366	7,870
Investments	10	67,278	53,846	67,278	53,846
Trade & Other Receivables	11	7,236	6,497	7,187	6,413
Inventories	12	164	175	121	127
Assets Held for Sale	13	340	215	340	215
Total Current Assets		78,458	69,480	77,292	68,471
Non-Current Assets					
Property, Plant & Equipment	14	1,144,353	948,071	1,144,231	947,900
Total Non-Current Assets		1,144,353	948,071	1,144,231	947,900
TOTAL ASSETS		1,222,811	1,017,551	1,221,523	1,016,371
<b>LIABILITIES</b>					
Current Liabilities					
Trade & Other Payables	16	11,034	10,606	10,386	9,881
Borrowings	17	199	187	199	187
Provisions	18	6,428	6,400	6,345	6,302
Other Liabilities	19	7,138	3,392	7,138	3,392
Total Current Liabilities		24,799	20,585	24,068	19,762
Non-Current Liabilities					
Borrowings	17	3,724	3,923	3,724	3,923
Provisions	18	528	710	528	710
Total Non-Current Liabilities		4,252	4,633	4,252	4,633
TOTAL LIABILITIES		29,051	25,218	28,320	24,395
Net Community Assets		1,193,760	992,333	1,193,203	991,976
<b>COMMUNITY EQUITY</b>					
Asset Revaluation Reserve	20	823,979	631,580	823,978	631,579
Retained Surplus/(Deficiency)	21	320,666	314,913	320,045	314,730
Reserves	22	49,115	45,840	49,180	45,667
Total Community Equity		1,193,760	992,333	1,193,203	991,976

**Statement of Changes in Equity**  
for the year ended 30 June 2014

Consolidated					
\$ '000	Notes	Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
<b>2014</b>					
Revised Opening Balance		631,580	314,913	45,839	992,332
a. Net Operating Surplus for the Year		-	9,029	-	9,029
b. Other Comprehensive Income					
- Changes in Asset Revaluation surplus	20	192,399	-	-	192,399
Other Comprehensive Income		192,399	-	-	192,399
Total Comprehensive Income		192,399	9,029	-	201,428
c. Transfers between Equity		-	(3,276)	3,276	-
<b>Equity Balance as at 30 June 2014</b>		<b>823,979</b>	<b>320,666</b>	<b>49,115</b>	<b>1,193,760</b>

Consolidated					
\$ '000	Notes	Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
<b>2013</b>					
Opening Balance (as per Last Year's Audited Accounts)		537,358	258,555	41,157	837,070
a. Changes in Accounting Policies (prior year effects)	23, 31	-	51,497	-	51,497
Revised Opening Balance		537,358	310,052	41,157	888,567
b. Net Operating Surplus for the Year		-	9,543	-	9,543
c. Other Comprehensive Income					
- Changes in Asset Revaluation surplus	20	94,222	-	-	94,222
Other Comprehensive Income		94,222	-	-	94,222
Total Comprehensive Income		94,222	9,543	-	103,765
d. Transfers between Equity		-	(4,682)	4,682	-
<b>Equity Balance as at 30 June 2013</b>		<b>631,580</b>	<b>314,913</b>	<b>45,839</b>	<b>992,332</b>

**Statement of Changes in Equity**  
for the year ended 30 June 2014

Council					
\$ '000	Notes	Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
<b>2014</b>					
Revised Opening Balance		631,579	314,730	45,667	991,976
a. Net Operating Surplus for the Year		-	8,828	-	8,828
b. Other Comprehensive Income					
- Changes in Asset Revaluation surplus	20	192,399	-	-	192,399
Other Comprehensive Income		192,399	-	-	192,399
Total Comprehensive Income		192,399	8,828	-	201,227
c. Transfers between Equity		-	(3,513)	3,513	-
<b>Equity Balance as at 30 June 2014</b>		<b>823,978</b>	<b>320,045</b>	<b>49,180</b>	<b>1,193,203</b>

Council					
\$ '000	Notes	Asset Revaluation Reserve	Retained Surplus	Other Reserves	Total Equity
<b>2013</b>					
Opening Balance (as per Last Year's Audited Accounts)		537,357	258,292	41,045	836,694
b. Changes in Accounting Policies (prior year effects)	23, 31	-	51,497	-	51,497
Revised Opening Balance		537,357	309,789	41,045	888,191
a. Net Operating Surplus for the Year		-	9,563	-	9,563
b. Other Comprehensive Income					
- Changes in Asset Revaluation surplus	20	94,222	-	-	94,222
Other Comprehensive Income		94,222	-	-	94,222
Total Comprehensive Income		94,222	9,563	-	103,785
c. Transfers between Equity		-	(4,622)	4,622	-
<b>Equity Balance as at 30 June 2013</b>		<b>631,579</b>	<b>314,730</b>	<b>45,667</b>	<b>991,976</b>

**Statement of Cash Flows**  
for the year ended 30 June 2014

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Cash Flows from Operating Activities</b>					
Receipts from Customers		87,657	72,237	85,834	70,775
Payments to Suppliers and Employees		(82,601)	(64,998)	(80,578)	(63,283)
		5,056	7,239	5,256	7,492
Receipts:					
Investment & Interest Revenue Received		2,988	2,844	2,950	2,827
Rental Income		1,685	1,384	1,317	1,143
Grants & Contributions		11,548	15,747	11,404	15,703
Other		3,457	978	3,455	845
Payments:					
Borrowing Costs		(269)	(281)	(269)	(281)
Other		(85)	(838)	(26)	(883)
Net Cash - Operating Activities	30	24,380	27,073	24,087	26,846
<b>Cash Flows from Investing Activities</b>					
Receipts:					
Sale of Property, Plant & Equipment		635	1,162	635	1,162
Payments:					
Purchase of Investment Securities		(13,432)	(6,955)	(13,432)	(6,955)
Purchase of Property, Plant & Equipment		(16,703)	(19,707)	(16,607)	(19,619)
Net Cash - Investing Activities		(29,500)	(25,500)	(29,404)	(25,412)
<b>Cash Flows from Financing Activities</b>					
Receipts:					
Nil					
Payments:					
Repayment of Borrowings & Advances		(187)	(173)	(187)	(173)
Net Cash Flow - Financing Activities		(187)	(173)	(187)	(173)
Net Increase/(Decrease) for the year		(5,307)	1,400	(5,504)	1,261
plus: <b>Cash &amp; Cash Equivalents - beginning</b>		8,747	7,347	7,870	6,609
Cash & Cash Equivalents - closing	10	3,440	8,747	2,366	7,870
Additional Information:					
plus: <b>Investments on hand - end of year</b>	10	67,278	53,846	67,278	53,846
<b>Total Cash, Cash Equivalents &amp; Investments</b>		<b>70,718</b>	<b>62,593</b>	<b>69,644</b>	<b>61,716</b>

**Notes to the Financial Statements**  
for the year ended 30 June 2014

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## Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity (in this case City of Darwin) in preparing and presenting its financial statements.

### (1.a) Basis of Preparation

These general purpose financial statements for the period 1 July 2013 to 30 June 2014 have been prepared in accordance with Australian Accounting Standards. They also comply with the requirements of the Local Government Act and Regulations.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain non-current assets.

### (1.b) Basis of Consolidation

The consolidated financial statements incorporate the assets and liabilities of all entities controlled by the City of Darwin as at 30 June 2014 and the results of all controlled entities for the year then ended. The Council and its controlled entities together form the economic entity which is referred to in these financial statements as the consolidated entity.

In the process of reporting the Council as a consolidated entity, all transactions with entities controlled by the Council have been eliminated.

The controlled entity, the Darwin Entertainment Centre, is accounted for at cost.

Information on the controlled entity is included in Note (1.aa) and Note 28.

### (1.c) Constitution

The City of Darwin is a body corporate of the Northern Territory, Australia, being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act of the Northern Territory.

### (1.d) Date of Authorisation

The financial statements were authorised for issue on the date they were submitted to the Risk Management and Audit Committee for endorsement. This is also the date the Chief Executive Officer's statement is signed.

### (1.e) Currency

The Council uses the Australian dollar as its functional currency and its presentation currency.

### (1.f) Critical accounting judgements and key sources of estimation uncertainty

In the application of Council's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and ongoing assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

Judgements, estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Valuation and depreciation of Property, Plant & Equipment - Note (1.o), Note 14 and Note 15
- Impairment of Non-current Assets - Note (1.p)
- Provisions - Note (1.t) and (1.v) and Note 18
- Contingencies - Note 25.

### (1.g) Revenue

Rates, levies, grants and other revenue are recognised as revenue on receipt of funds or earlier upon unconditional entitlement to the funds.

#### Rates and levies

Where rate monies are received prior to the commencement of the rating year, the amount is disclosed as revenue received in advance. Otherwise rates are recognised at the commencement of rating period.

#### Grants and subsidies

Grants, subsidies and contributions that are non-reciprocal in nature are recognised as revenue in the year in which Council obtains control over them. An equivalent amount is placed in a reserve until the funds are expended.

Where grants are received that are reciprocal in nature, revenue is recognised as the various performance obligations under the funding agreement are fulfilled.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### Non-cash contributions

Non-cash contributions with a value in excess of the recognition thresholds as stated in Note (1.o) are recognised as revenue and as non-current assets. Non-cash contributions below the thresholds are recorded as revenue and expenses.

Physical assets contributed to Council by developers in the form of road works, stormwater and park equipment are recognised as revenue when the development becomes "on maintenance" (i.e. the Council obtains control of the assets and becomes liable for any ongoing maintenance) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution received on the date of acquisition

### Cash contributions

Developers also pay infrastructure charges for the construction of assets, such as roads and stormwater drainage. These infrastructure charges are not within the scope of AASB Interpretation 18 because there is no performance obligation associated with them. Consequently, the infrastructure charges are recognised as income when received.

### Rental income

Rental revenue from investment and other property is recognised as income on a periodic straight line basis over the lease term.

### Interest and dividends

Interest received from term deposits is accrued over the term of the investment. No dividends were received during the reporting period.

### Sales revenue

Sale of goods is recognised when the significant risks and rewards of ownership are transferred to the buyer, generally when the customer has taken undisputed delivery of the goods.

### Fees and Charges

Fees and charges are recognised upon unconditional entitlement to the funds. Generally this is upon lodgement of the relevant applications or documents, issuing of the infringement notice or when the service is provided.

### (1.h) Financial Assets and Financial Liabilities

Council recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, Council becomes a party to the contractual provisions of the instrument.

City of Darwin has categorised and measured the financial assets and financial liabilities held at balance date as follows:

#### Financial assets

- Cash and cash equivalents (Note 1.i)
- Receivables - measured at amortised cost (Note 1.k)

#### Financial liabilities

- Payables - measured at amortised cost (Note 1.s)
- Borrowings - measured at amortised cost (Note 1.u)

Financial assets and financial liabilities are presented separately from each other and offsetting has not been applied.

The fair value of financial instruments is determined as follows:

The fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amounts and are not disclosed separately.

The fair value of borrowings, as disclosed in Note 17 to the accounts, is determined by reference to published price quotations in an active market and/or by reference to pricing models and valuation techniques. It reflects the value of the debt if the Council repaid it in full at balance date. As it is the intention of the Council to hold its borrowings for their full term, no adjustment provision is made in these accounts.

The fair value of trade receivables approximates the amortised cost less any impairment.

The fair value of payables approximates the amortised cost.

City of Darwin does not recognise financial assets or financial liabilities at fair value in the Statement of Financial Position.

All other disclosures relating to the measurement and financial risk management of financial instruments are included in Note 33.

### (1.i) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, all cash and cheques receipted but not banked at the year end, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### (1.j) Investments and Other Financial Assets

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- financial assets at fair value through profit or loss,
- loans and receivables,
- held-to-maturity investments, and
- available-for-sale financial assets.

Each classification depends on the purpose/intention for which the investment was acquired & at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re-evaluates this designation at each reporting date.

#### (i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

Assets in this category are primarily classified as current assets as they are primarily held for trading and are expected to be realised within 12 months of the balance sheet date.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable.

They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

In contrast to the "Loans & Receivables" classification, these investments are generally quoted in an active market.

Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Investments must be designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Accordingly, this classification can include all types of financial assets that could otherwise be classified in one of the other investment categories.

They are generally included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date or the term to maturity from the reporting date is less than 12 months.

#### Financial Assets – Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term.

Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### General Accounting & Measurement of Financial Instruments:

#### (i) Initial Recognition

Investments are initially recognised (and measured) at fair value, plus in the case of investments not at "fair value through profit or loss", directly attributable transactions costs.

Purchases and sales of investments are recognised on trade-date - the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

#### (ii) Subsequent Measurement

**Available-for-sale financial assets** and **financial assets at fair value through profit and loss** are subsequently carried at fair value.

**Loans and receivables** and **held-to-maturity** investments are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as "**fair value through profit or loss**" category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non-monetary securities classified as "**available-for-sale**" are recognised in equity in the available-for-sale investments revaluation reserve.

When securities classified as "**available-for-sale**" are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

#### Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost, the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, excluding future credit losses that have not been incurred. The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

### (1.k) Receivables

Trade receivables are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase price / contract price. Settlement of these amounts is required within 30 days from invoice date.

The collectability of receivables is assessed periodically and if there is objective evidence that Council will not be able to collect all amounts due, the carrying amount is reduced for impairment. The loss is recognised in finance costs. The amount of the impairment is the difference between the asset's carrying amount and the present value of the estimated cash flows discounted at the effective interest rate.

All known bad debts were written-off at 30 June. Subsequent recoveries of amounts previously written off in the same period are recognised as finance costs in the Statement of Comprehensive Income. If an amount is recovered in a subsequent period it is recognised as revenue.

Because Council is empowered under the provisions of the *Local Government Act* to sell an owner's property to recover outstanding rate debts, Council does not impair any rate receivables.

Loans and advances are recognised in the same way as other receivables.

### (1.l) Inventories

Stores and raw materials are valued at the lower of cost and net realisable value and include, where applicable, direct material, direct labour and an appropriate portion of variable and fixed overheads. Costs are assigned on the basis of weighted average cost.

Inventories held for distribution are:

- goods to be supplied at no or nominal, charge, and
- goods to be used for the provision of services at no or nominal charge.

These goods are valued at cost, adjusted, when applicable, for any loss of service potential.

Land acquired by Council with the intention of reselling it (with or without further development) is classified as inventory. This land is valued at the lower of cost and net realisable value. As an inventory item, this land held for resale is treated as a current asset. Proceeds from the sale of this land will be recognised as sales revenue on the signing of a valid unconditional contract of sale. There is no such land held by Council at balance date.

### (1.m) Other Financial Assets

Other financial assets are recognised at cost.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### (1.n) Non-Current Assets held for Sale

Items of property, plant and equipment are reclassified as non-current assets as held for sale when the carrying amount of these assets will be recovered principally through a sales transaction rather than continuing use. Non-current assets classified as held for sale are available for immediate sale in their present condition and management believe the sale is highly probable. Non-current assets held for sale are measured at the lower of their carrying amount and fair value less cost to sell. On the eventual sale of these assets a gain or loss is recognised.

### (1.o) Property, Plant & Equipment

Each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Items of infrastructure, property plant and equipment with a total value of less than \$5,000, are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised.

The classes and useful lives of property, plant and equipment recognised by the Council are:

<b>Plant &amp; Equipment</b>	
- Plant & Machinery	2 to 20 years
- Other Equipment	5 to 50 years
- Computer Equipment	2 to 5 years
<b>Other Assets</b>	
- Street & Park Furniture/Equipment	5 to 50 years
- Other Structures	3 to 100 years
- Office Furniture	5 to 20 years
<b>Buildings</b>	
- Buildings : Car Park Facilities	50 years
- Buildings : Other	15 to 60 years
- Other Structures : Swimming Pools	50 to 75 years
<b>Stormwater Drainage</b>	
- Pipes & Pits	80 years
- Open Lined Drains	50 years
- Subsoil Drainage	30 years
<b>Roads &amp; Pathways</b>	
- Sealed Roads	75 years
- Kerb	80 years
- Roundabouts	50 years
- Driveways	50 years
- Pathways	30 to 50 years
<b>Other Infrastructure Assets</b>	
- Traffic Signals	35 years
- Car Parks	70 years

### Acquisition of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including freight in, architect's fees and engineering design fees and all other establishment costs.

Property, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value is the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.

### Capital and operating expenditure

Wage and materials expenditure incurred for the acquisition or construction of assets are treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity of the non-current asset is expensed as incurred, while expenditure that relates to replacement of a major component of an asset to maintain its service potential is capitalised.

### Valuation

Land and improvements, land under roads, buildings, major plant and all infrastructure assets are measured on the revaluation basis, at fair value, in accordance with AASB 116 Property, Plant & Equipment. Other plant and equipment and work in progress are measured at cost.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of property, plant and equipment assets at least once every 3 years. An exception is the valuation of land under roads which is carried out internally.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the asset revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation reserve of that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

## Note 1. Summary of Significant Accounting Policies CONTINUED

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Details of valuers and methods of valuations are disclosed in Note 14.

### Capital work in progress

The cost of property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

### Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

Depreciation methods, estimated useful lives and residual values of property, plant and equipment assets are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions. The condition assessments performed as part of the annual valuation process for assets measured at depreciated current replacement cost are used to estimate the useful lives of these assets at each reporting date. Details of the range of estimated useful lives for each class of asset are shown in Note 1.o.

### Land under roads

Initially all land under roads/road reserves is recognised at cost and subsequently at fair value.

### (1.p) Impairment of Non-Current Assets

Each non-current physical and intangible asset and group of assets is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

An impairment loss is recognised as an expense in the Statement of Comprehensive Income, unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation surplus increase.

### (1.q) Leases

Leases of plant and equipment under which the Council as lessee/lessor assumes/transfers substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are classified as finance leases. Other leases, where substantially all the risks and benefits remain with the lessor, are classified as operating leases.

### Operating leases

Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### (1.r) Non-Current Assets (or Disposal Groups) "Held for Sale" & Discontinued Operations

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either (i) their carrying amount and (ii) fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

For any assets or disposal groups classified as Non- Current Assets "held for sale", an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets classified as "held for sale" are presented separately from the other assets in the balance sheet.

A Discontinued Operation is a component of the entity that has been disposed of or is classified as "held for sale" and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the income statement.

### (1.s) Payables

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/ contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

### (1.t) Liabilities - Employee Benefits

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date.

#### Annual Leave and Long Service Leave

Where employees have an unconditional entitlement the liability is treated as a current liability. Otherwise the liability is treated as non-current and reliable estimates of probabilities of it becoming unconditional are applied.

They are measured at the amounts expected to be paid when the liabilities are settled, including related on-costs. Employee benefits expected to be settled later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Non-current amounts are calculated on projected future wage and salary levels and related employee on-costs, and are discounted to present values.

The interest rates attaching to Commonwealth Government guaranteed securities at the reporting dates are used to discount the estimated future cash outflows to their present value.

#### Salaries and wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 16 as a payable.

#### Sick leave

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

#### Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 26.

### (1.u) Borrowings and Borrowing Costs

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

### (1.v) Provisions

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

## Note 1. Summary of Significant Accounting Policies CONTINUED

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

### (1.w) Asset Revaluation Reserve

The asset revaluation surplus comprises adjustments relating to changes in value of property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation reserve.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation reserve in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount reported in the asset revaluation reserve in respect of that asset is retained in the asset revaluation reserve and not transferred to retained surplus.

### (1.x) Retained Surplus

This represents the amount of Council's net funds not set aside in reserves to meet specific future needs.

### (1.y) Reserves

#### Restricted Reserves

Restricted reserves are identified under legislation and/ or other legal agreements. The use of these reserves must comply with legal requirements.

#### Car Parking Shortfall – Developer Contributions

These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plan.

#### Car Parking Shortfall – Rate Levy Income

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

#### Developer Contributions

These reserves hold contributions from developers to be used to fund future road and stormwater drainage construction.

#### Special Purpose Unexpended Grants

This reserve holds unspent grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

#### Darwin Entertainment Centre Air Conditioning Replacement

This reserve holds funds to be used for the future replacement or upgrade of the air conditioning system.

#### Market Site Development

This reserve holds lease income from Mindil, Nightcliff and Parap markets to provide for future upgrades of market sites.

#### Waste Management

This reserve holds funds to be used for the future development and rehabilitation of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

#### All Other Reserves

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not required under legislation and if required, can be utilised by the Council for other purposes.

#### Asset Replacement & Refurbishment

This reserve holds funds to be used for the future rehabilitation of major assets.

#### Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

#### Coastal Foreshore Management

This reserve holds funds to be used for projects relating to coastal foreshore management.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### Darwin General Cemetery

This reserve holds funds to be used for projects relating to the cemetery.

### Darwin Entertainment Centre Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the centre.

### Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

### Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

### Environmental

This reserve has been created for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

### Nightcliff Community Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

### Off & On Street Parking

This reserve holds funds from on and off street car parking operations to provide for future development of car parking.

### Plant & Vehicle Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles. This balance is based on estimated amount required identified in the ten year plant replacement program.

### Public Art

This reserve holds funds to provide for future public art projects.

### Purchase of Land

This reserve holds funds to fund planned projects.

### Sale of Land

This reserve holds funds from the sale of road reserve and will be used to fund planned projects.

### Watering

This reserve holds funds to provide for future costs associated with irrigating Council's parks and gardens and water efficiency projects.

### (1.g) Carbon Pricing

A provision for carbon tax relating to Council's land fill/waste services is recognised at the 30 June 2014. The provision was calculated by estimating council's future liability arising from that waste, and converting the expected cash outflows to present value using government guaranteed securities rates with similar terms.

The estimate of council's future liability was determined by the quantity and types of refuse received, estimated future CO2e type gas emissions, estimates of likely timing of such emissions, the potential offsets by collection of emitted gases and other methods and future CO2e permit prices.

### (1.aa) Subsidiaries

Subsidiaries are entities controlled by City of Darwin. Control exists when the City of Darwin has the power, directly or indirectly, to solely govern the financial and operating policies of an entity to obtain benefits from its activities. The balances and effects of transactions between entities are eliminated in preparing the consolidated financial statements. Non-controlling interests in the results and equity of controlled interests are shown separately in the consolidated income statements and balance sheets respectively. Where control of an entity commences or ceases during a financial year, the profits or losses are included in the consolidated income statements from the date control commenced to the date control ceased. Investments in controlled entities are carried in the financial statements at the lower of cost and recoverable amount.

### (1.ab) Rounding and Comparatives

Amounts included in the financial statements have been rounded to the nearest \$1,000 unless otherwise indicated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

### (1.ac) Trust funds held for outside parties

Funds held in the trust account on behalf of outside parties include those funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies (e.g. wages) paid into the trust account by the Council. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements.

The monies are disclosed in the notes to the financial statements for information purposes only in Note 29.

## Note 1. Summary of Significant Accounting Policies CONTINUED

### (1.ad) Taxation

Income of local authorities and public authorities is exempt from Commonwealth taxation except for Fringe Benefits Tax and Goods and Services Tax ('GST'). The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

### (1.ae) Adoption of New and Revised Accounting Standards

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies. However the Application of AASB 13 Fair Value Measurement and AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13 for the first time this year has resulted in greater disclosures.

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective for 30 June 2014 year end. The Council has elected not to early adopt any of these standards and interpretations.

### Effective 1 January 2014:

- AASB 2012-3 Amendments to Australian Accounting Standards – Offsetting Financial Assets and Financial Liabilities
- AASB 2013-4 Amendments to Australian Accounting Standards – Novation of Derivatives and Continuation of Hedge Accounting [AASB 139]
- AASB 2013-3 Amendments to AASB 136 – Recoverable Amount Disclosures for Non- Financial Assets
- AASB 2013-4 Amendments to Australian Accounting Standards – Novation of Derivatives and Continuation of Hedge Accounting [AASB 139]
- AASB 2013-5 Amendments to Australian Accounting Standards – Investment Entities [AASB 1, AASB 3, AASB 7, AASB 10, AASB 12, AASB 107, AASB 112, AASB 124, AASB 127, AASB 132, AASB 134 & AASB 139]
- AASB 2013-7 Amendments to AASB 1038 arising from AASB 10 in relation to consolidation and interests of policyholders [AASB 1038]
- Interpretation 21 Levies

### Effective 1 July 2014:

- AASB 1055 Budgetary Reporting

### Effective 1 January 2018:

- AASB 9 Financial Instruments (December 2009)

Notes to the Financial Statements  
for the year ended 30 June 2014

## Note 3. Revenue Analysis

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>(a). Rates, Levies and Charges</b>				
Residential Rates	40,802	38,122	40,802	38,122
Business Rates	10,815	10,159	10,815	10,159
Domestic Waste Management	6,706	6,372	6,706	6,372
Parking - Special Rates	970	990	970	990
<b>TOTAL RATES, LEVIES &amp; CHARGES</b>	<b>59,293</b>	<b>55,643</b>	<b>59,293</b>	<b>55,643</b>
<b>(b). Fees &amp; Charges</b>				
Planning & Building Regulation	2	200	2	200
Animal Registration Fees & Fines	428	603	428	603
Fines & Penalties - Other	183	125	183	125
Licence & Permit Fees	708	650	708	650
Parking Fees	4,756	4,387	4,756	4,387
Parking Fines	2,470	1,328	2,470	1,328
Cemeteries	85	53	85	53
Darwin Entertainment Centre	1,852	1,458	-	-
Private Works	66	157	66	157
Sundry Sales	149	110	143	106
Swimming Pool Fees	611	598	611	598
Waste Disposal Tipping Fees	11,373	9,971	11,373	9,971
Other Fees & Charges	132	125	132	125
<b>TOTAL FEES &amp; CHARGES</b>	<b>22,815</b>	<b>19,765</b>	<b>20,957</b>	<b>18,303</b>
<b>(c). Rental Income</b>				
Property Rental	1,581	1,384	1,213	1,143
<b>TOTAL RENTAL INCOME</b>	<b>1,581</b>	<b>1,384</b>	<b>1,213</b>	<b>1,143</b>
<b>(d). Interest &amp; Investment Revenue</b>				
Interest on Investments	2,678	2,756	2,640	2,739
Interest from Overdue Rates and Charges	281	301	281	301
<b>TOTAL INTEREST &amp; INVESTMENT REVENUE</b>	<b>2,959</b>	<b>3,057</b>	<b>2,921</b>	<b>3,040</b>
<b>(e). Other Income</b>				
Insurance & Other Recoupments	146	119	146	119
Legal Fees Recovery-Rates & Charges	248	234	248	234
Sundry	508	492	508	492
<b>TOTAL OTHER INCOME</b>	<b>902</b>	<b>845</b>	<b>902</b>	<b>845</b>

## Note 4. Grants, Subsidies, Contributions and Donations

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>(a) Recurrent</b>				
General Purpose Grants	1,675	5,322	1,675	5,322
Environmental Protection	3	4	3	4
Library	1,495	1,632	1,495	1,632
Recreation & Culture	136	150	136	150
Mosquito Control	142	144	142	144
Darwin Entertainment Centre	695	623	580	580
NDRRA (National Disaster Recovery)	215	-	215	-
Planning	447	175	447	175
Other	194	336	194	336
<b>TOTAL RECURRENT GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</b>	<b>5,002</b>	<b>8,386</b>	<b>4,887</b>	<b>8,343</b>
<b>(i) Recurrent Funding Source</b>				
Northern Territory Government Grant Funding	4,508	7,890	4,436	7,890
Commonwealth Government Grant Funding	482	489	442	449
Other Source Grant Funding	12	7	9	4
	<b>5,002</b>	<b>8,386</b>	<b>4,887</b>	<b>8,343</b>

## Note 4. Grants, Subsidies, Contributions and Donations CONTINUED

	Consolidated		Council	
\$ '000	2014	2013	2014	2013
<b>(b) Capital</b>				
Community Centres	-	43	-	43
Developer Contributions - Other	5,105	2,757	5,105	2,757
Developer Contributions - CarParking Shortfall	2	1,205	2	1,205
Developer Contributions - Stormwater	109	8	109	8
Heritage & Cultural	20	-	20	-
Transport (Other Roads & Bridges Funding)	217	3,213	217	3,213
Mosquito Control	77	75	77	75
Developer Contributed Assets - Infrastructure	127	-	127	-
Developer Contributed Assets - Land	5,025	-	5,025	-
Recreation Facilities & Infrastructure	272	60	272	60
<b>TOTAL CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS &amp; DONATIONS</b>	<b>10,954</b>	<b>7,361</b>	<b>10,954</b>	<b>7,361</b>
<b>(ii) Capital Funding Source</b>				
Northern Territory Government Grant Funding	5,581	3,331	5,581	3,331
Commonwealth Government Grant Funding	105	2,311	105	2,311
Other Source Grant Funding	5,268	1,719	5,268	1,719
	<b>10,954</b>	<b>7,361</b>	<b>10,954</b>	<b>7,361</b>
<b>Conditions over Contributions</b>				
Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:				
Developer Contributions for Infrastructure	1,666	2,881	1,666	2,881
Specific Purpose Unexpended Grants	408	3,266	408	3,266
	<b>2,074</b>	<b>6,147</b>	<b>2,074</b>	<b>6,147</b>
Contributions recognised as income during a previous reporting period that have been spent in the current reporting period:				
Developer Contributions Expended on Infrastructure	2,366	443	2,366	443
Specific Purpose Grants	635	1,201	635	1,201
	<b>3,001</b>	<b>1,644</b>	<b>3,001</b>	<b>1,644</b>

## Note 5. Capital Income

		Consolidated		Council	
\$ '000	Notes	2014	2013	2014	2013
<b>(a) Gain/(Loss) on disposal of non-current assets</b>					
Proceeds from the Disposal of PP&E		421	963	421	963
Less: Book Value of PP&E Disposed	14	(1,107)	(1,083)	(1,041)	(1,083)
		(686)	(120)	(620)	(120)
Proceeds from Disposal of Land		-	200	-	200
Less: Book Value of Land Disposed	14	-	-	-	-
		-	200	-	200
<b>(b) Assets Held for Sale</b>					
Proceeds from the Disposal		214	25	214	25
Less: Book Value of Assets Disposed		(215)	(26)	(215)	(26)
	13	(1)	(1)	(1)	(1)
<b>TOTAL GAIN/(LOSS) DISPOSAL OF ASSETS</b>		<b>(687)</b>	<b>79</b>	<b>(621)</b>	<b>79</b>

## Note 6. Employee Benefits

		Consolidated		Council	
\$ '000	Notes	2014	2013	2014	2013
Wages and Salaries		25,196	24,292	23,963	23,001
Superannuation	26	2,388	2,195	2,296	2,098
Workers Compensation Insurance		523	388	508	361
Fringe Benefits Tax (FBT)		217	191	217	191
		<b>28,324</b>	<b>27,066</b>	<b>26,984</b>	<b>25,651</b>
Other Employee Related Expenses		75	115	47	61
		<b>28,399</b>	<b>27,181</b>	<b>27,031</b>	<b>25,712</b>
Less: Capitalised Employee Expenses		(282)	(319)	(282)	(319)
<b>TOTAL EMPLOYEE BENEFITS</b>		<b>28,117</b>	<b>26,862</b>	<b>26,749</b>	<b>25,393</b>
<b>Total Employees at year end:</b>					
Administration Staff		187	198	187	198
Depot and Outdoors Staff		108	112	108	112
Darwin Entertainment Centre		16	15	-	-
<b>Total full time equivalent employees</b>		<b>311</b>	<b>325</b>	<b>295</b>	<b>310</b>
<b>Total Elected members</b>		<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>

## Note 7. Materials and Services

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
Advertising and Marketing	368	324	300	324
Audit Services - Financial Statements	89	89	73	74
Audit Services - Other	82	120	82	120
Bad & Doubtful Debts	492	538	497	528
Bank Charges	301	269	293	256
Carbon Tax	3,745	3,392	3,745	3,392
Contractor & Consultancy Costs	21,506	19,219	21,506	19,219
Councillor Expenses - Elected Members' Allowances	622	606	622	606
Darwin Entertainment Centre	-	-	1,160	1,160
Donations, Contributions & Assistance	484	655	484	655
Fuel & Registration	705	584	705	584
Insurance	862	860	786	860
Legal Expenses	439	493	428	493
Postage	91	83	87	83
Power	2,759	2,386	2,531	2,386
Printing & Stationery	477	483	471	483
Professional Services	2,178	1,268	2,178	1,268
Raw Materials & Consumables	8,184	7,628	8,184	7,628
Operating Leases - Rentals	79	114	79	114
Subscriptions and Registrations	207	132	202	132
Telephone & Communications	670	677	648	677
Travel & Training	332	478	306	462
Water & Effluent	2,658	3,138	2,658	3,138
Other Materials & Services	1,550	1,546	190	196
<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>48,880</b>	<b>45,082</b>	<b>48,215</b>	<b>44,838</b>

## Note 8. Finance Costs

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
Interest on Loans	268	279	268	279
<b>TOTAL FINANCE COSTS</b>	<b>268</b>	<b>279</b>	<b>268</b>	<b>279</b>

## Note 9. Depreciation and Amortisation

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
Depreciation of Non Current Assets					
Buildings		2,314	2,001	2,314	2,001
Plant and Equipment		1,714	1,156	1,657	1,098
Roads & Pathways		6,690	6,282	6,690	6,282
Stormwater Drainage		3,943	3,926	3,943	3,926
Other Infrastructure Assets		216	211	216	211
Other		1,648	1,178	1,626	1,166
TOTAL DEPRECIATION & AMORTISATION	14	16,525	14,754	16,446	14,684

## Note 10. Cash, Cash Equivalents and Investments

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Cash &amp; Cash Equivalents</b>					
Cash at Bank and on Hand		3,440	4,704	2,366	3,827
Cash Equivalent Assets <sup>1</sup>					
- Short Term Deposits		-	4,043	-	4,043
Total Cash & Cash Equivalents		3,440	8,747	2,366	7,870
<b>Investment Securities - Current</b>					
Term Deposits		67,278	53,846	67,278	53,846
Total Current Investment Securities		67,278	53,846	67,278	53,846
<b>TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS</b>		<b>70,718</b>	<b>62,593</b>	<b>69,644</b>	<b>61,716</b>

<sup>1</sup> Those Investments where time to maturity (from date of purchase) is < 3 mths.

## Note 10. Cash, Cash Equivalents and Investments CONTINUED

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Restricted Cash, Cash Equivalents &amp; Investments</b>					
Council's Cash and Cash Equivalents are subject to a number of Internal and External Restrictions that limit amounts available for discretionary future use. These include:					
Imposed expenditure Restrictions at the reporting date relate to the following cash assets:					
Unspent Government Grants & Subsidies					
		1,200	3,266	1,200	3,266
Unspent Developer Contributions					
		10,903	11,572	10,903	11,572
Other Cash Backed Reserves					
		37,012	31,002	37,077	30,829
<b>Total Unspent Restricted Cash</b>		<b>49,115</b>	<b>45,840</b>	<b>49,180</b>	<b>45,667</b>
Cash at bank is held in the Commonwealth Bank in normal business cheque accounts. The bank currently has a short term credit rating of A1+ and long term rating of AA (Standard & Poor's).					
<b>Cash, Cash Equivalents &amp; Investments were classified at year end in accordance with AASB 139 as follows:</b>					
<b>Cash &amp; Cash Equivalents</b>					
a. "Cash & Cash Equivalents"		3,440	8,747	2,366	7,870
<b>Investments</b>					
b. "Held to Maturity" Investments	10(i)	67,278	53,846	67,278	53,846
		67,278	53,846	67,278	53,846
<b>Note 10(i)</b>					
<b>Reconciliation of Investments classified as "Held to Maturity"</b>					
Balance at the Beginning of the Year					
		53,846	46,891	53,846	46,891
Additions					
		13,432	6,955	13,432	6,955
<b>Balance at End of Year</b>		<b>67,278</b>	<b>53,846</b>	<b>67,278</b>	<b>53,846</b>
Comprising:					
- Term Deposits					
		67,278	53,846	67,278	53,846
<b>Total</b>		<b>67,278</b>	<b>53,846</b>	<b>67,278</b>	<b>53,846</b>

## Note 11. Trade and Other Receivables

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current</b>				
Rateable Revenue and Charges	1,177	1,235	1,177	1,235
Interest & Extra Charges	335	345	335	345
User Charges & Fees	4,898	4,213	4,898	4,213
GST Recoverable	586	322	586	322
Interest on Investments	792	811	792	811
Govt. Grants, Subsidies, Contributions & Donations	43	-	43	-
Prepayments	285	411	269	362
Other	33	35	-	-
<b>Total</b>	<b>8,149</b>	<b>7,372</b>	<b>8,100</b>	<b>7,288</b>
less: Provision for Impairment				
Rateable Revenue and Charges	(198)	(167)	(198)	(167)
User Charges & Fees	(715)	(708)	(715)	(708)
<b>Total Provision for Impairment - Receivables</b>	<b>(913)</b>	<b>(875)</b>	<b>(913)</b>	<b>(875)</b>
<b>TOTAL CURRENT TRADE AND OTHER RECEIVABLES</b>	<b>7,236</b>	<b>6,497</b>	<b>7,187</b>	<b>6,413</b>

Interest is charged on outstanding rates at a rate of 18% per annum. No interest is charged on other debtors. There is no concentration of credit risk for rates and charges, fees and other debtors receivable.

## Note 12. Inventories

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current Inventories</b>				
<b>Inventories held for distribution</b>				
Stores & Materials	164	175	121	127
<b>TOTAL CURRENT INVENTORIES</b>	<b>164</b>	<b>175</b>	<b>121</b>	<b>127</b>

## Note 13. Assets Held for Sale

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
(i) Non Current Assets & Disposal Group Assets					
Current					
Assets Held for Sale					
Plant - Trade Ins		340	215	340	215
Total Non Current Assets "Held for Sale" - Classified as Current		340	215	340	215
(ii) Reconciliation of Non Current Assets "Held for Sale" & Disposal Groups - i.e. Discontinued Operations					
Assets "Held for Sale"					
Opening Balance		215	1,583	215	1,583
less: Carrying Value of Assets/Operations Sold	5b	(215)	-	(215)	-
Balance still unsold after 12 months:		-	1,583	-	1,583
less: Assets no longer classified as "Held for Sale"		-	(1,583)	-	(1,583)
plus New Transfer in:					
Assets "Held for Sale" from PP&E	14	340	215	340	215
Closing Balance of "Held for Sale" Non-Current Assets & Operations		340	215	340	215

## Note 14. Property, Plant & Equipment

Consolidated - 30 June 2014	as at 30/6/2013				Asset Movements during the Reporting Period				as at 30/6/2014					
	At Cost	At Fair Value	Accum. Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Adjustments & Transfers	Tfrs from/ (to) Held for Sale category (Note 13)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accum. Deprec.	Carrying Value
\$'000														
Capital Work in Progress	2,742	-	-	2,742	9,022	-	-	-	(Note 13)	-	11,764	-	-	11,764
Land and Improvements	-	386,364	-	386,364	5,025	-	-	-	-	-	5,025	386,364	-	391,389
Buildings	-	88,188	21,877	66,311	425	-	(2,314)	-	-	-	425	88,188	24,191	64,422
Plant and Equipment	17,416	-	8,465	8,951	2,282	(596)	(1,714)	-	(340)	-	18,762	-	10,179	8,583
Roads & Pathways	8,613	405,585	186,314	227,884	2,876	-	(6,690)	-	-	175,106	-	521,112	121,936	399,176
Stormwater Drainage	775	308,614	145,421	163,968	140	-	(3,943)	-	-	8,659	-	320,821	151,997	168,824
Other Infrastructure Assets	149	13,725	3,076	10,798	10	-	(216)	-	-	8,634	-	28,638	9,412	19,226
Land Under Roads	51,497	-	-	51,497	-	-	-	-	-	-	51,497	-	-	51,497
Other	40,107	-	10,551	29,556	2,074	(510)	(1,648)	-	-	-	41,671	-	12,199	29,472
Total Council Property, Plant & Equipment	121,299	1,202,476	375,704	948,071	21,854	(1,106)	(16,525)	-	(340)	192,399	129,144	1,345,123	329,914	1,144,353

Consolidated - 30 June 2013	as at 30/6/2012				Asset Movements during the Reporting Period				as at 30/6/2013					
	At Cost	At Fair Value	Accum. Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Adjustments & Transfers	Tfrs from/ (to) Held for Sale category (Note 13)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accum. Deprec.	Carrying Value
\$'000														
Capital Work in Progress	1,047	-	-	1,047	1,695	-	-	-	(Note 13)	-	2,742	-	-	2,742
Land and Improvements	-	304,469	-	304,469	-	-	-	(7,996)	1,386	88,504	-	386,364	-	386,364
Buildings	1,135	56,908	3,940	54,103	364	-	(2,001)	7,996	167	5,682	-	88,188	21,877	66,311
Plant and Equipment	15,663	-	8,012	7,651	3,752	(1,109)	(1,156)	-	(185)	-	17,416	-	8,465	8,951
Roads & Pathways	2,741	405,585	180,031	228,295	5,872	-	(6,282)	-	-	-	8,613	405,585	186,314	227,884
Stormwater Drainage	183	308,614	141,496	167,301	593	-	(3,926)	-	-	-	775	308,614	145,421	163,968
Other Infrastructure Assets	-	13,725	2,865	10,860	150	-	(211)	-	-	-	149	13,725	3,076	10,798
Land Under Roads	-	-	-	-	-	-	-	51,497	-	-	51,497	-	-	51,497
Other	32,808	-	9,420	23,388	7,310	-	(1,178)	-	-	36	40,107	-	10,551	29,556
Total Council Property, Plant & Equipment	53,577	1,089,301	345,764	797,114	19,736	(1,109)	(14,754)	51,497	1,368	94,222	121,299	1,202,476	375,704	948,071

## Note 14. Property, Plant & Equipment

Council - 30 June 2014	as at 30/6/2013					Asset Movements during the Reporting Period					as at 30/6/2014		
	At Cost	At Fair Value	Accum. Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Adjustments & Transfers	Tfirs from/ (to) Held for Sale category (Note 13)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accum. Deprec.
Capital Work in Progress	2,742	-	-	2,742	9,022	-	-	-	-	-	11,764	-	-
Land and Improvements	-	386,364	-	386,364	5,025	-	-	-	-	-	5,025	386,364	-
Buildings	-	88,188	21,877	66,311	425	-	(2,314)	-	-	-	425	88,188	24,191
Plant and Equipment	16,715	-	7,889	8,826	2,235	(550)	(1,657)	-	(340)	-	18,060	-	9,546
Roads & Pathways	8,613	405,585	186,314	227,884	2,876	-	(6,690)	-	-	175,106	-	521,112	121,936
Stormwater Drainage	775	308,614	145,421	163,968	140	-	(3,943)	-	-	8,659	-	320,821	151,997
Other Infrastructure Assets	149	13,725	3,076	10,798	10	-	(216)	-	-	8,634	-	28,638	9,412
Land Under Roads	51,497	-	-	51,497	-	-	-	-	-	-	51,497	-	-
Other	40,049	-	10,539	29,510	2,025	(490)	(1,626)	-	-	-	41,584	-	12,165
<b>Total Council Property, Plant &amp; Equipment</b>	<b>120,540</b>	<b>1,202,476</b>	<b>375,116</b>	<b>947,900</b>	<b>21,758</b>	<b>(1,040)</b>	<b>(16,446)</b>	<b>-</b>	<b>(340)</b>	<b>192,399</b>	<b>128,355</b>	<b>1,345,123</b>	<b>329,247</b>

Council - 30 June 2013	as at 30/6/2012					Asset Movements during the Reporting Period					as at 30/6/2013		
	At Cost	At Fair Value	Accum. Deprec.	Carrying Value	Asset Additions - New	WDV of Asset Disposals (Note 5)	Depreciation Expense (Note 9)	Adjustments & Transfers	Tfirs from/ (to) Held for Sale category (Note 13)	Revaluation Increments to Equity (ARR)	At Cost	At Fair Value	Accum. Deprec.
Capital Work in Progress	1,047	-	-	1,047	1,695	-	-	-	-	-	2,742	-	-
Land and Improvements	-	304,469	-	304,469	-	-	-	(7,996)	1,386	88,504	-	386,364	-
Buildings	1,135	56,908	3,940	54,103	364	-	(2,001)	7,996	167	5,682	-	88,188	21,877
Plant and Equipment	15,005	-	7,494	7,511	3,709	(1,109)	(1,098)	-	(185)	-	16,715	-	7,889
Roads & Pathways	2,741	405,585	180,031	228,295	5,872	-	(6,282)	-	-	-	8,613	405,585	186,314
Stormwater Drainage	183	308,614	141,496	167,301	593	-	(3,926)	-	-	-	775	308,614	145,421
Other Infrastructure Assets	-	13,725	2,865	10,860	150	-	(211)	-	-	-	149	13,725	3,076
Land Under Roads	-	-	-	-	-	-	-	51,497	-	36	51,497	-	-
Other	32,737	-	9,364	23,373	7,267	-	(1,166)	-	-	-	40,049	-	10,539
<b>Total Council Property, Plant &amp; Equipment</b>	<b>52,848</b>	<b>1,089,301</b>	<b>345,190</b>	<b>796,959</b>	<b>19,650</b>	<b>(1,109)</b>	<b>(14,684)</b>	<b>51,497</b>	<b>1,368</b>	<b>94,222</b>	<b>120,540</b>	<b>1,202,476</b>	<b>375,116</b>

## Note 14. Property, Plant & Equipment CONTINUED

### Valuations - defined by reference to: Capital Work in Progress

Capital Work in Progress is measure at original cost.

### Land, Land Improvements and Buildings

The City of Darwin Land & Building Assets (excluding land under roads/road reserves) were independently valued as at 30 June 2013 by Certified Practising Valuers (AAPI), representing Integrated Valuation Services. The basis of the valuations and critical assumptions adopted include:

The valuation of the land assets was based on the current market value of the land were it to be acquired on the open market for the current use, giving consideration to the existing zoning. This involved the analysis of all known relevant land sales, including englobo land sales, and extrapolating those derived values throughout the City of Darwin, making appropriate adjustments for increased values due to size, zoning, location and amenity. During this process every effort was made to ensure the relativities of the rates per square metre adopted between the different uses and locations were sound.

The valuation of the buildings assets were based upon two methodologies, being the Depreciated Replacement Cost model and the Active Liquid Market model. The only four building assets deemed to have an active liquid market was the administration building, Westlane Carpark, Chinatown Carpark and Time Out Gym. The valuation of these buildings was based on an income approach whereby fair market rental was capitalised at an appropriate rate of return determined through market sales evidence. All the other building assets were deemed to be assets of a community service nature, as there is no active liquid market for them. The valuation methodology adopted in this case was depreciated replacement cost. The replacement costs adopted were fully supported by information contained within the Rawlinson's Construction Handbook 2013. The depreciation rates adopted have regard to the age of the building, refurbishment history and the general appearance at the date of inspection.

The revaluation conducted at 30 June 2013 resulted in a valuation increment in land of \$88.5M and buildings of \$5.7M.

### Plant and Equipment

Plant and equipment is measured at original cost less accumulated depreciation.

### Infrastructure

The City of Darwin Infrastructure Assets were independently valued as at 30 June 2014 by APV Valuers & Asset Management.

All road network and stormwater assets were valued using level 3 valuation inputs using the cost approach.

The approach estimated the replacement costs for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. While the unit rates based on the square metres or similar capacity could be supported from market evidence (level 2) other inputs (such as estimates of residual value, pattern of consumption and asset condition) required extensive professional judgement and impacted significantly on the final determination of fair value. Therefore these assets were classified as having been valued using level 3 valuation inputs.

The observable market evidence used to support the unit rates included evidence from actual construction contracts, comparison to rates adopted by reference councils and against industry construction cost guides.

During the year there were a number of new projects completed where the actual cost was recorded and the impact of depreciation at year end was negligible. While these could be classified as valued at level 2 given the low proportion of the total portfolio that these represented and the likelihood that in future valuations they would most likely be valued at level 3 the policy adopted is that all road network infrastructure assets are deemed to be valued at level 3.

**The main level 3 inputs used are derived and evaluated as follows:**

**Asset Condition** – The nature of road network infrastructure is that there are a very large number of assets which comprise the network and as a result it is not physically possible to inspect every asset for the purposes of completing a valuation. As a consequence reliance is placed on the accuracy of data held in the asset management system and its associated internal controls. This includes regular planned inspections and updates to the system following maintenance activities and renewal treatments. Likewise, especially for storm water network infrastructure, a large portion of the portfolio is located underground and may only be inspected on an irregular basis.

## Note 14. Property, Plant & Equipment CONTINUED

### Infrastructure CONTINUED

To provide assurance over the accuracy of this information and taking into account the cost-benefit of undertaking physical inspections the valuation relies upon a sampling approach (APV conducted a 10% sample of each asset type) where the data held in the system is verified by a physical inspection. While the sampling approach, combined with internal controls associated with the asset management system, provides a high level of comfort over the condition data held in the asset management system it does not provide a guarantee that all the data is correct and the condition as recorded is valid as at the date of valuation.

**Relationship between asset consumption rating scale and the level of consumed service potential** – Under the cost approach the estimated cost to replace the asset is calculated and then adjusted to take account of an accumulated depreciation. In order to achieve this, the Valuer determines an asset consumption rating scale for each asset type based on the inter-relationship between a range of factors. These factors and their relationship to the fair value require professional judgment and include asset condition, legal and commercial obsolescence and the determination of key depreciation related

assumptions such as residual value, useful life and pattern of consumption of the future economic benefit. The consumption rating scales were based initially on the past experience of the valuation firm and industry guides and were then updated to take into account the experience and understanding of Council's own engineers, asset management and finance staff. The results of the valuation were further evaluated by confirmation against Council's own understanding of the assets and the level of remaining service potential.

**The revaluation resulted in an increment in Roads & Pathways of \$175M, Stormwater Drainage of \$8.6M and Other Infrastructure Assets of \$8.6M.**

### Land Under Roads

Fair value is assessed internally (using level 3 inputs) based on guidelines published by State Governments within Australia and the average market value of land within the municipality. The average market value is adjusted to recognise the engloba nature of land under roads and allowance for access & carriage way rights. Council considers that a reduction of 95% of the average market value is appropriate to reflect fair value. The fair value of land under roads recognised by City of Darwin at 30 June 2014 is \$51.5M.

## Note 15. Fair Value Measurements

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

**Level 1:** Quoted prices (unadjusted) in active markets for identical assets or liabilities,

**Level 2:** Inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly or indirectly,

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured & recognised at fair values:

2014 \$'000	Date of latest valuation	Fair Value Measurement using:			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Property, Plant & Equipment					
Land & Improvements	30/06/13	-	391,389	-	391,389
Buildings	30/06/13	-	16,133	48,289	64,422
Roads & Pathways	30/06/14	-	-	399,176	399,176
Stormwater Drainage	30/06/14	-	-	168,824	168,824
Other Infrastructure Assets	30/06/14	-	-	19,226	19,226
Land Under Roads	01/07/12	-	-	51,497	51,497
Total Property, Plant & Equipment		-	407,522	687,012	1,094,534

### (2) Transfers between Level 1 & Level 2 Fair Value Hierarchies

During the year, there were no transfers between Level 1 and Level 2 Fair Value hierarchies for recurring fair value measurements.

## Note 15. Fair Value Measurements CONTINUED

### (3) Fair value measurements using significant unobservable inputs (Level 3)

The following tables present the changes in Level 3 Fair Value Asset Classes.

\$'000	Land Under Roads	Buildings	Roads & Pathways	Stormwater Drainage	Other Infrastructure Assets	Total
<b>Opening Balance</b>	<b>51,497</b>	<b>49,426</b>	<b>227,884</b>	<b>163,968</b>	<b>10,798</b>	<b>503,573</b>
Purchases	-	358	2,876	140	10	3,384
Disposals (WDV)	-	-	-	-	-	-
Depreciation & Impairment	-	(1,495)	(6,690)	(3,943)	(216)	(12,344)
Fair Value Gains - Other Comprehensive Income	-	-	175,106	8,659	8,634	192,399
<b>Closing Balance</b>	<b>51,497</b>	<b>48,289</b>	<b>399,176</b>	<b>168,824</b>	<b>19,226</b>	<b>687,012</b>

### (4) Valuation Techniques and Inputs Used to Measure Level 2 Fair Values

Asset	Fair Value as at 30 June 14 \$'000	Valuation Technique/s	Inputs Used
Land and Improvements	391,389	Market approach	Sale price of comparable land using recent observable market data for similar properties
Buildings	16,133	Income approach	Fair market rental was capitalised at an appropriate rate of return determined through market sales evidence.

## Note 15. Fair Value Measurements CONTINUED

### (5) Valuation Techniques and Inputs Used to Measure Level 3 Fair Values

Asset	Valuation Technique/s	Inputs used	Sensitivity to Unobservable Inputs		Amount of Potential Impact \$'000	
			Lower	Upper	Lower	Upper
Buildings	Cost Approach	Internal data on the past construction cost.	N/A	N/A	N/A	N/A
		Recent construction costs and industry benchmarks.				
		Details provided from an industry construction.				
		Guide (e.g. Rawlinson's Construction Cost Guide).				
Roads & Pathways	Cost Approach	Valuers in-house cost databases.				
		Unit rates supported by market evidence.	-4%	4%	-\$23,489	\$23,489
		Square metres or other capacity of the asset.				
Other Infrastructure Assets		Assessed; condition of the assets, residual value and pattern of consumption				
Land Under Roads	Cost Approach	Estimated average market valuations for rating purposes with adjustments for the englobo nature of roads and access & carriage way rights.	N/A	N/A	N/A	N/A
		Internal GIS data on road reserve area.				

### Level 3 Fair Value Measurements – Sensitivity of Inputs

The significant unobservable inputs used in the fair value measurement of the entities assets (roads & pathways, stormwater drainage and other infrastructure assets) were the condition of assets and the relationship between asset consumption rating scale and the level of consumed service potential.

Significant increase or decrease in any of those inputs in isolation would result in a significantly higher or lower fair value measurements.

Refer to note 14 for additional information on valuation processes.

## Note 16. Trade and Other Payables

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current</b>				
Creditors and Accruals	7,872	7,617	7,595	7,292
Accrued Interest Expense	30	31	30	31
Accrued Salaries & Wages	206	559	125	528
Security Bonds, Deposits & Retentions	118	54	118	54
Payments Received in Advance	2,576	2,006	2,492	1,916
Other	232	339	26	60
<b>TOTAL CURRENT TRADE &amp; OTHER PAYABLES</b>	<b>11,034</b>	<b>10,606</b>	<b>10,386</b>	<b>9,881</b>

## Note 17. Borrowings

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current</b>				
Loans - Secured	199	187	199	187
<b>TOTAL CURRENT BORROWINGS</b>	<b>199</b>	<b>187</b>	<b>199</b>	<b>187</b>
<b>Non-current</b>				
Loans - Secured	3,724	3,923	3,724	3,923
<b>TOTAL NON-CURRENT BORROWINGS</b>	<b>3,724</b>	<b>3,923</b>	<b>3,724</b>	<b>3,923</b>
<b>Reconciliation of Loan Movements for the year</b>				
<b>Loans - Secured</b>				
Opening Balance at Beginning of Financial Year	4,110	4,283	4,110	4,283
Principal Repayments	(187)	(173)	(187)	(173)
<b>Book value at end of financial year</b>	<b>3,923</b>	<b>4,110</b>	<b>3,923</b>	<b>4,110</b>

## Note 17. Borrowings CONTINUED

### Loan Disclosures

No assets have been pledged as security by the Council for any liabilities, however, all loans are secured over the General Rating Income of Council.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period.

Expected final repayment date is 18 May 2027.

There have been no defaults or breaches of the loan agreement during the period. Principal and interest repayments are made semi annually in arrears.

An overdraft facility with Commonwealth Bank is approved with a limit of \$500,000.

The facility remained fully undrawn at 30 June 2014 and is available for use in the next reporting period.

## Note 18. Provisions

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current</b>				
Annual Leave	3,566	3,820	3,493	3,751
Long Service Leave	2,859	2,536	2,849	2,507
Other Entitlements	3	44	3	44
<b>TOTAL CURRENT PROVISIONS</b>	<b>6,428</b>	<b>6,400</b>	<b>6,345</b>	<b>6,302</b>
<b>Non-current</b>				
Long Service Leave	528	710	528	710
<b>TOTAL NON-CURRENT PROVISIONS</b>	<b>528</b>	<b>710</b>	<b>528</b>	<b>710</b>

## Note 19. Other Liabilities

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Current</b>				
Carbon Levy	7,138	3,392	7,138	3,392
<b>TOTAL CURRENT OTHER LIABILITIES</b>	<b>7,138</b>	<b>3,392</b>	<b>7,138</b>	<b>3,392</b>

## Note 20. Asset Revaluation Reserve

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Movements in the asset revaluation reserve:</b>					
Balance at beginning of financial year		631,580	537,358	631,579	537,357
<b>Net adjustment to non-current assets at end of period to reflect a change in current fair value:</b>					
Land and Improvements		-	88,504	-	88,504
Buildings		-	5,682	-	5,682
Roads & Pathways		175,106	-	175,106	-
Stormwater Drainage		8,659	-	8,659	-
Other Infrastructure Assets		8,634	-	8,634	-
Other		-	36	-	36
	14	192,399	94,222	192,399	94,222
<b>Balance at end of financial year</b>		<b>823,979</b>	<b>631,580</b>	<b>823,978</b>	<b>631,579</b>
<b>Asset revaluation reserve analysis</b>					
The closing balance of the Asset Revaluation Reserve comprises the following asset categories:					
Land and Improvements		358,880	358,880	358,880	358,880
Buildings		30,065	30,065	30,065	30,065
Roads & Pathways		311,309	136,203	311,309	136,203
Stormwater Drainage		102,435	93,776	102,435	93,776
Other Infrastructure Assets		20,852	12,218	20,852	12,218
Other		438	438	437	437
<b>Balance at end of financial year</b>		<b>823,979</b>	<b>631,580</b>	<b>823,978</b>	<b>631,579</b>

## Note 21. Retained Surplus/(Deficiency)

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Movements in the retained surplus:</b>					
<b>Retained Surplus/(Deficit) at Beginning of Financial Year</b>		314,913	258,555	314,730	258,292
Net Result Attributable to Council		9,029	9,543	8,828	9,563
<b>Transfers (to)/from Reserves for Future Project Funding, or from Reserve Funds that have been Expended:</b>					
Other Reserves	22	(3,276)	(4,682)	(3,513)	(4,622)
<b>Other Movements:</b>					
Changes in Accounting Policies		-	51,497	-	51,497
<b>Retained surplus at end of financial year</b>		<b>320,666</b>	<b>314,913</b>	<b>320,045</b>	<b>314,730</b>

## Note 22. Reserves

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
Reserves - External Restrictions					
CBD Carparking Shortfall - Developer Contributions		8,388	8,062	8,388	8,062
CBD Carparking Shortfall - Rate Levy		7,754	6,498	7,754	6,498
DEC Air Conditioning Replacement		324	288	324	288
Highway/Commercial Carparking Shortfall		63	61	63	61
Market Site Development		196	193	196	193
Other Carparking Shortfall		387	373	387	373
Developer Contributions		2,065	3,077	2,065	3,077
Waste Management		2,170	2,158	2,170	2,158
Specific Purpose Unexpended Grants		1,200	3,266	1,200	3,266
		22,547	23,976	22,547	23,976
Reserves - Internal Restrictions					
Asset Replacement & Refurbishment		5,197	2,613	5,197	2,613
Carry Forward Works		5,248	5,688	5,248	5,688
Coastal Foreshore Management		34	34	34	34
Darwin Entertainment Centre		(65)	173	-	-
Darwin General Cemetery		77	77	77	77
DEC Asset Replacement/Refurbishment		633	633	633	633
Disaster Contingency		2,519	2,519	2,519	2,519
Election Expense		127	63	127	63
Environmental		107	111	107	111
Nightcliff Community Hall		60	64	60	64
Off & On Street Carparking		9,549	7,430	9,549	7,430
Plant & Vehicle Replacement		1,728	1,095	1,728	1,095
Public Art		381	381	381	381
Purchase of Land		144	154	144	154
Sale of Land		250	250	250	250
Watering		579	579	579	579
		26,568	21,864	26,633	21,691
TOTAL RESERVES		49,115	45,840	49,180	45,667

## Note 22. Reserves CONTINUED

\$ '000	Opening Balance as at 01/07/2013	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2014
<b>Movements in Reserves (Consolidated):</b>				
<b>Reserves - External Restrictions</b>				
CBD Carparking Shortfall - Developer Contributions	8,062	326	-	8,388
CBD Carparking Shortfall - Rate Levy	6,498	1,256	-	7,754
DEC Air Conditioning Replacement	288	36	-	324
Highway/Commercial Carparking Shortfall	61	2	-	63
Market Site Development	193	25	(22)	196
Other Carparking Shortfall	373	14	-	387
Developer Contributions	3,077	45	(1,058)	2,065
Waste Management	2,158	85	(74)	2,170
Specific Purpose Unexpended Grants	3,266	(2,316)	251	1,201
	<b>23,976</b>	<b>(527)</b>	<b>(902)</b>	<b>22,547</b>
<b>Reserves - Internal Restrictions</b>				
Asset Replacement & Refurbishment	2,613	4,250	(1,666)	5,197
Carry Forward Works	5,688	(2,037)	1,597	5,248
Coastal Foreshore Management	34	-	-	34
Darwin Entertainment Centre	173	(238)	-	(65)
Darwin General Cemetery	77	-	-	77
DEC Asset Replacement/Refurbishment	633	-	-	633
Disaster Contingency	2,519	-	-	2,519
Election Expense	63	64	-	127
Environmental	111	(4)	-	107
Nightcliff Community Hall	64	12	(17)	60
Off & On Street Carparking	7,430	2,177	(58)	9,549
Plant & Vehicle Replacement	1,095	1,969	(1,336)	1,728
Public Art	381	-	-	381
Purchase of Land	154	-	(10)	144
Sale of Land	250	-	-	250
Watering	579	-	-	579
	<b>21,863</b>	<b>6,195</b>	<b>(1,490)</b>	<b>26,568</b>
<b>TOTAL RESERVES</b>	<b>45,840</b>	<b>5,668</b>	<b>(2,392)</b>	<b>49,115</b>

## Note 22. Reserves CONTINUED

\$ '000	Opening Balance as at 01/07/2013	Operational Transfer to/(from) Restriction	Capital Transfer to/(from) Restriction	Closing Balance as at 30/06/2014
<b>Movements in Reserves (Council):</b>				
<b>Reserves - External Restrictions</b>				
CBD Carparking Shortfall - Developer Contributions	8,062	326	-	8,388
CBD Carparking Shortfall - Rate Levy	6,498	1,256	-	7,754
DEC Air Conditioning Replacement	288	36	-	324
Highway/Commercial Carparking Shortfall	61	2	-	63
Market Site Development	193	25	(22)	196
Other Carparking Shortfall	373	14	-	387
Developer Contributions	3,077	45	(1,058)	2,065
Waste Management	2,158	85	(74)	2,170
Specific Purpose Unexpended Grants	3,265	(2,316)	251	1,200
	<b>23,976</b>	<b>(527)</b>	<b>(902)</b>	<b>22,547</b>
<b>Reserves - Internal Restrictions</b>				
Asset Replacement & Refurbishment	2,613	4,250	(1,666)	5,197
Carry Forward Works	5,688	(2,037)	1,597	5,248
Coastal Foreshore Management	34	-	-	34
Darwin General Cemetery	77	-	-	77
DEC Asset Replacement/Refurbishment	633	-	-	633
Disaster Contingency	2,519	-	-	2,519
Election Expense	63	64	-	127
Environmental	111	(4)	-	107
Nightcliff Community Hall	64	12	(17)	60
Off & On Street Carparking	7,430	2,177	(58)	9,549
Plant & Vehicle Replacement	1,095	1,969	(1,336)	1,728
Public Art	381	-	-	381
Purchase of Land	154	-	(10)	144
Sale of Land	250	-	-	250
Watering	579	-	-	579
	<b>21,690</b>	<b>6,433</b>	<b>(1,490)</b>	<b>26,633</b>
<b>TOTAL RESERVES</b>	<b>45,667</b>	<b>5,906</b>	<b>(2,392)</b>	<b>49,180</b>

## Note 23. Adjustments to Opening Balance of Retained Earnings

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
Adj arising from Changes in Accounting Policies	-	51,497	-	51,497
	-	51,497	-	51,497

## Note 24. Commitments for Expenditure

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Operating leases</b>				
Minimum lease payments in relation to non- cancellable operating leases are as follows:				
Within one year	260	204	260	204
One to five years	353	361	353	361
Later than five years	1	-	1	-
	<b>614</b>	<b>565</b>	<b>614</b>	<b>565</b>
<b>Contractual commitments</b>				
Contractual commitments at end of financial year but not recognised in the financial statements are as follows:				
Audit Services	91	134	91	134
Maintenance	9,869	12,055	9,869	12,055
Waste & Recycling Services	52,123	56,683	52,123	56,683
Other	6,401	5,526	6,401	5,526
	<b>68,484</b>	<b>74,398</b>	<b>68,484</b>	<b>74,398</b>

## Note 25. Contingent Liabilities

### Guarantees

Council has provided no guarantees that may result in a liability.

### Third Party Guarantees

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. It is not practical to estimate the potential liability at this stage.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

## Note 26. Superannuation

	Consolidated		Council	
\$ '000	2014	2013	2014	2013
The amount of Superannuation Contributions paid by Council to the Scheme in this Period for the benefit of employees was:				
	2,388	2,195	2,296	2,098

## Note 27. Operating Lease Income

	Consolidated		Council	
\$ '000	2014	2013	2014	2013
The minimum lease receipts are as follows:				
Not later than one year	976	810	976	810
One to five years	1,862	1,953	1,862	1,953
Later than five years	437	965	437	965
	3,275	3,728	3,275	3,728

## Note 28. Controlled Entities, Associated Entities & Interests in Joint Ventures

### \$ '000

Council's objectives can and in some cases are best met through the use of separate entities & operations.

These operations and entities range from 100% ownership and control through to lower levels of ownership and control via co-operative arrangements with other Councils, Bodies and other Outside Organisations.

The accounting and reporting for these various entities, operations and arrangements varies in accordance with accounting standards, depending on the level of Councils (i) interest and (ii) control and the type (form) of entity/operation, as follows;

### Subsidiaries

Operational Arrangements where Councils Control (but not necessarily Interest) exceeds 50%

### Subsidiaries (ie. Entities & Operations controlled by Council)

These consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with AASB 127 and the accounting policy described in Note 1.

Name of Operation/Entity	Principal Activity	Type of Entity	Equity Holding	
			2014	2013
Darwin Entertainment Centre	Performing Arts Centre	Controlled	100%	100%
	2014		2014	
	\$'000		\$'000	
Current Year Financial Movements in Total Operation/Entity		Gross Financial Summary of Subsidiary		
Opening Equity Balance	358	Assets		1,288
New Capital Contributions	-	Liabilities		(731)
Operating Result	199	Net Equity		557
Distributions Paid	-	Revenues		3,564
Closing Equity Balance	557	Net Profit		199

## Note 29. Trust Funds

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Trust funds held for outside parties</b>				
Security Deposits	625	639	625	639
Darwin Waterfront Corporation	4	2	4	2
	<b>629</b>	<b>641</b>	<b>629</b>	<b>641</b>

The Council performs only a custodial role in respect of these monies. As these funds cannot be used by the Council, they are not brought to account in these financial statements.

## Note 30. Reconciliation of Net Result for the year to Net Cash Inflow/(Outflow) from Operating Activities

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Net operating result from Income Statement</b>	<b>9,029</b>	<b>9,543</b>	<b>8,828</b>	<b>9,563</b>
<b>Adjust for Non-cash items:</b>				
Depreciation & Amortisation	16,525	14,754	16,446	14,684
Net Losses/(Gains) on Disposal of Assets	686	(80)	621	(80)
Non Cash Capital Grants and Contributions	(5,152)	-	(5,152)	-
	<b>12,059</b>	<b>14,674</b>	<b>11,915</b>	<b>14,604</b>
Changes in operating assets and liabilities:				
(Increase)/Decrease in Receivables	(777)	(1,931)	(812)	(1,986)
Increase/(Decrease) in Provision for Doubtful Debts	38	301	38	301
(Increase)/Decrease in Inventories	11	(10)	6	16
Increase/(Decrease) in Payables and Accruals	429	630	506	491
Increase/(Decrease) in Accrued Interest Payable	(1)	(2)	(1)	(2)
Increase/(Decrease) in Other Liabilities	3,746	3,392	3,746	3,392
Increase/(Decrease) in Employee Leave Entitlements	(154)	477	(139)	467
	<b>3,292</b>	<b>2,857</b>	<b>3,344</b>	<b>2,679</b>
<b>Net cash provided from/(used in) Operating Activities from the Statement of Cash Flows</b>	<b>24,380</b>	<b>27,074</b>	<b>24,087</b>	<b>26,846</b>

## Note 31. Changes in Accounting Policy

\$ '000	Consolidated		Council	
	2014	2013	2014	2013

### Voluntary Changes in Accounting Policies

#### Policy relating to Land Under Roads/Road Reserves

##### Nature of policy change

The accounting policy in the prior year was as follows:

*'Land under roads acquired before 30 June 2008 is recognised as a non-current asset where the Council holds title or a financial lease over the asset. City of Darwin currently does not have any such landholdings'.*

The new policy accounting policy is as follows:

*Initially all land under roads/road reserves will be recognised at cost and subsequently at fair value.*

Council reviewed its prior year policy and considers that:

- The holding of a title is not necessary for the recognition of an asset; and
- Improved methodologies were available to enable a sufficiently reliable valuation of land under roads.

Council considers the change of policy will provide users of its financial statements with a more complete picture of its assets.

#### This change has had the affect of increasing Property Plant & Equipment as follows:

Closing balance - before adjustment	1,144,353	896,574	1,144,231	896,403
Adjustment	-	51,497	-	51,497
Closing Balance - after adjustment	1,144,353	948,071	1,144,231	947,900

#### This has had the affect of increasing Retained Surplus:

Closing balance - before adjustment	320,666	263,416	320,045	263,233
Adjustment	-	51,497	-	51,497
Closing Balance - after adjustment	320,666	314,913	320,045	314,730

**Retrospective application:** The changes are introduced as at 1 July 2012 and have not been applied retrospectively prior to that date as it is impracticable to ascertain the retrospective valuations and area of land under roads.

## Note 32. Events Occurring After Balance Sheet Date

\$ '000

Events that occur after the reporting date of 30 June 2014, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Events that occur after the Reporting Date represent one of two types:

### (i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2014.

### (ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2014 and which are only indicative of conditions that arose after 30 June 2014.

#### Council is aware of the following "non adjusting events" that merit disclosure;

The Commonwealth Government repealed the carbon tax legislation on the 17 July 2014 with effect from 1 July 2014. Council has adjusted future prices to exclude the carbon pricing element relating to Councils landfill/waste services.

The current liability balance of the provision for carbon tax included in these financial statements at 30 June 2014 is \$7.1M. Carbon tax liability reporting for 2013/14 will need to follow the process and timeframes set out in the carbon tax legislation.

The matter is subject to further investigation and considerations by Council in accordance with legal requirements.

## Note 33. Financial Instruments

\$ '000

Council has exposure to the following risks arising from financial instruments; (i) interest rate risk, (ii) credit risk and increase margin, (iii) liquidity risk.

This note provides information (both qualitative and quantitative) to assist statement users evaluate the significance of financial instruments on the Council's financial position and financial performance, including the nature and extent of risks and how the Council manages these exposures.

### Financial Risk Management

Council is responsible for the establishment and oversight of the risk management framework, together with developing and monitoring risk management policies.

Council's Risk Management and Audit Committee approves policies for overall risk management, as well as specifically for managing credit, liquidity and market risk.

The Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

Council does not enter into derivatives.

### Credit Risk Exposure

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligation. These obligations arise principally from the Council's investments and receivables from customers.

Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligation. The carrying amount of financial assets represents the maximum credit exposure.

Investments in financial instruments are required to be made in accordance with the Northern Territory Department Local Government Investment Guidelines and Councils Investment Policy.

No collateral is held as security relating to the financial assets held by the Council.

## Note 33. Financial Instruments CONTINUED

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
The following table represents the maximum exposure to credit risk based on the carrying amounts of financial assets at the end of the reporting period:					
Financial Assets					
Cash and Cash Equivalents	10	3,440	8,747	2,366	7,870
Investment Securities	10	67,278	53,846	67,278	53,846
Receivables - Rates	11	979	1,068	979	1,068
Receivables - Other	11	5,386	4,694	5,353	4,663
Total		77,083	68,355	75,976	67,447

### Cash and Cash Equivalents and Investment Securities

The Council may be exposed to credit risk through its investments held with financial institutions. Council's Investment Policy outlines the limits on investments, overall credit exposure of the investment portfolio and exposure to individual counterparties/institutions that assist in mitigating risk within Council's control

### Trade and Other Receivables

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. This power protects the Council against credit risk in the case of defaults.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

Ageing of past due receivables and the amount of any impairment is disclosed in the following table:

\$ '000	Notes	Consolidated		Council	
		2014	2013	2014	2013
<b>Receivables</b>					
Fully Performing		3,545	2,791	3,512	2,791
Past due:					
- Less than 30 days overdue		1,747	1,638	1,747	1,638
- 31 to 90 days overdue		472	219	472	219
- More than 90 days overdue		601	1,080	601	1,080
- Impaired		913	876	913	876
<b>Total</b>	11	<b>7,278</b>	<b>6,604</b>	<b>7,245</b>	<b>6,604</b>
<b>Movement in Provision for Impairment of Receivables</b>					
Balance at the beginning of the year		875	574	875	574
+ new provisions recognised during the year		38	301	38	301
<b>Balance at the end of the year</b>	11	<b>913</b>	<b>875</b>	<b>913</b>	<b>875</b>

## Note 33. Financial Instruments CONTINUED

\$ '000

### Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings for capital works from financial institutions when applicable and in line with Councils Borrowing Policy.

Council manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 17.

The following table sets out the liquidity risk in relation to financial liabilities held by the Council. It represents the remaining contractual cashflows (principal and interest) of financial liabilities at the end of the reporting period, excluding the impact of netting agreements:

\$ '000	0 to 1 year	1 to 5 years	Over 5 years	Total Contractual Cash Flows	Carrying Amount
<b>Consolidated</b>					
2014					
Trade and Other Payables	8,458	-	-	8,458	8,458
Loans	454	2,274	3,184	5,912	3,923
	<b>8,912</b>	<b>2,274</b>	<b>3,184</b>	<b>14,370</b>	<b>12,381</b>
2013					
Trade and Other Payables	8,600	-	-	8,600	8,600
Loans	455	2,274	3,639	6,368	4,110
	<b>9,055</b>	<b>2,274</b>	<b>3,639</b>	<b>14,968</b>	<b>12,710</b>
<b>Council</b>					
2014					
Trade and Other Payables	7,894	-	-	7,894	7,894
Loans	454	2,274	3,184	5,912	3,923
	<b>8,348</b>	<b>2,274</b>	<b>3,184</b>	<b>13,806</b>	<b>11,817</b>
2013					
Trade and Other Payables	7,965	-	-	7,965	7,965
Loans	455	2,274	3,639	6,368	4,110
	<b>8,420</b>	<b>2,274</b>	<b>3,639</b>	<b>14,333</b>	<b>12,075</b>

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

## Note 33. Financial Instruments CONTINUED

\$ '000	Consolidated		Council	
	2014	2013	2014	2013
<b>Liquidity Risk (continued)</b>				
The following lines of credit were available at the end of the reporting period:				
Bank Overdraft Facility	500	500	500	500
Credit Cards	200	200	200	200
Bank Guarantee Facility	55	55	55	55

### Market Risk

Market risk is the risk that changes in market prices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

### Interest Rate Risk

The Council is exposed to interest rate risk through investments and borrowings with financial institutions. The Council does not undertake any hedging or interest rate risk.

Sensitivity to interest rate movements is shown for variable financial assets and liabilities based on the carrying amount at reporting date.

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1%) would have on the profit and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

\$ '000	Net Carrying Amount	Profit/Loss		Equity	
		1% increase	1% decrease	1% increase	1% decrease
Consolidated					
2014					
Financial Assets	70,718	707	(707)	707	(707)
Net Assets	70,718	707	(707)	707	(707)
2013					
Financial Assets	62,593	626	(626)	626	(626)
Net Assets	62,593	626	(626)	626	(626)
Council					
2014					
Financial Assets	69,644	696	(696)	696	(696)
Net Assets	69,644	696	(696)	696	(696)
2013					
Financial Assets	61,716	617	(617)	617	(617)
Net Assets	61,716	617	(617)	617	(617)

In relation to the loan held by the Council, the following has been applied:

Fixed Rate Loan - financial instruments with fixed interest rates which are carried at amortised cost are not subject to interest rate sensitivity.

## Note 33. Financial Instruments CONTINUED

\$ '000

### Fair Value

The fair value of trade and other receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

The fair value of borrowings is based on the market value of debt outstanding. The market value of a debt obligation is the discounted value of future cash flows based on prevailing market rates and represents the amount required to be repaid if this was to occur at balance date.

\$ '000	Carrying Value		Fair Value	
	2014	2013	2014	2013
<b>Consolidated</b>				
<b>Financial Assets</b>				
Cash and Cash Equivalents	3,440	8,747	3,440	8,747
Investments				
- "Held to Maturity"	67,278	53,846	67,278	53,846
Receivables	6,365	5,762	6,365	5,762
<b>Total Financial Assets</b>	<b>77,083</b>	<b>68,355</b>	<b>77,083</b>	<b>68,355</b>
<b>Financial Liabilities</b>				
Payables	8,458	8,600	8,458	8,600
Loans	3,923	4,110	3,923	4,110
<b>Total Financial Liabilities</b>	<b>12,381</b>	<b>12,710</b>	<b>12,381</b>	<b>12,710</b>
<b>Council</b>				
<b>Financial Assets</b>				
Cash and Cash Equivalents	2,366	7,870	2,366	7,870
Investments				
- "Held to Maturity"	67,278	53,846	67,278	53,846
Receivables	6,332	5,731	6,332	5,731
<b>Total Financial Assets</b>	<b>75,976</b>	<b>67,447</b>	<b>75,976</b>	<b>67,447</b>
<b>Financial Liabilities</b>				
Payables	7,894	7,965	7,894	7,965
Loans	3,923	4,110	3,923	4,110
<b>Total Financial Liabilities</b>	<b>11,817</b>	<b>12,075</b>	<b>11,817</b>	<b>12,075</b>

## Note 34. Council Information & Contact Details

### Principal Place of Business:

17 Harry Chan Avenue  
Darwin NT 0801

### Contact Details

#### Mailing Address:

GPO Box 84  
Darwin NT 0801

#### Opening Hours:

Civic Centre  
8:00am to 5:00pm  
Monday to Friday

**Telephone:** 08 8930 0300

**Facsimile:** 08 8930 0311

**Internet:** [www.darwin.nt.gov.au](http://www.darwin.nt.gov.au)

**Email:** [darwin@darwin.nt.gov.au](mailto:darwin@darwin.nt.gov.au)

### AUDITORS

Merit Partners  
Level 2, 9 Cavenagh St  
Darwin NT 0800

### Other Information

**ABN:** 11 503 313 301

### Officers

#### CHIEF EXECUTIVE OFFICER

Brendan Dowd

### Elected Members

#### LORD MAYOR

Katrina Fong Lim

#### ALDERMEN

Jeanette Anictomatis

Bob Elix

Helen Galton

Gary Haslett

Robin Knox

Garry Lambert

George Lambrinidis

Robyn Lesley

Allan Mitchell

Simon Niblock

Rebecca Want de Rowe

Kate Worden



**Independent auditor's report to the Lord Mayor and Aldermen of the City of Darwin**

We have audited the accompanying financial report of the City of Darwin (the "Council"), which comprises the statement of financial position as at 30 June 2014, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement of the consolidated entity comprising the Council and the entities it controlled during the year.

*Chief Executive Officer's Responsibility for the Financial Report*

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory of Australia Local Government Act and Regulations and for such internal controls as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

*Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Independence*

In conducting our audit we have complied with the independence requirements of the Australian professional accounting bodies.

*Opinion*

In our opinion, the financial report of the City of Darwin is in accordance with the Northern Territory Local Government Act, including:

- a) giving a true and fair view of the Council's and consolidated entities financial position as at 30 June 2014 and of its performance for the year ended on that date; and
- b) complying with the Australian Accounting Standards.

A handwritten signature in dark ink, appearing to read "Aminul Islam".

Aminul Islam  
Merit Partners  
DARWIN  
Date: 5 November 2014

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