CITY OF DARWIN Annual Report 2014/15

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Acknowledgement of Country

The City of Darwin acknowledges the Larrakia people as the Traditional Owners of all the land and waters of the Greater Darwin region. To the Larrakia, Darwin is known as Garramilla. The original language of the Larrakia is Gulumirrgin (pronounced Goo-loo-midgin).

Often referred to as 'Saltwater People', the Larrakia lived, loved, birthed, hunted and survived a life on pristine coastal and inland areas. Established 'songlines' connecting Larrakia people to Country penetrate throughout their land and sea allowing stories and histories to be told and retold for future generations.

The Larrakia culture and identity is rich and vibrant. Larrakia are proud of their culture and history and work hard to maintain their links to Country and ancestors.

One way the community of Darwin can acknowledge and show respect for the Larrakia history, culture and shared future is by an 'Acknowledgement of Country'.

The City of Darwin opens every Council meeting with an 'Acknowledgement of Country'. The acknowledgement, developed in partnership with Larrakia Traditional Owners reads:

"We the members of the City of Darwin acknowledge that we are meeting on Larrakia Country. We pay our respects to all Larrakia people both past and present. We are also committed to working together with the Larrakia people to care for this land and sea for our shared future."

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Welcome to the City of Darwin 2014/15 Annual Report

Lord Mayor's Message

The City of Darwin Elected Members and staff have worked hard to continue to make considerable progress in all areas under the five strategic goals of the Evolving Darwin: Towards 2020 Strategic Plan.

We have worked collaboratively with the community, Darwin's business sector and other levels of government to deliver many exciting initiatives, key infrastructure and programs for the benefit of the Darwin community. This has been achieved whilst maintaining financial sustainability and we have once again ended the year in a sound financial position.

The 2014/15 results are presented throughout this annual report and show how we are progressing towards achieving our goals and outcomes as defined in our Strategic Plan and 2014/15 Municipal Plan.

Highlights

A significant achievement during 2014/15 was the endorsement of the Darwin City Centre Master Plan. The Master Plan depicts a vision for the city for the next 20 years and identifies projects essential for unlocking the potential of Darwin into the future.

Council also adopted the Darwin Bike Plan, which is an integral part of Council's strategy for catering for cyclists and providing ongoing transport options that connect our community.

In July 2014 we celebrated the 25th anniversary of the Fun Bus. For more than 25 years this mobile playgroup has been delivering free high quality services to children 0-5 years in parks, reserves and indoor venues throughout the municipality.

In November 2014 Council endorsed the continuation of the Darwin Safer City Program. This program is aimed at delivering collaborative partnerships to reduce the impacts of public intoxication on community life and connect vulnerable people with existing support and wellbeing services.



FUN BUS 25th ANNIVERSARY CELEBRATIONS

December 2014 marked the 40th Anniversary of Cyclone Tracy. City of Darwin partnered with the community and the Northern Territory Government to deliver a program of events to commemorate this significant event in Darwin's history. The program provided an opportunity to reflect, share stories and acknowledge all those involved in the reconstruction effort who helped shape Darwin into the modern city it is today.

Our ongoing services such as libraries, waste management, building maintenance, regulatory services, road and pathway construction, parks and reserves, recreation services, and community development, to name a few, continued to provide quality services and opportunities for our community.

Challenges

We were greatly saddened in August 2014 by the loss of Alderman Robyn Lesley. Robyn served as an Elected Member for over 20 years and was passionately committed to her work for the community. Robyn will continue to be sadly missed by Council and the community. Council acknowledges the importance of the Australian Government's funding to local governments through the Financial Assistance Grants program. The funds received through this program, \$3,606,572 in 2014/15, are invested in essential community infrastructure and services. However, the decision by the Australian Government to freeze the indexation on this funding from 2014/15 to 2016/17 greatly impacts Council's ability to maintain service levels to the community without impacting rates.

Towards 2020

In 2015/16 we will continue to deliver programs and projects that ensure we progressively achieve our vision for a *tropical, liveable city that creates opportunity and choice for our community.*

In May 2015 City of Darwin was awarded funding of \$4.48M under the Australian Government's National Stronger Regions Fund to redevelop the Parap Pool with Council to match the grant funding. The two year redevelopment project will deliver a multipurpose aquatic facility aimed at improving the competition, leisure and recreation needs of the Darwin community and northern Australia region. Throughout 2014/15 consultation, planning and design of the Nightcliff Café was completed. Construction is scheduled to commence in July 2015 with the café expected to be completed by early 2016. Additional works to upgrade the area around the Nightcliff Pool are also being undertaken as part of the Nightcliff Foreshore Master Plan to enhance the amenity and usability of the whole area.

It is a busy and exciting year ahead, and I look forward to continuing to work with my fellow Elected Members to develop our tropical, liveable city for the Darwin community.

Finally, I would like to thank all Elected Members, the Chief Executive Officer and Council staff, and our key stakeholders for their continued commitment and dedication to our city. I would also like to especially thank our many wonderful volunteers for their assistance in delivering Council projects and events.

Matom Tigh-

Katrina Fong Lim LORD MAYOR



Chief Executive Officer's Message

2014/15 proved to be another busy and productive year for the City of Darwin. The focus remained on progressing initiatives to achieve the vision and goals of the Evolving Darwin: Towards 2020 Strategic Plan and 2014/15 Municipal Plan.

Key Deliverables

To deliver quality services to the community more than \$3.4M was spent on annual operations of library services, \$1.2M on swimming pools, \$7M on roads including street lighting, \$14.7M on parks and reserves, \$0.8M on pathways, \$17M on waste collection and disposal services and over \$1.9M delivered through sponsorships, grants and operating subsidies.

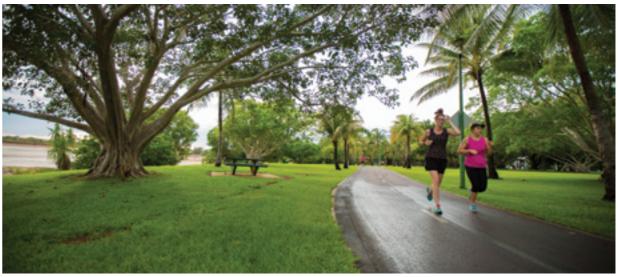
We delivered a \$31.2M capital works program, including the \$11.4M Lee Point Road duplication, the redevelopment of Jingili Skate Park, Knuckey St resurfacing and scramble crossing installation, the upgrade and refurbishment of twelve playgrounds, and the resurfacing of the Cavenagh St Car Park.

Disaster management continues to be paramount for the City of Darwin to ensure preparedness for such events as tropical cyclones. In 2014/15 a backup generator was installed at the Operations Centre and a contract was awarded in April 2015 for the installation of a backup generator at the Civic Centre, expected to be completed by September 2015. These projects will ensure uninterrupted power supply during any power failures, further strengthening Council's disaster management procedures.

Implementation of the Coastal Erosion Management Plan was commenced in 2014/15 with \$850,000 allocated to protect Darwin's coastline. Works undertaken included the construction of erosion protection measures at Vestey's Beach and Kurrajong Crescent Nightcliff.

In May 2015 City of Darwin received funding from the Northern Territory Government to purchase equipment for Council's Fun Bus program to support children with disability. Council's Disability Advisory Committee also recommended allocating \$30,000 to disability access improvements to Council's buildings, continuing Council's commitment to inclusive access for all.

Council's recognition as an open, transparent and accountable public entity was again recognised in 2014/15 by the Australasian Reporting Awards. The City of Darwin 2013/14 Annual Report won a gold award, reflective of the dedication to continuously improving our planning and performance framework and processes.



NIGHTCLIFF FORESHORE

Community Engagement

Engaging and consulting with our community has remained a key focus for Council during 2014/15. A program which was built through community engagement was the 40th anniversary of Cyclone Tracy commemorations. Cyclone Tracy devastated Darwin on Christmas Dav in 1974 and the commemoration of such an event was of high importance to our community. Following extensive consultation, including workshops, social media engagement and meetings with community leaders, a multifaceted commemorative program was developed. The success of this program was rewarded by winning the National Government Communications Award for the Best Communications/ Engagement program.

Community and stakeholders were also engaged and consulted on key projects including the Darwin Bike Plan, Knuckey St resurfacing, playground upgrades, Nightcliff and Rapid Creek education precinct road safety assessment, Jingili Skate Park redevelopment and Council policy directly impacting the community.

Culture Development

Our 348 employees are our most valued asset. Attracting and retaining a diverse and capable staff is essential to the continuing delivery of our quality programs and services. In 2014/15 City of Darwin began an organisational leadership and culture development program to actively build our capability to make a difference in the community. I look forward to continuing this program in 2015/16 in order to ensure we are the highest performing workforce we can be, focussing on value delivery for our community.

Financial Performance

City of Darwin prepares a rolling Long Term Financial Plan (LTFP) covering a period of ten years. The key objective of the LTFP is to achieve financial sustainability in the medium to long term whilst achieving Council's strategic objectives. I am very pleased that our audited financial statements show we are successfully achieving this objective with a surplus for the 2014/15 financial year. Contributing to our financial sustainability, in 2014/15 Council delivered a 1% of rates income efficiency dividend with long term savings identified via internal efficiencies to the value of \$535,000. This was the second successive year that an efficiency dividend has been delivered, with a total savings of over \$1M.

Looking Ahead

In 2014/15 the ground work has been completed for a number of major projects to be delivered in 2015/16. The Darwin City Centre Master Plan has been a major achievement for Council and \$4.5M has been committed in the 2014/15 and 2015/16 budgets to deliver Master Plan projects. The success of the Master Plan was recognised by winning the Planning Institute of Australia Award for Urban Design.

I continue to look forward to the years ahead and the challenges we will embrace in order to make Darwin *a tropical, liveable city that creates opportunity and choice for our community.*

This annual report provides details of the organisational activities that have been undertaken throughout 2014/15 and I would like to congratulate and thank the City of Darwin staff for their continued hard work serving the Darwin community. I would also like to thank the many volunteers for their support and dedication during the past year.

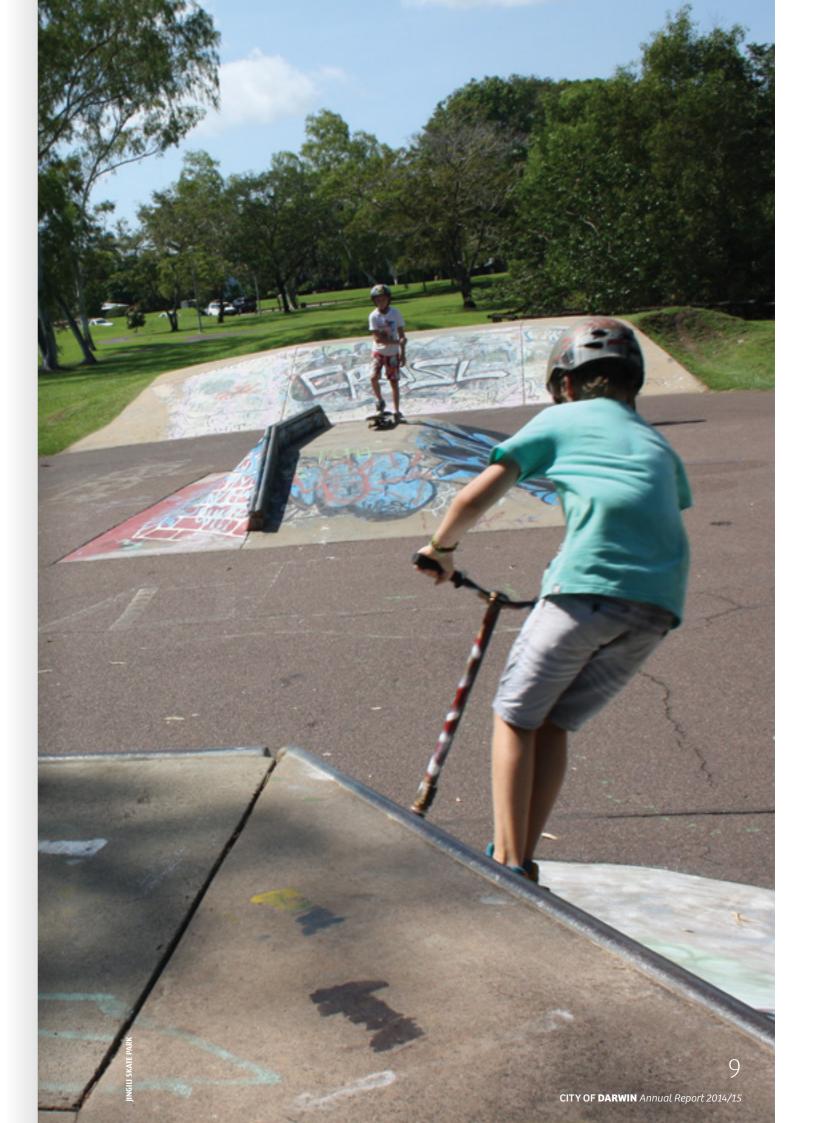
In closing I would like to personally thank the Lord Mayor and Elected Members for the support they have provided me with leading the organisation over the last 12 months.

Brendan Dowd CHIEF EXECUTIVE OFFICER

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DISABILITY AWARENESS WEEK 2014

Goal 1 – Collaborative, Inclusive and Connected Community

Refer page 62 for more details

2014/15 Highlights

- Provided more than \$100,000 support to community projects and events delivered by community groups and organisations (Community Grants and Community Support Programs)
- Introduced fixed date annual registration for cats and dogs
- Council committed to the continuation of the Darwin Safer City Program
- Delivered an active and involved program of activities for Seniors Month 2014
- Coordinated Disability Awareness Week 2014 for the Darwin region

2014/15 Highlights

- Council endorsement of the Darwin City Centre Master Plan
- Completion of the Lee Point Road duplication project, at a cost of \$11.4 million ensuring provision for future growth in Darwin's Northern suburbs
- Redevelopment of the Jingili Skate Park
- Council endorsement of the Darwin Bike Plan
- Installation of Radio Frequency Identification Devices in Casuarina Library to allow for more efficient service
- New outdoor exercise stations installed in Karama
- Fun Bus 25th Anniversary



HEALTHY DARWIN ACTIVELIFE@THETOP

Goal 2 – Vibrant, Flexible and Tropical Lifestyle

Refer page 74 for more details

Looking towards 2020

- Continued support and community capacity building through the annual community grants program, in-kind support, partnerships and facilitation with community groups and organisations
- Commencement of the *Faces in Spaces* project through the Darwin Safer City Program
- Completion of the City of Darwin Digital Strategy expected by the end of 2015
- Consultation and planning for the establishment of a Darwin Dog Park

Looking towards 2020

- \$4.5M of Darwin City Centre Master Plan projects due to be completed by June 2016
- Advocacy for the Darwin City Centre Master Plan to be included in the NT Planning Scheme
- Completion of the City of Darwin Youth Strategy expected by the end of 2015
- Continued implementation of CBD Parking Strategy to provide further improvements to parking availability in the city
- Council has received \$282K grant funding to fast track delivery of years 2 & 3 of Darwin Bike Plan projects
- Nightcliff Café due to be completed by December 2015
- Design phase of the \$8.9M Parap Pool upgrade to be completed in 2015/16
- Installation of Radio Frequency Identification Devices at all four libraries



EAST POINT RESERVE TREE PLANTING DAY



FOOD VAN FRIDAYS IN CIVIC PARK

Goal 3 – Environmentally Sustainable City

Refer page 104 for more details

Goal 4 – Historic and Culturally **Rich City**

Goal 5 –

Effective and

Responsible

Governance

Refer page 124 for more details

2014/15 Highlights

- Provided more than \$50,000 support to community based Climate Change and Environmental projects delivered by community groups and organisations
- Annual pre-cyclone clean up conducted
- Commenced development of the City of Darwin Waste Management Strategy
- Delivery of East Point Biodiversity Management Plan actions
- Commenced implementation of Coastal Erosion Management Plan

2014/15 Highlights

- Delivery of a program of events for the • Completion of public artwork at Tamarind Park commemoration of the 40th anniversary of • Delivery of City of Darwin Arts Plan 2015-2020 Cyclone Tracy • Delivery of Darwin's historic Bombing of Darwin event, · Launch of East Point Reserve public art 'Intertwined' and planning for the 75th Anniversary in 2017 • Trial of 'Food Van Fridays' in Civic Park • Freedom of Entry Event November 2015 National Sister City Awards for 'Youth Projects' and • Celebration of City of Darwin's 60th birthday in July 2017 'Assistance to a Sister City' categories
- Facilitation of major city events including Australia Day 2015, Bombing of Darwin 2015 and Citizenship Ceremonies

2014/15 Highlights

- Organisational culture program commenced to develop a creative and constructive workforce
- Participation in the LGMA Management Challenge
- Review of constitutional arrangements completed
- City of Darwin e-newsletter initiated
- 93.33% of contracts awarded to locally owned and/or operated businesses
- Ongoing efficiency savings of \$535,000 identified in 2014/15
- Gold recognition by the Australasian Reporting Awards for the City of Darwin 2013/14 Annual Report
- Receipt of grant funding of \$11.1M for nineteen programs plus general purpose funding and local roads funding



IINGILI WATER GARDENS COMMUNITY ORCHARD

Looking towards 2020

- Waste Management Strategy due to be completed in 2015/16 to provide a long term plan for managing and reducing waste services, activities and disposal of waste within the municipality
- \$8M of developments to Shoal Bay Waste Management Facility to be completed in 2015/16 to cater for future growth and environmental management
- Implementation of actions arising from the Coastal Erosion Management Plan to mitigate the effects of coastal erosion
- Implementation of measures to improve water efficiency
- Energy efficiency projects to Council buildings to further reduce Council's carbon emissions
- · Implementation of year two actions outlined in the East Point Biodiversity Management Plan

Looking towards 2020

- Delivery of the Sister City Program, further cementing Darwin's international relations

Looking towards 2020

- City of Darwin is Chair of the Council of Capital City Lord Mayors in 2016
- Top End Regional Organisation of Councils Regional Development Plan is expected to be completed by November 2015, providing a strategic focus for the regional organisation of Councils
- Continuing the organisational culture and leadership development program
- Implementation of Council's Digital Strategy

Finance Overview

Council's Financial Statements were completed within the statutory timeframe and the audit report was unqualified.

During the 2014/15 year the Council managed a total income of over \$100 million to provide a wide range of services and facilities to the community.

The following information presents a summary of financial results for 2014/15. (Full details of Council's Financial Statements are available within this Annual report, all budget figures are in accord with the originally adopted Municipal Plan.)

2014/15 Budget Results

Budget: \$1.7 million surplus Result: \$11.8 million surplus

(Net income including capital revenue)

The improved result included:

- Carbon tax repeal \$6.9M
- Developer contributed assets \$3.3M (non cash)
- Gain on sale of assets \$0.7M
- Other revenue and expense variations

The carbon tax repeal resulted in moneys previously held to meet tax liabilities vesting in the Council as net income of \$6.9 million.

Refunds of the carbon tax on domestic waste charges are being made in 2015/16.

The balance will be utilised for the Shoal Bay Waste Management facility and works projects with environmental outcomes.

Finance Overview

Income

Budget: \$97.6 million

Result: \$110.3 million

The result was \$12.7 million higher due to:

- Developer contributions-assets
- Developer contributions-cash
- Grants
- Interest revenue
- $\cdot \,$ Gain on sale of assets
- De-recognition of carbon tax liability \$6.9 million

*Includes de-recognition of carbon tax liability \$6.9 million.

INCOME - 4 YEAR TREND	2014/15	2013/14	2012/13
	\$110.3M*	\$101.1M	\$94.8M

How does the result compare with previous years?

NET RESULT (AFTER CAPITAL REVENUE)	2014/15	2013/14	2012/13	2011/12
	\$11.8M*	\$8.8M	\$9.5M	\$6.5M

*Includes de-recognition of carbon tax liability \$6.9 million.

Looking ahead

- The Council's strong financial position and results place it in a good position to sustainably meet obligations to current and future generations.
- Improving financial and asset management planning processes.
- Ongoing savings and efficiency gains where possible.
- Lost revenue if Commonwealth does not adjust annual financial assistance by CPI.
- Additional NTG capital charges for street lighting may increase rates by 6%.

Expenses

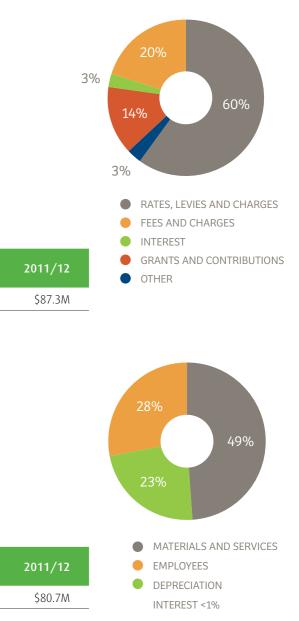
Budget: \$95.9 million

Result: \$98.6 million

The result was \$2.7 million higher due to:

- Depreciation (non cash) was higher than budget due to infrastructure assets revaluation in the prior year.
- Other expenses were within budget overall.

EXPENSES - 4 YEAR TREND	2014/15	2013/14	2012/13
	\$98.6M	\$92.3M	\$85.2



Financial sustainability indicators

Each year the Council tracks it performance against 9 key financial sustainability performance measures over a five year period. As outlined below the Council has met or exceeded targets in all but 2 indicators. (Operating Surplus and Asset Sustainability Ratio are highlighted yellow).

FINANCIAL SUSTAINABILITY INDICATORS

COUNCIL INDICATORS	TARGET	2014/15	2013/14	2012/13	2011/12	2010/11
1. Percentage of Rate Debtors Outstanding						
Indicator	<5%	2.2%	1.9%	2.2%	2.5%	2.4%
This indicator is designed to measure Council's effective	veness in recovering de	bts legally owed to) it.			
2. Debt Servicing Ratio						
Indicator	<5%	0.5%	0.5%	0.5%	0.6%	0.6%
This indicator is designed to show what proportion of	revenue is required as	a commitment to	fund Council's lon <u>c</u>	g term capacity to	repay loans.	
3. Liquidity Ratio						
Indicator	>1.00:1	1.01:1	1.06:1	1.05:1	1.06:1	101:1
This indicator is designed to measure whether Council	has the ability to pay i	ts debts as they fa	II due and is expre	essed as a factor o	of one.	
4. Rates Ratio						
Indicator	60-70%	63.2%	64.2%	65.3%	64.3%	63.6%
This indicator is designed to measure whether Council	has the ability to cove	r its day to day exp	enses through its	own tax/rates re	venue.	
5. Operating Surplus						
Operating Surplus (Deficit)	Break even	(\$3.7M)	(\$2.1M)	\$2.1M	(\$0.6M)	(\$5.2M)
This indicator is designed to provide information on th from carbon tax de-recognition). Trend analysis may e continue to monitor this but as it remains minimal ha	enable Council to deterr	mine if the current				
6. Operating Surplus before Depreciation						
Operating Surplus (Deficit)	>Break even	\$18.9M	\$14.3M	\$16.8M	\$13.9M	\$7.4M
This indicator is designed to provide information on th gives the amount of operating income over and abov	, ,				ense. Excluding de	epreciation
7. Asset Sustainability Ratio						
Indicator	>50%	31.0%	32.2%	70.2%	36.6%	115.5%
The ratio indicates the extent to which Council is rene with approved Council programs. The majority of Cour				alue of expenditu	re on renewals is	in accordance
8. Percentage of Annual Expenditure						

8. Percentage of Annual Expenditure within Budget						
Indicator	95-105%	102.8%	103.8%	98.1%	90.8%	104.1%
This indicator is designed to measure how effective Co	ouncil's budgeting pract	tices are by measu	ring how close actu	al expenditures ir	ncurred were to l	budget.

Service results

The following table presents, for each program, actual results (statement of income) against original Municipal budgets.

SERVICES (\$'000) FOR THE YEAR ENDED 30 JUNE 2015	ACTUAL INCOME	ACTUAL EXPENSES	ACTUAL NET RESULT	BUDGET NET RESULT	\$ VARIANCE FAV (-UNFAV)	% VARIANCE FAV (-UNFAV)	VARIANCE NOTE
Chief Executive Officer Section	82	3,816	-3,733	-3,760	26	1%	
Office of the Chief Executive	0	777	-777	-733	-44	-6%	
Climate Change	62	542	-480	-496	16	3%	
Communications & Engagement	0	735	-735	-731	-4	-1%	
Governance	0	1,364	-1,364	-1,463	99	7%	
Strategy & Outcomes	20	398	-377	-336	-41	-12%	
Community and Cultural Services	2,630	9,432	-6,802	-6,493	-309	-5%	
General Manager Community	22	515	-493	-542	49	9%	
Community Development	27	969	-942	-931	-11	-1%	
Customer Services	47	595	-548	-503	-45	-9%	
Darwin Safer City	0	397	-397	-24	-373	-1,532%	1
Family & Children	190	401	-210	-213	3	1%	
Libraries	1,642	3,544	-1,902	-1,901	-1	0%	
Major Community Events	35	501	-466	-515	49	10%	
Recreation & Leisure	638	1,838	-1,201	-1,172	-29	-2%	
Sister Cities	21	175	-154	-175	21	12%	
Youth Services	8	497	-490	-516	27	5%	
Corporate Services	10,810	17,450	-6,640	-7,107	467	7%	
General Manager Corporate	4	491	-488	-490	2	0%	
Business Services	0	249	-249	-253	5	2%	
Contract Administration	0	243	-243	-259	16	6%	
Darwin Entertainment Centre	580	1,413	-833	-876	44	5%	
Employee Overheads (net)	36	-206	242	-211	453	214%	2
Employee Relations	165	1,522	-1,357	-1,597	240	15%	
Finance Management	448	2,835	-2,386	-2,431	44	2%	
Fleet Management (net of internal charges/hire)	52	-1,844	1,896	1,825	71	-4%	
Information Technology	61	2,669	-2609	-2,718	109	4%	
On & Off Street Parking	5,061	4,394	667	986	-320	32%	3

SERVICES (\$'000) FOR THE YEAR ENDED 30 JUNE 2015	ACTUAL INCOME	ACTUAL EXPENSES	ACTUAL NET RESULT	BUDGET NET RESULT	\$ VARIANCE FAV (-UNFAV)	% VARIANCE FAV (-UNFAV)	VARIANCE NOTE
Corporate Services (cont.)							
Property Management	1,398	42	1,356	1,325	31	-2%	
Records & Information Management	0	572	-572	-615	43	7%	
Regulatory & Animal Management	3,005	4,083	-1,078	-688	-390	-57%	4
Risk Management	0	987	-987	-1,106	119	11%	5
Infrastructure	20,465	49,767	-29,301	-30,514	1,212	4%	
General Manager Infrastructure	0	566	-566	-554	-12	-2%	
Asset Management	0	421	-421	-511	90	18%	6
Design, Planning & Projects	57	1,822	-1,765	-1,861	96	5%	
Operations	101	798	-698	-837	139	17%	7
Building Services	0	4,156	-4,156	-4,172	16	0%	
Mosquito Control	138	93	45	-54	100	184%	8
Parks& Reserves	236	14,690	-14,453	-14,495	42	0%	
Pathways	0	897	-897	-876	-21	-2%	
Roads Maintenance	1,847	6,717	-4,869	-6,246	1,376	22%	9
Stormwater Drainage	0	650	-650	-611	-40	-7%	
Street Cleaning	0	3,011	-3,011	-2,809	-203	-7%	
Waste Management	17,412	15,523	1,889	2,309	-420	18%	10
Development	675	424	251	202	49	-24%	
Corporate overheads charged to other accounts	0	-4,781	4,781	4,781	0	0%	

Other	76 <i>,</i> 350	22,869	53,481	44,812	8,669	-19%	
General Revenues (rates, interest, fed assistance)	60,882	222	60,600	56,679	921	-2%	
Grants & Contributions for Capital Purposes	7,880	0	7,880	1,945	5,935	-305%	11
De-recognition of Carbon Tax Liability	6,938	0	6,938	0	6,938	1000%	
Gain on sale assets	710	0	710	0	710	1000%	12
Depreciation	0	22,647	-22,647	-16,812	-5,385	-35%	13
NET OPERATING RESULT	110,337	98,551	11,786	1,720			

s on variances (where exceed + -1	10% and \$50,000)					
Darwin Safer City	Additional cost results from Council decision to carry over funds from previous year (2013/14)					
Employee Overheads (net)	Savings on sick leave, workers compensation, FBT and superannuation expenses					
On & Off Street Parking	Revenue achieved was significantly less than budget					
Regulatory & Animal Management	Revenue achieved from infringements was significantly lower than budget					
Risk Management	Savings on insurance premiums and other Risk Management expenses					
Asset Management	Employee costs were less than budget					
Operations Centre	Addtional funding from monsoonal trough grant received					
Mosquito Control	Favourable variance was due to unspent grants to be expended in the following year/s					
Roads Maintenance	Trending to savings, recent years					
Waste Management	Additional contractor & consultancy expenses at Shoal Bay Waste Management Facility					
Grants & Contributions for Capital Purposes	Additional capital revenue from developer contributed cash and assets not budgeted					
Gain on sale assets	Gain on sale of assets including land/road reserves was not budgeted					
Depreciation	Additional depreciation expense following revaluation/review of infrastructure assets					
tal expenditure t: \$19.9 million	 Expenditure on completing projects Stormwater drainage Tiwi/Manbulk from previous year (carry forwards). Nightcliff Pool backwash & pump 					
	Darwin Safer City Employee Overheads (net) On & Off Street Parking Regulatory & Animal Management Risk Management Asset Management Operations Centre Mosquito Control Roads Maintenance Waste Management Grants & Contributions for Capital Purposes Gain on sale assets Depreciation					

Result: \$23.1 million

(excludes developer contributed assets of 3.3 million)

While some original projects are still progressing, overall \$3.2 million more than original budget was spent due to:

- Additional expenditure on projects
- resulting from Council decisions during the year such as Shoal Bay Waste Disposal upgrade costs.

Notable projects completed during the year include:

- Lee Point Road upgrade

CAPITAL EXPENDITURE - 4 YEAR TREND

Reserves

Legally restricted: \$23.4M

These reserves are subject to legal restrictions in relation to their use and include developer contributions, car parking shortfall rate, unexpended specific purpose grants and waste charges.

Other Reserves: \$37.6M

Other reserves support the long term financial plan and asset management. They include funds for Asset Replacement & Refurbishment, Disaster Contingency, Fleet Replacement, On & Off Street Car Parking Strategy and Carbon Tax.

- Jingili Water Gardens Skate Park upgrade
- Malak Oval Training Lights
- Park furniture refurbishment
- Irrigation and water efficiency
- Refurbishment of playgrounds

2014/15	2013/14	2012/13	2011/12
\$23.1M	\$16.6M	\$19.7M	\$8.1M

Increase on Other Reserves:

A notable factor in this was the carbon tax repeal resulting in moneys previously held to meet tax liabilities vesting in Council as net income of \$6.9 million.

This has been transferred to a specific reserve pending utilisation on; refunding carbon tax on domestic waste charges, Shoal Bay Waste facility and works projects with environmental outcomes.

The City of Darwin's integrated planning process is illustrated below and outlines how we plan for the future. Central to our planning framework is the development and ongoing review of the Evolving Darwin: Towards 2020 Strategic Plan. The Strategic Plan articulates the vision, mission and goals for the City of Darwin.

The Strategic Plan provides the basis for our annual Municipal Plan and Budget. The Municipal Plan outlines the program profiles and associated budget allocated to delivering core services and projects to the Darwin community. This Annual Report provides an assessment of Council's performance in implementing the Strategic Plan and 2014/15 Municipal Plan.

The Strategic Plan and Municipal Plan outline measures of success that will be utilised in order for Council to monitor its performance. These measures form the basis of the City of Darwin strategic performance framework and the results are presented throughout this report.

Within this report a 'traffic light' colour coding system has been adopted for the Key Performance Indicator results. Green represents being on track or better (i.e. >90%), yellow represents a marginal variance of between 70% - 90% of the target achieved and a red icon highlights that actual performance was less than 70%. Further detail is provided for Key Performance Indicators which don't achieve a green 'traffic light'.

A number of the Key Performance Indicators are based on City of Darwin's annual Customer Satisfaction Survey. The Customer Satisfaction Survey results are out of a possible rating of 5, with the following classification; less than 2.9 = low, 3.0 to 3.4 = mixed, 3.5 to 3.9 = relatively high, 4.0 to 4.4 = very high, 4.5 to 5 = extremely high.

The Financial Statements, provided from page 147, set out the financial performance, financial position and cash flows of the City of Darwin for the 2014/15 financial year.

City of Darwin Planning Framework

SUPPORTING PLANS

The City of Darwin has a number of additional plans which are aligned to all levels of the Planning Framework.

These include, but are not limited to:

Asset Management Plans

Climate Change Action Plan

Internal Audit Plan

1 YEAR

Risk Register

IT Strategic Plan

Youth Strategy

STRATEGIC PLANS

10+ YEARS

businesses.

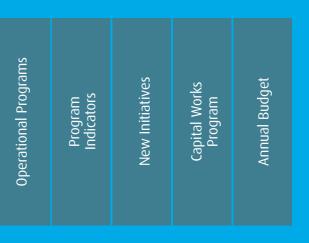
Vision & Mission

Developed in consultation with the Darwin community including residents, special interest groups and key



MUNICIPAL PLAN

Developed by the city of Darwin and outlines what will be delivered within the financial year.

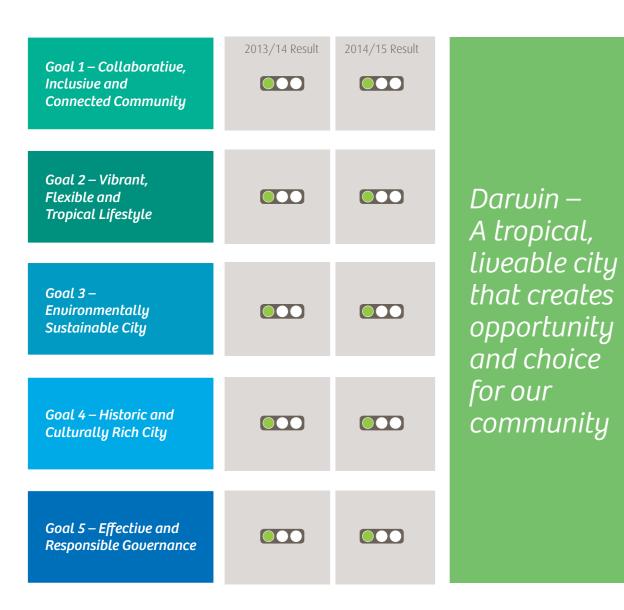


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Evolving Darwin: Towards 2020 Strategic Plan

Achieving our goals each year ensures that we are continuing to work towards achieving our long term vision of *a tropical, liveable city that creates opportunity and choice for our community*. We will continue to monitor our goal progress through to 2020 to ensure we remain on track to achieve our vision.





City of Darwin Vision and Mission

Through its leadership the City of Darwin is committed to evolving with a united purpose to achieve the Council's vision for the future:

VISION

TRAFT

A tropical, liveable city that creates opportunity and choice for our community.

MISSION

Council will work with the community to maintain and promote the City of Darwin as the tropical capital of the Northern Territory, offering opportunities and a vibrant lifestyle for our residents and visitors.



VALUES

RESPONSI

INVOLVEN

RESPONSI

EQUITY

GOVERNA

	Council will strive to achieve exceller and pride-of-service to the commun common sense, compassion and cou
IVENESS	Council will be responsive to the new the community.
NENT	Council will provide avenues of parti and be accessible to, the community
IBILITY	Council will act responsibly and with the interests of the community and
	Council will treat and provide service community in an equitable manner.
NCE	Council will demonstrate good gover through its rigorous, transparent and financially and environmentally

nce, quality ity using rtesy.

ds of

cipation for,

integrity in public safety

s to the

nance

accountable decision-making processes.

25 CITY OF DARWIN Annual Report 2014/15

Corporate Governance

Governance is the process by which decisions are taken and implemented. the process by which organisations go about achieving their goals and producing their outputs and the process by which organisations are directed, controlled and held to account. The City of Darwin's Governance Framework assists the Council in the development and maintenance of good governance and also gives the community a basis of understanding of how Council governs and how the community can participate in its governance. Good governance ensures that the City of Darwin is able to manage its many complex responsibilities efficiently, effectively, and in the best interests of

the community.

The framework depicts the legislative, procedural and regulatory environment Council operates within in order to ensure its practices are open and transparent and meet compliance obligations with the Local Government Act and other legislation and standards. It also includes the basis for Council's Policy framework, which requires all policies to be reviewed once during the term of Council.

Effective application of the Governance Framework enables Council to demonstrate that it:

• makes decisions in the interests of stakeholders

- behaves as a good corporate citizen should
- meets legal and ethical compliance obligations.

The City of Darwin Governance Framework is driven by a clear vision and culture and consists of four key principles:

- clarity of roles and responsibilities
- decision-making, community consultation and management processes
- legal and ethical requirements and considerations
- accountability and transparency.



YOUNG TERRITORY AUTHOR AWARDS



BOMBING OF DARWIN DAY

Risk Management and Audit Committee

The Risk Management and Audit Committee is an advisory committee of Council. Its role is to assist Council to achieve best practice in corporate governance by monitoring the effectiveness of Council's risk management and internal control framework, its internal audit program, legal and regulatory compliance, and accountability responsibilities across Council operations.

The committee met four (4) times during the year and approved the implementation of the 2014/15 Internal Audit program.

The members of the Risk Management & Audit Committee during the year were:

Member	Meetings attended
Mr Iain Summers (Chairman) B. Comm Grad Dip Mngt Psych, FCA, FCPA, FAIM, FAICD, LLB	4
Mr Craig Spencer MBA, Grad Dip Risk Management, LLB	3
Alderman Bob Elix (Chairman of Corporate & Economic Development Committee)	1
Alderman Simon Niblock	4
Alderman Robin Knox	1

The Committee is supported by senior Council officers who have standing invitations to attend meetings:

- Chief Executive Officer
- General Manager Corporate Services
- Manager Finance
- Team Coordinator Risk Audit & Safety

Council's internal audit program is directed by the outcomes of its strategic and operation risk assessment processes. The audit program supports independence in the review of Council's operational systems and internal control processes. Risk assessments are reviewed annually and also on an as required basis to address issues identified from internal audits and the internal system of control selfassessment.

Each year, the City of Darwin engages the services of external professional firms to deliver its internal audit program. Audit reports received and

adopted by the committee during 2014/15 were:

- Environmental Management
- Asset Management
- Records Management
 - Implementation of Council Decisions
- Payment of Allowances to

Elected Members The Risk Management and Audit Committee actively monitors the implementation of audit recommendations. A number of recommendations were implemented

These included issues arising from the audits of:

during the year.

- procurement processes
- credit card management
- annual financial statements

• fraud management arrangements

In addition, several outstanding issues relating to asset management were completed and others consolidated as



CEO BRENDAN DOWD

a result of the 2014 follow up audit on asset management practices.

Control improvement issues identified in the annual control self-assessment program were also implemented for:

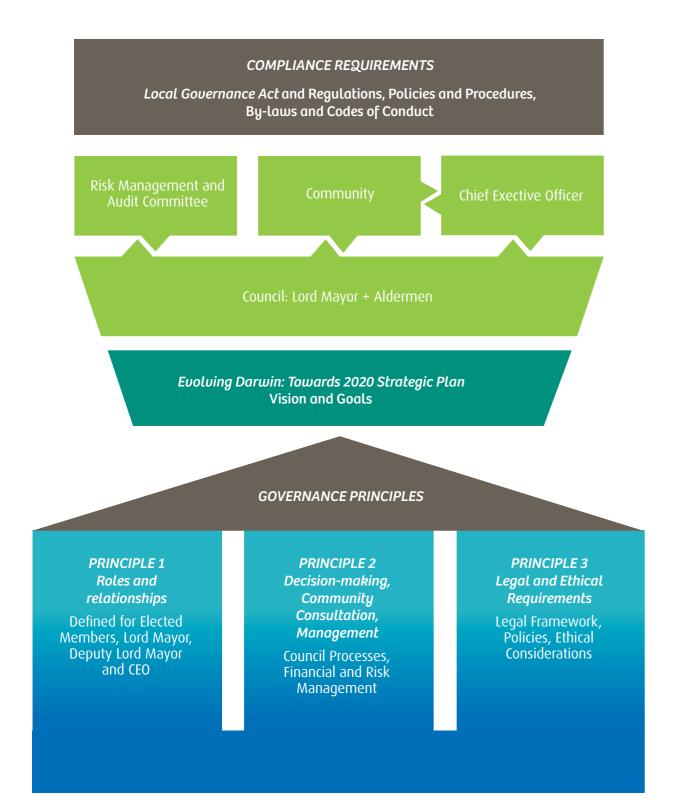
- records management
- contract management
- petty cash management

These revised systems and procedures facilitate the continued development and improvement of the governance systems of Council through increased focus on internal control and accountability mechanisms in order to reduce Council's exposure to risk.

Each year, the audited annual financial statements for the preceding year are presented to the Risk Management and Audit Committee. In 2014/15, there were no matters of a substantial nature that were brought to the attention of the committee by the auditor.



CITY OF DARWIN GOVERNANCE FRAMEWORK





Darwin is the only capital city in Northern Australia and is one of Australia's most modern and multicultural cities, famous for its tropical, outdoor lifestyle





Our City

Darwin area covers

is over a third of entire

Northern Territory

population

Zkm²

Darwin City Profile

Darwin is a beautiful and fascinating city, a melting pot of people and cultures that is famous for its tropical, outdoor lifestyle. Darwin is the capital of the Northern Territory and is situated on the edge of a harbour around five times larger than Sydney Harbour.

This modern city is Australia's gateway to Asia as well as the entry point to world heritage natural attractions and cultural experiences in the Top End. Darwin, like the rest of the Top End, has a tropical climate, with a Wet and a Dry season, and is known for its consistently warm to hot climate throughout the year. It receives heavy rainfall during the Wet season and is famous for its spectacular lightning shows.

The municipality of Darwin comprises 41 suburbs, covering an area of 112 square kilometres and represents over a third of the entire Northern Territory population. Darwin has developed into a thriving, vibrant destination with beautiful parks and foreshore areas, a pedestrian mall, a large variety of restaurants, pubs and clubs and an entertainment strip as well as being home to many markets, festivals and sporting events.

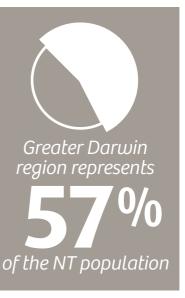
Getting to Darwin is easy with flights arriving daily from all Australian capital cities, Cairns and Broome. Darwin International Airport is located only 12.5km from Darwin city. The Ghan travels to Darwin from Adelaide, with the journey operating twice weekly and taking two nights in either direction. Cruise ships also regularly dock at the Darwin Wharf Precinct for stopovers.

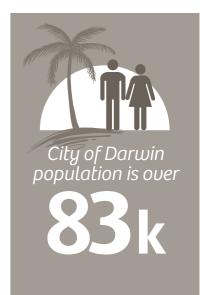
Darwin History

The original inhabitants of the greater Darwin area are the Larrakia people. The Larrakia people are prominent and active members of the Darwin community.

On 9 September 1839, HMS Beagle sailed into Darwin Harbour during its surveying of the area. John Clements Wickham named the region "Port Darwin" in honour of their former shipmate Charles Darwin, who had sailed with them on the ship's previous voyage.

While Darwin is a modern city it has a lot of history, one that has endured hardships on its way to becoming the





cosmopolitan city of today. On the 19 February 1942 Darwin was bombed by Japanese air raids, bringing war home to a country previously untouched by foreign conflict. Many people were killed and injured in the first and then subsequent attacks on northern Australia over a 21 month period. City of Darwin commemorates the Bombing of Darwin Day on 19 February each year.

In 2014 City of Darwin commemorated 40 years since Cyclone Tracy devastated the city on Christmas Eve, 1974. Cyclone Tracy had a profound impact on the Darwin community with more than 70 percent of Darwin's homes destroyed or suffering severe damage, all public services (communications, power, water and sewerage) were severed, 41,000 people were left homeless, 35,362 people (of the 47,000 total population of Darwin) were evacuated from Darwin and tradically 66 lives were lost. The commemoration included a range of events for the Darwin community.

Having been almost entirely rebuilt twice due to these significant events Darwin is structurally one of Australia's youngest built capital cities.

Darwin People

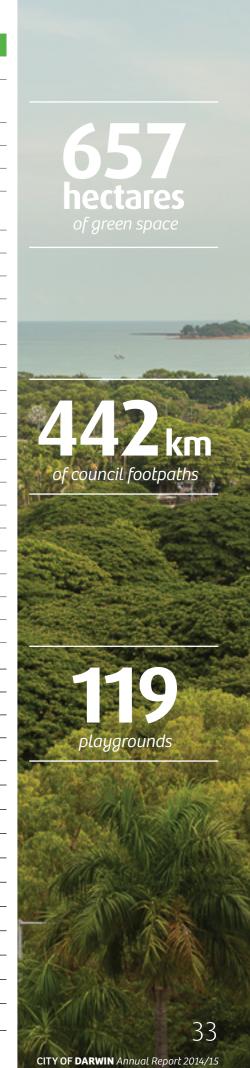
The Greater Darwin Region has a population of approximately 140,400, making it by far the largest and most populated area in the sparsely populated Northern Territory. The Greater Darwin Region represents 57% of the entire Northern Territory population. It is the smallest and most northerly of the Australian capital cities, and acts as the Top End's regional centre. Darwin has grown from a pioneer outpost and small port into one of Australia's most modern and multicultural cities.

City of Darwin Key Population Statistics

	2011		2006		2001		Change 2001 to 2011	
	Number	%	Number	%	Number	%	Number	
Usual resident population								
Total population	72,954	100	66,289	100	64,341	100	8,613	
Males	37,844	51.9	34,207	51.6	33,369	51.9	4,475	
Females	35,110	48.1	32,082	48.4	30,972	48.1	4,138	
Population characteristic	CS .							
Aboriginal and Torres Strait Islander	6,165	8.5	6,233	9.4	5,752	8.9	413	
Australian born	45,457	62.3	45,414	68.5	44,616	69.3	841	
Overseas born	19,415	26.6	14,140	21.3	13,908	21.6	5,507	
Australian citizens	55,728	76.4	55,083	83.1	55,188	85.8	540	
Average household size (persons)	2.60	-	2.58	-	2.60	-	0	
Median total household income (\$/weekly)	1,809	-	1,286	-	1,199	-	610	
Median mortgage repayment (\$/monthly)	2,167	-	1,326	-	1,199	-	968	
Median rent (\$/weekly)	360	-	200	-	199	-	161	
Age structure								
0 to 4	4,864	6.7	4,427	6.7	4,536	7.1	328	
5 to 17	11,908	16.3	11,793	17.7	12,116	18.9	-208	
18 to 59	47,076	64.5	43,361	65.4	42,773	66.5	4,303	
60 to 84	8,794	12.1	6,463	9.8	4,687	6.3	4,107	
>84 years	312	0.4	242	0.4	224	0.3	88	
Median Age	34	-	33	-	33	-	1	

Source: ABS 2011 Census data, based on usual place of residence

City of Darwin – Key facts and Infrastructure	2014/15
Estimated Resident Population	83,020
Average population growth	1.8% per annum (over 10 years)
Municipal area	112km2
Rateable properties	33,793
Rates and annual charges	\$62.2M
Employment	57,341 people work in the municipality
Registered businesses	7,959
Gross Regional Product	\$9.209m
Council employees	348.4
Roads	442km
Shared paths	72km
Footpaths	442km
Walkways	246
Park Paths	17km
Stormwater	347km
Driveways	20,444
Driveable Plant	175
Other plant and equipment	506
Multi-storey Car parks	2
Off Street Car parks	11
Animal Pound	1
Libraries	4
Community Centres	3
Art Galleries/Spaces	1
Child care centres (building ownership)	7
Swimming Pools	3
Sporting Grounds and Ovals	17
Velodrome	1
Skate Park	1
Outdoor Exercise Stations	4
Tennis courts	8
Markets supported	4
Green Space	657ha
Parks	242
Public toilet blocks	27
Exeloos	6
Playgrounds	119
Liberty Swings	2
Street Trees	45,000
Trees in Parks, reserves, gardens and sporting areas	65,000
וויניט אווי מואס, ובספו עפס, עמוטפווס מווט אטטונווע מופמס	00,000



OVERLOOKING BOTANICAL GARDENS

83,020
% per annum
over 10 years)
112km2
33,793
\$62.2M
eople work in
 e municipality 7,959
 \$9.209m
 348.4
 442km
 72km
 442km
 246
 17km
 347km
 20,444
 175
506
2
 11
 1
 4
 3
1
 7
 3
 17
 1
 1
4
 8
4
 657ha
 242
27
6
119
2
45,000
65,000



A Year in Darwin

July 2014	August 2014	September 2014	October 2014	November 2014	December 2014
Fun Bus 25 th Anniversary	30 th anniversary of the Annual Darwin to Ambon Yacht Race	Adult Learners Week	Draft Darwin Bike Plan launched for community consultation	Kids Reading Oz Choice (KROC) Awards Party	Cyclone Tracy 40 th Anniversary commemorative program including All Faiths Service,
NDOC Week elebrations	Free outdoor public exercise	Pre-cyclone clean up	Ride to Work Day	City of Darwin Supports National Recycling Week	Darwin Christmas Tree events, commemorative plaque unveiling, Blown Away
Review of onstitutional rrangements	equipment installed in Karama	Winners of the Young Territory Author Awards announced	Scramble crossings installed in the CBD	City of Darwin wins two national awards for its Sister City program	Documentary preview and the Tracy Village Commemorative event.
Launch of ActiveLife@ TheTop program	Seniors Month Program	'Intertwined' public art unveiling at East Point Reserve		Facing Tracy Launch – an interactive digital	Rare aerial photos of Cyclone Tracy released
erritory Day elebrations	Cyclone Tracy 40 th anniversary community	Quiz4Dili fundraiser for the Action for Change Foundation		art project part of the Cyclone Tracy 40 th anniversary commemorations	Cyclone Tracy Red Cross Exhibition
Community Grants resented to recipients	grant recipients announced	Disability Awareness Week		Cavanagh Street car park upgrade	Launch of Santa's Cave in The Mall
				United Cities Local Government World Council	Nightcliff Café decision announced
			- Hot		Launch of credit card payment options for parking
					East Point

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April 2015

The Esplanade Upgrade announced

LAUNCH Pop Up Pool Party

Library borrowing system upgrade

Unveiling of ANZAC Memorial Garden on the Esplanade

> LAUNCH Youth Festival

Couch surfing race for Youth Homelessness

May 2015

Food Van Fridays trial commenced in Civic Park

> Dili Delegation

Launch of the Jingili Skate Park redevelopment

Council adopts the Darwin City Centre Master Plan June 2015

Moil Playground upgrade completed

Tamarind Park upgrade commenced

> The Esplanade upgrade commenced

City of Darwin 2015/16 Municipal Plan and Annual Budget endorsed

CITY OF DARWIN Annual Report 2014/15

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*Alderman Justine Glover replaced the late Alderman Robyn Lesley who passed away on 1 August 2014.



Decision Making The City of Darwin is one of five

municipal councils in the Northern Territory. Operating under the Northern Territory Local Government Act, it is charged with the open, responsive and accountable governance of its council area.

The role of the Council is to:

LORD MAYORAL CHAINS

- Provide public service
- Make decisions in the interests of the community in a balanced way for the greatest benefit
- · Initiate, coordinate and serve as a catalyst for local effort
- Represent the community in Territory and national contexts

Council is made up of 13 Elected Members, one of whom is the Lord Mayor, and all are elected by eligible voters. Elections are generally held every four years, however the Northern Territory Government has extended the next local government election date from March 2016 to August 2017. The Elected Members are the governing body of Council.

The role of the Elected Members includes; providing leadership and quidance, developing policy and representing the interests of residents and rate payers. The Lord Mayor has additional roles including chairing Council meetings, representing the Council as Council's principal spokesperson and carrying out the civic and ceremonial functions of Council.

Quorum

A quorum at a meeting of a Council consists of a majority of the Council's members.

Meetings to be open to the public

A meeting of Council or Committee must be open to the public. However, the public may be excluded while business of a kind classified by the Local Government Act (Administration) Regulations as confidential business is being considered.

Public Forums

Prior to the 2nd Ordinary Council Meeting each month, the public are invited to attend a public forum where Elected Members can be engaged with to discuss any matters of concern or interest by members of the community.

Webcasting

City of Darwin conducts live webcasting of the Open Section of Ordinary Council meetings to enable greater community access and involvement in Council Meetings. Webcasting of meetings provides the opportunity for the community who are unable to attend to view proceedings and also raises community understanding of the decision making process in Council.



NEW STARTER BLOCKS AT CASUARINA POOL

Business Papers

The Council and Committee Business Papers (Agendas, Open Section Reports) are made available at Council's four public libraries and the Civic Centre the Friday before each meeting. They are also available in the public gallery at the relevant Council meeting.

The community is also able to submit public questions to Council. All public questions must be received in writing by 12:00 noon the day prior to the 2nd Ordinary Council meeting.

Agendas and Minutes for Council and Committee meetings are also available for download from Council's website.

Minutes

Copies of the minutes are made available within 10 business days after the dates of the meeting to which they relate. They are available to the public on the Council's website or at the Civic Centre.

Minutes marked as 'unconfirmed' indicates that the Minutes are complete, but will not be confirmed as a correct record of that meeting until the following Council/Committee meeting adopts them. They are still available for download from Council's website.

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Council Committees

The City of Darwin has four Standing Committees which govern Council's operational activities. There is also the Town Planning Committee, comprising all Elected Members, which provides strategic direction to Council and endorsement of development applications.

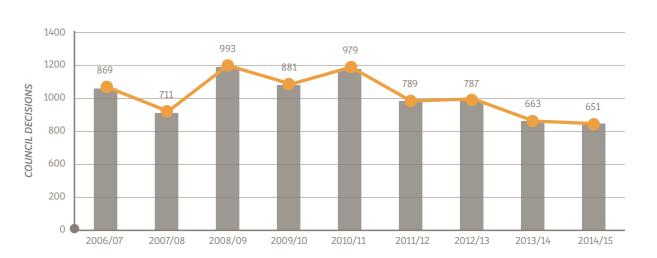
There are also a range of Advisory Committees which provide valuable guidance to Council. Council also has representation on a wide range of external committees and local boards.

Standing Committees	City of Darwin Representatives Appointed by Local
Administrative Review	Government Association of the Northern Territory (LGANT)
Community & Cultural Services	Aboriginal Peak Body for Children, Youth and Families in
Corporate & Economic Development	NT – Working Group
Environment & Infrastructure	Administration and Legislation Advisory Committee
Town Planning Committee	Animal Welfare Advisory Committee
Chief Executive Officer's Performance Evaluation	ANZAC Centenary NT Advisory Committee
Committee	Code of Conduct Disciplinary Committee
Advisory Committees	Human Services Training Advisory Council (HSTAC)
Arts and Cultural Development	Local Government Association of the Northern Territory
Bombing of Darwin and Military History	Executive Office (LGANT)
CBD Car Parking	Local Government Waste Advisory Board
Disability	Neighbourhood Watch (NT) Committee
Risk Management and Audit	NT Place Names Committee
Youth Advisory Group	NT Water Safety Council
Community Committees	Public Library Advisory Committee
Ambon Sister City	Remote Active Living Project Working Group
Anchorage Sister City	
Dili Sister City	
Haikou Sister City	
Kalymnos Sister City	
Outside Committees with City of Darwin Appointed Representation	
Council of Capital Cities Lord Mayors (CCCLM)	
Council of the Ageing NT Board of Management (COTA)	
Development Consent Authority (DCA)	
Northern Australia Capital City Committee (NACCC)	
Top End Regional Organisation of Councils (TOPROC)	
Tourism Top End	

Council Decisions

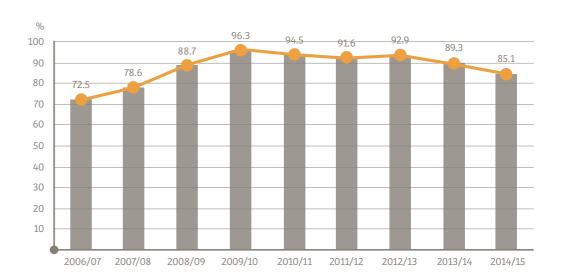
As shown below, 2014/15 was another busy year for the Elected Members and Council staff with 651 decisions recorded, a slight decrease of 1.8% from the previous year.

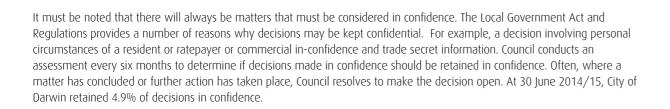
NUMBER OF COUNCIL DECISIONS



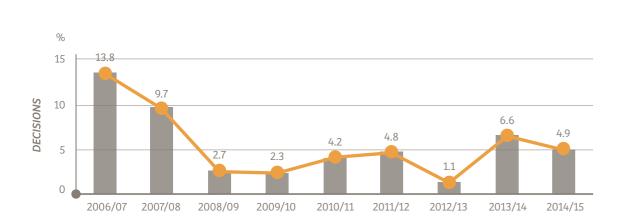
Council continues to strive to be open and transparent with only 14.9% of decisions made in confidence during 2014/15. This is a slight increase of 4.2% from 2013/14. The percentage of decisions made in confidence continues to be lower than the 2006/07 rate of 27.5%.

PERCENTAGE OF OPEN COUNCIL DECISIONS (PRIOR TO ANY TRANSFER FROM CONFIDENTIAL)





PERCENTAGE OF DECISIONS RETAINED AS CONFIDENTIAL





FOOD VAN FRIDAYS



AUSTRALIA DAY 2015

OPENING OF JINGILI SKATE PARK



Tribute to the Late Alderman Robyn Lesley



City of Darwin was deeply saddened by the loss of Alderman Robyn Lesley on 1 August 2014. Robyn first came to Darwin in 1972 and was involved in many volunteer organisations and was honoured with life membership of RSPCA, Life Education Centres and Darwin Family Centres. Robyn made many contributions to the Darwin community including working for the Reconstruction Commission after Cyclone Tracy and helping establish the first women's shelter in Darwin.

Robyn was first elected as an Alderman on Council in 1978 and since that time, periodically served for over 20 years. Robyn was interested in reading, politics, and how to develop a community which embraces diversity, innovation and change. She was also passionate about town planning for quality living and good economic development, the arts and multiculturalism.

Robyn was a senior manager with the NT and Commonwealth Governments up until 1993, she then ran her own business until 2010 when she then took on the role as Executive Director at Council on the Ageing NT.

Robyn was very passionate about governance and accountability and was committed to ensuring Council was meeting its legislative and community obligations. She made a truly outstanding contribution to public life in Darwin and in the Northern Territory and she will continue to be greatly missed on Council.

Our Elected Members



Lord Mayor, Katrina Fong Lim P: (08) 8930 0517

M: 0421 289 872

E: lord.mayor@darwin.nt.gov.au

Katrina was born in 1961 in Darwin; the fourth daughter of respected local couple Alec and Norma Fong Lim. Alec was a businessman who eventually became a very popular Lord Mayor in the 1980s. Katrina completed primary and secondary education in Darwin, matriculating from Darwin High School in 1979. She was an AFS Exchange Student to the USA for the 78/79 school year.

Katrina worked for 13 years with the Commonwealth Public Service undertaking a variety of jobs for a range of Departments. She then left the Public Service to work in the not for profit sector. Katrina has worked in this sector for 20 years including at the YWCA, Crafts Council, NT Centenary of Federation and the Australia Day

Katrina completed both a Bachelor of Business with a double major in Marketing and Human Resource Management and Master of Professional Accounting from the University of Southern Queensland

Council NT.

2014/15 Representation on Committee Administrative Review Bombing of Darwin and Military

History (Chairman)

CBD Parking Advisory (Chairman)

Chief Executive Officer's Annual Performance Appraisal

Community and Cultural Services

Corporate and Economic Development

Council of Capital Cities Lord Mayors

Environment and Infrastructure

Northern Australia Capital City

Committee Top End Regional Organisation of Councils

Town Planning

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by external studies. Her professional memberships include being a Fellow of the Institute of Public Accountants, a Fellow of the Australian Institute of Management and a Member of Business and Professional Women.

Katrina is currently a Patron of many Darwin organisations including Arafura Dragon Boat Paddlers Club, Darwin Dog Obedience Club, Nightcliff Sports Club, Mindil Aces Football Club, and Vice Patron of the Royal Agricultural Society of the NT Inc.

Katrina's community memberships include the National Heart Foundation NT, Chung Wah Society NT, 2RPH radio for the print handicapped and the Australia China Friendship Society.

She has also operated a small business initially delivering Financial Management Training to builders through the Master Builders Association NT.

Katrina lives with her husband Tony Waite in Nightcliff.



Alderman Bob Elix

M: 0417 800 332

E: bobelix@bigpond.com

Bob has always been passionate about the community. His passion for contributing to the community was initially realised through the sporting world. Sports have been a major part of Bob's life and it is through his involvement in sport that he came to realise the importance of having your say and actually doing something, not just saying something.

Bob has been involved with AFL in the NT for years having performed many roles including coach, umpire and administrator. Bob has recently retired after 13 years as the Chairman of AFLNT.

Bob has taken that level of commitment to the City of Darwin and over the years he has focused on taking care of the things that affect us every day like our roads, our playgrounds and our recycling scheme. He has particularly enjoyed being involved in upgrading parks and gardens in the Chan Ward and across the whole Darwin Municipality.

There have been many issues that Bob has been proud to have made a difference in and he will continue to actively pursue issues in the interests of residents. Bob treats everyone as equal in our community and will always remain available and active for anyone who needs assistance in the Chan Ward and beyond.

Another area Bob is passionate about is tourism. Tourism is possibly the most important industry for Bob and Council to support - we all know the huge benefit of the tourist dollar.

With Bob's sporting background he is all about working together to get results and knows that we can continue to kick goals to remain a winning team for the Top End.

2014/15 Representation on Committee
Administrative Review
CBD Parking Advisory
Dili Sister City
Code of Conduct Disciplinary (LGANT Rep)
Corporate and Economic Development (Chairman)
Local Government Association of the Northern Territory
NT Water Safety (LGANT Rep)
Risk Management & Audit
Town Planning



Alderman Robin Knox M: 0408 221 342 E: r.knox@darwin.nt.gov.au

Robin arrived in Darwin in 1979. Since then she raised her family, has had a varied professional career and been involved with numerous community activities in Darwin.

Robin was first elected to Council in 2010. Her vision for Darwin is for a very liveable, sustainable city with lots of green space to support our relaxed outdoor tropical lifestyle. She believes in creating a caring community that supports everyone. She is passionate about good planning and continues to represent the community's interests on the Development Consent Authority.

Robin is best known for her work in sustainability and was the COOLmob Program Manager. She has also been a health researcher for the Fred Hollows Foundation, has established the 'women's ranger program' for the Northern Land Council and conducted park management research for the Centre for Indigenous Natural and Cultural Resource Management. Prior to this she was a display designer for the NT Museum and Art Galleries and has also run her own graphic design business.

Sport and social activity has always been a big part of her life. She has coordinated community projects such as the Fringe Festival and Walk Against Want, has been a voluntary refugee settlement support coordinator, served on school councils, and is currently an active member of BicycleNT. For relaxation, Robin enjoys gardening and bushwalking, and racing her catamaran on Darwin Harbour.

Robin has also lived and worked in England and Botswana, where she established a museum and cultural centre and helped found Botswana's first Women Against Rape program.

Robin has a Certificate in Business Management, a Masters of Development Management and is a Graduate of the Institute of Australian Company Directors.

2014/15 Representation on Committee

Arts and Cultural Development (Alternate)

CBD Parking Advisory

Environment and Infrastructure

Development Consent Authority (Alternate)

Haikou Sister City

Remote Active Living Project Working Group

Risk Management & Audit (Alternate)

Town Planning



Alderman Kate Worden

M: 0400 746 669 E: katew5000@hotmail.com

Initially a migrant from the UK (1981) with her family into South Australia, Kate has spent more time than anywhere else living in the Territory.

Kate has lived in the Chan Ward for more than 15 years. Kate was also lucky enough to live for a short period in Arnhem Land and spent two years in Katherine in the late 1980s.

Kate has four children, Tarisse, Sarrita, Alekna and Russell and two very active grand-daughters who both live in New Zealand. Kate's eldest daughters are both well-known young contemporary Indigenous artists, Russell works in IT and has recently relocated to Adelaide for work, and Alekna currently attends Nightcliff Middle School, loves Animé, and is an enthusiastic music student and budding singer.

Kate's partner of more than 24 years, Wayne is a local small business operator, specialising in painting and decorating. Following a fall at work late in 2014, Wayne has been forced to retire from playing and coaching AFL after more than 30 years but is well on his way to recovery.

During the day, Kate works as a Director of Client Relations with the NT Department of Housing. When not at work, or undertaking the business of Council, Kate can be found in her local library, on her balcony with a good book, posting up on Facebook or Twitter, playing netball, or attending local community events.

Kate co-founded the Waratah Netball Club in 1998 and was President for 13 years. Kate has been a national representative netball coach, was a past member of the Jingili and Wanguri School Councils and was the President of the Pints Football Club for four years.

Kate is currently a board member of Neighbourhood Watch NT and Life Education, Treasurer for the Australian Local Government Women's Association NT, volunteers for the Seabreeze Festival, and Chairs Council's Community and Cultural Services Committee, and Arts and Cultural Development Advisory Committee.

Kate has a Bachelor in Indigenous Affairs, has successfully completed the ANZSOG/ANU Excellence in Local Government Leadership Program. has worked as an Advisor to Government, and has a strong background in Sports Administration.

2014/15 Representation on Committee

Anchorage Sister City

Arts and Cultural Development (Chairman)

CBD Parking Advisory

Community & Cultural Services (Chairman)

Council of the Ageing NT Board (Alternate)

Northern Australia Capital City Committee (Alternate)

Town Planning

Lyons Ward



Alderman Jeanette Anictomatis

M: 0402 834 238

E: j.anictomatis@darwin.nt.gov.au

Jeanette was born in the United Kingdom and studied at Aberdeen College of Commerce before immigrating to Australia in December 1969. Jeanette arrived in Darwin in 1970.

Jeanette is married with four sons.

Further studies involved Primary School Teaching, HR Management, Workplace Training and Law Studies.

2014/15 Representation on Committee

Administrative Review

Administration and Legislation Advisory Committee (LGANT Rep)

Community and Cultural Services

Disability Advisory

Local Government Association of the NT (Vice President)

Northern Australia Capital City Committee

Town Planning



Alderman Helen Galton M: 0400 659 661

E: <u>h.galton@darwin.nt.gov.au</u>

Helen is a proud Territorian and has enjoyed a very busy life in the lead-up to and while being elected for 15 years as an Alderman on the Council. Local government is in Helen's blood and she thrives on grass roots government and is privileged to be representing the heartbeat of the Darwin municipality - the Lyons Ward - in Australia's most modern capital city.

One of the highlights in Helen's local government experience was in her role as an Executive Member of the Local Government Association of the Northern Territory from 2004 to 2014 and was Vice President Municipal 2012 - 2014. She was formerly the General Manager of Tourism Top End, a position that highlighted the unique benefits of the region and the importance of tourism to the Territory.

Tourism is one of Helen's passions and while she enjoys travel, she also loves being home and taking in the pleasures that Darwin offers. Darwin is a community for all ages and we should all be so proud of our "Paradise on Earth".

Helen has been involved in a range of government, business and community work and has been on a number of Boards including Council on the Ageing (COTA), Tourism Top End, Vice President of the Automobile Association of the Northern Territory (AANT), President of the Australian Local Government Women's Association (ALGWA NT) for four years, Chairman of the Community and Cultural Services Committee, Chairman of the Town Planning Committee, Chairman of the Arts and Cultural Development Advisory Committee and Chief Barker of Variety the Children's Charity NT.

Helen is a Honorary Life Member of Tourism Top End and Variety NT.

Given her active lifestyle it is no surprise that Helen was a physical education teacher!

2014/15 Representation on Committee

CBD Parking Advisory

Council of the Ageing NT Board

Environment and Infrastructure

Human Services Training Advisory Council (LGANT Rep)

Local Government Association of the NT (Vice President)

Top End Regional Organisation of Councils (Alternate)

Town Planning



Alderman Simon Niblock M 0402 617 416

Twitter: simonniblock

Facebook: aldermansimonniblock

Simon arrived in tropical East Arnhem Land from a very wintery Melbourne in 1998 - he's never looked back.

bi-lingual teaching resources for the NT Education Department and in 2003 moved to Darwin to establish his own book publishing business, Niblock Publishing.

Simon has a Bachelor of Computing (Monash), post graduate gualifications in editing and publishing from RMIT and has worked in the book publishing industry since 1994. Simon is married with two young boys.

2014/15 Representation on Committee

Company Directors.

CBD Parking Advisory Environment and Infrastructure (Chairman) Haikou Sister City Risk Management & Audit Top End Regional Organisation of Councils Town Planning



E: <u>s.niblock@darwin.nt.gov.au</u>



He landed on Elcho Island to publish

He chairs council's Environment and Infrastructure Committee, and the Town Planning Committee. Outside Council he is Chair of the Nightcliff Primary School Council, a member of the Larrakeyah Primary School Council and also a member of the Australian Institute of

Interested in sustainability, mobility and better urban development and planning, he cycles, walks and catches the bus and drives a Wolseley.

As our city grows and population density increases, developing green space and enhancing the "urban forest" will become ever more important. Simon wants to see Council do more to encourage walking and cycling and believes more community participation in Council decision making is critical to improve the services Council provides.

Administrative Review

Richardson Ward



Alderman Garry Lambert

M: 0401 119 118

E: aldermangarry@me.com

Garry has over 15 years experience on the City Council, he is currently in his fourth elected term.

Garry and his wife Margaret moved to the Territory in 1977 to take up teaching roles. After 25 years in Education as a teacher, Principal and Director Garry took up a new role with NT Police, Fire and Emergency Services as an Executive Officer in an information/privacy management role dealing with para-legal issues and legislative frameworks. Garry established SAFE NT in this role. He later took up an Executive role with NTGPE, an NGO responsible for training doctors to become General Practitioners.

His first interest in politics was ignited in 1977 when he became Secretary of the Mataranka Progress Association. Garry later moved to Adelaide River where he and Margaret were teachers and property owners, raising cattle and conducting an agricultural business.

Garry has had an eclectic range of interests and experiences, including being Mayor of the City of Darwin, Chairman of the NT Landcare Council, Director on the Festival of Darwin board and the Darwin Entertainment Centre board.

He is currently a Member of the Development Consent Authority, member of the Mandatory Alcohol Treatment Tribunal, President of Motorcycling Australia NT and Patron of the Darwin Bowling Club and Public Officer to three organisations. He is a keen motorcyclist.

Garry has several academic qualifications and has a strong interest in administrative law, particularly town planning and planning law. He is a Member of the Australian Institute of Company Directors as well as a member of the Australian Institute of Administrative Law.

2014/15 Representation on Committee

Anchorage Sister City CBD Parking Advisory

Code of Conduct Disciplinary

Committee (LGANT Rep) Corporate and Economic

Development

Development Consent Authority NT

Town Planning (Chairman)



Alderman George Lambrinidis M: 0414 613 213

E: lambrinidisg@gmail.com

George is proud to be a born and bred Territorian living in Wagaman where he grew up. George is a lecturer at Charles Darwin University and has been involved in community work for many years. George is a strong supporter of our local university and is involved in a number of committees at CDU.

George finds great personal satisfaction in helping others to learn. The knowledge and experience he gained as a researcher has been valuable in his role teaching Bioscience. George has been the Theme Leader of the Tertiary Enabling Program since 2006 and has also been the Acting Head of School for the School of Academic Language and Learning. George is planning to undertake a PhD in Education in order to further develop his knowledge and skills in helping students to succeed in their studies at university.

George is very interested in creating a safer community and was the Chairman of the Wagaman Residents Committee (WRC), which formed in 1999 to address antisocial behaviour in the area. This culminated in a National Crime Prevention Award in 2004 for the committees' efforts to reduce crime and violence and make the suburb a safer place to live.

Football, or soccer as some people call it, is George's passion. He was a founding member of Nakara Soccer Club in 2001. George still enjoys putting on the boots to have a run; however his greatest joy now is being able to help develop and coach the juniors for University Azzurri Football Club.

In 2007 George joined the Kalymnos Sister City Committee and was the Chairman from 2008 to 2010. Within this role he helped to implement projects to share the culture and history between the cities. George believes the sharing of cultures is important for a multicultural city and now continues to contribute to this committee as Alderman representing the City of Darwin. George is also a member of the Youth Advisory Group who meet regularly to discuss issues affecting young people in our municipality.

George is keen to contribute to the future growth of our beautiful city. In particular he would like to see the rejuvenation and improvement of our parks and gardens and better facilities for our community and sporting groups. George would also like to see Darwin grow into a safe and accessible city, which is accessible to all members of our community.

2014/15 Representation on Committee

CBD Parking Advisory

Community & Cultural Services

Kalymnos Sister City Town Planning

Youth Advisory Group



Alderman Rebecca Want de Rowe

M 0414 893 733

E: rebecca4richardson@gmail.com

Rebecca was born in Royal Darwin Hospital and raised in Leanver where she attended Leanyer Primary School and then Sanderson High School.

Rebecca spent a year travelling around Europe before heading back to study architectural drafting at Charles Darwin University. After three years, Rebecca found that it was not the profession she was after; she needed a job where she could get out and talk to people and found her skills were better used as a union organiser with the Shop Distributive and Allied Employees Association, where she worked for three years. She was then promoted to work for the Australia Council of Trade Unions as a Campaign Coordinator for the Your Rights at Work Campaign.

After a successful campaign Rebecca went on to work for Federal MP, Damian Hale but soon decided that it was time for another trip. Rebecca spent seven months around South America before returning and starting a career in real estate.

Rebecca decided to run for Council because she felt the community needed a young representative who had energy and drive, something she felt was lacking in the previous council.

Rebecca resides in Wanguri with her husband, Kent Rowe and their son, William Rowe. Rebecca's focus on council is animal management, parks and playgrounds. Rebecca believes in keeping in touch with her ward and she does this by doing a regular newsletter and by hosting an information stall at Hibiscus Shopping Centre (Leanyer) on the first Saturday of every month from 10am to noon.

Rebecca encourages people to get in contact with her should they have any issues. Rebecca believes a good Alderman is contactable seven days a week and she strives to work hard to represent the community to the best of her ability.

2014/15 Representation on Committee

Animal Welfare Advisory (LGANT Rep)

Environment and Infrastructure

Kalymnos Sister City

Town Planning

Youth Advisory Group (Alternate)

Waters Ward



Alderman Gary Haslett

M: 0410 612 142

E: gary@haslett.com

When Gary first came to Darwin in 1966 as a baby, his mother was adamant she was only staying for 3 years - they all still live here today. This is a very common story.

Alderman Haslett attended Rapid Creek Primary, Nightcliff Primary and after Cyclone Tracy NiMiRa Primary (for one year Nightcliff, Millner and Rapid Creek schools were combined). Later Alderman Haslett attended Nightcliff High School and Northern Territory University (now Charles Darwin University).

In 1982 Gary started his working life at Channel Eight (now Channel 9). In the 1990s he worked for ABC TV here in Darwin. His roles included directing local ABC news, 7.30 Report, Stateline NT and Australia Television News (ATV) - broadcast both nationally and internationally nightly. Gary received a silver medal at the prestigious New York Festival for his efforts directing ATV News.

Gary's qualifications include Bachelor of Business (Public Administration, Management) and Certificate IV's in Training and Assessment and Work Health and Safety. He holds community memberships with the Australian American Association (NT), Royal Commonwealth Society (NT), Australian Japanese Association (NT) and Australian Indonesian Business Council.

2014/15 Representation on Committee

Ambon Sister City

Bombing of Darwin and Military History Corporate and Economic

Development Dili Sister City Haikou Sister City

Town Planning



Alderman Justine Glover

M: 0438 101 964

E: j.glover@darwin.nt.gov.au

Justine was elected to Council and took office in 11 November 2014, replacing the late Alderman Robyn Lesley.

As soon as Justine arrived in Darwin to work as a Registered Nurse at Royal Darwin Hospital in 1995 she knew this was the place she would call home because of the tropical lifestyle, friendly people and endless opportunities.

Justine continues to work in the health sector and has worked in the Centre for Disease Control for the past 14 year. She understands the importance of a healthy and safe community. Justine has a strong work history in community safety and was instrumental in getting Palmerston up as the NT's first World Health Organisation (WHO) Safe Community.

Justine strongly believes in the importance of the work of local government and its connection with people, "When people are passionate, great things can happen and that is where local government is so important in supporting community effort."

Her husband Guy is a local primary school teacher and they have both dedicated their efforts to supporting the local community through participating on school councils, serving on the Water Safety Advisory Council and Victims of Crime NT. Justine is the Chair of KidSafe NT and volunteers regularly with St Vincent de Paul. Her twin daughters, Alice and Georgia, also help out at Vinnys and attend the local O'Loughlin College.

Justine is committed to listening to the community, to make sure people's voices are heard and to ensure that everyone can have input into Council decisions.

Justine has a Diploma of Management and a Masters of International Management.

2014/15 Representation on Committee

Corporate and Economic Development Town Planning



Alderman Allan Mitchell

M: 0417 804 546

E: almitch@bigpond.com

Born in Brisbane in 1947, Allan came to the NT in 1971 to join the NT Police for a 'couple of years', fully intending to return to Papua New Guinea where he had been for two years previously.

Thirty one years later and having served throughout the Territory and a year with the UN Peacekeeping Force in Cyprus, he retired in 2002.

In 2004, Allan was elected to his first term as an Alderman for the Waters Ward. He has subsequently been reelected in 2008 and again in 2012.

He has lived in Anula since 1988 and has no plans to move.

Alderman Mitchell enjoys outdoor recreation such as walking, hiking, and camping. He has travelled extensively both in Australia and overseas.

He is an independent qualified tour guide, working mainly in the cruise ship industry when ships are visiting Darwin.

2014/15 Representation on Committee

Ambon Sister City

ANZAC Centenary NT Advisory Committee (LGANT Rep)

Bombing of Darwin and Military History (Alternate)

Community and Cultural Services

Disability Advisory

NT Place Names

Tourism Top End

Town Planning



Elected Member Allowances

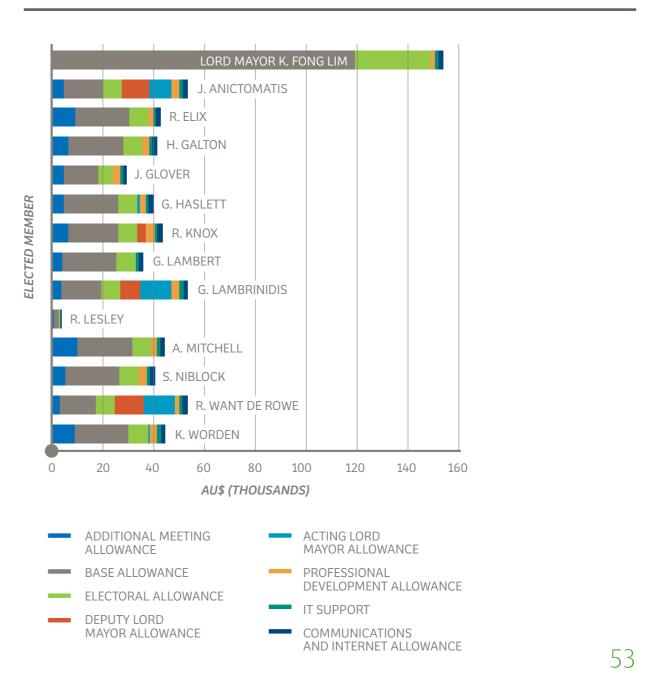
Pursuant to section 71 of the Local Government Act, a member of the Council is entitled to be paid an allowance that is set at a fixed rate, subject to the guidelines issued by the Minister.

The Local Government Act also provides for differential allowances for the principal member (i.e. Lord Mayor) and the deputy principal member (i.e. Deputy Lord Mayor).

At the City of Darwin the Deputy Lord Mayor position is filled on a rotational basis with each Elected Member fulfilling a fourmonth term over the life of the Council. Due to the Northern Territory Government extending the local government election date from March 2016 to August 2017 each Alderman will fulfil an extra 6 weeks as Deputy Lord Mayor from March 2016.

Pursuant to sections 3 and 9 of the Local Government Act Guidelines, the principal member (i.e. Lord Mayor), the deputy principal member (i.e. Deputy Lord Mayor) and acting principal members are not entitled to claim an additional paid meeting allowance.

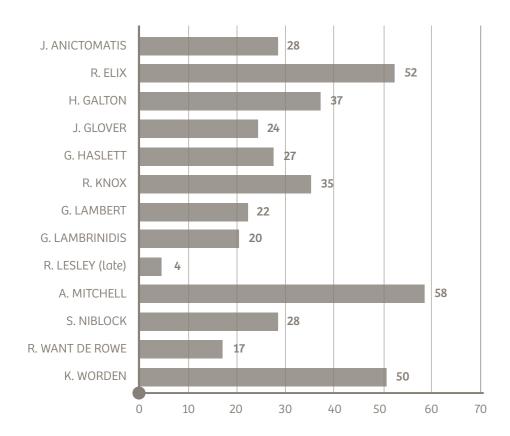
2014/15 ELECTED MEMBER ALLOWANCES





ADDITIONAL PAID MEETINGS FOR ELECTED MEMBERS

Extra meeting allowances are paid in accordance with Council Policy and Ministerial Guidelines. Extra meetings include Council Committee and Advisory Group meetings and representation on external organisations such as the Local Government Association of the Northern Territory (LGANT).



2014/15 MEETING ATTENDANCE - ORDINARY COUNCIL MEETINGS

Elected Member	Ordinary Meetings	Elected Member	Ordinary Meetings	
Lord Mayor, Katrina Fong Lim	18	Alderman Garry Lambert	18	
Alderman Jeanette Anictomatis	13	Alderman George Lambrinidis	20	
Alderman Bob Elix	20	Alderman Robyn Lesley (late)	2	
Alderman Helen Galton	21	Alderman Allan Mitchell	21	
Alderman Justine Glover	13	Alderman Simon Niblock	21	
Alderman Gary Haslett	16	Alderman Rebecca Want de Rowe	19	
Alderman Robin Knox	20	Alderman Kate Worden	21	
Total number of Ordinary Council meetings in 2014/15				

*Attendance by telecommunications in accordance with Policy 43 – Meetings, Meeting Procedures and Committees is recorded as attended the meeting. *Alderman Robyn Lesley passed away on 1 August 2014

*Alderman Justine Glover was declared to office on 11 November 2014

In accordance with the Ministerial Guidelines for Council Member Allowance and Section 71 of the Local Government Act, City of Darwin Elected Members may access an annual professional development allowance to attend appropriate and relevant conferences or training courses.

In 2014/15, Elected Members could access an amount of up to \$3,554.04 which included all associated costs such as travel, conference fees, meals and accommodation.

Activity / Conference	Venue	Dates	Elected Members Attending
Building the Territory event	Darwin	August 2014	Alderman Haslett
Australian Institute of Company Directors Course	Darwin	August 2014	Alderman Anictomatis
			Alderman Knox
Municipal of Victoria 2014 Leadership in Local Government Summit	Melbourne	November 2014	Alderman Galton
Australian Local Government Womens'	Barossa Valley	March 2015	Lord Mayor Katrina Fong Lim
Association 2015 Conference			Alderman Galton
Menzies Breakfast Registration	Darwin	March 2015	Alderman Mitchell
Planning Institute of Australia Conference	Melbourne	March 2015	Alderman Niblock
Municipal of Victoria 2015 Leadership in Local Government	Melbourne	May 2015	Alderman Mitchell
Dili Delegation - Sister City	Dili	May 2015	Alderman Elix
Making Cities Liveable Conference	Melbourne	July 2015	Alderman Niblock
Parking Australia Convention and Exhibition	Brisbane	September 2014	Alderman Niblock
The Future of Local Government and Innovation	Melbourne	November 2014	Alderman Worden
			Alderman Want de Rowe
Australian Women Succeeding in Leadership	Melbourne	October 2014	Alderman Worden
Australian Indonesian Business Council Registration of Membership	Annual	2015	Alderman Haslett
Professional Membership - Australian Institute of Management	Annual	2015	Lord Mayor Katrina Fong Lim

Our Organisation

The City of Darwin's organisational structure is made up of four Departments – Corporate Services, Community & Cultural Services, Infrastructure, and Office of the CEO.

Each Department is led by a General/Executive Manager who reports to the Chief Executive Officer (CEO). The CEO is directly accountable to the Council elected by Darwin residents.

> **Tamarind Park** ledevelopmen

Organisational Chart as at 30 June 2015



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General Manager Infrastructure Luccio Cercarelli

> Manager Technical Services Nadine Douglas

Manager Design, Planning and Projects Drosso Lelekis

Manager Infrastructure Maintenance Kerry Smith

Executive Manager Office of the CEO Mark Blackburn

Communications and Engagement Governance

Manager Strategy and Outcomes Sheree Jeeves



Executive Staff

In accordance with Part 9.1 of the Local Government Act, Council appoints the Chief Executive Officer to:

- Implement and inform the community about Council's policies, plans and decisions
- Manage the day to day operations of Council including staff and responding to community enquiries
- Ensure the Council is provided with the information and advice necessary to carry out its functions
- Properly manage and maintain Council's assets and resources
- Ensure that proper standards of financial management and controls over expenditure are implemented
- Ensure that financial and other records are properly made and maintained

The Chief Executive Officer, together with three General Managers and an Executive Manager form the Chief Officer's Group (COG) to lead the organisation and implement the strategic direction and decisions of Council.

The Chief Officers Group is supported by the Middle Managers Group which has been structured to facilitate the efficient and effective delivery of services to the community by aligning strategic program profiles with organisational departments and sections.

Council's Organisational Structure continues to adapt to the need for efficient and effective practices and the changing environment within which local government operates. During 2014/15 the following changes were made:

Customer Services moved from the Corporate Services Department to the Community & Cultural Services Department.

Regulatory Services and Animal Management moved from the Community & Cultural Services Department to the Corporate Services Department.

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Council has committed to the continuation of the Darwin Safer City Program for the next three years which is part of the Community & Cultural Services Department.

The organisational structure on page 57 depicts the structure as at 30 June 2015. Changes will continue as the need arises.

Brendan Dowd City of Darwin

2001-2015 Over 30 years local government experience

Chief Executive Officer



348.4 equivalent employees

Qualifications

Bachelor of Engineering (Civil)

Master of Business Administration Graduate Diploma in Municipal Engineering

Company Directors Diploma Senior Executive Program at Melbourne Business School -University of Melbourne

Excellence in Local Government Leadership program at Australian and New Zealand School of Government.

Associate Fellow

Institution of Engineers Australia – Fellow

Implementing the decisions of Council and managing the organisation.

Anna Malgorzewicz City of Darwin 2013-2015

25 years arts administration experience and 5 years local government experience

General Manager Community and Cultural Services



Established FTE 64.2

Qualifications Bachelor of Arts

Graduate Diploma Museum Studies Graduate Diploma Library Studies

Museum Leadership Program Senior Management Program

Responsibilities

Community Development Customer Services

Darwin Safer City Family and Children's Services

Libraries

Major Community Events

Recreation and Leisure

Sister Cities

Youth Services

Australian Institute of Management -

Responsibilities

Diana Leeder City of Darwin

1985-2003 and 2013-2015 Over 28 years local government experience

General Manager Corporate Services



2008-2015 Over 23 years local government experience General Manager Infrastructure

Qualifications

Administration

Responsibilities

Building Services

Development

Operations

Pathways

Planning

Management

Road Maintenance

Design

Asset Management

Infrastructure Projects

Parks and Reserves

Luccio Cercarelli

City of Darwin



Established FTE 96.63

Qualifications

Bachelor of Arts (Graduate Librarian)

Master of Letters

Doctor of Philosophy

Company Directors Diploma

Graduate Diploma in Urban and Regional Planning

Associate Australian Library and Information Association

Responsibilities

Business Services

Contracts Administration

Darwin Entertainment Centre

People, Culture and Capability

Financial Management

Fleet Management

Information Technology On & Off Street Car Parking

Property Management

Records & Information Management

Risk, Audit and Safety

Regulatory Services

Street Cleaning Urban Enhancement Waste Management

Animal Management





Established FTE 171.8

Bachelor of Business Associate Diploma Engineering (Civil) Diploma in Local Government

Road Construction & Traffic

Stormwater Drainage Maintenance

Stormwater Drainage Management

Mark Blackburn City of Darwin 2010-2015 Over 15 years local government experience

Executive Manager Office of the Chief Executive



Qualifications
Bachelor Applied Science
Graduate Diploma in Business Administration
Responsibilities
Climate Change and Environment
Strategic Services
Communications and Engagement
Executive Support
Governance

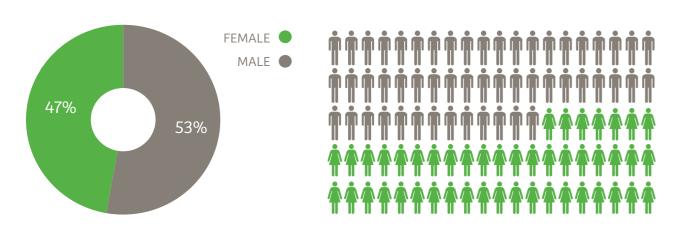
City of Darwin Staff Profile

City of Darwin is proud of its 50:50 gender equity status and strives to maintain an equal balance of gender at any given point in time. As at 30 June 2015, there were 47% female full time equivalent staff and 53% males.

87% of Council staff are permanent full time employees. Council's permanent part time and casual / contract employees allow us to remain flexible and responsive to the needs of the Darwin Community and in particular the changing economies between our Wet and Dry seasons. Council workforce consists of 8% and 5% of permanent part time and casual / contract staff, respectively.

City of Darwin Staff age profile as at 30 June 2015. The average age of staff is 44.4 years of age.

STAFF BY GENDER 2014/15



STAFF BY EMPLOYMENT TYPE 2014/15

8% 5% PERM. • FULL TIME 16-30 🔴 31–50 19% CASUAL/ 🔴 1% 51–70 CONTRACT 45% 71–74 🔴 PERM.
PART TIME 87% 35%

STAFF AGE PROFILE 2014/15



GOAL 1 Collaborative, Inclusive and Connected Community



in-kind support to organisations and groups

Council encourages social inclusion, enabling individuals to stay connected through activities that support and promote community harmony and build community capacity.

Measures of Success

Indicator	Unit	Target	2013/14 Actual	2014/15 Actual	2014/15 Result
Number of community groups or organisations supported (e.g. in-kind, advocacy, facilitation, financial)	#	100	115	104	
Rates income provided back to the community via community grants or sponsorships per annum	0/0	4.50	3.26	3.5*	
Total 'hits' per year to Council's website	#	300,000	402,476	437,020	
Total number of on-line payments made via Council's e-services	#	14,500	24,708	23,435	
Goal 1 - Overall Performance	%	100.00	123	120	

*This result does not include in-kind support services provided back to the community, the result is within an acceptable variance. This table represents the measures of success which evaluate progress towards achieving Goal 1 outlined in the Evolving Darwin: Towards 2020 Strategic Plan.





Community inclusion supported

COMMUNITY DEVELOPMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of community satisfied with community services provided by the City of Darwin	#	3.5	3.8	

Equity and Access

Many initiatives of the City of Darwin are designed to create greater opportunities for all members of our communities, regardless of people's circumstances, personal or life characteristics. The Community Access Plan 2012-2017 details Council's commitment to equal opportunities for people with disability. It demonstrates how Council enacts the national *Disability Discrimination Act 1992.* The Plan has continued to guide Council's work over 2014/15.

The City of Darwin Disability Advisory Committee (DAC) has continued to bring the voices of people with disability to decision making on services and infrastructure projects. In this timeframe the DAC has not only continued to advise on a range of street and other public infrastructure but has also purchased accessible flooring for free use by community event organisers. The Peter Mahony Fishing Platform at Nightcliff was launched by the DAC on December 3, International Day for People with Disability, in recognition of Peter Mahony's life and contribution to the community and for people with disability generally.

In 2014 Disability Awareness Week continued to grow, which has led to it becoming a three week Festival in 2015. Disability Awareness Week aims to promote inclusion for people with disability, advocate for the rights of people with disability, and support the artistic, cultural and sporting aspirations of people with disability. This was achieved through a program of events delivered by over 20 different organisations.

Darwin Seniors

August was once again buzzing with free activities for Seniors Month. The City of Darwin was one of the organisations providing an array of Seniors Month events to acknowledge and celebrate the contributions of our seniors. From digital literacy, craft, physical activity and a movie at the Deckchair Cinema, there was something for everyone to enjoy at a range of locations around the municipality.

International Women's Day

In March 2015 City of Darwin, in partnership with the United Nations Association of Australia NT, delivered Darwin's International Women's Day Walk and Community Morning Tea for the seventh year. With over 400 people attending, the event celebrated the economic, political and social achievements of women past, present and future.

Building Community Capacity

Council is committed to building resilient and self-reliant communities. To support the achievement of this goal Council provides its Community Grant program, supports community facilities and provides a diverse range of in kind support. Council celebrates the knowledge, assets and skills held by community members. Council will work with community members to identify and develop their capabilities to enable the community to be agents of positive sustainable change in their community.

2014/15 Community Grants Program

Council once again distributed \$150,000 to community initiatives and programs through the Community Grants Program. The Community Grants Program consists of two funding streams; Community Projects and Climate Change and Environment Projects. The grants are distributed to support grassroots projects across a range of areas including; climate change and environment, arts and culture, community safety, recreation and community development.

The 2014/2015 Community Grants Program attracted 58 applications seeking funding for community projects totalling \$360,000. Council funded 26 initiatives this financial year, for purposes including information technology, exercise equipment and community events. This year successful grants were deemed to; resource the needs of a particular group, encourage community participation, enrich the diversity of opportunity for Darwin residents and create opportunity for residents.

Community Centres

Local government supports the provision and coordination of accessible community facilities to support the development of a strong and cohesive life for residents. The City of Darwin has three community centres, located at Malak, Nightcliff and Lyons. The community centres support a diversity of social, recreation, cultural and leisure activities to benefit the local community. Council fees and charges for the community centres are subsidised to make it affordable and to support non-profit groups. Nightcliff and Lyons Community Centre currently provides office space and facility support to 10 community organisations.

In kind support

In addition to the City of Darwin Community Grants Program, Council further supports community organisations and groups who wish to pursue projects and activities that benefit the community. Council has a number of resources available to the community to enhance their activities and build their capacity to deliver services and activities.

The City of Darwin also provides in-kind support to the community sector. This enables community groups, organisations and networks to in turn support the Darwin communities through a range of initiatives. Council assists, for example, by providing free use of equipment and free or low cost use of Council facilities or outdoor venues. In this time period Council assisted with 114 requests, 59 directly to community organisations for their initiatives and 55 times as part of Council-run community programs.

Community Resources

Fun and Games Equipment:

Council has available 14 unique games and equipment for community events in the Darwin municipality for not-forprofit organisations and community groups for non-commercial events. The equipment provides options to bolster community groups and organisations in their quest to provide affordable and accessible events for the community. The Fun and Games 'In-kind Support' program supported 15 community events and 12 Council events during 2014/2015.

Fun Bus and Fun in the Parks

Fun Bus program provided children's activities for Darwin Festival at People's Choice Teddy Bears' Picnic, Welcome to Darwin event and the Cultural and Linguistic Diversity (CALD) parent group at the Multicultural Council NT organised by Relationship Australia Northern Territory.

Fun in the Parks provided face painters to Christmas for Kids event organised by Catholic Care NT and Territory Childcare Group, RAAF Family Christmas in December 2014, and children's activities for the Darwin Italian Festival in May 2015.

Gig Gear and Stage Kit Trailer

The Gig Gear provides an affordable and accessible alternative for community groups, young bands and artists who would otherwise need to hire a PA for events. Council provided Gig Gear support for 14 community led events and activities and for 15 internal Council events.

Childcare Centres

Council owns 7 facilities that support community-based Childcare Centre operations. As part of this provision, Council supports each centre with building maintenance, project management of major capital works, and network meetings with Centre Directors to facilitate capacity building, including the development of robust governance and peer networking.





Darwin Safer City Program

Building a safer community

In January 2014, Council began a multifaceted 12 month community development initiative, entitled the Darwin Safer City project. Focussed on reducing alcohol harms adversely impacting community life, the work evolved from outcomes of the inaugural Public Intoxication Issues Stakeholder Forum hosted in partnership with the National Local Government Drug & Alcohol Advisory Committee in 2013 and Council's quest to improve community amenity pertinent to alcohol issues.



partnerships and evidence based policy, the Darwin Safer City project includes partnership brokerage, stakeholder collaboration, support services to assist retailers and residents with crime prevention and crime reduction issues drawing on CPTED principles, an Assertive Outreach response to help bridge vulnerable people struggling with alcohol impacts to key health, wellbeing, accommodation and support services, supply reduction advocacy and creative activation of public spaces.

Underpinned by harm reduction,

Highlights during the project's pilot period:

- In partnership with the Northern Territory Government, Council hosted the 2015 Public Intoxication Issues Stakeholder Forum to gain insights into the areas our stakeholders would like to see included in the crafting of a Safer City Plan for the municipality. The Plan will be developed in consultation with the broader community and will help guide Council's work in the coming years. The Forum included speakers from the Foundation For Alcohol Research & Education, National Drug Institute and the City of Sydney and was attended by 70 stakeholders.
- Grant funding from the Commonwealth Government for a two year program entitled Faces In

Spaces has been received to create a public space activation program that engages with vulnerable people in the delivery of the program.

- Resolution by Council to transition from a 12 month pilot to a 3 year program to build on the pilot's foundations.
- Active participation and representation of City of Darwin in the National Local Government Drug and Alcohol Committee.
- Strong growth in partnerships with a diversity of agencies joining the Assertive Outreach Team in delivering services directly to vulnerable people in public spaces.
- Commencement of a partnership to develop a packaged liquor accord.
- Development of Council's first policy framework for Alcohol in Council controlled spaces and places.
- Advocacy seeking greater investment in social housing models, supply reduction, increased transport options from the entertainment precinct and a call for Commonwealth leadership in the development of culturally safe, affordable and accessible visitor accommodation and shelter facilities in all capital cities at the National General Assembly of Local Government.

Public Places Services Collaboration Group

Established in June 2014, the Public Places Services Collaboration Group group is collaborative in nature and operates to facilitate service coordination/response and information sharing for services with a role in reducing alcohol harms and helping make our community safer. The group meets each month, is chaired by senior NT Police, supported by the Darwin Safer City project and has a diverse membership including:

- Public Housing Safety
- City of Darwin Regulatory Services
- City of Darwin Safer City Team
- City of Darwin Parks & Reserves
- Larrakia Nation Outreach Services
- Mission Australia
- St Vincent de Paul
- Department of Transport -Transit Safety
- Licensing NT
- Department of Business (Alcohol policy)
- Australian Hotels Association
- Department of Lands, Planning & Environment
- Department of Health

Centrelink

NT Police

Power & Water

Saltbush Mob

Council's Assertive Outreach program focussed its work on building partnerships to strengthen its service offerings and the direct engagement of vulnerable people in public spaces who are struggling with alcohol issues. The service engages voluntarily with vulnerable people and helps bridge access to much needed health, support and wellbeing services such as accommodation, return to country, income support and medical care. This year has seen service partnerships grow with infield collaboration. Partnerships include Salt Bush Mob, Catholicare NT, NT Legal Aid Commission and Danila Dilba who now alternate to join the Assertive Outreach Team in the delivery of barrier free services to vulnerable people. Over the 12 month period, service highlights included:

- 216 Outreach service days
- 46 Joint service days with partner agencies



DARWIN SAFER CITY PROJECT



INTERNATIONAL WOMEN'S DAY

• Department Community Corrections

Assertive Outreach Team

- 201 Return to Country service facilitations
- 577 Instances of client advocacy
- 487 Clients assisted to access transport, medical care, income support, emergency/material aid, ID and Return to Country services
- 271 Presentations of client intoxication during time of engagement
- 429 Clients presentations with chronic alcohol dependency

Safer Community Support Service

The Safer Community Support Service works with local businesses and community members to build their capacity in managing community safety issues. The program is underpinned by crime reduction principles and draws upon Crime Prevention Through Environmental Design (CPTED) and community engagement in its approach. The service has focussed on building relationships with retailers who are experiencing community safety issues. Over 130 services were supported in dealing with peace disturbing behaviours related to alcohol.

COLORODA PROVIDE

Desirable places and open spaces

REGULATORY SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community perception of safety in parks, reserves and public open spaces	0/0	>60	74	
Annual number of general By-law infringements	#	1,100	865*	
Annual number of total parking infringements	#	42,525	36,153**	

*The target figures for infringements provide an expected result rather than a target. This result is directly related to the number of complaints received and is within an acceptable range.

**This result is dependent on occupancy rates and turnover and is within an acceptable range.

City of Darwin's Regulatory Services program contributes to making the municipality a more desirable place in which to live and conduct business.

CBD Patrol

CBD Parking Rangers are responsible for enforcing the Northern Territory Traffic Regulations and the Australian Road Rules with regards to parking. The CBD Precinct is governed by Pay and Display parking signs requiring the purchase of a 'pay and display' ticket when parking a vehicle. Up to six Rangers were responsible for regulating parking activities within the CBD Precinct. The daily regulation of parking practices within the CBD locality provided motorists with equal opportunity to parking spaces and ensured an unobstructed continuous flow of traffic. A total 33,506 on-street parking penalty notices were issued in the CBD during 2014/15.

Council owned off-street car parks are also regulated to ensure vehicles are parked in accordance with the Northern Territory Traffic Regulations and the Australian Road Rules. Parking Rangers monitored and inspected all off-street car parks during the course of the year for the purpose of facilitating equitable access to daily parking bays and to ensure permit holders have unobstructed access to their allocated bays. A total of 2,647 off-street car park infringements were issued for the 2014/15 period.

During the course of the day Rangers also conduct routine patrols of The Mall to deter prohibited activities such as the use of skateboards, bicycles, skates and the walking of dogs within The Mall area. Rangers also regulate activities undertaken by performing artists in The Mall area and verify with each performer that the appropriate permit has been acquired.

Suburban Patrol

The suburban patrol program's aim is to respond to reported and observed illegal parking or breaches of Council's By-laws in the municipality.

In 2014/15 there were over 1000 complaints reported to Council relating to illegal parking and various by-law offences such as long grass on a property (untidy allotments). Rangers also regulate the Parap, Nightcliff and Rapid Creek markets during the weekend periods in response to concerns raised by the local residents regarding illegal parking practices in the area. The general purpose of these patrols is to ensure continuous safe traffic flow and the provision of a safe environment for pedestrian traffic.

Abandoned Vehicles

Council is authorised to remove and impound vehicles from a public place that may be considered abandoned, parked illegally or dangerously under Part 5 of the NT Traffic Regulations 2014. There is a legislative requirement for Council to hold impounded vehicles for a minimum of 28 days before being disposed. For the 2014/15 period 1,129 vehicles were reported as abandoned within the municipality, of which 457 were impounded.

Public Places

The public places program aims to minimise as much as possible breaches of By-Law 103, in particular persons camping/sleeping in public places, the obstruction of public facilities and litter. Working in conjunction with the NT Police, Larrakia Community, H.E.A.L and the Assertive Outreach Team, Council Rangers conduct regular daily inspections of suburban parks, public spaces and the foreshore areas known to be popular amongst tourists engaging in illegal camping activities. The public places program aims to help reduce the instances of anti-social behaviour, such as consuming alcohol in non-exempt areas and any other anti-social behaviour observed in the municipality.



Two shifts operate between 6.00am and 7.00pm Monday to Friday. Additional shifts or earlier starts and finish times are organised when it is operationally needed. Rangers actively patrol all parts of the municipality with some areas being patrolled multiple times in one shift. This is indicative of where officers have encountered hotspots such as Mindil Beach, East Point Reserve, Nightcliff Foreshore and the CBD Esplanade where camping, the consumption of alcohol and/or antisocial behaviour is apparent on a daily basis.

In addition, Council's Rangers are responsible for ensuring compliance with all City of Darwin Council Bylaws, the Local Government Act, and the Northern Territory Litter Act. For the 2014/2015 period a total of 865 infringements were issued for offences relating to public places.

ANIMAL MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction with dog and cat control education programs	#	3.3	3.1	
Number of dogs registered within the City of Darwin	#	12,000	9,040*	
Number of cats registered within the City of Darwin	#	1,200	1,094	

*This result is due to auditing of the registration database throughout the year, the target figure will need to be reviewed.

2014/15 saw the introduction of fixed date annual registration for cats and dogs with all registrations now expiring on 30 June each year. This has enabled Council staff to manage animals more efficiently and to facilitate targeted communication with animal owners.

At 30 June 2015 there were 9,040 dogs and 1,094 cats registered with the City of Darwin.

As part of Council's commitment to staff development, animal management rangers were provided with extensive dog behaviour training throughout the year and have also successfully completed accredited investigations training in 2014/15.

Council's new barking complaint procedure was implemented in January 2015 and has proved to be effective, with almost 70% of barking complaints received since then being resolved within 14 days.

Regular animal education and health visits to local town camps and

Indigenous communities continued throughout 2014/15. The purpose of these visits was to provide health care to animals residing on the communities and providing education to community members on responsible pet ownership. These programs are conducted in collaboration with AMRRIC (Animal Management in Rural and Remote Communities).

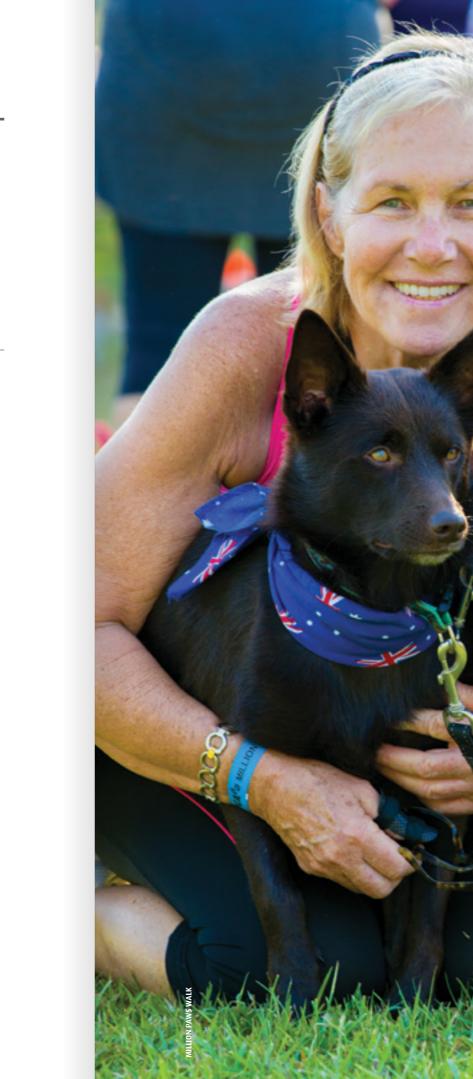
Key outputs from Council's Animal Management program during 2014/15 included:

- Removal of over 200 stray and feral cats in response to complaints from residents throughout the municipality
- Council received 341 barking complaints
- 228 dog attacks were reported and investigated

- There were 497 reports of dogs at large and 412 requests for dog pick ups
- A total of 831 infringements were issued for By-law offences involving dogs and cats
- A total of 295 cats and 840 dogs were processed at the City of Darwin's animal pound during 2014/15

Dog Park

In 2014/15 Council continued discussions on the development of a designated dog park within the municipality with the aim of providing a safe environment for dog exercise and socialisation.





Connected community through technology

INFORMATION TECHNOLOGY

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of Access Request Forms for all new accounts processed within 5 business days	%	>90	100	

As part of the continued improvement to Council's Information Technology Enterprise Architecture, various upgrades to IT systems and networks were completed during 2014/15. These include upgrades to Council's physical IT network, storage, upgrades to its virtual servers and devices. Improvements and upgrades were also completed on key IT components, including Council's Standard Operating Environment and staff IT assets including workstations.

During the 2014/15 year, Council also commenced the development of a City of Darwin Digital Strategy. The Digital Strategy is a user-focused overarching framework, which will guide Council's development and implementation of IT and Digital Transformation projects. The Strategy will help gather the pockets of innovations that already currently exist in Council and ensure that there is a holistic and inclusive approach to technology implementation.

Part of the Digital Strategy will be the focus of on-going improvements to connectivity throughout the city. These include more Wi-Fi areas in public and open spaces. The improved connectivity is to help the community to access Council's digital services. The City of Darwin Information Technology Digital Strategy is expected to be completed by the end of 2015.

Improved relations with all levels of government and significant stakeholders

The City of Darwin is committed to developing Darwin as a sustainable, prosperous and liveable city, an outcome which is best achieved through constructive relationships and partnerships between all levels of government, stakeholders and the community.

OUTCOME 1.4

Many partnerships are formed across Council for the purpose of information sharing, project and program delivery, service efficiencies and capacity building. Key projects which were developed with other levels of government and key stakeholders in 2014/15 included:

• The Darwin City Centre Master Plan – developed by the City of Darwin in partnership with the Northern Territory Government and part funded by the Australian Government. Extensive consultation included Government departments, the private sector and the community.

- Cyclone Tracy 40th Anniversary Commemorations - City of Darwin partnered with the community and the Northern Territory Government to deliver a program of events.
- Darwin Safer City Program partnership brokerage is a key strategy for reducing the impacts of public intoxication on community life and connecting vulnerable people with support services.
- Darwin Bike Plan Developed by City of Darwin in partnership with the Northern Territory Government through extensive consultation with key stakeholders and the community.



City of Darwin's participation on external committees also contributes to achieving positive relations with other levels of government. Three Committees which are pertinent to this are; Council of Capital City Lord Mayors, Northern Australia Capital City Committee and Top End Regional Organisation of Councils, for further information see Strategic Services on page 141.

GOAL 2 Vibrant, Flexible and Tropical Lifestyle





Our community values its lifestyle and Council provides services and infrastructure that supports people to live, work and play.

MEASURES OF SUCCESS

Indicator	Unit	Target	2013/14 Actual	2014/15 Actual	2014/15 Result
Average community satisfaction rate across all Council's community services	#	3.50	3.50	3.90	
Average community satisfaction rate across all Council's infrastructure services	#	3.50	3.7	3.70	
Council contracts awarded to locally owned and/or operated businesses	0/0	70	90.25	93.33	
Darwin community that are satisfied with their quality of life in Darwin	0/0	85	83	84	
Total occupancy rates at Council's community centres	9⁄0	80	91	100	
Overall Performance	%	100.00	109.50	114.8	

This table represents the measures of success which evaluate progress towards achieving Goal 2 outlined in the Evolving Darwin: Towards 2020 Strategic Plan.

OUTCOME 2.1

Improved access and connectivity

ON AND OFF STREET PARKING

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Total revenue generated by off-street car parks	Ş	2.5M	2.4M	
Total revenue generated by on-street car parks	Ş	2.6M	2.6M	

CBD Parking Strategy to meet community needs

City of Darwin adopted the CBD Parking Strategy and Implementation Plan in 2013/14. The Strategy responds to the needs of our growing community and recognises the need for an ongoing working partnership between the City of Darwin, Northern Territory Government, private industry and the community. The CBD Parking Strategy is designed to improve the availability of both all day and casual parking in the city centre, thus supporting the balance of parking for all users of the city including city workers, residents and visitors. It is strategically aimed to improve economic input into the city centre through the attraction of increased commercial and retail activity. Council's decision to provide Saturday car parking free of charge in the CBD supports this strategy.

Indicators demonstrate there is a very high demand and shortage of all day parking within the Darwin CBD with some capacity in casual short term parking.

Council generated a total of \$5.06 million in car parking revenue for the year ended 30 June 2015 from a total of 3,885 on and off street car parking bays.

Data indicates that off street car parking is running at maximum occupancy with the notable exception of Chinatown. The high demand for all day parking is further emphasised by the 74% occupancy of Zone C and the large number of vehicles parking informally / illegally at Frances Bay Drive, Harriot Place, and McMinn Street, (estimated in excess of 400 vehicles).

Casual on street parking is running at 43% occupancy and has been doing so for the past three years

Figure 1 is a graphical representation of parking demand in the CBD which indicates Cavenagh St is the most utilised parking area, followed by Mitchell St and Shadforth Lane. The high demand for all day parking along the Esplanade is evident from this report. The report also indicates that Zone B does not work effectively in a number of areas particularly toward the Daly Street end and changes are proposed to convert this to Zone C all day parking.

REDEVELOPED CAVENAGH STREET CAR PARK

ON STREET PARKING REVENUE YEAR ENDED 30 JUNE 2015



PATHWAYS

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction rating with the standard of footpaths/shared paths	#	4	3.6	
Percentage of known footpaths/shared paths hazards made safe within 24 hours	0/0	100	100	

Darwin Bike Plan

At its Ordinary Meeting on 26 May 2015 Council endorsed the Darwin Bike Plan, including the associated Implementation Plan, which is an integral part of Council's strategy for catering for bike riders now and into the future. The plan provides outcomes for the four major riding areas: commuting, fitness, local trips and recreation.

The Darwin Bike Plan provides a framework for ongoing decision making in the development of the bike network. It not only concentrates on network infrastructure, but

also considers end of trip facilities, ongoing maintenance and strategies to encourage behavioral change to increase participation in bike riding.

In June 2015, Council received funding of \$282K through the Northern Territory Government Improving Strategic Local Roads program to fast track delivery of years 2 and 3 of Darwin Bike Plan projects. This will see the implementation of:

- path along the inside of Abala Road, south of Marrara Stadium:
- along the front of Nightcliff Pool;

Figure 1: On street car parking revenue year ended 30 June 2015

• Constructing the missing section of

• Rectification of existing shared path

- Upgrading shared path connections at Malak Park; and
- The provision of on-road cycle lanes and improved connectivity along Daly Street from McMinn Street to the Esplanade and improved use of off-road space at the Smith Street roundabout and Esplanade.

The Darwin Bike Plan will be referred to in the development of a range of policies including those for transport, tourism, recreation, planning and health.



Footpaths and Shared Paths

During the year Council constructed or refurbished a total of \$1.1M of shared paths and pathways. There was approximately 740 metres of new shared path constructed in Nightcliff Rd between Chapman Road and Aralia St.

Roads across the municipality in Bayview, Cullen Bay, Coconut Grove, Fannie Bay, Leanyer, Millner, Parap and Wanguri were treated with new or replaced footpaths during 2014/15.

KNUCKEY STREET RESURFACE AND SCRAMBLE CROSSING

ROAD CONSTRUCTION AND TRAFFIC MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction rating with traffic management	#	>4	3.6	

Council continued with its commitment to improving safety on its road network throughout the year via the Local Area Traffic Management (LATM) Program despite the Northern Territory Governments withdrawal of funding for the 2104/15 program.

In January 2015 the Northern Territory Government formally advised that the LATM program had ceased which left Council with a reduced budget to deliver all identified LATM projects.

In line with this reduced budget Council delivered nine LATM projects (two of

which were carry-over sites). These works included improved drop-off and pick-up parking areas around schools, pine log fencing replacement, the purchase of Speed Check Signs and the installation of pedestrian refuges and road crossing facilities.

Local Area Traffic Management Program was until 2105, a jointly funded program (on a dollar for dollar basis) of the Northern Territory Government and the City of Darwin. Council makes provision for this program each year in the Municipal Plan and Budget and

will need to decide on the future of the program given the Northern Territory Government have ceased co-funding.

Council continued its road resealing program in 2014/15 expending \$1.4M across more than fifty projects to maintain roads and protect the underlying pavement by water proofing the wearing course. Cost effective treatments are determined in order to provide the best outcome for the particular road.

Treatment	Total Length 2012/13	Total Area 2012/13	Total Length 2013/14	Total Area 2013/14	Total Length 2014/15	Total Area 2014/15
Asphalt	3.4 kilometres	32,000 square metres	3.6 kilometres	35,238 square metres	1.649 kilometres	18,086 square metres
Chip Seal	10.5 kilometres	90,000 square metres	15.1 kilometres	91,167 square metres	15.748 kilometres	133,062 square metres

2014/15 Musician Diag Ladicates	11-14	Toroot	2014/15	2014/15
2014/15 Municipal Plan Indicator	Unit	Target	Actual	Result
Annual simulation of a cyclone event conducted	0/0	100	100	
Annual Infrastructure Maintenance expenditure within approved budget	0⁄0	100	95.4	
Community satisfaction rating with the standard of road maintenance	#	4	3.7	
Percentage of reported potholes rectified within agreed timeframes	0/0	>90	95	
Community satisfaction rating with the standard of litter collection from public areas	#	4	3.5*	
Public amenities located in high profile locations cleaned twice per day	%	100	100	
Public amenities not located in high profile locations cleaned once per day	0/0	>90	100	

*Rating is measured through the City of Darwin's Annual Customer Satisfaction Survey. Council is currently reviewing the cleaning program for public places in the municipality.

Infrastructure Maintenance

In addition to planned capital works, City of Darwin delivers an annual infrastructure maintenance program based on routine, programmed and reactive maintenance tasks to ensure Council's parks and reserves, road and path network, stormwater drainage network and buildings are provided in a safe, clean and serviceable condition to meet the needs and expectations of the Darwin community.

Below is an overview of Council's infrastructure maintenance program for 2014/15.



ROAD MAINTENANCE

• 1323 customer action requests relating to City Works infrastructure were received and dealt with during 2014/15

- were replaced
- 945 potholes were repaired • 31 side entry pits were replaced, 106 were repaired and 1105 were cleared
- 1242 road and directional signage was replaced or repaired

• 84.4 tonnes of litter was collected from roadsides and public spaces

• 2,264 public litter bins were collected resulting in 199.2 tonnes of rubbish



FOOTPATH CONSTRUCTION

- 97 lineal metres of kerb and gutter

- 148,000 square metres of high pressure cleaning was undertaken at The Mall, throughout the CBD and walkways and footpaths throughout the municipality
- Around 574 hectares of parks and reserves are maintained
- 2284 customer action requests relating to parks and reserves were received and dealt with. Requests related to irrigation, vandalism, grass cutting, verge maintenance tree pruning/removals, stump grinding, fence repairs, litter collection and playground maintenance



A sense of place and community

CAPTION

URBAN ENHANCEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Annual expenditure within approved budget	0/0	100	83*	

*The balance of funds was indentified for tree planting for the Esplanade upgrade project and carried forward to 2015/16

Darwin City Centre Master Plan

The Darwin City Centre Master Plan (the Master Plan) depicts a shared vision for the City for the next 20 years and provides a roadmap to unlock the city's potential and guide its growth. Funded by the Australian Government, the Northern Territory Government and the City of Darwin, the Master Plan aims to improve the liveability, productivity and sustainability of Darwin.

The Master Plan was developed through extensive consultation to maximise local ownership. The consultation included:

- More than 120 interviews and workshops with key stakeholders
- Three participatory public workshops: the first to provide a summary of the research to date, the second to develop a conceptual master plan and the third to get feedback on the draft master plan

- A number of concurrent technical studies to build the evidence base, including interviews with retailers and stakeholders with specialist expertise
- Coordination by a Project Control Group comprising the City of Darwin and Departments of Transport and Lands, Planning and Environment
- Progress reports to the Northern Australia Capital City Committee
- Meetings with the Member for Solomon
- A website and publicity to invite input from the broader public
- An on-line survey that explored people's values and aspirations for the city
- Consultation by the City of Darwin's youth group with other young people, including a video of their comments

The result is a master plan informed by both technical expertise and broad stakeholder and community input to truly reflect the needs and aspirations of our community.

The Darwin City Centre Master Plan was adopted by Council on 26 May 2015. Council committed a total of \$4.5million as part of the capital works programs in the 2014/15 and 2015/16. City of Darwin is committed to the implementation of the Darwin City Centre Master Plan to ensure the development of a prosperous, sustainable and liveable city.

PLANNING

2014/15 Municipal Plan Indicator

Number of development applications received

Influencing Darwin's Future

In the Northern Territory, the Territory Government has retained responsibility for administering strategic land use planning and statutory planning processes. It is the only State or Territory where local government does not fulfil this function. As such it is critical that City of Darwin has effective stakeholder engagement and influence in order to advocate for the best interests of the City and community now and in the future.

In 2014/15, City of Darwin provided detailed comments for a number of Northern Territory Planning Scheme Amendments including:

- Introduction of a Compact Urban Growth Policy; A policy to guide future residential development.
- Amend the NT Planning Scheme by amending clause 6.3.1 - Building Heights in Central Darwin and clause 6.3.2 - Volumetric Controls in Central Darwin
- Provisions to allow small lots in Zone SD (Single Dwelling Residential) in Greenfield Areas
- Nightcliff Café; Lot 8657 Town of Nightcliff; development of a cafe in

by including the Berrimah North Planning Principles and Area Plan. Over the past 12 Months, the City of Darwin has also collaborated with the

- Project Control Groups for: • The Darwin City Centre Master Plan; a detailed plan incorporating 72 concepts to improve the City Centre over the next 20 years.
- Background studies for the development of the Darwin Inner Suburbs Area Plans; including detailed land use planning for the suburbs of Stuart Park, Fannie Bay, Ludmilla, the Narrows and the Gardens.

In this period, planning applications have also been lodged over the following City of Darwin land:

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Jnit	Target	2014/15 Actual	2014/15 Result
#	>250	400	

• Amend the NT Planning Scheme

Northern Territory Government on

a single storey building adjoining the Nightcliff swimming pool.

 Conservation rezoning application for Section 5249 (35) Henry Wrigley Drive and Section 4295 (216) McMillans Road, Marrara; proposed rezoning of two parcels of land adjoining Rapid Creek.

In addition Council provided written responses to 400 development applications including NT Planning Scheme Amendments referred to Council by the Northern Territory Government

Council undertook technical assessments on all the applications. Issues addressed included infrastructure and amenity requirements, planning assessments, traffic studies and waste management facilities.

City of Darwin continued to partner with a variety of stakeholders such as the Top End Regional Organisation of Councils (TOPROC) to investigate options and advocate for the identification and securing of land for future Regional Waste Management and Regional Emergency Waste Management facilities.

DEVELOPMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Works permits processed within 10 working days	%	>90	100	

As planning in the Northern Territory is administered by the Territory Government, once a development has been approved, Council becomes involved with the construction or development of infrastructure that falls within, or impacts directly on, Council assets. The City of Darwin Development team works closely with the Development Assessment Services (NTG) and developers to ensure that infrastructure is developed to provide the best outcome for the community and to sustain growth across the Darwin Municipality. The primary roles of the development team are:

- 1 The review and approval of documents impacting on Council for developments ranging from small residential additions to large tower structures within the CBD.
- 2 The review and approval of new stormwater, roads and landscape infrastructure to be handed over to Council as part of new subdivisions.
- 3 The administration of permits for works within the road reserve.

Over 2014/15, major developments worked on included;

- Muirhead Subdivision development
 of a residential subdivision
- Berrimah Business Park Subdivision

 development of a light industrial/ commercial precinct along Stuart Highway
- The Avenue development a large residential/commercial tower on Salonika Street
- 19 The Mall, Charles Darwin Centre a 20 storey building
- 105 Mitchell Street a 12 storey building
- Power Water Corporation Gravity Sewer Main works

INFRASTRUCTURE PROJECTS

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Annual capital expenditure within approved budget	0/0	100	70.6	

*39% of the approved budget was carry forwards and variations, therefore increasing the program of works to be delivered.

Knuckey Street Resurface and Scramble Crossings

City of Darwin commenced a project in 2013/14 to resurface Knuckey Street and install scramble crossings at the three major intersections located at Mitchell, Smith and Cavenagh Streets. As the city centre evolves, pedestrian and traffic movements continue to increase. Knuckey Street is a key thoroughfare and pedestrian cross road in the Darwin City Centre.

The planned resurfacing works and new scramble crossings were completed

by December 2014. The scramble crossings provide enhanced pedestrian safety as they allow pedestrians to move in any direction across a signalised intersection, including diagonally. All vehicle traffic is stopped and pedestrians have complete and safe use of the intersection without coming into conflict with turning vehicles. Likewise, vehicle movement is improved with pedestrians not being able to cross the intersection at any time during the traffic stages of movement.

Lee Point Road Duplication

The duplication of Lee Point Road was a major project for the City of Darwin and contributed to stimulating the local economy with the injection of around \$11.4 million in construction works. The project supports plans for Darwin's future and the growth of the northern suburbs.

The duplication project saw Lee Point Road widened from a single to a double carriageway between Vanderlin Drive and Asche Streets to ease congestion on one of Darwin's major sub-arterial roads, including catering for increased traffic volumes as development in the area increases. The project was funded through a City of Darwin Development Contribution plan (ensures funds for available road works where future traffic volumes and congestion result from new property development) and \$5M from the Northern Territory Government.

Extensive community consultation with residents and stakeholders, impact on existing vegetation, noise levels, road usage and long term environmental considerations were key factors in the design of the road upgrade and installation of LED street lights. Designated cycle lanes on both sides of Lee Point Road along with extensions to shared paths create options for shared use along the road. Consultation outcomes resulted in the inclusion of a parking lane on Lee Point Road along the front of Wanguri properties between Vanderlin Drive and Tambling Terrace.

While approximately 100 trees were lost in the clearing of the area for earthworks, over 200 trees have been planted in the median and along verges as part of overall landscaping for the project. Established trees located directly behind Leanyer properties were retained wherever possible.

The project was completed in October 2014.

Redevelopment of Jingili Skate Park

Following community consultation in 2013/14 the City of Darwin engaged Convic Pty Ltd in 2014/15 to design and construct the redevelopment of the Jingili Water Gardens Skate Park. Skate parks have been linked to engaging youth in recreational activities with recognised positive health and social wellbeing benefits. The Jingili Water Gardens Skate Park upgrade is designed as a site-responsive multipurpose facility aimed at complementing the existing uses and facilities of the Water

JINGILI SKATE PARK

Gardens Park. The facility features as an active node in a parkland setting and will be a central hub for youth in the broader community. Council allocated a total of \$300,000 to fund the redevelopment. A further \$150,000 was secured from the Department of Local Government Special Purpose Grants to add amenity to the skate park with additional features such as lighting, a shade structure, seating and drinking fountains. The redevelopment commenced in March 2015 and was completed in May 2015.

Richardson Ward Playground Project

During 2013/14, City of Darwin completed design and called for tenders for the delivery of the Richardson Ward Playground Project. The project was completed in 2014/15 and delivered playground upgrades including new seating, bike racks and water bubblers at the following six parks located in the Richardson Ward: • Amsterdam Park, Amsterdam

 Amsterdam Park, A Circuit, Wagaman



- Johnson Park, Witherden Street, Nakara
- Peace Park, Castlereagh Drive, Leanyer
- Savannah Park, Baroalba Street, Leanyer
- Tasman Park, Abel Street, Wagaman
- Tiwi Park, Tiwi Gardens Road, Tiwi

Neighbourhood Park Playgrounds

City of Darwin commenced a project in 2013/14 to refurbish seven neighbourhood park playgrounds. The refurbishment works have been completed at six sites: Allen Park, Cameron Park, Warrego Park and Dashwood Park were finalised in August 2014. Reconstruction of Brazil Park and Greenwood Park playgrounds were completed by May 2015. Community consultation was undertaken on the refurbishment of Holtzerland Park in May 2015 and it is expected to be completed in September 2015.

STORMWATER DRAINAGE MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction rating with the standard of storm water drainage	#	4	3.8	

In 2014/15, City of Darwin undertook one major stormwater upgrade project to the value of \$1.36M at Tiwi. The stormwater upgrade project at Tiwi Gardens Road and Manbulloo Streets commenced with minor stage one works in 2012/13. The majority of work was completed in May 2014/15.

The suburbs of Fannie Bay and Parap have seen considerable change and re-development in recent years with many allotments being rezoned to allow higher densities of development. Coupled with ageing infrastructure this continues to put strain on existing drainage networks in the area. A stormwater drainage study of the Fannie Bay and Parap area is being undertaken with a view to developing a Developer Contribution Plan for the upgrading of stormwater drainage in the two suburbs. The plan will identify the need for future upgrades based on increased development potential in the area and is planned to be presented to Council for endorsement in 2016.



FANNIE BAY COASTLINE

CITY OF DARWIN Annual Report 2014/15

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BUILDING SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Council maintains annual compliance with Fire Protection Regulations	%	100	100	
Percentage of abusive or offensive graffiti removed within 24 hours	%	100	100	

The Building Services team maintains 120 Council buildings and structures valued at \$88,535,000 within the allocated budget of:

- \$4,049,569 for urgent repairs & maintenance, preventative maintenance, and graffiti management, and
- \$1,774,008.00 for minor capital works and
- \$98,146 for refurbishment of public toilets.

Council owned building facilities include but not limited to:

- Civic Centre and Operations Centre
- Public Libraries at Casuarina, Civic Centre, Nightcliff and Karama
- Commercial Buildings including Darwin Entertainment Centre, Amphitheatre, Time Out Gym, Pee Wees Restaurant, Doctor's Gully, Animal Shelter and United Petroleum Petrol Station in Daly Street

• Multi-storey Car Parks at West Lane with 11 commercial tenancies and China Town with 1 NT Government office tenancy

Recovery Centre

the municipality

- Community Halls including tenancies at Nightcliff, Lyons, Malak and Parap
- · Aquatic Facilities at Nightcliff, Casuarina and Parap
- Weighbridge and Resource
- Sporting Pavilions and Clubhouses at The Gardens, the Velodrome, Bagot, Kahlin, and Malak Ovals
- · Childcare Centres at Casuarina,
- Karama, Malak, Mitchell Street,
- Nightcliff, Malak and Stuart Park
- Toilet Facilities throughout
- Heritage Sites including Gun Turret at East Point and Chinaman's Walk
- Boardwalks at East Point, Vesty's Lake and Doctor's Gully

Building Services maintain water and/ or power services to infrastructure for:

- Mindil, Nightcliff and Rapid Creek Markets,
- Rotundas and Barbecues throughout the municipality
- Parkland, Greenbelt and Walkway street lighting
- The Mall
- Ovals at Wulagi, Wagaman, Wanguri, Tiwi, Dinah Beach and Jingili.

Capital projects 2014/2015 included:

- Civic Centre Function Room New Supplementary Air Conditioning
- Nightcliff Swimming Pool New Pump House
- West Lane Car Park Upgrade of Domestic and Fire Water Supply
- Entertainment Centre CCTV and Electronic Door Access
- Operations Centre Workshop Re-roof
- Civic Centre Upgrade to Electrical Main Switchboard and New 500kVA Generator
- Operations Centre New generator

PARKS AND RESERVES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction rating with the standard of maintenance of public parks	#	>4	3.9	

Precincts

The Darwin municipality is divided into three precinct teams; CBD, Central and Northern. The three teams maintain 197 lots consisting of road reserves and parks. The services range from weed control, pruning, refuse collection, basic irrigation and tree maintenance. Each park servicing ranges between weekly to daily depending on their profile.

Bushland

The Urban Bushland team manages Council Reserves and fringe areas such as Bicentennial and Nightcliff cliffs. The majority of the focus is, but not limited to, weed control and pathway maintenance. The two man team play a large role in the East Point Biodiversity Plan, revegetating 7251qm of open grassland. At Rapid Creek Reserve (Charles Eaton side) 550m of metal bollards and 2 x new heavy duty metal gates were installed to deter vehicles entering the reserve.

Urban Forestry Management (UFM)

UFM manages the trees in playgrounds, road reserves, verges and reserves. This involves assessing and the remedial works to ensure Councils trees are healthy and reduces risk of limb failure. Furthermore the team manages the "Tree Risk Register" which consists of areas that have high pedestrian flow on a quarterly basis. With an ageing tree estate tree removals are inevitable and this financial year 455 trees were removed, however a tree succession plan established 1283 trees within the municipality. These trees were planted either under the Thoroughfare Program, Customer Request Program and/ or general works Tree Replacement Programs.

The inaugural street trees program is an 18 month cycle aiming to provide sufficient clearance to both foot and pedestrian traffic.

Irrigation

The Precinct Teams and the Irrigation Teams share the responsibility of ensuring water is supplied to Council's Parks and Reserves. The Irrigation Team complete more specialised works such as installations, wiring, controllers and pump installations. The Precinct Teams deal with sprinkler and basic pipe breakages. The Irrigation Team has a focus on actioning the Council Water Conservation Strategy consisting of an upgraded Telemetric system, Data recording water meters and the conversion of overhead watering to automated reticulation systems. In total 21 new reticulation systems were installed across the municipality

Turf

There are 17 Council sporting ovals that require regular slicing, aerating, fertilising and weed control catering to a broad range of sporting and recreational activities. The team establishes the soil chemistry so that the most efficient blend of fertiliser is applied to the ovals. The team also manages the irrigation ensuring the optimum amount of water is applied during the drier months. Bagot Oval has been an area of rejuvenation after the many years of impact from use and a weed infestation. The team now has returned the oval to a manageable state.

Contract Management

The Council have a variety of programs that are managed by technical officers. These projects are executed through contractors and require various levels of management ensuring the outcomes are delivered efficiently.

The grass mowing throughout the municipality is managed by contract. This is a large contract and scheduling and quality control needs to be consistent according to the aspect and seasonal requirements.

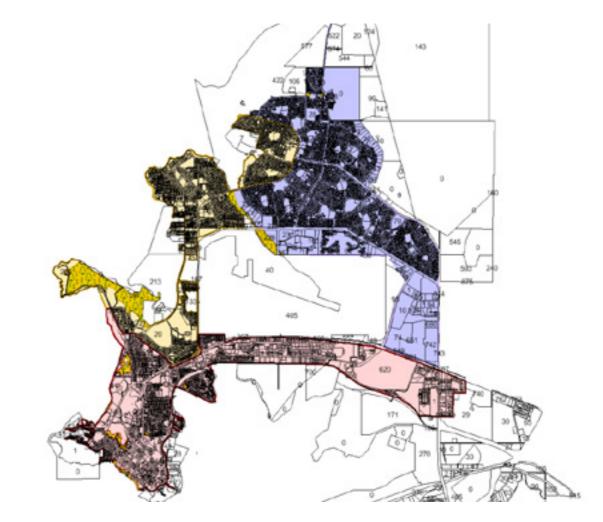
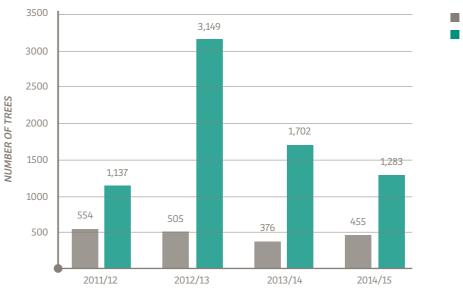


Figure 2 Precinct divisions for the Parks and Reserves teams

TREE WORKS YEARLY TRENDS



*2014/15 partial year to date figures

TREES REMOVED TREES PLANTED

Increased sport, recreation and *leisure experiences*

YOUTH SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Number of LAUNCH Pop Up events per annum	#	4	9	

Council's Youth Services team continue to deliver a suite of 'youth defined and youth designed' events and programs through the LAUNCH participation program as well as additional youth engagement projects designed for promoting a more resilient, empowered, included and engaged Young Darwin.

2014/15 has seen significant steps taken to complete Council's 2015-2020 strategic vision for young people of Darwin with the final draft to be presented to Council in November 2015.

City of Darwin continues to support the youth services traineeship program, an annual program that provides one young person with real work and tertiary learning opportunities. This program further enables authentic peer to peer youth engagement to take place in developing youth program design.

Council's Youth Services have also worked to build strong relationships with community sector partners, and other levels of government to improve wellbeing opportunities for many of our discrete communities of young people living in the Darwin Municipality.

Youth Advisory Group

Council's Youth Advisory Group (YAG) continues to be a vehicle for young people to be active in Council and community projects and processes. In 2014/15 YAG members demonstrated community leadership and were an active voice for local young people on a range of projects and issues. Over the past 12 months membership has increased from 13 to a current membership of 16. Key programs and events delivered through YAG over the past 12 months include:

- Input and feedback into the new look Jingili Skate Park
- Planning and coordinating Youth Week activities and Youth Homelessness Matters Day Couch Surfing event
- Input and feedback into development of Top End Youth Magazine

- Working bee at Oznam House and Food Van Volunteering Program
- · Planning and coordination of the Annual Quiz4Dili Fundraiser activity
- Representation at the National Student Leadership Forum
- Participation in the St Vincent De Paul CEO Sleep Out

A key project for the year for YAG was the annual Quiz4Dili event. Partnering with the Dili Sister City program again in 2014, YAG worked with the Youth Services Trainee to deliver the most successful Quiz4Dili fundraiser to date, with record attendance and funds raised. All funds raised were given to Action for Change Foundation, a nonprofit organisation created by Timorese youth in Dili who work to reduce impacts of poverty and unemployment on their youth community.



HIP HOP AND HOOP

ANNUAL YOUTH COUCH SURFING RACE

Karama Library

Council's 2015 – 2020 Youth Strategy

A vital part of developing Council's Youth Strategy has been undertaking consultations to capture meaningful feedback from all key stakeholders within or connected to Darwin's youth population. Consultations involved contact with over 700 young people through a range of online, written and face to face activities. Consultations have gathered youth and community sector advice on key issues impacting young people and identified holistic and strategic planning responses to key priority areas including:

- Health and Well Being
- Education and Employment
- Information and Technology
- Arts and Culture
- Sport and Leisure
- Safe Place Making

Implementation and endorsement of Council's 2015 – 2020 Youth Strategy will define a clear direction and renewed capacity for Council and community to build a more resilient, active and included Young Darwin.

School Holiday Programs

City of Darwin continues to program and deliver a wide range of school holiday programs for young people. In 2014/15 young people had the opportunity to access the following:

- AFL Clinics at TIO Stadium
- Music Video Making Workshops
- Week-long art workshops at Mayfair Gallery

lingili facilities • FREE laser tag evenings at Zone 3 The Get that Job workshops continued to provide young people with an opportunity to get the skills they need to get paid employment in a relevant and accessible industry. Workshops included a Bar Skills session and Barista Training.

Darwin Skate Program

Since the revamping of Jingili Skate Park, Council has engaged key stakeholders in a special program of events. The program included:

- · Wednesday Nights are Skate Night -Music, Mates and Motivation
- School Holiday Skate Program: Clinics with Renton Millar
- Council collaborated with Big Air School to host its first skate competition at the new look Jingili Skate Park. The event was attended by over 250 young people and their families and provided opportunities for roller skaters, scooter riders and skate boarders to perform in front of their family and friends and win an array of prizes.

Youth Justice Mural Program

In partnership with Northern Australian Aboriginal Justice Agency (NAAJA), Council facilitated a positive and interactive mural program for Don Dale detainees over three days during the

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• Film Making Workshops at

• Skate Workshops at Leanyer and

• Big Air School Skate Competition:

June/July School Holidays. The program worked with 12 male detainees engaging participants in painting, cultural learning sessions and street art skills development, and eventually finishing off a mural masterpiece together as a collective group.

The program will now be continued as an ongoing painting space program that will celebrate cultural heritage and the importance of making positive choices, whilst brightening up additional locations in the detention space.

Youth Services working with local young parents

Over the past 12 months Youth Services have established new sector relationships to strengthen access to local education and wellbeing resources for young Darwin women aged 12-17 who are pregnant or parenting. Council's Youth Services staff have worked with a suite of organisations to provide youth engagement and logistical support to assist with running a flexible learning program based at the Darwin Languages Centre.

Hip Hop and Hoops

Given basketball's popularity among youth from a variety of backgrounds across Darwin, City of Darwin, Basketball NT and the Red Cross coordinated a 6 week pilot program on Friday evenings at The Shak Youth Centre to utilise basketball as a tool to engage at risk youth.

LIBRARY SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction rating with Library services	#	4.2	4.3	
Number of annual library visits	#	>500,000	547,418	
Number of items loaned annually	#	500,000	601,458	

City of Darwin Libraries are welcoming community spaces, that encourage social inclusion and provide access to services and information which promote and support the recreational and lifelong learning needs of our community.

City of Darwin delivers a wide range of services from its four library facilities located at the City, Casuarina, Nightcliff and Karama, and through the delivery of books on wheels. In 2014/15 around 52% of the City of Darwin population were library members with memberships totalling 43,313.

The changing role of libraries in the community is highlighted by the following usage statistics. Traditional measures such as loans of physical items are decreasing and visits have increased, while loans of e-books are rapidly growing and attendance at programs and events has increased 16% from the previous year. The usage statistics for 2014/15 are:

- 44,313 members (12% increase from 2013/14)
- 547,418 visits to libraries (6% increase from 2013/14)
- 601,458 loans of collection items (8% decrease from 2013/14)
- 179.5 opening hours per week
- 1,234 programs attracting 43,295 attendances (16% increase from 2013/14)

Information and Technology

The website and e-resources are available for members to download e-books, e-audiobooks and other electronic items such as magazines and newspapers from any location. Members can also place holds for items to be collected from the library of their choosing and browse and book for events www.darwin.nt.gov.au/ libraries.

City of Darwin's e-books collection continues to grow steadily with an average circulation of 350 items per month. There are over 1400 items in the collection.

Information and technology use for 2014/15:

- 52,748 hours of public internet usage in libraries
- 87,305 wireless hotspot sessions (6% increase from 2013/14)
- 43 public internet access computers in branches
- 5,020 online resources (databases) sessions (27% increase from 2013/14)

Services and Programs

City of Darwin Libraries and Palmerston Library have arranged a shared courier service to and from the libraries on a weekly basis. This collaboration has strengthened Council's commitment to improving access to library collections and builds on the Connect NT scheme that allows all Territory residents and visitors to borrow resources from all public libraries in the NT.

In 2015, opening hours were extended at the Nightcliff and Karama libraries, increasing by 5.5 hours per week. Collectively, the libraries are open a total of 179.5 hours each week and in 2014/15, libraries averaged 1,500 visits every day. Casuarina Library's meeting room continues to be in demand by a diverse range of community groups.

In May 2015, Radio Frequency Identification Devices (RFID) were installed at the Casuarina Library, following successful installation at the City Library in 2013. RFID enables all library items to be borrowed or returned using the self-serve RFID kiosks. Library customers check-in and check-out their library items, allowing staff to provide a higher level of customer service on the library floor. RFID devices will be installed in Nightcliff and Karama Libraries in 2015/16.

Housebound services are provided from Casuarina and the City Libraries and our customer numbers have remained constant throughout the year. We currently have enthusiastic volunteers who deliver the books each week to both aged-care facilities and private homes.

The Monsoon Cinema Club is new to libraries in 2014/15, it is held fortnightly at the Casuarina library.

Knit'n'Knatter, a knitting group, started to meet at Karama Library in mid-May. The group is open to anyone; they mainly knit for "Wrap with Love", an organisation that makes wraps for ARWIN CITY LIBRARY



CITY OF DARWIN LIBRARY STAFF

people who are suffering from the cold. The group has very quickly become a regular event with the women attending enjoying getting together to knit instead of knitting on their own at home.

Libraries provide ongoing support of literacy by providing reading materials to a number of organisations, including prisons, orphanages and Indigenous literacy. Libraries hosted and delivered:

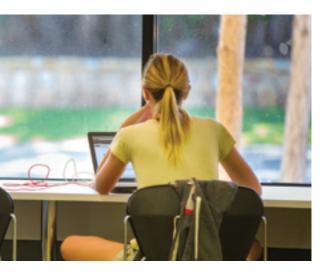
- Five adult book clubs
- Four children and young people book clubs
- 753 books on wheels visits
- 38 Storytime sessions conducted monthly (Monday to Saturday)
- Monthly bilingual Storytime session at Casuarina library

Children and Young People

City of Darwin Libraries delivers a range of services based on the principles of lifelong learning to children and young people in the community. The delivery of Babes 'n' Books and Storytime sessions ensures that a focus is placed on early learning. We recognise our culturally diverse community by inclusion of bilingual Storytime sessions at Casuarina once a month and the presence of an Auslan interpreter at Casuarina library once a month to interpret the stories and songs in Australian sign language.

Holiday programs, the Roleplay Club and monthly KAOS programs continued to cater for school aged children and above.

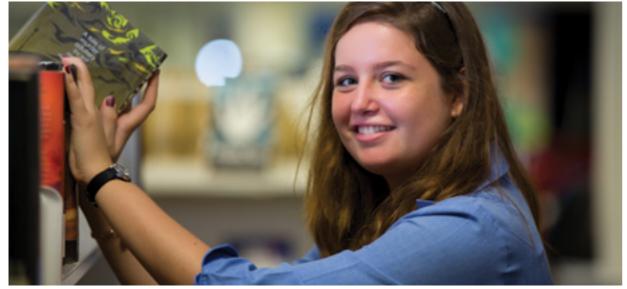
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The theme of the December/January Summer Reading Program was Adventure. The number of children who participated this year was 388; a decrease of 7% from last year but the same number as 2012/13. The number of items read was 4395 books; a 9% decrease from 2012/13 and 28% decrease from 2013/14.

The creative and building aspects of Minecraft allow players to build constructions out of textured cubes in a 3D procedurally generated world. Other activities in the game include exploration, gathering resources and crafting. Sessions were well attended with 64 children enjoying the world of Minecraft. Sessions were held at the Digital Hub and Karama Library.

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DARWIN LIBRARY STAFF

Digital Hub

The Digital Hub program finished operating in December 2014. Over the two years of the program Council had over 550 groups and engaged with 1760 individuals.

Digital literacy assistance is available at all of our Libraries. Customers can drop by and ask for help, if further assistance is required they can book in for a one hour session.

The nationally funded project Digital Enterprise: Pathways to Education and Employment for Young People with Disabilities, seeks to develop educational supports that develop social skills and reduce isolation for young people diagnosed with Autism Spectrum Disorders. The Lab program is part of a growing network of technology clubs for 10 to 16 year olds who enjoy working with computers. In the Northern Territory, The Lab is being delivered in partnership by Corrugated Youth Arts and sessions are held at Nightcliff Library on Tuesday and Wednesday afternoons during the school terms. The participants receive dedicated tuition from technology professionals in areas such as digital design, programming, 3D technologies and gaming.

Other popular library programs continue, including weekly Friday lunchtime music at City and Casuarina Libraries, and seniors @ Karama occurring monthly. Libraries also continue to showcase a wide variety of popular and emerging authors.

2014/15 Library Services Events

JULY 2014

The school holidays were filled with awesome activities, the highlight being the CSIRO's Starlab Planetarium. A giant inflatable planetarium was installed in the courtyard at Casuarina Library and children and their parents were taken on tours of the galaxy, with footage of the hubble space telescope being projected onto the inside walls of the mobile planetarium.

World renowned author Alison Lester stopped by the City Library for a visit, read stories to children and signed copies of her books. She also generously donated some original artworks to the library service.

AUGUST 2014

City of Darwin Libraries organised a stimulating and diverse Seniors Month program in August with events held across the libraries and other locations. All events were booked out and included social media and computer skills, e-Dating, 3D Printing, Swing Dancing & art workshops with Jasmine Jan. The libraries were also lucky to have Marita Cheng, the 2012 Young Australian of the Year, visit the libraries and host a robotics workshop and a motivational talk on women in science.

The City Library hosted a range of 'Family Fun' activities over the two weeks of the Darwin Festival to take advantage of the increased number of visitors to Civic Park. The Library offered free activities for families to complement other Festival programs. The Library also extended hours to 6.30pm during this two week period.

SEPTEMBER 2014

Adult Learners' Week Activities were held throughout the libraries and attracted interest from the community. Sessions held included:

- introduction to smart devices at the Nightcliff Library
- flashpacking (upmarket backpacking), an evening event held at Casuarina Library
- a day time demonstration of 3D printing was held at the Casuarina Library.
- introduction to e-books was held at the Karama Library.

Library staff took part in the Happiness and Wellbeing Market in Raintree Park during Disability Awareness Week, promoting library services and facilities to community members.

The annual Young Territory Author Awards presentation was held at the Mal Nairn Auditorium, CDU. This was the twentieth year of the awards and 203 young people from all over the Territory entered the competition. This year, entries came from Alice Springs, Palmerston, Tennant Creek region and Katherine. The winning entry was submitted by Irini Melas. All entries are added to the Libraries collection for future generations to enjoy.

OCTOBER 2014

Year 12 students had exclusive use of the library during SWOTvac during revision week to assist them in studying for exams.

In the lead up to the 40th Anniversary of Cyclone Tracy, children joined local artist Gina Trengrove in making dioramas of cyclones in a workshop titled Windows on the Storm.

Australia's original and most famous TV chef, author and entrepreneur, Maggie Beer, visited the Library for a very special public talk and book signing. The City Library was packed to capacity to see Maggie interviewed by local food writer Sam McCue and the audience were provided with a selection of fine cheeses as well as some of Maggie's very own fruit pastes and nonalcoholic sparkling wine. The library has never been so full.

NOVEMBER 2014

The KROC Awards were announced at Karama Library in November. The KROC Awards allow local children in the Northern Territory to vote for their favourite books written by Australian authors. The event was attended by local authors Nick Bland, Johanna Bell, Barry Jonsberg, Clare Atkins, Dr Ilana Hoffman and Sandra Kendall.

International Games Day saw children in the Digital Hub take part in an international game of capture the flag using the powerful and popular Minecraft game platform. In an epic, real-time contest, with children from over 50 countries, the Darwin Minecraft community shows that it has what it takes to compete internationally.

November also saw our second annual Hunger Games trivia night completely book out.

DECEMBER 2014

The City Library hosted the 100th Anniversary Red Cross Digital Photographic Exhibition as part of the commemorative events for the 40th anniversary of Cyclone Tracy. A loop of images from the Red Cross showing their involvement in the cleanup after Cyclone Tracy ran until to mid-January.

The Cyclone Tracy guilt exhibition was displayed at the Casuarina Library during December and January and attracted visitors with an interest in craft and Cyclone Tracy.

JANUARY 2015

Activities and entertainment for Darwin's youth and families with the continuation of the Library school holiday program.

FEBRUARY 2015

A Bombing of Darwin and Digital Photographic Exhibition were on display at the City Library. It generated much interest with visitors to the Civic Centre and library customers taking time to view and read the information boards. A photographic montage and framed pictures were kindly loaned by Dr. Tom Lewis from the Darwin Military Museum for the display. Dawn House exhibited artwork at the Casuarina library throughout February; it was funded by the City of Darwin Community Grants Program.

Library Lovers' Day was a huge success with hundreds of invited members turning up to our Libraries to share morning tea and their library stories.



NIGHTCLIFF POO



NIGHTCLIFF SEABREEZE FESTIVAL

MARCH 2015

The City Library held a special Earth Hour Storytime. Children and parents joined in for songs, stories and a candle making activity to celebrate Earth Hour.

Libraries celebrated Harmony Day with special Storytime sessions at Nightcliff and Karama Libraries.

APRIL 2015

The Libraries received grant funding from the Northern Territory Government to hold a Youth Week activity. The event was titled "Bounce Beach Volleyball Festival". An amazing feat with 40m3 of sand dumped into the car park at Casuarina Library, creating a huge manmade outdoor volleyball court. The event featured music, competitions and daily sausage sizzles and was supported by Darwin Indoor Beach Volleyball, Northern Territory Government and SEDA. Winners of the week long Volleyball comp won tickets to Bass in the Grass.

MAY 2015

Library and Information Week included some great events this year:

An evening with "The Cosmopolitan Hippy" saw Casuarina Library courtyard packed to the brim with health conscious Darwinites looking to stay healthy whilst eating delicious food. Local author, chiropractor and "cosmopolitan hippy" Dr Leandra Brady Walker kept the large crowd entertained and educated and supplied them with plenty of delicious treats to try. She stayed after the event to sign copies of her book for fans.

National Simultaneous Storytime had a special visit from Edwina Bartholomew, Channel 7's Sunrise program's weather reporter. Edwina did a great job reading to the kids and was very popular with parents.

Some great workshops were held to help children develop stories for this year's Young Territory Author Awards. The first workshop centered on story development and was run by prolific children's author Frane Lessac.

JUNE 2015

The June school holiday program saw some great activities on the theme of Carnevale. The highlight being the Strength Meter and the return of the Amazing Drumming Monkeys.

RECREATION AND LEISURE

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction with swimming pools	0/0	>70	82	
Community satisfaction with recreation and leisure facilities	0/0	>70	89	
Community satisfaction with the quality of life in Darwin	%	>85	84	
Community satisfaction with safety in local suburbs	0/0	>75	86	
Community satisfaction with safety in the Darwin CBD	0/0	>50	59	

Council's Recreation and Leisure section oversees a range of sporting and recreational venues and facilities, including:

- Seventeen ovals (four with pavilions or clubhouses, three with turf cricket wickets and training nets)
- Three public swimming pool venues (Casuarina, Nightcliff, Parap)
- Three sets of public tennis courts (Parap, Rapid Creek, Nightcliff)
- · Four basketball half-courts (Casuarina Pool, Malak, Ludmilla, Fannie Bay)
- Four outdoor exercise equipment locations (Nightcliff Foreshore [7 stations], East Point Reserve [2 stations], Anula and Karama [1 station each])

SWIMMING POOL ATTENDANCE - 5 YEARS

• One skate park (Jingili)

• One cycling velodrome (Millner) A range of low-cost or free activities were also delivered through the Healthy Darwin program of events and workshops to promote and encourage healthier lifestyles for Darwin's residents.

Swimming Pools

Council's three pools at Casuarina, Nightcliff and Parap provide facilities for the recreation, health and wellbeing of the community. A range of activities were enjoyed by residents from casual lap swimming and informal recreation

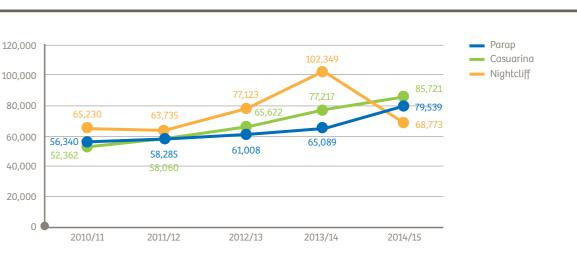


Figure 3: 5 year swimming pool attendance trends

*From the 2013/2014 financial year, school attendances were incorporated in the annual attendance figures.

to swimming competitions and training. The pools offered learn to swim programs, agua fitness classes and Royal Life Saving programs and were utilised for school swimming carnivals.

Parap and Casuarina Swimming Pools recorded increased attendance in 2014/15; those increases were 22% and 11% respectively over the previous year. Nightcliff's numbers decreased compared to last year, due to its extended closure for redevelopment.

Over the last five years, attendance at Parap and Casuarina has increased by 41% and 64% respectively.

Infrastructure Improvements

Outdoor showers were installed at all three pools to encourage visitors to rinse off before entering the pool, to promote the best possible health and water quality outcomes for everyone.

Nightcliff Pool

Nightcliff Pool was closed between 21 September and 06 December 2014 for a major upgrade to the chlorination and filtration systems. The project involved the demolition of the old plant room and filtration equipment, and installation of a new low-salt chlorinator including a perlite filtration system, located in a new plant room adjacent to the change room area. This system is more water-efficient than the previous version, while the plant room relocation significantly improves the visual amenity of the facility, providing an unobstructed view of Darwin Harbour.

This relocation also included the pool's fence being re-aligned, to accommodate the construction of a new section of the Nightcliff Foreshore bike path along the cliff-side of the pool property.

Operating hours for Casuarina and Parap Pools were extended to accommodate the increased patronage while Nightcliff Pool was offline.

Casuarina Pool

Sixteen new diving starter blocks were installed at Casuarina Pool to replace the previous blocks. This upgrade was conducted in consultation with Swimming NT to improve infrastructure for training and competition purposes. The new blocks include an adjustable track start system, which is a mandatory requirement for national and elite competitions. This now means that club swimmers can train on the same equipment as other swimmers around the country in preparation for competitions.

Events

During 2014/15 a number of events were held at City of Darwin swimming pools:

Event	Date
Casuarina Pool	
Richardson Ward Christmas Party	6 December, 2014
2015 Vorgee NT Open & Age Championships	19-22 March, 2015
Neighbour Day Family Day	29 March, 2015
St Andrew's School Carnival	17 April, 2015
Dominic's Cool Kids Fundraiser for Variety	20 June, 2015
Nightcliff Pool	
Darwin Festival Pool Party	24 August, 2014
Free Family Fun Day and Re-opening	07 December, 2014
Neighbour Day Family Day	29 March, 2015
FREEPS (Seabreeze Festival)	2 May, 2015
LAUNCH Pool Party (Seabreeze Festival)	6 May, 2015
City To Surf post-race Pool Party	14 June, 2015
Parap Pool	
Neighbour Day Family Day	29 March, 2015
Darwin Swim Club ANZAC Day Challenge	25 April, 2015



JINGILI WATER GARDENS



NEW STARTER BLOCKS AT CASUARINA POOL

Sports Fields and Ouals

City of Darwin maintains seventeen ovals across the municipality that the community utilise for a variety of sports and sporting events, primarily split into two seasons. Cricket, Gaelic Rules, Rugby League, Soccer and Softball are all major users of Council's ovals in the Dry Season; AFL is the predominant sport during the Wet Season, along with some soccer and Gaelic training continuing during their off-season.

The ovals are also used for informal recreation, school sports carnivals, community events and fundraising activities. During 2014/15, eight special events were held at Gardens Oval:

- Six matches in the quadrangular Cricket A Series comprising India A, South Africa A, Australia A and the Australian National Development Squad, July-August 2014
- Patron's Lunch hosted by The Lords Taverners with Greg Chappell guest speaking, 31 July 2014
- Cancer Council NT's Relay For Life, 20-21 September 2014

Oval Upgrades

During 2014/15 Council completed a number of goal post upgrades at City of Darwin Ovals. At Jingili Oval, Council installed permanent AFL goal posts, and one set of sleeved soccer goal posts. This allows access for training for both AFL and football (soccer) clubs on a seasonal basis.

A removable cross-bar was added to the AFL goal posts at Moil Oval to allow access for junior rugby training during the Dry Season.

Nightcliff Oval

A top and bottom rail chainmesh fence was installed in April 2015 on the boundary of the Nightcliff Oval playing surface, replacing the old pine log fence. This new fence was designed in consultation with the Nightcliff sporting clubs.

Malak Oval

Training lights were installed in October 2014, featuring four light towers producing an average of 100 lux across the oval surface. The training lights include an electronic controller that can be operated via an innovative pre-paid card system that was developed in consultation with user groups, to meet ongoing operational costs.

During June 2015, Council installed recycled plastic bollards around Malak Oval and the associated carpark to decrease the incidence of vehicles damaging the playing surface by driving on the oval. Two 4.5m gates were included to allow access by maintenance and sports first aid vehicles. The senior soccer goal posts were also upgraded in June 2015.

Chrisp Street Oual

In response to requests by residents and oval user groups, the City of Darwin formalised and improved the car park at Chrisp Street Oval in April-May 2015. Features included:

- A sealed all-weather parking surface
- 40 parking bays
- 1 disabled parking bay
- Formalised access and egress
- Kerbing and bollards to limit vehicle access to the park and oval.



ANNUAL RIDE TO WORK DAY

Commuter and Recreational Bike Counts

Council undertakes two visual user surveys of the municipality's cycling and shared path network each year. Super Tuesday focusses on cyclists and commuter cycling; Super Sunday looks at recreational cycling, walking, running, dog-walking and other path usage. The counts assist in providing information to inform planning and development of future infrastructure and evaluating existing programs and networks.

Super Tuesday is Australia's largest visual bike count, coordinated by Bicycle Network across Australia. City of Darwin has participated in Super Tuesday since 2011. The count observes and records rider numbers and movements at key intersections and important commuter routes in the morning peak on the first Tuesday of September each year, between 6:30am and 8:30am.

In 2014, City of Darwin nominated 23 sites and a further 32 sites were nominated by the Northern Territory Government's Department of Transport for the Darwin area. 3,505 bike trips were recorded during the count period. The ten busiest sites in Darwin were:

Site Description	Total riders
Rapid Creek Bridge	160
Stuart Hwy Bike Path at Westralia St intersection	134
Casuarina Foreshore Path	125
Parap Rd, Stuart Hwy and Stokes St intersection	120
Daly St, Cavenagh St and Gardens Rd intersection	115
Dick Ward Dr and Fitzer Dr intersection	112
Dick Ward Dr and Douglas St intersection	109
Casuarina Dr and Nightcliff Rd intersection	104
Ross Smith Ave and East Point Rd intersection	104
Gregory St and East Point Rd intersection	100

The Super Sunday Recreational Count is a visual count of recreational trail and shared path users. Super Sunday was held on 9 November, 2014, and this was the second time it was conducted in the NT. 2,099 cyclists, walkers and runners (and 209 dogs) were observed at the six count sites in the four hours from 7am to 11am. This was an increase of 28% from the previous year.

Council will continue to undertake these surveys on an annual basis to build our data to feed into future planning of the cycling and walking network.

Outdoor Exercise Stations

Council installed a new outdoor exercise station consisting of four pieces of equipment in Koolinda Park, Karama in July 2014. This station includes an elliptical trainer, chest press, sit-up bench and step-up platform, and provides local residents a free venue to exercise any time of the day in a beautiful outdoor space.

The new equipment was installed as part of the federally funded Healthy Communities initiative and is now one of four locations across Darwin with outdoor exercise equipment.

Healthy Darwin ActiveLife@TheTop

The Healthy Darwin ActiveLife@TheTop program was launched on 1 July 2014. The new 2014/15 initiative was all about getting the people of Darwin active and living a healthy lifestyle by committing to:

- Providing a diverse mix of low-cost healthy lifestyle activities for the whole of community throughout the year
- Building community awareness of opportunities to be healthy and active
- Enhancing and celebrating public places and open spaces in the municipality
- Encouraging social inclusion and community connections
- Supporting our local businesses, sporting clubs and community organisations to deliver affordable and accessible health-based activities

Healthy Darwin partnered with over 40 suppliers and clubs to build a regular program of activities that were free or low-cost, catering to all ages and fitness levels. This included a special subsidised program providing new opportunities for physical activity throughout the municipality, and a 'Get Moving in the Parks' month, a series of free activities encouraging community members to exercise in Council's parks and outdoor spaces.

In addition to the weekly activities, 19 educational workshops were delivered during the year aimed at building new skills in leading healthy lifestyles and helping people to manage their own health. The workshops included cooking and gardening, nutrition label reading, safe cycling workshops for beginners and adult learn to swim programs.

A total of 363 residents registered for the program over the past 12 months. 415 people participated in the workshops and subsidised programs, with many more linking in with the 70 activities and events in the calendar program.

The strength of the program has been in its ability to build and maintain strong relationships with community organisations, exercise providers, clubs and the community at large. Healthy Darwin staff worked with an additional 27 community organisations and government departments at a collaborative and promotional level across the program.

The Healthy Darwin program was actively involved in supporting nine community events during the year. These events provided opportunities to increase awareness of the program and to encourage more active use of the city's parks, open spaces and other facilities.

Support for the free Heart Foundation Walking groups continued to be a focus for Healthy Darwin. These groups provide a great opportunity for social connection and for community members to experience Darwin's outdoor spaces and places in a friendly group environment.

During the past year, the Healthy Darwin program continued supporting and working with groups with specialised needs. Regular ongoing support of the Strong Women's Group at Bagot Community included supporting them to organise a flagraising ceremony for NAIDOC Week and providing information and support to exercise regularly.

This 2014/15 initiative has allowed for a transition from the federally funded Healthy Communities initiative to City of Darwin providing an ongoing healthy lifestyle program. Evaluation of the program has shown it has been a valuable and celebrated part of many community members' lives, and the importance of this yearround program in providing greater opportunity for lasting health behaviour change. Beyond the important physical health benefits, participants feel more connected and aware of activities and facilities in their community. Operational re-structure has ensured an ongoing commitment to providing an all year round healthy lifestyle program throughout the City of Darwin.







FAMILY AND CHILDREN'S SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Total annual Fun Bus attendance	#	6,500	12,479	
Total annual Fun in the Parks attendance	#	1,000	1,830	
Number of school civic visits per year	#	6	4*	

*Work will continue to promote to schools the civic visits available to them.

Fun Bus

The Fun Bus delivers high quality mobile playgroup services for children 0 to 5 years, their parents and carers. The Fun Bus provides a valuable mechanism for parents and carers to come together, share ideas and experiences and develop new friendships in an informal friendly setting while the children learn and recreate through play experiences.

The Fun Bus operates five mornings a week for 46 weeks a year, between February and December. The Fun Bus is located in parks and reserves during the Dry season and indoor venues during the Wet season. In 2014/15 12,479 children and 8,729 parents/carers attended the Fun Bus program.

Fun Bus celebrated its 25th anniversary on Saturday 19 July 2014 at Mindil Beach. The anniversary was celebrated with a range of activities, in the evening local artists and community groups performed and a free movie screening of Kiwi Flyer at a pop-up

cinema was provided. The event had something for everyone, with over 300 people taking part in the celebration.

The Fun Bus program celebrated National Reconciliation Week between 27 May and 3 June 2015 with a week long program of additional multicultural arts and craft activities. Auntie Margie and the Gunga weavers from Larrakia Nation shared their stories and skills in weaving. During the week 319 children and 242 adults attended. As part of National Reconciliation Week the Fun Bus Bagot t-shirts were launched at Bagot Community on 1 June 2015. The "Monday are Fun Days at Bagot" t-shirts were designed by Dotty Fejo and the Bagot Women's Group screen printed the 160 t-shirts. The t-shirts and Bagot Fun Bus magnet flyers were given out during the Fun Bus morning event.

In May 2015 Council received funding from the Northern Territory Government to support children with disability through the purchase of additional Fun Bus play equipment. Down Syndrome Association NT was

engaged to facilitate the project on recommendation from Council's Disability Advisory Committee. Down Syndrome Association engaged with disability community organisations and parenting groups to inform and advise the Fun Bus program of strategies and appropriate play equipment to purchase.

The Fun Bus has hosted a number of special events and activities over the past year supporting a vibrant community life. Special celebratory activities include Harmony Day, National Families Week, National Reconciliation Week, NAIDOC Week and National Children's Week.

In March 2015 the Disadvantaged Job Seeker Traineeship Initiative attached to the Family and Children's Services program was successfully completed. The initiative was specifically aimed at increasing employment opportunities through real work experience, supported by formal accredited training outcomes.

Fun in the Parks

The Fun in the Parks program provides free school holiday activities for primary school aged children held at various ovals and parks around the municipality. The program operates three mornings a week during school holidays with a diverse range of activities on offer. In 2014/15 1,830 children and 850 parent/carers attended the Fun in the Parks school holiday program.

Fun in the Parks also provided art and craft activities and face painting at Council's community events including the Darwin Royal Show, Christmas in the Mall, International Women's Day, Casuarina Pool Fun Day and FREEPS at the Sea Breeze Festival.

National Children's Week

National Children's Week is an annual event celebrated throughout Australia during the fourth week in October. The 2014 theme for National Children's Week was the "right of children to speak and to be heard". This is enshrined in Article 12 of the United Nation's Convention on the Rights of the Child.

National Children's Week provides the opportunity for children to enjoy their childhood, try new experiences and to demonstrate their talents, skills and abilities through a diverse range of activities. City of Darwin in collaboration with Early Childhood Australia – NT Branch, Territory Childcare Group and National Association for Prevention of Child Abuse and Neglect (NAPCAN) organised four main events during National Children's Week.

Deputy Lord Mayor Jeanette Anictomatis officially opened the inaugural Celebrating Childhood Art Exhibition on Saturday 18 October, which saw over 100 pieces of art exhibited in Council's Community Art Space. At the opening the crowd was entertained by Council's library staff and library mascots Paige and Dewey presenting Story Time, there was also face painting and Hummingbird Beats Music Program.

The Jingili Water Gardens event for children 0-5 years continues to be popular for families, attracting approximately 800 people throughout the morning. It was a terrific display of sector collaboration to provide a free event for families. Approximately



CITY OF DARWIN FUN BUS

25 organisations provided children's activities, give away items and information displays.

East Point Treasure Hunt for children 0-12 years attracted approximately 300 people. Charlie King and Hector the Road Safety Cat opened the bike and walk treasure hunt. Families followed their treasure map and found some treasures (balls, frisbees, water bottles and bubbles). After the treasure hunt everyone enjoyed activities with Fun in the Parks, a waterslide, sausage sizzle and making their own fruit smoothie.

School Civic Visits

Council facilitates 'School Civic Visits' for primary school and middle school students to assist teachers to meet their curriculum requirements in the area of Governance. Various Council staff attend as 'quest speakers' to meet a specific class requirement.

In August 2014, fifty-five middle school students attended a Civic Visit with special guest speakers the Lord Mayor and the Youth Services Officer. Fifty Year 5 and 6 students also attended a Civic Visit, learning about local government and the by-laws.

Economic growth supported

PROPERTY MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Occupancy rate of Council buildings	%	>80	100	
Number of leases, licences, permits and agreements managed	#	120	110	
Number of community market permits managed	#	4	4	

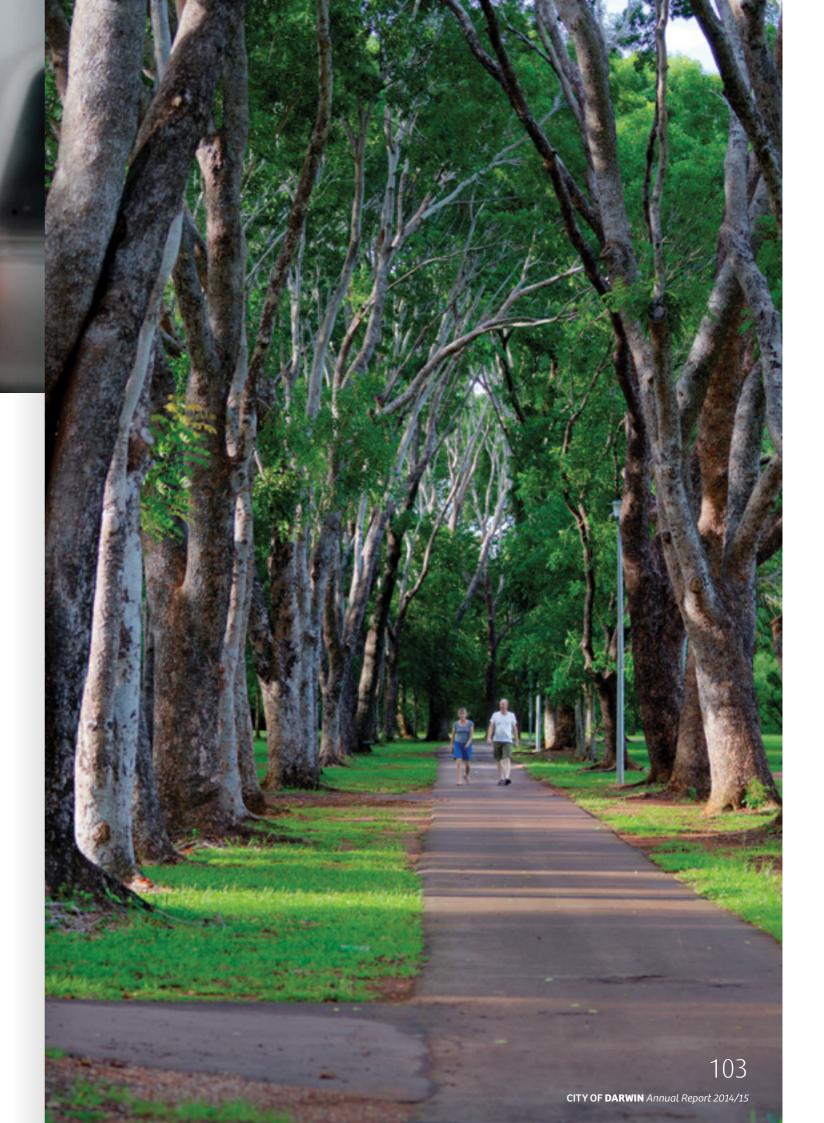
The Property section administers 110 commercial and non-commercial leases, licences, outdoor dining (both licensed and unlicensed), and agreements. The Property section also prepares the execution of contracts that will allow for the sale or the acquisition of land, and the preparation of the execution of awning agreements.

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Council's freehold properties that are administered are broadly categorised and broken down, but is not limited to, as follows:

- CBD car parks, West Lane with 11 commercial tenancies and China Town with one tenancy
- Commercial leases including Darwin Entertainment Centre, Time Out Gym, Pee Wees Restaurant, Doctor's Gully, Gardens Park Golf Course and United Petroleum Petrol Station in Daly Street
- Libraries at Casuarina, Nightcliff and Karama

- Community properties such as the child care centres at Casuarina, Karama, Malak, Mitchell Street, Nightcliff, Malak and Stuart Park
- Multi zone properties at East Point
- Recreation properties, sporting pavilions and clubhouses at The Gardens, Velodrome, Bagot, Kahlin, and Malak Ovals
- General Industry, Operation Centre, storm easement
- Public open space, public parks



GOAL 3 Environmentally Sustainable City







Council leads and advocates for the sustainability and protection of our environment and lifestyle.

MEASURES OF SUCCESS

Indicator	Unit	Target	2013/14 Actual	2014/15 Actual	2014/15 Result
New urban trees planted by June 2016	#	150	480	432	
Reduction in domestic waste collection by June 2016 (tonnes per service)	T	0.66	0.68	0.62	
Reduction in greenhouse gas emission from Council operations (tonnes CO2-e) by June 2016 (E2)	%	>5	5.8%	8.8% reduction 0n 2008/09 emissions of 4,100.7 tC02-e	
Revegetation trees planted by June 2016	#	225	1,222	969	
Overall Performance		100.00	150.00	155	

This table represents the measures of success which evaluate progress towards achieving the Goal 3 outlined in the Evolving Darwin: Towards 2020 Strategic Plan.



CLIMATE CHANGE AND ENVIRONMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Community satisfaction with Council's priority for leading and advocating for the sustainability and protection of our environment and lifestyle	%	60	50*	

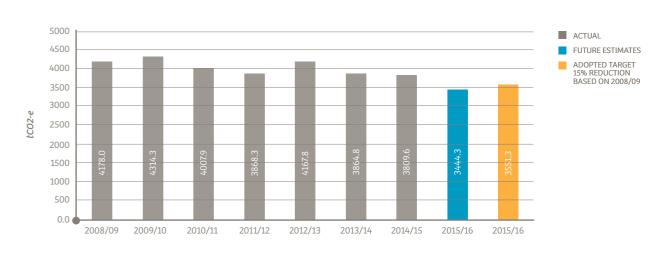
*This result is from Council's Community Satisfaction Survey. This ranked third in priority out of the five goals presented. The Climate Change and Environment team continue to deliver programs and raise awareness to improve this ranking.

During 2014/15, City of Darwin implemented a number of energy efficiency measures which included installing automating lighting controls and adjusting air conditioning thermostats across a number of Council facilities.

Installation of LED lighting is now part of standard repairs and maintenance in Council facilities, and LED lighting is being installed in outdoor areas across the Darwin area. These measures are expected to save Council around \$45,043 and 145,301kW per year.

In 2014/15, City of Darwin recorded greenhouse gas emissions of 3,809.6 tCO2-e, which represented an overall reduction of 8.8% on 2008/09 emissions of 4,178 tCO2-e. In 2014/15, City of Darwin recorded an annual energy consumption of 14,741GJ, a reduction of 12% on 2008/09 levels of 16,922GJ.

ACTUAL EMMISSIONS – FUTURE ESTIMATES



CHANGES IN GREENHOUSE GAS EMMISSIONS





CLIMATE CHALLENGE



ANNUAL TREE PLANTING DAY

Renewable Energy

Council continues to invest in photo voltaic systems, with \$300,000 being committed during the 2014/15 year to install solar panels on the Bishop Street Operations Centre. The system is estimated to generate 447kWh of electricity each day, accounting for 60% of the consumption on site.

The Casuarina Library PV system continues to perform well, generating on average 394kWh of electricity per day throughout the year.

Reduction in Council's water consumption

During the year, City of Darwin continued to implement an action plan for ongoing water efficiency. However, with a drier than average wet season water consumption increased compared with the previous year. Work continues to gain a better understanding of patterns of use across Council facilities.

ANNUAL ENERGY TOTALS

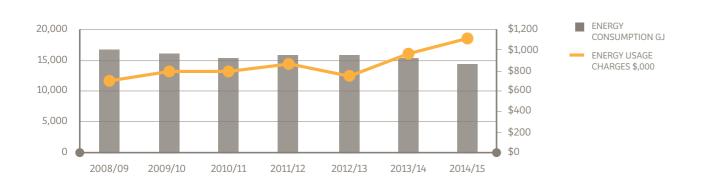


Figure 6: Annual Energy Totals – 2008/09 benchmark

ANNUAL WATER CONSUMPTION KI



Figure 7: Annual water consumption and rainfall



ANNUAL COMMUNITY TREE PLANTING DAY

ANNUAL WATER CONSUMPTION AND USAGE CHARGES



Figure 8: Annual water consumption and usage charges



CITY OF DARWIN Annual Report 2014/15

arwin communities' arbor footprint reduced

WASTE MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of community satisfied with the wheelie bin collection service	%	90	99	

2. Sandata as

The City of Darwin has a goal to create an environmentally sustainable city.

Working towards achieving this goal the Waste Management team aim to reduce the volume of waste to landfill and increase recycling through the implementation of the following processes:

- Waste Management Strategy
- Community Education
- Renewable Energy Facility
- Pre-Cyclone Clean Up
- Mulching Operations
- Recycling Operations

Waste Management Strategy

In 2014/15 the Waste Management team began the development of a Waste Management Strategy. The Strategy will provide a waste diversion target, or direction, for Council to implement across the Darwin Region. It will also develop a suitable action plan to achieve the desired result of reduction in both waste generation and waste to landfill. This will be accomplished working alongside both Council and the community.

- The final outcome will be two documents;
- City of Darwin Waste Management Policy Framework
- City of Darwin Waste Management Strategy and Implementation Plan

Research into demographics, planning and the Darwin waste profile as well as an initial workshop and site inspections have been completed. The policy development and guideline principles are currently underway.

Pre-Cyclone Clean Up

The annual Council Pre-Cyclone Clean Up was conducted in September for the Northern Suburbs and in October for the Southern Suburbs. A total of 678 tonnes of waste was collected across the municipality, of which 209 tonnes was diverted from the landfill for recycling. This represents an increase of 13% from the 2013/14 financial year. The rate of recycling increase is believed to be due to the separation of materials on collection and all scrap metal, including white goods, delivered directly to a contractor. It is a positive result in the reduction of overall materials ending up in landfill.





SHOAL BAY RECYCLING CENTRE

ONNES

SHOAL BAY WASTE MANAGEMENT FACILITY

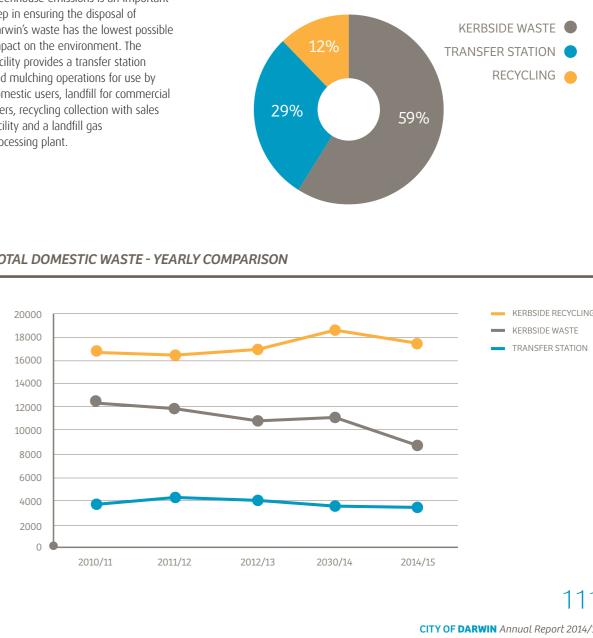
Shoal Bay Waste Management Facility

The Shoal Bay Waste Management Facility services the Darwin region providing safe and environmentally friendly disposal of domestic and commercial waste. The mitigation of greenhouse emissions is an important step in ensuring the disposal of Darwin's waste has the lowest possible impact on the environment. The Facility provides a transfer station and mulching operations for use by domestic users, landfill for commercial users, recycling collection with sales facility and a landfill gas processing plant.

City of Darwin offers both a residential waste and recycling collection service through its contractor, Transpacific Cleanaway. City of Darwin residents are also provided with free disposal of domestic quantities of household waste at the transfer station via Shoal Bay Access Tags. The chart below represents the breakdown of these processes for the 2014/15 financial year.



TOTAL DOMESTIC WASTE - YEARLY COMPARISON





Domestic Waste Disposal



EAST POINT TREE PLANTING DAY

Climate Change and Environment

The Climate Change and Environment team run a number of events and programs throughout the year which aim to raise awareness, increase skills and knowledge, and engage the community in environmental management.

Earth Hour

The theme of Earth Hour 2015 was "Appetite for Change". City of Darwin celebrated the event with a solar powered screening of the Appetite for Change documentary, featuring local Darwin produce and followed by a "lights off" solar powered dance party in partnership with No Lights No Lycra. The event attracted over 70 people and provided an opportunity to discuss the impacts of climate change on our farmers and local food markets.

Additional engagement opportunities were had at the City Library and Karama shopping centre, with over 50 children participating in candle making and story time.

Climate Change Challenge

City of Darwin's principle environmental engagement activity is the Climate Change Challenge. This year was the fourth year running, and the most students were accompanied by thirty five teachers and parents with eleven teams representing five schools -Darwin Middle School, Henbury School, Casuarina Senior College, Essington Senior College and Kormilda College. The Challenge has three rounds of tasks culminating in a final presentation to answer "the big question", which was "As Australia's nominated representatives to the Paris COP21 prepare a 3 minute presentation which outlines Australia's (your) vision for action on climate change". This year the year 9 students from Essington Senior College were the overall winners.

well attended to date. Over sixty

Science Week

Science Week is a national initiative occurring every August. An Interactive Science Trail was installed at East Point Reserve, with ten interpretive signs being installed and linked to a website which poses (and answers) questions about the area.

The aim of the interactive science trail is to engage the community to explore, appreciate and learn about the unique biodiversity of East Point Reserve including: monsoon rain forest, mangroves, wallaby habitat and migratory shorebirds. This initiative was made possible through funding from the NT Science Week Committee and Inspiring Australia.

Less Waste Workshops

The Northern Territory EPA provided a grant of \$6,500 to support Less Waste workshops run by the City of Darwin. Nine community workshops exploring the impact of various types of waste, and how we can avoid and reduce waste in our lives, were delivered throughout the year. Workshops covered:

- Make your Own Pickles and
 Preserves
- From Trash 2 Treasure
- Love Leftovers, Hate Waste
- From Waste to Resource Recycled Basket Weaving
- Swap @ The Top Trashion
- Reduce Your Use
- Worm Farm and Composting 101
- Waste not Want not! Council and the Community

Council engaged local community groups, artists and industry to participate and help in the delivery of workshops.

COMMUNITY CLIMATE CHANGE AND ENVIRONMENT GRANT PROGRAM

The Community Grants Program provides financial assistance towards events and projects that directly benefit the Darwin community and have a focus on environmental sustainability and/or changing community behaviours with regards to environmental sustainability. In 2014/15 Council allocated \$50,000 for community based climate change and environment projects and received eleven applications for projects totalling \$55,020. Council funded eleven climate change and environment projects to the value of \$50,020.

Organisation	Project	Funding
Ludmilla Creek Landcare Group	Connecting with our Creek	\$6,400
Playgroup Association of the NT	Irrigation for Garden	\$2,000
Mitchell Street Childcare Centre	Back to Nature	\$9,000
Food Care Darwin	GULP (Growing and Understanding Local Produce) Resources for Community Stage 2	\$2,900
Charles Darwin University	Valuing Darwin Harbour: engaging community to quantify landscape values in a time of change	\$4,000
Bicycle NT	Under 5 (km) - Can you Ride?	\$5,500
Wildcare NT	Replacement of equipment for public education and Wildcare activities	\$950
Australian Youth Climate Coalition	Darwin Climate Leadership Program	\$8,500
Darwin Wildlife Sanctuary	Darwin Wildlife Sanctuary Schools Wildlife Project	\$3,893
Darwin Community Arts	Malak Community Shed & Garden reticulation and waste water upgrade	\$5,177
Billeroy Rd Community Centre	Billeroy's Community Garden	\$1,700
Total Community Climate Change and		\$50,020

Environment Grants 2014/15



DARWIN HARBOUR CLEAN UP



CLIMATE CHANGE AND ENVIRONMENT

Environmental Stewardship

Council strives for continuous improvement and this is driving a number of general activities relating to the Climate Change Action Plan, environmental systems and processes.

Climate Change Action Plan 2011-2020 - Review

In 2011 the City of Darwin adopted the Climate Change Action Plan. During 2014 an operational review of the plan was undertaken to determine progress towards outcomes, remove completed actions and develop performance measures and targets where appropriate. The review to date was not considered a strategic review and did not intend to modify the intent of the CCAP.

Key achievements since the adoption of the CCAP include:

- Installation of 99.8 kW Photovoltaic Solar System at Casuarina Library
- Coastal erosion mitigation works to protect Mindil Beach, Nightcliff and East Point
- Energy efficiency measures across council facilities
- LED street lighting trial and installation
- Installation of LED lighting in public places across the municipality

- Increase in the number of fuel efficient hybrid vehicles and trial of electric vehicles
- NT planning scheme includes updated storm surge zones
- Corporate sustainable travel initiatives such as carpooling and public transport incentives
- Improved environmental policy framework
- Initiation of a significant overhaul of the City of Darwin waste strategy
- The setting of greenhouse gas reduction targets for council operations; and
- A 10% reduction in electricity consumption across all sites from 2008 to 2013

The reviewed Climate Change Action Plan was endorsed by Council in June 2015.

East Point Reserve **Biodiversity Management** Plan

CASUARINA COASTAL RESERVE

Key actions in the implementation of the East Point Biodiversity Plan include monthly wallaby counts throughout the year. Twenty three wallaby counts were undertaken in 2014/15 and from this data it is estimated that East Point Reserve is home to a stable wallaby population between 150 and 200 wallabies.

A study during the year revealed that overall the remnant and revegetated monsoon rainforest at East Point is dominated by native species, and appears to be healthy and selfsustaining. Revegetated areas differ from the remnant vegetation but this is to be expected due to the long time frames involved in the development of ecological communities.

Apart from weed control, active management of the revegetated sites is not necessary at this time, as the areas appear to be self-sustaining.

Revegetation at the East Point Reserve continues, with an annual community tree planting day held each year at the start of the wet season. Locally native plants are sourced, and importantly host plant species (Litsea glutinosa and Croton habrophyllus) for the Altas Moth (Atticus wardii) are now included as part of the standard selection of plants for the Reserve. In the last year a third host plant (Pittosporum molluccanum) has been identified for the Atlas Moth and this will be used for future revegetation efforts.

George Brown Memorial Scholarship

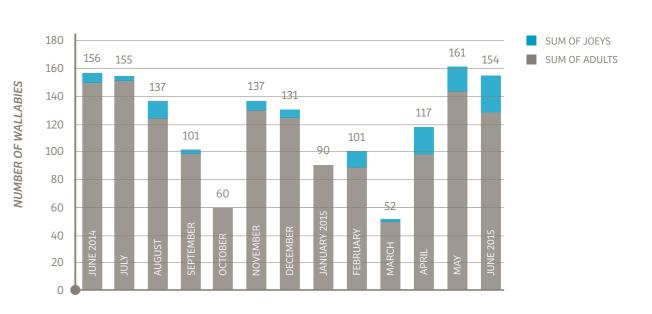
The George Brown memorial Scholarship provides financial support to students enrolled in an environmental course at Charles Darwin University and to honour George's contribution to the environmental development of Darwin. This year's recipient undertook vocational employment with Council late in the year, working on a research project targeting cane toads at East Point Reserve.

Coastal Erosion Management Plan

Darwin's coastline consists of sandy beaches, soft rocky cliffs and mangrove shore, all impacted by the ongoing effects of our tropical climate and more broadly, climate change including future rising sea levels. The protection of the coast line is a vital tool in the management of asbestos in the area. The coastal area along the East Point foreshore has great significance in the form of the military heritage of our nation and as such, the protection of the World War II sites of significance is vital, through the protection of the coast line.

The adoption of the City of Darwin Coastal Erosion Management Plan in 2013/14 ensures Council maintains a focus on risk prioritisation, prevention and restoration in responding to coastal erosion issues affecting areas under its control and management. The Plan is intended to mitigate coastal erosion issues along the Darwin coastline; provide protection of nationally significant military heritage; and

EAST POINT RESERVE WALLABY COUNTS



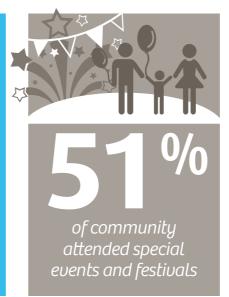
manage legacy asbestos issues for the overall benefit of the community.

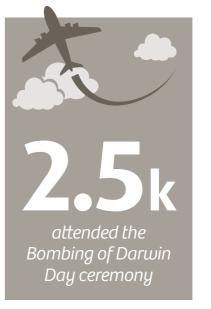
Over the next four years, high priority actions are estimated to cost around \$4M and will focus on prevention and restoration works at Mindil Beach, Nightcliff Foreshore, East Point and Vestey's Beach.

City of Darwin allocated \$850,000 in 2014/15 to commence implementing year one of the Coastal Erosion Management Plan. Works undertaken in 2014/15 consisted of the construction of erosion protection measures at Vestey's Beach and Nightcliff (Kurrajong Cres). Design work on seawall protection at Nightcliff foreshore in two locations Willow Way and Sunset Park is being finalised with physical works envisaged to be completed during 2015.

Coastal management is a shared responsibility of Federal, Territory and local government and Council continues to seek opportunities for joint funding arrangements with other levels of government.

GOAL 4 Historic and Culturally Rich City





Darwin is recognised as a welcoming and culturally rich and diverse city.

MEASURES OF SUCCESS

Indicator	Unit	Target	2013/14 Actual	2014/15 Actual	2014/15 Result
Percentage of community that have attended special events and festivals (eg Bombing of Darwin) in the past 12 months	0/0	50	45	51	
Community satisfaction rate with the arts and cultural activities within the Darwin municipality	#	3.50	3.7	3.7	
Overall Performance	%	100.00	99.50	103.8	

This table represents the measures of success which evaluate progress towards achieving Goal 4 outlined in the Evolving Darwin: Towards 2020 Strategic Plan.





children became Australian Citizens

Recongnise key activities and events

MAJOR COMMUNITY EVENTS

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Annual attendance at community events	0/0	50	51	
Percentage of community satisfied with community events delivered by the City of Darwin	%	>50	90	

The City of Darwin annual events program promotes and supports activities that celebrate our Indigenous culture, local history, military background and cultural diversity.

Cyclone Tracy 40th Anniversary Commemorations, December 2014

City of Darwin and the Northern Territory Government worked together and developed a range of events that formed part of the Cyclone Tracy 40th Anniversary Commemorative Program. This program included collaborative communications and engagement activities and featured a range of programs through its cultural organisations, such as the Northern Territory Library and the Museum and Art Gallery of the Northern Territory.

In addition to the community-driven initiatives and the interactive Facing Tracy project, City of Darwin planned a series of formal community events to appropriately commemorate the 40th anniversary of Cyclone Tracy:

All-Faith Commemorative Service at Christ Church Cathedral, 3 December 2014

This service commemorated those who suffered and lost their lives, and gave thanks to those who returned or rebuilt Darwin. All denominations were represented and the program included a number of speakers, readings, prayers, poems and song. Keynote addresses were given by; Dr Ella Stack, Mayor of Darwin after Cyclone Tracy and during the recovery program; Administrator of the Northern Territory the Honourable John Hardy, living in Darwin when Cyclone Tracy struck; and Bishop Clyde Wood, Dean of Christ Church Cathedral in 1974.

Lord Mayor's Christmas Tree Lighting Ceremony at Raintree Park, 5 December 2014

CYCLONE TRACY COMMEMORATIVE SERVICE

This annual event was imbued with special meaning this year. A distinctive star was unveiled and adorned the Lord Mayor's Christmas Tree to commemorate the 40th anniversary of Cyclone Tracy.

Dimming the Lights Ceremony at Raintree Park, 24 December 2014

On Christmas Eve, a special ceremony was held around the Lord Mayor's Christmas Tree to commemorate the night Cyclone Tracy devastated Darwin. The program included speakers, readings and song before the Lord Mayor dimmed the lights and temporarily extinguished the star on the Christmas Tree.

Unveiling of the Commemorative at Christ Church Cathedral, 26 December 2014

On Boxing Day the Lord Mayor, Church leaders, the Administrator of the Northern Territory and special quests unveiled a commemorative plaque in the portico area of Christ Church Cathedral. The new plaque accompanied an earlier plaque unveiled by City of Darwin following the construction of the new Cathedral after Cyclone Tracy reduced most of the Cathedral to rubble. This also provided a place for members of the community to leave tributes.

Tracy Village Community Commemorative Event - Tracy Village Social and Sports Club, 28 December 2014

This evening reunion event was an opportunity for those who travelled from interstate to join with Darwin residents and share stories and bring along their memorabilia. Participants were also able to receive advice on caring for their memorabilia.

Royal Darwin Show City of Darwin Marquee, 24 – 26 July 2014

City of Darwin supports the Royal Darwin Show each year by sponsoring the fireworks display on Saturday (closing) night, and having a presence





CYCLONE TRACY COMMEMORATIVE SERVICE

CYCLONE TRACY COMMEMORATIVE SERVICE

were well attended.

at The Show by hosting an event marguee. In 2014, the communityfocused marguee presented a program of activities including a seniors morning tea served by the Lord Mayor and Aldermen, Fun in the Parks and face painting for children. An entertainment stage was provided highlighting music and dance by local young artists and school groups. Healthy Darwin's Smoothie Bike offered visitors the opportunity to make their own pedalpowered smoothie and Dora the Explorer made several appearances to the delight of the young children.

The marguee also had a creative waste and recycling display set up to encourage families to recycle. The animal management display provided the community with information on all aspects of pet care, including micro-chipping, pet registration and information on general care for pets. Displays highlighting City of Darwin's Library Services and Youth Services

Australia Day Flag-Raising, Citizenship and Awards Ceremony, 26 January 2015

City of Darwin, supported by NORCOM and the Australian Army Band Darwin. hosted a Flag-Raising, Citizenship and Awards Ceremony at the Darwin Entertainment Centre. The event was attended by 400 people with a

welcome address by Lord Mayor Katrina Fong Lim. The Australia Day address was presented by Daryl Manzie, Chairman of the Australia Day Council NT and Australia Day Ambassador Hannah Campbell-Pegg also addressed the crowd. Sixty adults and ten children from twenty-one countries became Australian Citizens.

The Australia Day Local Government Awards were also presented, including the Darwin Citizen and Young Citizen of the Year, Darwin Community Event of the Year and Student Citizen Awards.

Student Citizen Awards

Students from 14 schools across the greater Darwin region received awards.

Community Event of the Year

Run with Dad Day

Darwin Young Citizen of the Year

Amy Hetherington

Darwin Citizen of the Year

Donald Arthur Lockley



AUSTRALIA DAY 2015

Bombing of Darwin Day: A National Day of Observance, 19 February 2015

In its fourth year as a nationally recognised day of observance, Bombing of Darwin Day was again heralded as a successful major community event with feedback from veterans, the media and the general public being most positive. Representatives from the US Marines were also in attendance.

City of Darwin was delighted to have had more than 60 veterans and families attend this year's commemorative service and associated activities which included a visit to Darwin's Australian Aviation Heritage centre, attendance at the Adelaide River War Memorial Ecumenical Service, morning tea and lunch at Robertson Barracks and the Lord Mayor's Veterans Dinner supported by RAAF Base Darwin.

Approximately 2500 people attended the main commemorative ceremony at the Darwin Cenotaph, including 200 school-aged children. A short re-enactment was held to give the audience a sense of what Darwin was like on this day back in 1942 when Darwin was bombed by Japanese air raids. City of Darwin gratefully acknowledges the financial and in-kind support provided by the Northern Territory Government.

Plaque Unveiling Ceremony Borella Park, 5 March 2015

On Thursday 5 March 2015, a plaque unveiling ceremony took place at Borella Park, Jingili to commemorate the Borella Ride 2015. The Lord Mayor of Darwin Katrina Fong Lim and descendants of Albert Borella attended the ceremony.

The Borella Ride 2015 retraced the journey of Albert Borella who travelled from Tennant Creek to Darwin to enlist in World War I. The Borella Ride 2015 was the Northern Territory Government's flagship ANZAC Centenary event and included community events and ceremonial activities at key locations along the journey.

Volunteer Appreciation Reception, 13 May 2015

The annual Volunteer Reception was held in the Function Room of the Civic Centre to honour the good work done by the volunteers in our community. This event was held in conjunction with Volunteer Week and was attended by 50 guests. Entertainment was provided by local artist Angus Robson.

Citizenship Ceremonies

City of Darwin holds Citizenship Ceremonies throughout the year to officially welcome our nation's newest citizens. In 2014/15 City of Darwin officially welcomed 647 new citizens.

Month	Number of Adults	Dependents	Number of Countries
July	34	4	17
September	35	9	12
October	106	30	29
November	32	3	12
December	29	8	15
January	60	10	21
March	151	26	31
April	27	2	11
Мау	35	11	18
June	31	4	14

OUTCOME 4.2

Community life rich in creativity

ARTS AND CULTURE

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Level of satisfaction with arts and cultural activities	#	3.7	3.7	

Darwin is growing and continuing to develop as a contemporary capital offering residents and visitors an opportunity to participate in the rich cultural life of the City. Darwin's dynamic and diverse community actively celebrates through creative events, festivals and arts initiatives that brings the City alive and builds on an already rich cultural heritage.

During 2014/15 the City of Darwin finalised the Arts Plan 2015-2020 with a clear vision and four key themes and commitments. Key themes include Public Art, Creative Spaces, Access and Participation, and Arts Development, Opportunity and Connectivity. This strategic framework provides a foundation for growth and recognises the importance of arts and culture in making a significant contribution to a quality life for all in the City.

Public Art

The City of Darwin continues to build on the success of the public artwork Intertwined at the entrance to East Point Reserve through its public art commission program, with a new commission currently in

design development and planned for Tamarind Park. The City of Darwin has also commissioned temporary public artworks through the Launch youth program "backboard", a purpose built structure that can generate multiple forms and enable young artists to paint, draw or project images onto a structure that can be positioned in open spaces as part of arts and cultural youth events.

Celebrating Arts and Culture

During 2014/15 the City of Darwin continued to support a range of arts and cultural activities, exhibitions, and special events including:

- Cyclone Tracy 40th Anniversary **Program** – Facing Tracy was an interactive digital project that engaged over 2,000 individuals who told their story through the mobile photo booth. The project culminated in a final photo mosaic and city projection.
- Food Van Fridays at Civic Park The trial Mobile Food Vendor Program to coincide with Live on Fridays at Browns Mart brought Civic Park alive over 8 weeks. The trial offered a



unique food and market experience for visitors to the park.

- Street Art community engagement programs working with young people a risk.
- Community art exhibitions in the Civic Centre: Red Cross Cyclone Tracy and the aftermath, images as part of the 40th Anniversary and 100th Anniversary of Red Cross in Darwin; In the Studio an exhibition from artists participating in the Darwin Community Arts program Life Without Barriers.

Council continues to be guided by advice from its Arts and Cultural Development Advisory Committee (ACDAC) which meets five times per year. ACDAC provided input into the review of the Arts and Cultural Development Policy, development of Council's draft Public Art Policy and Public Art Guidelines. The Committee also supports Council's commitment to the National Local Government Cultural Forum sharing knowledge and ideas that aim to strengthen communities and improve community health and well-being through the arts.

1/1

Sister Cities Program

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Number of Sister City events held	#	4	5	

City of Darwin has been an active Sister City participant for over 30 years and has established relationships with:

- Kalymnos, Greece: Signing 23 April 1982 in Darwin
- Anchorage, Alaska: Signing 28 July 1982 in Darwin, 23 September 1982 in Anchorage
- Ambon, Indonesia: Signing 28 October 1988 in Ambon, 21 July 1989 in Darwin
- Haikou, China: Signing 5 September 1990 in Darwin
- Milikapiti, Australia: Signing 5 July 1999 in Darwin
- Dili, Timor-Leste: Signing 18 September 2003 in Darwin

In 2014/15, the City of Darwin Sister Cities program continued to build international goodwill and foster cultural links with communities across the globe. The relationships are supported by five passionate volunteer committees who work with their international counterparts to deliver a number of cultural and educative activities. In 2014/15, City of Darwin won two national awards for its Sister City activities:

- Darwin Dili Youth Exchange Youth Project Category
- Kalymnos English Language Scholarships – Assistance to a Sister City Category

The Sister City Committees met regularly to plan for key projects throughout the year. The following key programs were delivered in 2014/15:

Ambon

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Reciprocal Student Exchange

Following three years of a successful Indonesian student exchange program to Darwin, the Mayor of Ambon

agreed to the first reciprocal exchange between Kormilda College and SMA Negeri 5 Ambon. Students gained valuable language skills, participated in local festival events and shared culture and customs with their classmates.

Ambon Night

Together with the Indonesian Consulate Ambon Night again celebrated Ambonese song, dance, food and hospitality. The event provided a taste of Ambonese culture for the yachters about to set off on the Darwin to Ambon Yacht Race and Rally.

Dili

Delegation to Dili

In May 2015 the Lord Mayor travelled to Dili with two Sister City Committee members, one Elected Member, a Council officer and a representative from the Northern Territory Government. The delegation participated in a number of visits to key Sister City projects, ministerial meetings and municipal sites, including the waste management facility.

Following the delegation the Lord Mayor and Council Officers attended the International Conference on Administrative Decentralisation and Local Government. The conference brought together representatives from Portugal, Australia and Indonesia and provided a forum to discuss models and process for effective local governance practice.

Independence Day Celebration

Assistance was provided to the Timorese Community Committee to plan and deliver a community event celebrating the anniversary of the restoration of Independence to Timor-Leste in June 2015. The event focussed on friendship between Darwin and Dili and included performers from Dili, Timorese food and dancing.

AFL Timor-Leste Leadership Team

The Committee provided assistance to support three members of the AFL Timor-Leste leadership team to travel to Darwin for training and development opportunities in May 2015. The activity attracted significant positive publicity and as a result, reinvigorated corporate sponsorship for it to continue next year without financial assistance from the committee.

Haikou

Haikou Delegation

City of Darwin's Lord Mayor was invited to lead a delegation to Haikou to attend the first Haikou Sister Cities Summit and United Cities Local Government World Council in November 2014. This coincided with a long term discussion had by the Haikou Sister City Community Committee for the Lord Mayor to visit Haikou for the purpose of furthering the Sister City relationship.

Life as a Teenager Movie Project

In an effort to engage youth in the Darwin and Haikou relationships Council has brought to life the 'Life as a Teenager' publication made by Darwin High School students in 2013. Supported by a grant from the Australia China Council a local artist has worked with young people in Darwin to create a movie script from the words, themes and images of the book.

The movie will be launched in Darwin and toured to Haikou. The student, teacher and artist delegation will premiere the short movie in Haikou and undertake a 3 day workshop with students and teachers of the Hainan

Overseas Chinese Middle School to assist them with developing a script for the Haikou version.

Anchorage

Halloween Family Fun Event

Pumpkins, lollies and scary costumes were plentiful at this year's Anchorage Sister City Community Committee Halloween at Dusk community event on 25 October 2014. Families participated in creepy crafts, trick or treating and the infamous Haunted House. Many happy participants took home prizes for best dressed, melon carving and pumpkin decorating and savoured delicacies such as 'eye ball' desserts and American chilli dogs.

Kalymnos

Welcome to Darwin Event

Working in partnership with key government and non-government organisations, City of Darwin hosted a free and accessible community information event, Welcome to Darwin, targeting the Greek community.



Harmony Day



SISTER CITY EVENT

Family friendly games, activities and light refreshments were provided to help create a harmonious, informal atmosphere to enable new members of the Darwin community to feel safe in accessing resources. Over 20 service providers attended and provided translated materials and bilingual staff

English language, from Greek Public Elementary Schools teaching English in Kalymnos (10 schools in total), were awarded with 100 Euro in prize money.

In the spirit of cooperation the five Sister City Committees worked together to deliver a free community event celebrating Sister City Harmony and Cultural Diversity at the Civic Centre on Wednesday 18 March 2015, in celebration of Harmony Day.

The event incorporated an art exhibition themed 'Salmon on a Stick'. The event included: dance performances. dumpling making, interactive Indigenous painting, storytelling and sampling international foods.

International Relations

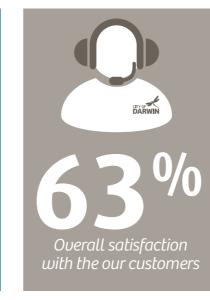
Darwin is often referred to as the Gateway to Asia. Establishing international relations with our neighbours is of utmost importance to fostering a culturally rich city.

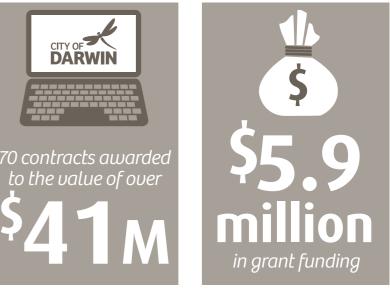
International relations continue to be strengthened through Council's representation on the Northern Territory's International Engagement Coordinator Group, Chaired by the Department of the Chief Minister. The group provides an important avenue for the coordination of international engagement activities across government and will allow for the informed planning of activities by all Agencies relating to engagement with the Asian region and other international markets.



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CITY OF DARWIN Annual Report 2014/15





Council ensures its business is conducted in a transparent, accountable, sustainable and efficient way.

Measures of Success

Indicator	Unit	Target	2013/14 Actual	2014/15 Actual	2014/15 Result
Asset sustainability ratio	0/0	50	32.2	31*	
Break even (or greater) operating surplus / (deficit)	Ş	1	16.3M	18.9M	
Community agreement rating that Council consults with the community sufficiently	%	70	61	59**	
Debt servicing ratio	0/0	5.00	0.40	0.50	
Internal annual staff turnover rate	0/0	20	18	11.8	
Internal audit recommendations implemented within specified timeframes	0/0	90	N/A ¹	N/A	N/A
Liquidity ratio	#	100	116	101	
Overall satisfaction with the City of Darwin	0/0	70	70	63	
Rate debtors outstanding	٥/٥	<5.00	2.48	2.2	
Rates ratio	0/0	65.00	65.00	63.2	
Overall Performance	%	100.00	150.00	112	

This table represents the measures of success which evaluate progress towards achieving Goal 5 outlined in the Evolving Darwin: Towards 2020 Strategic Plan. ¹The Risk Indicator to be reviewed.

*The value of expenditure on renewals is in accordance with approved Council programs. The majority of Council assets have not reached the age requiring renewal. **Rating is from Council's Customer Satisfaction Survey. New engagement strategies have been introduced throughout 2014/15



AWARDS RECEIVED

Throughout 2014/2015 Council was successful in the following award categories:

Award	Category	Status Achieved	Program or Project Awarded
2014 Sister Cities Australia Inc. National Awards	Youth	Winner	Darwin - Timor Leste Exchange Program
2014 Sister Cities Australia Inc. National Awards	Assistance to a Sister City	Winner	City of Darwin Kalymnos English Language Awards
Australia Award for Urban Design - Planning Institute of Australia Awards	Policies, Programs and Concepts – Large Scale Australia Award	Winner	Darwin City Centre Master Plan
Australasia Reporting Awards (ARA)	Australasian Reporting Awards	Gold Award Winner	City of Darwin Annual Report 2013/2014
Government Communications Awards	Best Communications/Engagement (City Council) Government	Winner	40 th Anniversary of Cyclone Tracy Commemorations Program

CUSTOMER SERVICES

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Customer satisfaction rating with quality of front counter customer service	%	90	92	

The Customer Services team aims to provide an efficient and quality service to residents of Darwin, visitors to Darwin and community and business stakeholders. The team responds to a variety of requests including parks, ovals and community centre bookings, animal registrations, processing payments and coordinating events. They also provide a referral service to customers where external resources are required.

In line with the Evolving Darwin Strategic Plan, the team is currently embarking on a 6-12 month schedule to improve the customer experience. They are focusing on three key areas: (1) to simplify and streamline the current procedures, (2) research and implement the relevant technology to deliver better service and (3) seek opportunities where the team can provide customer service within the community, beyond the Civic Centre.

EMPLOYEE RELATIONS

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of male staff	0/0	50	53	
Percentage of female staff	0/0	50	47	

Organisational Development

In 2014/15 City of Darwin began a journey to explore and develop organisational culture, particularly the thinking and behaviours that shape our work and interactions. Workplace culture directly affects productivity, and the quality of products and services delivered to our customers and the community.

This year, Council employed a dedicated Organisational Development Manager, to work across the organisation to develop and implement an evidence based culture program to actively build our capability to make a difference in our community. The culture program began with an organisational culture survey, to identify culture strengths and opportunities to improve. Based on analysis of the data provided by the survey, the culture program features:

• Active engagement with staff at all levels to encourage constructive thinking and behaviours, and promote ideas and innovation

- Development and implementation of an Organisational Culture Plan and Team Culture Plans to establish culture objectives and track progress
- Leadership development programs to grow and support leadership capability
- A strong culture emphasis in our Training and Development program, focusing on constructive communication, and
- Activities to support interaction between the different functional areas of Council, to promote a holistic approach to service delivery.

To date over 30 Managers have completed a formal, in-house Leadership Development Program and more than 200 staff have attended practical workshops about constructive conversations.

A Communications Strategy supports the culture program. To highlight the talents and achievements of our staff, "Day in the life..." and other good news stories are regularly posted on the Intranet, and public feedback about good service is shared and celebrated.



Training & Development

Training & Development was provided to City of Darwin employees across a broad range of subjects to assist in gaining new skills and knowledge, to improve performance, individual career development and to meet Workplace Health & Safety and other legislation.

The average net dollar value per employee paid to external training providers in 2014/15 was \$533 and

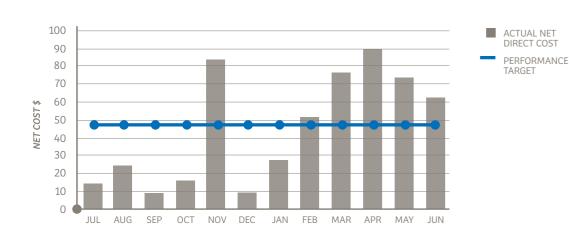
NET DIRECT TRAINING COST PER EMPLOYEE 2014/15

the average hours spent in training was 23.78 per employee.

External training accounted for 61% of the training with 30% being nationally recognised Vocational Education Training or Higher Education. In-house training accounted for 39% of all training.

In terms of departmental breakdown of training delivered, 44% of training was received by the City of Darwin's Infrastructure Department, 23% by Community & Cultural Services, 28% by Corporate Services and the remaining 5% being attributed to the Office of the Chief Executive employees.

Mandatory training to meet position requirements accounted for 80% of overall training costs, whilst professional development accounted for 20% of training costs provided to employees.



LGMA Management Challenge

The City of Darwin placed second in the 2015 Local Government Management Challenge Northern Territory division. City of Darwin's pre-challenge task on this year's theme – 'The Value Proposition' – was recognised in the top three nationally and staff were invited to present the learnings and development of their pre-challenge task at the LGMA National Congress held in Darwin in late May. The video is now available on the LGMA Management Challenge website promoting the 'Best of the Pre-Challenge Task' http://www.lgma.org. au/challenge-2015.html

The team members for this year's Challenge came from all sectors of Council, including Parks & Reserves, Regulatory Services, Libraries, Customer Service, Waste Management and Recycling, Strategy and Outcomes and Committee Administration.

The LGMA Management Challenge has been running for more than 20 years and is seen as a sophisticated development program designed to deliver personal, team and organisational professional development. Council has participated in the challenge for more than 16 years and looks forward to participating in the 2016 LGMA Management Challenge.

Engaged, Healthy and Safe Workplace Culture

The City of Darwin Workforce Wellbeing Committee continued to deliver activities and programs that aim to improve the health and wellbeing of our workforce. The committee of 10 employees across the whole of Council work together to deliver activities that focus on health and wellbeing prevention, education and work life balance. The range of activities delivered in 2014/15 is shown in Figure 6 on the next page.

Staff Counselling

Council maintained its agreement with an external organisation to provide employee counselling. Employees were able to access free confidential counselling services for any situation that impacted on their personal or working life. Eight nine sessions were conducted for employees in the period, covering all aspects of counselling: vocational, interpersonal difficulties, occupational health, individual problems, addictive behaviours and family and relationship problems.

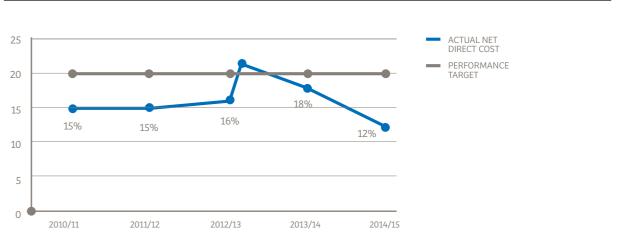
Flexible and Attractive Workplace

Negotiations for a new Enterprise Agreement were finalised in November 2014, offering an 11.5% increase over three years. Employee benefits provided by the City of Darwin to employees in addition to salary and superannuation include six weeks annual leave, 15 days personal leave, salary packaging and flexible working hours (where business needs permit).

During 2014/15, Council experienced a dramatic drop to 11.8% in employee turnover, down from 17.96% the previous year. Although Council farewelled fewer staff, 35% of those departed were staff with five or more years of service, as some moved into retirement. It was rewarding to see a 5% increase in the attracting of new employees within the 16 – 30 years age bracket.

Throughout the first six months Councils Fit for Work Policy and Procedure were embedded with positive outcomes in building a safe and healthy workplace culture.

5 YEAR ANNUAL EMPLOYEE TURNOVER



Personal Leave

On average, employees used 11.8 days personal leave in 2014/15. Personal leave consists of sick leave, family leave and carers leave.

2010/11	2011/12	2012/13	2013/14	2014/15
13 days	11.7 days	13 days	13 days	11.8 days

Industrial Disputes

There were no industrial disputes for 2014/15. Industrial disputes over the last five years:

2010/11	2011/12	2012/13	2013/14	2014/15
3 matters	2 matters	4 matters	Nil	Nil



Figure 6: Workforce Wellbeing Committee programs

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RISK, AUDIT AND SAFETY

			2011/15	2011/15
2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of Operational Risk Assessments reviewed annually and adopted by the Risk Management and Audit Committee	%	100	100	
Percentage of Council's annual Internal Audit Plan delivered	%	100	75*	
Percentage of the Control Self-Assessment actions reviewed annually	0/0	100	100	
WHSMS Policy reviewed annually	0/0	100	100	

*3 out of 4 of the internal audits were completed. The audit not completed was due to the identified risk of it impacting negatively on the respective team due the timing. In consultation with the Risk and Audit Committee it was decided to defer the audit to the 2015/16 program

Understand and manage *Council's risk exposure*

Council continued to enhance its risk management framework throughout the year with the review of risks and controls through the control self-assessment process and the annual review of Council's strategic and operational risk assessments. Reviewing Council's controls on a regular basis ensures a robust system of continuous review and improvement.

The operational risk assessments and control self-assessment program are designed to complement each other with a view to continuous improvement of the framework.

Council's risk management framework is based on the requirements of the International standard for risk management, ISO 31000:2009. The framework comprises the following:-

- A strategic risk assessment, based on Council's strategic plan, "Evolving Darwin: Towards 2020"
- Operational risk assessments, based on the organisational structure and business outputs of Council's four operational departments
- A risk based internal audit program, based on outcomes identified in the strategic and operational risk assessments
- A risk based control self-assessment program, supplementing the internal

audit program and using outcomes identified in the operational risk assessments

- A workplace health and safety management system, comprising WHS policy, work standards and a library of safe operating procedures
- A business continuity management program covering all of Council's identified essential functions
- An Emergency Control Organisation to oversee the control of fire and other emergencies

Workplace Health & Safety

Council continued to develop and enhance its Workplace Health & Safety Management System throughout the

course of the year in line with its goals set down in its workplace health and safety policy commitment.

Council is committed to meeting its obligations under the Work Health and Safety (National Uniform Legislation) Act and Regulations and has developed an overarching Work Health and Safety (WHS) policy document that defines management obligations and commitment.

The WHS policy is supported by a series of safe work standards to provide guidance and explanation for legislated and regulatory safety requirements.

A comprehensive library of over 170 safe operating procedures provides instruction in safe work practices and use of machinery and equipment.

A program was commenced during the year to roll out development of individual job safety analysis plans for individual worksites.

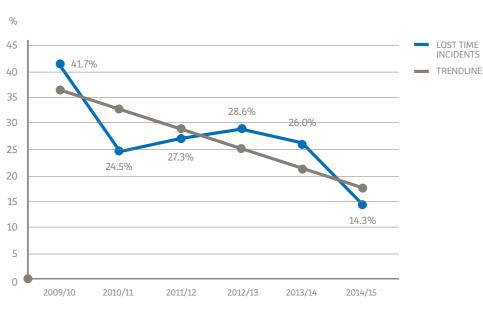
Council has developed a WHS risk assessment to guide the development and implementation of WHS standards and operating procedures and to regulate safe work audits across the work places.

All information relating to workplace health and safety is made available to staff through the Risk and WHS intranet site. Health and Safety representatives have been appointed to worksites based on the WHS risk assessments and a mandatory induction program for all new employees provides an introduction to Council's safety regime.

Council's Workplace Health and Safety Committee meets monthly. Its representatives are drawn from various workgroups across Council based on individual risk profiles of the various workgroups across Council's operations. All Committee representatives are provided with health and safety representative training as approved by the regulator, NT WorkSafe.

Council has a strong culture of incident reporting, whether or not injury is sustained. Incident reporting statistics are analysed monthly in order to proactively identify problematic areas, detect trends or over-representation of injury types, and facilitate the development of training and support for its workforce.

% LOST TIME INCIDENTS AGAINST ALL REPORTED INCIDENTS



Monitoring of reported incidents and claims showed that claims related to a variety of workplace incidents. Council has a significant number of its workforce undertaking outdoor, physical work. No incidents of significance were reported and no single injury type (relative to the nature of work undertaken) was overly represented. There has been a reported increase in abuse of Council staff for the 2104/2015 year.

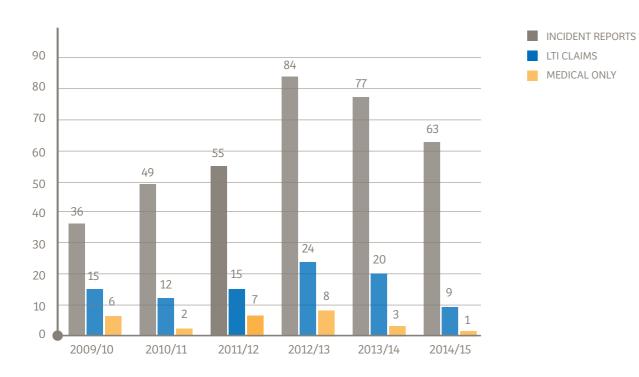
As a result of proactive management of safety systems there has been a reduction of lost time incidents as a percentage of reported incidents down from 41.7% in 2009/2010 to 14.37% in 2014/2015.

Council recorded a total of 114 days lost time due to injuries sustained during the year, down from 179 days last year. A further 634 days were lost to four staff with long term injury management issues.

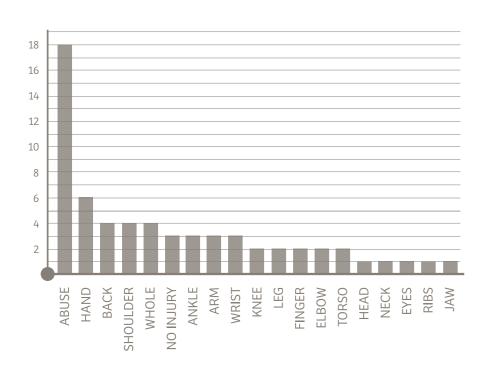
A total of 63 incidents were reported, of which 10 resulted in Workers Compensation Claims, 9 being lost time injuries and 1 claim for medical expenses only.



ALL REPORTED INCIDENTS, LTI CLAIMS & MEDICAL ONLY CLAIMS

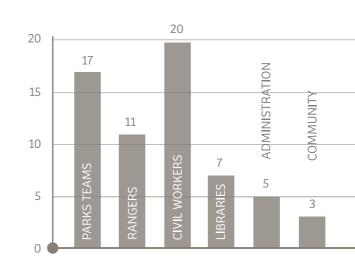


INJURY TYPES: INCIDENTS 1 JULY 14 - 30 JUNE 15



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INCIDENTS BY WORK PROGRAMS 2014/15



GOVERNANCE

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Overall community satisfaction with the City of Darwin	0/0	>70	63	
Availability of agendas and minutes on the Internet within legislative timeframes	%	100	100	

Corporate practice and ethical behaviour

As outlined on page 26 of the annual report, City of Darwin's Governance Framework outlines the regulatory and administrative framework within which the Council operates. To support the implementation of the Governance Framework, City of Darwin has put in place a number of internal processes including Risk Management, Control Assessment and Internal and External Audit programs. The City of Darwin Risk Management and Audit Committee provides oversight, monitoring and advice to Management and Council on the effectiveness of these

The City of Darwin Governance Framework is driven by a clear vision and culture and consists of four key principles which provide

internal processes.

the basis for understanding how Council governs and interacts with the community. The framework depicts the legislative, procedural and regulatory environment Council operates within in order to ensure it practises open and transparent governance and meets compliance obligations with the Local Government Act and other legislation and standards. Benefits of good governance include promoting community confidence, encouraging Elected Members and employees to be confident, leads to better decisions and supports ethical decision making.

Electoral Review

In accordance with the Local Government Act and the Local Government (Electoral) Regulations, Council completed a review of constitutional (electoral) arrangements during 2014/15.

The purpose of the review was to ascertain whether Council had the most effective representation for our local government area. The key issues addressed in the review included:-

- level of elector representation (i.e. the number of elected members) required to provide effective representation of the electors
- whether the City should continue to be divided into wards or whether wards should be abolished
- the identification of the optimum ward structure and determination of the level of representation for each ward
- the names/titles of any proposed future wards

The review commenced with the development of a discussion paper to present options to Council for consideration.

The review and public feedback demonstrated that:

- Whilst there was a slight imbalance in elector representation across the four wards, it was not considered to be excessive, nor extraordinary, and likely to improve with anticipated growth during the next term of Council.
- · There was no identified need or disadvantage to amending or abolishing the current ward structure, number of elected members, Council name, ward names or current local government boundary.

As a result, Council resolved at its Ordinary Meeting held on 16 September 2014 to retain the existing constitutional arrangements as per the 21st Council as follows:

- a Council name to remain as City of Darwin
- b Title of elected members (except the Lord Mayor) to be Alderman
- c Number of elected members to be thirteen (13) including the Lord Mayor
- d Four (4) wards be retained with three (3) Aldermen per ward
- e The four (4) wards to retain their current boundaries
- f The four (4) wards to retain their current names

Council is required to undertake its next review of constitutional arrangements during the next term of Council.

Decision-making and compliance activities

Each month during 2014/15, City of Darwin hosted a public forum providing an opportunity for members of the community to openly discuss issues and concerns directly with the Lord Mayor and Aldermen.

City of Darwin maintains a Policy and Procedure Framework which aims to ensure a holistic approach to policies and procedures guiding effective decision making and service delivery. Council's Policy and Procedure Framework requires that all Council policies are reviewed once in each term of Council. During 2014/15 of a total of 22 policies were reviewed and endorsed. A planned schedule has been put in place to ensure the remaining policies are reviewed within the current term of Council.

RECORDS AND INFORMATION MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of Freedom of Information requests responded to within required timeframes	%	100	100	

In accordance with the Information Act City of Darwin is required to report on information access requests each year.

Council responded to eight information access requests in 2014/2015 as per table below.

Applications under the Information Act	2014/2015
Applications outstanding at the start of the year	0
Applications to access personal information	0
Applications to access Government Information or mix	8
Accepted applications withdrawn	0
Unaccepted applications	0
Accepted applications finalised	8
Open Applications at end of year	0

The City of Darwin has always strived to maintain a good level of compliance. Activities undertaken during 2014/15 that support continued compliance with the Information Act included the implementation of revised training and information sessions for handling and collection of privacy information, staff training on records management and archive standards and a revision of Council's Records Management Policy. During 2015/16 Council's records and archive standards will be reviewed and planned upgrades to Council's electronic document management system (ECM) will include the creation of workflows to automate movement of documents and implementation of Webforms for customers.

COMMUNICATIONS AND ENGAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of community who find out about Council matters via Council's website	0/0	>20	29	
Percentage of community satisfied that Council consults with the community sufficiently	0/0	>60	59	
Percentage of customers who are satisfied with Council improving their communications processes	0/0	>25	29	
Number of 'hits' per annum	0/0	>300,000	437,020	

City of Darwin has a standing commitment to effectively consult with its community on a wide range of projects. Community consultation allows Council access to wider sources of information, points of view and potential solutions. It gives the community a better understanding of the issues behind the decision making process and the related constraints or opportunities that exist.

During 2014/15 Council continued to engage with the community and stakeholders on a diverse range of matters including roads, parks, policies, playground upgrades and road safety issues.

Engagement and consultation activities included continued discussion about the Nightcliff Café, the next stages of the Darwin City Centre Master Plan and the

Darwin Bike Plan as well as the formal Review of Electoral Representation for the current term of Council.

Extensive consultation with those affected by the resurfacing of Knuckey Street took place, as well as for the build of the Jingili Skate Park.

During 2014 a Road Safety Assessment was carried out for the Nightcliff and Rapid Creek education precinct. Council consulted with residents, schools and other stakeholders to inform future direction for safety for all road users in the area.

Council met its legislative requirements for seeking public feedback on the annual Municipal Plan and Budget and uploaded the required publications on its website.

CONTRACTS ADMINISTRATION

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Percentage of Council's contracts awarded to locally owned and/or operated businesses	0/0	>70	93.33	

During 2014/15 the City of Darwin administered 70 contracts to the total value of approximately \$41.7 million.

Recycling was the major communication program this year,

with TV ads airing during National Recycling Week and at other times during the year. Other communication campaigns during the year encouraged community participation in events such as the annual Bombing of Darwin Day commemoration and the Royal Darwin Show as well as nominations for the annual Australia Day Awards.

Social media is acknowledged as an effective way of connecting with the community, and via Facebook, Twitter and Instagram, Council keeps posts updated with the option for the user to click through to the website for more detailed information.

An e-newsletter was launched this year, and is emailed to more than 1000 people each fortnight.

\$ Value of Contracts	No. of Contracts per value range	Service Provided	Supplier	Location Status of Supplier	
	Up to \$100,000 23				
\$5,005.00		Building Repairs And Maintenance	AKRON Group NT	L	
\$5,957.96		Lift Maintenance at Westlane Carpark	KONE	LI	
\$11,565.40		Supply and Installation of 250 KVA Generator and 30 KVA UPS For Operations Centre	Server Room Specialists	L	
\$15,845.56		Line Marking Services	Asphalt Company Australia	L	
\$18,553.70		S& I 500kVA Generator and New Mains Switchboard Upgrade to the City of Darwin Civic Centre	Delta Electrics	L	
\$19,723.48		Cyclic Maintenance And CCTV Inspections Of Stormwater Network	Mousellis And Sons Pty Ltd CCTV	L	
\$26,460.47		Provision Of Plumbing Services	Approved Plumbing Services	L	
\$32,625.00		Design, Supply and Installation of Playground Equipment Richardson Ward	NT Shade & Canvas	L	
\$35,878.00		Design, Supply and Installation of Playground Equipment Richardson Ward	Shade and Play	I	
\$40,000.00		Supply And Installation Of Xmas Decorations For Darwin CBD	The Exhibitionist	L	
\$43,293.39		Provision Of Legal Services	Cridlands MB	L	
\$44,850.00		Design, Supply and Installation of Playground Equipment Richardson Ward	NT Sports and Playground Surfacing Pty Ltd	L	
\$45,280.00		New Intranet For The City Of Darwin + 3 Year Support And Maintenance Period	Captovate Pty Ltd	L	
\$51,628.02		Provision Of Plumbing Services	Darwin and District Plumbing	L	
\$52,699.53		Provision Of Legal Services	Minter Ellison	LI	
\$53,788.60		Panel Of Suppliers For Supply of Road Signs	Norsign NT	L	
\$56,985.00		Supply and Installation of Playground Equipment	Paradise Landscaping (NT) Pty Ltd	L	
\$65,786.60		Provision Of Legal Services	Clayton Utz	LI	
\$70,486.86		S&Dof 3 New 5,500kg Minimum GVM Hybrid Cab Chassis Trucks Fitted With Existing Body	Vanderfield Northweat	L	
\$71,445.00		Design, Supply and Installation of Playground Equipment Richardson Ward	Produlic	I	
\$77,250.00		Provision Of Auditing Services	Merit	LI	
\$85,558.66		Line Marking Services	Top End Line Markers	L	
\$86,007.68		Supply and Delivery of 2 new 7,500kg Min GVM Single Wide Cab Trucks with Existing Bodies	Vanderfield Northwest	L	

\$ Value of Contracts	No. of Contracts per value range	Service Provided	Supplier	Location Status of Supplier	
	\$101,000 to \$250,000 15				
\$103,917.27		Provision Of A Temporary Labour Services	Skilled Group Limited C	LI	
\$110,396.78		Supply and Delivery of One (1) New 7,500kg Minimum GVM Dual Cab, Dropside Tipping Truck	Vanderfield Northwest	L	
\$115,518.62		Event Infrastructure for Bombing of Darwin Day	Dreamedia	L	
\$125,049.94		Provision Of A Temporary Labour Services	Programmed Integrated Workforce	LI	
\$130,844.70		Carparking Cash Collection And Associated Services	Wilson Security Pty Ltd	LI	
\$140,481.90		Provision of Painting Services	M&G Painters And Partners Pty Ltd		
\$140,615.71		S&D of 1 New 12,000kg Minimum GVM Single Cab, Tipping Truck	Vanderfield Northwest	L	
\$144,386.41		S&D of 1 New 12,000kg Minimum GVM Single Cab, Tipping Truck	Vanderfield Northwest	L	
\$177,155.88		Supply of Hot Mix Asphalt	Asphalt Company Australia Hot Mix	L	
\$194,764.27		Resource And Recovery At Shoal Bay	NT Recycling Solutions Pty Ltd	L	
\$208,167.01		Provision Of Travel Services	Mariner Travel Pty Ltd	I	
\$214,790.61		Supply And Delivery Of Ready Mixed Concrete	HB Concrete	L	
\$221,874.00		Maintenance of Gernerator and UPS for Civic Centre	Server Room Specialists	L	
\$234,137.66		Provision of Security Services	Southern Cross Protection	LI	
\$248,574.24		Building Repairs And Maintenance	MIM Investments NT Pty Ltd	L	
	\$250,000 to \$500,000 14				
\$260,645.38		Design and Construction of a Café/Restaurant on Nightcliff Foreshoe	Ray Laurence Constructions Pty Ltd	L	
\$275,220.49		Provision of Arboricultural Services	Remote Area Tree Services Pty Ltd	L	
\$278,559.77		Hire And Operation Of Elevated Work Platform	Mabindi	L	
\$288,655.00		Watermain and Hydrant Upgrade for Westlane Carpark	Endfire Engineering	L	
\$310,720.58		Provision of Debt Collection Services	TERRITORY DEBT COLLECTORS TDC	L	
\$315,287.26		Provision Of Sweeping Services	Industrial Power Sweeping Services	L	

\$ Value of Contracts	No. of Contracts per value range	Service Provided	Supplier	Location Status of Supplier
\$322,524.13		Minor Civil Works	General Excavators	L
\$325,459.92		Supply of Electricity to City of Darwin Civic Centre	Qenergy	I
\$337,127.05		Provision Of Plumbing Services	P & K Plumbing	L
\$344,337.85		Provision of a Cleaning Service	Ezko Property Services	LI
\$387,562.56		Installation of Sports Lighting at Malak Oval, Malak	Combined Electrical	L
\$431,852.63		Grounds Maintenance - Lyons	Paradise Landscaping (NT) Pty Ltd	L
\$471,636.00		Design, Documentation and Construction for the Redevelopment of the Jingili Water Gardens Skate Park	Convic	I
\$488,632.64		Service Of Street And Park Litter Bins	Rural Rubbish Removals	L
	\$500,001- \$1,000,000 8			
\$506,191.88		Provision of Arboricultural Services	Arafura Tree Services	L
\$561,705.82		Provision Of Electrical Services	G&T Electrical Enterprises Pty Ltd	L
\$578,377.50		Tree Planting	Remote Area Tree Services Pty Ltd	L
\$636,899.95		Maintenance of Parking Machines In Darwin CBD	APARC Part B	LI
\$696,592.02		Const of a New Pump Room at Nightcliff Pool and S&I of Ass Water Management Equipment	Statewide Pool Services	I
\$806,765.31		Provision Of Road Shoulder Maintenance And Plant Hire	Mousellis & Sons	L
\$832,617.50		Minor Civil Works	Vrahos Constructions	L
\$944,385.26		Spray Seal And Minor Asphalt Works	Asphalt Company Australia	L
\$1,000,001- \$2,500,000	6			
\$1,131,526.52		Provision Of A Temporary Labour Services	Hays Specialist Recruitment	LI
\$1,270,377.44		Management of Swimming Pools	Dempsey Consolidated Pty Ltd	L
\$1,293,125.73		Provision Of A Temporary Labour Services	Synaco	LI
\$1,311,467.90		Municipal Mowing	Programmed property Maintenance	LI
\$1,343,971.69		Tiwi Stormwater Upgrade	Wolpers Grahl	L
\$1,626,101.10		Asphalt Overlay & Replacement Program	Asphalt Company Australia	L

\$ Value of Contracts	No. of Contracts per value range	Service Provided	Supplier	Location Status of Supplier
\$2,500,001- \$5,000,000	2			
\$2,924,833.16		Lee Point Road Duplication	Gilbert Mining	L
\$4,178,984.55		Collection of Domestic Garbage & Recyclables For Darwin City Council	CLEANAWAY	LI
\$5,000,001 and above	2			
\$5,711,649.46		Construction of North & South Leachate Ponds & Associated Infrastructure	Territoria Civil	LI
\$6,980,877.86		Operation of Shoal Bay Waste Disposal Site	Territoria Civil	LI
L – Locally owned and op	perated business	LI – Interstate business with a local office/branch	I – Interstate business	



NIGHTCLIFF



City of Darwin's Purchasing Policy outlines the principles for Council's purchasing arrangements which include providing opportunities for local business. This supports economic growth and sustainability of our City and region. The overall number of contracts administered in 2014/15 increased by 35%, the number of contracts awarded to local business in 2014/15 has increased significantly from 2013/14, whereas contracts awarded to interstate companies remains comparatively low (under 5) refer figure 6. Contracts awarded to interstate businesses with local office / branch or intestate businesses remained the same between the two financial years.

CONTRACTS AWARDED

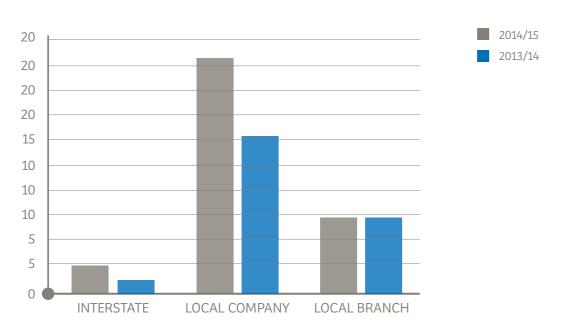


Figure 7: Contacts awarded



CAPTION



OUTCOME 5.4

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Total number of grant applications submitted	#	>12	33	
Number of successful grant funding applications	#	>6	19	
Community satisfaction that Council's vision and goals are clear and communicated to the Darwin municipality	0/0	65	58*	
Percentage of current term policy review complete in 2014/15	0/0	100	63**	

*Rating is from Council's annual Customer Satisfaction Survey. The Strategic Services team is working with the Communications team to develop strategies for greater communication to the community.

**Each Policy is required to be reviewed within the term of the Council, this is on track to be achieved.

As the only Capital City in Northern Australia it is imperative that the City of Darwin demonstrates leadership and advocacy both within the Northern Territory and nationally.

The Strategic Services team provide facilitation and support services to the Council of Capital City Lord Mayors (CCCLM), Northern Australia Capital City Committee (NACCC) and Top End Regional Organisation of Councils (TOPROC).

Council of Capital City Lord Mayors (CCCLM)

CCCLM provides national leadership for the effective co-ordination and representation of the special interests of the Capital Cities of the Australian States and Territories, especially in their relations with other spheres of government. The strategic priorities for CCCLM are securing ongoing Federal Government engagement, partnerships, alliances and investment in capital cities as well as securing Federal Government investment in nation building infrastructure in capital cities and encouraging smart growth in urban Australia.



In 2014/15 City of Darwin contributed to a number of CCCLM initiatives including:

- Development of policy papers on CCCLM priority issues of alcohol management, emissions reductions, homelessness and international education
- Input into Infrastructure Australia's Audit Report and 15 Year Infrastructure Plan
- Contribution to Department of Infrastructure National Urban Policy development
- CCCLM Governance, Policy and Procedures development and Constitution review

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- Participation in Department of **Environment Emissions Reduction** Fund roundtable
- Representation on the National Local Government Drug and Alcohol Advisory Committee

Northern Australia Capital City Committee (NACCC)

City of Darwin Lord Mayor and the Northern Territory Chief Minister are committed to work together through the NACCC to enhance the attraction, productivity, resilience and liveability "of Darwin.

Key initiatives in 2014/15 include:

- The Darwin City Centre Master Plan
- A partnership submission to National Stronger Regions Fund for the Barneson Boulevard project
- The Darwin Safer City Project
- International education
- Coastal erosion

Top End Regional Organisation of Councils (TOPROC)

City of Darwin together with Belyuen Community Government Council, City of Palmerston, Coomalie Community Government Council, Litchfield Council and Wagait Shire Council form the Top End Regional Organisation of Councils. TOPROC represents over 57% of the Northern Territory's population and is a valuable forum for collaboration on regional issues and provides a collective voice for Top End Councils.

In 2014/15 TOPROC completed a Governance Model for a Regional Waste Management Facility. TOPROC also commenced the review of its Regional Development Plan to provide a clear strategic focus for TOPROC into the future, due to be completed in August 2015.

Community Satisfaction Survey

City of Darwin undertakes an annual community satisfaction survey which assists in providing Council with insight into the perceptions of our community and level of satisfaction with Council's performance. Satisfaction is assessed against Council's performance achieving its vision and goals outlined in the Evolving Darwin: Towards 2020 Strategic Plan and delivery of day to day services and programs.

In 2014, 700 residents were surveyed. The Darwin community's overall satisfaction with Council was 3.6; which meant that 63% of the survey respondents expressed that overall they were quite satisfied or very satisfied with the City of Darwin. The results of the survey enable Council to better plan and allocate resources to match community priorities and benchmark its performance against other local governments.





OUTCOME 5.5 Responsible financial and asset management

ASSET MANAGEMENT

2014/15 Municipal Plan Indicator	Unit	Target	2014/15 Actual	2014/15 Result
Total value of infrastructure assets	Ş	\$100M increase	100m	
Variation of value in infrastructure assets from previous year	%	Positive 10% variance	10	

In 2014/15 The City of Darwin was the custodian of over \$1.2B of community assets and infrastructure such as pools, buildings and land, roads, stormwater drainage systems, paths, parks and reserves, plus many more. These assets deliver important services to our community and a key issue facing all local governments throughout Australia is the ongoing management of ageing assets. The City of Darwin has continued to focus on sound asset management principles with the adoption of an updated Asset Management Policy. 2014/15 also saw the introduction of a new Asset Management System at Council to enable improved data management and access across all areas. Council will continue to review and update its Asset Management Plans, and Strategy,

in 2015/16.

Financial Management

Sustainable financial and asset management practices are critical elements of the City of Darwin Strategic Planning and Performance and Corporate Governance Frameworks. The local Government Act requires Council to develop a Long Term Financial Plan (LTFP) that covers a four year period; however the City of Darwin prepares a LTFP covering a period of ten years on an annual basis. The 2014/15 to 2023/24 LTFP was adopted in March 2015.

The City of Darwin LTFP is a key document that assists the Council with improving its management of infrastructure and community resources.



It links directly to Council's Strategic Plan and sets the framework to provide cost effective services within available resources for the duration of the plan.

The LTFP outlines projected rates increases of 4.5% per annum for the next 10 years. The rates increase in 2014/15 was set at 4.0%. During the year Council continued to identify efficiencies in order to further reduce the rates increase. The increase for 2015/16 was set at 3.0%

Grant Funding Received

Successfully obtaining grant funding is an important function of the City of Darwin and provides a mechanism for delivering key projects, aligned to the achievement of City of Darwin's Evolving Darwin: Towards 2020 Strategic Plan. Without this additional source of revenue, many of these initiatives could not be completed within Council's approved budget or would need to be sourced through additional rates.

In 2014/2015 the City of Darwin has been successful in obtaining a total of \$11.1 million in grant funding (19 projects plus General Purpose, Libraries and Roads Funding).

A breakdown of grant funding received is shown below.

Project Title	Project Description	Funding Agency	Funding \$	Council's Contribution
Public Library Funding – 2014/2015	Funding to support the provision of public library services.	Department of Arts and Museums , Northern Territory Government	\$1,624,920	\$O
Local Roads – 2014/2015	General purpose funding for road works throughout the municipality.	Australian Government, via the Northern Territory Grants Commission	\$1,846,545	\$O
General Purpose Funding – 2014/2015	General Purpose Funding	Australian Government, via the Northern Territory Grants Commission	\$1,760,027	\$0
General Purpose and Roa	ds Funding		\$5,231,492	\$0
Bounce Volley Ball Event	National Youth Week at Casuarina Library	Office of Youth Affairs, NT Government	\$1650	\$O
LAUNCH@Youth Week	City of Darwin LAUNCH Program Youth Week Event	Office of Youth Affairs, NT Government	\$3300	\$0
Life as a Teenager	Life as a Teenager, Bilingual books created into film.	Australia – China Council, Department of Foreign Affairs and Trade, Australian Government.	\$16500	\$8500
Special Purpose Grants	Civic Park Public Amenities Project	Public Amenities in Civic Park	\$100,000	\$250,000
Faces in Spaces	Provision of inclusive community events in community identified areas of need	Department of Social Services, Australian Government	\$300,000	\$0
Heritage listed Boab Tree protection works- Cavenagh Street Car Park Redevelopment	Heritage listed Boab Tree protection works	Department of , Northern Territory Government	\$10,000.00	\$255,000
Less Waste @ The Top workshop series	Nine community workshops on reducing the amount of waste that is sent to landfill.	NT Environmental Protection Authority	\$6500	\$450

Parap Leisure and Redevelopment of Dept. of Inf Parap Pool including and Region Sports Centre addition of a FINA Developme standard pool. Governmen Dept. of the Bombing of Darwin Bombing of Darwin Day Day Commemoration Commemorations Minister, No Activities 2015 Territory Go Activities 2015. Dept. of Tra Daly Street /Smith Darwin City Centre Street Urban Centre Master Plan Project MP Northern Te Project 068. Governmen Bradshaw Terrace Urban Feasibility Dept. of Tra Urban Feasibility Study Study – for possible Northern Te development of Governmen Bradshaw Terrace. Darwin CBD Road Darwin City Centre Dept. of Tra Hierarchy Project Master Plan Project MP Northern Te 063. Governmen Traffic Signal Upgrade Dept. of Tra Implementation of Northern Te Program- Years 2 & 3 Years 2 and 3 of City of Darwin's Traffic Signal Governmen Upgrade Program. Implementation of Darwin Bike Plan 2015-Dept. of Tra 2020 Years 2 & 3 the Darwin Bike Plan Northern Te - Implementation of Governmen Years 2 and 3. Barneson Street Darwin City Centre Dept. of Tra Concept Design Project Master Plan Project MP Northern Te 014 Governmen Nightcliff Road Dept. of Tra Engineering study and Progress Drive to assess options to Northern Te Intersection improve road safety Governmen Engineering Study at the intersection of Nightcliff Road and Progress Drive Monsoon Event -National Disaster Departmen Chief Minist January 2014 Relief and Recovery Arrangements Territory Go (NDRRA) - Response to Monsoonal Event in February 2014 Fun Bus Early Childhood Purchase of Toys for the Departmen and Familie Support Fun Bus Program Series of school holidays Office of Yo Explore Arts Workshops arts workshops. Northern Te Governmen Grant Applications Total Grants and Subsidies Revenue

			145
	\$11,144,731	\$5,634,149	
ent ,	\$5,913,239	\$5,634,149	
outh Affairs, Territory	\$1925	0	
nt of Children es	\$22000	0	
nt of the ster, Northern overnment	\$100,864	\$0	
ransport, ferritory ent	\$60,000	50,000	
ransport, ferritory ent	\$40,000	\$O	
ransport, Ferritory ent	\$282,500	\$282,500	
ransport, Ferritory ent	\$90,000	\$90,000	
ransport, ferritory ent	\$100,000	\$O	
ransport, Ferritory ent t	\$60,000	\$0	
ransport, Ferritory ent	\$200,000	\$0	
ne Chief Jorthern overnment	\$35,000	\$214,699.00	
nfrastructure nal ent, Australian ent	\$4,483,000	\$4,483,000	

Financial Statements 2014/15

General Purpose Financial Statements for the year ended 30 June 2015

Audited Financial Statements

Contents

- 1. Understanding Council's Financial Statements
- 2. Chief Executive Officers Statement
- 3. Primary Financial Statements:
- Statement of Comprehensive Income
- Statement of Financial Position
- Statement of Changes in Equity
- Statement of Cash Flows

4. Notes to the Financial Statements

5. Independent Auditor's Report

Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for City of Darwin.
- (ii) All figures presented in these financial statements are presented in Australian Currency.
- (iii) These financial statements were authorised for issue by the Council on 10/11/15. Council has the power to amend and reissue the financial statements.

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General Purpose Financial Statements for the year ended 30 June 2015

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements.

What you will find in the Statements

The Financial Statements and notes to the accounts set out the financial performance, financial position & cash flows of City of Darwin (the Council) for the financial year ended 30 June 2015.

The format of the Financial Statements complies with both the accounting & reporting requirements of Australian Accounting Standards.

About the Management Certificate

The Financial Statements must be certified by the Chief Executive Officer as "presenting fairly" the Council's financial results for the year, and are required to be adopted by Council - ensuring both responsibility for and ownership of the Financial Statements.

About the Primary Financial Statements

Statement of Comprehensive Income

A summary of Council's financial performance for the year listing all income & expenses.

Other Comprehensive Income records items such as changes in the fair values of Council's Infrastructure, Property, Plant and Equipment.

Statement of Financial Position

A snapshot of Council's Financial Position including the Assets and Liabilities as at 30 June.

Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to the audited under Australian Accounting and Auditing Standards.

The Auditor provides an audit report which gives an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and must be presented at a Council meeting after the date of the Audit Report.

In accordance with S17 of the Local Government Regulations the Financial Statements must be presented to the NT Grants Commission and under S199 of the Local Government Act they must be included in Council's Annual Report to be presented to the Minister for Local Government.

More information ...

Management discussion and analysis for the financial year ended 30 June 2015 is provided separately within the City of Darwin Annual Report 2014/15.

General Purpose Financial Statements for the year ended 30 June 2015

Chief Executive Officer's Statement

These General Purpose Financial Statements have been prepared pursuant to Section 15 of the Local Government Accounting Regulations.

The attached General Purpose Financial Statements have been prepared in accordance with:

- (i) The Local Government Act, and
- (ii) The Local Government (Accounting) Regulations, and
- (iii) The Australian Accounting Standards and professional pronouncements.

To the best of my knowledge and belief, these Financial Statements

- (i) Are in accord with Council's accounting and other records, and
- (ii) Have been properly drawn up in accordance with the applicable Accounting Standards, the Act and the Regulations so as to present fairly the financial position of the Council and the results for the financial year



Brendan Dowd CHIEF EXECUTIVE OFFICER 30-October-2015



Statement of Comprehensive Income for the year ended 30 June 2015

Notes	2015 \$'000	2014 \$′000
Income from Continuing Operations		
Revenue		
Recurrent Revenue		
Rates, Levies and Charges 3a	62,294	59,293
Fees and Charges 3b	20,994	20,957
Rental Income 3c	1,261	1,213
Interest and Investment Revenue 3d	2,955	2,921
Other Income 3e	1,080	902
Grants, Subsidies, Contributions and Donations 4a	6,225	4,887
Total Recurrent Revenue	94,809	90,173
Capital Revenue		
Grants, Subsidies, Contributions and Donations 4b	7,880	10,954
Total Revenue	102,689	101,127
Gain on Disposal of Assets 5	710	-
Gain on Carbon Tax Liability Repeal 34	6,938	-
Total Income (Continuing Operations)	110,337	101,127
Expenses from Continuing Operations		
Recurrent Expenses		
Employee Benefits 6	27,252	26,749
Materials and Services 7	48,398	48,215
Finance Costs 8	255	268
Depreciation and Amortisation 9	22,646	16,446
Total Recurrent Expenses	98,551	91,678
Loss on Disposal of Assets 5	-	621
Total Expenses (Continuing Operations)	98,551	92,299
Operating Result (Continuing Operations)	11,786	8,828
Net Operating Result	11,786	8,828
Other Comprehensive Income		
Amounts which will not be reclassified subsequently to the Net Result		102 200
Amounts which will not be reclassified subsequently to the Net ResultGain/(Loss) on Revaluation & Impairment of PP&E20	-	192,399
	-	192,399

Statement of Financial Position for the year ended 30 June 2015

ASSETS	
Current Assets	
Cash and Cash Equivalents	
Investments	
Trade and Other Receivables	
Inventories	
Assets Held for Sale	
Total Current Assets	
Non-Current Assets	
Property, Plant and Equipment	t
Total Non-Current Assets	
TOTAL ASSETS	
LIABILITIES	
Current Liabilities	
Trade and Other Payables	
Borrowings	
Provisions	
Other Liabilities	
Total Current Liabilities	
Non-Current Liabilities	
Non-Current Liabilities Borrowings	
Borrowings Provisions	
Borrowings	

Asset Revaluation Reserve Retained Surplus/(Deficiency) Reserves Total Community Equity

2015 2014 Notes \$'000 \$'000	
10 2 005	
10 3,995 2,366	
10 70,190 67,278	
11 7,110 7,187	
12 116 121	
13 - 340	
81,411 77,292	
14 1,146,998 1,144,231	
1,146,998 1,144,231	
1,228,409 1,221,523	
16 12,514 10,386	
17 211 199	
18 6,506 6,345	
19 - 7,138	
19,231 24,068	
17 3,513 3,724	
18 676 528	
4,189 4,252	
23,420 28,320	
1,204,989 1,193,203	
20 823,978 823,978	
21 320,058 320,045	
23 60,953 49,180	
· · · · · · · · · · · · · · · · · · ·	



Statement of Changes in Equity for the year ended 30 June 2015

Notes	Asset Revaluation Reserve \$'000	Retained Surplus \$'000	Other Reserves \$'000	Total Equity \$'000
2015				
Opening Balance (as per Last Year's Audited Accounts)	823,978	320,045	49,180	1,193,203
a. Net Operating Surplus for the Year	-	11,786	-	11,786
Total Comprehensive Income	-	11,786	-	11,786
b. Transfers between Equity	-	(11,773)	11,773	-
Equity Balance as at 30 June,2015	823,978	320,058	60,953	1,204,989
2014				
Opening Balance (as per Last Year's Audited Accounts)	631,579	314,730	45,667	991,976
a. Net Operating Surplus for the Year	-	8,828	-	8,828
b. Other Comprehensive Income	192,399	-	-	192,399
- Revaluations : Property, Plant and Equip. Asset Revaluation Rsve 20				
Total Comprehensive Income	192,399	8,828	-	201,227
c. Transfers between Equity		(3,513)	3,513	
Equity Balance as at 30 June,2014	823,978	320,045	49,180	1,193,203

Statement of Cash Flows for the year ended 30 June 2015

Cash Flows from Operating Activities
Receipts from Customers
Payments to Suppliers and Employees
Receipts:
Investment and Interest Revenue Received
Rental Income
Grants and Contributions
Other
Payments:
Borrowing Costs
Other
Net Cash - Operating Activities
Cash Flows from Investing Activities
Receipts:
Sale of Property, Plant and Equipment
Payments:
Purchase of Investment Securities
Purchase of Property, Plant and Equipment
Net Cash - Investing Activities
Cash Flows from Financing Activities
Receipts:
Nil
Payments:
Repayment of Borrowings and Advances
Net Cash Flow - Financing Activities
Net Increase/(Decrease) for the year

Net Increase/(Decrease) for the year

plus: **Cash and Cash Equivalents -beginning** Cash and Cash Equivalents -closing Additional Information:

plus: Investments on hand - end of year

Total Cash, Cash Equivalents and Investments

Notes	2015	2014
	\$′000	\$′000
	85,537	85,834
	(79,708)	(80,578)
	5,829	5,256
	3,017	2,950
	1,387	1,317
	10,984	11,404
	4,868	3,455
	.,	57.55
	(256)	(269)
	(230)	(209)
29	25,787	24,087
۲/	23,101	24,007
	1 (00	(25
	1,609	635
	(2,912)	(13,432)
	(22,656)	(16,607)
	(23,959)	(29,404)
	(199)	(187)
	(199)	(187)
	1,629	(5,504)
	2,366	7,870
10	3,995	2,366
10	70,190	67,278
	74,185	69,644



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Notes to the Financial Statements for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by the City of Darwin (Council) in the preparation of these financial statements are set out below in order to assist in its general understanding.

Under Australian Accounting Standards accounting policies are defined as those specific principles, bases, conventions, rules and practices applied by a reporting entity.

(1.a) Basis of preparation

These general purpose financial statements for the period 1 July 2014 to 30 June 2015 have been prepared in accordance with Australian Accounting Standards. They also comply with the requirements of the Local Government Act and Regulations.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain non-current assets.

Comparative figures have been adjusted, where required, to conform with changes in presentation for the current financial year.

(1.b) Constitution

The Council is a body corporate of the Northern Territory, Australia, being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act of the Northern Territory.

(1.c) Date of Authorisation

The financial statements were authorised for issue on the date they were laid before Council.

(1.d) Currency

The Council uses the Australian dollar as its functional currency and its presentation currency.

(1.e) Critical accounting judgements and key sources of estimation uncertainty

In the application of Council's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and ongoing assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant. Judgements, estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Valuation and depreciation of Property, Plant & Equipment -Note (1.n), Note 14 and Note 15
- Impairment of Non-current Assets Note (1.0)
- Provisions Note (1.s) and (1.u) and Note18
- Contingencies Note25.

(1.f) Revenue

Rates and levies

Rates are recognised at the commencement of rating period. Rates overpaid at the end of reporting period are classified as current liability.

Grants and subsidies

Grants, subsidies and contributions that are non- reciprocal in nature are recognised as revenue in the year in which Council obtains control over them. An equivalent amount is placed in a reserve until the funds are expended.

Where grants are received that are reciprocal in nature, revenue is recognised as the various performance obligations under the funding agreement are fulfilled.

Non-cash contributions

Non-cash contributions with a value in excess of the recognition thresholds as stated in Note (1.n) are recognised as revenue and as non-current assets. Non-cash contributions below the thresholds are recorded as revenue and expenses.

Physical assets contributed to Council by developers in the form of road works, stormwater and park equipment are recognised as revenue when the development becomes "on maintenance" (i.e. the Council obtains control of the assets and becomes liable for any ongoing maintenance) and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. All non-cash contributions are recognised at the fair value of the contribution received on the date of acquisition

Cash contributions

Developers also pay infrastructure charges for the construction of assets, such as roads and stormwater drainage. These infrastructure charges are not within the scope of AASB Interpretation 18 because there is no performance obligation associated with them. Consequently, the infrastructure charges are recognised as income when received.



Note 1. Summary of Significant Accounting Policies CONTINUED

Rental income

Rental revenue from investment and other property is recognised as income on a periodic straight line basis over the lease term.

Interest and dividends

Interest received from term deposits is accrued over the term of the investment. No dividends were received during the reporting period.

Sales revenue

Sale of goods is recognised when the significant risks and rewards of ownership are transferred to the buyer, generally when the customer has taken undisputed delivery of the goods.

Fees and Charges

Fees and charges are recognised upon unconditional entitlement to the funds. Generally this is upon lodgement of the relevant applications or documents, issuing of the infringement notice or when the service is provided.

(1.g) Financial assets and financial liabilities

Council recognises a financial asset or a financial liability in its Statement of Financial Position when, and only when, Council becomes a party to the contractual provisions of the instrument.

Council has categorised and measured the financial assets and financial liabilities held at balance date as follows:

Financial assets

- Cash and cash equivalents (Note1.h)
- Receivables measured at amortised cost (Note 1.j)

Financial liabilities

- Payables measured at amortised cost (Note1.r)
- Borrowings measured at amortised cost (Note 1.t)

Financial assets and financial liabilities are presented separately from each other and offsetting has not been applied.

The fair value of financial instruments is determined as follows:

The fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amounts and are not disclosed separately. The fair value of borrowings, as disclosed in Note 17 to the accounts, is determined by reference to published price quotations in an active market and/or by reference to pricing models and valuation techniques. It reflects the value of the debt if the Council repaid it in full at balance date. As it is the intention of the Council to hold its borrowings for their full term, no adjustment provision is made in these accounts.

The fair value of trade receivables approximates the amortised cost less any impairment.

The fair value of payables approximates the amortised cost.

All other disclosures relating to the measurement and financial risk management of financial instruments are included in Note 33.

(1.h) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, all cash and cheques receipted but not banked at the year end, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

(1.i) Investments and Other Financial Assets

Council (in accordance with AASB 139) classifies each of its investments into one of the following categories for measurement purposes:

- · financial assets at fair value through profit or loss,
- loans and receivables,
- · held-to-maturity investments, and
- available-for-sale financial assets.

Each classification depends on the purpose/intention for which the investment was acquired \mathcal{B} at the time it was acquired.

Management determines each Investment classification at the time of initial recognition and re- evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets that are "held for trading".

A financial asset is classified in the "held for trading" category if it is acquired principally for the purpose of selling in the short term.

Assets in this category are primarily classified as current assets as they are primarily held for trading and are expected to be realised within 12 months of the balance sheet date. **Notes to the Financial Statements** for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies CONTINUED

(ii) Loans and receivable

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

They arise when the Council provides money, goods or services directly to a debtor with no intention (or in some cases ability) of selling the resulting receivable.

They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non- current assets.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity.

In contrast to the "Loans & Receivables" classification, these investments are generally quoted in an active market.

Held-to-maturity financial assets are included in non- current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Investments must be designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Accordingly, this classification can include all types of financial assets that could otherwise be classified in one of the other investment categories.

They are generally included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date or the term to maturity from the reporting date is less than 12 months.

Financial Assets -Reclassification

Council may choose to reclassify a non-derivative trading financial asset out of the held-for-trading category if the financial asset is no longer held for the purpose of selling it in the near term.

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term. Council may also choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available- for-sale categories if it has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made.

Effective interest rates for financial assets reclassified to loans and receivables and held-to- maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

General Accounting & Measurement of Financial Instruments:

(i) Initial Recognition

Investments are initially recognised (and measured) at fair value, plus in the case of investments not at "fair value through profit or loss", directly attributable transactions costs.

Purchases and sales of investments are recognised on tradedate - the date on which the Council commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

(ii) Subsequent Measurement

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value.

Loans and receivables and **held-to-maturity investments** are carried at amortised cost using the effective interest method.

Realised and unrealised gains and losses arising from changes in the fair value of the financial assets classified as **"fair value through profit or loss"** category are included in the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in the fair value of non monetary securities classified as **"available-for-sale"** are recognised in equity in the available-for-sale investments revaluation reserve.



Note 1. Summary of Significant Accounting Policies CONTINUED

When securities classified as **"available-for-sale"** are sold or impaired, the accumulated fair value adjustments are included in the income statement as gains and losses from investment securities.

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired.

If there is evidence of impairment for any of Council's financial assets carried at amortised cost, the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, excluding future credit losses that have not been incurred. The cash flows are discounted at the financial asset's original effective interest rate. The loss is recognised in the income statement.

(1.j) Receivables

Trade receivables are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase price/ contract price. Settlement of these amounts is required within 30 days from invoice date.

The collectability of receivables is assessed periodically and if there is objective evidence that Council will not be able to collect all amounts due, the carrying amount is reduced for impairment. The loss is recognised in finance costs. The amount of the impairment is the difference between the asset's carrying amount and the present value of the estimated cash flows discounted at the effective interest rate.

All known bad debts are written-off and expensed by 30 June. If an amount is recovered in a subsequent period it is recognised as revenue.

Council is empowered under the provisions of the *Local Government Act* to sell an owner's property to recover outstanding rate debts.

Loans and advances are recognised in the same way as other receivables.

(1.k) Inventories

Stores and raw materials are valued at the lower of cost and net realisable value and include, where applicable, direct material, direct labour and an appropriate portion of variable and fixed overheads. Costs are assigned on the basis of weighted average cost.

Inventories held for distribution are:

- goods to be supplied at no or nominal, charge, and
- goods to be used for the provision of services at no or nominal charge.

These goods are valued at cost, adjusted, when applicable, for any loss of service potential.

Land acquired by Council with the intention of reselling it (with or without further development) is classified as inventory. This land is valued at the lower of cost and net realisable value. As an inventory item, this land held for resale is treated as a current asset. Proceeds from the sale of this land will be recognised as sales revenue on the signing of a valid unconditional contract of sale. There is no such land held by Council at balance date.

(1.l) Other Financial Assets

Other financial assets are recognised at cost.

(1.m) Non-Current Assets held for Sale

Items of property, plant and equipment are reclassified as non-current assets held for sale when the carrying amount of these assets will be recovered principally through a sales transaction rather than continuing use. Non-current assets classified as held for sale are available for immediate sale in their present condition and management believe the sale is highly probable. Non-current assets held for sale are measured at the lower of their carrying amount and fair value less cost to sell. On the eventual sale of these assets a gain or loss is recognised.

(1.n) Property, Plant & Equipment

Each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Items of infrastructure, property plant and equipment with a total value of less than \$5,000, are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised. *Notes to the Financial Statements* for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies CONTINUED

The classes and useful lives of property, plant and equipment recognised by the Council are:

Plant & Equipment - Plant & Machinery - Other Equipment - Computer Equipment	2 to 20 years 5 to 50 years 2 to 15 years
Other Assets - Street & Park Furniture/Equipment - Other Structures - Office Furniture	5 to 50 years 3 to 100 years 5 to 20 years
Buildings - Buildings : Car Park Facilities - Buildings : Other - Other Structures : Swimming Pools	50 years 15 to 60 years 50 to 75 years
Stormwater Drainage - Pipes & Pits - Open Lined Drains - Subsoil Drainage	80 years 60 years 80 years
Roads & Pathways - Sealed Roads - Formation - Sealed Roads - Pavement - Sealed Roads - Surface - Kerb & Channels - Roundabouts - Driveways - Pathways	Infinite 86 years 15 to 25 years 80 years 50 years 15 to 50 years 20 to 50 years
Other Infrastructure Assets - Traffic Signals - Car Parks - Formations - Car Parks - Pavement - Car Parks - Surface - Shoal Bay Waste Facility	35 years 120 years 86 years 18 to 50 years 30 years

Acquisition of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including freight in, architect's fees and engineering design fees and all other establishment costs.

Property, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council's valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value is the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.

Capital and operating expenditure

Wage and materials expenditure incurred for the acquisition or construction of assets are treated as capital expenditure. Routine operating maintenance, repair costs and minor renewals to maintain the operational capacity of the noncurrent asset is expensed as incurred, while expenditure that relates to replacement of a major component of an asset to maintain its service potential is capitalised.

Valuation

Land and improvements, land under roads, buildings, major plant and all infrastructure assets are measured on the revaluation basis, at fair value, in accordance with AASB 116 Property, Plant & Equipment. Other plant and equipment and work in progress are measured at cost.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of property, plant and equipment assets at least once every 3 years. An exception is the valuation of land under roads which is carried out internally.

Any revaluation increment arising on the revaluation of an asset is credited to the appropriate class of the asset revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation reserve of that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Details of valuers and methods of valuations are disclosed in Note 14.

Capital work in progress

The cost of property, plant and equipment being constructed by the Council includes the cost of purchased services, materials, direct labour and an appropriate proportion of labour overheads.

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Note 1. Summary of Significant Accounting Policies CONTINUED

Depreciation

Land is not depreciated as it has an unlimited useful life. Depreciation on other property, plant and equipment assets is calculated on a straight-line basis so as to write-off the net cost or revalued amount of each depreciable asset, less its estimated residual value, progressively over its estimated useful life to the Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements to the Council or the unexpired period of the lease, whichever is the shorter.

Depreciation methods, estimated useful lives and residual values of property, plant and equipment assets are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions. The condition assessments performed as part of the annual valuation process for assets measured at depreciated current replacement cost are used to estimate the useful lives of these assets at each reporting date. Details of the range of estimated useful lives for each class of asset are shown in Note 1.n.

Land under roads

Initially all land under roads/road reserves is recognised at cost and subsequently at fair value.

(1.0) Impairment of Non-Current Assets

Each non-current physical and intangible asset and group of assets is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

An impairment loss is recognised as an expense in the Statement of Comprehensive Income, unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation surplus increase.

(1.p) Leases

Leases of plant and equipment under which the Council as lessee/lessor assumes/transfers substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are classified as finance leases. Other leases, where substantially all the risks and benefits remain with the lessor, are classified as operating leases.

Operating leases

Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased property.

(1.q) Non-Current Assets (or Disposal Groups) "Held for Sale" & Discontinued Operations

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either **(i)** their carrying amount and **(ii)** fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non Current Assets under the classification of Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June. *Notes to the Financial Statements* for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies CONTINUED

For any assets or disposal groups classified as Non- Current Assets "held for sale", an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets classified as "held for sale" are presented separately from the other assets in the balance sheet.

A Discontinued Operation is a component of the entity that has been disposed of or is classified as "held for sale" and that represents a separate major line of business or geographical area of operations, or is part of a single coordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the income statement.

(1.r) Payables

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/ contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

(1.s) Liabilities - Employee Benefits

Liabilities are recognised for employee benefits such as wages and salaries, annual leave and long service leave in respect of services provided by the employees up to the reporting date. Liabilities for employee benefits are assessed at each reporting date.

Annual Leave and Long Service Leave

Where employees have an unconditional entitlement the liability is treated as a current liability. Otherwise the liability is treated as non-current and reliable estimates of probabilities of it becoming unconditional are applied.

They are measured at the amounts expected to be paid when the liabilities are settled, including related on-costs. Employee benefits expected to be settled later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Non-current amounts are calculated on projected future wage and salary levels and related employee on-costs, and are discounted to present values.

The interest rates attaching to Commonwealth Government guaranteed securities at the reporting dates are used to discount the estimated future cash outflows to their present value.

Salaries and wages

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date. This liability represents an accrued expense and is reported in Note 16 as a payable.

Sick leave

Liabilities for non vesting sick leave are recognised at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

Superannuation

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees. Details of those arrangements are set out in Note 26.

(1.t) Borrowings and Borrowing Costs

Borrowings are initially recognised at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these liabilities are measured at amortised cost.

All borrowing costs are expensed in the period in which they are incurred. No borrowing costs are capitalised on qualifying assets.

(1.u) Provisions

Provisions for legal claims, service warranties and other like liabilities are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation;
- and the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date.



Note 1. Summary of Significant Accounting Policies CONTINUED

The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

The increase in the provision due to the passage of time is recognised as interest expense.

(1.v) Asset Revaluation Reserve

The asset revaluation surplus comprises adjustments relating to changes in value of property, plant and equipment that do not result from the use of those assets. Net incremental changes in the carrying value of classes of non-current assets since their initial recognition are accumulated in the asset revaluation reserve.

Increases and decreases on revaluation are offset within a class of assets.

Where a class of assets is decreased on revaluation, that decrease is offset first against the amount remaining in the asset revaluation reserve in respect of that class. Any excess is treated as an expense.

When an asset is disposed of, the amount reported in the asset revaluation reserve in respect of that asset is retained in the asset revaluation reserve and not transferred to retained surplus.

(1.w) Retained Surplus

This represents the amount of Council's net funds not set aside in reserves to meet specific future needs.

(1.x) Reserves

Restricted Reserves

Restricted reserves are identified under legislation and/ or other legal agreements. The use of these reserves must comply with legal requirements.

Car Parking Shortfall – Developer Contributions These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plan.

Car Parking Shortfall – Rate Levy Income

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

Darwin Entertainment Centre Air Conditioning Replacement

This reserve holds funds to be used for the future replacement or upgrade of the air conditioning system.

Highway/Commercial Carparking Shortfall

These reserves hold contributions from developers to be used to fund car parking spaces in defined areas outside the central business district.

Other Carparking Shortfall

These reserves hold contributions from developers to be used to fund car parking spaces.

Market Site Development

This reserve holds lease income from Mindil, Nightcliff and Parap markets to provide for future upgrades of market sites.

Developer Contributions

These reserves hold contributions from developers to be used to fund future road and stormwater drainage construction.

Waste Management

This reserve holds funds to be used for the future development and rehabilitation of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

Special Purpose Unexpended Grants

This reserve holds unspent grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

All Other Reserves

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not subject to external legal restrictions and if required, can be utilised by the Council for other purposes.

Asset Replacement & Refurbishment

This reserve holds funds for the future rehabilitation of major assets and the allocation and utilisation of surplus funds in accordance with Council policy no. 66.

Carbon Tax

This reserve holds funds collected prior to the repeal of the carbon tax and are no longer required to meet tax liabilities. The funds are held in reserve until expended in accordance with Council Decision 21\3566; details of the Decision are in Note32.

Notes to the Financial Statements for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies CONTINUED

Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

Coastal Foreshore Management

This reserve holds funds to be used for projects relating to coastal foreshore management.

Darwin General Cemetery

This reserve holds funds to be used for projects relating to the cemetery.

Darwin Entertainment Centre Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the centre.

Disaster Contingency

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

Environmental

This reserve holds funds for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

IT Strategy

This reserve has been created for staged computer replacements and upgrades and other associated IT strategic programs.

Nightcliff Community Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

Off & On Street Parking

This reserve holds funds from on and off street car parking operations to provide for future development of carparking.

Plant & Vehicle Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles.

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Public Art

This reserve holds funds to provide for future public art projects.

Purchase of Land

This reserve holds funds to fund planned projects.

Sale of Land

This reserve holds funds from the sale of road reserve and will be used to fund planned projects.

Street Lighting

This reserve has been created to transition the expected introduction of a street lighting capital/depreciation charge by NT Government.

Watering

This reserve holds funds to provide for future costs associated with irrigating Council's parks and gardens and water efficiency projects.

(1.y) Carbon Tax Liability

A provision for carbon tax relating to Council's land fill/waste services was recognised at the 30 June 2014. The carbon tax repeal legislation came into effect on the 1 July 2014. As a result no new carbon tax liability was incurred from 1 July 2014 and Council derecognised the provision in the Balance Sheet reported in Note 19.

The net gain of the de-recognition at 30 June 2015 is \$6.9M – detailed in Note 34 and itemised in the Statement of Comprehensive Income as a Net Gain after Operating Result.

The funds were transferred to the specific purpose Carbon Tax reserve to be used in accordance with Australian Government guidelines and Council decision. On the 28 July 2015 Council resolved to utilise the funds as disclosed in Note 32.

(1.*z*) Rounding and Comparatives

Amounts included in the financial statements have been rounded to the nearest \$1,000 unless otherwise indicated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

(1.aa) Trust funds held for outside parties

Funds held in the trust account on behalf of outside parties can include funds from the sale of land for arrears in rates, deposits for the contracted sale of land, security deposits lodged to guarantee performance and unclaimed monies



Note 1. Summary of Significant Accounting Policies CONTINUED

(e.g. wages) paid into the trust account by the Council. The Council performs only a custodian role in respect of these monies and because the monies cannot be used for Council purposes, they are not considered revenue nor brought to account in the financial statements.

The monies are disclosed in the notes to the financial statements for information purposes only in Note 28.

(1.ab) Taxation

Income of local authorities and public authorities is exempt from Commonwealth taxation except for Fringe Benefits Tax (FBT) and Goods and Services Tax (GST). The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

(1.ac) Adoption of New and Revised Accounting Standards

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new suite of consolidation standards resulted in some material changes to Council's accounting policies. These standards comprised AASB 10 Consolidated Financial Statements, AASB 11 Joint Arrangements, AASB 12 Disclosure of Interests in Other Entities, AASB 127 (revised 2011) Separate Financial Statements and AASB 128 (revised 2011)

Investments in Associates and Joint Ventures. The impact of these standards is summarised below:

AASB 11 Joint Arrangements replaced AASB 131 Interests in Joint Ventures for the 2014-15 financial year. AASB 11 specifies how a joint arrangement, where two or more parties have control, should be accounted for. Under AASB 11 joint arrangements are classified as either joint operations or joint ventures and this, in turn, determines the accounting treatment. This classification is based on the rights and obligations of the parties and, when relevant, other facts and circumstances. Previously, AASB 131 classified joint arrangements based primarily on legal form. Under that standard there were three types of joint arrangements jointly controlled entities, jointly controlled operations and jointly controlled assets.

The Council does not have any joint arrangements.

Previous financial statements have consolidated the assets and liabilities of the Darwin Entertainment Centre at cost to form the economic entity referred to as the consolidate identity.

In these financial statements Council has elected to adopt the new AASB 10 early, eliminating the requirement for consolidation (as the Council does not have exposure, or rights to variable returns from its involvement with the Darwin Entertainment Centre it is not considered to have control under the new AASB 10).

AASB 12 is a new disclosure standard applicable to interests in subsidiaries, joint ventures, associates and unconsolidated structured entities. In general applying this standard has resulted in greater disclosure.

Excluding AASB 10, Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. Council applies standards and interpretations in accordance with their respective commencement dates.

AASB 9, which replaces AASB 139 *Financial Instruments: Recognition and Measurement*, is effective for reporting periods beginning on or after 1 January 2018 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be able to be measured at amortised cost where very specific conditions are met.

As a result, Council is required to measure its financial assets, at fair value. There will be no material financial impact on the financial statements.

Due to its recent release, Council is still reviewing the way that revenue is measured and recognised to identify whether AASB 15 Revenue from Contracts with Customers will have a material impact. To date no impact has been identified.

From 1 July 2016 AASB 124 Related Party Disclosures will apply to Council. This means that Council will disclose more information about related parties and transactions with those related parties. Council is currently preparing for this change by identifying related parties. Related parties will include the Mayor, councillors and some council staff. In addition the close family members of those people and any organisations that they control or are associated with will be classified as related parties.

The amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements. *Notes to the Financial Statements* for the year ended 30 June 2015

Note 1. Summary of Significant Accounting Policies CONTINUED

Effective for periods commencing 1 January 2015:

- AASB 2013-9 Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments [Operative dates: Part A Conceptual Framework – 20 Dec 2013; Part B Materiality – 1 Jan 2014; Part C Financial Instruments – 1 Jan 2015]
- AASB 2014-8 Amendments to Australian Accounting Standards arising from AASB 9 (December 2014).
 Application of AASB 9 (December 2009) and AASB 9 (December 2010).

Effective for periods commencing 1 July 2015:

• AASB 2015-3 Amendments to Australian Accounting Standards arising from the Withdrawal of AASB 1031 Materiality

Effective for periods commencing 1 January 2016:

- AASB 2014-1 Amendments to Australian Accounting Standards
- AASB 2014-3 Amendments to Australian Accounting Standards-Accounting for Acquisitions of Interests in Joint Operations
- AASB 2014-4 Amendments to Australian Accounting Standards-Clarification of Acceptable Methods of Depreciation and Amortisation
- AASB 2014-9 Amendments to Australian Accounting Standards – Equity Method in Separate Financial Statements [AASB 1, 127 & 128]
- AASB 2014-10 Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture [AASB 10 & AASB128]

- AASB 2015-1 Amendments to Australian Accounting Standards – Annual Improvements to Australian Accounting Standards 2012–2014 Cycle [AASB 1, AASB 2, AASB 3, AASB 5,AASB 7,AASB11,AASB110,AASB119,AASB121, AASB 133, AASB 134, AASB 137 & AASB 140]
- AASB 2015-2 Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101 [AASB 7, AASB 101, AASB 134 & AASB 1049]
- AASB 2015-5 Amendments to Australian Accounting Standards – Investment Entities: Applying the Consolidation Exception [AASB 10, AASB 12 & AASB 128]

Effective for periods commencing 1 July 2016:

• AASB 124 Related Parties

Effective for periods commencing 1 January 2017:

- AASB 15 Revenue from Contracts with Customers
- AASB 2014-5 Amendments to Australian Accounting Standards arising from AASB 15

Effective for periods commencing 1 January 2018:

- AASB 9 Financial Instruments (December 2009)
- AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 (December r2010).
- AASB 2014-7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2014).



Note 2(a). Council Functions - Component Descriptions

Details relating to the Council's functions/activities as reported in Note 2(b) are as follows:

GOVERNANCE

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

ADMINISTRATION

Costs not otherwise attributed to other functions/activities.

PUBLIC ORDER AND SAFETY

Animal control, enforcement of local government regulations and emergency services.

HEALTH

Administration and inspection, food control, insect/vermin control, noxious plants other.

ENVIRONMENT

Programs and activities that promote and advocate for the preservation and best practice management of the natural environment.

COMMUNITY SERVICES AND EDUCATION

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, Aboriginal services, other community services, education.

HOUSING AND COMMUNITY AMENITIES

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

RECREATION AND CULTURE

Public libraries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens (lakes), other sport and recreation.

TRANSPORT AND COMMUNICATION

Urban roads, bridges, footpaths, parking areas, street lighting, other.

ECONOMIC AFFAIRS

Tourism and area promotion, industrial development promotion, other business undertakings.

Notes to the Financial Statements for the year ended 30 June 2015

Note 2(b). Analysis of Results

		:		Deta	ils of these	Functions/	Details of these Functions/Activities are provided in Note 2(a).	nre provideo	1 in Note 2((a).			
\$ '000 Functions/Activities Consolidated	lncome	Income from Continuing Operations \$000's	uing	Expense	Expenses from Continuing Operations \$000's	tinuing	Operat	Operating Result from Continuing Operations \$000's	from tions	Grants included in Income from Continuing Operations \$000's	icluded e from uing tions Y's	Total Assets held (Current & Non- current) \$000's	ets held & Non- int) 0's
	Budget 2015	Actual 2015	Actual 2014	Budget 2015	Actual 2015	Actual 2014	Budget 2015	Actual 2015	Actual 2014	Actual 2015	Actual 2014	Actual 2015	Actual 2014
Governance	15	20	12	2,202	2,194	2,273	(2,187)	(2,174)	(2,261)	1			
Administration	463	1,394	532	11,720	11,267	11,834	(11,257)	(9,873)	(11,302)	33	31	543,282	535,414
Public Order & Safety	3,370	3,106	3,447	4,086	4,206	4,257	(716)	(1,100)	(810)	101	215	819	853
Health	219	219	228	193	93	116	26	126	112	219	228	•	
Environment	50	62	52	546	542	467	(496)	(480)	(415)	12	-		
Community Services & Education	53	112	133	2,033	2,423	2,276	(1,980)	(2,311)	(2,143)	110	128		
Housing & Community Amenities	20,042	25,323	18,864	25,943	24,574	26,635	(5,901)	749	(1/2/2)	242	92	176,183	172,262
Recreation & Culture	3,237	3,254	3,586	25,695	26,306	23,318	(22,458)	(23,052)	(19,732)	2,204	2,457	30,157	28,421
Transport & Communication	11,010	16,522	18,453	22,861	26,385	20,615	(11,851)	(9,863)	(2,162)	9,424	11,833	477,968	484,573
Economic Affairs	1,484	1,455	1,411	636	561	509	848	894	902			•	'
Total Functions & Activities	39,943	51,467	46,718	95,915	98,551	92,300	(55,972)	(47,084)	(45,582)	12,345	14,985	1,228,409	1,221,523
General Purpose Income ¹	57,692	58,870	54,409		1	•	57,692	58,870	54,409	1,760	856		'
Operating Result from Continuing Operations	97,635	110,337	101,127	95,915	98,551	92,300	1,720	11,786	8,827	14,105	15,841	1,228,409	1,221,523

by	Function
----	----------

ncludes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Incorn ncludes: Capital income and contributions

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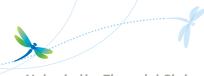
Note 3. Revenue Analysis

Note	2015 \$ '000	2014 \$ '000
(a) Rates, Levies and Charges		
Residential Rates	12 502	10 000
Business Rates	43,503	40,802
	11,593	10,815
Domestic Waste Management	6,188	6,706
Parking - Special Rates	1,010	970
Total rates and utility charge revenue	62,294	59,293
TOTAL RATES, LEVIES & CHARGES	62,294	59,293
(b) Fees & Charges		
Planning & Building Regulation	169	2
Animal Registration Fees & Fines	650	428
Fines & Penalties - Other	152	183
Licence & Permit Fees	723	708
Parking Fees	5,078	4,756
Parking Fines	2,090	2,470
Cemeteries	53	2,470
Darwin Entertainment Centre		-
Private Works	- 64	66
Sundry Sales	133	143
Swimming Pool Fees	567	611
Waste Disposal Tipping Fees	11,155	11,373
Other Fees & Charges	160	132
TOTAL FEES & CHARGES		
	20,994	20,957
(c) Rental Income		
Property Rental	1,261	1,213
TOTAL RENTAL INCOME	1,261	1,213
(d) Interest & Investment Revenue		
Interest on Investments	2,646	2,640
Interest from Overdue Rates and Charges	309	2,040
TOTAL INTEREST & INVESTMENT REVENUE	2,955	201
	2,755	2,721
(e) Other Income		
Insurance & Other Recoupments	159	146
Legal Fees Recovery-Rates & Charges	284	248
Sundry	637	508
TOTAL OTHER INCOME	1,080	902

Notes to the Financial Statements for the year ended 30 June 2015

Note 4. Grants, Subsidies, Contributions and Donations

	2015 \$ '000	2014 \$ '000
(a) Recurrent		
General Purpose Grants	3,607	1,675
Environmental Protection	12	3
Library	1,549	1,495
Recreation & Culture	-	136
Mosquito Control	138	142
Darwin Entertainment Centre	580	580
NDRRA (National Disaster Recovery)	101	215
Planning	40	447
Other	198	194
TOTAL RECURRENT GRANTS, SUBSIDIES, CONTRIBUTIONS & DONATIONS	6,225	4,887
(i) Recurrent Funding Source		
Northern Territory Government Grant Funding	6,083	4,436
Commonwealth Government Grant Funding	118	442
Other Source Grant Funding	24	9
	6,225	4,887
(b) Capital		
Developer Contributions - Other	1,092	5,105
Developer Contributions - Car Parking Shortfall	2,741	2
Developer Contributions - Stormwater	156	109
Heritage & Cultural	20	20
Transport (Other Roads & Bridges Funding)	374	217
Mosquito Control	81	77
Developer Contributed Assets - Infrastructure	301	127
Developer Contributed Assets - Land	3,015	5,025
Recreation Facilities & Other Infrastructure	100	272
TOTAL CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS AND DONATIONS	7,880	10,954



Note 4. Grants, Subsidies, Contributions and Donations continued

(ii) Capital Funding Source		
	574	F F01
Northern Territory Government Grant Funding	574	5,581
Commonwealth Government Grant Funding	1,092	105
Other Source Grant Funding	6,214	5,268
	7,880	10,954
Conditions over Contributions		
Contributions recognised as income during the reporting period and which were obtained on the condition that they be expended in a manner specified by the contributor but had not been expended at the reporting date:		
Developer Contributions for Infrastructure	2,898	1,666
Specific Purpose Unexpended Grants	464	408
	3,362	2,074
Contributions recognised as income during a previous reporting period that have been spent in the current reporting period:		
Developer Contributions Expended on Infrastructure	1,025	2,366
Specific Purpose Grants	741	635
	1,766	3,001

Note 5. Gain/(loss) on Disposal of Assets

	Notes	2015 \$ '000	2014 \$ '000
(a) Gain/(Loss) on disposal of non-current assets			
Proceeds from the Disposal of PP&E		612	421
Less: Book Value of PP&E Disposed	14	(665)	(1,041)
		(53)	(620)
Proceeds from Disposal of Land and Improvements		1,137	-
Less: Book Value of Land Disposed	14	(30)	-
		1,107	-
Proceeds from Other Assets		4	
Less: Book Value of Other Assets Disposed	14	(209)	
		(205)	
Proceeds from Road and Pathways		-	
		(41)	

Notes to the Financial Statements for the year ended 30 June 2015

Note 5. Gain/(loss) on Disposal of Assets CONTINUED

Less: Book Value of Roads and Pathways Disposed

Gain/(Loss) on disposal of non-current assets

(b) Assets Held for Sale Proceeds from the Disposal

Less: Book Value of Assets Disposed

TOTAL GAIN/(LOSS) DISPOSAL OF ASSETS

Note 6. Employee Benefits

Wages and Salaries Superannuation Workers Compensation Insurance

Fringe Benefits Tax (FBT)

Other Employee Related Expenses

Less: Capitalised Employee Expenses

TOTAL EMPLOYEE BENEFITS

Additional information

Total Employees at year end: Administration Staff

Depot and Outdoors Staff

Total full time equivalent employees

Total Elected members

Notes	2015 \$ '000	2014 \$ '000
	(41)	
	808	(620)
	242	214
	(340)	(215)
13	(98)	(1)
	710	(621)

Notes	2014 \$ '000	2013 \$ '000
	24,411	23,963
26	2,355	2,296
	516	508
	177	217
	27,459	26,984
	79	47
	27,538	27,031
	(286)	(282)
	27,252	26,749
	206	187
	111	108
	317	295
	13	13



Note 7. Materials and Services

	Notes	2015 \$'000	2014 \$′000
Advertising and Marketing		276	300
Audit Services - Financial Statements		46	73
Audit Services -Other		56	82
Bad and DoubtfulDebts		830	497
Bank Charges		295	293
Carbon Tax		-	3,745
Contractor and ConsultancyCosts		22,605	21,506
Councillor Expenses - Elected Members' Allowances		627	622
Darwin Entertainment Centre		1,221	1,160
Donations, Contributions and Assistance		734	484
Fuel and Registration		608	705
Insurance		773	786
Legal Expenses		513	428
Postage		102	87
Power		2,471	2,531
Printing and Stationery		379	471
ProfessionalServices		1,303	2,178
Raw Materials and Consumables		10,480	8,184
Operating Leases		86	79
Subscriptions and Registrations		200	202
Telephone and Communications		594	648
Travel and Training		502	306
Water and Effluent		3,525	2,658
Other Materials & Services		172	190
TOTAL MATERIALS AND SERVICES		48,398	48,215

Note 8. Finance Costs

		2015	2014
	Notes	\$′000	\$′000
Interest on Loans		255	268
TOTAL FINANCE COSTS		255	268

Notes to the Financial Statements for the year ended 30 June 2015

Note 9. Depreciation and Amortisation

Depreciation/Amortisation of Non CurrentAssets

TOTAL DEPRECIATION AND AMORTISATION
Total Depreciation of Non Current Assets
Other
Other Infrastructure Assets
Stormwater Drainage
Roads & Pathways
Plant and Equipment
Buildings

Note 10. Cash, Cash Equivalents and Investments

Cash and Cash Fourierlants	Notes	\$'000	
Cash and Cash Fauinalants		\$ 000	\$′000
Cash and Cash Equivalents			
Cash at Bank and onHand		3,995	2,366
Total Cash and CashEquivalents		3,995	2,366
For the purpose of the Statement of Cash Flows, Cash and Cash Equivalents comprise the following:			
Investment Securities -Current			
Term Deposits ¹		70,190	67,278
Total Current InvestmentSecurities		70,190	67,278
TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS		74,185	69,644
¹ Those Investments where time to maturity (from date of purchase) is > 3mths.			

	22,646	16,446
14	22,646	16,446
	3,628	1,626
	704	216
	4,037	3,943
	10,122	6,690
	1,792	1,657
	2,363	2,314



Note 10. Cash, Cash Equivalents and Investments CONTINUED

		2015	2014
	Notes	\$′000	\$'000
Restricted Cash, Cash Equivalents and Investments			
Council's Cash and Cash Equivalents are subject to a number of Internal and External Restrictions that limit amounts available for discretionary of future use. These include:			
Externally imposed Expenditure Restrictions at the reporting date relate to the following cash assets:			
Unspent Government Grants and Subsidies		922	1,200
Unspent Developer Contributions		12,774	10,903
Other Cash Backed Reserves		9,658	10,444
Total External Restrictions		23,354	22,547
Internally imposed Expenditure Restrictions at the reporting date			
Cash backed reserves		37,599	26,633
Total Internal Restrictions		37,599	26,633
Total Unspent Restricted Cash, Cash Equivalents and Investments		60,953	49,180
Cash at bank is held in the Commonwealth Bank in normal business cheque accounts. The bank currently has a short term credit rating of A1+ and long term rating of AA			

	Notes	2015 \$'000	2014 \$′000
Cash, Cash Equivalents and Investments were classified at year end in accordance with AASB 139 as follows:			
Cash and Cash Equivalents			
a. "Cash & Cash Equivalents"		3,995	2,366
Investments			
b. "Held to Maturity"		70,190	67,278
Note10(i)			
Reconciliation of Investments classified as "Held toMaturity"		67,278	53,846
Balance at the Beginning of the Year			
Net Additions		2,912	13,432
Balance at End ofYear		70,190	67,278
Comprising:			
- Term Deposits		70,190	67,278
Total		70,190	67,278

Notes to the Financial Statements for the year ended 30 June 2015

Note 11. Trade and Other Receivables

Current	
Rateable Reve	enue and Charges
Interest and E	xtra Charges
User Charges a	and Fees
GST Recoverat	le
Interest on Inv	vestments
Govt. Grants, S	Subsidies, Contributions and Donations
Prepayments	
Total	
less: Provisio	n for Impairment
Rateable Reve	enue and Charges
User Charges	and Fees
Total Provision	for Impairment - Receivables
TOTAL CURR	ENT TRADE AND OTHER RECEIVABLES
nterest is chara	ed on outstanding rates at a rate of 18% per annum. No interest is (

Note 12. Inventories

Inventories held for distribution	
Stores & Materials	
TOTAL CURRENT INVENTORIES	

	2015	2014
Notes	\$′000	\$′000
	1,650	1,177
	401	335
	4,616	4,898
	813	586
	664	792
	74	43
	140	269
	8,358	8,100
	(231)	(198)
	(1,017)	(715)
	(1,248)	(913)
 	7,110	7,187

nnum. No interest is charged on other debtors. There is no er debtors receivable.

2014 \$ '000	2013 \$ '000
116	121
116	121



Note 13. Assets Held for Sale

		2015	2014
	Notes	\$ '000	\$ '000
(i) Non Current Assets & Disposal Group Assets			
Current			
Non-current Assets Held for Sale			
Plant - Trade Ins			340
Total Non Current Assets "Held for Sale" - Classified as Current		340	340
(ii) Reconciliation of Non Current Assets"Held for Sale" & Disposal Groups- i.e. Discontinued Operations			
Assets "Held for Sale"			
Opening Balance		340	215
less: Carrying Value of Assets/Operations Sold		(340)	(215)
Balance still unsold after 12 months:		-	-
less: Assets no longer classified as "Held for Sale"		-	-
plus New Transfer in:			
Assets "Held for Sale" from PP&E	14		340
Closing Balance of "Held for Sale" Non-Current Assets & Operations			340

Notes to the Financial Statements for the year ended 30 June 2015

Note 14. Property, Plant & Equipment

At cost At Fair sss 11,764 At Fair sss 11,764 386,36 nts 5,025 386,36 sss 18,060 320,82 sss 318,060 320,82 sss 138,060 320,82 sts 138,060 320,82 sts 138,060 320,82 sts 138,060 320,82 sts 138,050 320,82 sts 314,054 320,82 sts 128,355 1,345,12 sts 128,355 1,345,12 sts 32,342 336,36 sts 32,342 336,36 sts 32,342 336,36 sts 23,342 336,36 sts 2,742 336,36 sts 2,742 386,36 sts 2,742 386,36 sts 2,742 386,36 sts 2,742 386,36 sts			Asset Move	ements durin	Asset Movements during the Reporting Period	ng Period		-a	-as at 30/6/2015-	15-	
ork in Progress 11,764 improvements 5,025 Equipment 18,060 attways - er Drainage - sstructure - er Roads 51,497 er Roads 51,497 ondi Property, 128,354 ondi Progress 1,3 onk in Progress 2,742 ork in Progress 2,742 ork in Progress 2,742 ork in Progress 2,742	ACCUIII.	Carrying		Depreciation	WDV of Asset	Revaluation		At Fair	Accum.	Accum. Deprec.	Carrying
ork in Progress 11,764 Improvements 5,025 Equipment 13,060 Pathways - Pathways	Deprec.	Value	Additions - New	Expense (Note 9)	Disposals Note 5(a)	to Equity (ARR)	-At LOST	Value	Deprec.	Impairment	Value
Improvements 5,025 Equipment 425 Pathways 425 Equipment 18,060 Pathways - Pathways - Satucture 51,497 Sastucture 41,584 Improventy 11,584 Pathways 1,534 Pathways 21,497 Sastucture 1,534 Pathways 1,534 Pathways 1,534 Pathways 1,534 Pathways 2,742 Pathways 2,742 Pathoremote 2,742 Pathoremote 2,742 Pathoremote 2,742 Pathoremote 2,742	1	11,764	4,048	1	1		15,812			1	15,812
Equipment 425 Equipment 18,060 althways - et Drainage - astructure 51,497 er Roads 51,497 er Roads 51,497 off Property, 41,584 noil Property, 128,355 ouipment 128,355 onti Progress 2,742 ork in Progress 2,742 ork in Progress 2,742 improvements 2,742		391,389	3,015				•	394,404		•	394,404
and Equipment 18,060 & Pathways - & Pathways - water Drainage - water Drainage - Infrastructure - Infrastructure 51,497 Inder Roads 51,497 Inder Roads 51,497 Inder Roads 1,584 Council Property, 128,355 Ital- 128,355 Ital- A Ital- 2,742 Ital- -	38 24,191	64,422	560	(2,363)	1			88,535	25,916	•	62,619
& Pathways - - water Drainage - - water Drainage 51,497 - Infestructure 51,497 - Inder Roads 51,497 - Council Property, 41,584 - E quipment 128,355 1,3 iii- - - ine 2014 At Cost V Nork in Progress 2,742 - ings - - -	- 9,546	8,514	3,094	(1,792)	(664)		15,920	•	6,768	•	9,152
water Drainage	12 121,936	399,176	8,655	(10,122)	(41)		•	529,696	132,028	•	397,668
Infrastructure 51,497 Inder Roads 51,497 Council Property, 1,584 Council Property, 128,355 iil- ie 2014 At Cost A A At Cost A A At Cost A A At Cost A A At Cost A A At Cost A A A At Cost A A A A A A A A A A A A A A A A A A A	21 151,997	168,824	2,444	(4,037)				323,264	156,033	•	167,231
Inder Roads 51,497 A1,584 A1,584 A1,584 Itel BEquipment 128,355 1,3 Itel Itel <td>9,412</td> <td>19,226</td> <td>2,495</td> <td>(704)</td> <td></td> <td>1</td> <td></td> <td>31,133</td> <td>10,116</td> <td>1</td> <td>21,017</td>	9,412	19,226	2,495	(704)		1		31,133	10,116	1	21,017
41,584 41,584<	•	51,497		1	(30)			51,467		•	51,467
ty, 128,355 1,3 At cost A bits 2,742 nts -	- 12,165	29,419	2,047	(3,628)	(209)		43,145	•	15,517	•	27,628
At cost A v v sss 2,742 nts -	3 329,247	1,144,231	26,358	(22,646)	(944)	•	74,877	1,418,499	346,378		1,146,998
At Cost At Sost VG	30/6/2013		Asset Move	ements durin	Asset Movements during the Reporting Period	ng Period		C)	as at 30/6/2014	14	
At LOST VC ESS 2,742 Otls - 3	Accum.	Carrying	Asset	Depreciation	WDV of Asset	Revaluation Increments		At Fair	Accum.	Accum. Deprec.	Carrying
255 2,742 and 10		Value	Additions - New	Expense (Note 9)	Disposals Note 5(a)	to Equity (ARR)	AI LOSI	Value	Deprec.	Impairment	Value
nts 3	•	2,742	9,022				11,764	•	•		11,764
•	54 -	386,364	5,025			1	5,025	386,364	1		391,389
	38 21,877	66,311	425	(2,314)	1	1	425	88,188	24,191		64,422
Plant and Equipment 16,715	- 7,889	8,826	2,235	(1,657)	(890)	T	18,060	1	9,546	•	8,514
Roads & Pathways 8,613 405,585	35 186,314	227,884	2,876	(6,690)		175,106	•	521,112	121,936		399,176
Stormwater Drainage 775 308,614	14 145,421	163,968	140	(3,943)	I	8,659	I	320,821	151,997	1	168,824
Other Infrastructure 149 13,725	25 3,076	10,798	10	(216)	ı	8,634	ı	28,638	9,412	I	19,226
Land Under Roads 51,497	1	51,497	1		-	1	51,497	1	1		51,497
Other 40,049	- 10,539	29,510	2,025	(1,626)	(490)	I	41,584		12,165	1	29,419
Total Council Property, 120,540 1,202,476	6 375,116	947,900	21,758	(16,446)	(1,380)	192,399	128,355	1,345,123	329,247	ı	1,144,231



Note 14. Property, Plant & Equipment CONTINUED

Valuations - defined by reference to: Capital Work in Progress

Capital Work in Progress is measure at original cost.

Land, Land Improvements and Buildings

The City of Darwin Land & Building Assets (excluding land under roads/road reserves) were independently valued as at 30 June 2013 by Certified Practising Valuers (AAPI), representing Integrated Valuation Services. The basis of the valuations and critical assumptions adopted include:

The valuation of the land assets was based on the current market value of the land were it to be acquired on the open market for the current use, giving consideration to the existing zoning. This involved the analysis of all known relevant land sales, including englobo land sales, and extrapolating those derived values throughout the City of Darwin, making appropriate adjustments for increased values due to size, zoning, location and amenity. During this process every effort was made to ensure the relativities of the rates per square metre adopted between the different uses and locations were sound.

The valuation of the buildings assets were based upon two methodologies, being the Depreciated Replacement Cost model and the Active Liquid Market model. The only four building assets deemed to have an active liquid market was the administration building, Westlane Carpark, Chinatown Carpark and Time Out Gym. The valuation of these buildings was based on an income approach whereby fair market rental was capitalised at an appropriate rate of return determined through market sales evidence. All the other building assets were deemed to be assets of a community service nature, as there is no active liquid market for them. The valuation methodology adopted in this case was depreciated replacement cost. The replacement costs adopted were fully supported by information contained within the Rawlinson's Construction Handbook 2013. The depreciation rates adopted have regard to the age of the building, refurbishment history and the general appearance at the date of inspection.

The revaluation conducted at 30 June 2013 resulted in a valuation increment in land of \$88.5M and buildings of

\$5.7M. Land and Building assets are due to be valued as at

30 June 2016.

Plant and Equipment

Plant and equipment is measured at original cost less accumulated depreciation.

Infrastructure

The City of Darwin Infrastructure Assets were independently valued as at 30 June 2014 by APV Valuers & Asset Management.

All road network and stormwater assets were valued using level 3 valuation inputs using the cost approach.

The approach estimated the replacement costs for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. While the unit rates based on the square metres or similar capacity could be supported from market evidence (level 2) other inputs (such as estimates of residual value, pattern of consumption and asset condition) required extensive professional judgement and impacted significantly on the final determination of fair value. Therefore these assets were classified as having been valued using level 3 valuation inputs.

The observable market evidence used to support the unit rates included evidence from actual construction contracts, comparison to rates adopted by reference councils and against industry construction cost guides.

During the year there were a number of new projects completed where the actual cost was recorded and the impact of depreciation at year end was negligible. While these could be classified as valued at level 2 given the low proportion of the total portfolio that these represented and the likelihood that in future valuations they would most likely be valued at level 3 the policy adopted is that all road network infrastructure assets are deemed to be valued at level 3.

The main level 3 inputs used are derived and evaluated as follows:

Asset Condition – The nature of road network infrastructure is that there are a very large number of assets which comprise the network and as a result it is not physically possible to inspect every asset for the purposes of completing a valuation. As a consequence reliance is placed on the accuracy of data held in the asset management system and its associated internal controls. This includes regular planned inspections and updates to the system following maintenance activities and renewal treatments. Likewise, especially for storm water network infrastructure, a large portion of the portfolio is located underground and may only be inspected on an irregular basis. **Notes to the Financial Statements** for the year ended 30 June 2015

Note 14. Property, Plant & Equipment CONTINUED

To provide assurance over the accuracy of this information and taking into account the cost-benefit of undertaking physical inspections the valuation relies upon a sampling approach (APV conducted a 10% sample of each asset type) where the data held in the system is verified by a physical inspection. While the sampling approach, combined with internal controls associated with the asset management system, provides a high level of comfort over the condition data held in the asset management system it does not provide a guarantee that all the data is correct and the condition as recorded is valid as at the date of valuation.

Relationship between asset consumption rating scale and the level of consumed service potential – Under

the cost approach the estimated cost to replace the asset is calculated and then adjusted to take account of an accumulated depreciation. In order to achieve this, the Valuer determines an asset consumption rating scale for each asset type based on the inter-relationship between a range of factors. These factors and their relationship to the fair value require professional judgment and include asset condition, legal and commercial obsolescence and the determination of key depreciation related assumptions such as residual value, useful life and pattern of consumption of the future economic benefit. The consumption rating scales were based initially on the past experience of the valuation firm and industry guides and were then updated to take into account the experience and understanding of Council's own engineers, asset management and finance staff. The results of the valuation were further evaluated by confirmation against Council's own understanding of the assets and the level of remaining service potential.

The revaluation resulted in an increment in Roads & Pathways of \$175M, Stormwater Drainage of \$8.6M and Other Infrastructure Assets of \$8.6M as at 30 June 2014. Infrastructure assets are due to be valued as at 30 June 2017.

Land Under Roads

Fair value is assessed internally (using level 3 inputs) based on guidelines published by State Governments within Australia and the average market value of land within the municipality. The average market value is adjusted to recognise the englobo nature of land under roads and allowance for access & carriage way rights. Council considers that a reduction of 95% of the average market value is appropriate to reflect fair value. The fair value of land under roads recognised by Council was \$51.5M as at 30 June 2014 and 30 June 2015.

The next valuation will be as at 30 June 2016 in line with other Council Land and Building asset revaluation cycles.



Note 15. Fair Value Measurements

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities,

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability either directly or indirectly,

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following table presents all assets and liabilities that have been measured and recognised at fair values:

The following table presents all assets and liabilities that have been measured and (1) recognised at fair values:

		Fair Valu	ue Measureme	nt using:	
2015	Date of latest valuation	Level 1 Quoted prices in active mkts	L evel 2 Significant observable inputs	Level 3 Significant unobservable inputs	Total \$'000
		\$′000	\$'000	\$′000	
Property, Plant and Equipment					
Land & Improvements	30/06/13	-	394,404	-	394,404
Buildings	30/06/13	-	15,663	46,956	62,619
Roads & Pathways	30/06/14	-	-	397,668	397,668
Stormwater Drainage	30/06/14	-	-	167,231	167,231
Other Infrastructure Assets	30/06/14	-	-	21,017	21,017
Land Under Roads	01/07/12	-	-	51,467	51,467
Total Property, Plant & Equipment		-	410,067	684,339	1,094,406
2014					
Property, Plant & Equipment					
Land & Improvements	30/06/13	-	391,389	-	391,389
Buildings	30/06/13	-	16,133	48,289	64,422
Roads & Pathways	30/06/14	-	-	399,176	399,176
Stormwater Drainage	30/06/14	-	-	168,824	168,824
Other Infrastructure Assets	30/06/14	-	-	19,226	19,226
Land Under Roads	01/07/12	-	-	51,497	51,497
Total Property, Plant & Equipment		-	407,522	687,012	1,094,534

Transfers between Level 1 and Level 2 Fair Value Hierarchies (2)

During the year, there were no transfers between Level 1 and Level 2 Fair Value hierarchies for recurring fair value measurements.

Notes to the Financial Statements for the year ended 30 June 2015

Note 15. Fair Value Measurements CONTINUED

(3). Valuation Techniques and Inputs Used to Measure Level 2 Fair Values

Asset	Fair Value as at 30 June 15 \$'000	Valuation Technique/s	Inputs Used
Land and Improvements	394,404	Market approach	Sale price of comparable land using recent observable market data for similar properties
Buildings	15,663	Income approach	Fair market rental was capitalised at an appropriate rate of return determined through market sales evidence.

Refer to note 14 for additional information on valuation processes.

Note 16. Trade and Other Payables

Current
Creditors and Accruals
Accrued Interest Expense
Accrued Salaries and Wages
Security Bonds, Deposits and Retentions
Payments Received in Advance
Other
TOTAL CURRENT TRADE AND OTHER PAYABLES

Note 17. Borrowings

Current
Loans - Secured
TOTAL CURRENT BORROWINGS
Non-current
Loans - Secured
TOTAL NON-CURRENT BORROWINGS
Reconciliation of Loan Movements for the year
Loans - Secured
Opening Balance at Beginning of Financial Year
Principal Repayments
Book value at end of financial year

Notes	2015 \$′000	2014 \$′000
	9,468	7,595
	29	30
	181	125
	118	118
	1,129	1,070
	1,589	1,448
	12,514	10,386

211	199
211	199
3,513	3,724
3,513	3,724
3,923	4,110
(199)	(187)
3,724	3,923
	181
	101



Note 17. Borrowings CONTINUED

Loan Disclosures

No assets have been pledged as security by the Council for any liabilities, however all loans are secured over the general rating income of Council.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Expected final repayment date is 18 May 2027.

There have been no defaults or breaches of the loan agreement during the period. Principal and interest repayments are made semi annually in arrears.

An overdraft facility with Commonwealth Bank is approved with a limit of \$500,000.

This facility remained fully undrawn at 30 June 2015 and is available for use in the next reporting period.

Note 18. Provisions

		2015	2014
	Notes	\$′000	\$′000
Current			
Annual Leave		3,661	3,493
Long Service Leave		2,797	2,849
Other Entitlements		48	3
TOTAL CURRENT PROVISIONS		6,506	6,345
Non-current			
Long Service Leave		676	528
TOTAL NON-CURRENT PROVISIONS		676	528

Notes to the Financial Statements for the year ended 30 June 2015

Note 19. Other Liabilities

Current

Carbon Tax Levy

TOTAL CURRENT OTHER LIABILITIES

Note 20. Asset Revaluation Reserve

Movements in the asset revaluation reserve:

Balance at beginning of financial year

Net adjustment to non-current assets at end of period to reflect a current fair value:

Roads & Pathways

Stormwater Drainage

Other Infrastructure Assets

Balance at end of financial year

Asset revaluation reserve analysis

The closing balance of the Asset Revaluation Reserve comprises the asset categories:

Land and Improvements

Buildings

Roads & Pathways

Stormwater Drainage

Other Infrastructure Assets

Other

Balance at end of financial year

Notes	2015 \$'000	2014 \$'000
	-	7,138
	-	7,138

		20,852 437 823,978	20,852 437 823,978
			20,852
		102,435	102,435
		311,309	311,309
		30,065	30,065
		358,880	358,880
the following			
		823,978	823,978
	14	-	192,399
		-	8,634
		-	8,659
			175,106
		-	
a change in			
		823,978	631,579



Note 21. Retained Surplus

	Notes	2015 \$′000	2014 \$′000
Movements in the retained surplus:			
Retained Surplus at Beginning of Financial Year		320,045	314,730
Net Result Attributable to Council		11,786	8,828
Transfers (to)/from Reserves for Project Funding, or from Reserves funds that			
have been Expended or Closed:	23		
Other Reserves		(11,773)	(3,513)
Retained surplus at end of financial year		320,058	320,045

Note 22. Adjustments to Opening Balance of Retained Earnings

Council made no adjustments to the Opening Balance of Retained Earnings.

Note 23. Reserves

Council's Cash, Cash Equivalents and Investments are subject to a number of External and Internal Restrictions that limit the amount that is available for discretionary or future use.

	Opening Balance as at 01/07/2014 \$'000	Operational Transfer to/(from) Restriction \$'000	Capital Transfer to/(from) Restriction \$'000	Closing Balance as at 30/06/2015 \$'000
Movements in reserves:				
Reserves - External Restrictions				
CBD Carparking Shortfall - Developer Contributions	8,388	3,131	-	11,519
CBD Carparking Shortfall - Rate Levy	7,754	1,316	-	9,070
DEC Air Conditioning Replacement	324	36	-	360
Highway/Commercial Carparking Shortfall	63	2	-	65
Market Site Development	196	53	(21)	228
Other Carparking Shortfall	387	12	(48)	351
Developer Contributions	2,065	184	(1,410)	839
Waste Management	2,170	2,028	(4,198)	-
Specific Purpose Unexpended Grants	1,200	(173)	(105)	922
	22,547	6,589	(5,782)	23,354

Notes to the Financial Statements for the year ended 30 June 2015

Note 23. Reserves CONTINUED

	Opening Balance as at 01/07/2014 \$'000	Operational Transfer to/(from) Restriction \$'000	Capital Transfer to/(from) Restriction \$'000	Closing Balance as at 30/06/2015 \$'000
Reserves - Internal Restrictions				
Asset Replacement & Refurbishment	5,197	1,766	1,005	7,968
Carbon Tax	-	6,938	-	6,938
Carry Forward Works	5,248	(948)	1,138	5,438
Coastal Foreshore Management	34	-	(34)	-
Darwin General Cemetery	77	-	(44)	33
DEC Asset Replacement/Refurbishment	633	-	-	633
Disaster Contingency	2,519	-	(1,164)	1,355
Election Expense	127	21	-	148
Environmental	107	(18)	-	89
IT Strategy	-	388	410	798
Nightcliff Community Hall	60	13	(11)	62
Off & On Street Carparking	9,549	1,657	(1,970)	9,236
Plant & Vehicle Replacement	1,728	1,889	(951)	2,666
Public Art	381	-	-	381
Purchase of Land	144	-	-	144
Sale of Land	250	440	(352)	338
Street Lighting	-	757	-	757
Watering	579	210	(174)	615
	26,633	13,113	(2,147)	37,599
TOTAL RESERVES	49,180	19,702	(7,929)	60,953



Note 24. Commitments for Expenditure

	Notes	2015	2014
	_	\$'000	\$′000
Operating leases			
Minimum lease payments in relation to non-cancellable operating			
leases are as follows:			
Within one year		361	260
One to five years		861	353
Later than five years		13	1
		1,235	614
Contractual commitments			
Contractual commitments at end of financial year but not recognised in the financial statements are as follows:			
Audit Services		46	91
Maintenance		10,932	9,869
Waste and Recycling Services		39,869	52,123
Other		6,417	6,401
		57,264	68,484
These expenditures are payable as follows:			
Within the next year		22,271	20,262
One to five years		34,993	44,175
Later than 5 years		-	4,047
Total Payable		57,264	68,484

Notes to the Financial Statements for the year ended 30 June 2015

Note 25. Contingent Liabilities

Guarantees

Council has provided no guarantees that may result in a liability.

Other contingent liabilities

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. It is not practical to estimate the potential liability at this stage.

Council believes that it is appropiately covered for claims through its insurance coverage and does not expect any material liabilities to eventuate.

Legal Proceedings and Disputes

As at 30 June 2015 Council was involved in an ongoing contractual dispute regarding a requirement for a tenant to carry out works.

Based on legal advice, Council do not expect the outcome of this contractual dispute to have a material effect on the Council's financial position. In the Council's opinion, disclosure of any further information would be prejudicial to the interests of the Council.

Note 26. Superannuation

The amount of Superannuation Contributions paid by Council to th this Period for the benefit of employees was:

Note 27. Operating Lease Income

The minimum lease receipts are as follows:

Not later than one year

One to five years

Later than five years



	Notes	2015 \$′000	2014 \$′000
he Scheme in			
	6	2,355	2,296

2015 \$′000	2014 \$′000
1,005	976
1,660	1,862
163	437
2,828	3,275



Note 28. Trust funds

	Notes	2015 \$′000	2014 \$′000
Trust funds held for outside parties			
Security Deposits		616	625
Darwin Waterfront Corporation		2	4
Statement of Cash Flows		618	629

The Council performs only a custodial role in respect of these monies. As these funds cannot be used by the Council, they are not brought to account in these financial statements.

Note 29. Reconciliation of Net Result for the year to Net Cash Inflow/(Outflow) from Operating Activities

Net operating result from Income Statement	11,786	8,828
Adjust for Non-cash items:		
Depreciation and Amortisation	22,646	16,446
Net Losses/(Gains) on Disposal of Assets		
	(710)	621
Non Cash Capital Grants and Contributions	(3,316)	(5,152)
	18,620	11,915
Changes in operating assets and liabilities:		
(Increase)/Decrease in Receivables	(258)	(812)
Increase/(Decrease) in Provision for Doubtful Debts	335	38
(Increase)/Decrease in Inventories	5	6
Increase/(Decrease) in Payables and Accruals	1,873	506
Increase/(Decrease) in Accrued Interest Payable	(1)	(1)
Increase/(Decrease) in Other Liabilities	(6,882)	3,746
Increase/(Decrease) in Employee Leave Entitlements	309	(139)
	(4,619)	3,344
Net cash provided from/(used in) Operating Activities from the Statement of Cash Flows	25,787	24,087

Notes to the Financial Statements for the year ended 30 June 2015

Note 30. Correction of Error

Correction of Error/s relating to a Previous Reporting Period

Council made no correction of errors during the current reporting period

Note 31. Changes in Accounting Policy

Voluntary Changes in Accounting Policies

Council made no voluntary changes in any accounting policies during the year.

Note 32. Events Occurring After Balance Sheet Date

Events that occur after the reporting date of 30 June 2015, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 10/11/15.

Events that occur after the Reporting Date represent one of two types:

Events that have provided evidence of conditions that existed at the Reporting Date (i)

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2015.

Events that have provided evidence of conditions that arose after the Reporting Date (ii)

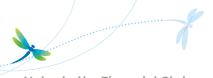
These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2015 and which are only indicative of conditions that arose after 30 June 2015.

Council and its Shoal Bay Waste Disposal Contractor agreed to settle a contractual issue that existed as at 30 June 2015 at a figure of \$626,547.60 (gst exclusive). This was included in expenses and liabilies as at 30 June 2015.

Council is aware of the following "non adjusting events" that merit disclosure;

At the 2nd Ordinary Council meeting held 28 July 2015 Council resolved (Council Decision 21\3566) to utilise the collected carbon tax as follows:

- credit \$29.67 per domestic waste service per year on which carbon tax was levied in 2012/13 and 2013/14 estimated to be \$1.6M.
- allocate \$4 million to improvements at Shoal Bay Waste Management Facility; and
- allocate the balance to specific green house gas minimising projects.



Note 33. Financial Instruments

Council has exposure to the following risks arising from financial instruments; (i) interest rate risk, (ii) credit risk, and (iii) liquidity risk.

This note provides information (both qualitative and quantitative) to assist statement users evaluate the significance of financial instruments on the Council's financial position and financial performance, including the nature and extent of risks and how the Council manages these exposures.

Financial Risk Management

Council is responsible for the establishment and oversight of the risk management framework, together with developing and monitoring risk management policies.

Council's risk committee/management (as appropriate) approves policies for overall risk management, as well as specifically for managing credit, liquidity and market risk.

The Council's risk management policies are established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

Council does not enter into derivatives.

Credit Risk Exposure

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the Council's investments and receivables from customers.

Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations. The carrying amount of financial assets represents the maximum credit exposure.

Investments in financial instruments are required to be made in accordance with the Northern Territory Department of Local Government Investment Guidelines and Councils Investment Policy.

No collateral is held as security relating to the financial assets held by the Council.

Note 33. Financial Instruments CONTINUED

The following table represents the maximum exposure to credit ri the carrying amounts of financial assets at the end of the reportin

Financial Assets

Cash and Cash Equivalents

Investment Securities

Receivables - Rates & Extra Charges

Receivables - Other

Total

Cash and Cash Equivalents and Investment Securities

The Council may be exposed to credit risk through its investments held with financial institutions. Council's Investment Policy outlines the limits on investments, overall credit exposure of the investment portfolio and exposure to individual counterparties/ institutions that assist in mitgating risk within Council's control.

Trade and Other Receivables

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of defaults.

In other cases, the Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

Ageing of past due receivables and the amount of any impairment is disclosed in the following table:

Receivables

Fully Performing Past due:

- Less than 30 days overdue
- 31 to 90 days overdue
- Greater than 90 days overdue

- Impaired

Total

Movement in Provision for Impairment of Receivables

Balance at the beginning of the year

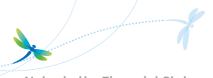
Increase in provisions recognised during the year

Balance at the end of the year



		2015	2014
	Notes	\$′000	\$′000
risk based on ng period:			
	10	3,995	2,366
	10	70,190	67,278
	11	1,820	1,314
	11	5,150	5,353
		81,155	76,311

2015	2014
\$′000	\$′000
1,268	3,512
1,250	1,747
1,544	472
2,095	601
1,248	913
7,405	7,245
913	875
335	38
1,248	913
	\$'000 1,268 1,250 1,544 2,095 1,248 7,405 913 335



Note 33. Financial Instruments CONTINUED

Liquidity Risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings for capital works from financial institutions when applicable and in line with Council's Borrowing Policy.

Council manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in Note 17.

The following lines of credit were available at the end of the reporting period:

	2015 \$'000	2014 \$′000
Liquidity Risk (continued)		
Bank Overdraft Facility	500	500
Credit Cards	200	200
Bank Guarantee Facility	55	55

The following table sets out the liquidity risk in relation to financial liabilities held by the Council. It represents the remaining contractual cashflows (principal and interest) of financial liabilities at the end of the reporting period, excluding the impact of netting agreements:

	0 to 1 year	1 to 5 years	Over 5 years	Total Contractual Cash Flows	Carrying Amount
2015					
Trade and Other Payables	11,385	-	-	11,385	11,385
Loans	455	2,274	2,729	5,458	3,724
	11,840	2,274	2,729	16,843	15,109
2014					
Trade and Other Payables	7,894	-	-	7,894	9,316
Loans	455	2,274	3,184	5,913	3,923
	8,349	2,274	3,184	13,807	13,239

The outflows in the above table are not expected to occur significantly earlier and are not expected to be for significantly different amounts than indicated in the table.

Notes to the Financial Statements for the year ended 30 June 2015

Note 33. Financial Instruments CONTINUED

Market Risk

Market risk is the risk that changes in market prices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

Interest Rate Risk

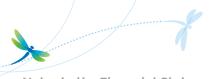
The Council is exposed to interest rate risk through investments and borrowings with financial institutions. The Council does not undertake any hedging of interest rate risk.

Sensitivity to interest rate movements is shown for variable financial assets and liabilities based on the carrying amount at reporting date.

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1%) would have on the profit and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

	Net Carrying Amount	Net re	esult	Equ	iity
	\$'000	1% increase \$'000	1% decrease \$'000	1% increase \$'000	1% decrease \$′000
2015					
Financial Assets 2014	74,185	742	(742)	742	(742)
Financial Assets	69,644	696	(696)	696	(696)





Note 33. Financial Instruments CONTINUED

Fair Value

The fair value of trade and other receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

The fair value of borrowings is based on the market value of debt outstanding. The market value of a debt obligation is the discounted value of future cash flows based on prevailing market rates and represents the amount required to be repaid if this was to occur at balance date.

Carrying Value Fair Value

		2015	2014	2015	2014
	Notes	\$′000	\$′000	\$'000	\$′000
Financial Assets	10	3,995	2,366	3,995	2,366
Cash and Cash Equivalents					
Investments	10	70,190	67,278	70,190	67,278
- "Held to Maturity"					
Receivables	11	7,110	7,187	6,970	6,332
Total Financial Assets		81,295	76,831	81,155	75,976
Financial Liabilities					
Payables	16	9,800	7,894	9,800	7,894
Loans	17	3,724	3,923	3,724	3,923
Total Financial Liabilities		13,524	11,817	13,524	11,817

Notes to the Financial Statements for the year ended 30 June 2015

Note 34. Gain Carbon Tax Liability Repeal

Carbon Tax Liability Repeal

As at the 30 June 2014 Council had recognised a provision of \$7.13M for the obligation to settle to the Commonwealth Government carbon tax collected on emissions during prior financial years.

The Commonwealth Government repealed the carbon tax legislation on the 17 July 2014 with effect from 1 July 2014. As a result no new carbon tax liability was incurred from 1 July 2014 and Council derecognised the provision in the Statement of Financial Position - reference Note 19. The gain from the derecognition is itemised in the Statement of Comprehensive Income as a Gain on Tax Liability Repeal.

The carrying amount of the provision relating to the liability incurred up to the date of the repeal was transferred to a specific purpose Carbon Tax Reserve at the Ordinary Council Meeting held on the 2nd June 2015 pending Council's and legal consideration of application of the balance.

Subsequently Council resolved at the Ordinary Council meeting held on 28 July 2015 to utilise funds as disclosed in Note 32.

Gain Carbon Tax Repeal

Revenues - Carbon Tax provision

Expenses - Carbon Units

GAIN - CARBON TAX LIABILITY REPEAL

2015 \$′000	2014 \$′000
7 1 7 7	
7,137	-
(199)	-
6,938	-



Note 35. Council Information & Contact Details

Principal Place of Business:

17 Harry Chan Avenue Darwin NT 0801

Contact Details

Mailing Address: GPO Box 84 Darwin NT 0801

Opening Hours:

Civic Centre 8:00am to 5:00pm Monday to Friday

Telephone: 08 8930 0300 Facsimile: 08 8930 0311

Internet: www.darwin.nt.gov.au Email: darwin@darwin.nt.gov.au

AUDITORS

Merit Partners Level 2, 9 Cavenagh St Darwin NT 0800

Other Information

ABN: 11 503 313 301

Officers

CHIEF EXECUTIVE OFFICER Brendan Dowd

Elected Members LORD MAYOR

Katrina Fong Lim

ALDERMEN

Jeanette Anictomatis Bob Elix Helen Galton Justine Glover Gary Haslett Robin Knox Garry Lambert George Lambrinidis Allan Mitchell Simon Niblock Rebecca Want de Rowe Kate Worden **Notes to the Financial Statements** for the year ended 30 June 2015





Independent auditor's report to the Lord Mayor and Aldermen of the City of Darwin

We have audited the accompanying financial report of the City of Darwin (the "Council"), which comprises the statement of financial position as at 30 June 2015, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Chief Executive Officer's Statement.

Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory of Australia Local Government Act and Regulations and for such internal controls as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the Council's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Level 2, 9 Cavenagh Street Darwin NT 0800 GPO Box 3470 Darwin NT 0801 + 61 8 8982 1444 meritpartners.com.au ABN 16 107 240 522

Liability limited by a scheme approved under Professional Standards Legislation Notes to the Financial Statements for the year ended 30 June 2015

Independence

In conducting our audit we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the financial report of the City of Darwin is in accordance with the Northern Territory Local Government Act, including:

a) giving a true and fair view of the Council's financial position as at 30 June 2015 and of its performance for the year ended on that date; and

b) complying with the Australian Accounting Standards.

Merit Partners

Merit Partners

MunLi Chee Director Darwin

30 October 2015

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