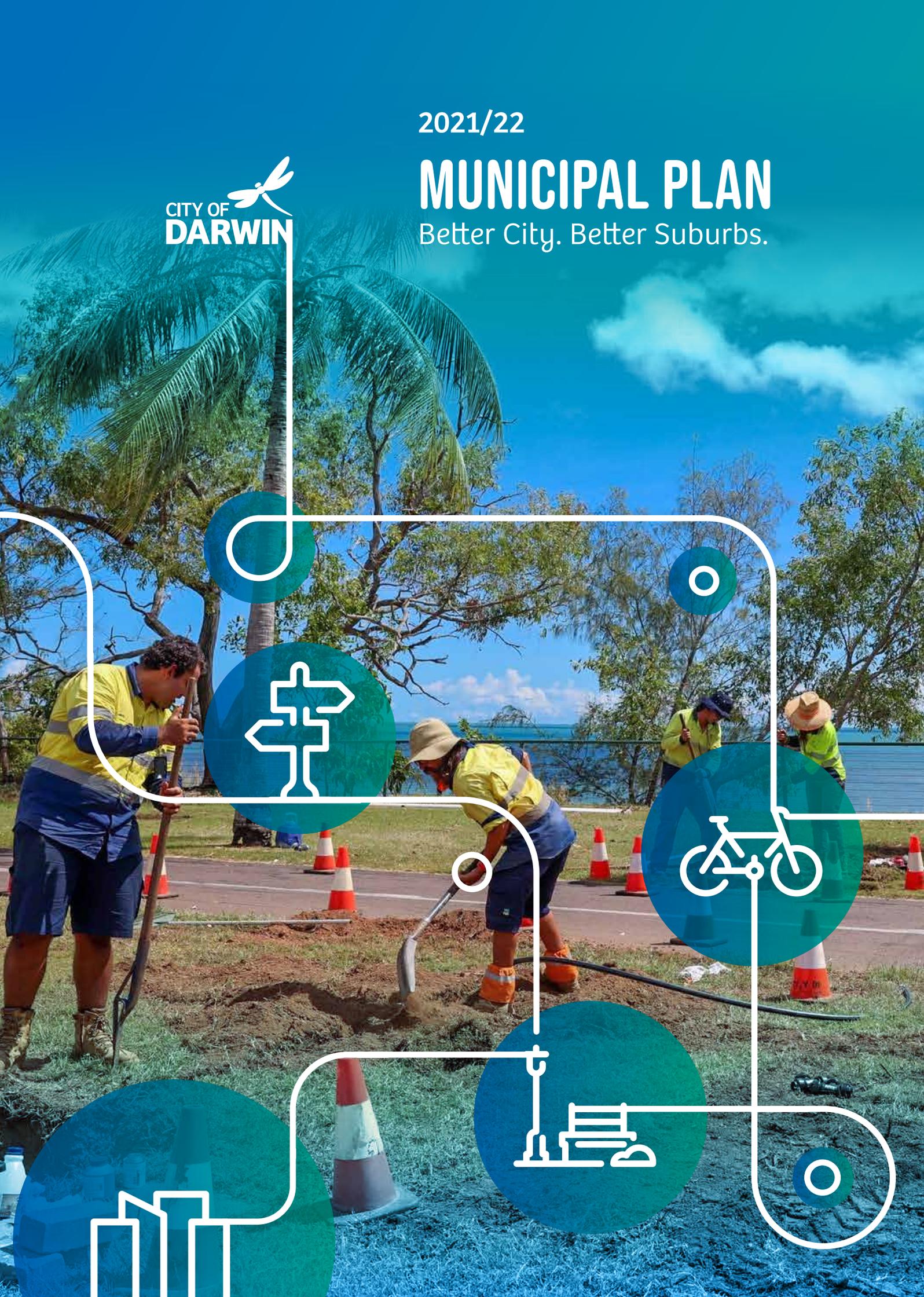


2021/22



MUNICIPAL PLAN

Better City. Better Suburbs.



Acknowledgement of Country

City of Darwin acknowledges the Larrakia people as the Traditional Owners of all the land and waters of the Greater Darwin region. To the Larrakia, Darwin is known as Garramilla.

The original language of the Larrakia is Gulumirrgin (pronounced Goo-loo-midgin). Often referred to as "Saltwater People", the Larrakia lived, loved, birthed, hunted and survived a life on pristine coastal and inland areas. Established 'song lines' connecting Larrakia people to Country penetrate throughout their land and sea, allowing stories and histories to be told and retold for future generations.

Scientific evidence dates Aboriginal presence in northern Australia to 60,000 years. The Larrakia culture and identity is rich and vibrant. In the footsteps of the Larrakia people, City of Darwin will continue to foster this culture and identity by creating a vibrant community together.

PHOTO COURTESY OF LARRAKIA NATION





DARWIN 2030 CITY FOR PEOPLE. CITY OF COLOUR.



A capital city with best practice and sustainable infrastructure



A safe, liveable and healthy city



A cool, clean and green city



A smart and prosperous city



A vibrant and creative city

Underpinned by City of Darwin's Governance Framework

Vision and Culture

Roles and Relationships

Decision Making and Management

Accountability

Public Consultation

Council is required to open the Draft Municipal Plan and budget for public consultation for a period of 21 days. The draft Municipal Plan 2021/22 was made available for public consultation and feedback from 19 May 2021 to 9 June 2021.

Amendments as a result of public consultation included:

- implementing a waiver of all Outdoor Dining Fees for the period from 1 July 2021 to 30 June 2022; and
- minor administrative edits to the Municipal Plan and Fees and Charges Booklet.

In accordance with the *Local Government Act 2008*, Council declared rates and adopted the 2021/22 Municipal Plan including the Annual Budget at the Ordinary Meeting held on Tuesday 29 June 2021 (Council resolutions ORD308/21 and ORD309/21). Council will publish its rate declaration in the NT News on Friday 2 July 2021.

ACCESSING THE 2021/22 CITY OF DARWIN MUNICIPAL PLAN

Online - Go to www.darwin.nt.gov.au

Council Offices

Printed copies can be made available at the Customer Service Centre located at Civic Centre, Harry Chan Avenue, Darwin or one of four public libraries located across the municipality at:

- City Library, Harry Chan Avenue, Darwin
- Casuarina Library, Bradshaw Terrace, Casuarina
- Nightcliff Library, Pavonia Place, Nightcliff
- Karama Library, Kalymnos Drive, Karama.



Contents

Acknowledgement of Country	2	Service Delivery Plan	32
Public Consultation	4	Council Services 2021/22	34
Lord Mayor and Chief Executive Officer	6	2021/22 Performance Management	38
City of Darwin 2021/22 Municipal Plan	8	22nd Council Strategic Project	40
Introduction	10	2021/22 Major Projects	42
Overview of Operating Budget	11	2021/22 Deliverables	48
City Features	12	2021/22 Annual Budget	60
People, Economy and Environment	14	Financial Key Performance Indicators (KPIs)	63
City of Darwin Council	15	2021/22 Operating Budget Overview	64
Project Highlights	18	2021/22 Rates & Charges	69
Our Rating Strategy	20	Asset Management	73
Community Funding and Support	23	2021/22 Budgeted Financial Statements	76
Governance and Strategy	25	Appendices	88
Strategic Planning Framework	29		

Lord Mayor and Chief Executive Officer

Welcome to the City of Darwin Municipal Plan and Annual Budget for 2021/22.

The Coronavirus (COVID-19) pandemic has necessitated changes to the way we do business and the development of this budget is reflective of Council's strong financial position, enabling us to respond and support our community through recovery. City of Darwin is committed to creating a *Better City. Better Suburbs.* which is the theme of the 2021/22 Municipal Plan and Annual Budget.

The 2021/22 Capital Works program is a record breaking \$91.5M and builds on the unprecedented capital investment in community infrastructure, smart technology and environmental initiatives across the Darwin municipality in recent years. The total capital investment in the City of Darwin for this term of Council is almost \$230M, more than \$100M greater than any term in Darwin Council's history.

The record 2021/22 capital expenditure will deliver economic stimulus to our city and important community infrastructure including the Casuarina Aquatic and Leisure Centre Redevelopment Project and the Civic Centre Redevelopment Project.

We have worked hard to ensure increases in Council's operational expenditure remains as low as possible to ensure responsible rates increases. Operational expenditure is budgeted to increase by around 2%. As a result, Council is pleased to retain rates increases low at 2.5% for 2021/22.

This budget is responsible, resilient and sustainable, funded through a mix of operational savings, loan borrowings and utilisation of reserves.

The 2021/22 Municipal Plan aims to deliver a *Better City. Better Suburbs.* with the budgeted capital spend across the four wards. Budgeted activities will address community safety through a commitment to security patrols in the City Centre and at the Casuarina Library.

This is the third year that Council has provided a dedicated budget to projects in our suburbs. The five-year commitment sees a minimum spend of \$1.6M to deliver small projects and streetscaping priority locations across the municipality. This years budget is \$2.1M.

Council is currently completing design of the Casuarina Aquatic and Leisure Centre Redevelopment Project. Construction is scheduled to commence early in the 2021/22 financial year. The project is expected to cost \$25.0M and deliver a community facility that has an emphasis on fun activities, is functional and meets the health and recreational needs of the local community and visitors. Opened in 1977, the Casuarina Pool site is well suited to enhancement in terms of its available parkland space, and there is strong community support for Council's strategic vision for Casuarina Pool to become a contemporary family aquatic and leisure facility.

Council has worked hard to keep increases to fees and charges to a minimum and the majority have stayed at existing 2020/21 levels. However, there are a few necessary increases. There is a 5.5% increase to parking fees. This is the first time in 4 years that parking fees have increased. This equates to 10c/ hour more for on-street parking. Public pool entrance fees have increased by 50c for children and \$1.00 for adults. In response to public consultation on the Draft Municipal Plan 2021/22, Council has resolved to waive all Outdoor Dining Fees for the period from 1 July 2021 to 30 June 2022.



City of Darwin will progress Council-led projects under the Darwin City Deal including the redevelopment of the Civic Centre, review of the Darwin City Centre Master Plan and partnerships with the Darwin Living Lab.

This budget is the result of Elected Members and staff working together to deliver actions that help us to achieve our Darwin 2030 - *City for People. City of Colour* Strategic Plan. Much work has been delivered in recent years to recover the City from events such as Cyclone Marcus. Our Engineering and City Services teams have facilitated the largest tree planting program ever seen by this Council. The priority has been to ensure new plants and trees are resilient, suited to the Darwin climate and add vibrant colour to the landscape. The impact of this commitment is visible with significant improvements to the entrance to the City via Daly Street and in our suburbs with entrance to the Anula and Wulagi Greenbelts. Over 10,000 trees have been planted since Cyclone Marcus in March 2018.

During this term of Council, we adopted our first ever Reconciliation Action Plan. Many actions have been completed to date and remaining actions are planned over the next 12-18 months. In March 2021, City of Darwin resolved to put forward a notice of motion (via the Australia Local Government Association) seeking a commitment from the Federal Government to fund cultural safety and awareness training for local governments nationally, demonstrating Council's commitment to reconciliation nationally.

We thank Elected Members, Council's Strategic Directions Group and staff for their contribution to developing a Municipal Plan and Budget that delivers on our Darwin 2030 vision and our commitment to deliver a *Better City. Better Suburbs*. We will emerge from COVID-19 stronger and better.

To those Elected Members running for the next term of Council in August 2021, we wish you well with your campaign.

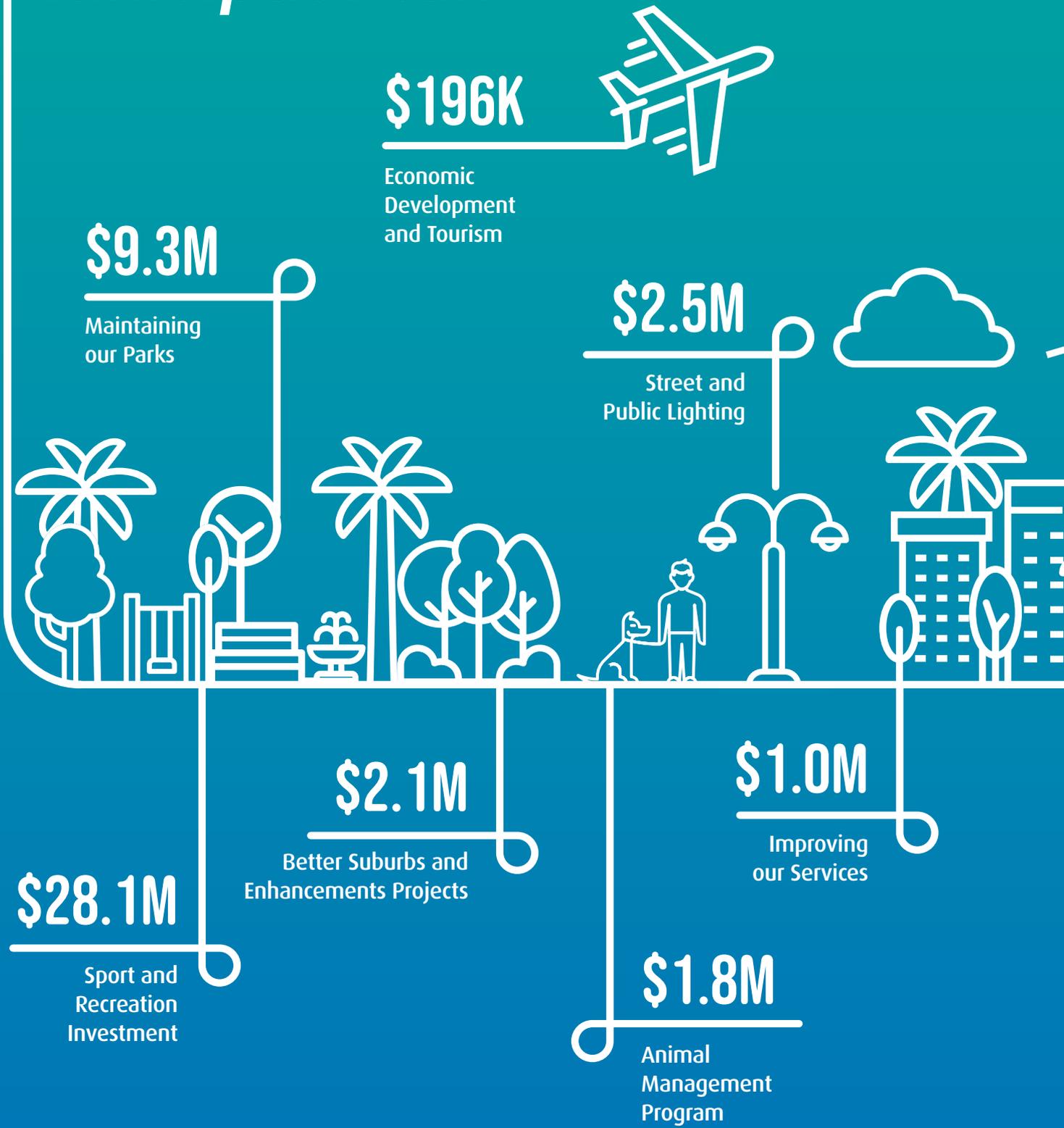
THE HON. LORD MAYOR KON VATSKALIS



SCOTT WATERS, CHIEF EXECUTIVE OFFICER



City of Darwin 2021/22 Municipal Plan



\$196K



Economic
Development
and Tourism

\$9.3M

Maintaining
our Parks

\$2.5M

Street and
Public Lighting



\$1.0M

Improving
our Services

\$2.1M

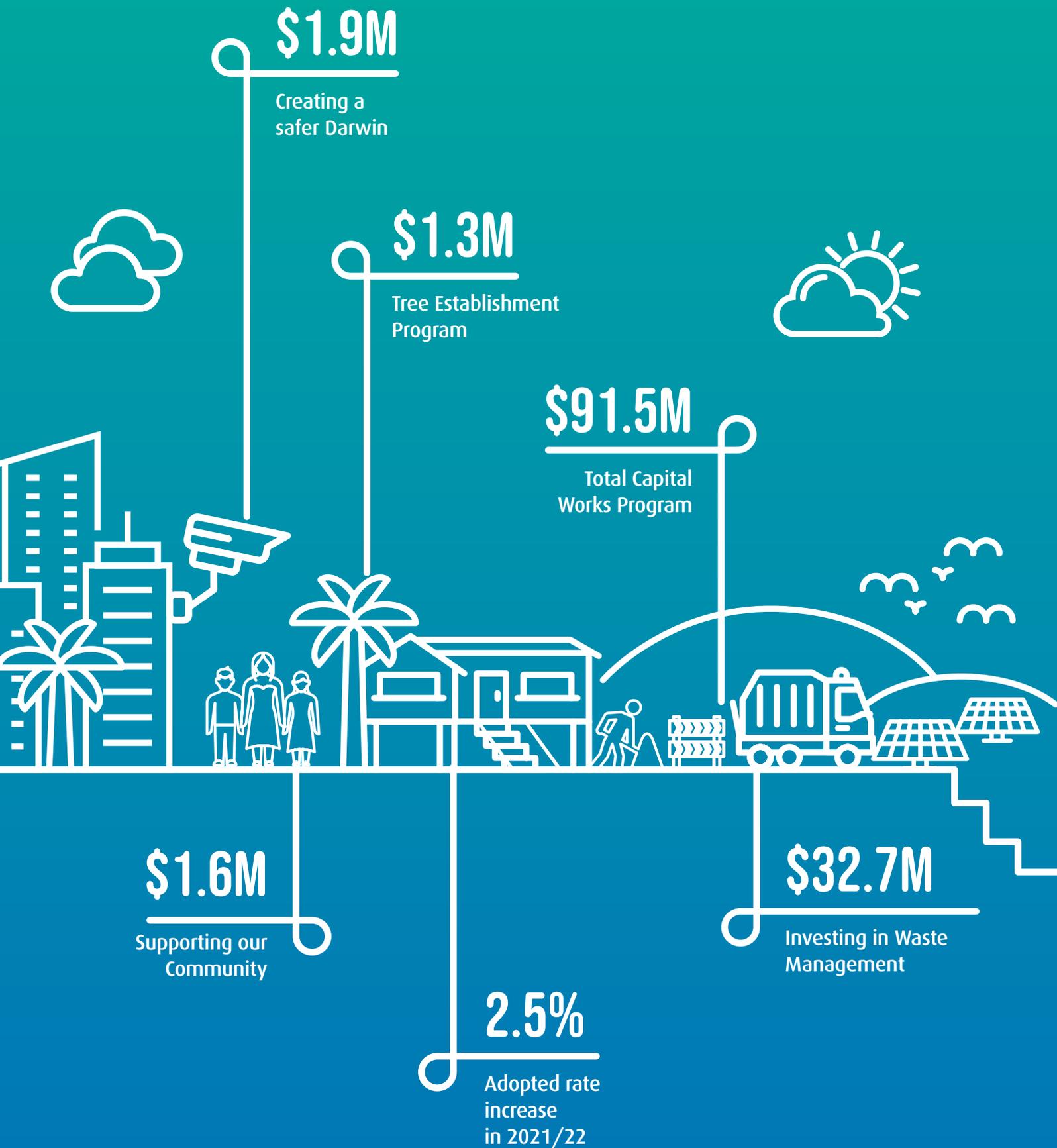
Better Suburbs and
Enhancements Projects

\$28.1M

Sport and
Recreation
Investment

\$1.8M

Animal
Management
Program



Introduction





Overview of Operating Budget

\$109.3M
Operating Income

\$76.7M
Rates & Annual Charges

\$24.1M
Fees & Charges

\$5.6M
Grants & Contributions

\$2.9M
Interest/Investment and Other Income

\$123.3M
Operating Expenditure

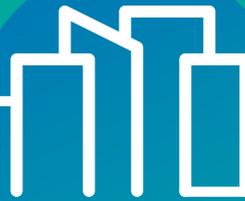
\$49.9M
Materials & Contracts

\$37.5M
Employee Costs

\$0.8M
Elected Member Costs

\$35.1M
Depreciation and Interest Expense

City Features



591KM of path

468.6km of footpaths, 15.5km of walkways,
88.83km of shared paths and 18.59km of paths in parks



35,886 rateable properties

an increase of 171 properties which is largely attributed to new development in the city's northern suburbs, Muirhead



3 swimming pool facilities
Parap, Casuarina and Nightcliff

241

play items
at 149 locations

559HA of green space

includes 221 parks,
ovals and greenbelts



448KM of stormwater

364.7km stormwater pipe, 19.7km
open lined drain, 63.6km open unlined
drain, subsoil drainage 0.7km



10,275 street and
public lights

9

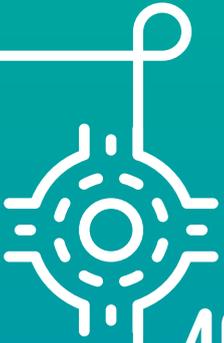
parks with exercise stations

16 items across 9 parks



21,980
driveways

8 tennis courts at 3 locations
plus a skate park and velodrome



465KM
of roads



4
libraries

City, Casuarina,
Karama and
Nightcliff

17

sporting grounds
and ovals



3 community centres
plus 7 childcare centres



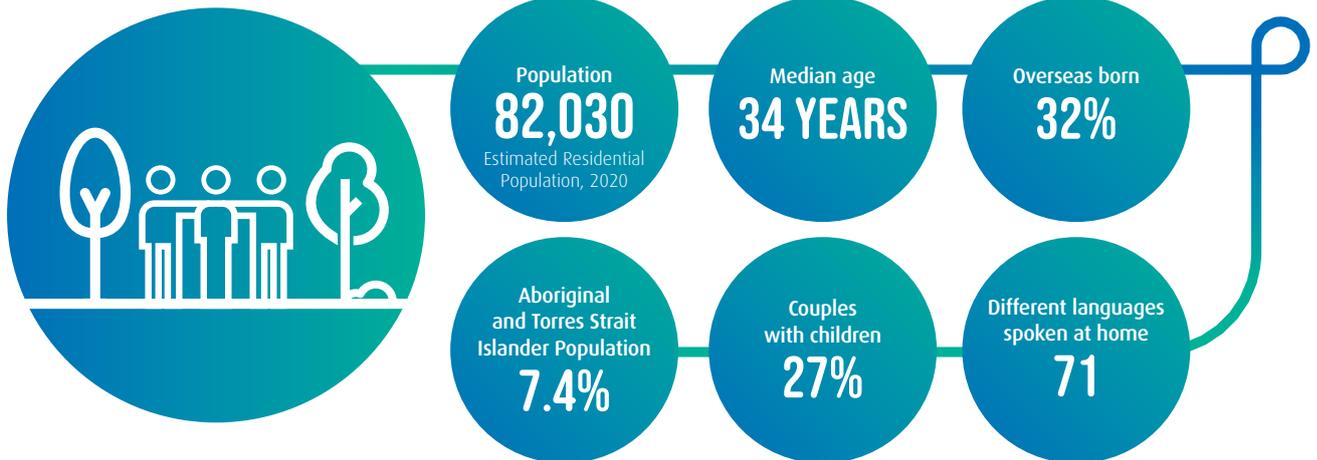
36
public
amenities

7 exeloos plus
29 public toilets

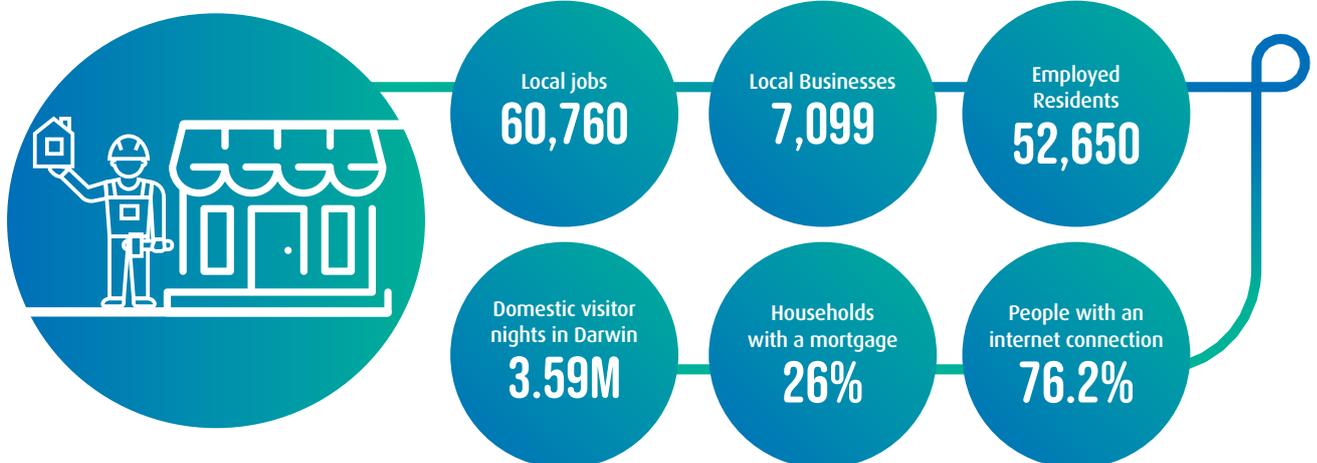


People, Economy and Environment

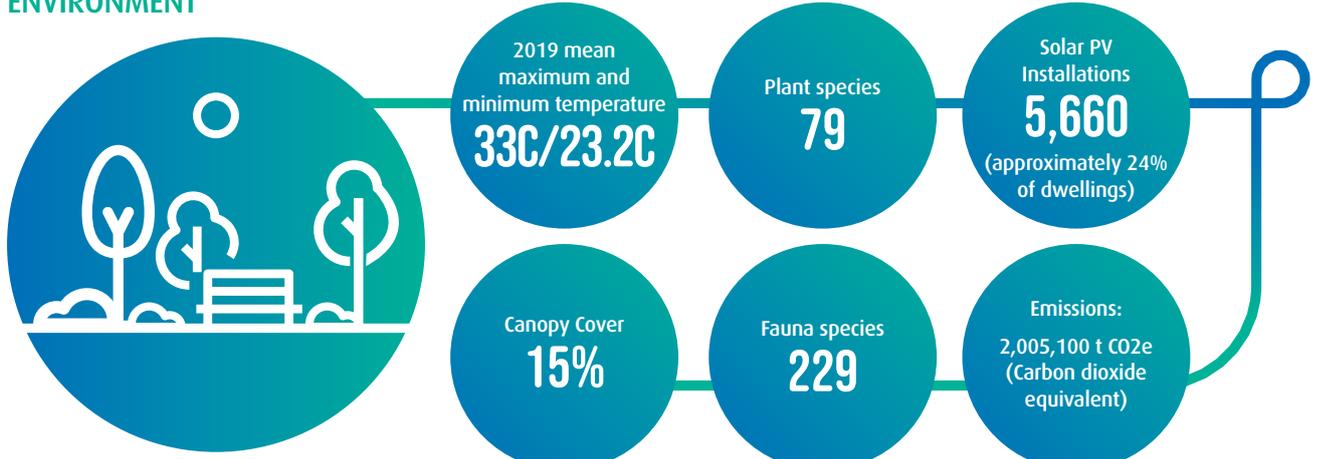
PEOPLE



ECONOMY



ENVIRONMENT





City of Darwin Council

City of Darwin Council consists of the Lord Mayor and 12 Aldermen.

The local government area is divided into four wards, each represented by three Aldermen. Elected Members details are available on Council's website www.darwin.nt.gov.au

Constitutional Review

The *Local Government Act 2008* requires the Municipal Plan to include an assessment of the adequacy of constitutional arrangements presently in force and whether they provide effective representation for the local government area. Under the current *Local Government Act 2008*, Council is required to undertake a review of its Constitutional Arrangements once per term of Council. The *Local Government Act 2019* will commence from 1 July 2021 and will require the Local Government Representation Committee to undertake this review in future.

City of Darwin's Review of Constitutional Arrangements was undertaken during 2019/20 and subsequently gazetted on 16 December 2020. The amendments to City of Darwin's constitutional arrangements relate to the ward structure. The new ward structure can be found below and will apply at the next General Election in August 2021.

CHAN WARD

All of the land/properties contained within the suburbs of Coconut Grove, East Point, Fannie Bay, Jingili, Ludmilla, Millner, Nightcliff and Rapid Creek.

LYONS WARD

All of the land/properties contained within the suburbs of Bayview, Darwin City, Larrakeyah, Parap, Stuart Park, The Gardens, The Narrows and Woolner.

RICHARDSON WARD

All of the land/properties contained within the suburbs of Alawa, Brinkin, Buffalo Creek, Casuarina, Holmes, Leanyer, Lee Point, Lyons, Muirhead, Nakara, Tiwi and Wanguri.

WATERS WARD

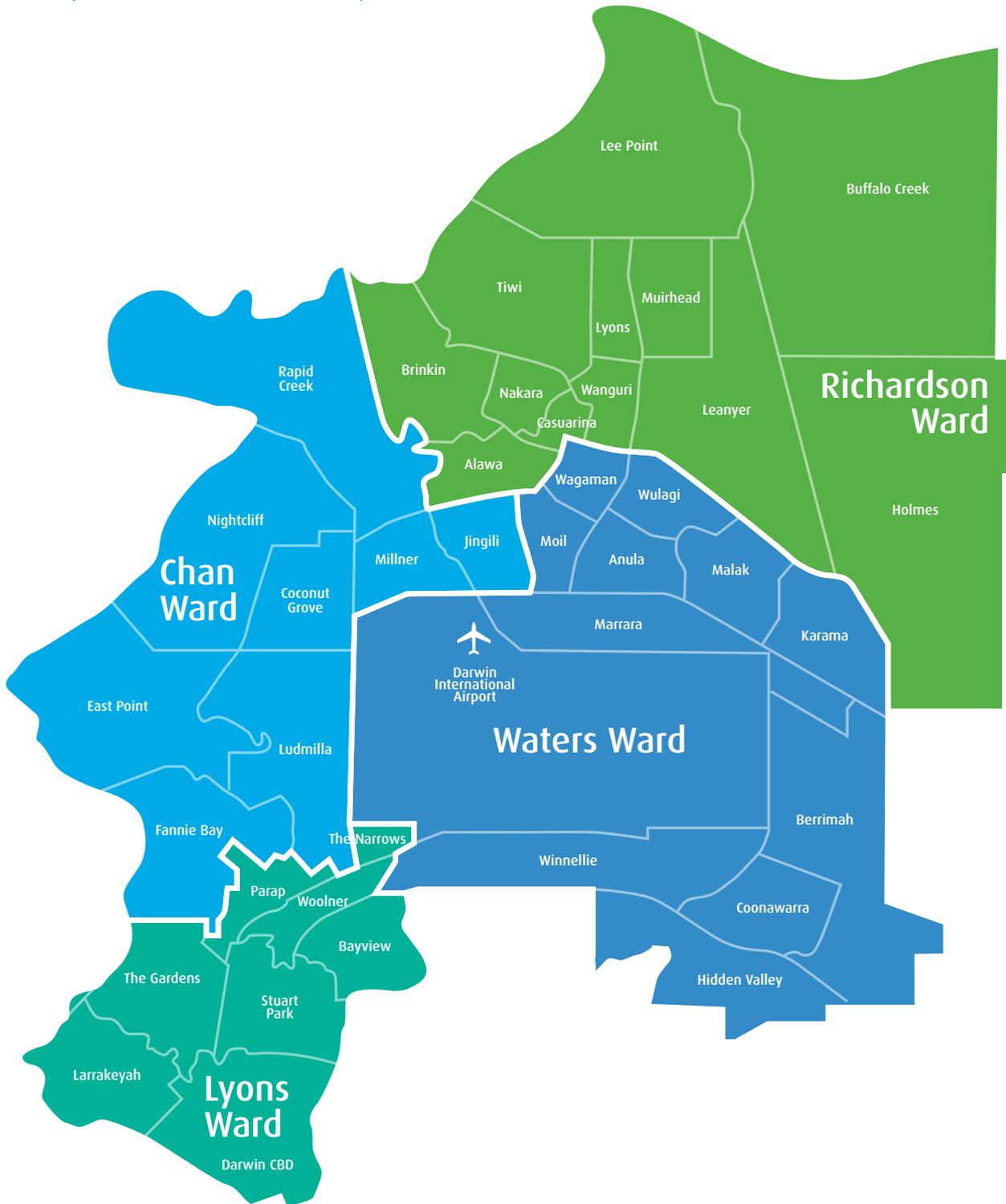
All of the land/properties contained within the suburbs of Anula, Berrimah, Charles Darwin, Coonawarra, Eaton, Hidden Valley, Karama, Malak, Marrara, Moil, Wagaman, Winnellie and Wulagi.

Ward	Members	Electors	Elector Ratio	% Variation
Chan	3	12,463	1:4,154	- 0.53
Lyons	3	12,768	1:4,256	+1.90
Richardson	3	12,246	1:4,082	- 2.26
Waters	3	12,641	1:4,214	+0.89
Total/Average	12	50,118	1:4,176.5	

Table 1 Elector distribution – Revised Ward Structure

Municipal Wards

(EFFECTIVE 28 AUGUST 2021)



² Northern Territory of Australia Government Gazette No G50 16 December 2020 – Change to, abolition of and creation of wards – City of Darwin



Elected Members Allowances 2021/22

Elected Members are entitled to be paid allowances. For 2021/22 the maximum allowances that Elected Members are entitled to are set by the Minister for Local Government and Community Development and outlined in Table 2 below.

At the Ordinary Meeting held on 13 April 2021, Council resolved (Resolution ORD176/210) to set the extra meeting allowance as \$250.00 per meeting to a maximum claimable amount of \$15,010.25 for the financial year.

	Annual Base Allowance	Annual Electoral Allowance	Annual Professional Development Allowance	Maximum Annual Extra Meeting Allowance	Total Maximum Allowances Claimable for 2021/22
Lord Mayor	\$125,192.75	\$32,950.94	\$3,753.17	Nil	\$161,896.86
Deputy Lord Mayor	\$46,292.69	\$8,238.34	\$3,753.17	Nil	\$58,284.20
Alderman	\$22,515.39	\$8,238.34	\$3,753.17	\$15,010.25	\$49,517.15
Acting Lord Mayor	Maximum 90 days claimable at \$433.16 per day				\$38,984.40

Table 2 2021/22 Elected Member Allowances

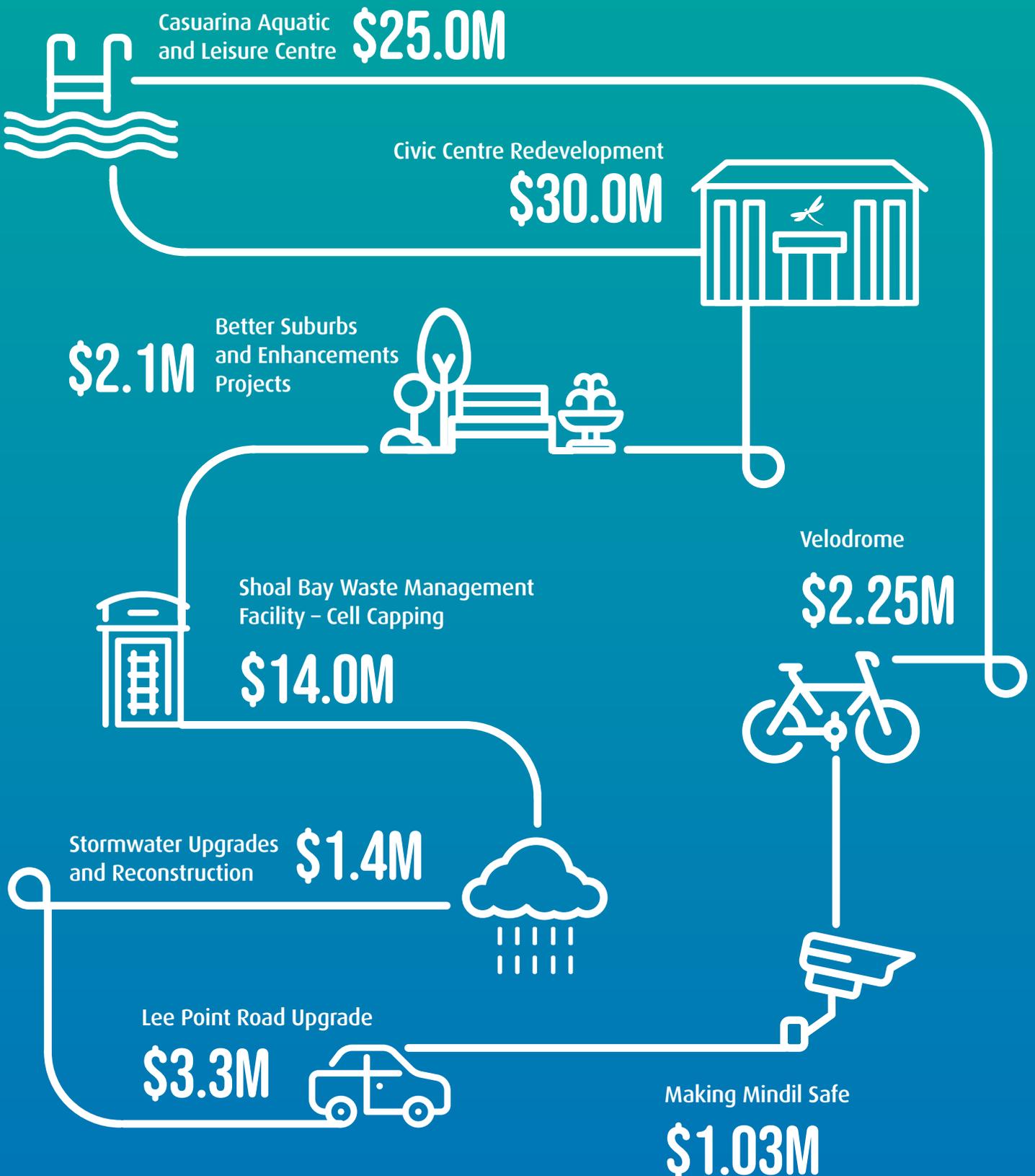
Details of other entitlements for Elected Members are outlined in the [City of Darwin Elected Members Expenses, Facilities and Support Policy](#) available on Council's website.

2021 Local Government General Election

The next Local Government General Election will be held on Saturday 28 August 2021.

Full details can be found at <https://ntec.nt.gov.au/elections/2021-Local-Government-Elections>

Project Highlights





Our Rating Strategy

City of Darwin has adopted a rating strategy covering the 2021/22 financial year with the goals of:

- Delivering projects and services within a financially sustainable framework
- Supporting the community through the delivery of capital works
- Setting out the principles considered by Council in deciding on the mix of rates and annual charges.

Council's rate setting and charging structures are based on the following principles:

- **Equity;** defined as broad based and reasonable stakeholder acceptance of each rate or charge structure, derived from a balance of the principles of user pays versus capacity to pay (or deemed capacity to pay) on a case-by-case basis
- **Effectiveness/Efficiency;** defined as meeting the financial, cultural, social, economic, environmental or other corporate objectives of the Council as stated in its long-term plans or policies
- **Simplicity;** to ensure widespread community or stakeholder understanding, and minimise perceived inequities and hidden costs of a complex system
- **Sustainability;** revenue decisions support the financial strategies for the delivery of infrastructure and services identified in Council's long-term planning.

TRIENNIAL REVALUATION

Every three years the NT Valuer General conducts a revaluation of land in the Darwin municipality. As a result, many land values in Darwin have decreased in 2020/21 and these are applied to Council's rating strategy for rates levied in 2021/22.

As part of the budget process Council determines the amount it must receive as income from rates to be able to provide services.

Rates income in 2020/21 was set at \$65.4M. In 2021/22, the amount of income Council has budgeted to receive from rates has increased by 2.5% to \$67.3M (factoring in growth).

Overall the larger the decrease in land valuation, the lesser the impact any rates rise will have on ratepayers.

The lesser the decrease in land valuation, the greater the impact any rates increase will have on ratepayers.

Refer to page 69 for rates and charges for 2021/22.

Section 127 (2)(e) of the *Local Government Act 2008* requires that Council must undertake an assessment of the social and economic effects of the budgeted rating strategy. In recent years, Council has sought an independent assessment of the effects of rate increases through *.id (the population experts)*. Their assessments were informed by several economic and socio-economic indicators relating to population, employment, income and income distribution, price indices including CPI and house prices, advantage and disadvantage indicators and housing stress.

For the second year running, Council has not prepared this assessment and instead has monitored the economic impacts and forecasts as result of Coronavirus (COVID-19). *.id (the population experts)* has released a forecast of the economic and industry impacts of COVID-19 for Darwin, (<http://economy.id.com.au/darwin/covid19-quarter-impacts>) The forecast model, developed by the National Institute of Economic and Industry Research (NIEIR)¹ focuses on the impacts to September 2020.

¹ National Institute of Economic and Industry Research (NIEIR) Version 1.1 (May 2020)



The headline indicators are Gross Regional Product (GRP) change, local job change and employed resident change and refer to results for the September quarter 2020 compared to September quarter 2019.

GRP for the City of Darwin was forecast to be 2.8% lower in the September quarter, than in the same quarter in 2019. GRP in the June quarter 2020 5.21% lower than in the same quarter in 2019 and March 1.6% lower in 2020 than in 2019. This demonstrates the impact of COVID-19 for City of Darwin was primarily through the second quarter of 2020 improving with the economy bouncing back into the third quarter of 2020.

At the same time last year forecast job losses were around 8.4% or 5,077 local jobs for the June quarter 2020. The revised forecast for September 2020 were 3,480 local jobs or -5.9%. The top three industries impacted were Accommodation and Food Services (-1,446 local jobs), Retail Trade (- 815 local jobs) and Transport, Postal and Warehousing (-787 local jobs). Forecast impacts on other industries are outlined in figure 1.

The change in Employed residents² was forecast to decrease by approximately 2,370, revised to a forecast decrease in employed residents of approximately 1,085 in September 2020.

At June 2020, the Estimated Residential Population (ERP) for City of Darwin was 82,030, 986 less than the previous year. Figure 2 shows population change for the last 10 years.

The median house price in Darwin over the last 5 years has declined by almost 18% from \$619,352 in 2014 to \$508,542 in 2018. Anecdotal evidence and market trends suggest that the median house price in Darwin over the last 12 months has increased.

Annual rating strategies are derived from the City of Darwin Long Term Financial Plan (LTFP) 2020-2030. The LTFP proposes a rating strategy of 3% per annum. This budget has been developed on a rating strategy of 2.5% demonstrating Council's commitment to keeping costs at a minimum whilst remaining focussed on delivering a *Better City. Better Suburbs.* for the Darwin municipality.

In May 2020, City of Darwin endorsed a Financial Hardship Support Policy. Full details of the Financial Hardship Support Policy can be found on [Council's website](#). Existing strategies to support individuals meeting their responsibilities to pay rates remain in place and include:

- Provision for payment of rates in four instalments
- Direct debit options available to ease payment burden
- Bpay option available
- Payment plans offered through Centrelink
- Payroll deductions offered by some employers
- Facilitating Northern Territory Government pensioner concessions on rates.

² Employed residents may have a workplace anywhere, inside or outside the area. In City of Darwin, there were 50,673 residents employed in the year ending June 2020. 3.1% represents approximately 1,600 residents losing jobs.

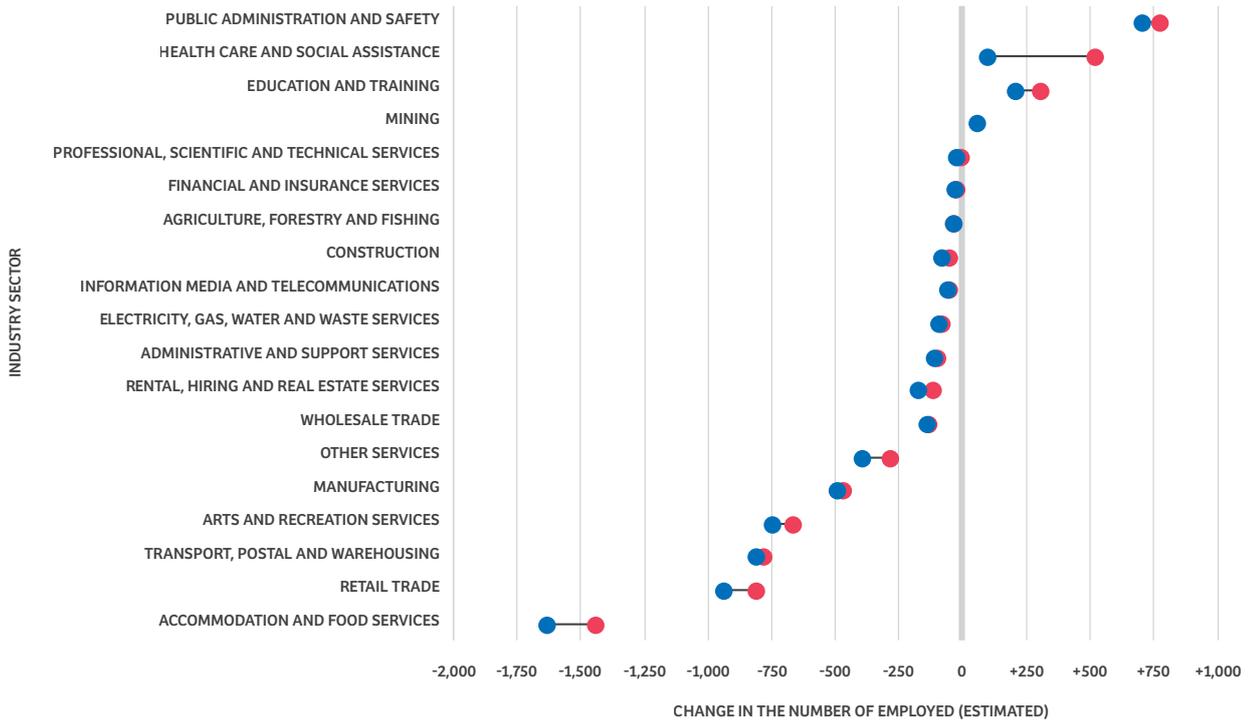


Figure 1 Local job impact as a result of COVID-19 for September Quarter 2020

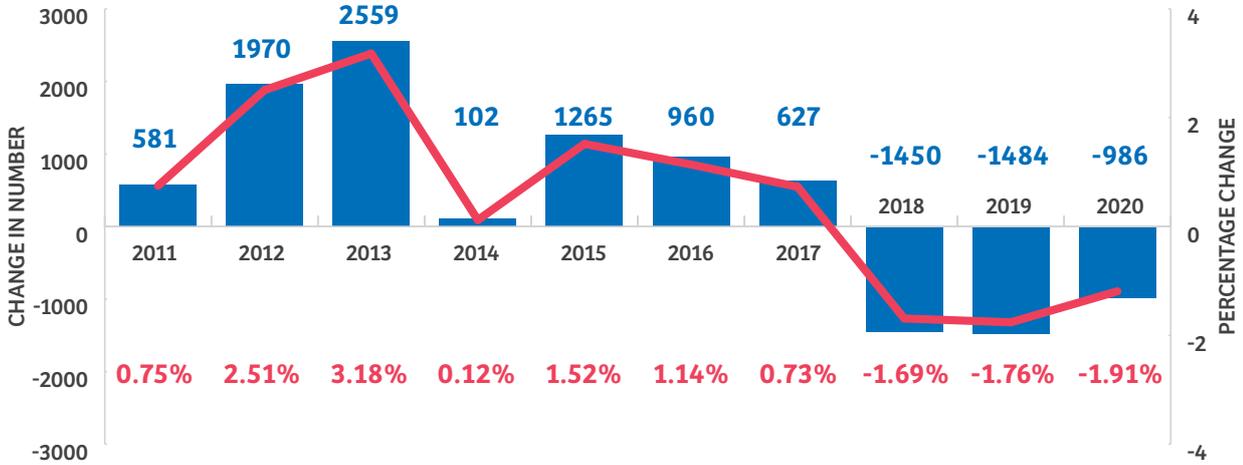


Figure 2 Annual change in Estimated Residential Population (ERP)



Community Funding and Support (Sponsorships, Community Grants and Operating Subsidies)

City of Darwin is committed to supporting the Darwin community through the provision of direct funding through sponsorships, grants and operating subsidies. In addition to this direct funding, Council also provides in-kind support for community events throughout the year. The budgeted funding is outlined below:-

A review of Council's external funding to community groups and other organisations was undertaken during 2020/21. As a result, Council endorsed a renewed Funding Program for:

- Sponsorships
- Operating Subsidies
- Community and Environment Grants
- Cooperation Arrangements.

Organisation	Description	Agreement Expiry Date	Cash \$	In Kind \$	Total \$
Community Environment Grants	Annual Grants Program	30-Jun-22	53,000 ^[1]		53,000
Community Grants	Annual Grants Program	30-Jun-22	100,000		100,000
Community Grants	2021/22 Social Initiatives Grants Program	30 Jun 22	100,000		100,000
Darwin City Brass Band	Operating Subsidy	30-Jun-24	30,000		30,000
Darwin City and Waterfront Retailers Association		30-Jun-22	50,000	22,000	72,000
PAWS Darwin	Operating Subsidy	30-Jun-24	30,000		30,000
RSPCA Darwin	Operating Subsidy	30-Jun-24	120,000		120,000
Surf Lifesaving NT	Operating Subsidy	30-Jun-24	30,000		30,000
Tourism Top End	Operating Subsidy	30-Jun-22	100,000		100,000
Carols by Candlelight	Operating Subsidy	30-Jun-22	30,000		30,000

^[1] Includes the annual \$3,000 George Brown Scholarship for Environment

Organisation	Description	Agreement Expiry Date	Cash \$	In Kind \$	Total \$
Darwin Entertainment Centre	Operating Subsidy	30-Jun-24	680,000		680,000
Darwin Show	Sponsorship	30-Jun-22	12,000		12,000
Darwin Aboriginal Art Fair Ltd	Darwin Aboriginal Art Fair	30-Jun-24	10,000		10,000
The Darwin Festival	Darwin Festival	30-Jun-24	150,000	18 000	168,000
Darwin Fringe Festival	Sponsorship & In-Kind	30-Jun-22	8,500	1,500	10,000
NAMCI	Nightcliff Seabreeze Festival	30-Jun-24	25,000	8,000	33,000
Darwin Cycling Club	Sunbuild Top End Grand Fondo	30-Jun-22	10,000		10,000
Browns Mart Arts Ltd	Browns Mart	30-Jun-24	10,000	1,000	11,000
NAMCI	Karama Country Music Muster	30-Jun-22	10,000	1,000	11,000
NT Athletics	City 2 Surf	30-Jun-23	5,000	2,500	7,500
Sponsorship Contingency			5,000		5,000
Total Funded			1,568,500	54,000	1,622,500

Table 3 2021/22 Sponsorships, Grants and Operating Subsidies



Governance and Strategy

About the Municipal Plan

City of Darwin's Municipal Plan includes the Annual Budget and sets the strategic direction for the financial year. It is a one year plan that details the key actions and services (deliverables) for Council to achieve the Darwin 2030 [City for People. City of Colour.](#) Strategic Plan, external funding requirements and other key priorities such as the Darwin City Deal.

Darwin 2030 [City for People. City of Colour.](#) Strategic Plan commenced on 1 July 2019 and outlines five strategic directions, targets and strategic actions that Council commits to deliver. The Strategic Plan is available on Council's website at www.darwin.nt.gov.au

The Municipal Plan (and subordinate Department Business Plans) is at the core of Council's Strategic Planning Framework. It is the tool that brings together various planning and organisational structures, City of Darwin's Governance Framework, Risk Management Framework, Service Profiles and more. The Municipal Plan allows Council to remain focussed on achieving its long term strategy.

Council has engaged Place Score to develop a framework to measure performance of City of Darwin's 2030 strategic directions and targets. Measures and targets for Council's five strategic directions are outlined on page 38. A full breakdown of performance by Place Score attribute can be found in Appendix B. The first report was delivered in late 2019 and was included as key measures of performance in the 2019/20 Annual Report. The next survey will be undertaken in early 2022. This will enable Council to measure its progress towards long term sustainable change for our municipality.

Legislative Compliance

The *Local Government Act 2008* outlines the minimum requirements that local governments in the Northern Territory must comply with in developing the Municipal Plan and Annual Budget. The Municipal Plan and Annual Budget must be adopted between 1 April and 31 July and forwarded to the Department of Chief Minister and Cabinet by 31 July each year. Before its adoption, Council's must prepare a Draft Plan and make it available for public feedback for a minimum period of 21 days.

Section 23 and 24 of the Act require that Council's Municipal Plan must contain:

- A service delivery plan for the period of the Plan
- Council's Annual Budget
- Indicators for judging the standard of performance.

Additional legislative compliance requirements are outlined in [Appendix A](#).

Opportunities and Challenges for Service Delivery

Each year Council considers opportunities and challenges for service delivery as part of its annual review of the [Long Term Financial Plan](#) and budget process. During 2020/21, opportunities to identify service standards and service levels commenced as part of the business planning process and this will continue in 2021/22.

The worldwide pandemic Coronavirus (COVID-19) is a perfect example of how external factors influence and present both opportunities and challenges for service delivery in local government. As Council moves past the recovery phase of this event our focus is on leveraging the economic benefits of Darwin's unique position and location.

Significant investments are being made with a record \$91.5M capital works program. Council is financially stable to benefit from the low interest rates to borrow funds to fast track significant infrastructure works such as the Casuarina Aquatic and Leisure Centre and the redevelopment of the Civic Centre.

Moving forward, Council will continue to face challenges associated with its response to climate change. To address these challenges, new strategies including the City of Darwin Climate Response Strategy, Greening Darwin Strategy, and Waste and Resource Recovery Strategy are all set to be introduced in early 2021/22. Funding these and other strategies into the future will remain a challenge with Council needing to consider the impacts of funding future programs whilst at the same time maintaining existing services and service levels for the community.

The next Local Government General Election will be held on 28 August 2021. This will mean Council will enter a caretaker period on 5 August 2021. Council's Caretaker Policy is available at www.darwin.nt.gov.au/caretaker_policy

Other external challenges that Council continues to take into consideration in its planning and budgeting practices include:

- Increased need to extend digital transformation across the municipality
- Rising community expectations and increased community engagement on Council matters and decisions
- Increasing demand on existing resources
- Internal and external cost pressures
- Increased media focus
- Decreasing investment income for the municipality
- Rising operational and construction costs for Council's infrastructure and assets
- Reduced grant and external funding opportunities
- A continued change approach to accommodate requirements for the COVID-19 global pandemic
- A greater need to be resilient to increased threats of cyclonic, disaster and security events
- Waste minimisation strategies and management of landfill diversion activities to leverage a circular economy
- Darwin's changing climate
- Continued cost shifting from other tiers of government
- Demographic changes
- External political environment.

Despite these challenges, Council remains positive about the year ahead, focussing on creating a city that is attractive for our residents and delivers economic improvement with its largest ever capital program to continue to drive Darwin's future.



Managing Risk

City of Darwin's Governance Framework incorporates Council's Risk Management Framework. Strategic risks assessments and mitigation strategies have been considered in developing the Municipal Plan.

A new strategic risk assessment was developed and endorsed in late 2019 to align with Darwin 2030. Significant work is underway to renew operational risk assessments and input Council's risk management profiles into an integrated software solution. Operational risk assessments will be finalised in coming months alongside Council's business planning program.

Delivering Services to the Community

City of Darwin provides a total of 41 services to the community as outlined on page 34. Council's organisational structure has been designed to deliver services that support achieving our strategic directions in the most efficient way possible. The five departments are:

- Community and Regulatory Services
- Corporate Services
- Engineering and City Services
- Government Relations and External Affairs
- Innovation, Growth and Development Services.

Possible Changes to the Regulatory and Administrative Framework

The Northern Territory Government has adopted a new legislative framework for local government which will commence on 1 July 2021. City of Darwin has been focussed on ensuring its readiness for the *Local Government Act 2019* commencement to achieve legislative compliance from day 1.

Over the last 12 months, City of Darwin has been developing new By-laws. Consultation on the draft by-laws concluded on 30 April 2021 and work will progress to finalise for implementation at the commencement of the 2021/22 financial year, coinciding with the commencement of the *Local Government Act 2019*.

Significant changes to Council's operating environment will be required as a result of the new By-laws with many policies, procedures and processes requiring review and updating. This will be achieved within the parameters of the transitional provisions in the new *Local Government Act 2019*.

Long Term Financial Plan

City of Darwin's Long Term Financial Plan (LTFP) is available on Council's website at <https://www.darwin.nt.gov.au/node/7548/attachment>

Council's Long Term Financial Plan extends over a ten (10) year period to ensure that City of Darwin is positioned effectively to realise the objectives of the Strategic Plan. The LTFP is a key strategic planning document used to support and guide internal decision-making and ensure that planned capital program is financially viable without risking the long-term sustainability of the organisation.

Given the changing nature of many of the assumptions, the LTFP is reviewed on an as needed basis and updated as required, to ensure it remains fit for purpose. Unforeseen events, changes in strategic direction or additional grants need to be evaluated in relation to the currency of the LTFP as seemingly minor changes may have a compounding effect on City of Darwin's capital plans.

The plan outlines assumptions that the financial model is based on and the subsequent impact of those assumptions on future revenue, operational and capital expenditure. As a result, Council is well positioned to predict the budgeted financial statements for the next ten years and therefore monitor financial sustainability long term.

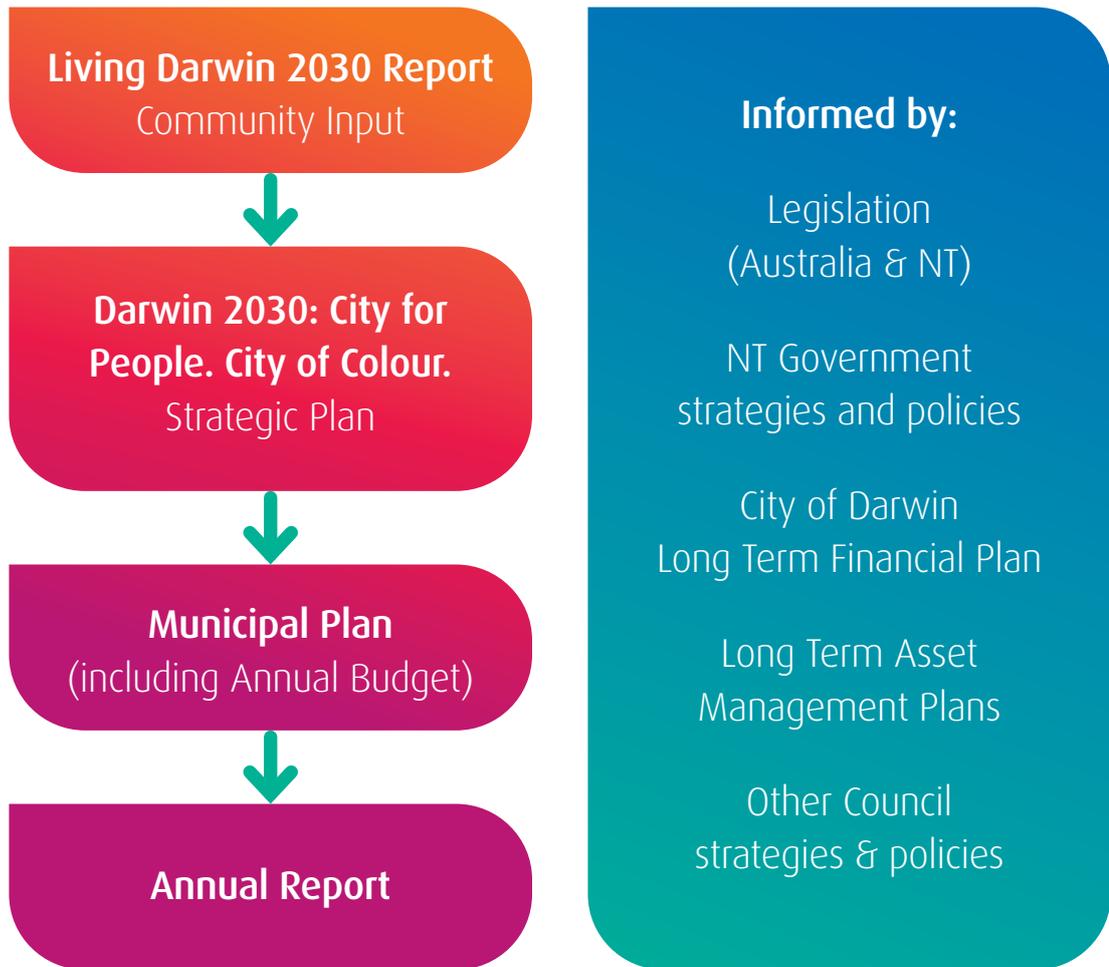
Advocacy and Collaboration

As a capital city Council, City of Darwin is well placed to ensure opportunities are realised through co-operation with the Australian and Northern Territory Governments. In addition, City of Darwin is a member on the following council and external committees, which strengthen local government collaboration and ensure Council is able to advocate locally, regionally and nationally for our community.

- **The Council of Capital City Lord Mayors (CCCLM)** provides national leadership for the effective co-ordination and representation of the interests of the Capital Cities of the Australian States and Territories, especially in their relations with other spheres of government. The strategic priorities for CCCLM are securing ongoing Federal Government engagement, partnerships, alliances and investment in capital cities as well as securing Federal Government investment in nation building infrastructure in capital cities and encouraging smart growth in urban Australia
- **The Northern Australia Capital City Committee (NACCC)** provides an opportunity for the City of Darwin and Northern Territory Government to work together to enhance the productivity, sustainability and liveability of Darwin
- **The Top End Regional Organisation of Councils (TOPROC)**. TOPROC comprises six (6) Top End Council's; Belyuen Community Government Council, City of Darwin, City of Palmerston, Coomalie Community Government Council, Litchfield Council and Wagait Shire Council. It is committed to the sustainable development of our Greater Darwin Region and meets on a regular basis to progress common issues. In 2021/22 TOPROC will continue to deliver the priorities of the TOPROC Regional Development Plan with a focus on shared community facilities, animal management, waste and recycling, and incorporation of unincorporated land
- **Local Government Association of the NT (LGANT)** is the peak body representing Local Government in the Northern Territory. City of Darwin appoints two Elected Members to the Executive Committee each year.



Strategic Planning Framework



Our Vision for Darwin

Our vision for Darwin is:
Darwin 2030 - City for People. City of Colour.

MISSION

We will work with the community and partners, provide leadership, and deliver services that create opportunities to enhance the economic, cultural and environmental sustainability of Darwin.

COMMUNITY VALUES

Diversity and Acceptance

Embrace our identity through building on our multicultural and local heritage, creating a sense of belonging

Choice of Lifestyle

Maintain our unique laid-back lifestyle, through a connected, active and safe community

Environment

Integrated long-term planning, including sustainable and renewable energy resources, recycling and economically sound initiatives

Sense of community

Recognise, enhance and celebrate our identity through active participation within the community

Equality

Leadership that adopts and maintains collaborative and transparent decision making, involving listening and responding to the community as a whole



A capital city with best practice and sustainable infrastructure

TARGET: By 2030, a number of strategic infrastructure projects will be developed and delivered



A safe, liveable and healthy city

TARGET: By 2030, Darwin will be a safer place to live and visit

TARGET: By 2030, Darwin will be increasingly recognised as a liveable city

TARGET: By 2030, Darwin residents will be more active and healthy



A cool, clean and green city

TARGET: By 2030, Darwin will be recognised as a clean and environmentally responsible city



A smart and prosperous city

TARGET: By 2030, Darwin will be recognised globally as a Smart City

TARGET: By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities



A vibrant and creative city

TARGET: By 2030, Darwin will be recognised as an iconic destination

TARGET: By 2030, Darwin will be a more connected community and have pride in our cultural identity

Service Delivery Plan





Service Delivery Plan

Section 23 of the *Local Government Act 2008* requires that the Municipal Plan includes the Service Delivery Plan for the period to which the plan relates.

The Service Delivery Plan is an annual implementation plan for Darwin 2030. The deliverables within the Municipal Plan directly relate to and contribute to the longer-term achievement of the Strategic Directions and targets identified in the strategic plan. The Municipal Plan is underpinned by Council's Governance Framework, refer page 54.

The Service Delivery Plan is defined by:

- Strategic Directions
- Targets
- Deliverables.

Deliverables are allocated to one of Council's five Departments to lead. The Departments within Council are outlined below.

CRS Community and Regulatory Services

CS Corporate Services

ECS Engineering and City Services

GREA Government Relations and External Affairs

IGDS Innovation, Growth and Development Services

Also included at the commencement of the Service Delivery Plan is this term of Council's strategic project and an overview of Council's major projects for 2021/22. These projects will be fundamental in contributing to the achievement of Council's vision for Darwin in 2030.

Deliverables are also informed by other strategies and plans such as the Darwin City Deal. The 2021/22 Municipal Plan has been developed to demonstrate how these commitments are met.

Council Services 2021/22

The Municipal Plan and Annual Budget deliver on a total of 41 services across five Departments.

SERVICE	DESCRIPTION	DEPARTMENT
Arts and Culture	Enable and foster creativity to flourish and grow by facilitating arts and culture opportunities; building capacity; and acting as a caretaker of our communities' cultural assets.	Community and Regulatory Services
Asset Management	Manage Council's Asset Management Framework and maintain Council owned assets to ensure whole of life sustainability of assets for the community.	Engineering and City Services
Buildings and Facilities	Maintain Council owned buildings and facilities in accordance with leases and tenancies, building, safety and security requirements, legislation, standards and Council's asset management plans.	Engineering and City Services
Cemeteries	Manage cemeteries in accordance with the <i>Cemeteries Act 1952</i> .	Engineering and City Services
City Parking	Effectively manage Council's Parking Strategy for on and off-street car parking.	Innovation, Growth and Development
City Planning	Undertake a range of strategic, social and statutory town planning functions including Development Assessments, Planning Scheme Amendments, strategic land use planning review and formulation and long-term social planning and heritage	Innovation, Growth and Development
Climate Change and Environment	Manage Council's response to climate change and environmental conditions through a strategy-based approach employing on adaption, resilience and decarbonisation tactics.	Engineering and City Services
Community Development	Provide support to the community development sector to create opportunity and choice for the Darwin community through the creation of culturally appropriate, accessible and inclusive spaces, facilities and programs.	Community and Regulatory Services
Community Engagement	Manage Council's community engagement program to ensure the community and stakeholder participation in Council decision making.	Government Relations and External Affairs
Community Infrastructure	Construct and maintain community infrastructure to provide safe, efficient and sustainable assets in accordance with legislation, standards and Council's policies.	Engineering and City Services



SERVICE	DESCRIPTION	DEPARTMENT
Community Open Space	Provide and maintain Council's open spaces, including parks, reserves and recreational spaces in accordance with asset management plans.	Engineering and City Services
Customer Service	Provide an overarching business approach for customer service and feedback management. Ensure responsive customer service that values continuous improvement.	Corporate Services
Darwin Entertainment Centre and Darwin Amphitheatre	Fund and monitor the delivery of cultural outcomes through programming undertaken by Darwin Entertainment Centre and the Darwin Amphitheatre.	Community and Regulatory Services
Darwin Safer City	Manage and implement the Darwin Safer City Program including assertive outreach and support services, advocacy and policy development to improve outcomes for vulnerable people and provide safe public spaces.	Community and Regulatory Services
Digital and Information Management Services	Partner with the business to provide secure, stable and scalable digital and data solutions that enables Council to deliver on its strategic priorities. This is inclusive of Council's information management systems requirements.	Innovation, Growth and Development
Economic Development	Manage and implement City of Darwin's Economic Development Strategy to meet the community's expectations.	Innovation, Growth and Development
Emergency Planning and Response	Provide an overarching business approach for Emergency Planning and Response covering natural disasters, critical events, business continuity and security management.	Corporate Services
Events Management and Production	Deliver Council's major events program and manage community events on Council owned and controlled land.	Government Relations and External Affairs
Family and Children's Services	Enhance the wellbeing of children and their families by providing family and children's services and programs.	Community and Regulatory Services
Financial Management	Provide financial services and oversight in relation to Financial and Budgetary planning and management. Ensure appropriate systems are in place to enable City of Darwin to make informed decisions and meet strategic directions and community expectations.	Corporate Services
Governance	Manage the City of Darwin Governance Framework, Statutory Council and Committee Structures, Local Government Elections and Lord Mayor's Office and Elected Member Support.	Government Relations and External Affairs

SERVICE	DESCRIPTION	DEPARTMENT
Government Relations and Advocacy	Manage high level strategic relations with the Federal Government, Northern Territory Government and key Council stakeholders including Top End Regional Organisation of Council's (TOPROC), Council of Capital City Lord Mayor's (CCCLM), Northern Australia Capital City Committee (NACCC) and Local Government Association of the Northern Territory (LGANT)	Government Relations and External Affairs
Human Resources	Provide Human Resources services, oversight and expertise to assist in the management of City of Darwin's workforce. Including; employee selection, management, learning and development and payroll services.	Corporate Services
International Relations	Develop City of Darwin's international relations program to attract investment to Darwin and strengthen cultural ties.	Innovation, Growth and Development
Legislation, Policy and Compliance	Manage Council's statutory reform agenda and ensure legislative and policy compliance and the development of By-Laws.	Government Relations and External Affairs
Libraries	Manage Libraries and deliver services that promote and support the recreational and life-long learning needs of the community.	Community and Regulatory Services
Marketing, Communications and External Affairs	<p>Manage Council's marketing, media and communications requirements, including public relations and external affairs, social and digital media, management of Council's brand and sponsorship program.</p> <p>Manage Council's public relations and media engagement to maintain positive reputation outcomes through effective relationship building with media agencies and key stakeholders.</p>	Government Relations and External Affairs
Procurement and Contract Management	Provide a strategic procurement and contract management framework that ensures transparent, equitable and value driven expenditure.	Corporate Services
Property Management	Manage and oversee Council land and property holdings.	Innovation, Growth and Development Services
Recreation and Leisure	Manage Council's recreation and sporting facilities, and deliver programs to support the health and wellbeing of the community.	Community and Regulatory Services



SERVICE	DESCRIPTION	DEPARTMENT
Reconciliation	Build trusting and meaningful partnerships to create social, employment and economic benefits to Australia's First Peoples towards building a culturally safe and vibrant community.	Community and Regulatory Services
Regulatory Services	Regulate and manage regulatory compliance with Council By-Laws to maintain and promote public safety and amenity.	Community and Regulatory Services
Revenue Management	Provide financial oversight and guidance in relation to revenue strategy, analysis and reporting and performance.	Corporate Services
Risk and Assurance	Manage City of Darwin's Enterprise Risk Management Framework. Provide Corporate Governance, guidance and assurance in; fraud prevention, internal audit, legal services, insurance, privacy and internal policy, procedures and compliance.	Corporate Services
Smart City Program	Deliver the initiatives of the #Smart Darwin Strategy to improve Darwin's digital capability and advance Darwin as a smart city	Innovation, Growth and Development
Darwin City Deal	Manage the strategic implementation of the Darwin City Deal	Government Relations and External Affairs
Strategy and Performance	Manage the implementation of the City of Darwin Integrated Planning and Performance Framework, Service Review, Strategy Platforms and lead Council's submissions for external funding opportunities.	Government Relations and External Affairs
Tourism	Manage Darwin City as a destination in accordance with a City of Darwin Tourism Strategy.	Innovation, Growth and Development
Waste Management	Deliver Council's waste collection, recycling and management programs and manage the Shoal Bay Waste Management Facility in accordance with legislative requirements, standards and policies.	Engineering and City Services
Work Health and Safety	Provide support and expertise to assist in the delivery of City of Darwin's work health and safety management and enterprise systems.	Corporate Services
Youth Programs	Deliver programs that celebrate young Darwin, support participation of young people in our community, and build the capacity of young people to shape their lives and the community around them.	Community and Regulatory Services

2021/22 Performance Management

City of Darwin is continuing to develop the performance management framework that supports the Darwin 2030 Strategic Plan.

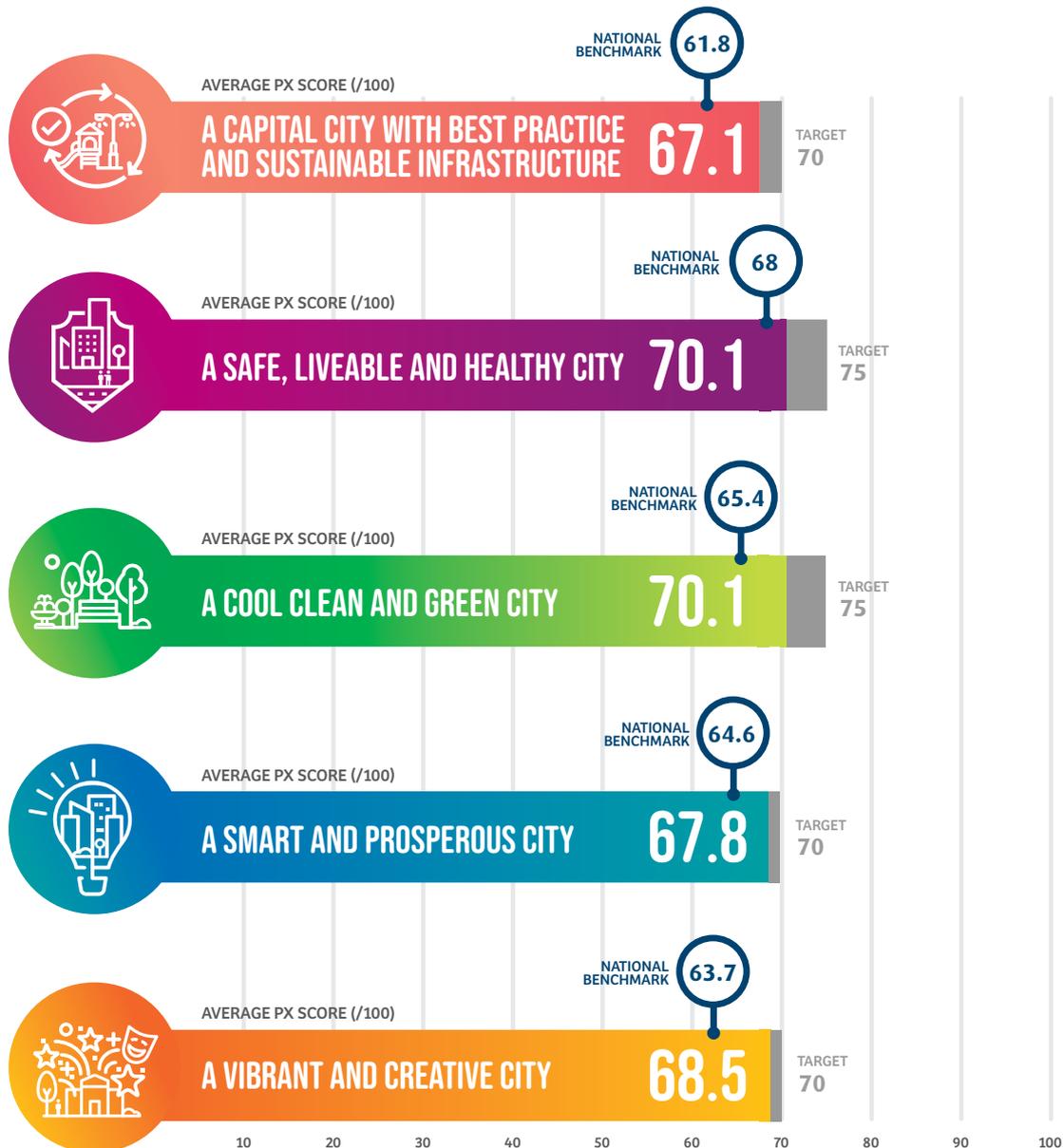
At the strategic level, Council uses Place Score to measure performance of strategic directions. A baseline assessment was undertaken in 2019 and will be refreshed in quarter 4 of 2022. 2021/22 targets are set at approximately a 5% improvement on 2019 baseline results.

Operationally, key performance indicators will be used to measure the inputs and outputs of service delivery. Business Plans will report on key performance indicators from 2021/22 forward.

Place Score and key performance indicators will be important to enable City of Darwin to measure its long term impact on the Darwin community and Darwin 2030 - *City for People. City of Colour.* Strategic Plan.

Below are the 2019 baselines results, national benchmark and 2021/22 target.

Appendix B provides a full list of attributes baseline results for 2019.





ALL
TIMES



Darwin 2030 - Strategic Projects

22nd Council Strategic Project

In April 2020, City of Darwin endorsed a Strategic Projects Prospectus which outlines six (6) major community projects that would assist Darwin to attract people and investment, deliver an economic boost and signal Darwin as an iconic destination celebrating cultural identity and connected communities. The six (6) major community projects are:

- Lameroo Beach to the Waterfront
- Casuarina Pool Redevelopment
- Bundilla Beach (previously known as Vestey's Beach) Development
- Darwin's Smart Northern Suburbs
- Service commercialisation opportunities
- Renewable Energy Hubs.





Casuarina Aquatic and Leisure Centre

Estimated Completion Date: December 2022



2021/22 Project Budget - \$25.0M

In 2020/21 City of Darwin developed a master plan for Casuarina Pool. The master plan was designed to ensure it met Council's objectives of being fun, family-friendly and a contemporary aquatic recreation and leisure facility.

Engagement with stakeholders and the broader community on the master plan took place from 21 September to 23 October 2020.

In November 2020, Council determined to proceed with the development of a Casuarina Aquatic and Leisure Centre concept design.

The concept design was informed by the stakeholder and community consultation outcomes and includes the following key elements:

- Eight lane 50m pool
- Heated six lane 25m pool
- A "resort-style" pool with graduated entry
- Ample natural and man-made shade
- Fully accessible facilities
- Wet and dry play and recreation facilities.

In April 2021, City of Darwin endorsed the development of the final detailed design to progress the proposed new \$25.0M Casuarina Aquatic and Leisure Centre.



2021/22 Major Projects





City of Darwin Major Projects are operational or capital projects with budgets that exceed \$1.0M.

Better Suburbs and Enhancements Projects

Estimated Completion Date: June 2022



Project Budget - \$2.1M

(5-year program commencing 2019/20 at \$1.6M annually, concluding June 2024)

During budget deliberations in 2019/20, Council endorsed a five-year program to deliver an annual streetscape beautification program. \$1.60M was allocated annually and split evenly across the four wards. In 2021/22, Council has increased the budget allocation to \$2.1M

Entitled Better Suburbs and Enhancements, projects are focussed on improving the amenity of Darwin and delivering services specific to each Ward. Small projects have arisen from the community's effective engagement with Elected Members and identifying priorities that are important to the community.

Redevelopment of the Darwin Civic Centre

Estimated Completion Date: July 2024



Project Budget - \$30.0M

The Redevelopment of the old Civic Centre is central to City of Darwin's commitment to our City's economic recovery, job creation and CBD enhancement. The new Darwin Civic Centre and Town Hall is anticipated to not only offer contemporary public spaces for exhibitions, encompass a ceremonial Town Hall for weddings and official functions like Citizenship Ceremonies and community events, and its proximity to the new Civic and State Square development will create an iconic public asset set amongst the proposed Central Park and Event Precinct.

The project will include new council offices and a state-of-the-art Council Chambers with a large public gallery and offer community meeting rooms and significant off-street parking to ensure a reduction bitumen heat sync and meet our City's future needs for off-street parking.



Stormwater Upgrades and Reconstruction

Estimated Completion Date: June 2022



Project Budget - \$1.4M

City of Darwin has allocated a total of \$1.4M to upgrade and reconstruct stormwater culverts and drains across the municipality. Approximately \$700K is allocated to upgrade culverts on Dick Ward Drive and \$700K for stormwater drainage upgrades around Cunjevoi Crescent, Nightcliff.

Stormwater upgrades and reconstruction are important risk mitigation strategies and these projects ensure Council is delivering on its long-term Asset Management Plans.

Lee Point Road Upgrade

Estimated Completion Date: June 2023



Project Budget - \$3.3M

The Local Roads and Community Infrastructure (LRCI) program is An Australian Government Initiative which is a temporary, targeted stimulus measure responding to the economic impacts of the COVID-19 pandemic.

Two phases of the funding program have been released with City of Darwin receiving an amount of \$2,753,517 as part of phase 2 funding.

Lee Point Road Project is Council's nominated project for this funding.

The Lee Point Road Project consists of three key components being:

- i) Upgrading of Lee Point Road from Ashe Street and Daldawa Terrace
- ii) Detailed design of the upgrading of the remainder of Lee Point Road from Daldawa Terrace to Lee Point Beach car park
- iii) Developer Contribution Plan covering the Lee Point Road upgrades.

Lee Point Road is an important route in the Northern Suburbs of Darwin that is subject to substantial residential development on both sides and is in need of upgrading.



Velodrome

Estimated Complete Date: June 2022



Project Budget - \$2.5M

In 2019/20, the Northern Territory Government announced funding totalling \$10.50M for the City of Darwin to upgrade the Darwin Velodrome.

In 2020/21, \$8.0M from the project funding was returned to the Northern Territory Government in line with their request.

The project scope has been revised in order to deliver upgrades within the remaining allocated budget of \$2.25M.

The total project cost is \$2.5M of which \$250K has been spent on design and consultation activities to date. The remaining budget will deliver new track pavement and surfacing, safety fencing, demolition and removal of unsafe lighting equipment and \$100K for a master plan for Bagot Park.

Shoal Bay Waste Management Facility

Estimated Completion Date: June 2022



Project Budget - \$14.0M

Shoal Bay Waste Management Facility services the greater Darwin region and is the only licensed landfill in the area. The facility receives over 190,000 tonnes of waste per annum and has a forecasted operational life to 2034.

Council is required to cap Cells 3 and 4 and has been working with the Environmental Protection Authority to gain approval to cap the cells.

Recent upgrades to the site include:

- capping of landfill Stages 1 and 2
- construction of Cell 6
- Installation of a new weigh bridge and entrance
- new perimeter fencing

City of Darwin's Waste Resource and Recovery Strategy outlines the long term initiatives for the Shoal Bay Waste Management Facility that will continue to inform future investment to achieve best practice and sustainable landfill management and ensure that the facility continues to meet the needs of Darwin and the greater Darwin area.

'Making Mindil Safe' – Open Space Refurbishment

Estimated Completion Date: August 2022



Project Budget - \$1.1M

The Making Mindil Safe Project is funded by the Australian Government Safer Communities Fund Round 5: Northern Territory Infrastructure Grants.

The project commenced in 2020/21 with design and due to the timing of the market seasons, construction will commence at the end of the 2021 seasons.

The objective of this funding and project is to reduce crime, violence, anti-social behaviour and/or other security risks and improve community safety and wellbeing in the Northern Territory.

The 'Making Mindil Safe' project will deliver the following:

- upgrade of existing lighting infrastructure at Mindil Beach. This will include provision for SMART Poles and OFF GRID poles in selected locations. (Poles will be capable for CCTV installations at a later date)
- installation of a Public Address (PA) System
- installation of removable bollards along Maria Liveris Drive.
- Installation of beach accessibility matting



Service Improvements

In 2021/22 Council has funded a number of service improvements which may be to deliver a new service (⊕) or an increase in service delivery (↑).

Service improvements are normally required to respond to changes in our external environment such as legislation, community priorities or to implement Council's strategic direction.

Service improvements may be one-off or ongoing.

One off service improvements will be measured by achievement of a discrete output such as delivery of an action by a specified date.

Ongoing service improvements will be measured by key performance indicators outlined in departmental business plans.

Service	Initiative Name	Type	One-Off / Ongoing	Amount \$
Community Development	Social Budget Initiatives – Community Grants	↑	One-off	100,000
Community Development	Reconciliation Action Plan – Limited Tenure Reconciliation Officer (15 months)	⊕	One off (15 months)	112,830
Darwin Safer City	Security Service Casuarina Library	⊕	One-off	75,000
Darwin City Deal	City Activation and Promotion – City Security Patrol Service	⊕	One-off	400,000
Risk and Assurance	Privacy Management Framework Compliance	⊕	One-off	30,000
Economic Development	Commercial Property Strategy	⊕	One-off	75,000
Climate Change and Environment	East Point Reserve Advisory Committee	⊕	Ongoing	5,000
Asset Management	Asset Condition Survey – Stormwater Infrastructure	↑	One-off	200,000
TOTAL 2021/22 OPERATIONAL INITIATIVES				997,830

Table 4 2021/22 Operational Initiatives

2021/22 *Deliverables*





SD1 - A capital city with best practice and sustainable infrastructure

BY 2030, A NUMBER OF STRATEGIC INFRASTRUCTURE PROJECTS WILL BE DEVELOPED AND DELIVERED

2021/22 Deliverables	Responsible Department
Deliver Council's 2021/22 Capital Works Program	ECS
Deliver the Civic Centre Redevelopment Project and Carpark Upgrade	ECS
Deliver 2021/22 Better Suburbs and Enhancement Projects	ECS
Upgrade Council's Asset Management Information System	ECS
Renew, replace and maintain Council's assets in accordance with adopted service levels in Asset Management Plans	ECS
Undertake asset condition assessments for Council's stormwater infrastructure	ECS
Develop a Priority Infrastructure Plan	ECS
Develop a City of Darwin Commercial Property Strategy	IGDS
Implement Council's Darwin City Deal Infrastructure Projects	ECS
Deliver the Lee Point Road Project	ECS



SD2 - A safe, liveable and healthy city

BY 2030, DARWIN WILL BE A SAFER PLACE TO LIVE AND VISIT

2021/22 Deliverables	Responsible Department
Deliver the <i>Making Mindil Safe</i> Project, an Australian Government Safer Communities Fund (Round 5) initiative	ECS
Deliver animal management programs and services as detailed in Council's Dog and Cat Management Strategy 2018-2022	CRS
Expand CCTV networks across the municipality as part of the #SmartDarwin Strategy	IGDS
Continue to partner with the Northern Territory Government to deliver City Safe Security Patrol Services in the city centre.	CRS

BY 2030, DARWIN WILL BE INCREASINGLY RECOGNISED AS A LIVEABLE CITY

2021/22 Deliverables	Responsible Department
Work with the Northern Territory Government to deliver the Laneways and Small Streets Activation Strategy	GREa
Implement City of Darwin Movement Strategy annual actions	IGDS
Review the Darwin City Centre Masterplan to align with the Northern Territory Government Central Darwin Area Plan	IGDS
Deliver upgrades to Street Food sites giving customers a better experience	IGDS

BY 2030, DARWIN RESIDENTS WILL BE MORE ACTIVE AND HEALTHY

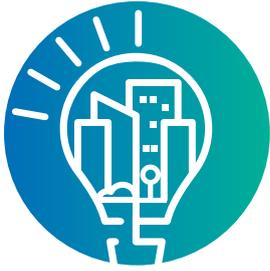
2021/22 Deliverables	Responsible Department
Deliver the Casuarina Aquatic and Leisure Centre Redevelopment Project	CRS
Deliver the Darwin Velodrome Upgrade Project	CRS
Deliver the Healthy Darwin annual program for 2021/22	CRS



SD3 - A cool, clean and green city

BY 2030, DARWIN WILL BE RECOGNISED AS A CLEAN AND ENVIRONMENTALLY RESPONSIBLE CITY

2021/22 Deliverables	Responsible Department
Continue to implement the Tree Establishment Program across the municipality	ECS
Implement the Greening Darwin Strategy annual actions	ECS
Implement Council's response to Climate Emergency	ECS
Complete final capping of Cells 3 and 4 at the Shoal Bay Waste Management Facility	ECS
Implement the Waste Management Strategy annual actions	ECS
Develop and implement an Environmental Management System for Council operations	ECS
Partner with the Northern Territory Government and CSIRO to deliver the Darwin Living Lab, as an initiative of the Darwin City Deal	ECS
Working with the Darwin Living Lab, finalise the Digital Twin project for the Darwin City Deal	ECS
Provide support to the City of Darwin East Point Advisory Committee as a mechanism to protect and improve the biodiversity of East Point Reserve	ECS



SD4 - A smart and prosperous city

BY 2030, DARWIN WILL BE RECOGNISED GLOBALLY AS A SMART CITY

2021/22 Deliverables	Responsible Department
Expand the #SmartDarwin Strategy	IGDS
Deliver a Darwin Destination Management Plan	IGDS
Deliver the City of Darwin IDEATE Innovation Action Plan	IGDS
Implement Customer Service Strategy annual actions	CS
Implement the City of Darwin Library Strategy 2020-2024 annual actions	CRS

BY 2030, DARWIN WILL HAVE ATTRACTED AND RETAINED MORE RESIDENTS AND WILL OFFER SUSTAINABLE INVESTMENT OPPORTUNITIES

2021/22 Deliverables	Responsible Department
Implement the Darwin Economic Development Strategy 2030 annual actions	IGDS
Implement programs to support local business to be innovative	IGDS
Develop City of Darwin Revenue Strategy	CS
Promote Darwin as a great destination to live, work, study and invest	IGDS



SD5 - A vibrant and creative city

BY 2030, DARWIN WILL BE RECOGNISED AS AN ICONIC DESTINATION

2021/22 Deliverables	Responsible Department
Deliver City of Darwin's events program and events management with a focus on developing and marketing of Council owned facilities for events	GREa
Deliver the 80th anniversary event commemorating the Bombing of Darwin on 19 February 1942	GREa

BY 2030, DARWIN WILL BE A MORE CONNECTED COMMUNITY AND HAVE PRIDE IN OUR CULTURAL IDENTITY

2021/22 Deliverables	Responsible Department
Implement the City of Darwin Innovate Reconciliation Action Plan 2020-2022 annual actions	CRS
Implement the City of Darwin Youth Strategy	CRS
Deliver the City of Darwin Community Grants Program	CRS
Financially contribute the Darwin Entertainment Centre to deliver programs and services that create a cohesive, connected and culturally enriched community	CRS
Implement the City of Darwin Access and Inclusion Plan 2019-2022 annual actions	CRS

City of Darwin Governance Framework

VISION AND CULTURE

2021/22 Deliverables	Responsible Department
Continue to implement Council's Integrated Strategic Planning Framework	GREa
Implement compliance requirements for the new <i>Local Government Act 2019</i>	GREa
Deliver initiatives to embed risk management principles into organisational decision making	CS
Implement initiatives to support the enhancement of proactive risk-based approaches to operations and safety	CS
Revise the City of Darwin Code of Conduct and deliver the complaints management framework for Elected Members in response to the <i>Local Government Act 2019</i>	GREa
Undertake an interim review of the Darwin 2030 <i>City for People. City of Colour</i> . Strategic Plan for the 23rd Council of the City of Darwin	GREa

ROLES AND RELATIONSHIPS

2021/22 Deliverables	Responsible Department
Deliver the City of Darwin Advocacy and Partnerships Strategy	GREa
Manage and implement Council's Communications and Engagement Strategy	GREa
Respond to legislative change and compliance at the Federal, Territory and local levels	GREa
Manage Council's strategic role in the Darwin City Deal including governance and reporting obligations	GREa
Facilitate Council's position at the national and local levels for impacting environment, waste and climate policy and targets	ECS
Establish and maintain productive and positive relationships with Larrakia, Aboriginal and Torres Strait Islander, and Government stakeholders to work collaboratively in addressing public safety	CRS
Develop Council's role and key relationships as a partner in emergency response and recovery to support our community during critical events	CS
Deliver an Enterprise Agreement that fosters a positive workplace culture and productive cross organisational relationships	CS



DECISION MAKING AND MANAGEMENT

2021/22 Deliverables	Responsible Department
Review City of Darwin's insurance, system and reporting requirements	CS
Develop City of Darwin's Emergency Planning and Response Framework including natural disasters, critical incidents and security risks	CS
Develop and implement a Council Policy Review Program for the 23rd Council of the City of Darwin	GREa
Develop City of Darwin Integrated Quality Management System	CS
Develop an internal Corporate Governance Framework, supported by policy, procedures and guidance review in alignment with legislative requirements	CS
Review and refine Workplace Health & Safety Management Framework and document suite and implement the WHS incident reporting system	CS
Implement new City of Darwin By-laws in compliance with legislative requirements	GREa
Implement and report on Council's Privacy Management Framework and annual actions	CS
Review City of Darwin's compliance with Privacy and Information Management Legislation	IGDS
Upgrade City of Darwin's electronic records management system	IGDS

ACCOUNTABILITY

2021/22 Deliverables	Responsible Department
Develop and refine the City of Darwin Corporate Performance Reporting to include Place Score	GRE
Deliver Annual Internal Audit Program	CS
Implement new automated Financial Systems upgrades	CS
Implement enhancements to integrate functionality between enterprise systems and Human Resource Information Systems (HRIS)	CS
Deliver the City of Darwin Annual Report 2020/21	GRE
Deliver the 2020/21 Audited Financial Statements	CS
Facilitate the 2021 Local Government General Election and induct the new Council	GRE
Review the cost of delivering services to ensure appropriate fees and charges and ensure the level of council subsidy is identified.	CS



2021/22 Capital Works Program

Item	Asset Category	Project	Reserve	Grant	Loan	General Funds	Total
1	Buildings & Structures	Civic Centre Redevelopment Project and Carpark Upgrade	30,000,000				\$30,000,000
2	Buildings & Structures	Casuarina Aquatic and Leisure Centre		7,500,000	17,500,000		\$25,000,000
3	Buildings & Structures	Playground Shades				381,000	\$381,000
4	Buildings & Structures	Council Buildings - Exterior Renewal				300,000	\$300,000
5	Buildings & Structures	Council Buildings - Interior Renewal				210,000	\$210,000
6	Buildings & Structures	Council Buildings - Services Renewals				180,000	\$180,000
7	Buildings & Structures	Darwin Entertainment Centre; Upgrades & Refurbishment	98,658				\$98,658
8	Buildings & Structures	Council Building - Structural Renewal				80,000	\$80,000
9	Parks & Reserve Infrastructure	Velodrome	2,255,000				\$2,255,000
10	Parks & Reserve Infrastructure	Better Suburbs and Enhancements Projects				2,100,000	\$2,100,000
11	Parks & Reserve Infrastructure	Playground Refurbishment				205,000	\$205,000
12	Parks & Reserve Infrastructure	Irrigation Tanks				150,000	\$150,000
13	Parks & Reserve Infrastructure	Irrigation Infrastructure				150,000	\$150,000

Item	Asset Category	Project	Reserve	Grant	Loan	General Funds	Total
14	Parks & Reserve Infrastructure	Parks Infrastructure Refurbishment				143,000	\$143,000
15	Parks & Reserve Infrastructure	Soffall Under Play Equipment				126,000	\$126,000
16	Parks & Reserve Infrastructure	Sports Facility Upgrades and Refurbishment				100,000	\$100,000
17	Parks & Reserve Infrastructure	Foreshore Fencing				79,000	\$79,000
18	Parks & Reserve Infrastructure	Pine Log Fence Replacement				72,000	\$72,000
19	Parks & Reserve Infrastructure	Darwin General Cemetery Upgrade and Refurbishment				20,000	\$20,000
20	Parks & Reserve Infrastructure	Street Food Site Upgrades				20,000	\$20,000
21	Pathways	Footpath Reconstruction				850,000	\$850,000
22	Pathways	Shared Paths Program				200,000	\$200,000
23	Pathways	Walkways Resurfacing				165,000	\$165,000
24	Plant & Equipment	Plant and Equipment; Replacement Program	4,354,217				\$4,354,217
25	Plant & Equipment	Information Technology Infrastructure				300,000	\$300,000
26	Plant & Equipment	Smart Cities Infrastructure				140,000	\$140,000
27	Stormwater Infrastructure	Stormwater Upgrades and Reconstruction				1,400,000	\$1,400,000
28	Stormwater Infrastructure	Mosquito Control Program		86,000		43,000	\$129,000
29	Street & Public Lighting	Open Spaces Capital Refurbishment - Making Mindil Safe	109,519	925,000	-	-	\$1,034,519

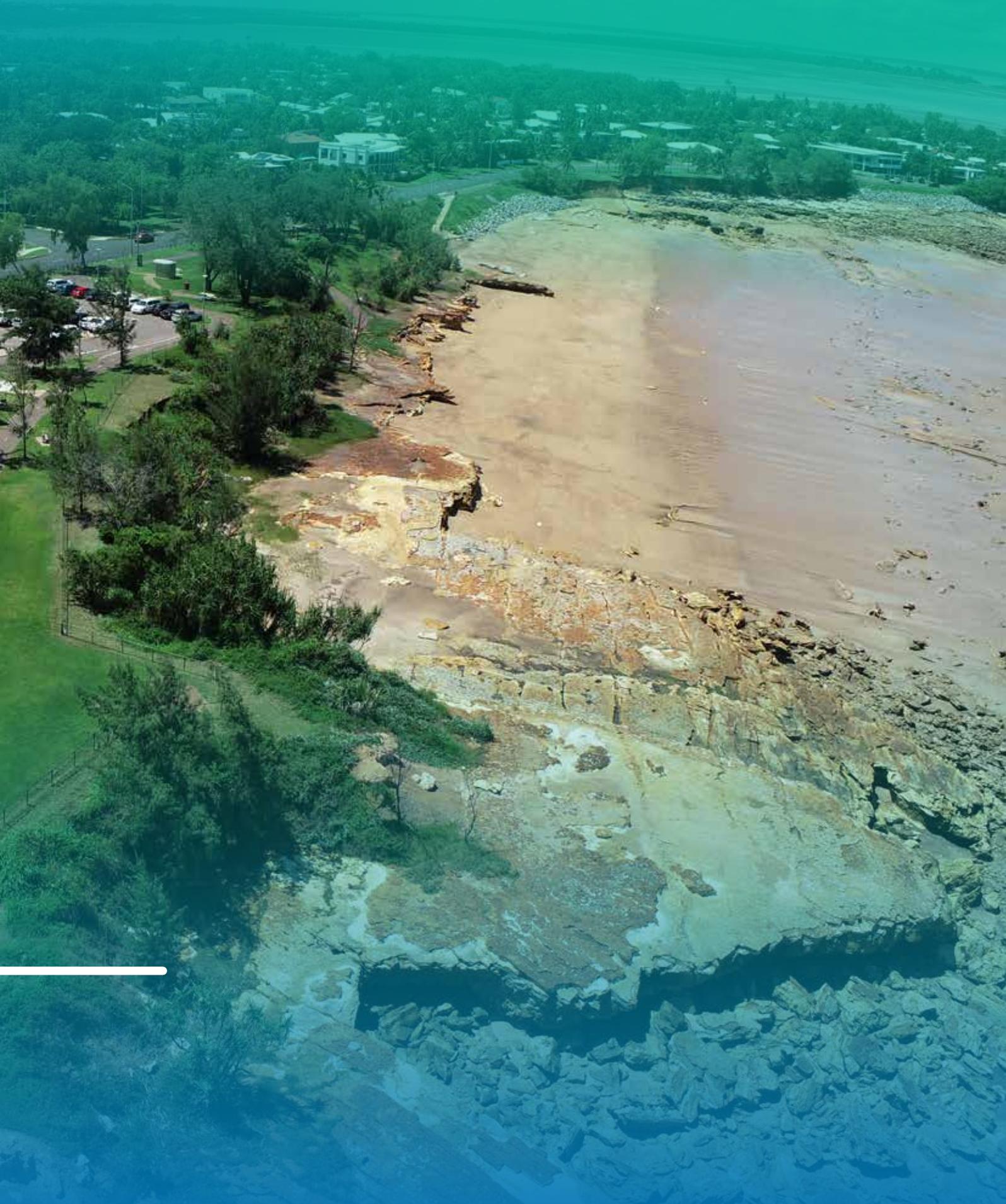


Item	Asset Category	Project	Reserve	Grant	Loan	General Funds	Total
30	Street & Public Lighting	Street & Public Lighting Capital Replacement				500,000	\$500,000
31	Street & Public Lighting	Street & Public Lighting Upgrades				103,000	\$103,000
32	Street & Public Lighting	Street & Public Lighting Luminaire Replacement				40,000	\$40,000
33	Transport	Lee Point Road Upgrade		2,800,000			\$2,800,000
34	Transport	Road Resurfacing & Renewal				1,300,000	\$1,300,000
35	Transport	Roads to Recovery		862,060			\$862,060
36	Transport	Road Reconstruction - Lee Point Road Upgrade				500,000	\$500,000
37	Transport	Local Area Traffic Management				450,000	\$450,000
38	Transport	Driveway Program				240,000	\$240,000
39	Transport	Minor Capital Works				150,000	\$150,000
40	Transport	Boulter Road Upgrade to Urban Cross Section	130,000				\$130,000
41	Transport	Traffic Signal Upgrades and Replacement				94,000	\$94,000
42	Transport	Disability Access Program				55,000	\$55,000
43	Waste Management	Shoal Bay Waste Management Facility - Stage 3/4 Final Capping	2,000,000		12,000,000		\$14,000,000
TOTAL			\$38,947,394	\$12,173,060	\$29,500,000	\$10,846,000	\$91,466,454

Table 5 2021/22 Capital Works Program

2021/22 Annual Budget







STRANGER
TOGETHER
CITY OF
DARWIN

DARWIN
CITY OF
DARWIN

STRANGER
TOGETHER
CITY OF
DARWIN

DARWIN
CITY OF
DARWIN

60



Financial Key Performance Indicators (KPIs)

	Target	Actual 2019/20	Budget 2020/21	Budget 2021/22
% of Rate Debtors Outstanding				
	<5%	5.6%	7.6%	6.4%
This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.				
Debt Servicing Ratio				
	<5%	1.0%	2.7%	4.4%
This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's loan repayments. Finance costs excludes interest expense of unwinding waste remediation liabilities as a non-cash item.				
Liquidity Ratio - Unrestricted				
	>1.00:1	1.95:1	2.78:1	1.28:1
This indicator is designed to measure whether Council has the ability to pay its debts as they fall due expressed as a factor of one; (current assets minus externally restricted reserves)/current liabilities.				
Rates Ratio				
	60%-70%	60.8%	58.2%	62.1%
This indicator is designed to measure Council's ability to cover its day to day expenses through its own tax/rates and annual charges.				
Operating Surplus/(Deficit)				
	Break-even	(\$15.20M)	(\$14.20M)	(\$14.05M)
This indicator is designed to provide information on the result of ordinary operations including depreciation, which is a non-cash expense. Council does not fund depreciation rather it funds the capital expenditure program.				
Operating Surplus before Depreciation				
	> Break-even	\$17.6M	\$18.8M	\$18.7M
This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non-cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.				
Asset Sustainability Ratio				
	>50%	35.1%	95.5%	131.4%
This ratio reports the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least its annual depreciation each year on renewing assets. Depreciation is an annual estimated consumption that does not necessarily reflect the renewal spend actually required each year. Depreciation excludes Right of Use assets.				

Table 6 2021/22 Financial Key Performance Indicators (KPIs)

2021/22 Operating Budget Overview

Analysis of Operating Budget

The operating budget provides details of the income (operating income) Council receives to fund its operations and the expenses (operating expenses) it incurs in delivering services to the community.

OPERATING INCOME (EXCLUDING INCOME FOR CAPITAL PURPOSES)

Council is budgeting to receive operating income of **\$109.3M** in 2021/22 which is summarised below by major category.

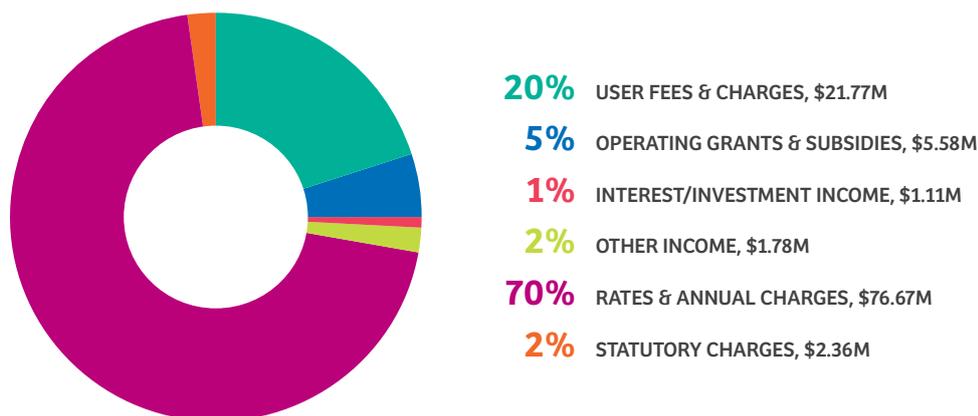


Figure 3 2021/22 Operating Income (excluding Income for Capital Purposes)

Council receives income from various sources to assist in service delivery. Council expects to receive \$5.6M (5%) of its operating income from Grants and Contributions in 2021/22. Operational Grants budgeted to be received from the Australian and Northern Territory Governments include:

- \$1.9M Commonwealth Financial Assistance - Roads Component
- \$1.8M Commonwealth Financial Assistance - General Component
- \$1.5M Library Operating Subsidy & Other
- \$136K Mosquito Control Subsidy
- \$120K Northern Territory Government Darwin Entertainment Centre Repairs & Maintenance
- \$103K Fun Bus.

Council continues to source external funding opportunities throughout the year.



Comparison to Previous Year Budget

Operating Income	2020/21	2021/22	Variance	Variance
	Original Budget	Budget		
	\$'000	\$000's	\$000's	%
Rates & Annual Charges	70,393	76,666	6,273	9%
Statutory Charges	2,233	2,358	125	6%
User Fees & Charges	21,099	21,769	770	4%
Operating Grants & Subsidies	9,461	5,578	-3,883	-41%
Interest/Investment Income	1,913	1,113	-800	-42%
Other Income	1,715	1,780	65	4%
Total Operating Income	106,814	109,264	2,550	2%

Table 7 Annual comparison of operating income

The movement in income from rates, levies and charges reflects a 2.5% increase in general rates and a small increase in kerbside waste collection charges.

The 2020 triennial property revaluation will impact each property differently as it depends upon how property values move compared to the average movement of all properties. If a property value has a decrease greater than the average, then the rating impact is lessened. If a property value movement is less than the average or even increases, then the rates will increase.

Overall, fees and charges only increase slightly in 2021/22 with the main contributors being pool charges, off & on street parking charges and some library charges.

Interest is calculated on forecast cash and investment balances. With interest rates remaining at historic lows a decrease on returns is projected, placing further pressure on Councils income stream.

Other income consists of property lease income, reimbursements and sundry income.

OPERATING EXPENSES

Operating expenses of **\$123.3M** in 2021/22 is summarised below by major category.

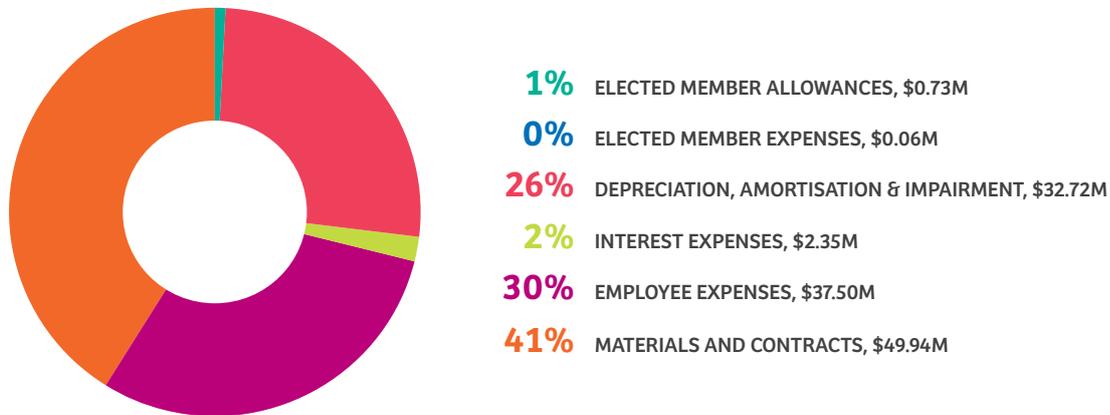


Figure 4 2021/22 Operating Expenses

Comparison to Previous Year Budget

Operating Expenses	2020/21	2021/22	Variance	Variance
	Original Budget	Budget		
	\$'000	\$000's	\$000's	%
Employee Expenses	35,527	37,504	1,977	6%
Materials and Contracts	50,118	49,941	-77	-0.2%
Elected Member Allowances	729	733	4	1%
Elected Member Expenses	62	64	2	3%
Depreciation, Amortisation & Impairment	32,974	32,720	-254	-1%
Interest Expenses	1,607	2,350	743	46%
Total Operating Expenses	121,017	123,312	2,395	2.0%

Table 8 Annual comparison of operating expenses



The increase of employee costs mainly reflects Council's decision to deliver more capital and operational activities by its own staff. The strategy of recruiting to vacant positions on a case by case basis continues.

Materials and contracts have also been held at similar levels to the 2020/21 year. Significant emphasis has been placed on maintaining service delivery standards whilst also focusing on efficiency and effectiveness initiatives throughout. It is also important to Council that the tension between delivery and cost effectiveness remains a focus.

Borrowing costs includes interest on loans and the annual unwinding of the discount for waste post closure and capping provisions to net present value (this is a non-cash item). Interest on loans are included as per the existing loan schedules plus new borrowings factored in for; the Casuarina Aquatic and Leisure Centre project (subject to Ministerial approval), the loan to cap Cells 3 and 4 at the Shoal Bay Waste Management Facility (subject to Ministerial approval), the loan for Garramilla Boulevard (subject to Ministerial approval) and the Shoal Bay Waste Management Facility Leachate Treatment System (Ministerial approval attained) from 2019/20 Municipal Plan.

The depreciation budget is based on actual assets owned by Council with adjustments in relation to additions, work in progress and assets reaching maturity (fully depreciated).







2021/22 Rates & Charges

Rates & Charges

The Rates & Charges section aims to:

- Explain the relationship between Council's strategic plans for the community, its budget and its rates & charges structure
- Outline Council's consideration of consistency and comparability in the imposition of rates on various sectors of the community, including residential, business and rural ratepayers
- Provide clear information around rate setting to ensure greater community understanding of the issues and processes.

RATING STRATEGIES

City of Darwin has adopted a rating strategy covering the 2021/22 financial year with the goals of:

- Delivering projects and services within a financially sustainable framework
- Providing assistance to the community in delivering capital works
- Setting out the principles considered by Council in deciding on the mix of rates and annual charges.

Council's rate setting and charging structures are based on the following principles:

- **Equity;** defined as broad based and reasonable stakeholder acceptance of each rate or charge structure, derived from a balance of the principles of user pays versus capacity to pay (or deemed capacity to pay) on a case-by-case basis
- **Effectiveness/Efficiency;** defined as meeting the financial, cultural, social, economic, environmental or other corporate objectives of the Council as stated in its long-term plans or policies
- **Simplicity;** to ensure widespread community or stakeholder understanding, and minimise perceived inequities and hidden costs of a complex system
- **Sustainability;** revenue decisions support the financial strategies for the delivery of infrastructure and services identified in Council's long-term planning.

Council's rates and charges include:

- Differential General Rates; there are a number of differential general rates and minimum general rates, which are set based on town planning zones and other relevant factors
- Parking Local Special Rate; this only applies to areas within the CBD on properties where in a past development the owner elected to pay rates rather than provide on-site parking or direct contribution ("parking shortfall").
- Annual Charges; these apply in relation to domestic waste kerbside pickup for recyclable and non-recyclable waste.

For the 2021/22 financial year, Council proposes to increase the revenue generated by rates by 2.5%.

In 2021/22, the average residential property Unimproved Capital Value (UCV) has been impacted by the land revaluation undertaken in 2020. The 2020/21 year in table 8 below has been adjusted accordingly for comparative purposes.

This would see the general rates, for the average rateable property in the Darwin municipality, to be around \$1,239. Factoring in land revaluations this equates to around a \$36 increase in general rates for 2021/22, or approximately 70c per week. Including the annual kerbside garbage collection and recycling service of \$297, this moves to \$1,535 for the year for the average ratepayer in the Darwin municipality. The modest increase in the annual kerbside garbage collection charge is to service a loan for upgrading the leachate treatment facility at the Shoal Bay Waste Management Facility. The combined general rate and kerbside waste collection rate is an increase of under \$1.00 per week for the average single dwelling residential property.

Table 8 provides a comparison of rates proposed for 2021/22 for the average single dwelling residential ratepayer in the Darwin municipality as compared to the previous year (adjusted for revaluation):

Example based on average Unimproved Capital Value (UCV) for a single dwelling residential property	2020/2021 \$	2021/2022 \$	\$ increase	% increase
General Rates per year	\$1,203.15	\$1,238.93	\$35.78	2.97%
General Rates per week	\$23.08	\$23.76	\$0.68	2.95%
Annual Kerbside Garbage Collection & Recycling Service	\$284.00	\$297.00	\$13.00	4.58%
Combined Rates & Kerbside Waste Collection	\$1,487.15	\$1,535.93	\$48.78	3.28%
Combined amount per week	\$28.52	\$29.46	\$0.94	3.30%

Table 9 2021/22 Annual comparison of rates

The total 2021/22 budgeted rates and annual charges income of \$76.7M is summarised below by major category.

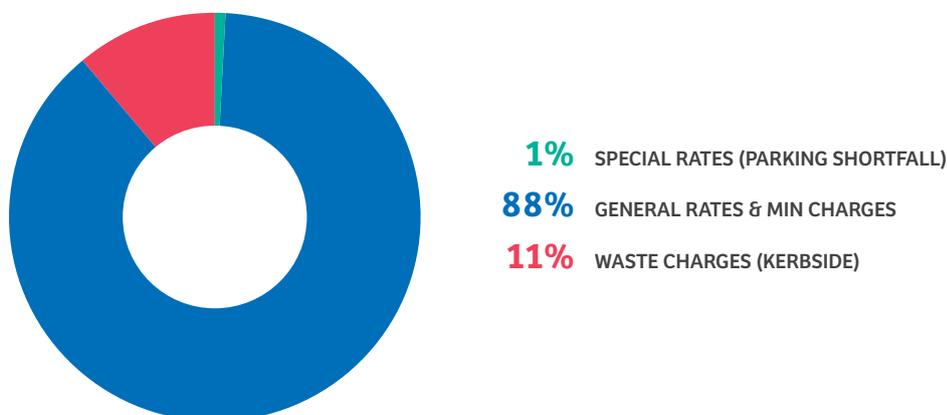


Figure 5 2021/22 Rates and Charges by Major Category



RATING STRUCTURE

In accordance with the requirements of the *Local Government Act 2008*, it is proposed that for the 2021/22 financial year Council will levy the following indicative rates:

Town Planning Zone	Code	Indicative Minimum Rate	Indicative Rate in the Dollar	\$ 000's Estimated Income 2021/22
Single Dwelling Residential; Rural Residential; Rural Living; Rural	LR; RR; RL; R	\$1,187	0.00563150	24,106
Multiple Dwelling Residential; Medium Dwelling Residential; High Density Residential	MD; LMR; HR	\$1,246	0.00563150	15,603
Central Business	CB	\$1,502	0.00704249	13,197
Future Development; Specific Use; Community Purposes; Restricted Development; Utilities; Community Living	FD; SU; CP; RD; U; CL	\$1,246	0.00563150	5,606
Tourist Commercial; Heritage	TC; HT	\$1,237	0.00624223	445
Commercial; Service Commercial	C; SC	\$1,237	0.00751276	2,911
Major Shopping Centres (equal to or greater than 40,000m2)		\$1,237	0.01395119	452
Caravan Parks	CV	\$1,187	0.00527717	72
Public Open Space; Conservation	PS; CN	\$1,237	0.00547979	16
Organised Recreation	OR	\$490	0.00510170	442
General Industry; Development	GI; DV	\$1,237	0.00462998	2,491
Light Industry	LI	\$1,237	0.00545468	1,214
GI Special Minimum	GI Special Minimum	\$308	0.00462998	87
Other Rates				658
Estimated General Rate Income 2021/22				67,300
Rate Waivers				-10
Total Estimated General Rate Income 2021/22				67,290

Table 10 2021/22 Rating Structure

GENERAL RATES

A Differential General Rate shall be levied on all rateable properties based on the Unimproved Capital Value (UCV) of the land falling within the above Town Planning Zones under the Northern Territory Planning Scheme as referred to in the *Planning Act 1999*.

OTHER RATES

A Local Rate (Parking Local Rate) at the rate of \$246.82 per shortfall bay is assessed and levied in accordance with the *Local Government (Darwin Parking Local Rates) Regulations 1982*.

The Parking Local Rate may be levied on all land within the CBD as defined in Schedule 1, Regulation 2 of the Regulations and as published in the parking use schedule, available for inspection at Council's Offices.

The proceeds of the Parking Local Rate will be used for the function of developing and maintaining both on-street and off-street parking facilities. Council offers the opportunity for a one-off payment of the Parking Local Rate.

WASTE MANAGEMENT CHARGES

City of Darwin residents are provided with domestic waste and recycling collection services, the annual Pre-Cyclone Clean Up and free disposal of domestic quantities of household waste (up to 200kg per load) in a non-commercial vehicle via Shoal Bay Waste Management Facility Access Tags. The annual domestic waste management fees for 2021/22 are listed below.

Type of Service	2020/21 \$	2021/22 \$	\$ increase	% increase
Single service of a residential unit or residential dwelling in respect of a kerbside garbage collection and recycling service	284.00	297.00	13.00	4.58%
Service per semi or non-detached residential dwelling, where the number of such residential dwellings exceeds three (3), in respect of a communal garbage collection and recycling service	264.00	277.00	13.00	4.92%

Table 11 2021/22 Annual Comparison Domestic Waste Management Charges

Shoal Bay Waste Management Facility also provides for commercial waste. The 2021/22 commercial waste fees are listed below. The prices reflect the current and future cost to the community of delivering this service.

	2020/21 \$	2021/22 \$	\$ increase	% increase
Commercial Waste (per tonne)	93.00	103.00	10	11
Commercial Green Waste	72.00	72.00	0	0.0

Table 12 2021/22 Annual Comparison Commercial Waste Management Charges (example)

City of Darwin's Fees and Charges Booklet is provided at **Appendix D**.



Asset Management

Capital Expenditure 2021/22

Capital expenditure of **\$91.5M** budgeted in 2021/22 is summarised as follows by asset class.

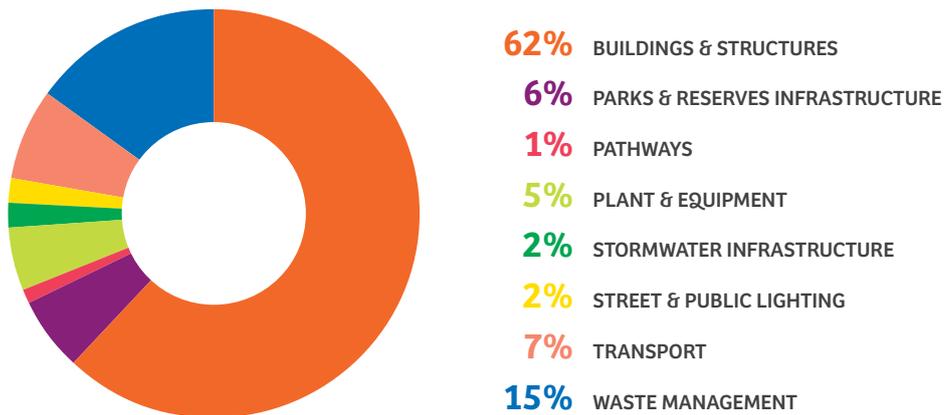


Figure 6 2021/22 Capital Works Program by Asset Class

Assets

Section 127(c) of the *Local Government Act 2008* requires Council's Annual Budget to state the amount to be allocated to the development and maintenance of each class of infrastructure for the financial year. Council's 11 infrastructure (asset) classes are outlined in Policy 055 – Asset Management along with Council's principles for maintaining, upgrading and replacing assets. During 2020/21 Council has completed condition assessments for many asset classes and new data will be uploaded to Council systems in conjunction with the implementation of Asset Management software.

Asset Management Plans will subsequently be updated and utilised to inform future reviews of Council's Long Term Financial Plan.

Buildings & Structures

\$56.3M

has been allocated to maintain Council buildings which includes the delivery of one of Council's Strategic Projects, Casuarina Pool Redevelopment and the Civic Centre Redevelopment Project.

Waste Management

\$14.0M

for Shoal Bay Waste Management Facility upgrades to the weighbridge and entrance to the facility and design of final capping of Cells 3 and 4.

Street & Public Lighting

\$1.7M

for street and public lighting replacement

Plant & Equipment

\$4.8M

for plant and equipment replacement program

Stormwater Infrastructure

\$1.5M

towards upgrading and reconstructing stormwater infrastructure

Parks & Reserves

\$5.4M

to renew and enhance parks and reserves including Better Suburbs and Enhancements Projects \$2.1M

Pathways

\$1.2M

for construction, refurbishment and development of the path network, including walkways, to improve connectivity in the municipality

Transport

\$6.6M

to improve the road network to a standard that meets community needs

Land

There are no funds allocated to this asset class in the 2021/22 budget

Land Under Roads

There are no funds allocated to this asset class in the 2021/22 budget

Public Art

There are no funds allocated to this asset class in the 2021/22 budget



Sources of Funding

PROPOSED EXTERNAL GRANTS (\$12.17M)

External grants include amounts budgeted to be received from the Australian and Northern Territory Governments.

Funding received in prior years is retained in accordance with AASB 1058 as a Contract Liability or the Unspent Grants Reserve as appropriate. These funds will be applied to projects as they are constructed in 2021/22, with the Velodrome Upgrade Project at \$2.26M a key highlight.

PROPOSED RESERVE FUNDING (\$38.95M)

Reserve funding to be used for capital works in 2021/22 will include:

- **\$15.4M** funded from Car Parking Shortfall Reserves for the Civic Centre Redevelopment Car Park
- **\$14.6M** funded from Sale of Land Reserve for the Civic Centre Redevelopment
- **\$2.26M** from the Unspent Grants Reserve for the development of the Velodrome
- **\$4.35M** from the Plant Replacement Reserve to fund the ongoing replacement of Council assets
- **\$2.00M** from the Waste Reserve for Cell Capping 3/4
- **\$130K** from the Developer Contributions Reserve for Boulter Road Upgrade to Urban Cross Section
- **\$1.1M** for Making Mindil Safe with \$55k from the Markets Reserve and \$55k from Asset Replacement and Refurbishment Reserve
- **\$99K** from Darwin Entertainment Centre Asset Refurbishment Reserves.

BORROWING (\$29.5M)

New external borrowings identified for the 2021/22 year are

- \$17.5M for the Casuarina Aquatic and Leisure Centre, (subject to Ministerial Approval). This is a restated amount from the 2020/21 annual budget (increasing from the proposed \$12.5M)
- \$12.0M for Cell Capping 3/4 (subject to Ministerial Approval).

Projects from the 2019/20 year that are still being finalised, and as yet, not had the budgeted external borrowings drawn down are;

- \$13.2M for Leachate Treatment at the Shoal Bay Waste Management Facility; and
- \$5M for Garramilla Boulevard, subject to Ministerial Approval.

2021/22 Budgeted Financial Statements

Budgeted financial statements for 2021/22 on the following pages are:

A. BUDGETED INCOME STATEMENT

This statement outlines:

- All sources of Council's income
- All operating expenses. These expenses relate to Council operations and do not include capital expenditure. Depreciation, being the annual allocation of wear and tear on assets is included and is a non-cash item.

The Net Operating Surplus/(Deficit) for the year is a measure of Council's financial performance. This figure is determined by deducting total operating expenses from total operating revenue.

B. BUDGETED STATEMENT OF FINANCIAL POSITION

The Statement of Financial Position details what Council owns (assets) and what it owes (liabilities) at a point in time. In this case, 30 June 2022.

Council's net worth is determined by deducting total liabilities from total assets, this is Council's Equity. The larger the net equity, the stronger the financial position.

C. BUDGETED STATEMENT OF CASH/FUND FLOWS

This statement summarises the actual flows of cash/funds for the year and explains the change in the cash/funds balance held from the start of the year through to the end of the year. The report shows where Council received its cash/funds from and what it was spent on.

D. BUDGETED STATEMENT OF RESERVES

This statement provides details of Council's reserve balances at the start of the year and the transfer from/to reserves for the year. These reserves represent part of the cash assets and investments balance shown on the balance sheet as they are cash-backed. They are generally held to provide for the future upgrade or provision of new infrastructure and assets.

E. BUDGETED STATEMENT OF BORROWINGS (EXTERNAL & INTERNAL)

This statement provides details of Council's existing borrowings as well as any proposed new borrowings. Council's Borrowing Policy describes the set of circumstances under which new borrowings can be considered.



A. Budgeted Income Statement

INCOME AND EXPENSE STATEMENT for the year ending 30 June 2022

	LTFP	Budget	Adopted Budget
	2021/22 \$'000	2021/22 \$'000	2020/21 \$'000
Operating Income			
Rates & Annual Charges	75,776	76,666	70,393
Statutory Charges	2,461	2,358	2,233
User Fees and Charges	22,167	21,769	21,099
Operating Grants and Subsidies	4,377	5,578	9,461
Interest/Investment Income	1,862	1,113	1,913
Other Income	928	1,780	1,715
Total Income	107,571	109,264	106,814
Operating Expenses			
Employee Expenses	36,521	37,504	35,527
Materials and Contracts	47,715	49,941	50,118
Elected Member Allowances	744	733	729
Elected Member Expenses	63	64	62
Depreciation, Amortisation & Impairment	32,080	32,720	32,974
Interest Expenses	606	2,350	1,607
Total Expenses	117,729	123,312	121,017
Budgeted Operating Surplus/ (Deficit)	(10,158)	(14,048)	(14,203)
Capital Grants and Contributions Income	4,206	12,173	12,730
Budgeted Net Surplus/ (Deficit)	(5,952)	(1,875)	(1,473)

Notes:

- 1 "LTFP" is Long Term Financial Plan 2021 to 2030
- 2 Numbers in statements may include minor rounding differences

B. Budgeted Statement of Financial Position

As at 30 June 2022	Audited 30/6/20 \$000's	Budget 30/6/22 \$000's
Current Assets		
Cash & Investments - unrestricted	25,989	20,359
Cash & Investments - externally restricted	47,206	24,561
Cash & Investments - internally restricted	27,228	11,403
Trade & Other Receivables	9,859	9,749
Inventories	427	420
Other	13,506	
Total Current Assets	124,215	66,492
Non-Current Assets		
Infrastructure, Property, Plant & Equipment	980,600	1,024,356
Lease Right of Use Assets	5,355	4,752
Total Non Current Assets	985,955	1,029,108
TOTAL ASSETS	1,110,170	1,095,600
Current Liabilities		
Trade & Other Payables	30,093	21,421
Borrowings	841	3,194
Provisions	7,814	7,307
Lease Liabilities	787	806
Total Current Liabilities	39,535	32,728
Non-Current Liabilities		
Trade & Other Payables	19	
Borrowings	7,384	48,805
Provisions	26,894	25,315
Lease Liabilities	4,644	4,652
Total Non Current Liabilities	38,941	78,772
TOTAL LIABILITIES	78,476	111,500
NET ASSETS	1,031,694	984,100
Equity		
Accumulated Surplus	340,424	331,300
Asset Revaluation Reserve	616,836	616,836
Other Reserves	74,434	35,964
TOTAL EQUITY	1,031,694	984,100

1. As per 2nd Quarter Budget Review adjusted for known variations. Assumes no additional carry forwards.
2. Land Under Roads and Infrastructure asset classes are being revalued as at 30 June 2021. No adjustments have been made in the budget Statement of Financial Position as Council is not able to reliably estimate the amounts.



C. Budgeted Statements of Cash/Fund Flows

for the year ending 30 June 2022	LTFP	Budget	Adopted Budget
	2020/21 \$'000	2021/22 \$'000	2020/21 \$'000
From Operating Activities			
Net operating result from Income Statement	(5,952)	(1,875)	(1,473)
Add back Other Non Cash Items	(18)	629	613
Add back Depreciation (not cash)	32,080	32,720	32,974
Net Funds provided (or used in) Operating Activities	26,110	31,474	32,114
From Investing Activities			
Receipts:			
Sale of Infrastructure, Property, Plant & Equipment	0	1,040	15,298
Payments:			
Purchase of Infrastructure, Property, Plant & Equipment	(26,057)	(91,466)	(57,166)
Net Funds provided (or used in) Investing Activities	(26,057)	(90,426)	(41,868)
From Financing Activities			
Receipts:			
Proceeds from Borrowings & Advances	1,000	29,500	12,500
Payments:			
Repayment of Borrowings & Advances	(3,151)	(3,085)	(1,889)
Net Funds provided (or used in) Financing Activities	(2,151)	26,415	10,611
Net Increase (-Decrease) in Funds before Transfers	(2,098)	(32,537)	857
Net Transfers from (-to) Reserves	2,098	32,537	(857)
Net Increase (-Decrease) in General Funds after Transfers	0	0	0

Notes:

- 1 "LTFP" is Long Term Financial Plan 2021 to 2030
- 2 Numbers in statements may include minor rounding differences

D. Budgeted Statement of Reserves

BUDGETED STATEMENT OF RESERVES for the year ending 30 June 2022

Reserves - externally restricted \$ 000's	Opening Balance 2021/22	Net Mvt Inc (Dec)	Closing Balance 2021/22
CBD Carparking Shortfall - Developer Cont.	13,417	(7,333)	6,084
CBD Carparking Shortfall - Rate Levy	13,646	(6,898)	6,748
Developer Contributions	1,824	(121)	1,703
Highway/Commercial Carparking Shortfall	53	0	53
Market Site Development	459	(37)	422
Other Carparking Shortfall	383	2	385
Unspent Grants	4,422	(2,255)	2,167
Waste Management	5,134	1,865	6,999
Total - externally restricted reserves	39,338	(14,777)	24,561

Reserves - internally restricted \$000's	Opening Balance 2021/22	Net Mvt Inc (-Dec)	Closing Balance 2021/22
Asset Replacement & Refurbishment	1,444	187	1,631
Carry Over	50	(50)	0
DEC Air Conditioning Replacement	96	(96)	0
DEC Asset Replacement/Refurbishment	3	(3)	0
Disaster Contingency	2,035	0	2,035
Election Expense	426	(426)	0
Environmental	271	(21)	250
IT Strategy	46	0	46
Nightcliff Community Hall	30	15	45
Off & On Street Carparking	2,326	(426)	1,900
Plant Replacement	7,836	(2,340)	5,496
Public Art	0	0	0
Sale of Land	14,600	(14,600)	0
Total - internally restricted reserves	29,163	(17,760)	11,403
TOTAL ALL RESERVES	68,501	(32,537)	35,964

Table 13 2021/22 Budgeted Statement of Reserves

- 1 Opening Balances as at 2nd Budget Review and adjusted for known pending variations
- 2 Reserves with budgeted nil balances & movements are not listed
- 3 Numbers in statements may include minor rounding differences



The purpose of reserves funds in general are to:

- Ensure where applicable that funds are held separately and only utilised for the proper legal purposes. The main examples of such funds are developer contributions for specific purposes.
- To assist the Council to avoid sudden changes in rates and enable a stable pricing path throughout its Long Term Financial Plan.¹
- To provide a contingency or provision for unexpected events such as natural disasters, cyclones or events that are likely to take place but cannot be predicted reliably into any particular year.

The opening balances in table 13, 2021/22 Budgeted Statement of Reserves are as at 30 June 2021 following the adoption of the second quarter budget variations for the 2020/21 budget and other known adjustments.

Only those reserves with an anticipated opening balance above zero or known movements to occur are included in the 2021/22 budget. As outlined in Council Policy 067 Financial Reserves, reserves may be deactivated and reactivated from time to time when there is a nil balance or a Council resolution.

¹ For example, replacements of assets are not necessarily regular but may be cyclical or irregular. Elections happen every 4 years, so Council makes some provision each year towards this cost.

Reserve Name	Reserve Purpose	2021/22 Movement Increase / Decrease	2021/22 Movement \$ 000's	Purpose of Movement
--------------	-----------------	---	---------------------------------	---------------------

Externally Restricted Reserves

Externally restricted reserves must comply with legal requirements.

CBD Car Parking Shortfall	To hold contributions from developers to be used to fund future car parking infrastructure in line with the developer contribution plan.	Decrease	\$(7,333)	Budget decrease is for the Civic Centre & Carpark Upgrade project partially offset by interest.
CBD Car Parking Shortfall	To hold income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities, services and improvements for and in connection with the parking of vehicles in the CBD.	Decrease	\$(6,898)	Budget decrease is for the Civic Centre & Carpark Upgrade project partially offset by funds in for rates and interest.
Developer Contribution	To hold contributions from developers to be used to fund future road, pathways and stormwater drainage construction.	Decrease	\$(121)	Budget decrease is for Boulter Rd Upgrade to Urban Cross Section partially offset by interest.
Highway/ Commercial Car Parking Shortfall	To hold contributions from developers to be used to fund car parking spaces in defined areas outside the CBD.	Decrease	\$-	
Market Site Development	To hold, in accordance with agreements, lease income from Mindil, Malak, Nightcliff and Parap markets to provide for future upgrades of the market sites as directed by Council.	Decrease	\$(37)	Budget decrease for Making Mindil Safe offset by market lease revenues, noting Mindil Market lease waiver in 21/22.
Other Car Parking Shortfall	To hold contributions from developers to be used to fund car parking spaces that were collected prior to the current policies.	Increase	\$2	Budget increase in balance is based on interest.
Unspent Grants	To hold the amount of any unspent specific purpose grants.	Decrease	\$(2,255)	The opening balance is as per the 2nd review of the 2020/21 Budget and assumes no further unspent grants at 30 June 2021. Budget decrease relates to the Velodrome Upgrade project.
Waste Management	To hold funds to be used for the future development and rehabilitation of the Shoal Bay Waste Management Facility or alternative waste disposal methods.	Increase	\$1,865	Budget increase is the net fund flow of all operational and capital budgets related to waste including interest earned and repayments to other reserves for prior years internal borrowings.



Reserve Name	Reserve Purpose	2021/22 Movement Increase / Decrease	2021/22 Movement \$ 000's	Purpose of Movement
--------------	-----------------	---	---------------------------------	---------------------

Internally Restricted Reserves

All other reserves are classed as internally restricted reserves identified by Council resolution for specific purposes.

Council's Financial Reserves Policy outlines the criteria and use of internally restricted reserve funds. Transfers between funds, utilisation of funds and changes of purpose can be authorised by Council.

Asset Replacement & Refurbishment	To hold funds to be used for the future rehabilitation of major assets in accordance with the Long Term Financial Plan and related Long Term Capital Works program (LTCW).	Increase	\$187	Budget increase is from repayments from waste internal loans less utilisation for Making Mindil Safe project from capital works program.
Carry Forward	To hold funds to be used for future projects that have been identified as not being completed in the financial year or projects that span multiple years. Projects must have commenced by 30 June and be able to be identified as being completed in future financial years.	Decrease	\$(50)	To bring out funds placed in reserve for project delivery in 2021/22.
Darwin Entertainment Centre (DEC) Air Conditioning Replacement	To hold contributions in accordance with an agreement to contribute a proportionate amount toward future costs of air conditioning for the overall complex in which the Darwin Entertainment Centre is situated.	Decrease	\$(96)	As the Air Conditioning Project has been finalised, and due to the separation of the Darwin Entertainment Centre Air Conditioning Project from the overall arrangements, the reserve balance has been utilised for the Darwin Entertainment Centre Upgrades & Refurbishment program.
Darwin Entertainment Centre (DEC) Asset Replacement/ Refurbishment	To hold funds to be used for replacement and upgrade of assets at the Darwin Entertainment Centre.	Decrease	\$(3)	The balance has been rationalised out and utilised for the Darwin Entertainment Centre Upgrades & Refurbishment program.
Disaster Contingency	To hold funds to assist with responding to natural disasters. The minimum requirement for this fund is to hold \$2M (adjusted by Darwin CPI each year from and including 2020) unless or until the requirements are amended via a formal report and resolution. The reserve balance may fall below the minimum balance if a natural disaster has recently occurred and the funds have been used. The minimum balance will be subsequently replenished in the following annual budget cycle.	Nil	\$-	Nil movement budgeted.

Reserve Name	Reserve Purpose	2021/22 Movement Increase / Decrease	2021/22 Movement \$ 000's	Purpose of Movement
Election Expenses	To hold funds to provide for the costs associated with holding the next Council General Election.	Decrease	\$(426)	The reserve balance will be utilised to fund the next Local Government General Election scheduled to be held in August 2021.
Environmental	To hold funds to be used for environmental projects with some originally emanating from the Carbon Tax Reserve and the Government rescission of that tax.	Decrease	\$(21)	Budget decrease is the utilisation of funds for Rapid Creek Corridor Rehabilitation Project.
IT Strategy	To hold funds for staged computer replacements and upgrades and other associated IT strategic programs.	Decrease	\$-	Nil movement budgeted.
Nightcliff Community Hall	To hold lease income from Nightcliff Community Hall to provide for future upgrades of the facility.	Increase	\$15	Budget increase relates to the recurring annual allocation of 20% of the income.
Off and On-Street Parking	To hold funds generated from off and on-street car parking operations to provide for future development of car parking (after some of those funds have been transferred to general purposes). These activities are part of Council's Car Parking Strategy which includes the development of a multi storey car park building.	Decrease	\$(426)	Budget decrease in funds relates to net operating revenues after supporting general purposes, repayments of internal loan from waste offset by utilisations for city centre activities.
Plant and Vehicle Replacement	To holds fund to meet the cost of replacement of plant. The balance is based on the anticipated requirement amount identified in Council's plant replacement program. This reserve is subject to Council's Plant and Equipment Policy.	Decrease	\$(2,340)	Budget decrease relates to the plant and equipment capital replacement program less funds generated from Fleet Operations and waste internal loan repayments.
Sale of Land Reserve	To hold funds from sale of land proceeds in accordance with Council resolutions as effected. Current resolutions relate to the Cavenagh Street Car Park site.	Decrease	\$(14,600)	Budget decrease relates to funds which have been allocated to the Civic Centre & Carpark Upgrade Project in 2021/22.



E. Budgeted Statement of Borrowings (external and internal)

BUDGETED STATEMENT OF EXTERNAL BORROWINGS for the year ending 30 June 2022

Loans	\$000's
Opening Balance	7,384
New Borrowings 2020/21*	18,200
New Borrowings 2021/22**	29,500
Principal Repayments	(3,085)
Closing Balance	51,999

Notes:

- * New Borrowings 2020/21 (pending actualisation)
 - Leachate Treatment \$13.2M Budget 2019/20. Ministerial Approval received, will be drawn EOY 20/21
 - Garramilla Boulevard \$5M Budget 2019/20. This is subject to Ministerial Approval.
- ** New Borrowings 2021/22
 - Casuarina Aquatic & Leisure Centre \$17.5M. This is subject to Ministerial Approval.
 - Cell 3/4 Capping \$12.0M. This is subject to Ministerial Approval.

TABLE OF INTERNAL LOANS 2021/22

Loans by function/ service	1/7/21											30/6/22
	Name	Original Amount \$	Date Borrowed	Term/ Yrs	Interest Rate	No. Repymts PA	P+I \$ 2021/22	Reserve Lent From	Purpose	Opening balance \$	Principal Raised	Principal Repaid \$
IL1 2015 (set)	1,000,000	30/6/15	10.0	2.90%	4	115,559	ARR	Waste	409,213	0	104,825	304,388
IL2 2015 (set)	1,164,115	30/6/15	10.0	2.90%	4	134,524	Parking	Waste	506,332	0	121,150	385,181
IL4 2017 (set)	4,000,000	30/6/17	10.0	2.90%	4	462,238	Parking	Waste	2,537,134	0	392,908	2,144,226
IL5A 2017 (set)	227,000	30/6/17	15.0	2.90%	4	18,717	ARR	Waste	175,735	0	13,769	161,966
IL7 2017 (set)	1,500,000	30/6/17	5.0	2.90%	4	323,360	Plant	Waste	317,583	0	317,583	0
IL8 2017 (set)	527,806	30/6/17	5.0	2.90%	4	113,781	Parking	Waste	111,748	0	111,748	0
Total internal loans to Waste Facility	8,418,921					1,168,178			4,057,745	0	1,061,984	2,995,761
IL3 2016 Nightcliff Café (set)	1,442,437	30/6/16	17.0	2.90%	4	107,777	ARR	NC Café	1,088,975	0	77,030	1,011,945
Grand total internal loans	9,861,358					1,275,956			5,146,719	0	1,139,013	4,007,706

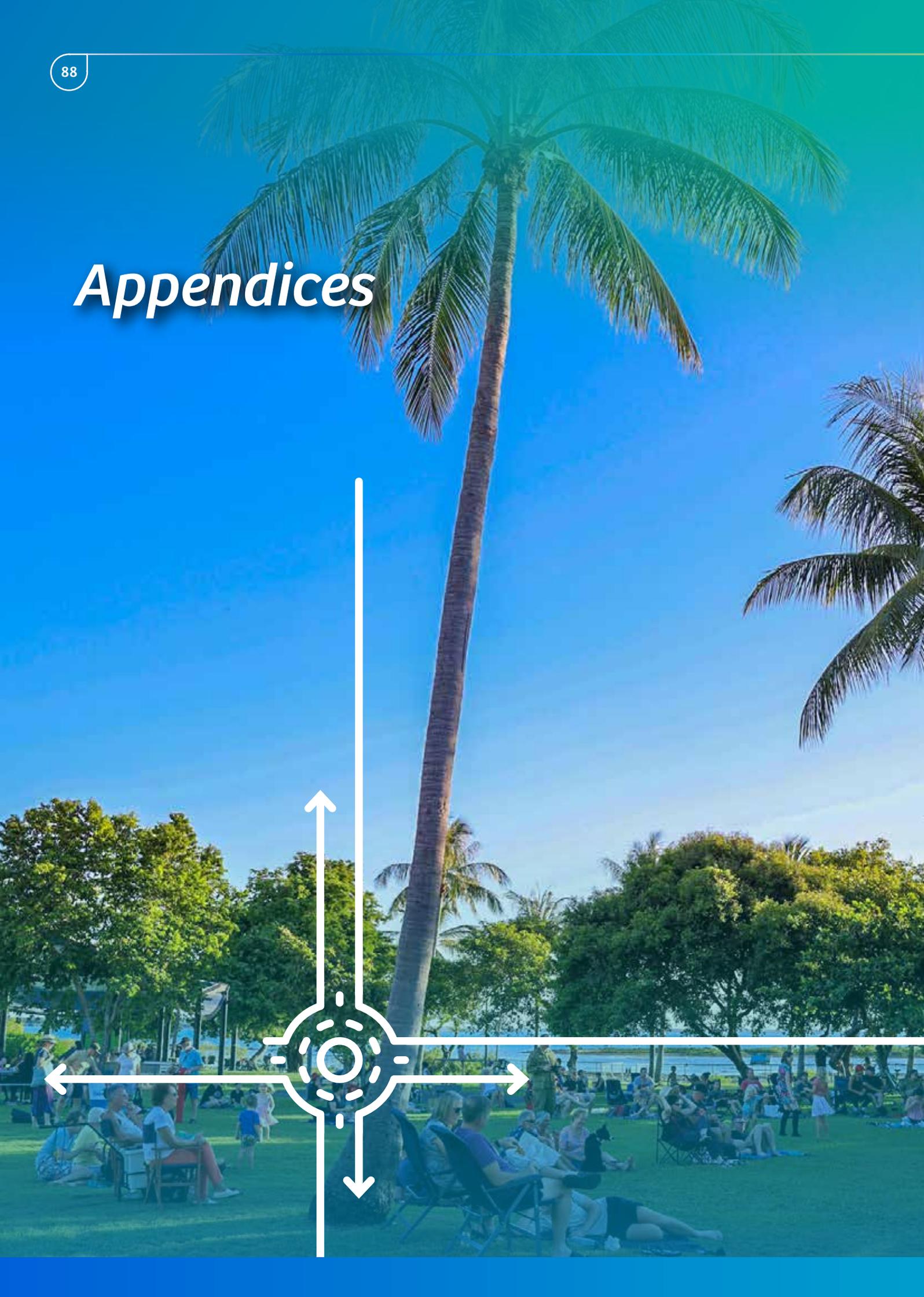


Summary of Loans by lending reserve					
Asset Replacement & Refurbishment (ARR)	242,053	1,673,923	0	195,624	1,478,299
Off & On Street Parking (Parking)	710,543	3,155,214	0	625,806	2,529,407
Plant Replacement (Plant)	323,360	317,583	0	317,583	0
Grand total internal loans	1,275,956	5,146,719	0	1,139,013	4,007,706

Notes

- 1 All above internal loans are based on opportunity cost of investments estimated at 2.9%
- 2 All above internal loans are based on 4 quarterly repayments PA
- 3 Loans IL5B and IL6 listed in 2018/19 removed as not required

Appendices





Appendix A – Local Government Act 2008

Part 3.2, Section 22 requires that each Council must have a plan for its area and for municipal council's it is to be called a **municipal plan**.

Council must make the plan available on Council's website and at its public office.

The table below outlines the sections of the *Local Government Act 2008* and regulations that Council must meet to ensure its municipal plan complies.

The *Local Government Act 2019* will come into effect on 1 July 2020, however Council has 12 months to comply with many sections of the new Act.

This municipal plan has been developed in accordance with the *Local Government Act 2008* and associated regulations and must be adopted by Council between 1 April and 31 July. A draft plan will be circulated for community feedback for a period of not less than 21 days.

Municipal Plan	Page Reference
<p>Section 23 A municipal plan must contain:</p> <ul style="list-style-type: none"> - Service Delivery Plan for the period to which the municipal plan relates - The Council's annual budget - Reference to any long-term, community or strategic plan adopted by the council for the period to which the municipal plan relates - Reference to Council's Long Term Financial Plan - Recent assessment of the adequacy of constitutional arrangements presently in force - Opportunities and challenges for local government service delivery in the council's area - Possible changes to the administrative and regulatory framework for delivering local government services - Whether possibilities exist for improving local government service delivery by cooperation with other council's, or with government agencies or other organisations. - Indicators for judging the standard of performance. 	<p>through to page 60</p>
<p>Section 71 Elected Member Allowances are to be set as part of the budget. Elected Members allowances were endorsed at the Ordinary Meeting held on 13 April 2021 and are included in both this Municipal Plan and the Annual budget.</p>	<p>17 and 56</p>

Annual Budget	Page Reference
<p>Section 127 The annual budget must outline:</p> <ul style="list-style-type: none">- The council's objectives for the financial year- The measures the council proposes to take, during the financial year, towards achieving those objectives; and- The indicators the council intends to use as a means of assessing its efficiency in achieving its objectives it proposes to take, during the financial year, towards achieving those objectives. <p>The annual budget must:</p> <ul style="list-style-type: none">- Contain estimates for revenue and expenditure for the financial year,- State the amount to be allocated to the development and maintenance of each class of infrastructure for the financial year;- Contain an assessment of the social and economic effects of its rating policies- State the allowances for members of the council for the financial year and amount budgeted to cover payment of those allowances; and required by an organisation.	From page 60



Appendix B– Strategic Direction Performance

SD1 PERFORMANCE MEASURES

Place Experience (PX) Measure	Baseline	National Benchmark	Target
	Out of 100	Out of 100	Out of 100
	2019/20	2019/20	2021/22
Overall Place Score PX Rating	67.1	61.8	70
Walking, cycling or public transport options	72	N/A	Trend
General condition of buildings	70	N/A	Trend
Car accessibility and parking	70	N/A	Trend
Amenities and facilities (toilets, water bubblers, parents' rooms etc)	66	N/A	Trend
Evidence of recent private investment (new buildings, painting etc)	66	N/A	Trend
Street furniture (including benches, bins, lights etc)	65	N/A	Trend
Evidence of recent public investment (new planting, paving, street furniture)	61	N/A	Trend

SD2 PERFORMANCE MEASURES

Place Experience (PX) Measure	Baseline	National Benchmark	Target
	Out of 100	Out of 100	Out of 100
	2019/20	2019/20	2021/22
Overall Place Score PX Rating	70.1	68	75
Free and comfortable group seating	78	N/A	Trend
Evidence of management (signage, information, street cleaners etc)	76	N/A	Trend
Free and comfortable place to sit alone	76	N/A	Trend
Ease of walking around (including crossing the street, moving between destinations)	75	N/A	Trend
Sense of safety (for all ages, genders, day/night)	74	N/A	Trend
Space for group activities or gatherings	7	N/A	Trend
Walking paths that connect to other places	72	N/A	Trend
Spaces suitable for specific activities (play, entertainment, exercise etc)	71	N/A	Trend
Quality of public space (footpaths and public spaces)	71	N/A	Trend
Amount of public space (footpaths and public spaces)	69	N/A	Trend
Physical safety (paths, cars, lighting etc)	66	N/A	Trend
Grocery and fresh food businesses	65	N/A	Trend
Interaction with locals / other people in the area (smiles, customer service etc)	64	N/A	Trend
Cleanliness of public space	63	N/A	Trend
Maintenance of public spaces and street furniture	59	N/A	Trend



SD3 PERFORMANCE MEASURES

Place Experience (PX) Measure	Baseline	National Benchmark	Target
	Out of 100	Out of 100	Out of 100
	2019/20	2019/20	2021/22
Overall Place Score PX Rating	70.1	65.4	75
Elements of the natural environment (views, vegetation, topography, water etc)	72	N/A	Trend
Vegetation and natural elements (street trees, planning, water etc)	71	N/A	Trend
Physical comfort (impacts from noise, smells, temperature)	70	N/A	Trend
General condition of vegetation, street trees and other plantings	69	N/A	Trend
Shelter/awnings (protection from sun, rain etc)	69	N/A	Trend

SD4 PERFORMANCE MEASURES

Place Experience (PX) Measure	Baseline	National Benchmark	Target
	Out of 100	Out of 100	Out of 100
	2019/20	2019/20	2021/22
Overall Place Score PX Rating	67.8	64.6	70
Things to do in the evening (shopping, dining, entertainment etc)	75	N/A	Trend
A cluster of similar businesses (food, cultural traders, fashion etc)	72	N/A	Trend
Buildings and shop fronts	71	N/A	Trend
Outdoor restaurant, café and/or bar seating	70	N/A	Trend
Diversity of price points (\$ to \$\$\$)	70	N/A	Trend
Unusual or unique businesses / shops	68	N/A	Trend
Service businesses (post offices, libraries, banks etc)	66	N/A	Trend
General condition of businesses and shopfronts	64	N/A	Trend
Businesses that reflect the local community and values	62	N/A	Trend
Shop window dressing (visual merchandising)	60	N/A	Trend



SD5 PERFORMANCE MEASURES

Place Experience (PX) Measure	Baseline	National Benchmark	Target
	Out of 100	Out of 100	Out of 100
	2019/20	2019/20	2021/22
Overall Place Score PX Rating	68.5	63.7	70
Overall look and visual character of the area	81	N/A	Trend
Welcoming to all people	79	N/A	Trend
Point of difference from other similar streets or places	78	N/A	Trend
Evidence of public events happening here (markets, street entertainers etc)	74	N/A	Trend
Landmarks, special features or meeting places	72	N/A	Trend
One of a kind, quirky or unique features	70	N/A	Trend
Evidence of community activity (community gardening, art, fundraising etc)	68	N/A	Trend
Interesting things to look at (people, shops, views etc)	68	N/A	Trend
Unique mix or diversity of people in the area	66	N/A	Trend
Public art, community art, water or light feature	62	N/A	Trend
Culturally diverse businesses (range of ethnicities and interests etc)	59	N/A	Trend
Unusual or unique buildings or public space design	58	N/A	Trend
Local history, heritage buildings or features	56	N/A	Trend

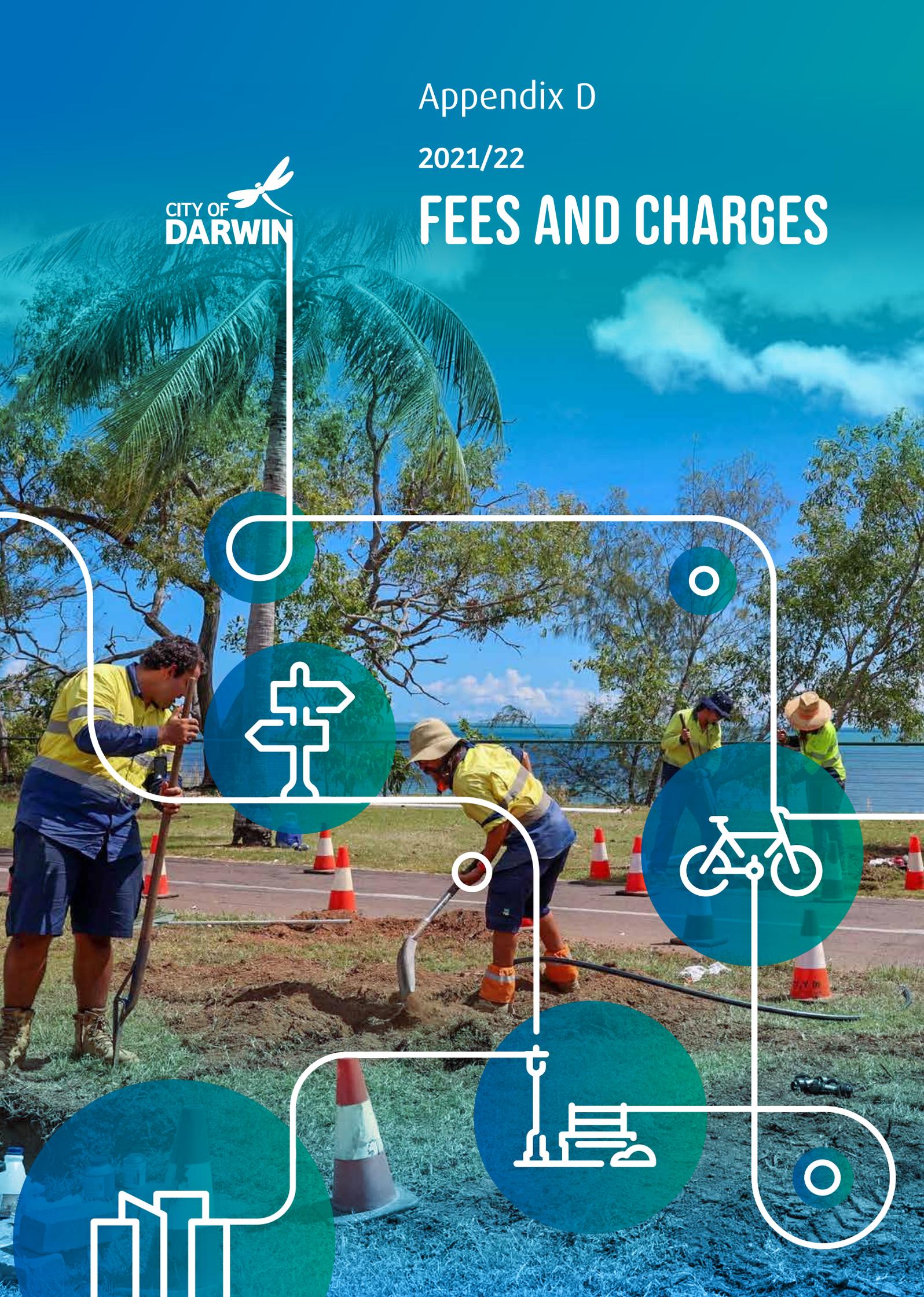
Appendix C– Index of Tables and Figures

Table 1 Elector distribution – Revised Ward Structure	15
Table 2 2021/22 Elected Member Allowances	17
Table 3 2021/22 Sponsorships, Grants and Operating Subsidies	24
Table 4 2021/22 Operational Initiatives	47
Table 5 2021/22 Capital Works Program	59
Table 6 2021/22 Financial Key Performance Indicators (KPIs)	63
Table 7 Annual comparison of operating income	65
Table 8 Annual comparison of operating expenses	66
Table 9 2021/22 Annual comparison of rates	70
Table 10 2021/22 Rating Structure	71
Table 11 2021/22 Annual Comparison Domestic Waste Management Charges	72
Table 12 2021/22 Annual Comparison Commercial Waste Management Charges (example)	72
Table 13 2021/22 Budgeted Statement of Reserves	80
Figure 1 Local job impact as a result of COVID-19 for September Quarter 2020	22
Figure 2 Annual change in Estimated Residential Population (ERP)	22
Figure 3 2021/22 Operating Income (excluding Income for Capital Purposes)	64
Figure 4 2021/22 Operating Expenses	66
Figure 5 2021/22 Capital Expenditure	70
Figure 6 2021/22 Capital Works Program by Asset Class	73

Appendix D

2021/22

FEES AND CHARGES



Contents

GENERAL CONDITIONS	100	BINS – ADDITIONAL DOMESTIC SERVICE	107
Facility Hire Fees	100	CAR PARKS	108
Not-for-profit Organisations	100	Off Street Car Parks	108
Pension Concessions	100	Conditions of Parking	110
Indemnity	100	CAR PARKING AREAS – ALTERNATIVE USES	110
Credit Card Surcharge	100	CAR PARKING – ON STREET	111
Responsibility for Damage to Council Property	101	Metered On Street Car Parking within City Centre	111
Seasonal Oval Allocations	101	CEMETERY	112
Single Use Plastics	101	Ministerial Approved Burials	113
ADMINISTRATION	102	Memorial Niche Wall	113
Assessment Record Inspection Fee	102	Infant Subsidy	114
Fees for Written Confirmation	102	COMMUNITY CENTRES	115
Dishonoured Cheque/Direct Debit Fees	103	Lyons Community Centre	115
Preparation of Licence & Agreement Conditions	103	Malak Community Centre	116
Research and/or Retrieval of Council Records	103	Nightcliff Community Centre	117
Cancellation of Hire of Council Facilities	103	CONDUCT BUSINESS IN A PUBLIC PLACE	118
Interest on Overdue Debtor Accounts	103	Conduct Business in Public Place – Permit	118
APPLICATIONS UNDER FREEDOM OF INFORMATION	104	Filming in a Public Place – Permit	118
Personal Information	104	Street Food Vending Permit	118
Non-Personal Information	104	DOG & CAT	119
Other Services	105	Registration Fees	119
ADVERTISING SIGNS	106	Concessions	119
Signs on Private or Public Land that Require A Permit	106	Licence Fees – Annually	120
Miscellaneous Sign Fees	106	Miscellaneous	120
		Impounding Fees & Charges	120



LIBRARIES	121	Water Sports Associations	133
Library Meeting Rooms	121	Royal Life Saving Society	134
Inter-Library Loan Charges	121	Untidy Allotments	135
Replacement of Lost or Damaged Items	121	Miscellaneous	135
MISCELLANEOUS PERMIT	124	Court Costs - Complaints and Summons	136
Parking Exemption Permit (each)	124	PRIVATE WORKS WITHIN ROAD RESERVE AND DEVELOPMENT	137
Tourist Coach Parking Permits	124	Works Within Road Reserve	137
Temporary Parking Bay Hire for Construction/Service Repair Purposes	124	Construction Charges	138
Mini Bus Locations	125	With Development Permit	138
Miscellaneous Permit Fees	125	Assessment & Approval – No Development Permit	139
OUTDOOR DINING	126	Use of Council Road Reserve (Commercial)	139
OUTDOOR VENUE HIRE & EVENTS	127	Display Goods on Public Land (Commercial)	139
Outdoor Venue Hire	127	SPORTING OVALS	140
Mindil Carnival Area	127	Gardens Oval Building Hire	140
Gardens Oval Complex	127	Gardens Oval Complex	140
Gardens Amphitheatre	128	Gardens Oval One	141
Outdoor Fitness Classes – Annual Permit	129	Gardens Two and Other Ovals	142
Event Equipment Hire	129	Sporting Ovals Signage	143
Other Venue Hire Charges	129	Oval Lighting	143
PARAP RECREATION FACILITY	130	TENNIS COURTS	144
Parap Recreational Facility	130	TREES & SHRUBS	145
PARKS	131	SHOAL BAY WASTE MANAGEMENT FACILITY	146
Council Charges for Clearing Away Rubbish	131	Domestic Access	146
Council Charges for After Hours Callouts	131	Commercial – Including Non-domestic Vehicles and Waste	147
Bicentennial Park – Civilian Memorial Wall	131		
PUBLIC SWIMMING POOLS	132		
Council Operated Public Swimming Pools	132		
General Hire	133		

General Conditions

The following General Conditions apply to all Council Fees & Charges.

FACILITY HIRE FEES

Facility hire, within this document, states three levels of fees.

These are:-

- the full fee payable,
- the concessional fee for regular weekday use by not-for-profit community organisations, and
- a concessional fee for either one-off events on Friday evenings or weekends, or events which span more than the sessional use specified.

Not-for-profit organisations requesting concession fees to be negotiated will need to put their request in writing.

NOT-FOR-PROFIT ORGANISATIONS

The definition for eligibility for concession fees is:-

A self-help group (not operated by commercial interests and stated as not-for-profit by statutory declaration), or a not-for-profit community organisation (incorporated under the Associations Incorporations Act).

PENSION CONCESSIONS

Some fees and charges within this document allow a concession for pensioners. All people seeking such concession must provide appropriate proof of eligibility, i.e. -A Commonwealth Health Care Card or a Northern Territory Pensioner Concession Card.

INDEMNITY

Organisations hiring Council facilities are required to have public liability insurance cover.

Groups and individuals without their own public liability insurance must be aware that City of Darwin will not be held liable for any accident occurring through the actions or negligence of group members or guests.

CREDIT CARD SURCHARGE

City of Darwin may impose a surcharge of 0.4% on payments made using a credit card.



General Conditions (cont'd...)

RESPONSIBILITY FOR DAMAGE TO COUNCIL PROPERTY

The cost of damage to Council property will be recovered from the party responsible. In the case of hire of Council property the hirer will be held responsible and in the case of a permit/licence holder the holder will be held responsible.

The cost of repairs will be calculated as the:

Actual invoiced cost to Council of materials and services used; **plus**

Cost of Council labour, plant and stores used including overheads

= Sub Total

Add 15% to Sub-Total

= Total Cost that will be recovered.

SEASONAL OVAL ALLOCATIONS

Council ovals are made available for sporting organisations to use for Wet and Dry seasons competition, training and pre-season use.

Seasons: Wet Season 1 October to 31 March

Dry Season 1 April to 30 September

In the first instance Council allocates ovals through peak sporting bodies so that they may then arrange club fixtures.

The definition of a peak sporting body is –

“An organisation representing the interests of those involved in the nominated sport and one affiliated with a national body that recognises the peak body for the sport in the NT.

A peak body will also be registered as an incorporated body with Department of Trade, Innovation and Business and Department of the Attorney-General and Justice and hold a current public liability insurance policy.”

SINGLE USE PLASTICS

In January 2019, City of Darwin implemented a ban on all single use plastics at Council events and events held on Council land including markets. These changes have been implemented to reduce the amount of single use plastic used and protect Darwin’s unique environment.

The ban in single use plastics will relate to all Council permits and leases and these were updated from 1 January 2019 to reflect this change. Further information on how conduct an event without single use plastics is available at www.darwin.nt.gov.au

Administration

ASSESSMENT RECORD INSPECTION FEE

Pursuant to Section 152(4) the Local Government Act 2008 any person is entitled, when the Council office is open to the public, to inspect the Assessment Record free of charge.

Assessment Record Inspection Fee	2021/22 Including GST \$	COD Internal Code
Assessment Record Inspection	Free	

RATE BOOK – FEES FOR WRITTEN CONFIRMATION

A charge of \$50.00, (\$100.00 for an urgent request) for each property will be levied for the furnishing of written information of details from the Rate Book. This information will only be supplied upon receipt of the required sum together with the written request in the required format.

Rate Book – Fees for Written Confirmation	2021/22 Including GST \$	COD Internal Code
---	--------------------------------	-------------------------

Rate Search Fee – per property

• 1 Business Day Prior Notice	50.00 ×	T150
• Urgent Same Day Request	100.00 ×	T150

Reprint of Rate Notice – per copy

Current Rating Year	21.00	T151
Prior Rating Years	26.00	T151
Provision of Written Confirmation by facsimile, email or post – per request	21.00	T151



Administration (cont'd...)

Dishonoured Cheque/Direct Debit Fees	2021/22 Including GST \$	COD Internal Code
Administration Fee – per instance	42.00	T153
<hr/>		
Preparation of Licence & Agreement Conditions	2021/22 Including GST \$	
Prepared by External Solicitor	Actual cost	T158
Prepared In-house	330.00	T159
<hr/>		
Research and/or Retrieval of Council Records	2021/22 Including GST \$	COD Internal Code
To conduct research of Council records where due to the nature of the research and/or staff time involved other published charges are inadequate, charge is on a per staff member/hour charge or part thereof. Archive retrieval costs are additional	Actual cost at hourly rate	T162
<hr/>		
Cancellation of Hire of Council Facilities	2021/22 Including GST \$	COD Internal Code
Cancellation fee (if notification is received less than two weeks prior to date of hire)	26.00	T400
<hr/>		
Interest on Overdue Debtor Accounts	2021/22 Including GST \$	COD Internal Code
Charged on Debtor account balances overdue in excess of 30 days, if no default rate otherwise specified in debt creation documentation	18.0% pa ^x	

Applications Under Freedom of Information

Personal Information	2021/22 Including GST \$	COD Internal Code
Application Fee	Free	
Supervised Inspection		
• First 2 hours	Free	
• Per hour thereafter	25.00 ✕	T162
Non-Personal Information	2021/22 Including GST \$	COD Internal Code
Application Fee	30.00 ✕	T162
Searching and decision making (per hour)	25.00 ✕	T162
Retrieval from storage	Actual cost ✕	T162
Supervised Inspection (for every hour or part of an hour)	25.00 ✕	T162
Application Fee for combined Personal and Non-Personal Information	30.00 ✕	T162





Applications Under Freedom of Information (cont'd...)

Other Services	2021/22 Including GST \$	COD Internal Code
Packaging materials for delivering or posting articles	Actual cost ^x	T162
Delivery or postage charges	Actual cost ^x	T162
Retrieval from storage	Actual cost ^x	T162
Supervised Inspection (for every hour or part of an hour)	25.00 ^x	T162
Photocopies of Documentation		
Per page of Black & White A4 paper	0.20 ^x	T162
Other	Actual cost ^x	T162
Copies of disks, films or tapes, written transcripts, other services to enable the applicant to physically access information, hiring out equipment or facilities to enable applicant to view or listen to disk, film or tape	Actual cost ^x	T162
Operating equipment to copy disk, film or tape or to enable applicant to view or listen to disk, film or tape (per hour or part of an hour)	25.00 ^x	T162
Deposit for Processing Fees		
If the processing fee is estimated to be greater than \$25 and less than \$100	25.00 ^x	
If the processing fee is estimated to be more than \$100	50% of the estimate ^x	

Advertising Signs

Signs on Private or Public Land That Require A Permit	2021/22 Including GST \$	COD Internal Code
Application Fee	155.00 ×	T209
Removal, custody and release fee for unauthorised movable signs	135.00	T216
Removal, custody and release fee for unauthorised fixed sign	\$135.00 + costs incurred + 15% administration fee	T216
Public Land minimum rate per year	155.00 ×	T210
OR		
Rate per square metre (which ever is greater) per year	60.00 ×	T211

Note

Specifications and requirements available from City of Darwin.

Miscellaneous Sign Fees	2021/22 Including GST \$	COD Internal Code
Banner Sites		
Permit Fee per week		
• Commercial	172.00 ×	T214
• Not-for-profit organisation	51.00 ×	T213
• Release fee for unauthorised banners (By-law 202)	137.00	T215
• Cancellation fee	26.00	T215
Street Light Banners – per banner (includes costs to erect, maintain & remove)	137.00	T212



Bins – Additional Domestic Service

	2021/22 Including GST	COD Internal Code
	\$	
240 litre Garbage Bin – Kerbside Service – per annum	492.00	
240 litre Recycling Bin – Kerbside Service – per annum	115.00	
240 litre Garbage Bin – Manual Service – per annum	545.00	
240 litre Recycling Bin – Manual Service – per annum	399.00	
1,100 litre Garbage Bin – per annum	2,288.00	
1,100 litre Recycling Bin – per annum	1,636.00	
Bins – Return Collection Service	25.00	

Additional services costs will be invoiced annually directly to the Body Corporate (for strata titled units). The Body Corporate will distribute additional waste service expenses equally among all owners of a development through the Body Corporate fees. Additional services costs for non-strata titled units will be charged annually in conjunction with the municipal rates and charges, appearing on the Annual Notice of Rates and Charges.



Car Parks

Off Street Car Parks	2021/22 Including GST \$	COD Internal Code
Permit Parking		
West Lane – 6 Month Permit	1,850.00	T240
West Lane – 12 Month Permit	2,950.00	T240
Chinatown – 6 Month Permit	1,660.00	T240
Chinatown – 12 Month Permit	2,360.00	T240
Nichols Pl, Darwin Oval – 6 Month Permit	970.00	T240
Nichols Pl, Darwin Oval – 12 Month Permit	1,570.00	T240
Mitchell/Daly St – 6 Month Permit	610.00	T240
Mitchell/Daly St – 12 Month Permit	950.00	T240
All Day Parking		
Early Bird – Monday to Friday, Park & Pay before 9.00am – West Lane	11.30 per day	T240
Early Bird – Monday to Friday, Park & Pay before 9.00am – Chinatown	8.00 per day	T240
Nichols Pl, McLachlan St, Darwin Oval	6.00 per day	T240
McMinn St, Mitchell St, Woods/Daly St, Daly/Mitchell St	3.60 per day	T240
Casual Parking		
(Monday to Friday per hour – up to 7 hours or pro rata)		
West Lane Per Hour	2.20	T240
Chinatown Per Hour	1.70	T240
Overnight Parking		
5.00pm to 8.00am the following day, Monday to Thursday inclusive		
West Lane – per night	10.50	T240
Chinatown – per night	9.00	T240



Car Parks (cont'd...)

Off Street Car Parks	2021/22 Including GST \$	COD Internal Code
Additional/Replacement		
Permit – All Off Street Car Parks	14.00	T242
Access Card – West Lane, Chinatown	25.00	T242
Weekends & Public Holidays		
West Lane – Saturday, Sunday, Public Holidays (7.00am – 7.00pm closing time)	Free	
Chinatown – Saturday (7.00am – 10.00pm closing time)	Free	
Chinatown – Sunday (7.00am – 8.00pm closing time)	Free	
Release of Vehicle		
West Lane	120.00	T242
Chinatown	120.00	T242
Motorcycle Parking		
Within Designated Bays – All Off Street Car Parks	Free	
Access to Bicycle Facility – The Pod (Chinatown)		
Bike Pod access fee	Free	
Bike Pod Access Card (initial issue)	Free	
Bike Pod Access Card replacement fee	25.00	T842

CONDITIONS OF PARKING

1. All vehicles are parked at the risk of the person parking the same and in respect of vehicles parked in this carpark, no employee or agent of the Council is liable for any loss or damage, whether occasioned by negligence or otherwise.
2. No person employed by the City of Darwin has authority to accept vehicles or articles for safekeeping.
3. The Common Law as to bailment of goods does not apply in respect of the parking of a vehicle with its contents in this carpark.
4. The Manager or any person having the authority of the City of Darwin has authority to enter any vehicle in this carpark and move or drive it to another place.
5. The Manager or any person having the authority of the City of Darwin, may deliver a vehicle to any person offering evidence of ownership or authority to receive the vehicle and may refuse to deliver a vehicle unless he or she is so satisfied and no servant or agent of the Council shall be liable for such delivery detention or failure to deliver.
6. No person has authority to vary these conditions.
7. All vehicles are subject to NT Traffic Regulations.
8. Vehicles displaying a Disability Parking Permit may park in a disabled bay in all Off Street carparks all day free of charge, except West Lane Carpark and Chinatown Carpark. Persons displaying a valid Disability Parking Permit who park in a disabled bay in either West Lane Carpark or Chinatown Carpark may park for twice the time paid for, however parking fees apply.

Car Parking Areas – Alternative Uses

Council will determine a hiring rate for commercial or not-for-profit users.

West Lane Carpark is unavailable for alternate use.

Persons hiring Carparks for alternative use shall pay to Council all costs associated with Council providing carpark attendants and supervisors and other necessary expenses such as electricity occasioned by the alternative use. The General Manager Innovation Growth and Development Services shall provide estimates to the person requiring alternative use prior to approval for the alternative use being granted.

These persons shall abide by and follow all the requirements and directions of the General Manager Innovation Growth and Development Services or their representative in the use of the car park.

The area required for the alternative use shall be left in a condition equal to that before the use was approved (i.e. in a clean and tidy condition). The person requiring alternative use shall be made aware that water or any liquid cannot be used in cleaning the area approved.

Persons requiring this use shall make arrangements for their own electrical supply where portable generators are used, these generators shall be adequately silenced.

Hirers shall make arrangements for toilet facilities outside of normal working hours and shall make contact with and follow the requirements of the NT Department of Health for the alternative use.



Car Parking – On Street

Metered parking is available within the City Centre area, which is divided into three (3) separate zones for charging purposes. Details of the zone boundaries are available at the Civic Centre during opening hours.

A number of bays are available at no charge with a 15 minute time limit. These bays are individually signposted.

Motorcycles may park at no charge within designated motorcycle parking bays. Motorcycles parking within metered bays must pay the applicable charge.

Vehicles displaying a Disabled Persons Parking Permit may park at no charge for twice the time indicated on signage within metered bays in Zones A and B. These vehicles may park all day at no charge within Zone C. Vehicles must have the Disabled Persons Parking Permit prominently displayed.

Metered On Street Car Parking Within City Centre	2021/22 Including GST \$	COD Internal Code
Zone A – Per hour per bay 8:00am to 5:00pm Monday to Friday excludes weekends and public holidays	2.60	T252
Zone B – Per hour per bay 8:00am to 5:00pm Monday to Friday excludes weekends and public holidays	1.90	T253
Zone C – Per hour per bay 8:00am to 5:00pm Monday to Friday excludes weekends and public holidays	1.40	T254
Zone C – Maximum daily charge	8.00	
All Zones – All day Public Holidays and Weekends	Free	

Cemetery

	2021/22 Including GST \$	COD Internal Code
Reserved Graves		
1st Interment – (excavation & ground maintenance)	2,400.00	T261
2nd Interment – (excavation & ground maintenance)	2,000.00	T265
Extra Depth (to 7 foot) – in addition to cost for interment	230.00	T262
Rock Breaker Charge – when required	Actual cost + GST + 15% administration fee	T255
Issue of Exclusive Right of 2nd Interment Certificate – Administration Fee	85.00 ✕	T257
Transfer of Exclusive Right Certificate/Reservation	85.00 ✕	T257
Ashes		
Interment of Ashes and site preparation	315.00 ✕	T258
Exhumation		
Exhumation Fee of Remains and Exhumation Overseer Cost	3,500.00	T256
Memorials		
• Memorial Permit Fee	130.00 ✕	T263
• Installation of plaque onto concrete head beam	130.00	T264
• Manufacture of concrete headstone	250.00	T614
• Manufacture of concrete memorial foundation	130.00	T260
Miscellaneous Labour Rate per hour	130.00	T606
After hours surcharge (after 4.00pm weekdays and all day weekends, public holidays)	525.00	T606
Funeral Providers		
Annual Permit Fee	125.00 ✕	T296
Commission for the collection of full interment fees	150.00	T296
Infant Subsidy <i>refer to page 114</i>	Subsidy available for cremation or burial of infants up to the age of 2 years in accordance with conditions	T605



Cemetery (cont'd...)

Ministerial Approved Burials (Council Decision 13\2425)	2021/22 Including GST \$	COD Internal Code
Second Interment		
Where upper surface of coffin is below 750mm from ground level (includes excavation and ground maintenance)	2,735.00	T600
Third Interment		
Where upper surface of coffin is 500mm from ground level (includes excavation and ground maintenance)	2,735.00	T601
Concrete Seal		
Required where the upper surface of coffin is less than 750mm and greater than 500mm from ground level	1,135.00	T602
Grave Investigation		
To ascertain depth and compliance with Legislation	745.00	T603
Administration Fee		
	125.00	T604
Memorial Niche Wall		
	2021/22 Including GST \$	COD Internal Code
Memorial/Niche Wall – Reservation	1,020.00	T608
Memorial/Niche Wall – Interment of Ashes & Plaque – Permit Fee (Includes installation)	675.00 ×	T609
Memorial/Niche Wall – Removal/Installation of Memorial Plaque for 2nd Interment	255.00	T611
Memorial/Niche Wall Transfer of Reservation	85.00	T612

Cemetery (cont'd...)

Note

Overtime rates will apply if burials are carried out on a weekend, or on a public holiday. Charges are subject to change dependent on contract variation.

Extra charge for rock breaker if required, will be cost of contractor plus 10% administration charge + GST.

Installation of Plaques and Headstones does not include supply of memorial.

After Hours surcharge applies for services at 4.00pm or later on weekdays and all day weekends, public holidays.

Exhumations to coffin depth only.

INFANT SUBSIDY

- The subsidy is applicable for the burial or cremation costs of children up to the age of two years, with the following conditions.
- A subsidy will be available for the interment or cremation cost of a child under the age of two years whose parent or legal guardian is a resident within the municipality of Darwin subject to the following being met.
- The subsidy will be available up to a maximum of \$900 or 50% of the interment or cremation costs whichever is the lesser value within any section of Thorak Regional Cemetery, Gardens Road Cemetery or Darwin General Cemetery.
- The subsidy will be for the interment or cremation costs only (not both) and will be applicable at the time of service as a one-off payment. Only one claim will be approved for any one infant.
- The subsidy will be available for a parent or legal guardian of a child residing within the Darwin Municipality and will include stillborn children.
- The subsidy will be paid to individual residents only and will not be available for organisations or government agencies carrying out interments or cremations for children in their care.
- The subsidy will only be available on receipt of proof of residence within the Darwin Municipality. Proof of residence will require photo identification with a current address shown, or a letter or account for utilities service including Power and/or Water, a current rental agreement, Rates notice or any other identification document as approved by the Superintendent of Cemeteries.



Community Centres

City of Darwin has community centres at Lyons, Nightcliff and Malak available for hire from 6am to midnight daily. Council aims to ensure that a range of user groups and/or individuals have fair and equitable access to Council's services and facilities. These facilities provide spaces for a diverse mix of activities and encourage community connectedness, participation in community life and enhance individual and community wellbeing.

There are two levels of charges:

- Not-for-profit/Community Benefit: Community organisations/groups or individual that is intending to not charge or charge a low cost for an activity where there is a community benefit, such as health and wellbeing.
- Commercial/Private: Business or individual who provide a service or sell products with the intention of making a profit. Private also includes, use for private functions or events, not open to the community, such as Birthday parties.

Council requires any community group, organisations or individual entering into an agreement for the use of a community centre ("Hirer") to comply with the conditions of use.

Cancellation of bookings must be provided in writing 5 working days prior to the date of hire, otherwise the full hire charge will be forfeited.

Where Council's contracted security firm is called out after hours, or additional cleaning or replacement of keys is required, the hirer will be required to meet these expenses.

Lyons Community Centre	2021/22 Including GST \$	COD Internal Code
Private functions		
(Entire Centre), Friday, Saturday evenings from 5:00 pm (Sundays as per weekday bookings)	225.00	T634
Hall Area Hire – Not-for-profit		
• Hourly rate – minimum charge 2 hours	16.00	T630
• All day any day until 5:00pm	85.00	T630
Hall Area Hire – Commercial/Private		
• Hourly rate – minimum charge 2 hours	36.00	T630
• All day any day until 5.00pm	198.00	T630
Storage Area		
(per annum) payable in advance 1 July each year. (Quarterly pro rata or part thereof)	80.00	

The selling or consuming of alcohol will not be permitted at the Lyons Community Centre.

Community Centres (cont'd...)

Malak Community Centre	2021/22 Including GST \$	COD Internal Code
Private functions		
(Entire Centre), Friday, Saturday evenings from 5:00 pm (Sundays as per weekday bookings)	225.00	T320
Large Area Hire – Not-for-profit		
• Hourly rate – minimum charge 2 hours	16.00	T322
• All day any day until 5:00 pm	85.00	T322
Large Area Hire – Commercial/Private		
• Hourly rate – minimum charge 2 hours	36.00	T322
• All day any day until 5:00 pm	198.00	T322
Small Area Hire – Not-for-profit		
• Hourly rate – minimum charge 2 hours	16.00	T326
• All day any day until 5:00 pm	85.00	T326
Small Area Hire – Commercial/Private		
• Hourly rate – minimum charge 2 hours	36.00	T326
• All day any day until 5:00 pm	198.00	T326
Storage Area		
(per annum) payable in advance 1 July each year. (Quarterly pro rata or part thereof)	80.00	T329

Friday and Saturday evenings from 6:00 pm, hire of the large area for private functions includes the use of the small area to enable access to kitchen facilities. Subsequently, hiring of the small area is not possible on Friday and Saturday evenings.



Community Centres (cont'd...)

Nightcliff Community Centre	2021/22 Including GST \$	COD Internal Code
Boab Meeting Room Hire – Not-for-profit		
• Hourly rate – minimum charge 2 hours	16.00	T343
• All day any day until 5:00 pm	85.00	T343
Boab Meeting Room Hire – Commercial/Private		
• Hourly rate – minimum charge 2 hours	36.00	T343
• All day any day until 5:00 pm	198.00	T343
Pandanus Meeting Room Hire – Not-for-profit		
• Hourly rate – minimum charge 2 hours	16.00	T343
• All day any day until 5:00 pm	85.00	T343
Pandanus Meeting Room Hire – Commercial/Private		
• Hourly rate – minimum charge 2 hours	36.00	T343
• All day any day until 5:00 pm	198.00	T343
Office Tenancies		
• Office Rental per annum	132/m ²	
Storage Cages		
per financial year payable in advance 1 July each year. (Quarterly pro rata or part thereof)	80.00	T350

The rooms in Nightcliff Community Centre are not available for private party use, and the selling or consuming of alcohol on the premises is not permitted.

The Nightcliff Community Centre office space(s) are typically in high demand and are available for lease to not-for-profit organisations only. All office hirers pay their own cleaning & power costs and separate electricity meters are installed in each tenancy. For further information regarding availability of office space please contact Council.

Conduct Business in a Public Place

Conduct Business in Public Place – Permit	2021/22 Including GST \$	COD Internal Code
Conduct Business in Public Place – Per day – Not-for-profit	32.00 ×	T502
Conduct Business in Public Place – Per day – Commercial	77.00 ×	T501
Conduct Business in Public Place – Per week – Commercial	510.00 ×	T501
Commercial Tours – Per Annum (Pro-rata)	1,020.00 ×	T547
The Mall – Commercial Displays – Per Day	530.00 ×	T500
The Mall – Commercial Displays – Per Week	1,340.00 ×	T501
The Mall – Entertainment Buskers – Annual (12 months) permit	30.00 ×	T506
The Mall – Entertainment Buskers – Seasonal (4 months) permit	20.00 ×	T506
The Mall – Entertainment Buskers – Weekly (7 days) permit	5.00 ×	T506
The Mall – Out Trading – Per Day	32.00 ×	T504
The Mall – Out Trading – Per Week	77.00 ×	T505
Handbill Poster – Permit	26.00 ×	

Filming in a Public Place – Permit	2021/22 Including GST \$	COD Internal Code
Commercial Filming per day	150.00	T547

Street Food Vending Permit	2021/22 Including GST \$	COD Internal Code
Per month	278.00 ×	T554
Per quarter	815.00 ×	T555
Per 6 months	1,630.00 ×	
Per annum	3,200.00 ×	T556



Dog & Cat

Registration Fees	2021/22 Including GST \$	COD Internal Code
Entire Dog – Annual	121.00 ✕	T3/T9
De-sexed Dog – Over 12 months of age	26.00 ✕	T3/T9
De-sexed Dog less than 12 months of age	Free	
Declared Dog Category 1	268.00 ✕	T34
Declared Dog Category 2	207.00 ✕	T34
Declared Dog Category 3	132.00 ✕	T34
Entire Cat – Annual	121.00 ✕	T12/T14
De-sexed Cat less than 12 months of age	Free	
De-sexed Cat over 12 months of age	16.00 ✕	T12/T14

Concessions	2021/22 Including GST \$	COD Internal Code
Guide Dog/ Assistance Dog (Entire & De-sexed) – Subject to application & approval by Council Authorised Officer	Free	

Concessions (See Page 100 for eligibility), also Totally and Permanently Incapacitated (TPI) Gold Card Holders.

*Entire Dog or Cat – Renewal – Annual	71.00 ✕	
De-sexed Dog or Cat – Annual	13.00 ✕	
De-sexed Dog or Cat re-homed from an accredited re-homing organisation	Free for the first registration period	

* The discounted/concession fee for entire dog registration renewals only applies for dogs registered prior to 1 July 2018. No concessions will apply to entire dogs registered after 1 July 2018.

Dog & Cat (cont'd...)

Licence Fees – Annually	2021/22 Including GST \$	COD Internal Code
-------------------------	--------------------------------	-------------------------

Licence to keep more than 2 Dogs or 2 Cats <i>Plus registration fees for each Dog/Cat</i>	132.00 ✕	T365
--	----------	------

Miscellaneous	2021/22 Including GST \$	COD Internal Code
---------------	--------------------------------	-------------------------

Microchipping for Dogs and Cats – per animal	36.00	T376
--	-------	------

Registration is transferable on application if the registered dog dies and the owner acquires a replacement animal.

Impounding Fees & Charges	2021/22 Including GST \$	COD Internal Code
---------------------------	--------------------------------	-------------------------

Registered Dogs/Cats Release Fee – per Dog	106.00 ✕	T367
--	----------	------

Unregistered Dogs or Cats Release Fee – per Dog	258.00 ✕	T368
---	----------	------

Additional Fee if animal is impounded outside of Council hours	81.00 ✕	T369
--	---------	------

Animal Surrender Fee	56.00 ✕	T366
----------------------	---------	------

Maintenance Fee for each Impounded Dog or Cat – applied after expiration of 4 impounding days	24.00 ✕	T379
---	---------	------

All Dogs & Cats released from or purchased at the Pound must be registered.



Libraries

Casuarina Library has available a meeting room for general hire by the public, organisations and groups.

Library Meeting Rooms	2021/22 Including GST \$	COD Internal Code
Not-for-profit/Community Organisations Hourly rate (up to 3 hours) – Min Charge 2 hours	16.00 per hour Min Charge 2 Hours	T448
Not-for-profit/Community Organisations Full day (8 Hours)	81.00	T448
Commercial Use hourly rate (up to 3 hours)	36.00 per hour	T448
Commercial Use full day (8 hours)	198.00	T448

Inter-Library Loan Charges	2021/22 Including GST \$	COD Internal Code
Standard Inter-Library loan – per item	28.50	T445

Journal Articles

• Up to 50 pages	28.50	T445
• Each additional 50 pages	4.00	T445

Replacement of Lost or Damaged Items – per item	2021/22 Including GST \$	COD Internal Code
---	--------------------------------	-------------------------

If original purchase price of item is available.	Purchase Price + GST	T441
--	-------------------------	------

If no cost available, the following charges apply:

Adult Fiction Paperback	35.00	T441
Adult Fiction Hardcover	55.00	T441
Adult Non-fiction Paperback	35.00	T441
Adult Non-fiction Hardback	55.00	T441
Adult DVD (single)	40.00	T441
Adult DVD (double)	45.00	T441
Adult DVD (multiple)	60.00	T441

Libraries (cont'd...)

Replacement of Lost or Damaged Items – per item	2021/22 Including GST \$	COD Internal Code
Junior Fiction – Paperback	25.00	T441
Junior Fiction – Hard Cover	35.00	T441
Junior Picture Book	35.00	T441
Junior Non-fiction – Paperback	35.00	T441
Junior Non-fiction – Hard Cover	45.00	T441
Junior Graphic Novel	45.00	T441
Junior DVD	30.00	T441
Large Print Book – Hard Cover	70.00	T441
Large Print Book – Paperback	55.00	T441
Spoken Word – CD (whole item)	180.00	T441
Spoken Word – Case	20.00	T441
Music Audio CD (single)	35.00	T441
Music Audio CD (multiple)	45.00	T441
CD/DVD Lockable Security Case (single)	5.00	T441
CD/DVD Lockable Security Case (multiple)	5.00	T441
World Languages Books	45.00	T441
Magazines	Cover Price	T441
Laptop	Replacement Cost + GST	T441
Ipad	Replacement Cost + GST	T441
Education Technology Tools and Equipment	Purchase Price + GST	T441
Where an Inter-Library loan item is lost or damaged:- Search/Processing Fee	Replacement Cost + 65.00	T441
Invoice fee for overdue loans – Processing fee	20.00	T441
Recovery fee for overdue loans – Debt Collection & Processing Fee	20.00	T441



Libraries (cont'd...)

	2021/22 Including GST \$	COD Internal Code
Print Products from personal computers		
• Black & White	0.20 per side	T67
• Black & White A3	0.40 per side	T67
• Colour A4	1.00 per side	T67
• Colour A3	2.00 per side	T67
Photocopying – Black & White A4	0.20 per side	T67
Photocopying – Black & White A3	0.40 per side	T67
Photocopying – Colour A4	1.00 per side	T67
Photocopying – Colour A3	2.00 per side	T67
3D Printing	2.00 per hour	T428
Library merchandise	Purchase Price	
Library programs and events – Cost of materials	As Advertised	

General Manager Community & Regulatory Services has delegated authority to reduce/waive fees in particular circumstances for unfunded charitable organisations and other associations closely affiliated with the Libraries objectives and functions.

Where the security firm is called out, or additional cleaning or replacement of keys is required (after use of the room) Council will recover the cost incurred.

INTER-LIBRARY LOAN CHARGES

The City of Darwin Libraries will charge the following fees in the following instances.

1. No more than two items are requested on interstate Inter-Library loan for any one borrower at a time. Customers requesting more than two items will be charged according to the Australian Interlibrary Resource Sharing Code recommended schedule for each additional item.
2. There needs to be a six months gap before the Library Inter-Library loans the same title for the same person. The Library will only process this Inter-Library loan request within the six months if the patron is prepared to pay for any Inter-Library loan charge incurred.
3. Customers requesting urgently required Inter-Library loans will be charged at the recommended Australian Interlibrary Resource Sharing Code rates for fast track service.
4. Any cost incurred in obtaining information from specialised service suppliers will be passed on to customers.

Miscellaneous Permit

Parking Exemption Permit (each)	2021/22 Including GST \$	COD Internal Code
Conduct Works	1,740.00 ×	T558
Delivery Vehicles – <i>See Note below</i>	1,740.00 ×	T559
Media Permitted Parking Permit (x 3 permits)	1,740.00 ×	T559
Tourist Coach Parking Permits	2021/22 Including GST \$	COD Internal Code
Tourist Coach per Quarter	570.00	T546
Temporary Parking Bay Hire for Construction/Service Repair Purposes	2021/22 Including GST \$	COD Internal Code
Hire of Parking Bay – Zone A – Per Car Bay Per Day – Up to one week	28.00	T519
Hire of Parking Bay – Zone B – Per Car Bay Per Day – Up to one week	20.00	T557
Hire of Parking Bay – Zone C – Per Car Bay Per Day – Up to one week	10.00	T557

Parking Exemption Permit for Permitted Vehicle – This fee equates to \$6.96 per day over a 50 week period per annum (2 weeks subtracted for Public Holidays).



Miscellaneous Permit (Cont'd....)

Mini Bus Locations	2021/22 Including GST \$	COD Internal Code
Signage Costs (Payable on application, non-recurring)	315.00	T574
Miscellaneous Permit Fees		
	2021/22 Including GST \$	COD Internal Code
Bin Rental per week	100.00	T576
Authorised Parking Zone		
• Per week	35.00	T577
• Per annum	940.00	T578
Release of Vehicle – From vehicle restricted area	125.00	T242
Site inspection for all permits – per inspection	99.00	

If the work is not to the satisfaction of the Council officer, additional inspections may be required.

A security deposit will be charged. This deposit will be assessed by the Council officer and based upon the scope of the work involved. Inspection fee and other costs will be deducted from this deposit at the completion of the work.

Outdoor Dining

Outdoor Dining	2021/22 Including GST \$	COD Internal Code
Outdoor Dining (Unlicensed) – Within City Centre per table per week	7.00 ✕	T549
Outdoor Dining (Unlicensed) – Outside City Centre per table per week	4.00 ✕	T550
Inside the City Centre		
Outdoor Dining (Licensed) – Within City Centre Café/Restaurant	114.00/m ² ✕	
Outdoor Dining – Within City Centre licensed Hotel/Bar	168.00/m ² ✕	
Outside the City Centre		
Outdoor Dining (Licensed) – Outside City Centre Café/Restaurant	76.00/m ² ✕	
Outdoor Dining – Outside City Centre Hotel/Bar	112.00/m ² ✕	

Preparation of Licence & Agreement Conditions

(See “Administration Fees” for full costings)

NOTE – Council resolved at the Ordinary Meeting on 29 June 2021 to waive all Outdoor Dining Fees for the period from 1 July 2021 to 30 June 2022. Permits for Outdoor Dining must continue to applied for and approved by Council in accordance with Council Policy.





Outdoor Venue Hire & Events

All fees & charges associated with outdoor venue hire and events are subject to terms and conditions contained with the application/permit process. Applicants will adhere to all conditions at all times.

Single use plastic items including cups, plates, cutlery, containers and straws are not to be introduced or used on site.

Outdoor Venue Hire	2021/22 Including GST \$	COD Internal Code
Outdoor Venue Hire – Non-commercial – Under 100 attendees	Free	
Outdoor Venue Hire – Non-commercial – Over 100 attendees	105.00	T662
Outdoor Venue Hire – Commercial – Less than 20 attendees	130.00	T660
Outdoor Venue Hire – Commercial – Between 20 to 100 attendees	270.00	T661
Outdoor Venue Hire – Commercial – Over 100 attendees	515.00	T662

Mindil Carnival Area	2021/22 Including GST \$	COD Internal Code
Mindil Carnival Area – Attendance of less than 1,000 persons – per day	1,165.00	T230
Mindil Carnival Area – Significant National Event Level – Greater than 1,000 persons attending	7,700.00	T230

Gardens Oval Complex	2021/22 Including GST \$	COD Internal Code
Gardens Oval Hire – Special events outside seasonal usage – Sporting or Territory/National championships – per day	520.00	T850
Gardens Oval Hire – Special events outside seasonal usage – Fund Raising / Community Events – per day	270.00	T851
Gardens Oval Hire – Special events outside seasonal usage – Commercial Events – per day	3,230.00	T852

Outdoor Venue

Hire & Events (cont'd...)

Gardens Amphitheatre	2021/22 Including GST \$	COD Internal Code
Bump In/Bump Out Fee	0% to 50% of	
Applies to events – % of Hire Fee – per day	hire fee per day, to be negotiated	
Booking Fee – per day/ night		
Community Organisations	490.00	T400
Booking Fee – Commercial Hirer Fee	Greater of	T401
Greater of \$7,500.00 or 5% of net box office, capped at a total of \$15,000.00	\$7,500.00 or 5% of net box office, capped at a total of \$15,000.00	
Hire Fee – Wedding Receptions/ Ceremonies/Private Functions		
• Per day/night	265.00	T400
Security Deposit		
• Community Organisations	Free	T413
• Commercial Operations	2,300.00 ✕	T413
Electricity charge is calculated on units used at \$0.3759 per unit		
• Private or Community Organisations	\$0.3759 per unit	T413
• Commercial Operations	\$0.3759 per unit	T413

All enquiries and bookings are to be made through the Darwin Entertainment Centre on (08) 8980 3333. The Darwin Entertainment Centre manages the Gardens Amphitheatre on behalf of City of Darwin.



Outdoor Venue Hire & Events (cont'd...)

Outdoor Fitness Classes	2021/22 Including GST	COD Internal Code
	\$	

Annual Permit Fees

Commercial – 1 to 3 sessions per week – Maximum of 20 participants 557.00 × T547

Commercial – 4+ sessions per week – Maximum of 20 participants 835.00 × T547

6 Month Permit Fees

Commercial – 1 to 3 sessions per week – Maximum of 20 Participants \$280.00

Commercial – 4+ sessions per week – Maximum of 20 Participants \$420.00

Non-commercial – max 20 participants (annual or 6 month permit) Free

Event Equipment Hire	2021/22 Including GST	COD Internal Code
	\$	

MiPRO – Hire 55.00 T417

PA System – Hire 105.00 T417

Other Venue Hire Charges	2021/22 Including GST	COD Internal Code
	\$	

Council Staff Rate – Attendance for works/rubbish clearance – including after hours Refer to full listing under “Parks” section T666

Access to Power – Commercial/Non-commercial 56.00 T663

Access to Lighting – Commercial/Non-commercial – per day 111.00 T663

Road Closure/Traffic Management – Events – Permit 45.00 × T579

Parap Recreation Facility

The Parap Recreational Facility is fully occupied. (Note: Parap Recreation Facility is located at 77 Ross Smith Avenue, Parap.)

For casual hire of Council facilities at alternate venues refer to Pages 115–117 – Community Centre Charges.

Parap Recreational Facility	2021/22 Including GST \$	COD Internal Code
Office Rental for the Parap Recreation Facility Building – per annum	132/m ²	T622



✕ = Item is exempt from GST per ATO Division 81.



Parks

Council Charges for Clearing Away Rubbish	2021/22 Including GST \$	COD Internal Code
Standard business hours Monday to Friday excluding public holidays 7:30AM – 4:00PM per person/hr (min 4 hours)	130.00	T666
After hours including weekends & public holidays per person/hr (min 4 hours)	180.00	T667
Council Charges for After Hours Callouts	2021/22 Including GST \$	COD Internal Code
Per person per hour (min 4hours)	180.00	T666
Bicentennial Park – Civilian Memorial Wall	2021/22 Including GST \$	COD Internal Code
Plaque production and mounting	Actual cost	T670

Public Swimming Pools

Council Operated Public Pools	2021/22 Including GST \$	COD Internal Code
Public Sessions		
• Adults (18 years & over)	5.00	
• Children (Secondary students require photographic identification)	2.50	
• Children under 4 years (must be supervised in the water by a paying adult)	Free	
• Concession (full time NT tertiary students, Commonwealth Health Care Card, Northern Territory Concession Scheme. DVA Gold Card, DVA White Card. Photographic ID must be presented)	2.50	
• One carer accompanying a person with a disability or persons accompanying holders of NT Companion Card	Free	
• Seniors Card Holders (must present Seniors Card)	4.00	
• Family Concession 2 adults & 2 children	12.50	
• School Swim Concession (per head Mon to Fri)	2.00	
• Spectators	Free	
30 Swim Pass		
• Adult	95.00	
• Seniors Card Holders	90.00	
• Concession/Child	47.00	
Yearly Pass		
• Adult	475.00	
• Seniors Card Holders	430.00	
• Concession/Child	270.00	
Half Yearly Pass		
• Adult	270.00	
• Seniors Card Holders	244.00	
• Concession/Child	145.00	



Public Swimming Pools (cont'd...)

General Hire	2021/22 Including GST	COD Internal Code
Does not guarantee exclusive use of the facility	\$	
Lane Hire Fee per lane per hour (Maximum of 4 lanes at any time. Applies in public operating hours only. Participants must pay entry fees).	15.00	
Lane Hire Fee per 25m lane at Parap per hour	8.00	
Hire of whole pool per day (during public operating hours).	1,376.00	
Hire of whole pool per hour (during public operating hours).	157.00	
Use of pool grounds ONLY – per session up to 2 hours (no swimming).	25.00	
Security Deposit	600.00 ×	T413
Hire of whole pool outside of operating hours (price and approval on application).	Price on Application	
Water Sports Associations	2021/22 Including GST	COD Internal Code
Any not-for-profit water sporting, school, life-saving or learn-to-swim organisation utilising the pool for aquatic activities (excluding social fund-raising events) during operating hours.	\$	
Hire of a 50 metre lane, per lane per hour or part thereof (during operating hours only, & participants must pay entry fees).	8.00	T688
Hire of a 25 metre lane, per lane per hour or part thereof (during operating hours only, & participants must pay entry fees).	4.00	
Water and Canoe Polo hire of Half of a 50 metre pool per hour (during operating hours only, & participants must pay entry fees).	29.00	T689
Hire of whole 50 metre pool, per hour or part thereof (during operating hours).	80.00	T690
Hire of whole 25 metre pool, per hour or part thereof (during operating hours).	40.00	
Overrun on booked time of hire of whole 50 metre pool, per hour or part thereof (during operating hours).	103.00	T691
Overrun on booked time of hire of whole 25 metre pool, per hour or part thereof (during operating hours).	50.00	

Public Swimming Pools (cont'd...)

Royal Life Saving Society	2021/22 Including GST \$	COD Internal Code
School swimming and water safety program – per student (includes lane hire)	1.85	
Lane Use – Half the learners pool at Casuarina – per hour	8.00	





Untidy Allotments	2021/22 Including GST \$	COD Internal Code
Untidy Allotments Clearance Costs	Cost + 15 %	T710
Untidy Allotment Inspection	295.00	T711
Miscellaneous	2021/22 Including GST \$	COD Internal Code
Loading Zone Permit	155.00 ×	T721
General Permit Fee (various) Includes Horse and Carriage Tours Operated from The Mall. Weekly Permit Fee	25.00 ×	T722
Shopping Trolley Release fee (left in public place)	135.00 ×	T723
Vehicle Impounding Release fee for standard sized vehicle (e.g. sedan, s/wagon, van) that will fit on a standard sized tilt tray. If heavier tow vehicle is required for a larger vehicle (e.g. bus), price will be adjusted accordingly. Plus cost of any advertisement in NT News	360.00 × (plus advertising costs)	T724
Impounded vehicle maintenance fee – Applied after expiration of 28 impounding days – Per day	5.00	T725
Parking Permit for Totally & Permanently Incapacitated Soldier Association Members for 5 years	15.00 ×	T544
Parking Permit for Disabled Persons for 3 yrs (Renewal of existing Permit free of charge per Council Decision 18\4797 25/03/03.)	15.00 ×	T544

Court Costs - Complaints and Summons	2021/22 Including GST \$	COD Internal Code
Motor Vehicle Registry (118) certificate (Proof of Ownership)	18.00 x	
Lodgement of the Complaint and Summons with the Court of Summary Jurisdiction	132.00 x	
Administration	71.00	

Other direct costs to Council determined as necessary.





Private Works Within Road Reserve and Development

Works Within Road Reserve	2021/22 Including GST \$	COD Internal Code
Residential works within verge/nature strip. No impact on pedestrians. Weekly rate. Includes skip bins, shipping containers, driveway replacement/alterations – Maximum period 1 week	75.00 ✕	T745
Works within the verge or carriageway – no interruption to flow of traffic. Application fee and 1 day's work	100.00 ✕	T745
Works within the verge or carriageway – no interruption to flow of traffic. Additional day (fee per additional day)	50.00 ✕	T745
Works within the verge or carriageway – with interruption to flow of traffic. Application fee and 1 day's work	150.00 ✕	T745
Works within the verge or carriageway – with interruption to flow of traffic. Additional day (fee per additional day)	100.00 ✕	T745
Works within Council controlled public open space (road reserve excluded). Application fee and 1 day's work	125.00 ✕	T745
Works within Council controlled public open space (road reserve excluded). Additional day (fee per additional day).	75.00 ✕	T745
Additional inspection fee – each site visit	76.00	T745
Additional inspection fee – each site visit (Saturday) subject to availability. Minimum 48 hours prior notice required.	210.00	T745
Security Deposit – As assessed by Council Officer	Minimum \$2,000.00 or to Be Assessed ✕	T415

In addition to the above charges the applicant is liable for the hire of any parking bays at the current hire rate.

The applicant will also be responsible for the cost of erecting the appropriate signs.

Private Works Within Road Reserve and Development (cont'd...)

Construction Charges	2021/22 Including GST \$	COD Internal Code
Construction of road pavement, driveways, kerbs and paving	Per Quote + 15%	T746
<hr/>		
With Development Permit Includes plan approvals, assessments and clearances. 2 inspections included	2021/22 Including GST \$	COD Internal Code
Extensions and sheds/carports – for small additions to existing residential and commercial structures	96.00 ✕	T747
<hr/>		
SD – Single Dwelling, MD – Multiple Dwelling up to 3 units, RR – Rural Residential, CP – Community Purposes	245.00 ✕	T747
<hr/>		
MD – Multiple Dwelling 4 units or more	355.00 ✕	T747
<hr/>		
MR – Medium Residential, CV – Caravan Parks, C – Commercial, TC – Tourist Commercial, LI – Light Industry, GI – General Industry, DV – Development, all other zones	410.00 ✕	T747
<hr/>		
HR – High Density, CB – Central Business	775.00 ✕	T747
<hr/>		
Subdivison/Consolidation – No construction	96.00 ✕	T747
<hr/>		



Private Works Within Road Reserve and Development (cont'd...)

Assessment and Approval – No Development Permit	2021/22 Including GST \$	COD Internal Code
Subdivision Plan Approval Fee (of the estimated value)	0.75% ✕	T747
Subdivision Handover Fee (Council Infrastructure)	0.75% ✕	T747
Assessment of traffic Management Plans outside City Centre – per TMP	300.00 ✕	T747
Undertake Traffic Modelling for development proposals within City Centre	Cost + 15%	
Undertake Lighting and Electrical Design Assessment	Cost + 15%	
Clearance Letter (includes 1 inspection)	96.00 ✕	T747
Additional Inspection	76.00	T747
Use of Council Road Reserve (Commercial) Exclusive use of each section of the road reserve which lies between road intersections	2021/22 Including GST \$	COD Internal Code
Per 24 hour period for up to 100 linear metres (Minimum Charge)	920.00	T583
Per linear metre thereafter for areas in excess of 100 metres	15.00	T584
Display Goods on Public Land (Commercial) Annual Fee	2021/22 Including GST \$	COD Internal Code
Per square metre	60.00	
Minimum Charge	145.00	

Sporting Ovals

SPORTING GROUNDS, OVALS

Council's sporting ovals are allocated to Peak Sporting Organisations for seasonal and casual usage, in the first instance

Seasonal allocations take precedence over pre-season allocation requests and will be arranged so that any overlapping use, especially with regard to finals, is avoided. Seasonal charges are payable immediately at the beginning of each season.

Wet Season: 1 October to 31 March

Dry Season: 1 April to 30 September

GARDENS OVAL BUILDING HIRE

Including Hunter Harrison Grandstand office space/kiosk for rental/lease (per annum) –
As determined by Council.

Gardens Oval Complex (for sporting use only)	2021/22 Including GST \$	COD Internal Code
Seasonal User		
· Seasonal Group Allocation	2,290.00	T874

Special Events (Outside seasonal Usage)

Refer to OUTDOOR VENUE HIRE section





Sporting Ovals (cont'd...)

Gardens Oval One Seasonal Training & Competition Allocations	2021/22 Including GST \$	COD Internal Code
Training 1 Night per week		
• Seniors	445.00	T856
• Juniors	225.00	
• Combined Seniors & Juniors	670.00	
Multiple Training		
• Seniors	900.00	T857
• Juniors	450.00	
• Combined Seniors & Juniors	1,355.00	
Competition Use		
• Seniors	880.00	
• Juniors	440.00	
• Combined Seniors & Juniors	1,215.00	
Competition & Training Use		
• Seniors	1,410.00	
• Juniors	710.00	
• Combined Seniors & Juniors	2,190.00	



Sporting Ovals (cont'd...)

Gardens Two and Other Ovals Seasonal Training & Competition Allocations	2021/22 Including GST \$	COD Internal Code
Training for 1 night per week		
• Seniors	420.00	T862
• Juniors	210.00	T862
• Combined Seniors & Juniors	620.00	T863
Multiple Training Use		
• Seniors	840.00	T862
• Juniors	420.00	T864
• Combined Seniors & Juniors	1,170.00	T865
Competition Use Only		
• Seniors	840.00	T866
• Juniors	420.00	T866
• Combined Seniors & Juniors	1,170.00	T867
Competition and Training use		
• Seniors	1,060.00	T868
• Juniors	530.00	T868
• Combined Seniors & Juniors	1,590.00	T869
Pre-Season		
• 1 Night per week – up to 6 weeks	150.00	
• Multiple training – up to 6 weeks	275.00	
Casual Hire		
• Per Session up to 2 hours	75.00	T872
• Per Day	100.00	T873
Darwin School Bookings (Including Darwin School Sports Associations)		
Monday – Friday, 7.30am-4.00pm only, subject to availability. Bookings can only be made up to one school term in advance.	Free	



Sporting Ovals (cont'd...)

Sporting Ovals Signage	2021/22 Including GST	COD Internal Code
	\$	

Boundary Fence Signage – Per Season

• Nightcliff Oval	705.00	T875
• Gardens Oval One	705.00	

Oval Lighting	2021/22 Including GST	COD Internal Code
	\$	

Bagot Oval

• 200 Lux – Per hour	32.00	T663
• 100 Lux – Per hour	22.00	

Gardens Oval 1

• 500 Lux – Per hour	56.00	T663
• 300 Lux – Per hour	42.00	
• 100 Lux – Per hour	22.00	

Malak Oval

• Per Hour	22.00	T663
------------	-------	------

Nightcliff Oval

• 200 Lux – Per hour	32.00	T663
• 100 Lux – Per hour	22.00	

Nightcliff Cricket Training Net Lights – per hour

	10.00	T663
--	-------	------

Tennis Courts

- Parap – Free of Charge ✕
- Aralia Street – Free of Charge ✕
- Crisp Street – Free of Charge ✕

Tennis Courts are available for use by social players during daylight hours.

No bookings required – all courts to operate on first come first served basis.

Use of the tennis courts for commercial coaching or tuition purposes is not permitted.





Trees & Shrubs

Valuation of stolen/damaged trees, shrubs as follows –

	2021/22 Including GST \$	COD Internal Code
Street trees & trees in parks	Current Value + GST	T980
Shrubs	Current Value + GST	T981
Palms, Cycads	Current Value + GST	T982
Unscheduled Tree Pruning or removal (including stump) works on Council property – per hour	Actual cost	

STREET TREES & TREES IN PARKS

Assessed at current local nursery prices + replacement cost and administration + 20% or where trees are mature an evaluation using Australian Draft Tree Evaluation Standard AAA

SHRUBS

Assessed at current local nursery prices + replacement cost and administration + 20% for each.

PALMS, CYCADS

Assessed at current local nursery prices + replacement cost and administration + 20% for each.

In all cases GST will be added to the cost of replacement.

Shoal Bay Waste Management Facility

Domestic Access	2021/22 Including GST \$	COD Internal Code
Access Tag –Domestic vehicles, including with trailer, up to 1 tonne capacity	Free	
Lost or misplaced domestic access tags	22.00	T113
Annual Access Tag fee for non-Waste Levy Darwin Municipality Residents	284.00	T114
Annual Access Tag fee for non-Darwin and non-Waste Charge users	284.00	T114

Vehicle / Skip Type	Load Volume	Waste type	
		General Waste (Non-waste levy customers, commercial vehicles and skips)	Green Waste (domestic customers who have not paid waste levy)
		\$	\$
Car Boot	All	10.00	5.00
Station Wagon/4WD	All	20.00	10.00
Ute/Vans	All	35.00	20.00
Single Axle 6 x 4 Trailer	Level	35.00	20.00
	Heaped	50.00	30.00
	Full	65.00	40.00
	Skip 2m ³	65.00	40.00
Single Axle Trailer greater than 6 x 4 less than 8 x 5	Level	40.00	30.00
	Heaped	55.00	40.00
	Full	75.00	60.00
	Skip 3m ³	75.00	60.00
Double Axle Trailers Up to 8 x 5	Level	55.00	40.00
	Heaped	70.00	50.00
	Full	90.00	60.00
Single & Double Axle Trailers Greater than 8 x 5	Level	75.00	55.00
	Heaped	90.00	65.00
	Skip 4m ³	90.00	65.00
	Full	105.00	75.00

Skips greater than 4m³ load volume will attract minimum fee for commercial vehicles of \$103 per tonne

✕ = Item is exempt from GST per ATO Division 81.



Shoal Bay Waste Management Facility (cont'd...)

Commercial – Including non-domestic vehicles and waste	2021/22 Including GST
	\$
Uncontaminated greenwaste (per tonne)	72.00
Unshredded tyres (per tonne)	551.00
Partially shredded tyres (per tonne)	281.00
Road/Street Sweeper waste (per tonne)	103.00
Commercial garbage (other vehicles per tonne)	103.00
MINIMUM fee for Commercial vehicles	103.00
Liquid Waste – Not accepted	Not accepted
Car bodies (per body or part thereof)	Not accepted
Special Waste (per tonne)	216.00
MINIMUM fee for Special Waste	113.00
Clean Fill (by arrangement)	Free
Recyclables (per tonne)	263.00
MINIMUM fee for Recyclables	79.00
Asbestos (per tonne)	417.00
Steel, Clean	Free
MINIMUM fee for Asbestos	128.00
Concrete, Clean (without reo or other contaminants) – per tonne	37.00
Concrete, Mixed (with contaminants) – per tonne	103.00
Ticket Reprint	7.00



Harry Chan Avenue
GPO Box 84 Darwin NT 0801
For enquiries phone us from 8am – 5pm on 8930 0300
darwin@darwin.nt.gov.au

darwin.nt.gov.au