



2021/22

ANNUAL REPORT

Better City. Better Suburbs.

ACKNOWLEDGEMENT OF COUNTRY

City of Darwin acknowledges the Larrakia people as the Traditional Owners of all the land and waters of the Greater Darwin region.

To the Larrakia, Darwin is known as Garramilla. The original language of the Larrakia is Gulumirrgin (pronounced Goo-loo-midgin).

Often referred to as “Saltwater People”, the Larrakia lived, loved, birthed, hunted and survived a life on pristine coastal and inland areas. Established ‘song lines’ connecting Larrakia people to Country penetrate throughout their land and sea, allowing stories and histories to be told and retold for future generations. Scientific evidence dates Aboriginal presence in northern Australia to 60,000 years.

The Larrakia culture and identity is rich and vibrant. In the footsteps of the Larrakia people, City of Darwin will continue to foster this culture and identity by creating a vibrant community together.



PHOTO COURTESY OF LARRAKIA RANGERS
COVER PHOTO: MINDIL BEACH SUNSET

LARRAKIA ROOM NAMES

City of Darwin's Innovate Reconciliation Action Plan 2020–2022 commits us to improving relationships, demonstrating respect, and creating opportunities for First Nations people. Led by the Community Hub, but with whole of organisation involvement, we demonstrate this commitment in a wide variety of ways.

Officers worked with Larrakia Nation Aboriginal Corporation to negotiate the use of and pronunciation of names for meeting rooms at the Civic and Operations Centre, Aunty Bilawarra Lee provided names and advice.

Larrakia Artist Jason Lee who designed the artwork for the Innovate Reconciliation Plan 2020-2022 was commissioned to design the images to accompany the names.

Staff and Elected Members have embraced this with our IT team adapting the meeting room names in our booking system and providing them as screensavers on computers across the organisation so that staff can become familiar with the words and pronunciations.



Jason Lee is a self-taught artist who was born and raised in Darwin, Northern Territory. Growing up next to saltwater and learning his Gulumirrdjin (Larrakia) culture from his mother, uncles, aunts, brothers and sisters sparked an interest in art.

Jason's interest in art was cultivated during his teenage years and further developed when he started learning the Larrakia language.

Jason's artist influences come from his Larrakia ancestry and the Larrakia language and cultural practices. Jason's art is a mix of contemporary and traditional styles.



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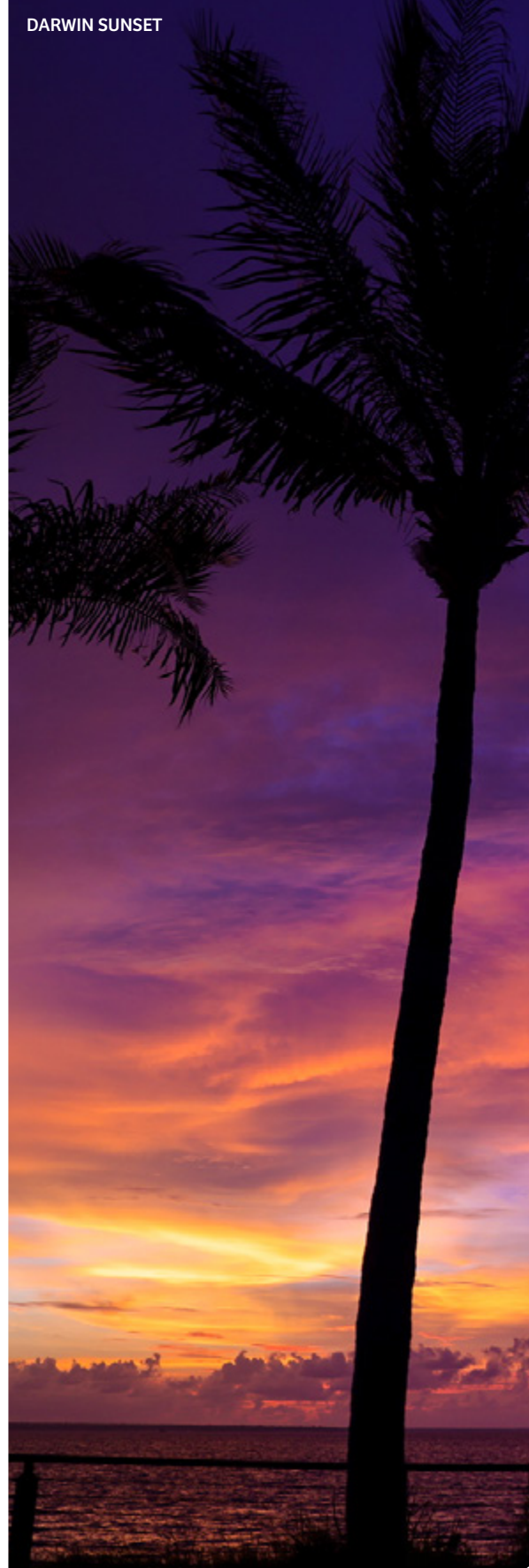
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1 INTRODUCTION

AUSTIN LANE DARWIN CITY

ABOUT OUR ANNUAL REPORT

City of Darwin is pleased to present the Annual Report for 2021/22.

The report outlines City of Darwin's performance for the third year of our strategic plan, [Darwin 2030 - City for People. City of Colour.](#) and achievement of the 2021/22 [Municipal Plan Better City. Better Suburbs.](#) The Annual Report also presents Council's Audited Financial Statements for the 2021/22 financial year.

The Annual Report is Council's primary tool for reporting to our community and stakeholders on service delivery and financial performance and is a vital part of our overall governance framework and [commitment to transparency](#) and accountability.

Our community and stakeholders include Darwin residents and ratepayers, local business owners, potential investors, community groups, government agencies, funding bodies and present and future staff.

In accordance with the *Local Government Act 2019*, all councils must present an annual report to the Minister for Local Government by 15 November each year. The Annual Report must include a copy of the Council's audited financial statements for the relevant financial year and it

must contain an assessment of the Council's performance against the objectives stated in the relevant municipal plan. In addition to meeting our legislative obligations, the objectives of this report are to:

- Communicate our vision and strategic directions to the community.
- Instil community confidence in our ability to show strong leadership and deliver on our promises.
- Demonstrate our commitment to good governance as an accountable and transparent local government.
- Promote City of Darwin and Council to investors locally and with our international neighbours and partners.
- Build confidence and satisfaction in the partnerships that are being created with other levels of government, community groups, local business and industry leaders through key projects and services.
- Recognise the achievements of our organisation; and
- Promote Council as an employer of choice for future staff and encourage current staff to stay.



BRADSHAW TERRACE BEAUTIFICATION

LORD MAYOR AND CHIEF EXECUTIVE OFFICER MESSAGE

We are pleased to present the 2021/22 City of Darwin Annual Report.

While Darwin and the rest of the country are putting the COVID-19 pandemic and its restrictions behind us, we are continuing to address its lingering effects. Like other organisations across the Territory, we have been affected by sluggish supply chains, higher material costs and a limited labour market.

However, we have learned from the challenges COVID-19 has brought, and City of Darwin is now a more resilient and better-prepared organisation as we move forward.

While addressing these challenges, we also lived up to our responsibility to stimulate the Darwin economy after the buffeting of the pandemic. This saw us support our community with a significant capital budget this year. Our capital expenditure was structured to build upon our recent investment in community infrastructure, smart technology, and environmental initiatives.

We managed to achieve this while keeping general rate increases to a minimal 2.5 percent.

Our approach has been responsible and sustainable. It was funded by a mix of operational savings, loan borrowings and the use of reserves.

Our single biggest capital outlay in 2021/22 has been in waste management and resource recovery. The focus of our *Waste and Resource Recovery Strategy* continues to be pursuing a standard of best practice in waste management at the Shoal Bay Waste Management Facility.

This year we have focussed on the construction and commissioning of a state-of-the-art wastewater treatment plant to further manage leachate at Shoal Bay Waste Management Facility (SBWMF). The new wastewater treatment plant uses innovative technologies to remove PFAS and reduce nutrient levels in leachate for irrigation reuse. In the dry season treated water from the leachate treatment plant will be used to irrigate Vetiver Grass that is establishing over the newly capped Stage Three and Stage Four landfill. In the wet season treated water from the wastewater treatment plant will be stored in covered leachate ponds, including a recently designed third leachate pond that is ready for construction.

Another initiative of which we are justifiably proud has been *myDarwin*. The *myDarwin* economic stimulus scheme provided support to local business and residents through digital discounts. With local business affected by the pandemic, *myDarwin* was conceived as a way of assisting the retail, tourism and hospitality sectors. It was rewarding to see the concept not only embraced and backed by the Northern Territory Government but being adopted by other Territory councils.

Now in its third year, our Better Suburbs program saw improved infrastructure installed and beautification of the streets and suburbs of Darwin again this year. Better Suburbs and our *Greening Darwin Strategy* have helped improve the amenity and appearance of our city. Encouragingly, we continue to receive positive public feedback about the improvements to Darwin's appearance since the launch of both initiatives.

Greening Darwin includes an expansive tree planting initiative along with a rolling program of native plant giveaways to help grow our urban forest. City of Darwin has planted more than 15,000 trees since Cyclone Marcus in March 2018. We also continue to collaborate with the CSIRO to find practical and sustainable answers to ensure Darwin remains a liveable city in the face of global warming.

Our *Climate Emergency Strategy*, *Greening Darwin Strategy* and our *Waste and Resource Recovery Strategy* provide us with a road map toward 2030. Our 2030 goals include the continued planting and maintenance of trees in our parks and reserves, zero net emissions from Council operations, and a 50 percent reduction in contamination from kerbside recycling collection.

While initiatives like Better Suburbs and Greening Darwin produce visible results, there is an equally important initiative in the suburbs of Darwin which is not so obvious. That is the program to upgrade and rebuild sections of our 450km stormwater drainage network. City of Darwin has allocated \$1.4 million to upgrade drains and culverts across the city. In a region subject to tropical rains, while facing the prospect of even more testing weather as our climate changes, this is a vital initiative. Stormwater upgrades are part of Council's commitment to deliver on our long-term asset management plans.

Ultimately, City of Darwin is a customer-focused organisation. We are here to serve and deliver for the people of Darwin. Our *Customer First Strategy* helps ensure we deliver on this core commitment.

The only way to ensure we can keep delivering is through continual improvement. Our goal must remain to provide friendly and effective services in a timely and efficient manner. In 2021/22 our *Customer First Strategy* has seen the progression of First Contact Resolution rollout, the launch of customer service surveys and the development of a customer service excellence training program.

We are pleased to say our post-pandemic transition has been greatly assisted by the calibre of elected members who came into office in September 2021. The 2021 election saw significant turn-over at the Council table, but this at no stage affected the way we have gone about our business. In fact, Council has benefited from the injection of fresh ideas and energy from the new members, who have shown a great capacity to work effectively with City of Darwin staff.

During the year City of Darwin also saw a change in Chief Executive officer following the departure of Scott Waters in February. Scott brought genuine commitment and passion to the role during his four years with City of Darwin. His arrival at City of Darwin coincided with the massive job of cleaning up the city following Cyclone Marcus in March 2018. His abilities quickly became evident during our post-cyclone response. During the pandemic Scott drove initiatives like *myDarwin* and the Green Army, which provided employment for people experiencing hardship. Scott also oversaw initiatives in digital innovation and the commencement of the most comprehensive review of City of Darwin by-laws in almost 30 years. We wish him well as Chief Executive Officer with Noosa Shire Council in Queensland.

The year was challenging due to matters well beyond our control. But we have both been so impressed by the organisation's capacity for resilience and responsiveness in the face of one the most testing periods faced by Australia in decades. This was only made possible by the professionalism and initiative demonstrated by our staff. Thanks to all of you.



Kon Vatskalis
LORD MAYOR



Simone Saunders
CHIEF EXECUTIVE
OFFICER



1.3 CITY FEATURES



627 KW

Rooftop Solar



8

Tennis Courts
at 3 locations

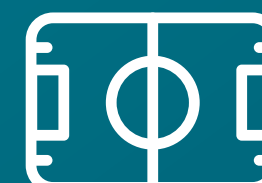
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Velodrome

17

sporting grounds and ovals
owned and maintained by Council, plus Alawa
Oval leased to Charles Darwin University



475KM

Roads

4

Libraries
City, Casuarina,
Karama and Nightcliff



35,943

Rateable Properties



462KM

Stormwater
Infrastructure



11

parks with
exercise stations.
16 locations
across 11 parks



590HA

Greenspace



10,242

Street and
Public Lighting



220

Parks



391

Play Items
at 136 locations



1

Skate Park



3

Community
Centres



22,019

Driveways



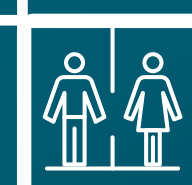
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CCTV cameras



40

Public Amenity
Facilities



610KM of Path

484.1km of footpaths, 15.9km of walkways,
91.7km of shared paths and 18.3km of paths in parks





2 OUR HIGHLIGHTS

CIVIC BUILDING



2.1 SUMMARY OF STRATEGIC PERFORMANCE

2021/22 Summary of strategic and operational performance



STRATEGIC DIRECTION	2020/21 RESULTS	2021/22 RESULTS
 A CAPITAL CITY WITH BEST PRACTICE AND SUSTAINABLE INFRASTRUCTURE	8 Completed	2 completed 6 in progress
 A SAFE, LIVEABLE AND HEALTHY CITY	10 Completed 5 in progress 2 not started	3 completed 11 in progress 3 monitor
 A COOL, CLEAN AND GREEN CITY	10 Completed	4 completed 5 in progress 1 monitor
 A SMART AND PROSPEROUS CITY	7 completed 4 in progress	1 completed 9 in progress 1 monitor
 A VIBRANT AND CREATIVE CITY	7 completed 2 in progress 1 deferred	2 completed 8 in progress

Table 01: 2021/22 Summary by Performance – Darwin 2030 Strategic Plan

Municipal Plan

The City of Darwin 2021/22 Municipal Plan contains a total of 78 actions across the five strategic directions and the City of Darwin Governance Framework. As at 30 June 2022, 49 actions were complete, 12 actions were on track and 17 were being monitored.

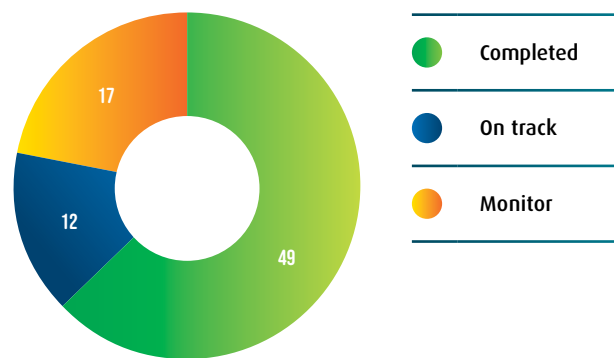


Figure 01 2021/22 Municipal Plan Action Performance



Performance of other strategies and plans 2021/22

Council has adopted several strategies and plans which support the delivery of *Darwin 2030 – City for People. City of Colour.*



ACCESS AND INCLUSION PLAN

- Jingili All Access Playground Community Celebration Reconciliation Week event
- New members appointed to the Access and Inclusion Advisory Committee
- Council endorsement of priority projects for Access and Inclusion Advisory Committee funding with capital works
- Lord Mayoral Awards presented on 3 December 2021 at Carnival of Fun
- Community Grants Round open in March 2022
- Design team reviewing City of Darwin owned footpaths and car parking areas in accordance with Australian Standards
- Advocacy continues where opportunity arises for influencing public transport providers for more accessible services.



CLIMATE EMERGENCY STRATEGY

- Continued support and collaboration with CSIRO on climate-related initiatives under the Darwin Urban Living Lab
- 200th home visit of the Gardens for Wildlife program
- Re-establishment of the locally extinct Atlas Moth to East Point Reserve, with the successful breeding and release of more than 15 moths and cocoons
- Addition of a wetting agent to the turf at Bagot Park has significantly reduced the water consumption required to maintain the health of the playing surface
- Assessments undertaken to retrofit City of Darwin buildings to address key climate risks
- Investigation into options for electric charging stations at City of Darwin carparks
- Finalisation of the Movement Strategy.



CUSTOMER SERVICE STRATEGY

- Progressed First Contact Resolution rollout
- Improved management of call flow
- Commenced development of Customer Relationship Management system
- Developed and delivered customer service excellence training.



ECONOMIC DEVELOPMENT STRATEGY

- Darwin International Virtual Trade Show with 1000 attendees from 10 Sister and Friendship Cities
- Signing of the Memorandum of Understanding for a Sister City relationship with City of Denpasar
- Saltwater Stories of the Larrakia podcast series launched
- 80th anniversary of Bombing of Darwin delivered and livestreamed globally
- Active participation and contribution under the City Deal
- Discover Darwin website launched telling the Darwin story and promoting Darwin as a place to visit, live, work, study, invest and connect
- West Lane refurbishment, motorcycle parking and introduction of new restaurant
- Record numbers of Street Food vans
- Outdoor dining permits provided to businesses in Austin Lane/Spain Place.



GREENING DARWIN STRATEGY

- Continued collaboration with CSIRO to integrate Larrakia knowledge into biodiversity assessments
- Native Plant Giveaways have proved successful with more than 12,500 plants given away to the community.
- Tree data now available on City of Darwin website with quarterly updates
- Re-establishment of the Tree Advisory Committee to review and provide recommendations to Council regarding the Greening Strategy
- Further investigation and adaptation into best practice irrigation.



LIBRARY STRATEGY

- Prominent displays set up at Casuarina and Darwin City libraries showcasing Larrakia culture and stories, and promoting collections written by First Nations People
- Cultural Connections collection and space at Casuarina Library
- Delivery of programs and services to increase access and participation by vulnerable people, including Homeless Link Up, therapy dog program and mobile phone charging stations
- Media Digitisation Station established at City Library to allow customers to convert materials from analogue to digital format
- Investigations continue into lending policy alignment across neighbouring library services
- Library programs and events made discoverable through Discover Darwin website.



RECONCILIATION ACTION PLAN

- Regular collaboration with Larrakia Nation across a variety of City of Darwin activities
- Larrakia Cultural Awareness delivered to Elected Members within the new Council induction program
- Internal communications via CEO email and intranet informing key dates on reconciliation calendar
- Assertive Outreach team undertook cultural immersions and advocacy training
- Acknowledgement of Country signage on Library buildings and Larrakia names on City of Darwin meeting rooms.



WASTE AND RESOURCE RECOVERY STRATEGY

- Waste Management Guidelines developed
- Internal and external support has been engaged to assist with delivering seven key strategy initiatives
- Additional leachate storage tanks and leachate management at Shoal Bay Waste Management Facility
- Investigation of alternative and improved pre-cyclone clean-up models completed
- Domestic kerbside bin audits have informed key waste education priorities.



JINGILI REGIONAL PLAYGROUND

2.2 FINANCIAL SNAPSHOT

The following provides a snapshot of City of Darwin's Income and Expenditure for 2021/22

INCOME – 5 YEAR TREND				
2017/18	2018/19	2019/20	2020/21	2021/22
\$168.2M	\$118.2M	\$107.9M	\$116.7M	\$123.9M

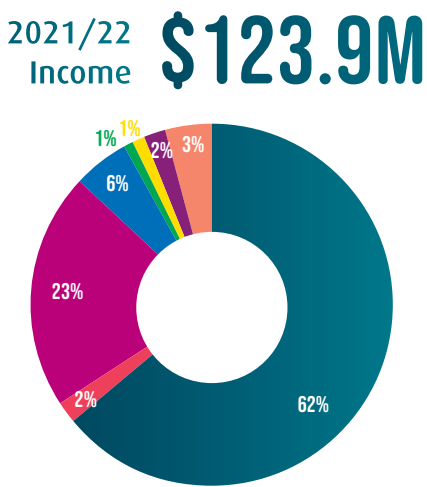


Figure 02 2021/22 Income

2021/22 INCOME CATEGORY	\$'000 2021/22
Rates Revenues	76,843
Statutory Charges	2,438
User Charges	28,235
Grants, Subsidies and Contributions	7,301
Investment and Interest Income	1,359
Other Income and Reimbursements	1,130
Amounts Received Specifically for New or Upgraded Assets	4,070
Contributed Assets	2,506
Total Income	123,882

Table 02 Actual Income 2021/22 by Category

EXPENSES – 5 YEAR TREND				
2017/18	2018/19	2019/20	2020/21	2021/22
\$128.3M	\$122.1M	\$124.3M	\$127.6M	\$135.4M

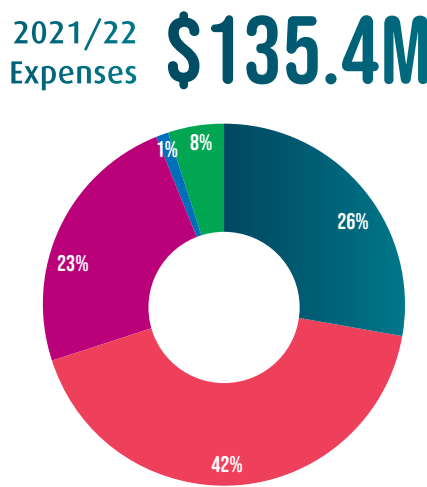


Figure 03 2021/22 Expenses

2021/22 EXPENSES CATEGORY	\$'000 2021/22
Employee Expenses	35,123
Materials, Contracts and Other Expenses	56,757
Depreciation, Amortisation and Impairment	31,676
Finance Costs	1,524
Asset Disposal & Fair Value Adjustments	10,319
Total Expenses	135,399

Table 03 Actual Expenses 2021/22 by Category

2021/22 Capital Expenditure

The following provides a snapshot of City of Darwins Capital Expenditure for 2021/22

2021/22 Capital Expenditure **\$41.8M**

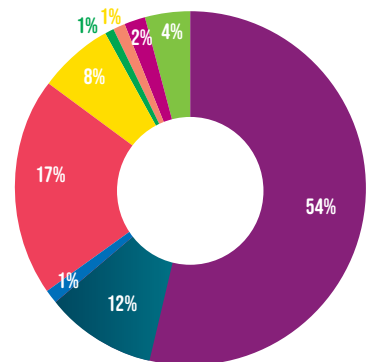


Figure 04 2021/22 Capital Expenditure

CAPITAL ASSET CLASS	\$'000 2021/22
Parks and Reserves Infrastructure	5,043
Transport	6,973
Pathways	659
Plant and Equipment	527
Stormwater Drainage	278
Buildings and Structures	3,243
Public Lighting	390
Waste Management Infrastructure	22,684
Land and Improvements	1,865
Other Assets	120
Total	41,781

Note: Capital expenditure class can change on asset capitalisation review

Table 04 Actual Capital Expenditure 2021/22 by Asset Class

2.3 EXTERNAL GRANTS AND FUNDING

Securing external funding is an important function of City of Darwin and provides an opportunity for Council to deliver key projects in accordance with community expectations whilst keeping rates increases to a minimum. External funding includes government operational subsidies and grants. Funding recognised and / or secured in 2021/22 is outlined in table 5 below.

PROJECT	FUNDING AGENCY	2021/22 FUNDING RECOGNISED
Financial Assistance Grants (FAA) - General Purpose	Australian Government Department of Infrastructure and Regional Development, administered via the Northern Territory Grants Commission	2,373,401
Financial Assistance Grants (FAA) - Roads	Australian Government Department of Infrastructure and Regional Development, administered via the Northern Territory Grants Commission	2,604,833
Fun Bus Program	Northern Territory Government, Department of Territory Housing, Housing & Communities	100,773
Mosquito Control Program	Northern Territory Government, Department of Health	218,775
Public Library Funding	Northern Territory Government, Department of Territory Housing, Housing & Communities	1,448,465
Annually Recurring Grants and Operational Subsidies		\$6,746,247

Table 05 External Operational Subsidies and Funding 2021/22



CASUARINA FORESHORE

PROJECT	FUNDING AGENCY	2021/22 FUNDING RECOGNISED
Australia Day	Australia Day Council Northern Territory	2,000
Black Spot - Alawa Traffic Calming	Northern Territory Government, Department of Infrastructure, Planning and Logistics	217,994
Black Spot - Speed Check Signs in Municipality	Northern Territory Government, Department of Infrastructure, Planning and Logistics	82,513
Building Digital Skills	Good Things Foundation	2,500
Capital Funding for Works Within the City of Darwin Municipality	Northern Territory Government, Department of Infrastructure, Planning and Logistics	635,363
Dragon Boat Festival	Department of Foreign Affairs and Trade acting through National Foundation for Australia-China Relations	89,000
Get On-Line Week	Good Things Foundation	4,000
Local Government Priority Infrastructure Fund - SBWF Perimeter Fence	Northern Territory Government, Department of Chief Minister and Cabinet	322,670
Local Roads and community Infrastructure Projects including Phase 1 and 2	Australian Government, Department of Infrastructure Transport, Regional Development and Communications - Local Roads and Community Infrastructure Fund (LRCI)	1,010,033
MyDarwin Voucher Program	Northern Territory Government, Department of the Chief Minister & Cabinet	400,000
National Science Week	Inspiring Australia	1,492
Online Story Time	Australian Library and Information Association	3,500
Regional Arts Fund Cultural Tourism Accelerator	Darwin Community Arts Incorporated	10,000
Regional Sports Events Fund	Australian Sports Commission	40,000
Roads to Recovery - Boulter Rd	Australian Government, Department of Infrastructure, Transport, Regional Development and Communications	626,436
Roads to Recovery - Ross Smith Avenue	Australian Government, Department of Infrastructure, Transport, Regional Development and Communications	1,052,070
Seniors Month Grant	Northern Territory Government, Department of Territory Families, Housing & Communities	1,200
Territory Youth Author Sponsorship	City of Palmerston	909
Total One-off Grants & Sponsorships		\$4,501,680
Total Externally Funded Programs and Projects 2020/21		\$11,247,927.00

Table 06 External Funding Recognised as Income in the 2021/22 Year

Grant income is recognised in accordance with AASB 1058, that is in the year that milestones are achieved or as expended. This may vary to FY funds are received.



2022 BOMBING OF DARWIN



3 OUR COUNCIL

EAST POINT FROM FANNIE BAY

3.1 CITY OF DARWIN COUNCIL

Council is made up of 13 Elected Members, one on whom is the Lord Mayor. All are elected by eligible voters in the Darwin municipality. General elections are held every four years with the most recent election held on 28 August 2021.

At close of the electoral role on Tuesday 27 July 2021 there was 51,060 electors enrolled in the City of Darwin municipality which is a 1.9% increase from the 2017 election.

WARD	ELIGIBLE VOTERS
Chan Ward	12,537
Lyons Ward	13,159
Richardson Ward	12,526
Waters Ward	12,838

Table 07 Eligible votes for City of Darwin as at 27 July 2021

Summary of accepted candidates¹

Mayor – 1 Vacancy	6 nominations
Chan Ward – 3 vacancies	5 nominations
Lyons Ward – 3 vacancies	8 nominations
Richardson Ward – 3 vacancies	6 nominations
Waters Ward – 3 vacancies	6 nominations

Table 08 Summary of Accepted Candidates

¹ 2021 Local Government Elections – City of Darwin report

Orientation and Training

Newly elected and returning Councillors participated in a three-day orientation program designed to prepare Elected Members for their role, accountabilities and responsibilities to Council and the community.

In addition to briefings on the governance framework, issues of strategic importance and practical information about how Council makes decisions during the initial orientation program, the Local Government Act 2019 requires all elected members to complete a training course within 12 months of the general election.

The current course provided by the Department of the Chief Minister and Cabinet includes units of study on Conflict of Interest, Code of Conduct and Financial literacy.

Change of Title

At the Council meeting on 01 February 2022 Council resolved to change the title of Alderman to Councillor on the basis of modernising the Council and providing a more contemporary and recognised title for elected members.



MEMBERS OF THE 23RD COUNCIL

3.2 MEMBERS OF THE 23RD TERM OF CITY OF DARWIN COUNCIL



3.2.1 Lord Mayor

LORD MAYOR KON VATSKALIS

PORTFOLIO

- President of the Local Government Association of Northern Territory (LGANT)
- Council of Capital Cities Lord Mayors (CCCLM)
- Northern Australia Capital City Committee (NACC)
- Administrative Review Committee (Chair)
- Chief Executive Officer Performance Appraisal Committee (Chair)
- International Relations Advisory Committee (Chair)
- Darwin Military and Civilian History Advisory Committee (Chair)
- LGANT Representative on NT Ministerial Advisory Council on Multicultural Affairs
- Top End Regional Organisation of Councils (TOPROC)



3.2.2 CHAN WARD

Chan Ward comprises the suburbs of Coconut Grove, East Point, Fannie Bay, Jingili, Ludmilla, Millner, Nightcliff, and Rapid Creek.



COUNCILLOR ED SMELT

ELECTED 2021

Ph: 0448 914 933
Ed.smelt@darwin.nt.gov.au

PORTFOLIO:

- Darwin Military and Civilian History Advisory Committee (Alternate)
- Administrative Review Committee (Alternate)



COUNCILLOR MORGAN RICKARD

ELECTED 2021

Ph: 0483 129 394
Morgan.rickard@darwin.nt.gov.au

PORTFOLIO:

- Administrative Review Committee
- Chief Executive Officer's Performance Appraisal Committee
- Risk Management and Audit Committee
- Arts and Cultural Development Advisory Committee
- Rapid Creek Water Advisory Committee
- Reconciliation Action Plan Committee (Alternate)
- East Point Advisory Committee (Alternate)
- Development Consent Authority (DCA) (Alternate)



COUNCILLOR PETER PANGQUEE

ELECTED 2017

Ph: 0499 417 632
peter.pangquee@darwin.nt.gov.au

PORTFOLIO:

- Chief Executive Officer's Performance Appraisal Committee
- Reconciliation Action Plan Committee
- Local Government Associated of the Northern Territory (LGANT)
- Development Consent Authority (DCA)
- Tourism Top End
- Administrative Review Committee (Alternate)



ALDERMAN ROBIN KNOX ELECTED 2010 – AUGUST 2021

Contact details are not provided as Alderman Robin Knox did not stand for re-election at the August 2021 Local Government elections.

PORTFOLIO:

- Access and Inclusion Advisory Committee
- Arts and Cultural Development Advisory Committee (Alternate)
- Rapid Creek Water Advisory Committee
- NT Settlement Planning and Outcomes Committee
- NT Water Safety Advisory Committee



3.2.3 LYONS WARD

Lyons Ward comprises the suburbs of Bayview, Darwin City, Larrakeyah, Parap, Stuart Park, The Gardens, The Narrows and Woolner.



**COUNCILLOR
AMYE UN**

ELECTED 2021

Ph: 0499 382 948
amy.e.un@darwin.nt.gov.au

DEPUTY LORD MAYOR:

28 May 2022 – 28 September 2022

PORTFOLIO:

- Administrative Review Committee (Alternate)



**COUNCILLOR
MICK PALMER**

ELECTED 2015

Ph: 0499 390 701
m.palmer@darwin.nt.gov.au

PORTFOLIO:

- East Point Advisory Committee (Chair)
- Development Consent Authority
- International Relations Advisory Committee (Alternate)
- Administrative Review Committee (Alternate)
- Chief Executive Officer's Performance Review Committee (Alternate)
- Darwin Military and Civilian History Advisory Committee



**COUNCILLOR
PAUL ARNOLD**

ELECTED 2020

Ph: 0499 389 462
paul.arnold@darwin.nt.gov.au

PORTFOLIO:

- Chief Executive Officer's Performance Appraisal Committee
- Darwin Military and Civilian History Advisory Committee
- Sister City Advisory Committee (Alternate)
- Tourism Top End (Alternate)
- Activate Darwin



ALDERMAN SIMON NIBLOCK

ELECTED 2012 – AUGUST 2021

Contact details are not provided as Alderman Simon Niblock did not stand for re-election at the August 2021 Local Government elections.

PORTFOLIO:

- Administrative Review Committee
- Chief Executive Officer's Performance Appraisal Committee
- Risk Management and Audit Committee
- Northern Territory Government Darwin Development Consent Authority (DCA) (alternate)



3.2.4 RICHARDSON WARD

Richardson Ward comprises the suburbs of Alawa, Brinkin, Buffalo Creek, Casuarina, Holmes, Leanyer, Lee Point, Lyons, Muirhead, Nakara, Tiwi and Wanguri.



**COUNCILLOR
JIMMY BOUHORIS**

ELECTED 2017

Ph: 0438 274 386
j.bouhoris@darwin.nt.gov.au

PORTFOLIO:

- Chief Executive Officer's Performance Appraisal Committee
- Risk Management and Audit Committee
- International Relations Advisory Committee
- Sister City Advisory Committee
- Administrative Review Committee (Alternate)
- Council on the Ageing Northern Territory Board of Management (Alternate)



**COUNCILLOR
VIM SHARMA**

ELECTED 2021

Ph: 0499 387 043
vim.sharma@darwin.nt.gov.au

PORTFOLIO:

- Access and Inclusion Advisory Committee
- Arts and Cultural Development Advisory Committee (Alternate)
- Sister City Advisory Committee (Alternate)
- Rapid Creek Water Advisory Committee (Alternate)
- Administrative Review Committee (Alternate)



**COUNCILLOR
REBECCA WANT DE ROWE**

ELECTED 2012

Ph: 0414 893 733
r.wantderowe@darwin.nt.gov.au

PORTFOLIO:

- Youth Advisory Committee
- Administrative Review Committee (Alternate)



ALDERMAN GEORGE LAMBRINIDIS

ELECTED 2012 – AUGUST 2021

Contact details are not provided as Alderman George Lambrinidis did not stand for re-election at the August 2021 Local Government elections.

PORTFOLIO:

- Youth Advisory Committee (Alternate)



3.2.5 WATERS WARD

Waters Ward comprises the suburbs of Anula, Berrimah, Coonawarra, Eaton, Hidden Valley (part only), Karama, Malak, Marrara, Moil, Wagaman, Winnellie and Wulagi.



COUNCILLOR
SYLVIA KLONARIS

ELECTED 2021
Ph: 0477 938 621
sylvia.klonaris@darwin.
nt.gov.au

DEPUTY LORD MAYOR:
28 January 2022 – 28 May 2022

- PORTFOLIO:
- Administration Review Committee
 - Sister City Advisory Committee
 - Access and Inclusion Advisory Committee (Alternate)
 - Council on the Ageing Northern Territory Board of Management
 - Youth Advisory Committee (Alternate)



COUNCILLOR
BRIAN O’GALLAGHER

ELECTED 2021
Ph: 0499 395 473
brian.ogallagher@darwin.
nt.gov.au

DEPUTY LORD MAYOR:
28 September 2021 – 28 January 2022

- PORTFOLIO:
- Administration Review Committee
 - Risk Management and Audit Committee



COUNCILLOR
JUSTINE GLOVER

ELECTED 2014 – 02 MAY 2022
Contact details not provided as Councillor Glover resigned as an Elected Member effective 2 May 2022.

- PORTFOLIO:
- Chief Executive Officer’s Performance Appraisal Committee



ALDERMAN
ANDREW ARTHUR

ELECTED 2017 –
SEPTEMBER 2021

Contact details are not provided as Alderman Andrew Arthur was not re-elected at the August 2021 Local Government elections.

- PORTFOLIO:
- Arts and Cultural Development Advisory Committee
 - Access and Inclusion Advisory Committee (Alternate)
 - Sister City Advisory Committee (Alternate)



ALDERMAN
GARY HASLETT

ELECTED 2012 –
SEPTEMBER 2021

Contact details are not provided as Alderman Gary Haslett was not re-elected at the August 2021 Local Government elections.

- PORTFOLIO:
- LGANT appointed representative Neighbourhood Watch NT Management Committee

3.3 ELECTED MEMBER OF ALLOWANCES

The Minister for Local Government sets the maximum level at which allowances may be established for Council Member allowances for the year. Allowances permitted in accordance with section 106 of the *Local Government Act 2019* include:

- Ordinary allowance
- Extra meeting allowance
- Professional development allowance

The Deputy Lord Mayor position is filled on a four-month rotation basis.

CATEGORY	BASE ALLOWANCE	ELECTORAL ALLOWANCE	PROFESSIONAL DEVELOPMENT ALLOWANCE	MAXIMUM EXTRA MEETING ALLOWANCE	TOTAL CLAIMABLE
Lord Mayor	\$125,192.75	\$32,950.94	\$3,753.17	Nil	\$161,896.86
Deputy Lord Mayor	\$46,292.69	\$8,238.34	\$3,753.17	Nil	\$58,284.20
Councillors	\$22,515.39	\$8,238.34	\$3,753.17	\$15,010.25	\$49,517.15

Table 9 Elected Member Allowance Values for the year



COUNCIL CHAMBERS

The following table provides an itemisation of any allowances paid to or expenses reimbursed to Elected Members for the 2021/22 financial year.

ELECTED MEMBER	BASE ALLOWANCE	ELECTORAL ALLOWANCE	DEPUTY LORD MAYOR ALLOWANCE	ACTING LORD MAYOR ALLOWANCE	ADDITIONAL MEETING ALLOWANCE	ANNUAL PROFESSIONAL DEVELOPMENT ALLOWANCE	TOTAL ALLOWANCE
Lord Mayor Kon Vatskalis	125,193	32,951					158,144
Councillor Andrew Arthur	3,825	1,373					5,198
Councillor Amye Un	15,638	6,574	696		5,750		28,658
Councillor Brian O'Gallagher	10,271	6,506	15,727		5,750		38,254
Councillor Ed Smelt	17,921	6,574			7,000		31,495
Councillor Gary Haslett	4,596	1,655			1,000		7,251
Councillor George Lambrinidis	4,596	1,655			1,500		7,751
Councillor Jimmy Bouhoris	22,147	8,238	761		13,250	3,753	48,149
Councillor Justine Glover	18,754	6,865			4,500		30,119
Councillor Mick Palmer	22,517	8,238			7,000		37,755
Councillor Morgan Rickard	17,921	6,574			7,500		31,995
Councillor Paul Arnold	18,137	8,238	9,005		9,750		45,130
Councillor Peter Pangquee	22,517	8,238			15,010		45,765
Councillor Robin Knox	4,596	1,655			1,500		7,751
Councillor Rebecca Want de Rowe	22,517	8,238			8,000		38,755
Councillor Sylvia Klonaris	10,580	6,574	9,893	17,760	4,000	3,753	52,560
Councillor Simon Niblock	4,596	1,655					6,251
Councillor Vim Sharma	17,921	6,574			6,000		30,495

Table 10 Elected Member Allowances for 2021/22

3.4 ELECTED MEMBER EXPENSES REIMBURSED

There are a number of expenses which Elected Members incur whilst fulfilling their roles. This includes expenses associated with information technology equipment and communication expenses. Expenses are incurred in accordance with City of Darwin Policy No. 0017.100.E.R Elected Members Expenses, Facilities and Support Policy [0017 Elected Members Expenses, Facilities and Support Policy_0.pdf \(nt.gov.au\)](#).

Expenses reimbursed in accordance with this policy are outlined in the table below.

ELECTED MEMBER	COMMUNICATIONS AND INTERNET EXPENSES REIMBURSED (CAPPED AT \$1,200 FOR INTERNAL AND \$770 FOR MOBILE PHONES)
Lord Mayor Kon Vatskalis	\$1,616
Councillor Gary Haslett	\$57
Councillor Robin Knox	\$231
Councillor George Lambrinidis	\$155

Table 11 Elected Members Expenses Reimbursed

Members of the 23rd Council are provided with a phone and laptop to conduct Council business.

3.5 ELECTED MEMBERS PROFESSIONAL DEVELOPMENT

In 2021/22 the allowance for Elected Members professional development allowance was \$3,753.17. This amount includes all associated costs such as travel, conference fees, meals and accommodation.

ELECTED MEMBER	PROFESSIONAL DEVELOPMENT / COURSE / CONFERENCE	LOCATION	TOTAL COSTS INCLUDING TRAVEL
Lord Mayor Kon Vatskalis	AICD Company Directors Annual Membership		\$605
Councillor Jimmy Bouhoris	Australian Local Government Association (ALGA) – National General Assembly	Canberra 17 – 23 June 2022	\$3,753 Registration , Flights and Accommodation
Councillor Sylvia Klonaris	Australian Local Government Association (ALGA) – National General Assembly	Canberra 17 – 23 June 2022	\$3,753 Registration , Flights and Accommodation

Table 12 Elected Members Professional Development

3.6 MEETING ATTENDANCE

22ND COUNCIL MEMBERS	ORDINARY MEETINGS ATTENDED	ORDINARY MEETINGS APOLOGY	SPECIAL MEETING ATTENDED	SPECIAL MEETING APOLOGY	BRIEFINGS
Lord Mayor Kon Vatskalis (Chair)	2	0	1	0	2
Alderman Paul Arnold	2	0	1	0	0
Alderman Andrew Arthur ¹	2	0	1	0	0
Alderman Jimmy Bouhoris	2	0	1	0	2
Alderman Justine Glover	2	0	1	0	1
Alderman Gary Haslett ¹	2	0	1	0	2
Alderman Robin Knox ²	2	0	0	1	2
Alderman George Lambrinidis ²	2	0	1	0	2
Alderman Simon Niblock ²	2	0	0	1	0
Alderman Mick Palmer	2	0	1	0	2
Alderman Peter Pangquee	1	1	1	0	2
Alderman Rebecca Want de Rowe	2	0	1	0	1
Ordinary Council Meetings Held	2				
Special Council Meetings Held			1		
Briefings Held					2

Table 13 22nd Council Members Ordinary Council Meeting, Special Council Meeting and Briefing Attendance

Footnote 1: Alderman Arthur and Alderman Haslett were not re-elected in August 2021

Footnote 2: Alderman Knox, Alderman Lambrinidis and Alderman Niblock did not contest for re-election

23ND COUNCIL MEMBERS	ORDINARY MEETINGS ATTENDED	ORDINARY MEETINGS APOLOGY	SPECIAL MEETING ATTENDED	SPECIAL MEETING APOLOGY	BRIEFINGS
Lord Mayor Kon Vatskalis (Chair) ⁴	12	4	5	0	11
Councillor Paul Arnold	15	1	4	1	14
Councillor Amy Un	15	1	4	1	12
Councillor Mick Palmer	13	3	4	1	11
Councillor Peter Pangquee ⁴	14	2	5	0	11
Councillor Morgan Rickard	12	4	5	0	11
Councillor Ed Smelt ⁵	14	2	4	1	11
Councillor Rebecca Want de Rowe	13	3	4	1	12
Councillor Jimmy Bouhoris ⁴	15	1	5	0	13
Councillor Vim Sharma	13	3	5	0	13
Councillor Sylvia Klonaris ⁴	16	0	5	0	12
Councillor Justine Glover ³	11	1	5	0	4
Councillor Brian O'Gallagher	16	0	5	0	13
Ordinary Council Meetings Held	16				
Special Council Meetings Held			5		
Briefings Held					14

Table 14 23rd Council Members Ordinary Council Meeting, Special Council Meeting and Briefing Attendance

Footnote 3: Councillor Justine Glovers last council meeting was 26/04/22

Footnote 4: Lord Mayor Kon Vatskalis and Councillors Pangquee, Bourhoris and Klonaris were an apology for one briefing due to attendance at National General Assembly

Footnote 5: Councillor Smelt was on paternity leave for 2 briefings and 2 ordinary meetings

3.7 COUNCIL AND COMMITTEE MEETINGS

City of Darwin is committed to open and transparent decision making and conducts its business in an open and transparent manner.

All Council meetings are open to the public. The public is only excluded for matters which are classified by the *Local Government Act 2019* and *Local Government (Administration) Regulations 2021* as confidential. Live webcasting of open sections of Ordinary Council meetings takes place to build greater awareness and access to Council decision-making. Full agenda and minutes of Council and Council Executive and Advisory Committee meetings are made available at [Agendas and Minutes | City of Darwin | Darwin Council, Northern Territory](#)

Public Forums

Two ordinary Council meetings are held each month. Meetings are generally held on the last Tuesday and Tuesday two weeks prior at the Civic Centre, Harry Chan Avenue, Darwin. Meetings commence at 5.30pm.

Members of the public are invited to attend a public forum session which is scheduled prior to the Ordinary Council Meeting held on the last Tuesday each month. The public forum is intended to provide an opportunity for members of the public to attend and engage with Elected Members and discuss any matters of concern or interest.

Council decisions

Some decisions made by Council are considered confidential in accordance with Council Policy and these decisions are reviewed on a periodic basis with the majority moved into open. At 30 June 2022, only 5% of Council decisions remained in confidential.

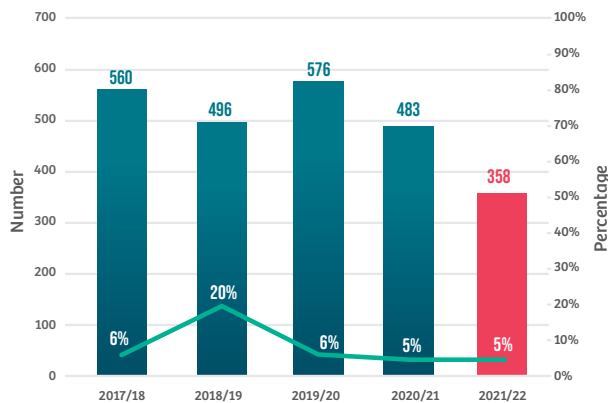


Figure 05 Council Decisions - 5 year period to 2021/22

3.7.1 Committees (Executive and Advisory)

In accordance with the *Local Government Act 2019* Council may appoint committees which may be executive or advisory in nature. Executive Committees carry out functions on behalf of the Council which have been delegated to it. Council appoints committees at the commencement of each term of Council for a period of 12 months. The current City of Darwin Executive Committees are the Administrative Review Committee and the Chief Executive Officer's Performance Appraisal Committee.

The following pages outline Council's Executive and Advisory Committee structure and representation as at 30 June 2022.

EXECUTIVE COMMITTEE

EXECUTIVE COMMITTEE	MEMBERSHIP
ADMINISTRATIVE REVIEW	Lord Mayor (Chair) Councillor Klonaris Councillor O'Gallagher Councillor Rickard All remaining Council Members are appointed as alternate members
CHIEF EXECUTIVE OFFICER PERFORMANCE APPRAISAL	Lord Mayor (Chair) Councillor Glover (resigned 02 May 2022) Councillor Arnold Councillor Bouhouris Councillor Pangquee

Table 15 Executive Committees 2021/22



COUNCIL CHAMBERS

ADVISORY COMMITTEE

ADVISORY COMMITTEE	MEMBERSHIP
ACCESS AND INCLUSION	
To advocate, inform, and guide Council on improved access and inclusion for all people, including people with disabilities, living, working, studying or visiting the City of Darwin.	Councillor Sharma Councillor Klonaris (Alternate)
ARTS AND CULTURAL DEVELOPMENT	
To advocate, inform and guide Council on improving its positive impact on communities and culture in Darwin.	Councillor Rickard Councillor Sharma (Alternate)
DARWIN MILITARY AND CIVILIAN HISTORY ADVISORY COMMITTEE	
To strengthen the tourism, historical, cultural and educational prospects of the raft of events and activities relating to Darwin's military heritage and its impact on the citizens of the Northern Territory.	Lord Mayor (Chair) Councillor Arnold Councillor Smelt (Alternate)
EAST POINT ADVISORY COMMITTEE	
To provide advice to Council on matters outlined in the Committee's roles and functions. The Committee will provide recommendations to Council to enable an informed decision to be made on the management of East Point Reserve.	Councillor Palmer (Chair) Councillor Rickard (Alternate)
INTERNATIONAL RELATIONS ADVISORY COMMITTEE	
To advocate, inform and support Council with its international relations strategy, while supporting a whole of Council approach to community, cultural and economic development.	Lord Mayor (Chair) Councillor Bouhoris Councillor Palmer (Alternate)
RECONCILIATION ACTION PLAN COMMITTEE	
To advocate, inform, and guide Council on reconciliation actions and efforts to strengthen the relationships between First Nations people and non-Indigenous peoples, for the benefit of all Australians living within, working, studying, or visiting the City of Darwin	Councillor Pangquee Councillor Rickard (Alternate)
SISTER CITY ADVISORY COMMITTEE	
To provide cross-cultural understanding and build vibrant and connected communities and generating mutual benefits for both cities through educational, cultural, professional, economic and humanitarian exchange.	Councillor Klonaris Councillor Bouhoris Councillor Arnold (Alternate) Councillor Sharma (Alternate)
YOUTH ADVISORY COMMITTEE	
To give young people a say in voicing their concerns on matters and issues that are important to them and are related to Council. The Youth Advisory Committee also assists young people involved to develop leadership, communication, teamwork and public skills.	Councillor Want de Rowe Councillor Klonaris (Alternate)

Table 16 Advisory Committees 2021/22

OUTSIDE COMMITTEES WITH CITY OF DARWIN APPOINTED REPRESENTATION

OUTSIDE COMMITTEE	CITY OF DARWIN APPOINTED REPRESENTATIVE
COUNCIL OF CAPITAL CITIES LORD MAYORS (CCCLM)	
To provide a national corporate entity for the effective co-ordination and representation of the special interests if the Capital Cities of the Australian States and Northern Territory in their relations with other spheres of Government	Lord Mayor (ex-officio)
COUNCIL ON THE AGEING NORTHERN TERRITORY BOARD OF MANAGEMENT (COTA)	
To promote the well-being of senior Territorians aged 50 years and over and First Nation Territorians aged 45 years and over	Councillor Klonaris Councillor Bouhoris (Alternate)
DEVELOPMENT CONSENT AUTHORITY (DCA)	
To determine the development applications within the municipality. The DCA may also be appointed to hold public hearings or a reporting body hearing on behalf of the Minister for Development, Infrastructure, Planning and Logistics	Councillor Pangquee Councillor Palmer Councillor Rickard (Alternate)
LOCAL GOVERNMENT ASSOCIATION OF THE NORTHERN TERRITORY (LGANT)	
<ul style="list-style-type: none"> Initiate, promote and foster the development of strong, effective Local Government throughout the Territory Represent, promote, maintain and protect the interests of members and Local Government generally Encourage networking and consultation amongst members to advance their interests Provide information and advice to members informed of proposals of government affecting local government Monitor proposed legislation and keep members informed of proposals of government affecting Local Government Make legislative proposals to government on issues that the Association considers necessary Provide services as agreed to by resolution of members and / or the Executive Support the Australian Local Government Association and State Local Government Associations and any other organisation committed to objectives similar to those of the Association 	Lord Mayor Councillor Pangquee
NORTHERN AUSTRALIA CAPITAL CITY COMMITTEE (NACC)	
To provide a mechanism for co-ordination, planning and co-operation between the Territory Government and City of Darwin. City of Darwin and the Northern Territory Government have committed to work together with the Community to enhance the physical, social, artistic, historical, cultural, commercial and environmental aspects of Darwin with a focus on the central business area.	Lord Mayor
RAPID CREEK WATER ADVISORY COMMITTEE	
To ensure a consultative approach to water management and planning.	Councillor Rickard Councillor Sharma (Alternate)

Table 17 Outside committees with City of Darwin appointed representation 2021/22

APPOINTMENTS BY THE LOCAL GOVERNMENT ASSOCIATION OF THE NORTHERN TERRITORY (LGANT)

OUTSIDE COMMITTEE	CITY OF DARWIN APPOINTED REPRESENTATIVE
NT MINISTERIAL ADVISORY COUNCIL ON MULTICULTURAL AFFAIRS	
The committee aims to provide a voice for the multicultural community on issues of interest as well as high level and strategic advice to the Minister of Multicultural Affairs	Lord Mayor
NT WATER SAFETY ADVISORY COMMITTEE	
This committee makes recommendations to the Department of Housing and Community Development on water safety issues	Councillor Glover (resigned 02 May 2022)

Table 18 Appointments by LGANT 2021/22

RISK MANAGEMENT AND AUDIT COMMITTEE

The role of the Risk Management and Audit Committee (RMAC) is to provide oversight of Council’s financial reporting processes, including external audit and monitor the effectiveness of Council’s Risk Management Framework, internal controls and compliance with relevant laws and legislation.

The committee met four times during the 2021/22 financial year and provided oversight of the following:

- Annual Financial Statements
- 2020/21 Annual Report
- Risk Management Framework
- Internal Audit Assurance
- External Audit Reporting
- Fraud Control
- Disaster Management

RMAC is supported by the Chief Executive Officer and senior Council officers.

RISK MANAGEMENT AND AUDIT COMMITTEE	MEMBERS	MEETING ATTENDANCE
<div>To make recommendations to Council relating to Risk Management and Audit matters as follows:</div> <ul style="list-style-type: none">• Follow up issues arising from Internal and external audits• The Management of outstanding and completed audit issues registers• The receipt and acceptance of strategic and operational risk assessments	Roland Chin (Chair) MBA, Graduate Diploma Risk Management	4
	Sanja Hill	3
	Shane Smith GAICD, CPA, BBus	1
	Ninad Sinkar	4
	Councillor Jimmy Bouhoris	4
	Councillor Brian O’Gallagher	4
	Councillor Morgan Rickard	2
Total RMAC Meetings Held		4

Table 19 Risk Management and Audit Committee Members and Meeting Attendance 2021/22



EAST POINT RESERVE

COMMUNITY PLANTING EAST POINT

4 OUR PEOPLE AND SAFETY



4.1 ORGANISATIONAL STRUCTURE

A Hub structure was adopted in November 2021 to align to the priorities of the new Local Government Act and also create a more agile organisation focused on collaboration and streamlined decision making, to ultimately deliver better services to our community.

The change from five departments to three hubs reduces silos and empowers program managers to make decisions and ensures our performance and delivery to the community is accountable and measured while also identifying where resources are needed on a more agile basis.

Scott Waters was the Chief Executive Officer up until February 2022.

OFFICE OF THE LORD MAYOR AND CHIEF EXECUTIVE OFFICER

Simone Saunders -
Chief Executive Officer
From February 2022



- Lord Mayor's Office
- Secretariat, Strategy and Corporate Affairs
- Marketing, Communications & Engagement

The Office of the Lord Mayor and Chief Executive Officer leads Strategy and Council secretariat services.

This area also manages Council's marketing, media, brand, communications and engagement programs.

CORPORATE

Chris Kelly -
Acting General Manager



- Human Resources and Safety
- Customer and Corporate Services
- Finance
- Assets and Program Management

The Corporate Hub is responsible for delivering the annual capital works program and support functions to ensure continued excellence in internal and external customer service.

INNOVATION

Alice Percy -
General Manager



- Innovation and Information Services
- Environment, Climate and Waste
- Technical Services
- Growth and Economic Development

The Innovation Hub delivers innovative services, programs and projects which take into consideration sustainability and the future of Darwin.

COMMUNITY

Matt Grassmayr -
General Manager



- Community and Cultural Services
- Library and Family Services
- Operations
- Regulatory Services

The Community Hub provides a diverse range of services, programs and activities that enhance the wellbeing and safety of the community and is responsible for the maintenance of all City of Darwin's assets and civil infrastructure.

4.2 WORKFORCE PROFILE

Monitoring our workforce profile ensures that we are able to adapt and plan for current and future service delivery. Our workforce profile information informs a vast array of programs across City of Darwin including our Reconciliation Action Plan (RAP), Study Assistance Programs, Access and Inclusion Plan as examples.



Figure 06 Gender breakdown of City of Darwin's workforce 2021/22

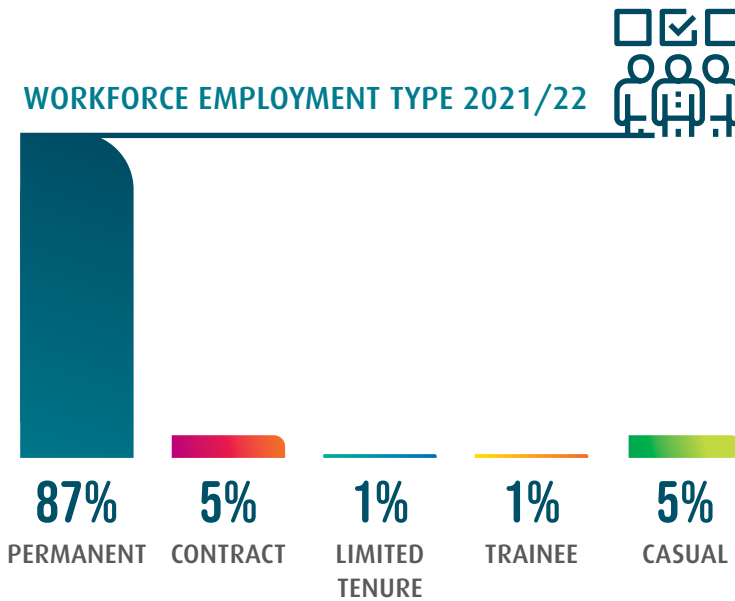


Figure 07 Workforce Employment Type 2021/22

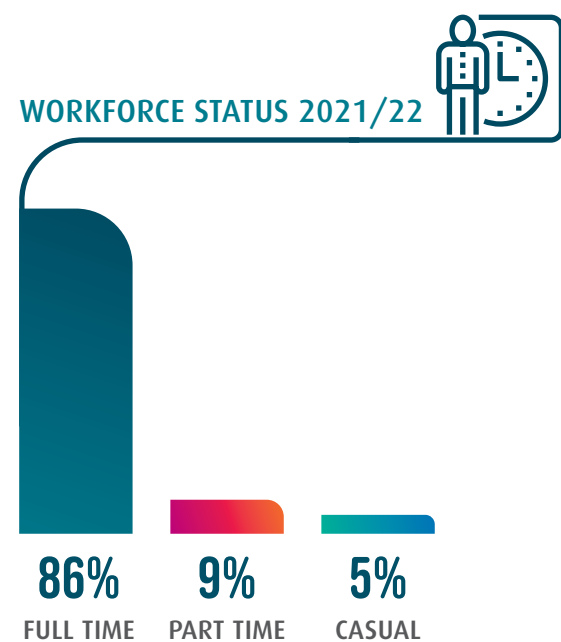


Figure 08 Workforce Status 2021/22

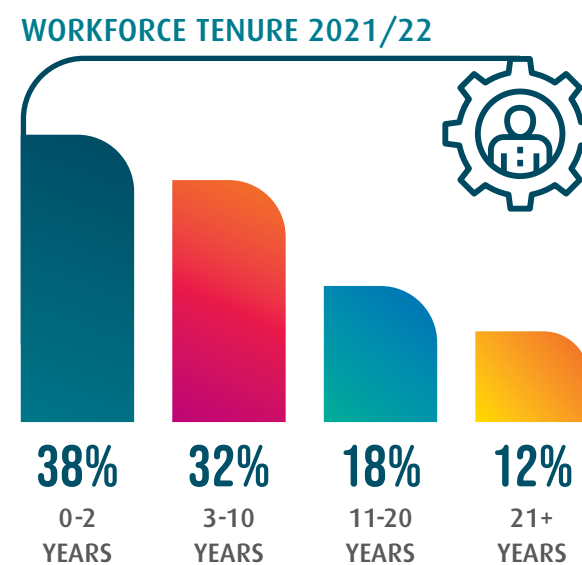


Figure 09 Workforce Tenure 2021/22

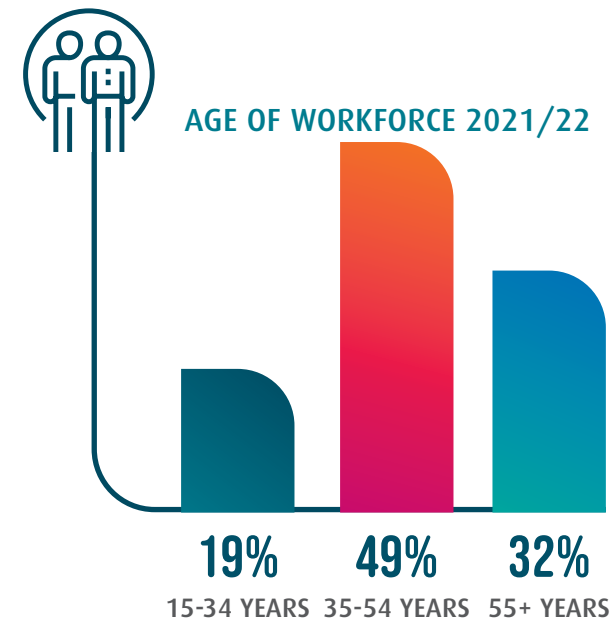


Figure 10 Age of Workforce 2021/22

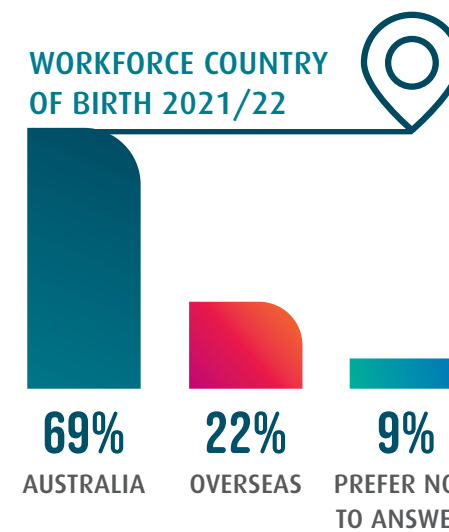


Figure 12 Workforce Birthplace 2021/22

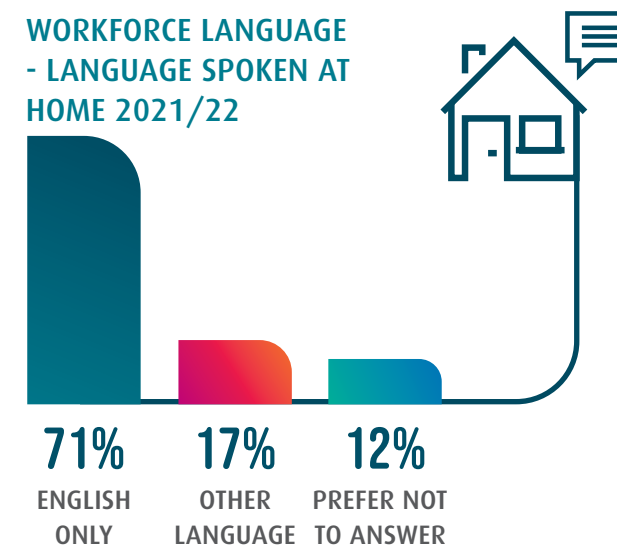


Figure 14 Workforce Language - Language Spoken at Home 2021/22

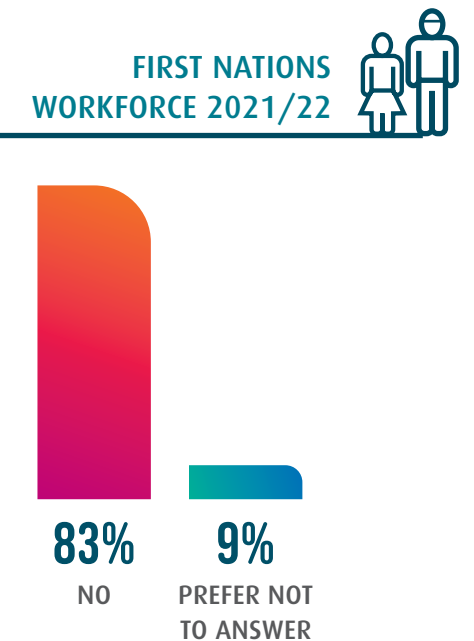


Figure 11 First Nation Workforce 2021/22

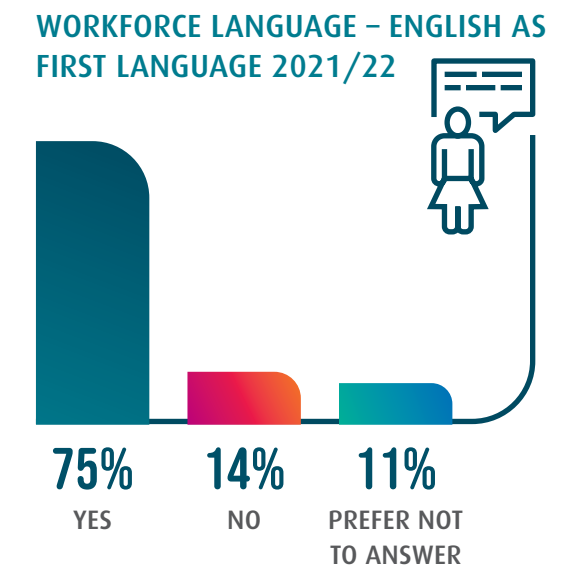


Figure 13 Workforce Language - English First Language 2021/22

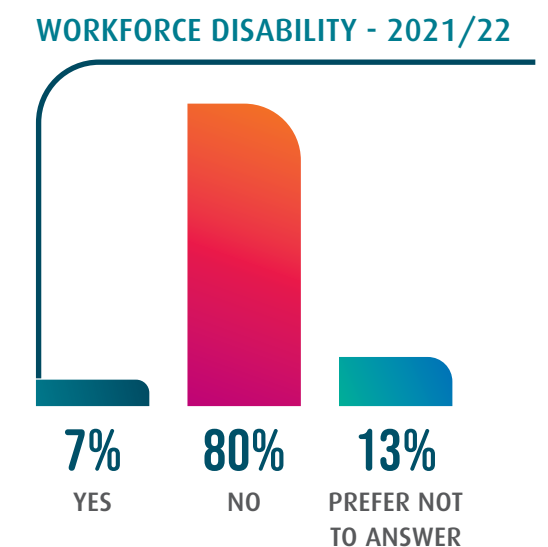


Figure 15 Workforce Disability 2021/22

4.3 OUR VALUES AND AWARDS



City of Darwin's corporate values are Customer Service, Accountability, Respect, Excellence and Solidarity (CARES). Each year, CARES awards recognise the exceptional work which has been undertaken by City of Darwin staff in alignment with these values.

These awards are in place to encourage, recognise and celebrate our employees and aligns to our Performance Management Framework.

The winners in the different categories for 2021/2022 are set out below:

CARES Values Awards - Customer Service

We make customers and the community the focus of all we do, our service is fair, flexible and innovative



Special mention to Natalie Coonan (Finance) for the most consistent nominations for Customer Service since the Cares Awards Program began.



CARES Values Award – Accountability

We honour our commitments and take responsibility for our actions



ANDREW ARAGALA – COMMUNITY WELLBEING OFFICER (LIBRARIES)

Andrew was appointed to the new Community Wellbeing Officer role in Libraries in February 2021 and has proven himself to excel at customer service, whether it be delivering services to community members or building relationships with staff. By mid-2021 Andrew rolled out *the Librarian's Guide to Homelessness* training to all Library staff which builds staff capacity, confidence and resilience to empathetically interact with vulnerable clients. Andrew also led City of Darwin's activities in recognition of Homelessness Week by partnering with NT Shelter to deliver the Homeless Link Up event. 150 people experiencing or at risk of homelessness attended, along with 16 service providers. The event received media coverage and positive feedback from all involved, including the Administrator of the Northern Territory. Other library programs organised by Andrew include Therapy Dogs, Job Club and Story Time for adults with disabilities.

JULIEANNE WYLIE – EVENT LOGISTICS COORDINATOR

Julianne is the Event Logistics Coordinator and processes the permits for external for external medium to large events on City of Darwin land, such as Bass in the Grass and Glenti. Julianne was nominated for the Accountability CARES Award for her deep commitment to the Darwin community, and for her proactive and flexible in her approach to finding solutions to any barriers or problems. She has built critical stakeholder relationships with NT Police and other parties both internally and externally and is highly respected by City of Darwin's partner organisations.

CARES Values Award – Respect

We seek and value the contribution of others, listen before we talk and treat others as we would like to be treated



CARES Values Award – Excellence

We strive for the highest quality in our work and dealings with community members, Councillors, colleagues and business partners. We go over and above, consistently doing more than is expected



CARES Values Award – Solidarity

We work together as one team, there is strength in unity and together we achieve great things. We are united in our decisions and actions



LISA SPANN – SENIOR COORDINATOR CITY MAINTENANCE

As Senior Coordinator City Maintenance, Lisa faced many challenges during 2021. This was particularly true throughout the COVID lockdowns, as Lisa's team consists of cleaning and routine maintenance crews, which are considered as essential services. Not only did Lisa ensure the continuity of the work program, but she also demonstrated great respect to her team by having their wellbeing at the forefront and genuinely caring for them. Always thinking of others and involving them in decisions where she can, Lisa is an empathetic and hard-working staff member who displays a highly respectful leadership style.

MELISSA GERAGHTY – BUSINESS IMPROVEMENT SPECIALIST

Melissa is the Business Process Improvement Specialist and one of the coordinators of the Ideate group. She is always seeking out new and innovative ways to improve City of Darwin's systems and processes. Often balancing a number of projects at any one time, Melissa is flexible and makes herself available, often at short notice, to ensure a project has the best possibility of success. Some of the projects she has been involved in managing this year include the successful implementation and training for Microsoft 365 Office products, enhancements to our financial system, managing the myDarwin program and an array of business improvement processes. Always ensuring appropriate consultation and including key stakeholders, anyone who has been on a project group with Melissa would be able to tell you that her drive, enthusiasm and work ethic is of the highest standard.

ROB TAYLOR – PERMITS OFFICER

Rob is the Permits Officer and consistently goes above and beyond the requirements of his role, demonstrating excellent solidarity. Rob won this award because he responds quickly and professionally to issues and concerns raised by residents. His vast knowledge and experience at City of Darwin is highly valued and he is always willing to support other staff and share information across departments to ensure we work together as one team.



CARES Values Award – Teams Award

ASSERTIVE OUTREACH – LAUREN BRUMBY & SHANNON BRAHIM

During COVID lockdown this reporting period, Lauren and Shannon worked particularly hard to protect and support our most vulnerable community members. Lauren and Shannon's service to the community and on behalf of City of Darwin is exceptional. Their work has been commended by agencies in the community sector and NT Government, with these partners acknowledging Lauren and Shannon's high level of cultural competency, the clear love of the work they do and their connection and care for our community.



Safety Award – Safety Champion Award

LISA BURNETT

As the Youth Programs Coordinator for the past four years, Lisa has ensured safety is at the forefront of any of the events organised by her team, which largely involve young people. Lisa consistently ensures the Youth Team leads by example and encourages community members to do the same. She has improved systems and processes in the planning and delivery of Youth events, and ensures that an updated Risk Assessment is completed before anything can proceed.



Safety Award – Best Solution for a Workplace Hazard Award

EMERGENCY FIRST AID RESPONSE - L-R BRETT WATERS, YVAN SOARES, LESLIE HARBRIDGE, ANDREW BILLSBORROW ABSENT: SOL DE JONGE

While not part of the formal organisation, this group of colleagues banded together following a cardiac emergency for a staff member at the Operations Centre in mid-June 2021. They received many nominations for this award by fellow staff members and the recognition is well deserved.

Service Milestone Awards

City of Darwin recognises employees for their length of service provided to the organisation. Reaching their significant long service milestones during 2021 were:

10 YEARS

Steve De Krester
Tim Stevens
Shelley Cook
Carolyn Mu
Paul Motlop
Caitlyn Moulds
Robert Solomon
Eric Anderson
Michael Bates
Ivan Wareham
Sandrine Ricardo

15 YEARS

Gregory Boxsell
Keira Meadows
Rosario Martinez
Andrew Jewell
Robin Hopkins

20 YEARS

Georgios Pannatos

25 YEARS

John Scharnberg
William Webster

30 YEARS

Colin Rasmussen
Richard Shalders

35 YEARS

Johanes Ladju
Karen Conway
Brendon Dally

45 YEARS

Brian Macpherson

4.4 STAFF TRAINING AND DEVELOPMENT

City of Darwin is committed to providing training, development, and employment programs to ensure that skills and knowledge of our people are maintained and developed to support with the delivery of services to our community and achievement of our strategic objectives.

During the 2021/22 financial year, City of Darwin hosted or organised more than 90 training activities, consisting of two main types of training: mandatory/compliance training and professional development.

87 per cent of all training activities delivered were mandatory/compliance activities, which includes but is not limited to: inductions, legislative compliance, accreditations, and licenses.

Professional development activities accounted for 13 percent of the training and were delivered in response to training requirements identified through City of Darwin's annual Performance and Development Reviews (PDRs). Identifying training needs through the PDR process ensures that training is relevant to and aligned with business performance and strategic objectives.

In September 2020, Council adopted a Customer First Strategy, which details specific competency considered necessary for staff to successfully and safely engage with members of the public. City of Darwin focused on training for staff members who regularly interact with customers or members of the public in their roles, including, but not limited to library, regulatory services and customer service staff. The training was delivered to 48 staff and provided them with the skills to communicate confidently and effectively so that they can prevent and defuse challenging situations while maintaining personal safety.

Further, and in line with City of Darwin's commitment to supporting our people in the management of social impacts in the Darwin community, we expanded our homelessness training suite to become available to all staff. This training provided an in-depth look at the social issues associated with homelessness. A total of 57 staff completed this training during the reporting period. As a key initiative in the implementation of City of Darwin's Reconciliation Action Plan, Larrakia Nation was engaged to deliver cultural awareness training for City of Darwin staff. The training provided an overview of the rich history of the Larrakia people, their culture and prominent local families. The workshop also covered the social and cultural issues facing their people. 111 staff attended these workshops across three days. This training was delivered in addition to the mandatory Cross Cultural Awareness

Training that staff undertake as part of their induction.

During the 2021/22 financial year, 26 staff participated in the Employee Study Assistance Scheme (ESAS), a reimbursement scheme through which employees can gain formal qualifications relevant to their current or prospective role at City of Darwin. Of the 26 staff which participated in the scheme, 22 were trade and four were Higher Education qualifications. With 7 staff enrolments, the most common discipline studied was Horticulture.

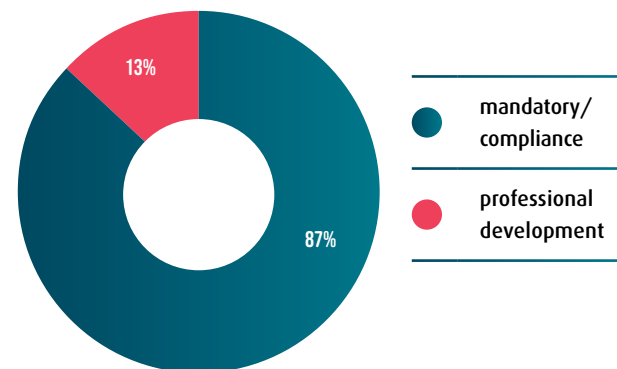


Figure 16 Types of Staff Training 2021/22

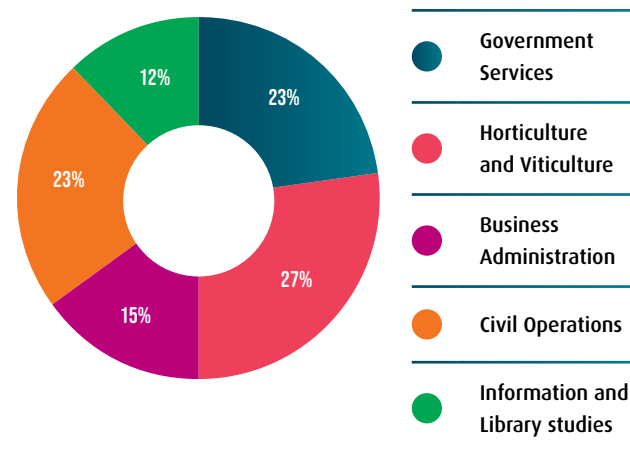


Figure 17 Employee Study Assistance Scheme 2021/22

City of Darwin also provided Cyber Security training to staff during the reporting period, focusing on email security. 17 course modules were delivered in total and 2112 successful completions were registered by the end of the financial year. Internal systems training was provided through Thinkific. Four courses were offered covering topics of privacy, purchasing, risk and procurement. More than 400 course completions were registered during the reporting period, significantly streamlining the use of business systems.

Traineeships and Apprenticeships

City of Darwin had two new trainees commence in 2022, enrolling in the below tertiary qualification courses:

Cert IV in Information Technology

Cert III in Community Services

LG Professionals Australasian Management Challenge

A team of five employees from City of Darwin competed in the 2022 Local Government Professionals Australasian Management Challenge held in Katherine on 28 April 2022. The LG Pro Challenge is a development program that provides scenarios that a Local Government Executive may be faced with daily for a fictitious Council. The team was required to draft and deliver briefs, participate in debate, and put forward a proposal for an urban renewal project.



TEAM MENTOR: SAMANTHA RATLEY (PLANNING AND PERFORMANCE OFFICER)
TEAM MEMBERS (L-R): HOWARD WANG (ASSET AND GIS OFFICER), JESSICA CLOUGH (SENIOR RANGER CBD AND SUBURBAN PARKING), ROB TAYLOR (PERMITS OFFICER), REBECCA MADDALOZZO (CUSTOMER SERVICE OFFICER), ADAM WILSON (LEARNING AND DEVELOPMENT ADMIN SUPPORT OFFICER), SARAH DOECKE (COMMUNITY AND CUSTOMER LIAISON OFFICER)

4.5 WORK, HEALTH AND SAFETY

Work, Health and Safety

City of Darwin is committed to providing a safe environment for employees. We do this by continuing to grow a positive safety culture to ensure individuals feel safe in all aspects of their workplace, whilst meeting our obligations under the *Work Health and Safety (National Uniform Legislation) Act 2011 and Regulations*.

During 2021/22 City of Darwin focused on the redevelopment of the Work Health and Safety Management System, which is in the process of being implemented across the organisation. A strategic management framework, along with a strategic management plan, was created from the ground up to suit the unique requirements of our organisation.

Key areas of focus are:

- Safety conscious people – we will continue to foster a positive safety culture, motivate a safety conscious workforce and empower our leaders.
- Healthy and safe workplaces – we developed and will continue to implement and maintain a comprehensive WHS Management System and provide training to our workforce.
- Health and wellbeing growth – we will continue educating our people on mental health and wellness to aid in minimising the risk of psychosocial injuries through mental health and wellbeing initiatives.
- Safety systems and technology – we developed and implemented systems and technology to improve compliance and streamline activities.

Focus on these four key areas will aid in strengthening a safety conscious and proactive workforce with trained personnel and leadership focused on a comprehensive safety driven approach to all aspects of business as usual. This will be key in creating, fostering and supporting a strong safety culture at City of Darwin.

WHS Safety Awards

City of Darwin continues to run safety awards annually to recognise the significant contribution that individuals make to health and safety within the organisation. The categories recognise the areas of:

- Safety Champion – initiative to establish, improve and maintain best practice in WHS (Individual)
- Best solution for a workplace hazard, recognition of excellence in developing to an identified health and safety issue
- Best team contribution to improving Health and Safety in recognition of the establishment, improvement and/or maintenance of WHS practices by a team (Team)

Award winners are listed on page 46 and 47.

Staff Health Initiatives

City of Darwin facilitated an in-house influenza vaccination clinic as part of its annual health initiatives calendar. Some 125 staff members received the influenza vaccination, down from the previous year's uptake. This is likely due to the COVID international pandemic vaccination program. City of Darwin encourages all staff to take up the influenza vaccination and any COVID vaccination they are eligible for.

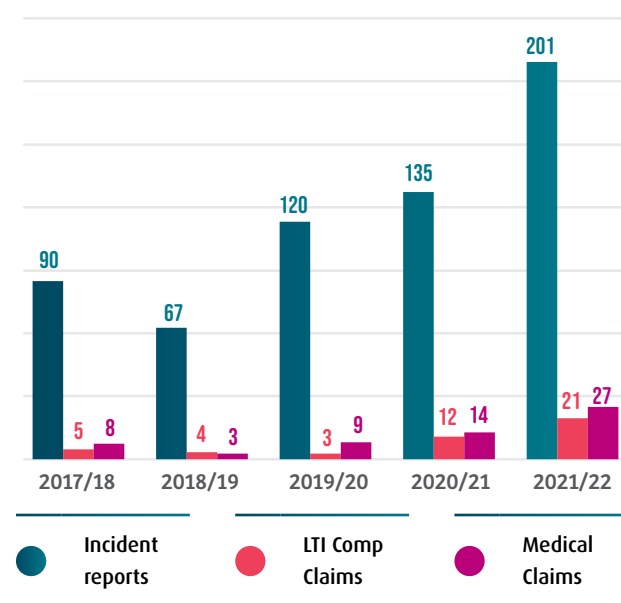


Figure 18 Number of incidents reported annually ('LTI' – Lost Time Injury)

WHS Performance Dashboard

Some 201 incidents were recorded in the reporting period. This is an increase from previous years, as shown in Figure 18. This increase in reported incidents can be attributed to the education, training and safety culture being driven by the leadership team and reinforced by the greater City of Darwin workforce. With more incidents reported, the WHS team is able to analyse and respond to trending incidents. This has been done in the form of regular toolbox talks, WHS team attending pre-start meetings, HSR feedback, site inspections and assisted work groups with self-identifying areas of concern. With this interaction and consultation within work groups, it is reasonable to see an increase in incidents being reported whilst the general safety culture also increases to a largely proactive and safety aware/conscious workforce.

The highest number of injuries during this reporting period was related to back injuries. City of Darwin will focus on reducing injuries through continued delivery of safety training to all City of Darwin employees.

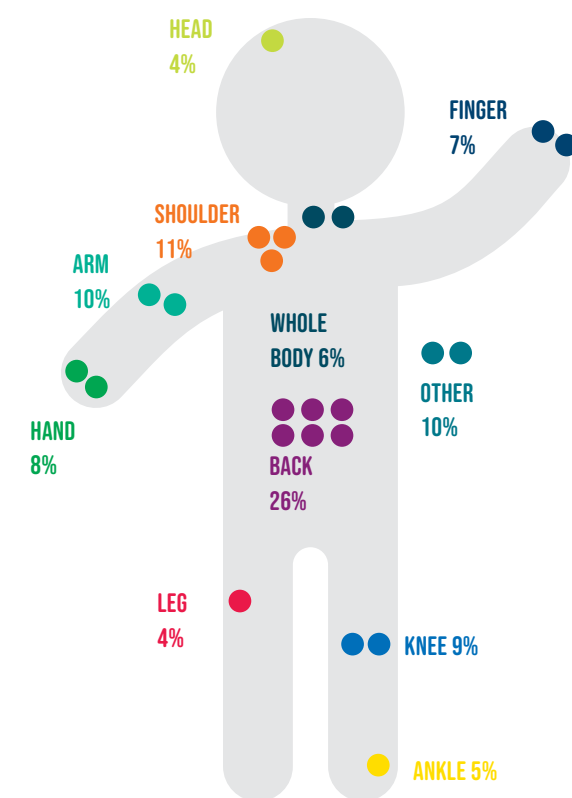


Figure 19 Injury by body location 2021/22



HIGH PRESSURE CLEANING



WANGURI DRIVEWAYS

5 OUR PERFORMANCE

DARWIN CITY AERIAL

ABOUT OUR PERFORMANCE REPORTING FRAMEWORK

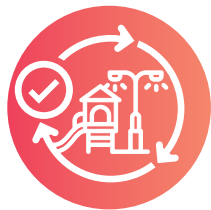
How to read ‘Our Performance’

City of Darwin uses icons to show readers visually how our performance is tracking. The icons are outlined below and are applied to demonstrate performance against actions outlined in the Darwin 2030 City for People. City of Colour. Strategic Plan and annual Municipal Plan.

Our performance is shown using Council’s five strategic directions and each section includes:

- Our Strategic Performance (delivery of strategic actions)
- Our Operational Performance (status of deliverables in the annual Municipal Plan and key highlights)

DARWIN 2030 CITY FOR PEOPLE. CITY OF COLOUR.



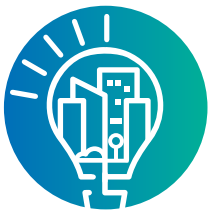
A capital city with best practice and sustainable infrastructure



A safe, liveable and healthy city



A cool, clean and green city



A smart and prosperous city



A vibrant and creative city

Underpinned by City of Darwin’s Governance Framework



Vision and Culture



Roles and Relationships



Decision Making and Management



Accountability

Council’s strategic roles have been defined as



Provider



Funder



Regulator



Partner



Facilitator



Advocate

Our Annual Report Legend

City of Darwin utilises a number of icons throughout the report that denote achievement or progress as outlined in the table below. A change to icons used throughout the Our Performance section has occurred from 2020/21 to 2021/22. Differences are shown in Table 20.

2020/21 MEASURES OF PERFORMANCE			2021/22 MEASURES OF PERFORMANCE		
Completed / On Track	Action or project is completed, programs on track		Completed	Action or project is completed.	
In Progress	Program, Action or project is in progress with no major disruptions or delays.		On Track	Program, Action or project is in progress with no major disruptions or delays.	
Monitor	Action or project requires active monitoring.		Monitor	Action or project requires active monitoring.	
Not commenced / deferred	Program, action or project will not progress or is deferred. Commentary will show the intended course of action.		Off Track	Program, action or project is behind schedule. Commentary will show the intended course of action	

Table 20 Measures of Performance Icon

Place Score

In 2019, City of Darwin commissioned Place Score to conduct a liveability survey of Darwin. Traditionally a land-based place making tool, Place Score assesses 50 attributes of place as a methodology to rate liveability. Liveability is rated by considering community values through a care factor rating (place attachment) against an individual's experience of a place (place performance).

The [Place Score Survey results](#) provide City of Darwin with a tool to assess which priorities, based on community values, investment should be made in. Aligning investment with community values will provide better public value (meeting expectations) as Council continues to achieve its longer-term Strategic Directions and the Darwin 2030 vision, City for People. City of Colour. City of Darwin's Strategic Directions performance and comparison to the national benchmark is provided on page 55.

The full Place Score Performance Report can be found on Council's website at www.darwin.nt.gov.au

2019 BASELINE PERFORMANCE

Surveyed streets average attributes performance by strategic direction compared to the national benchmark

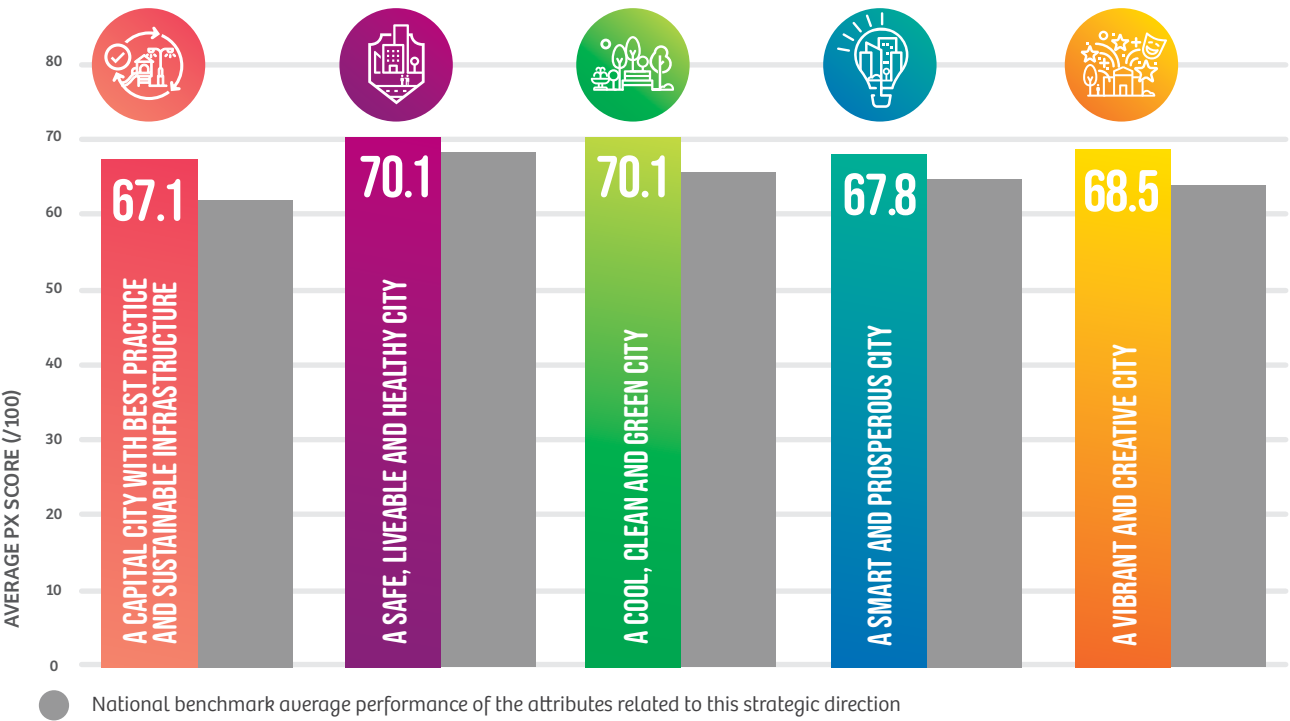


Figure 20 Place Score 2019 Baseline Performance Report

National Liveability Census 2021

City of Darwin participated in the National Liveability Census conducted by Place Score in 2021, with the next census scheduled for 2023.

The results of the National Liveability Census have been mapped against Council's five strategic direction and compared to the National Benchmark. On average, City of Darwin is performing at the same levels as other cities in terms of strategic performance, that is, if all other cities had the same Strategic Directions as City of Darwin and based on the 2021 survey results.

A great example of how Place Score is helping City of Darwin drive decisions is with our Strategic Direction 3 *A cool, clean and green city*. The 2021 census results demonstrate that City of Darwin outperforms other places in Australia for attributes associated with *A cool, clean and green city*.

Whilst the attributes that relate to this strategic direction remain the most valued attributes by our community for living in Darwin, they are also rated lower than other attributes in terms of performance. Performance ratings have however changed since the 2019 and performance of attributes relating to landscaping and the natural environment have improved. This can largely be attributed to the significant tree planting programs undertaken by Council in recent years. Council will continue to monitor how this changes as it starts to implement the suite of new strategies that support this strategic direction from 2021/22 forward for climate emergency and waste and resource recovery programs.

City of Darwin's Measuring Darwin 2030 Report can be found on Council's website at [Place Score Survey | City of Darwin | Darwin Council, Northern Territory](#)

PERFORMANCE BY STRATEGIC DIRECTION COMPARED TO THE NATIONAL BENCHMARK 2021

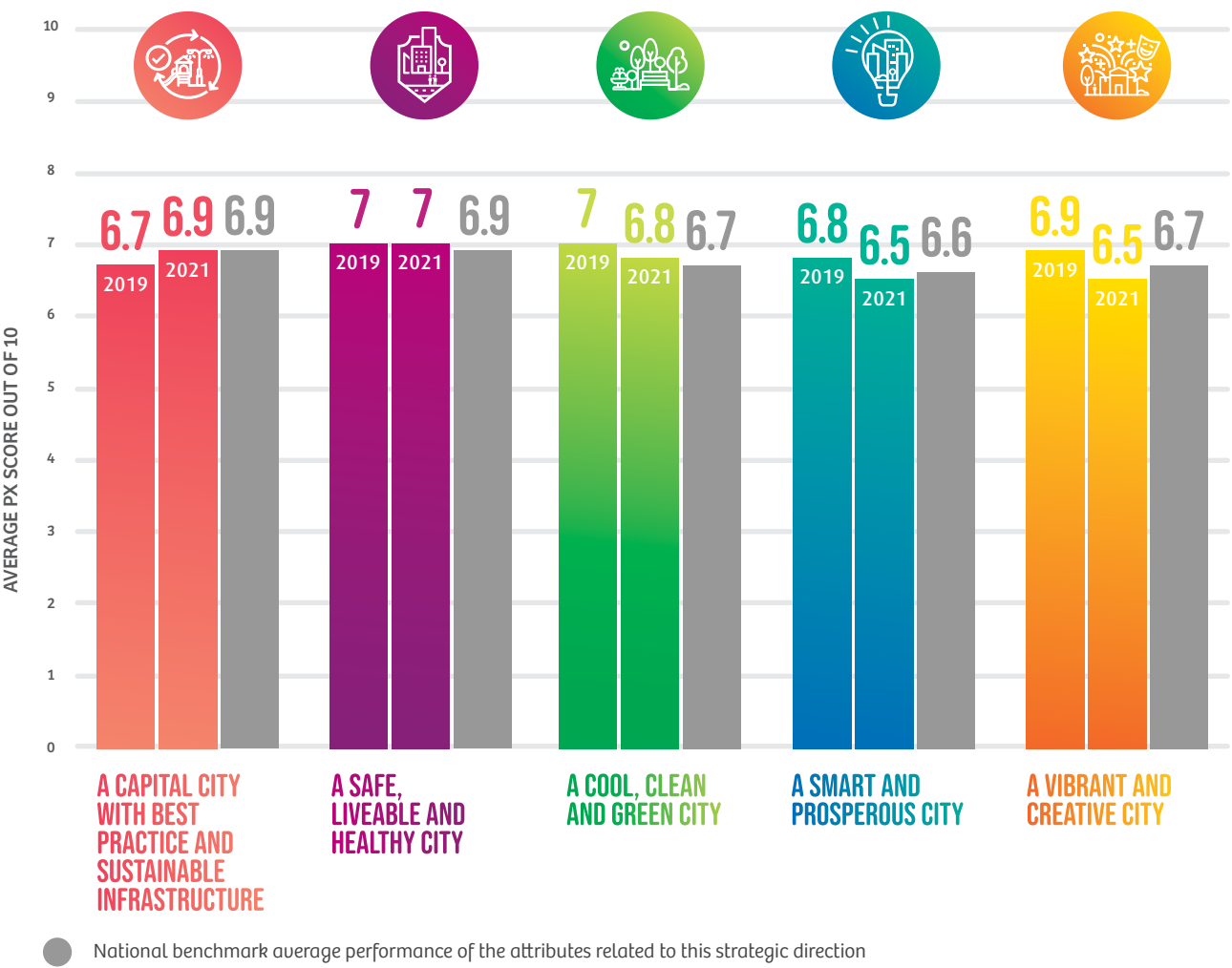


Figure 21 Strategic Directions performance and comparison to the national benchmark

DARWIN CITY AERIAL

5.1 STRATEGIC DIRECTION 1

A CAPITAL CITY WITH BEST PRACTICE AND SUSTAINABLE INFRASTRUCTURE

STRATEGIC STATEMENT

City of Darwin has a number of existing and identified strategic infrastructure projects, some of which are currently unfunded. Infrastructure projects that are not funded will be scoped, appropriate funding sources identified, and built into Council's Long-Term Financial Plan to ensure they are delivered. Council will actively pursue opportunities to fund strategic projects through Public Private Partnerships, Joint Ventures, government grant programs and other suitable funding mechanisms.



Target: By 2030, a number of strategic infrastructure projects will be developed and delivered

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	2021/22 COMMENTS
Implement Council's City Deal Infrastructure Projects   			City of Darwin does not have any identified City Deal Projects for 2021/22. City Deal partners, has assisted in improving the amenity and vibrancy of the CBD through the upgrade of Austin Lane and Spain Place.
Develop a Priority Infrastructure Plan 			A collated list of priority infrastructure projects has been identified based on capacity analysis and future planning to inform the Priority Infrastructure Plan. The balance of the projects, based on condition and age, for inclusion in the plan, will be determined through Assets and GIS.
Finalise an Asset Management Framework for Council assets 			Council's Asset Management Information System (AMIS) has gone live with a consolidated asset register. Milestone and tasks scheduled for the 2021/22 financial year have been delivered to schedule.
Increase City of Darwin's procurement within the local economy to 95% of all Council expenditure, injecting an additional \$6-\$8M into the local economy. 			Procurement policy has been updated to reflect 95% expenditure intention and reporting targets.
Implement a City of Darwin 'Buy Local' policy which has a weighting of 30% local content requirements  			A revised procurement policy, which includes a 30% weighting for local content, was adopted by Council in February 2020.
Review Council land holdings to ensure their commercial value and advantage are put to the best economic benefit for the city 			A consultant has been engaged and the strategic review of the property portfolio is underway.
Maintain existing Council assets to ensure best value for money and utilisation is achieved 			Routine maintenance and asset renewal programs continue in accordance with adopted asset management plans.
Increase utilisation of the City of Darwin's land and community assets    			Continuation of external event permits and City of Darwin event program. Record number of street food vans.

SD1: OPERATIONAL PERFORMANCE

Target: By 2030, A number of strategic infrastructure projects will be developed and delivered

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Deliver Council's 2021/22 Capital Works Program		100% of identified projects for 2021/22 have commenced through the project documentation process.
Deliver the Civic Centre Redevelopment Project and Carpark Upgrade		Community consultation undertaken with draft functional design brief under development.
Deliver the 2021/22 Better Suburbs and Enhancement Projects		32 projects confirmed as total program with the inclusion of the Lord Mayor's projects. A number of projects have been deferred for construction to the 2022/23 FY due to materials supply issues and contractor availability.
Upgrade Council's Asset Management Information System		Upgraded Asset Management Information System has gone live with a consolidated asset register. Milestone and tasks have been delivered to schedule.
Renew, replace and maintain Council's assets in accordance with the adopted service levels in Asset Management Plans		The asset management plans are being operationalised through an ongoing annual process.
Undertake asset condition assessments for Council's stormwater infrastructure		Surveys are underway. While the asset surveys are being undertaken, maintenance works are being completed as required.
Develop a Priority Infrastructure Plan		Priority infrastructure projects have been identified based on capacity analysis and future planning to inform the Priority Infrastructure Plan.
Develop a City of Darwin Commercial Property Strategy		A consultant has been engaged and the strategic review of the property portfolio is underway.
Implement Council's Darwin City Deal Infrastructure Projects		City of Darwin does not have any identified City Deal Projects for 2021/22.
Deliver the Lee Point Road Project		Construction delayed. Design changes required to prevent underground services being interrupted by stormwater infrastructure.

SD1: 2021/22 HIGHLIGHTS

Implementation of new asset management system

In 2021/22 City of Darwin's Asset Management Information System (AMIS) came online. The implementation began with the transfer of Council's significant asset register and integration with ArcGIS (City of Darwin's Graphical Information System). A comprehensive, four-year condition survey program of City of Darwin's major infrastructure is underway. Roads, footpaths and driveways, along with a sample survey of public lighting, have been completed. Significant progress has been made to date on the stormwater drainage infrastructure, which is expected to be completed by 2023/24. Such works continually contribute to improved quality and accuracy of data, allowing City of Darwin to better scope future upgrade/replacement programs and plan allocation of funding in the most appropriate way to extend the life of all assets.

Stormwater Evaluations

As part of the ongoing management of City of Darwin assets and to ensure this essential infrastructure is maintained to the required standards, City of Darwin commenced a four-year program of works in April 2021 to survey 364.7km of stormwater drainage infrastructure. State of the art CCTV equipment has been used to perform the condition assessments and essential maintenance works have been carried out as required. To date, surveys have been completed in the following suburbs: CBD, Fannie Bay, Jingili, Nightcliff, Parap, Rapid Creek and Stuart Park.

Survey data will contribute to the development of a complete, accurate and location-enabled database of all City of Darwin stormwater drainage assets and is an essential step toward building a digital twin of the City of Darwin.



NEW ASSET MANAGEMENT SYSTEM

Cenotaph Memorial Wall

In 2021, the Darwin Cenotaph Renewal Project was completed by the Darwin RSL Sub-Branch through funding from the Australian Government. The construction of the external flame and forecourt required the removal of the civilian memorial walls and family plaques at the entrance of the Cenotaph.

To make way for the new Eternal Flame and forecourt in Stage 1 of the Darwin Cenotaph Upgrade, the existing Civilian Memorial walls and plaques, highly valued by the community, were temporarily removed. Early in 2022 a memorial wall was constructed and saw 115 of the 117 family plaques reinstated.

The new wall was designed by a local architect who is the descendent of one of the families named on the wall.

Features of the new wall include:

- Approximately 5.5 metres long, 0.4 metres wide and 0.9 metres high
- Available space for a total of 180 plaques. With 117 spaces already allocated leaving 63 vacant spaces for future family places
- Inside the wall is LED lighting, which illuminates the rear laser cut panel which reads 'WE HOLD THEIR MEMORY IN TRUST'



CENOTAPH MEMORIAL WALL

Speed Check Signs

Speed check signs are an electronic traffic calming device that encourage safer driver behaviour, and ultimately improve road safety. They do this by recording and displaying vehicle speeds and flashing a 'slow down' message when a speed limit is exceeded.

A total of \$654,000 from the Federal Government's 2021/22 Black Spot Program, an NT Government Funding Agreement, City of Darwin's 2021/22 Local Area Traffic Management budget, and City of Darwin's Richardson Wards Better Suburbs budget, will fund the installation of 36 speed check signs across the Darwin municipality.

Sign locations were identified based on traffic count and crash data, with locations being verified from a road safety perspective by Road Safety Audit.

33 of the 36 speed check signs have been installed to date, with the installation of the remaining three signs to be completed by the reviewed project deadline of September 2022.

Boulter Road Light Improvement

After securing Federal Government funding under the 2021/22 Black Spot Program, a street lighting layout for Boulter Road was designed. The works commenced and were substantially completed prior to 30 June 2022. This project was in response to road safety concerns in an area which was subject to significant upscaling in development over the last several years as a result of the adoption of the Berrimah North Area Plan. The project involved the installation of approximately 30 new LED street lights along Boulter Road between Vanderlin Drive and Amy Johnson Avenue.



BOULTER ROAD

Traffic Calming Works

In response to community concerns regarding safety along Fitzmaurice Drive, Leanyer, City of Darwin undertook an investigation into traffic issues. It was determined that traffic calming works were required. Federal Government Funding was secured for the works to be completed.

The works for the area include construction of traffic control devices in the form of line marking, pedestrian refuge islands and kerb build-outs.

These measures will aid in improving driver behaviours and general road safety for all road users travelling along Fitzmaurice Drive.

EAST POINT

5.2 STRATEGIC DIRECTION 2

A SAFE, LIVEABLE AND HEALTHY CITY
























STRATEGIC STATEMENT

Residents and visitors alike embrace the tropical lifestyle and outdoor facilities. Darwin still retains a community feel and through the plan this will be enhanced to ensure that families and children feel safe, our communities are inclusive, and they engender a sense of togetherness and respect for others.

The community needs to be able to access all spaces. Our parks and open spaces will be well-maintained, clean and accessible for all. Council will continue to influence planning decisions and work to increase that level of influence.











Target: By 2030, Darwin will be a safer place to live and visit

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Work with all stakeholders, including the NT Government, Larrakia Nation, businesses and the community to improve community safety and amenity   			City of Darwin has continued to deliver Safer City and Public Places Patrols across the municipality to improve community safety and amenity. City of Darwin works with stakeholders including the NT Government and Larrakia Nation to coordinate activities. Our teams continue to be recognised by the sector as key resources.
Utilise place-making and Crime Prevention Through Environmental Design (CPTED) methodologies when planning and maintaining public spaces   			CPTED principles are applied to the design of projects as appropriate.
Actively participate in counter disaster, target hardening and emergency management planning, preparation, response and recovery activities   			City of Darwin has appointed an ongoing, dedicated resource for Emergency Management to undertake these functions.
Work with key partners to improve safety in the municipality through the further development of Council's CCTV network and smart city technology 			CCTV partnership between City of Darwin and NT Police is continuing.
Implement City of Darwin Business Continuity Plans to enable appropriate responses to disaster and man-made events that could impact on the safety of the community, Council staff and Council assets   			Business continuity plans for individual departments are held and managed by departmental area. Business continuity will be incorporated into City of Darwin's Enterprise Emergency Management Plan. Work continues as part of the Emergency Planning Framework.

Target: By 2030, Darwin will be increasingly recognised as a liveable city

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Work with government, property owners and retail businesses to reinvigorate the city centre through membership of the Activate Darwin Advisory Board 			Council is represented on the Activate Darwin Advisory Board as a partner of the Darwin City Deal.
Partner with the Australian Government and NT Government to deliver on the Darwin City Deal 			Council's participation with the Darwin City Deal continues with CEO representation at scheduled meetings.
Work with CDU to deliver the education and civic precinct including student accommodation, underground parking and co-located libraries in the Darwin City Centre 			Transfer of land at market value completed in 2019/20.
Promote Darwin as a more attractive place to live and work 			Discover Darwin website is live promoting Darwin as a place to live, work, study and invest.
Work with the NT Government on a long-term plan for Council to take on an increased role in planning decisions within the municipality 			Internal process mapping has taken place for the Development Application process. Further discussions regarding Council's role have continued with Department of Infrastructure, Planning and Logistics.
Increase utilisation of Darwin's beaches and foreshores 			Continuation of site meetings with external event organisers for utilisation of City of Darwin event spaces inclusive of beaches and foreshores.
Implement programs that will ensure Darwin is recognised for its urban forests and as a leader in tropical design 			Climate Emergency Response Strategy and Greening Darwin Strategy adopted by Council in July 2021 and are now in the implementation stage.
Develop a Social Infrastructure Plan that outlines Council facilities and services that meet the long-term social needs of the city 			Investigation of the Darwin Municipal Planning Framework has been deferred to 2022/23.

Target: By 2030, Darwin residents will be more active and healthy

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Increase the total kilometres of walking and cycling paths, including shaded pathways, to improve community connectivity and mobility 			Movement Strategy has now been finalised and is due to commence in 2022/23. It will help shape and define outcomes for this action.
Provide an accessible network of Council parks and recreation facilities that encourage active living for all ages and abilities 			Jingili All Access Playspace has been completed and further works proposed for key recreation assets in 2022/23. Play Space Strategy 2022-30 drafted ahead of community consultation in Q1 2022/23.
Further develop Council-owned sport and recreation assets to support Darwin being recognised as an inclusive and leading regional sports and recreation hub 			City of Darwin continues to develop Council-owned sport and recreation assets in line the Sports Field Plan. Access and inclusion is considered in determining all asset development and renewal for Council-owned sport and recreation assets.
Deliver and facilitate affordable activities that contribute to a healthy and active community 			The Healthy Darwin Program continued to be delivered throughout 2021/22 with a wide range of programs contributing to a healthy and active community.



EAST POINT BIRD WALK

SD2: OPERATIONAL PERFORMANCE

Target: By 2030, Darwin will be a safer place to live and visit

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Deliver the <i>Making Mindil Safe</i> project, an Australian Government Safer Communities Fund (Round 5) Initiative		Project is undergoing approvals through Aboriginal Areas Protection Authority.
Deliver animal management programs and services as detailed in Council's Dog and Cat Management Strategy 2018-22		Regulatory Services has delivered animal management programs and services throughout 2021/22 FY. Services included investigations for dog attacks, barking and nuisance complaints and 'Great Pets Starts with You' animal education initiatives.
Expand CCTV networks across the municipality as part of the #SmartDarwin Strategy		Commercialisation of #SmartDarwin assets continuing and consideration for expansion.
Continue to partner with the Northern Territory Government to deliver City Safe Security Patrol Services in the city centre		Council has allocated funding and will continue to contribute towards the City Safe Security Patrols in the 2022/23 Municipal Plan.



BICENTENNIAL PARK INSTALLATIONS

Target: By 2030, Darwin will be increasingly recognised as a liveable city

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Work with the Northern Territory Government to deliver the Laneways and Small Streets Activation Strategy		Austin Lane was activated as an event space in May 2022 with Activate Darwin holding their inaugural monthly 'Austin Lane Markets'. City of Darwin has received a grant from NTG to create wayfinding for the laneways.
Implement City of Darwin Movement Strategy annual actions		Movement Strategy implementation plan has been finalised for the 2022/23 financial year.
Review the Darwin City Centre Masterplan to align with the Northern Territory Government Central Darwin Area Plan		Review completed and the report was adopted by Council in October 2021.
Deliver upgrades to Street Food sites giving customers a better experience		New bollards at East Point and Nightcliff have been installed. Additional vendor site in Nightcliff is being utilised.

Target: By 2030, Darwin will be more active and healthy

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Deliver the Casuarina Aquatic and Leisure Centre Redevelopment Project		Procurement and contract process is underway.
Deliver the Darwin Velodrome Upgrade Project		Capital works for velodrome underway with infrastructure team managing the project.
Deliver the Healthy Darwin annual program for 2021/22		The Healthy Darwin Program continued to be delivered throughout 2021/22 with a wide range of programs contributing to a healthy and active community.



NIGHTCLIFF POOL

SD2: 2021/22 HIGHLIGHTS

Assertive Outreach / City Safe Security Patrols

ASSERTIVE OUTREACH – NT HUMAN RIGHTS AWARDS

City of Darwin's Assertive Outreach Team – Lauren Brumby and Shannon Brahim – were nominated for the Northern Territory Human Rights Awards. The external nomination is in recognition of the work the Assertive Outreach Team do in assisting vulnerable Territorians in City of Darwin owned and controlled public spaces.

The Northern Territory Human Rights Awards, otherwise known as the Fitzgerald Awards, celebrate notable activities in the NT or by Territorians that advance the

human rights of others. Activities recognised by the awards include:

- Promoting human rights and peace through education, sports or other practical activities and/or advocacy
- Promoting equal opportunity and non-discriminatory attitudes and practices
- Increasing community understanding of human rights for the promotion of greater respect, diversity, inclusion and harmony
- Challenging human rights barriers or breaches.

The Northern Territory Human Rights Award nomination comes on top of the Assertive Outreach Team receiving the CARES Award at the City of Darwin Christmas Breakfast, see page 46.



SAFER CITY PROGRAM



HEALTHY DARWIN

3,784 attendances at Healthy Darwin Weekly Physical Activities sessions

270 attendances at Healthy Lifestyle Workshops & Short Courses

Healthy Lifestyle Grant 2021/22

City of Darwin received a \$15,000 grant from NT Government's Department of Health aimed at improving infrastructure at two exercise stations to support increased use.

ROBYN LESLEY PARK OUTDOOR EXERCISE STATION:

Lack of supporting amenities and shade were identified as a barrier to using this station.

In response, a bike rack, bench seat and connecting path were installed.

A new tree has also been planted nearby to eventually provide afternoon shade.

ANULA GREENBELT OUTDOOR EXERCISE STATION:

Lack of drinking water close to the station identified as a barrier to using station. In response, a new water bubbler was installed at the exercise station.



ANULA GREENBELT

Bagot Park Master Plan

A 10-year master plan has been developed to guide the future use and management of Bagot Park, using \$100,000 from the velodrome funding.

The master plan is based on four guiding principles:

- a park for all - providing diverse recreational use for both organised sport and informal passive recreation. The park will cater for our diverse community and be easily accessible and safe
- a cool, green park - providing habitat, shading, cooling, water management and plant diversity
- a connected park - well connected to adjoining community with close integration between the different activity areas
- a well-managed park - sustainable in long term by addressing ongoing development, management and maintenance.

Key aspects of the master plan include:

- upgraded car park
- football change rooms and goal post storage
- tree canopy and environmental buffer
- shared pathway network
- community recreation hub and intergenerational play/exercise
- shared sporting club rooms
- toilet facilities
- community space.

Council endorsed the master plan in July 2022 with implementation subject to funding and budget considerations.



JINGILI WATER GARDENS

Dog and Cat Management

During the year, Council has continued to deliver the key actions outlined in the Dog and Cat Management Strategy as well as responding to all dog and cat at large, dog nuisance and dog attack issues.

Member councils of the Top End Regional Organisation of Council (TOPROC) continue to collaboratively align animal registrations to enable reciprocal registration across the Councils as well as joint marketing and communication campaigns to support compliance and education of the changes to residents.

In 2020/21 City of Darwin delivered cat camera trapping programs at Lee Point in conjunction with the Department of Environment, Parks and Water Security. As a result, Council has developed a procedure for targeted cat trapping campaigns and successfully conducted three targeted cat trapping campaigns in 2021/22. Throughout the course of the campaign, rangers removed 82 nuisance cats. This saw an increase in cats having microchips that came through the pound compared to previous years. Council recorded 122 positive customer enquiries from the campaigns.

To highlight the importance and responsibilities of dog owners of keeping their dog on leash, the City of Darwin Animal Education team have launched a variety of campaigns including, Re-leash the hound!, which explains effective control and other relevant by-laws in an easy-to-understand format. The team has also finalised a series of how-to videos on topics including enrichment for dogs, loose lead walking, manners at the dog park, teaching a recall, and how to keep a cat.

From the hard work and dedication of the pound staff, staff were able to reunite a microchipped cat who has been missing for seven years, another who had been missing for one year and another missing for five months. This highlights the importance of microchipping and registering cats.



WALK AND WAG



ANIMAL MANAGEMENT

- **Over 2,555 Customer Action Requests**
- **8,144 dogs and 1,562 cats registered in Darwin**
- **22 animal behaviour workshops conducted with 137 attendees**
- **23 Walk'n'Wag activities facilitated and attended by around 300 community members at each activity**
- **300 dog attack investigations**
- **639 nuisance barking investigations**
- **Animal Education Officers conducted 73 consults for nuisance barking issues, dog behavioural issues and cat containment issues**
- **Conducted an animal management school education visit, with 220 students engaged**
- **Animal Management in Rural and Remote Indigenous Communities (AMRRIC) administered 407 parasite control treatments to cats and dogs during 16 community visits.**

Jingili Regional Playground

The Darwin 2030 – City for People, City of Colour Strategic Plan commits City of Darwin to increasing community connectivity and mobility. Council seeks to provide an accessible network of parks and recreation facilities which encourage active living for all ages and abilities and the delivery of affordable activities which contribute to a healthy and active community.

City of Darwin's Long-Term Financial Plan identified that, due to age and relevance to the community, Jingili Regional Playground would reach its end of useful asset life by 2019/20, presenting a perfect opportunity to deliver Council's vision to create Darwin's first all-abilities playground.

City of Darwin sought cultural input from Larrakia representatives, Aunty Bilawarra Lee and Nadine Lee, who provided insight into Larrakia connection to the playground site, shared stories and guided the artist workshops to ensure the playground designs were informed by Larrakia connection to country. We also drew on the expertise of the financial contributors Variety NT, Patricia Creedon Bequest, National Disability Insurance Agency (NDIA) and the Free Space Studio Art Collective for input into the upgrade.

City of Darwin engaged six local artists from Freespace Studio Public Art Collective: Samantha Callaghan, Tara Darcy, Wendy Lambie, Abigail Maralngurra, Angelique Martin, Joanne van Roden, who all live and work with disabilities, are women and a third of whom identify as First Nations people.

The artwork title is *Gurumbai Magical Mangroves*, which refers to the Larrakia word for the Water Gardens area representing the Rapid Creek mangroves nearby. The same artwork that is printed onto the shade cloth was also printed onto a vinyl wrap that was installed onto the exterior walls of the accessible change facility nearby the playground.

The new playground ensures everyone, regardless of ability and age, can share the same equipment or play side by side on modified equipment. Not everyone will have the abilities to use all the equipment in the playground, but everyone has a choice of a range of activities. The aim is for Jingili to become Darwin's 'playground of choice' for people with disability and carers in alignment with City of Darwin's Access and Inclusion Plan 2019-2022.



JINGILI REGIONAL PLAYGROUND



CASE STUDY

Access and Inclusion Plan

The Access and Inclusion Plan 2019-2022 outlines City of Darwin's commitment to an accessible community focusing on four primary areas:

- Built and Natural Environment
- Services and Programs
- Information and Communication
- Council Operations.

Over the life of this plan City of Darwin, supported by the Access and Inclusion Advisory Committee, have seen the implementation of several important projects including:

- Darwin's first publicly accessible adult change facility has been built alongside the Jingili Regional Playground with a hoist and an adult change table which is height adjustable. Further to this, accessible toilets have been built in Chrisp Street Oval and Nightcliff foreshore at Aralia Street.
- 18 accessible parking bays have been upgraded within the City and access works supported by the Disability Access Program are scheduled at Fannie Bay Shopping Centre, Winnellie and Jingili Water Gardens in the 2022/23 period.

- An access stop light check list has been included in the City of Darwin Event Planning Guide to ensure organisers are considering access for events held on City of Darwin Land.

City of Darwin also re-appointed the Access and Inclusion Advisory Committee members. There are currently nine community representatives who met criteria in relation to lived experience, culturally and linguistically diverse backgrounds, and senior Territorians. Danila Dilba Health Services, National Disability Services NT, Council on the Ageing NT, Building Advisory Services and NT Government's Department of Infrastructure, Planning and Logistics are represented on the committee.

City of Darwin strive to make the municipality accessible and inclusive with provision of services to seniors, people with a disability and culturally and diverse communities through programs overseen by Recreation and Leisure, Library, Family and Children's Services, International Relations, Reconciliation and Arts and Cultural Services.

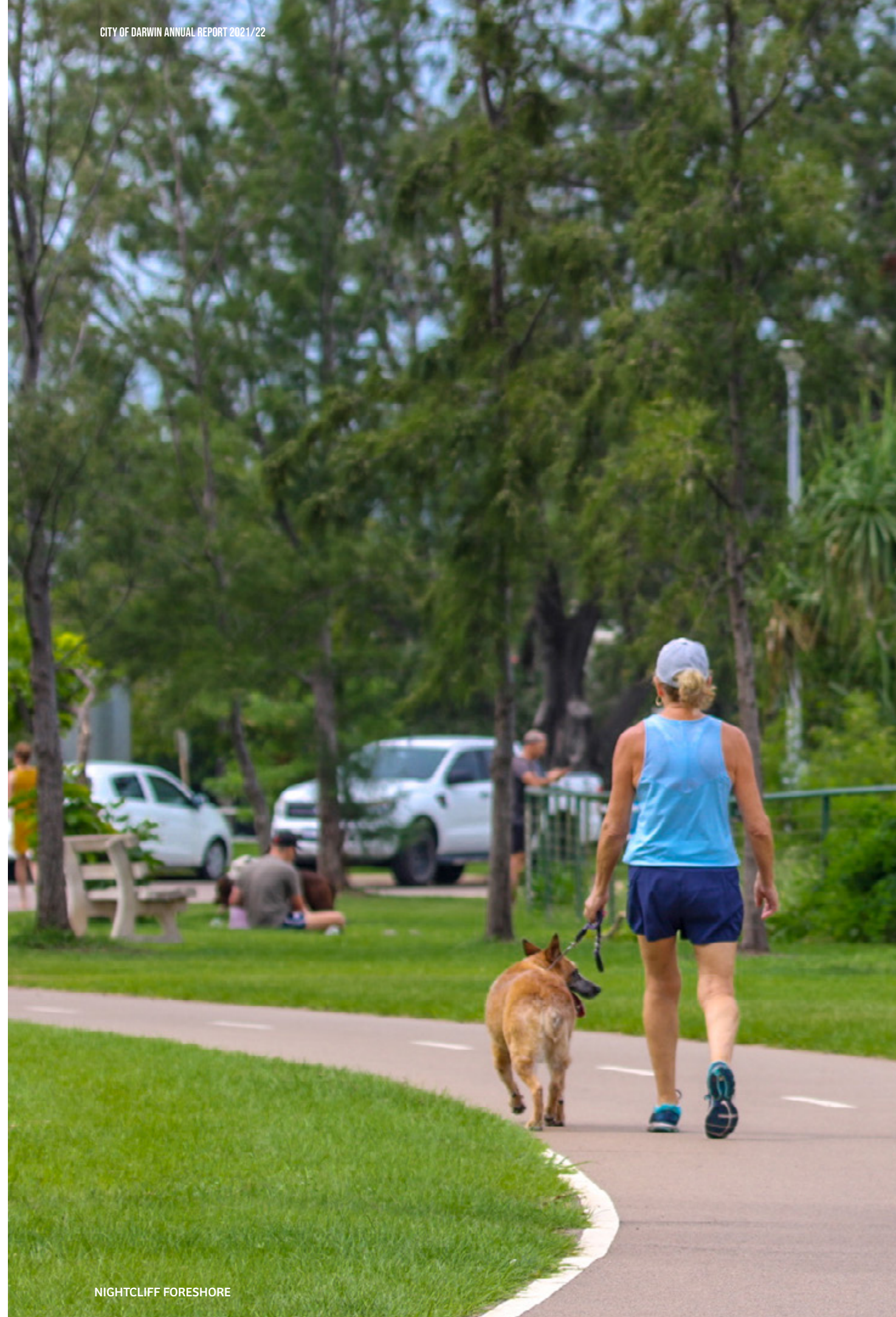
City of Darwin will continue to work with the community to create a city with opportunity and choice for everyone.



AUSLAN PAULA BUN AND LORD MAYOR



JINGILI WATER GARDENS ACCESSIBLE TOILET BLOCK



NIGHTCLIFF FORESHORE

STREETSCAPE

5.3 STRATEGIC DIRECTION 3

A COOL, CLEAN AND GREEN CITY

STRATEGIC STATEMENT

City of Darwin already has a strong focus on looking after our natural environment. Working with all levels of government and the community, Council is committed to long-term environmental sustainability through planning and consultation. Our public spaces will increasingly offer shade to encourage increased use of our parks, ovals, walkways and cycling paths.

By recognising our footprint on the earth, and utilising renewable energy, supplemented by reduced demand on energy, we will contribute to giving future generations a healthy environment. We will invest in energy efficiencies and renewable energy to reduce our ecological footprint, ensuring we contribute to a healthy environment for generations to come.

Darwin will be recognised globally for innovative and smart design in clean energy and waste management.












Target: By 2030, Darwin will be recognised as a clean and environmentally responsible city

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Develop a best practice Environmental Management Plan 			Environmental Management Plan has been developed and methods for implementation, including funding for outcomes, are being explored.
Renew Council's commitment to Climate Action 			Climate Emergency Response Strategy was adopted in July 2021 and has now moved into the action implementation stage.
Develop a Greening Darwin Strategy 			Greening Darwin Strategy was adopted in July 2021 and has now moved into the implementation stage.
Council will have zero net emissions from operations by 2030 			Council actions to achieve this target will be set through the Climate Emergency Strategy. A Carbon Management Plan is due to commence in 2022/23 and this will play a role in expediting actions to achieve this target.
Deliver projects that will cool the Darwin City Centre 			City of Darwin's tree planting program will contribute to achieving this action over the longer term. Continued collaboration with the CSIRO Urban Living Lab.
Ensure Council open spaces contribute to the city's biodiversity 			Consultants have been engaged to update the biodiversity management plans for City of Darwin-owned areas in Rapid Creek.
Contribute to the Northern Territory Government's 50 percent renewable energy target by 2030 			Council actions to achieve this target will be set through the Climate Emergency Strategy.
Facilitate forums for environmental services providers to share information and develop relationships within the sector and with other industries 			City of Darwin continues to facilitate discussions with stakeholders.
Implement a Waste Strategy that encourages innovative solutions for reducing and re-using waste resources 			Waste and Resource Recovery Strategy adopted by Council in July 2021 and is now in the implementation stage.
Under the Darwin City Deal, establish an Urban Living Lab with NT Government and the CSIRO 			Urban Living Lab has been established. Council has committed \$100,000 funding per annum across 10 years.

SD3: OPERATIONAL PERFORMANCE

Target: By 2030, Darwin will be recognised as a clean and environmentally responsible city

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Continue to implement the Tree Establishment Program across the municipality		Tree establishment programs have been delivered including maintenance and watering of new trees, native plant giveaways, and the customer tree planting request program.
Implement the Greening Darwin Strategy annual actions		Strategies were adopted by Council in July 2021 and are now in the implementation phase.
Implement Council's response to Climate Emergency		Strategies were adopted by Council in July 2021 and are now in the implementation phase.
Complete final capping of Cells 3 and 4 at the Shoal Bay Waste Management Facility		Cell 3 capping was completed in June 2022 and construction works have commenced on Cell 4.
Implement the Waste Management Strategy annual actions		The Waste and Resource Recovery Strategy was adopted by Council in July 2021 and is now in the implementation phase.
Develop and implement an Environmental Management System for Council operations		The Waste and Resource Recovery Strategy was adopted by Council in July 2021 and is now in the implementation phase.
Partner with the Northern Territory Government and CSIRO to deliver the Darwin Living Lab, as an initiative of the Darwin City Deal		Partnership continues with delivery on track.
Working with the Darwin Living Lab, finalise the Digital Twin project for the Darwin City Deal		Now business as usual for the Environment Team.
Provide support to the City of Darwin East Point Advisory Committee as a mechanism to protect and improve the biodiversity of East Point Reserve		Meetings have continued with recommendations such as developing a strategic plan for the area presented to Council.

SD3: 2021/22 HIGHLIGHTS

Native Plant Giveaways

During 2021/22 City of Darwin distributed more than 12,500 native trees, shrubs, grasses and groundcovers to Darwin residents through the Native Tree Giveaway program. Initially planned to deliver 3,000 trees, the popular program was expanded as a result of the overwhelming response from residents and continues in the 2022/23 financial year. The Native Plant Giveaway forms part of City of Darwin's commitment to the Greening Darwin Strategy, and aims to increase the amount of canopy coverage, biodiversity and habitat for wildlife on private land to complement the works we are doing on City of Darwin-owned land.

Irrigation upgrades

City of Darwin delivered significant irrigation system upgrades aimed at delivering more efficient water use at a range of sites. New irrigation systems were installed at Kestrel Park, Kahlin Oval surrounds and Osterman Park, while Wanguri Oval's existing system was renovated. Several sites received new tanks and pumps, reducing the strain on the water network to deliver large volumes of water and increasing the efficiency of existing irrigation systems. These sites include Driffield Park, Dinah Beach Oval, Kahlin Oval, Jingili Oval, Chrisp Street Oval, Tiwi Oval, Fannie Bay Oval and Matthews Road Greenbelt.



RAPID CREEK PLANTING

Daly Street Raintree

The much-loved Raintree in the Daly/Smith Street roundabout has been subject to ongoing rehabilitation works following a rapid decline in its health, with efforts coming to fruition across the past year. A large volume of inorganic soil was carefully removed from around the tree and replaced with high-quality organic soil. The tree has had multiple pruning events, regular fertiliser, an upgrade to its irrigation system, regular mulch, and a host of beneficial soil microbes introduced to provide it with an improved growing environment. As a result the tree is now flourishing and should be a great community asset contributing to the cooling and greening of Darwin for years to come.

Revegetation

Ongoing revegetation programs contributed another 4,500 trees to Darwin's highly values Bushland area. Some 1,500 trees were planted at Rapid Creek in December 2021 followed by 3,000 trees being planted by the community at East Point Reserve in May 2022. This program will continue in 2022/23 with another 3,000 trees for East Point Reserve and 1,500 trees for the eastern buffer zone at Muirhead.



DALY STREET TREE PRUNING



SHOAL BAY TREATMENT TANKS

Gardens for Wildlife

Gardens for Wildlife is a City of Darwin initiative to educate Darwin residents about the importance of native vegetation. By promoting biodiversity in Darwin gardens, this program plays a key role in development of corridors and patches of viable wildlife habitat in developed areas. In 2022, City of Darwin celebrated the 200th home visit of Gardens for Wildlife programs and reached 450 registered members.

Atlas Moth

The last known sighting of an Atlas Moth in the East Point Reserve was just prior to Cyclone Tracy in 1974. Since 2013 there has been a focus on the establishment of important food sources and breeding flora in East Point Reserve to encourage the species to repopulate the area. In 2019 City of Darwin engaged Atlas Moth experts Geoff Martin and Dr Richard Weir to assist in these efforts. Once site visits confirmed the established vegetation was sufficient for the re-introduction to be viable, East Point welcomed its first pupae onsite in 2021.

Shoal Bay Waste Management Facility (SBWMF)

City of Darwin have constructed three new leachate tanks as well as planning an additional 14 megalitre covered leachate pond. This new infrastructure will improve leachate management onsite and support ongoing environmental compliance at Shoal Bay. In addition, a new state-of-the-art leachate treatment plant is currently being constructed onsite. Through industry leading technology, leachate generated will soon be processed onsite to remove contaminants, before being reused. Once commissioned, the leachate treatment plant will supply treated water to irrigate a Vetiver grass crop that is being planted on Stage 3 and 4 landfill as part of the final capping infrastructure.

Annual Pre-Cyclone Clean-up

City of Darwin delivers an annual pre-cyclone clean-up service for all residential properties over the September/October period, keeping our community safe through reducing items that may become hazardous during a cyclone event.

This service also increases community recycling rates, where residents are asked to group similar items on the kerb such as household waste, e-waste, whitegoods and scrap metals for the collection teams to sort and segregate recyclable materials. Collected items are taken to the Shoal Bay Waste Management Facility and either donated to charity, sent to the recycle shop, recycled, or sent to landfill.

Community members were notified of the service through a range of communication channels including: television, radio, community banner sites and social media platforms. Council also engaged with key service providers such as City of Darwin's Access and Inclusion Advisory Committee networks, Seniors Month activities and Council on the Ageing Northern Territory (COTA NT) to communicate the project to the broader community. This year assisted pickups were again offered to seniors and residents with mobility limitations through a booking system to ensure all residents had an opportunity to participate.

The total cost to Council of the pre-cyclone clean-up service in 2021/22 was approximately \$580,000.



PRE-CYCLONE CLEAN-UP 2021

- 605.04 tonnes of material was removed from verges across the municipality (44.06 tonnes less than collected in 2020)
- Waste diversion from landfill increased by 2% in 2021

The following graphs show data relating to waste collected and diverted from landfill.

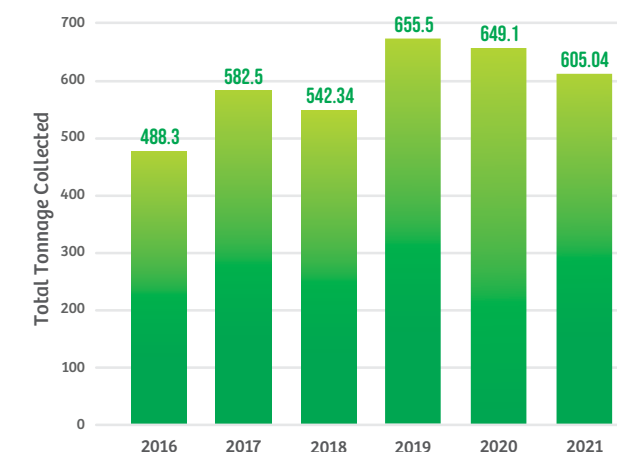


Figure 22 Pre-cyclone Hard Waste Collection 2021 Total Tonnage Collected

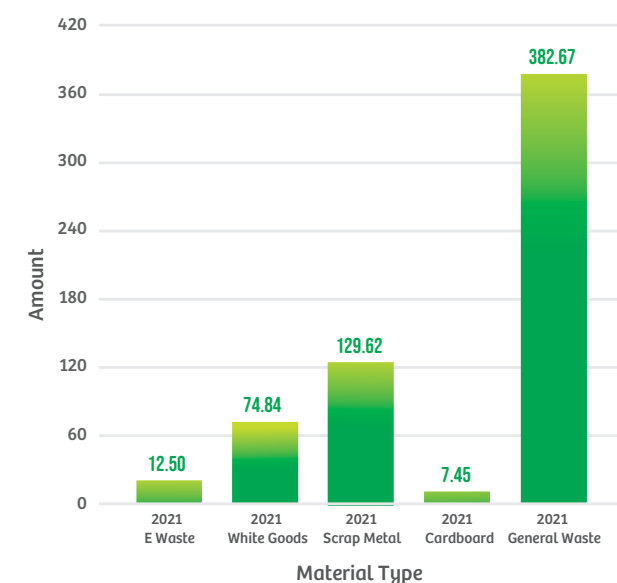


Figure 23 Pre-Cyclone Hard Waste Collection 2021 by Material Collected

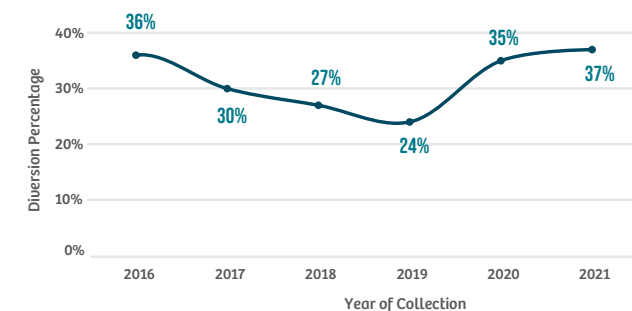


Figure 24 Pre-Cyclone Hard Waste Collection 2021 - Diversion Rates

NIGHTCLIFF FORESHORE

5.4 STRATEGIC DIRECTION 4

A SMART AND PROSPEROUS CITY

STRATEGIC STATEMENT

Increasing the number of residents who choose to live in Darwin will make the city more socially and economically active and in turn achieve a better quality of life for the people of Darwin. A thriving economy will encourage businesses to establish or expand in Darwin and encourage tourists to visit and contribute to the economy. We will continue to work with the Northern Territory Government, business and industry and other partners to advance the local economy.



Target: By 2030, Darwin will be recognised globally as a smart city

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Implement and evolve #SmartDarwin and its pillars by 2030 			Work commenced to redevelop the #SmartDarwin Action Plan.
Lead innovation for the city and facilitate relevant activities to support these initiatives 			The Innovation Program 'IDEATE' is a first for City of Darwin, developed to encourage new ideas and harness staff ingenuity on how we can do things better. IDEATE is open to all staff interested in working together on new and unique solutions to challenges. Second round of the IDEATE program is being prepared.
Support the development of business centres that foster industry engagement, collaboration and innovation across all markets 			Ongoing collaboration with NT Government's Department of Industry, Tourism and Trade.
Develop innovation hubs for our community and future generations 			Program development to commence planning in 2022/23.
Support life-long learning opportunities through the provision of STEAM programs 			A range of STEAM activities continue to be offered and well attended across the libraries, including Coding and Robotics, Lego Club, STEAM Zone and themed school holiday activities.

Target: By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities





STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Implement an Economic Development Plan for the city 			Discover Darwin website launched. Tourism Incubator Program commencing in 2022/23.
Support initiatives to increase the population of Darwin through engagement with business and industry, and all levels of government 			Promotion of Darwin has continued through Sister and Friendship City relationships and via the Priority Projects and Advocacy and Partnerships Strategy.
Promote Darwin as a great destination to live, work and study 			Discover Darwin website launched promoting Darwin as a place to live, work, study, visit and invest.
Support initiatives to grow the economy and retain people and jobs in Darwin 			Sponsorship Program launched with an additional focus on economic development activities.
Deliver the International Relations Program to leverage business growth and economic development opportunities for the city 			A Lord Mayor delegation visited Denpasar to sign a Memorandum of Understanding for a Sister City Relationship and to attract workers and students to Darwin.
Establish a Darwin 2030 Partners Program and work with business, industry, government and other key partners to seek private investment in community programs and activities 			The City of Darwin Advocacy and Partnerships Strategy was adopted in July 2021. Prioritisation of priority projects based on community value was completed in July 2021 by Place Score.

SD4: OPERATIONAL PERFORMANCE

Target: By 2030, Darwin will be recognised globally as a smart city

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Expand the #SmartDarwin Strategy		The #SmartDarwin Action Plan redevelopment continues.
Deliver the Darwin Destination Management Plan		The Destination Management Plan developed in collaboration with Tourism NT has been launched. Saltwater Stories of the Larrakia podcast launched. Grant application successful in development of another podcast to promote the history of Darwin families.
Deliver the City of Darwin IDEATE Innovation Action Plan		The Innovation Program 'IDEATE' is a first for City of Darwin, developed to encourage new ideas and harness staff ingenuity on how we can do things better. IDEATE is open to all staff interested in working together on new and unique solutions to challenges. Second round of the IDEATE program is being planned.
Implement Customer Service Strategy annual actions		Customer Service Strategy is now implemented as business as usual.
Implement the City of Darwin Library Strategy 2020-2024 annual actions		100 per cent of 2021/22 scheduled actions complete. 66 percent from the City of Darwin Library Strategy 2020-2024 have been completed to date.

Target: By 2030, Darwin will have attracted and retained more residents and will offer sustainable investment opportunities

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Implement the Darwin Economic Development Strategy 2030 annual actions		The Destination Management Plan developed in collaboration with Tourism NT has been launched.
Implement programs to support local business to be innovative		<p>The Discover Darwin website is now live and features a business directory. Homepage Discover Darwin (nt.gov.au)</p> <p>The Darwin International Virtual Trade Show was held on 22 and 23 June 2022 with more than 287 registered guests, 107 businesses and organisation booths and 39 webinars across multiple time zones.</p> <p>Sponsorship for 2022/23 has been announced with multiple local businesses running innovative events and economic development projects across Darwin.</p>
Develop City of Darwin Revenue Strategy		To be considered in conjunction with review of Fees and Charges.
Promote Darwin as a great destination to live, work, study and invest		<p>The Discover Darwin website is live, promoting Darwin as a place to live, work, study, visit and invest.</p> <p>A Lord Mayor Delegation visited Denpasar in June 2022 to sign a Memorandum of Understanding for a Sister City Relationship and to attract workers and students to Darwin.</p>



DENPASAR TRADE MISSION

SD4: 2021/22 HIGHLIGHTS

myDarwin Vouchers

During 2021/22 City of Darwin delivered rounds 8, 9 and 10 of the highly successful myDarwin vouchers program. The program was established in response to the economic impact experienced by businesses due to COVID-19. The three rounds resulted in funding valued at \$700,000 and injected more than \$3.825 million into the Darwin economy. The program is targeted at smaller businesses with a turnover of less than \$10 million and operate in retail, hospitality and tourism sectors.



MYDARWIN

Library & Family Services

City of Darwin Libraries are vibrant and inclusive community hubs which support the lifelong learning, culture and wellbeing needs of our community. Programs and services available at Casuarina, Darwin City, Nightcliff and Karama Libraries are complimented by outreach activities and an ever-growing suite of online resources. Darwin's families and children are further supported through the delivery of Fun Bus mobile playgroup and Fun in the Parks school holiday program.

 **SNAPSHOT**

LIBRARIES

- 431,564 library visits
- 970 library events held with 28,064 people attending
- 17,305 children and their parents/carers attended Fun Bus
- 386,118 books, eBooks & eResources borrowed
- 87,998 internet sessions used on the PCs and library Wi-Fi
- Libby by Overdrive (eBook, eAudiobook & eMagazine) loans increased by 45%
- eResources from all sources have reached 16.9% of total loans

Cultural Connections

Providing culturally safe, welcoming and engaging spaces, resources and programs is a key outcome of *Libraries for People Strategy 2020-2024*. Casuarina Library has a new space for the First Nations collection, called Cultural Connections. The space also provides a culturally safe and welcoming area for our visitors. The resources found in Cultural Connections are produced by and about First Nations people, with emphasis on material produced by local authors and communities. At Karama Library, Tech Zone is proving a hit with local school aged children as they learn through play, including virtual reality, robots and other STEAM activities.

Digital Literacy

The new media digitisation station at Darwin City Library is popular with customers wanting to convert their analogue memories to digital format. 3D printing remains in demand with printers now available at three libraries. One-on-one tech help sessions provide individually tailored support to those needing help with anything ICT, including accessing COVID-19 vaccination certificates and staying in touch with loved ones through social media. Get Started Online group sessions cover a range of topics from Internet basics to myGov to shopping online.



THERAPY DOG

Library Collections

The Most Wanted Collection is now available at Darwin City and Casuarina Libraries. The collection includes multiple copies of in-demand items, physically available on the shelf for immediate borrowing. During the school holiday periods, a Children's Most Wanted collection proved very popular. Libby by Overdrive is a reading app where library members can download free ebooks, audiobooks and magazines to read anywhere, anytime. The addition of eMagazines to the Libby by Overdrive collection has seen online library loans take off.

Fun Bus and Fun in the Parks

Fun Bus is a free and accessible mobile playgroup which supports parents/carers and their children from birth to 5 years of age. The Fun Bus provides a valuable opportunity for families to come together to socialise, play and have fun while making new friends. The Fun Bus hosted special events and activities across the past year including Harmony Day, National Families Week, National Reconciliation Week and National Children's Week. The Fun in the Parks program provided 30 free school holiday sessions for primary school aged children at various ovals and parks throughout the municipality and 18 Christmas activity sessions in the City Mall in December.

Library programs and events

Libraries delivered 970 programs and events this year, including story times both online and in-person, author talks, book and movie clubs, Geektacular, geek meet ups, Young Territory Author Awards, Job Club, seniors and STEAM programs. A standout was the Libraries Open Day which saw Casuarina Library buzzing with activity. The day showcased the wide variety of programs and services that Darwin's public libraries provide, including STEAM Zone, Fun Bus, craft activities, Lego Master Builders, cultural dance, story time, and our mascots Paige and Dewey. The therapy dog engagement program has been well received, enhancing the wellbeing of all who have shared a pat or cuddle with Roxy, Quinton and Sugar.

Supporting vulnerable people

Libraries continue to work with local service providers to increase access to library services for vulnerable people and those experiencing homelessness, including partnering with NT Shelter to deliver Homeless Link Up in Homelessness Week. Phone charging stations have been installed in libraries.



PAYSTAY

City of Darwin introduced PayStay as a new method of payment for carparking in February 2018. Since the launch of PayStay it has become the most popular method of payment from our parking users in both the on and off-street parking areas. PayStay now accounts for over 65 percent of all payments received.



Council received more than 100,000 emails to darwin@darwin.nt.gov.au and 200,000 inbound phone calls during 2021/22.

Trade Mission to Denpasar

City of Darwin's Lord Mayor, The Hon. Kon Vatskalis, led a delegation to Denpasar to sign the Memorandum of Understanding (MoU) on Sister City Cooperation with the City of Denpasar from 13 – 17 June 2022. Under the witness of the Vice Governor of Bali Province and Consul General of Australia in Bali, the Lord Mayor signed the MoU with the Mayor of Denpasar on 13 June 2022. Both cities agree to work together in promotion of culture and tourism, development of a creative economy, and development of human resource capacity building.

The signing ceremony was followed by business seminars to promote Darwin as a destination to study, work, live and conduct business and was concluded by an Action Plan meeting on 16 June 2022. The Action Plan identifies the programs and activities to commence within the first five years of the Sister City arrangement.

The Darwin delegation included representatives of the NT Government, Tourism Top End, Chamber of Commerce NT, NT Farmers Association, Australia Indonesia Business Council NT Branch, Charles Darwin University and Alana Kaye College. Denpasar's business community and stakeholders are greatly interested in studying and working in Darwin. City of Darwin is actively facilitating the worker attraction program with the NT Government and local industries. A Darwin Working Group has been set up to advocate, facilitate and support the programs under the Sister City Cooperation MoU, with the first meeting being held on 4 July 2022.

STREET ART

5.5 STRATEGIC DIRECTION 5

A VIBRANT AND
CREATIVE CITY

STRATEGIC STATEMENT

Darwin's identity is strengthened and enhanced through the celebration of our rich and diverse cultures. By embracing, celebrating and valuing the richness different groups bring to the city, Darwin will be a more attractive place for both residents and visitors. It will build a greater sense of community ownership, connectedness and belonging.



Target: By 2030, Darwin will be recognised as an iconic destination

STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Partner with other stakeholders to grow the visitor economy of Darwin 			City of Darwin collaborated with Tourism NT and key stakeholders to develop the Destination Management Plan.
Deliver a City of Darwin events program and support other event programs that engage locals and attract visitors     			City of Darwin continues to deliver events and process applications for event permits within the community.
Support the promotion of Darwin as a cruise ship and yachting destination and as a home port for expedition ships 			Several meetings held with NT Government, Tourism Top End, Darwin Port and other partners to prepare for the upcoming cruise season. City of Darwin contributed feedback and advice on NT Government Cruise Strategy.





STREET ART

Target: By 2030, Darwin will be a more connected community and have pride in our cultural identity




STRATEGIC ACTION	2020/21 PROGRESS	2021/22 PROGRESS	COMMENTS
Implement a City of Darwin Reconciliation Action Plan 			Implementation of City of Darwin Innovate Reconciliation Action Plan 2020-2022 is ongoing. A Reconciliation Advisory Committee has been established and the Action Plan 2020-2022 is being reviewed and evaluated to support the development of the next Reconciliation Action Plan.
Develop a City of Darwin Multicultural Framework 			All community programs and activities are developed with an acknowledgement of diversity and inclusion. In February 2022 Council endorsed multicultural presentations and interfaith blessing at Council meetings for 2022 calendar year.
Renew the City of Darwin Youth Action Plan 			Youth Strategy 2022-2026 endorsed by Council and implementation to commence in July 2022.
Promote Darwin as a destination known for its First Nation cultures and landmarks 			Discover Darwin website launched which promotes Larrakia people, places and culture.
Support the protection and enhancement of Darwin's heritage sites 			Council is an advocate for the protection and enhancement of Darwin's heritage sites. Council has established the Military and Civilian History Advisory Committee to provide advice regarding heritage sites.
Deliver events and activities that recognise Darwin's rich and multi-faceted history 			80th anniversary of Bombing of Darwin was commemorated on 19 February 2022. Larrakia Cultural Awareness training was held in March 2022.
Deliver programs and services that create a cohesive, connected and culturally enriched community 			City of Darwin continues to financially contribute to the Darwin Entertainment Centre and funds community events and programs through sponsorship and grant funding. City of Darwin also delivers programs and services that create a cohesive, connected and culturally enriched community

SD5: OPERATIONAL PERFORMANCE

Target: By 2030, Darwin will be recognised as an iconic destination

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Deliver City of Darwin's events program and events management with a focus on developing and marketing of Council owned facilities for events		Event management practices streamlined with a revision of Event Application and Permit form. Introduction of venue map for Austin Lane / Spain Place also includes an update of Bicentennial Park map.
Deliver the 80th anniversary event commemorating the Bombing of Darwin on 19 February 1942		80th Anniversary of the Bombing of Darwin was successfully held on Saturday 19 February 2022. There was an increase in accommodation occupancy rates of 5 percent as compared to last year demonstrating the success of the promotion of the event this year. Several visiting dignitaries attended the 80th anniversary, including the Prime Minister of Australia.

Target: By 2030, Darwin will be a more connected community and have pride in our cultural identity

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Implement the City of Darwin Innovate Reconciliation Action Plan 2020-2022 annual actions		Implementation of City of Darwin Innovate Reconciliation Action Plan 2020-2022 is ongoing. A Reconciliation Advisory Committee has been established and the Action Plan 2020-2022 is being reviewed and evaluated to support the development of the next Reconciliation Action Plan.
Implement the City of Darwin Youth Strategy		Youth Strategy 2022 – 2026 endorsed by Council and set for implementation commencing in July 2022.
Deliver the City of Darwin Community Grants Program		2022 Community Grants round delivered
Financially contribute to the Darwin Entertainment Centre to deliver programs and services that create a cohesive, connected and culturally enriched community		City of Darwin continues to financially contribute to the Darwin Entertainment Centre.
Implement the City of Darwin Access and Inclusion plan 2019-2022 annual actions		Implementation of Plan continue. Access and Inclusion Committee renewed and active. Allocation of Capital Works Access budget made and endorsed by Council.

SD5: 2021/22 HIGHLIGHTS

International Women's Day

In conjunction with the United Nations Association of Australia NT, NT Government Office of Gender Equity and Diversity and the Speakers Office, City of Darwin hosted International Women's Day Walk and Celebrations.

Saturday 5 March 2022 was a particularly hot and humid wet season morning, but this did not deter around 350 people from walking in recognition of the women who have come before us, live with us, and those we are nurturing into the future.

The walk commenced at City of Darwin Civic Centre and finished on the Chan Lawns where 16 community organisations provided information stalls along with food vendors and fun and games, including the City of Darwin Fun Bus.

The Honourable Ngaree Ah Kit and guest speaker Sally Gearin spoke to participants in the Parliament House foyer. In the words of Ngaree Ah Kit MLA, *'I am inspired every time that I see a woman promote the achievements of another woman. It is uplifting and we need to do this more.'*



INTERNATIONAL WOMEN'S DAY

Bombing of Darwin 80th Anniversary

2022 marked the 80th anniversary of the Bombing of Darwin and saw thousands of visitors and residents gather at the Esplanade on 19 February 2022 for the annual Bombing of Darwin Commemorative Service. The significance of this event was galvanised by the calibre of the dignitaries in attendance, including The Hon. Anthony Albanese, The Hon. Scott Morrison, The Hon. Peter Dutton, The Hon. Vicki O'Halloran, The Hon. Michael Gunner, The Hon. Andrew Gee and The Hon. Kon Vatskalis.

Brian Winspear, who was present on the day of the attack, laid a wreath with Her Honour the Honourable Vicki O'Halloran, Administrator of the NT.



BOMBING OF DARWIN 80TH ANNIVERSARY

Lord Mayoral Awards

The Lord Mayoral Awards recognise individuals with a disability who have made outstanding contributions to the community by advocating for the rights and wellbeing of people with disabilities. The awards are held in conjunction with the International Day of People with Disability, Carnival of Fun.

THE CHAMPION AWARD

A person who has made an outstanding contribution to the community advocating for the rights and well-being of people with disability.

WINNER: SAM FOLVIG

Sam works in mental health and is passionate and vocal in advocating for people with a disability and provides a voluntary access support program for NDIS participants. Sam is also an active supporter of the LGBTIQA+ community.

THE RISING STAR AWARD

A person under 25 years of age who makes an ongoing contribution to their school, workplace or community advocating for the rights and well-being of people with disability.

WINNER: THOMAS OWENS

Thomas is a mentor at the school he previously attended, and also gained employment in 2021. Thomas has moved into independent living and has been assisting National Disability Insurance Scheme with staff training videos.



CARNIVAL OF FUN



FILIPINO-AUSTRALIAN ASSOCIATION OF THE NT INC

Multicultural Organisations

In February 2022 Council endorsed the proposal to invite six multicultural organisations to collaborate with religious groups to provide a presentation or inter-faith blessing at Council meetings across the following six months. The Darwin municipality is both modern and multicultural, boasting a population of people from more than 60 nationalities and 70 ethnic backgrounds. Larrakia continue to provide a Welcome to Country at the first Council meeting of the year and there is an open Acknowledgement of Country at every Council meeting.

Australia Day 2022

The 2022 Australia Day ceremony was held at the Darwin Convention Centre and included an address by Lord Mayor Kon Vatskalis, raising of the Australian flag by the Australian Defence Force, a citizenship ceremony and the presentation of Australia Day Awards and Student Citizen Award.

More than 50 people from across 17 different countries became Australian citizens at the event.

AUSTRALIA DAY AWARD WINNERS 2022:

COMMUNITY EVENT OF THE YEAR: TOP END JUDO ACADEMY

Top End Judo Academy (TEJA) is a non-profit, community sporting club based at Dripstone Middle School, teaching the sport and martial art of judo to children, teenagers and adults. On Saturday 16 October 2021, TEJA took part in a nation-wide event 'Go Pink to Belt Cancer'. During this event each practitioner or player wore a pink belt instead of their traditional coloured belt with all proceeds going to the National Breast Cancer Foundation. The event was a mass, Australia-wide judo training session, conducted entirely via online correspondence. All proceeds raised were donated to the National Breast Cancer Foundation while local businesses across Darwin provided support with products and services to be used as raffle ticket prizes. This was TEJA's first attempt at a major community event and it was a success, with around \$1,000 raised for the National Breast Cancer Foundation.

YOUNG CITIZEN OF THE YEAR: MELINDA HENDERSON

At 17 years old, Melinda shows leadership, diligence, commitment, resilience and empathy in her numerous volunteer roles with Girl Guides (NSW, ACT, NT), the Darwin Sunset Soup Kitchen, and in her participation in the Darwin High School Band and Choir. Melinda has been assisting the unit leader of a younger guide group (aged 9-13) weekly for more than two years in a Junior Leader capacity with the Darwin Phoenix Girl Guides. Melinda is the NT Regional Youth Advisor for Girl Guides NSW, ACT, NT, which requires her to work with other adult volunteers to ensure that the youth voice is included in decisions for Guiding in the NT. Melinda's contributions benefit numerous sectors of the Darwin community. Her leadership roles and service to the Girl Guides are empowering girls and women in Darwin and the NT to discover their potential as leaders of the world. These qualities are also shown through her work as an ice-skating coach, where Melinda is inclusive of younger skaters and encourages skaters of all abilities.

CITIZEN OF THE YEAR: NICOLE BROWN

A mother, a First Nations woman, a community member, a leader; Nicole wakes up every day to add value to those around her. A changemaker by nature, Nicole is a fearless campaigner for improved communication and uses her extensive networks at a local, national and international level to promote and share positive narrative to aid in the education process towards First Nations people and highlights this at every opportunity she gets. As a leader in her community, Nicole is involved in a range of projects centred around four core pillars: youth, women, community and economic outcomes as the driver to

empower people and create long-lasting intergenerational change. With a keen interest in worldwide issues, Nicole has volunteered her time in varying capacity to work alongside the United Nations Associations of the Australia's NT Division across the past two years. The thirst for more knowledge saw Nicole enrol to complete the Diploma of United Nations.

Walking in two worlds with an First Nations and non-First Nations father, Nicole's genealogy is diverse originating from Aboriginal, Chinese, Filipino, English and American bloodlines. She is a proud Australian woman understanding she wouldn't be here without her father and uses the strength and resilience of all those that have come before her to shape the woman she is today. Reflecting on her ancestors and the challenging lives they had, Nicole uses this to drive and fuel her desire to improve economic and social outcomes for her people, other First Nations people and more broadly people in general from across the NT and Australia. She does this my facilitating and encouraging open communication, partnership, collaboration and engagement.



CITIZENSHIPS 2021/22

- 44 citizenship ceremonies were held
- 1,631 community members became new Australian citizens
- New Australians represented 89 different countries



RAISING OF THE AUSTRALIAN FLAG

JINGILI WATER GARDENS

GOVERNANCE FRAMEWORK

STRATEGIC STATEMENT

The City of Darwin Governance Framework is essential in underpinning our Darwin 2030 – *City for People. City of Colour.* Strategic Plan. It sets out the governance principles and the standards for accountability that we will demonstrate as we go about delivering on our strategic directions and services for Darwin.

The Governance Framework provides a comprehensive but high-level account of how we apply the following four key principles to achieve good governance outcomes:









1. Vision and Culture
2. Roles and Relationships
3. Decision Making and Management
4. Accountability




Vision and Culture

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Continue to implement Council’s Integrated Strategic Planning Framework		The suite of planning documents is now finalised. These are regularly reviewed in line with changes and improvements with best practice.
Implement compliance requirements for the <i>Local Government Act 2019</i>		New financial reporting requirements on track to be implemented in accordance within required time frames and transition period in 2022/23
Deliver initiatives to embed risk management principles into organisational decision making		Following the appointment of a dedicated resource, this has now transitioned into business as usual.
Implement initiatives to support the enhancement of proactive risk-based approaches to operations and safety		Following the appointment of a dedicated resource, this has now transitioned into business as usual.
Revise the City of Darwin Code of Conduct and deliver the complaints management framework for Elected Members in response to the <i>Local Government Act 2019</i>		Council must comply with Schedule 1 – Code of Conduct as outlined in the <i>Local Government Act 2019</i> . Council adopted a policy for Breach of Code of Conduct complaints in July 2021.
Undertake an interim review of the Darwin 2030 <i>City for People. City of Colour.</i> Strategic Plan for the 23rd Council of the City of Darwin		This project will commence in 2022/23.









Roles and Relationships

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Deliver the City of Darwin Advocacy and Partnerships Strategy		The City of Darwin Advocacy and Partnerships Strategy was adopted in July 2021. Prioritisation of priority projects based on community value was completed in July 2021 by PlaceScore.
Manage and implement Council's Communications and Engagement Strategy		Continuing and ongoing in accordance with the strategy.
Respond to legislative change and compliance at the Federal, Territory and local levels		CAMMS Compliance module and supporting processes to monitor changes in legislative environment are now in place.
Manage Council's strategic role in the Darwin City Deal including governance and reporting obligations		City of Darwin's roles in the Darwin City Deal continues to be managed by the CEO.
Facilitate Council's position at the national and local levels for impacting environment, waste and climate policy targets		Collaborations continue across all levels of Government, industry and the private sector.
Establish and maintain productive and positive relationships with Larrakia, First Nations and Government stakeholders to work collaboratively in addressing public safety		Regular meetings with Larrakia Nation Aboriginal Corporation (LNAC) continue. Reconciliation Advisory Committee organisational members have been established. Continuation of Safe Security Patrols, Assertive Outreach staff working relationships remain critical to positive relationships and actions across the sector.
Develop Council's role and key relationships as a partner in emergency response and recovery to support our community during critical events		City of Darwin has appointed a dedicated resource for Emergency Management which undertakes these functions as business as usual.
Deliver an Enterprise Agreement that fosters a positive workplace culture and productive cross organisational relationships		Good faith bargaining continued throughout Q4 with increased frequency. New Enterprise Agreement was endorsed by the Fair Work Commission on 21 July 2022.

Decision Making and Management

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Review City of Darwin's insurance, system and reporting requirements		City of Darwin has reviewed and place the insurance program for 2021/22. A further review in preparation for the 2022/23 was undertaken over the course of the year.
Develop City of Darwin's Emergency Planning and Response Framework including natural disasters, critical incidents and security risks		This work has been completed, approved and circulated internally.
Develop and implement a Council Policy Review Program for the 23rd Council of the City of Darwin		Completed during Q3. Regular updates on progress are provided to Council.
Develop City of Darwin Integrated Quality Management System		The Integrated Quality Management System has been developed and the implementation and enhancement of various elements progressed throughout the year.
Develop an internal Corporate Governance Framework, supported by policy, procedures and guidance review in alignment with legislative requirements		Work is continuing in conjunction with the Office of the Lord Mayor and CEO.
Review and refine Workplace Health & Safety Management Framework and document suite and implement the WHS incident reporting system		Review of the WHS Management System (document suite) is underway with key policies and processes to be finalised with the implementation of the system throughout 2022/23.
Implement new City of Darwin By-laws in compliance with legislative requirements		Final draft version has been developed and independently legally reviewed. By-Laws to be provided to Council in Q1 of 2022/23 for endorsement for final consultation with the community
Implement and report on Council's Privacy Management Framework and annual actions		The Privacy Management Implementation Plan is being implemented and is reported on through CAMMS.
Review City of Darwin's compliance with Privacy and Information Management Legislation		Privacy Management Framework has been completed. Privacy Information Register in progress.
Upgrade City of Darwin's electronic records management system		ICT Architectural Review in progress, formulating a best practice approach for an electronic records management business system.

Accountability

DELIVERABLE	STATUS	COMMENT / EXPLANATION
Develop and refine the City of Darwin Corporate Performance Reporting to include Place Score		Due to the periodic census basis PlaceScore has not been incorporated into Corporate Performance Framework.
Deliver Annual Internal Audit Program		Audits have been identified and are being undertaken. CAMMS Audit system is also live.
Implement new automated Financial Systems upgrades		New Accounts Payable Workflow implemented. Ongoing review of system and process improvement opportunities.
Implement enhancements to integrate functionality between enterprise systems and Human Resource Information Systems (HRIS)		Automated timesheets continue to be progressively rolled out across City of Darwin
Deliver the City of Darwin Annual Report 2020/21		A special Council meeting was held on 9 November 2021 to adopt the City of Darwin 2020/21 Annual Report.
Deliver the 2020/21 Audited Financial Statements		A special Council meeting was held on 9 November 2021 to adopt the City of Darwin 2020-21 Audited Financial Statements.
Facilitate the 2021 Local Government General Election and induct the new Council		2021 Local Government Elections were held on 28 August 2021 and results were declared on 13 September 2021. The new Council attended a three-day Orientation and Induction Program from 20-22 September 2021. The inauguration for the new Council was held on Monday 20 September and the first meeting of the new Council was held on Tuesday 28 September 2021.
Review the cost of delivering services to ensure appropriate fees and charges to ensure the level of council subsidy is identified		Project will continue into the 2022/23 financial year in conjunction with the Revenue Strategy.










EAST POINT

2021/22 STRATEGIC AND MAJOR PROJECTS

City of Darwin Major Projects are operational or capital projects with budgets that exceed \$1 million.

Each year, City of Darwin identifies a number of major projects which are fundamental to delivering on the Darwin 2030 – City for People. City of Colour. Strategic Plan. These projects may be delivered within the annual budget cycle or scheduled and funded across multiple years.

PROJECT	DESCRIPTION AND COMMENTS	BUDGET	30 JUNE 2022 RESULT
Better Suburbs and enhancement projects <i>Three-year program commencing 2019/20 at \$1.6 million annually, concluding June 2022</i>	City of Darwin will continue to invest in upgrades of streetscapes across the municipality. Better Suburbs projects are designed to approve amenity and key projects to achieve Council’s vision of a ‘City of Colour’. The full list of projects can be found in appendix 8.2 of this Annual Report.	\$1.6 million	
Redevelopment of the Darwin Civic Centre	The project will include a new council office and a state-of-the-art council Chambers with a large public gallery and offer community meeting rooms and significant off-street parking to ensure a reduction in bitumen heat sync and meet our City’s future needs for off-street parking. Community consultation is complete which will inform the function design brief for the building.	\$30 million	
Stormwater Upgrades and Reconstruction <i>Estimated completion date: June 2022</i>	Prioritisation is directed at immediate requirements. Program is now guided through the asset management system. Through our condition assessments of stormwater assessments, high-risk areas were identified for immediate rectification works, including the program at Jingili Water Gardens. The program of works for Dick Ward Drive has been delayed due to a late wet season and groundwater conditions until such time that construction can proceed.	\$1.4 million	
Lee Point Road Upgrade <i>Estimated completion: June 2023</i>	Construction delayed. Design changes required to prevent underground services being interrupted by stormwater infrastructure. Awaiting confirmation from Power and Water as to when these works will be completed. Revised draft contribution plan for the Lee Point area is being finalised to go to Council and public exhibition once endorsed.	\$3.3 million	

PROJECT	DESCRIPTION AND COMMENTS	BUDGET	30 JUNE 2022 RESULT
Velodrome <i>Estimated completion: June 2022</i>	Upgrade works include resurfacing of track with asphalt, maintaining the existing 330 metre track length and geometry to improve safety and maintain community access to the facility. Installation of new barrier rail to improve rider safety. New improved LED lighting of the track surface and refurbished spectator area including compliant access.	\$2.5 million	
Shoal Bay Waste Management Facility <i>Estimated completion: June 2022</i>	Finalisation of leachate and capping of cells 3 and 4. The works are on schedule.	\$14 million	
‘Making Mindil Safe’ – Open Space Refurbishment <i>Estimated completion: August 2022</i>	Project is delayed due to sensitive consultations required for a site of cultural significance.	\$1.0 million	



6 LEGISLATIVE COMPLIANCE

CASUARINA FORESHORE

6.1 LEGISLATIVE COMPLIANCE

The Local Government Act 2019 details the information which must be captured within the Annual Report.

From 01 July 2021 Council is required to report on the following:

- A copy of the Council’s audited financial statements (pages 117 - 162)
- An assessment on Council’s performance against the objectives stated in the Municipal Plan (refer pages 58 - 100)
- An itemisation of any shared services that Council has entered
- Details of any delegations of the Council’s functions and powers to a Council committee
- An itemisation of any amounts of fees or allowances paid to committee members (refer pages 29 - 31)
- A summary of community engagements and consultations undertaken by the Council
- As assessment of Council’s performance of service delivery and projects (refer pages 57 - 103)
- Comparison of the Council’s actual performance against budget with a reason for material variations. (Refer pages 111 - 113)

6.1.1 Shared Services

A new policy of Shared Services was adopted by Council on 22 February 2022. The policy can be read on City of Darwin website: [0071 Shared Services Policy.pdf \(nt.gov.au\)](#).

During 2021/22 City of Darwin participated in two (2) shared services:

- Library Courier Services shared by City of Darwin, City of Palmerston and Litchfield Council - \$9,360.00
- Street Lighting Management System shared by City of Darwin, City of Palmerston and Litchfield Council on a schedule of rates basis.

6.1.2 Delegations

In September 2021, Council reviewed its Statutory Delegations and adopted the following delegation to Council Committees and the Chief Executive Officer.

CHIEF EXECUTIVE OFFICER PERFORMANCE APPRAISAL COMMITTEE

Pursuant to Section 40 of the *Local Government Act 2019* to:

- Conduct and finalise a performance evaluation and review of the Council’s Chief Executive Officer; and
- Any other power and functions delegated to it under its Terms of Reference from time to time

ADMINISTRATION REVIEW COMMITTEE

Pursuant to Section 40 pf the *Local Government Act 2019* to:

- Investigate, inquire into and make recommendations to Council on matters raised in application to review a decision in accordance with Part 18.1 of the *Local Government Act 2019*; and
- Any other powers and functions delegated to it under its Terms of Reference from time to time; and
- Pursuant to Section 40 of the *Local Government Act 2019* delegates to the Administrative Review Committee it powers under Section 19 of the *Local Government (General) Regulations 2021*, to carry out, on behalf of the council, financial functions of the council in the months the Council does not hold an Ordinary Meeting.

RISK MANAGEMENT AND AUDIT COMMITTEE

Pursuant to Section 40 of the *Local Government Act 2019* to:

- Monitor compliance by the Council with the proper standards of financial management; and
- Monitor compliance by the Council with Northern Territory Local Government Legislation and Australian Accounting Standards; and
- Authorise the Committee or its members to:
 - Obtain any information it requires from any member of staff and/or external party,
 - Discuss any matters with the external auditors, or other external parties,
 - Request, via the Chief Executive Officer, the attendance of any member of staff at committee meetings,
 - Obtain external legal or other professional advice, as considered necessary to meet its responsibilities,
- Any other powers and functions delegated to it under its Terms of Reference from time to time

CHIEF EXECUTIVE OFFICER

Pursuant to Section 40 of the *Local Government Act 2019*, delegated to the Chief Executive Officer, or any person acting in the position of Chief Executive Officer, all of the powers, functions and duties under the *Local Government Act 2019* and *Local Government Regulations 2021* subject to any conditions and or limitations specified in legislations, Council Policy and Procedure or by Council resolution with the exception of:

- The powers, functions and duties under Section 35 regarding adoption of the Municipal Plan
- The powers, functions and duties under Section 64, appointment to fill a Casual Vacancy on the Council
- The powers, functions and duties under Section 82 to establish or abolish Council Committees; and
- The powers, functions and duties under Part 6.4, meetings of electors
- All of the powers, functions and duties of all other Act and Regulations under which Council has a vested power, function or duty, subject to any legislative restrictions, conditions and limitation, Council Policy and Procedure
- The powers and functions under the Darwin City Council By-laws 1994, subject to any legislative restrictions, conditions and limitation, Council Policy and Procedure

In accordance with Section 183 of the Local Government Act 2019, the Chief Executive Officer has been appointed as an Authorised Person.

On 15 March 2022, these delegations were modified to clarify the limitations on financial liabilities as required by section 40(3)(b) of the Local Government Act.

THAT Council resolve in accordance with Section 40(3)(b) of the Local Government Act that the following financial liabilities will require Council approval:

- (a) Any loan borrowings, entering mortgages, issuing of bonds or similar undertaking excluding Minor Transactions as defined in the Borrowing Guidelines;
- (b) Where Council enters a Fixed Purpose Contract and anticipated expenditure is over \$10 million (ex GST);
- (c) Where Council enters a Period Contract and \$10 million expenditure (ex GST) is expected to occur in any year;
- (d) Where Council enters a Panel Contract and anticipates expenditure over \$10 million for a project (ex GST) or \$10 million (ex GST) per year for a service;
- (e) Other circumstances where City of Darwin would create a financial liability of \$10 million (ex GST) or more.

6.1.3 Freedom of Information

In accordance with the *Information Act 2002*, residents and customers may request access to information (Freedom of Information) which is either personal to them or information related to Council business. In 2021/2022, City of Darwin received 10 Freedom of Information requests. All 10 requests related to accessing Council information.

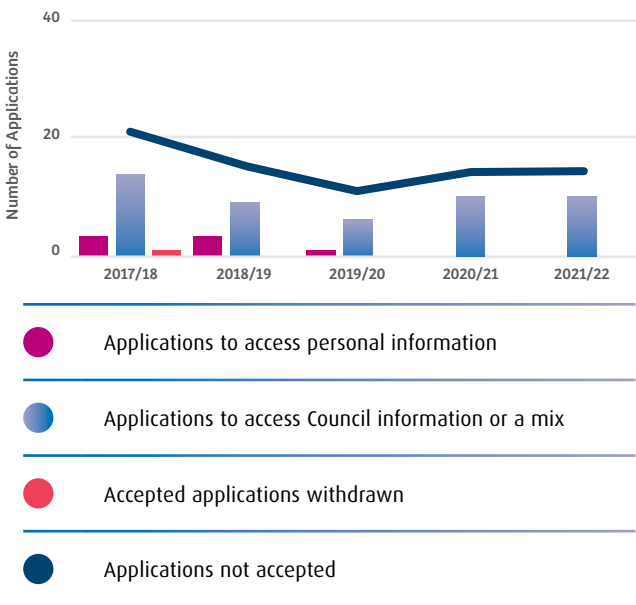


Figure 25 2021/22 Information Act 2020 Applications

6.1.4 External Complaints

City of Darwin’s Customer Feedback and Customer Conduct Policy establishes the framework for handling complaints received about the behaviour of individuals or the performance of Council. A complaint may relate to an Elected Member, Council Staff, volunteer worker or Council Contractor. In addition, members of the public may make complaints directly to the Ombudsman, Department of Chief Minister and Cabinet or to the Independent Commissioner Against Corruption (ICAC).

In 2021/2022 10 complaints were received which is the same as 2020/2021.

6.1.5 Community Engagement

City of Darwin is committed to open, transparent and responsive engagement with our stakeholders and the community. We design our engagement process to reflect our diverse population and continue to incorporate the input and feedback we receive into our decision-making.

Engagement instils community confidence in our ability to show strong leadership and deliver on our promises. It also builds confidence and satisfaction in the partnerships we are creating with our stakeholders and the community.

Community and stakeholder engagement is a planned process which provides significant benefits to Council:



During 2021/22, City of Darwin undertook several engagement processes, including:

PROJECT	TIMING	NOTES
Communications Survey 2021	August 2021	City of Darwin completed a Communications Survey via Engage Darwin and face to face conversations to determine what Council news the community want to hear about and how we can best deliver that information to the community.
Bagot Park Master Plan	February to June 2022	City of Darwin consulted with the wider community including residents and community groups via Engage Darwin, social media, a media release and corflute signs on the draft Bagot Park Master Plan.
Municipal Plan 2022/23	May-June 2022	City of Darwin presented the draft Municipal Plan 2022/23 to the community for feedback via a media briefing, spread on the NT News, social media, media release and Engage Darwin platform.
Jingili Regional Playground Upgrade Survey	October-November 2021	Community feedback was vital to creating an all-inclusive design for the Jingili Regional Playground development. City of Darwin collaborated with Variety NT, National Disability Insurance Agency, Sterling NT, Milne and Stonehouse, and the Free Space Studio on this project and sought feedback through Engage Darwin.
Malak Oval Changeroom Proposal	March-April 2022	Football NT and City of Darwin asked residents, organisations and users of Malak Oval to provide feedback on the Malak Oval Changeroom Proposal via a survey on Engage Darwin. Communication materials were delivered via fact sheets, letterbox drops, emails, social media posts and corflute signs.
Fannie Bay Oval Changeroom Proposal	March-April 2022	Consultations and communication materials for the proposed construction of new change room and sporting facility at the Fannie Bay Oval included fact sheets, an online survey, letterbox drops, emails, social media posts and Corflute signs.
Civic Centre Redevelopment	February-March 2022	Through a range of engagement methods, City of Darwin sought advice from the community on creating a state-of-the-art new Civic Centre that will service the growing community for the next 30 to 50 years. Community consultation was last undertaken 17 February and 20 March 2022. Tools used for the consultation included media releases, Engage Darwin website, FAQs and Fact Sheets, Social Media platforms, among others.
2022 Citizen of the Year Awards	June 2021	Engage Darwin and social media was used to invite nominations for the Citizen of the Year Awards. The Awards are part of City of Darwin's highest recognition from those who have made significant contributions to the city. Nominations for the Citizen of the Year, Young Citizen of the Year and Community Activity of the Year Awards closed last 19 November 2021
Smart Bench Consultation	Nov-21	Community consultation was undertaken in November 2021 for the proposed installation of a new Smart Bench. During the consultation period, City of Darwin posted letters to residents, included an article on the website, and posted on social media.
Walkway 183 - Malak	Dec-21	City of Darwin Officers undertook a community consultation process to determine community impact and/or support for the ongoing 24/7 closure of Walkway 183. Residents were advised through signage displayed at the walkway and via direct correspondence
Walkway 187 - Malak	August and September 2021	City of Darwin Officers undertook a community consultation process to determine community impact and/or support for a night-time closure of Walkway 187. Local residents were advised through signage at the walkway and via direct correspondence.
Walkway 207 - Karama	01 November 2021	City of Darwin Officers undertook community consultation to determine community impact and/or support for a night-time closure of Walkway 207. Residents were advised through signage at the walkway and via direct correspondence.

Table 21 Community Engagement Activities 2021/22

6.1.6 Risk Management Framework

City of Darwin Policy 0069.00.E.R – Risk Management Policy [0069 Risk Management Policy.pdf](#) outlines Council's commitment and approach to Risk Management and risk appetite. Council's Risk Management Policy and Framework has been developed in accordance with the International Standard for Risk Management ISO 31000:2018. The principles considered within the framework consider Risk Management to be:

- An integrated and integral component of organisational activities
- Inclusive of stakeholder views and perceptions
- Customised to include internal and external organisational requirements
- Dynamic to respond to environmental and future changes
- Operating within a structured and communicated framework
- Lead by demonstrated commitment from Elected Members, Senior Management and staff

A Strategic Risk Assessment has identified 12 strategic risks and the controls currently in place and future opportunities to mitigate or reduce risks. Risk opportunities will be considered in future municipal and business planning processes, along with future reviews of Council's Strategic Plan.

THE RISK THAT CITY OF DARWIN FAILS TO:	INHERENT RISK	RESIDUAL RISK
Be financially sustainable into the long term	High	Low
Develop and facilitate effective relationship and partnership and manage key stakeholders and their expectations	Medium	Medium
Attract, retain and develop our people to our culture	Extreme	Medium
Effectively design and implement fit for purpose contemporary governance practices	Extreme	Medium
Prepare for, respond to, and recover from internal / external critical events	High	Low
Support the safety and wellbeing of staff and the community	Extreme	Low
Operate in compliance with regulatory environment	Extreme	Medium
Be innovative with everything it does	High	Low
Identify, deliver and maintain the right infrastructure assets	Extreme	Medium
Maintain long term planning and thinking	Extreme	Medium
Design, implement and evolve the way that it delivered value to its internal and external customers	Medium	Low
Establish itself as a credit Government for Darwin	Medium	Medium

Table 22 City of Darwin Strategic Risk Profile

Operational and project risk planning continued development the year.



BAND IN THE PARK

7.1 FINANCIAL OVERVIEW

Council’s Financial Statements were completed within the statutory timeframe and the audit report was unqualified.

For the 2021/22 financial year, Council’s final position is a net deficit of \$11.5 million against the amended budgeted deficit of \$7.4 million.

The reason for the budgeted deficit is Council does not fund depreciation, rather it funds the capital improvements of its assets. At \$31.7 million, depreciation is a significant non-cash expense in Councils financial accounts.

Council undertook valuations on a selection of asset classes in 2021/22 and recognised a downward fair value adjustment on land under roads and public lighting. These adjustments along with the remeasurement of the waste remediation provision contribute to the variance against the budget.

Throughout the financial year Council recognised total operating income of \$117.3 million; \$6.7 million higher than the previous year. The increase is mainly a result of the general rates adjustment of 2.5%, increase in user charges and volume across the weighbridge and the early release of 2022/23 Financial Assistance Allocation operational grant.

Council’s expenditure increased by \$3.1 million to \$125.1 million compared to last financial year. This is mainly attributed to waste management operational costs, higher depreciation due to an increase in the asset base, and a general increase in inflation.

Council’s net assets increased from the previous year to \$1.25 billion with recognition of additional waste site rehabilitation and remediation assets (in line with the increase in the provision) and the upwards valuation of Stormwater Drainage infrastructure. Borrowing liabilities increase substantially, funding waste infrastructure and Garramilla Boulevard. These loan borrowings were executed in the 2021/22 financial year.

The financial statements present a summary of financial results for 2021/22.

Full details of Council’s audited Financial Statements are available from pages 117 to 162 within this Annual Report, all budget figures in the following tables are in accordance with the final amended budget for 2021/22.

7.2 FINANCIAL REPORT

How does the Operating result compare with previous years and the Amended Budget?

NET RESULT (AFTER CAPITAL REVENUE)

2017/18	2018/19	2019/20	2020/21	2021/2022
\$39.89M	-\$3.9M	-\$16.4M	-\$10.9	-\$11.5



2021/22 Operating Results

There are several key contributing factors that have led to the operating position:

- Rates income in accordance with the budgeted general rate increase and annual kerbside waste collection increase
- Statutory and User Charges. Mainly due to waste disposal tipping fees with an increase waste volume across the weighbridge.
- Grants, Subsidies and Contributions. Increase with the early release of the 2022/23 Federal Assistance Grant (FAA)
- Investment & Interest Income. Increase due to increasing interest rates and interest on overdue rates.
- Materials, Contracts and Other Expenses increase mainly relates to waste management with higher disposal volumes at Shoal Bay, higher fuel costs and increase in environmental monitoring
- Asset Revaluations. Decrement expenses from the revaluation of Land under Roads and Public Lighting, revaluation impacts are not budgeted for as cannot be reliably estimated.
- Depreciation and Amortisation. The depreciation expense for the year increased by \$0.7 million (higher than original budget by \$1.1 million) attributable to increases in all asset classes. This is consistent with the movement in Infrastructure, Property, Plant and Equipment.

Capital Expenditure



Reserves

EXTERNALLY RESTRICTED: \$43.8 MILLION (2021 \$40.7 MILLION)

These reserves are subject to external restrictions in relation to their use and include developer contributions, car parking shortfall rate, unexpended specific purpose grants and waste charges etc.

INCREASE IN LEGALLY RESTRICTED RESERVES:

Notable factors are:

- Waste Management Reserves & CBD Carparking Shortfall – Rate Levy

NOTABLE PROJECTS UNDERTAKEN DURING THE YEAR INCLUDE:

- Shoal Bay Waste Management Facility – Capping Cells - \$8.6M
- Shoal Bay Waste Management Facility Leachate Irrigation System - \$8.1M
- Shoal Bay Waste Management Facility Leachate Storage Tanks - \$5.6M
- Garramilla Boulevard Contribution - \$5M
- Ross Smith Avenue Resurfacing - \$1.05M
- Velodrome - \$1.3M
- Buffalo Creek Road Upgrades - \$659K
- Jingili Regional Playground Upgrade - \$635K
- Boulter Road Street Lighting - \$626K
- Nightcliff Road Pedestrian Signals - \$600K
- Footpath reconstruction and upgrades \$501K
- Dragonfly Carpark Upgrades - \$341K
- East Point Sewer Main \$302K

OTHER RESERVES: \$47.8 MILLION (2021 \$40.3 MILLION)

Other reserves support the Long-Term Financial Plan and asset management. They include funds for Asset Replacement & Refurbishment, Disaster Contingency, Plant & Vehicle Replacement, Off & On Street Car Parking and Sale of Land reserves.

NET INCREASE IN OTHER RESERVES:

Notable factors are:

- Increase in Carry Forward Works
- Increase in Asset Replacement & Refurbishment
- Decrease in Election Expense Reserve
- Decrease in Plant & Vehicle Replacement Reserve
- Decrease in Off & On Street Carparking Reserve

7.3 KEY FINANCIAL INDICATORS

Financial Sustainability Indicators

COUNCIL INDICATORS							
1 PERCENTAGE OF RATE DEBTORS OUTSTANDING							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	<5%	3.0%	2.9%	4.5%	5.6%	6.3%	6.5%
This indicator is designed to measure Council's effectiveness in recovering debts legally owed to it.							
2 DEBT SERVICING RATIO							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	<10%	0.5%	0.4%	0.7%	1.0%	1.1%	2.6%
This indicator is designed to show what proportion of revenue is required as a commitment to fund Council's loan repayments. Finance costs excludes interest expense of unwinding Waste remediation liabilities as non cash item.							
3 LIQUIDITY RATIO - UNRESTRICTED							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	≥1.5:1	1.65:1	1.99:1	1.66:1	1.95:1	1.59:1	2.22:1
This indicator is designed to measure whether Council has the ability to pay its debts as they fall due and is expressed as a factor of one. The ratio is calculated as (Current Assets minus Externally Restricted Reserves)/ (Current Liabilities).							
4 RATES RATIO							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	60%-70%	63.8%	56.0%	60.1%	60.8%	61.0%	61.4%
This indicator is designed to measure Council's ability to cover its day to day expenses through its own rates and annual charges.							
5 OPERATING SURPLUS / (DEFICIT)							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Break-even	(\$1.6M)	(\$18.1M)	(\$12.2M)	(\$15.2M)	(\$11.4M)	(\$7.8M)
This indicator is designed to provide information on the result of ordinary operations including depreciation, which is a non cash expense. Council does not fund depreciation rather it funds the capital expenditure program.							

COUNCIL INDICATORS							
6 OPERATING SURPLUS BEFORE DEPRECIATION							
	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	\$25M - \$35M	\$12.4M	\$12.4M	\$18.6M	\$15.6M	\$19.6M	\$23.9M
This indicator is designed to provide information on the result of ordinary operations before depreciation, which is a non cash expense. Excluding depreciation gives the amount of operating income over and above operating expenses that is available to fund capital expenditure.							
7 ASSET SUSTAINABILITY RATIO							
Asset Sustainability Ratio	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	100%	60.2%	52.1%	51.7%	19.2%	44.9%	16.1%
This indicator is designed to indicate the extent to which Council is renewing its assets. A ratio of 100% or more indicates that Council spends at least the amount of depreciation each year on renewing assets. City of Darwin's capital expenditure in 2021/22 was focussed on delivery of significantly valued new infrastructure projects at SBWME.							
8 PERCENTAGE ANNUAL EXPENDITURE WITHIN BUDGET							
Percentage of Annual Expenditure within Budget	Target	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Indicator	95%-105%	103.5%	116.5%	103.7%	100.8%	100.8%	101.4%
This indicator is designed to measure how effective Council's budgeting practices are by measuring how close actual expenditures incurred were to original budget.							

Table 17 Financial Sustainability Indicators

Targets reflect the Long Term Financial Plan 2021 to 2030 and Council's Borrowing Policy.

SAILING CLUB SUNSET

7.4 GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2022



City of Darwin

Financial Statements 2022

General Purpose Financial Statements
for the year ended 30 June 2022

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City of Darwin

Financial Statements 2022

General Purpose Financial Statements
for the year ended 30 June 2022

Chief Executive Officer's Statement

I, Simone Saunders, the Chief Executive Officer of City of Darwin, hereby certify that the Annual Financial Statements to the best of my knowledge, information and belief:

- been drawn up in accordance with the applicable Australian Accounting Standards, the *Local Government Act 2019* and the *Local Government (General) Regulations 2021* so as to present fairly the financial position of the Council and the results for the year ended 30 June 2022; and
- are in accordance with the accounting and other records of Council.



Simone Saunders
Chief Executive Officer

21 October 2022

City of Darwin

Financial Statements 2022

General Purpose Financial Statements
for the year ended 30 June 2022

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across the Northern Territory are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer as "presenting a true & fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2022.

The format of the Financial Statements complies with both the accounting and reporting requirements of Australian Accounting Standards.

The Financial Statements incorporate four "primary" financial statements:

1. **A Statement of Comprehensive Income**
A summary of Council's financial performance for the year, listing all income & expenses.
2. **A Statement of Financial Position**
A 30 June snapshot of Council's financial position including its assets & liabilities.
3. **A Statement of Changes in Equity**
The overall change for the year (in dollars) of Council's "net wealth".
4. **A Statement of Cash Flows**
Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the four Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external auditors (that generally specialise in Local Government).

In the Northern Territory, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, and Financiers including Banks and other Financial Institutions.

Deficit budgeting

The Council budgets for a deficit as it does not fund depreciation; rather it funds capital purchases and any loan funding.

This is in accordance with the Local Government (General) Regulations 2021 Part 2 Division 4, and section 202 of the Act.

City of Darwin

Financial Statements 2022

Statement of Comprehensive Income
for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Income			
Rates Revenue	2a	76,843	74,428
Statutory Charges	2b	2,438	2,110
User Charges	2c	28,235	24,994
Grants, Subsidies and Contributions	2g	7,301	6,356
Investment and Interest Income	2d	1,359	1,536
Reimbursements	2e	287	461
Other income	2f	843	690
Total Income		117,306	110,575
Expenses			
Employee costs	3a	35,123	35,567
Materials, Contracts and Other Expenses	3b	56,757	54,216
Depreciation, Amortisation and Impairment	3c	31,676	30,939
Finance Costs	3d	1,524	1,215
Total Expenses		125,080	121,937
Operating (Deficit)		(7,774)	(11,362)
Physical Resources Received Free of Charge	2i	2,506	4,322
Asset Disposal & Fair Value Adjustments	4	(10,319)	(5,652)
Amounts Received Specifically for New or Upgraded Assets	2g	4,070	1,818
Net (Deficit)		(11,517)	(10,874)
Other Comprehensive Income			
Changes in Revaluation Surplus - Infrastructure, Property, Plant & Equipment	9a	38,199	207,093
Total Amounts which will not be reclassified subsequently to operating result		38,199	207,093
Total Other Comprehensive Income		38,199	207,093
Total Comprehensive Income		26,682	196,219

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2022

Statement of Financial Position
as at 30 June 2022

\$ '000	Notes	2022	2021
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	16,550	36,594
Trade & Other Receivables	5b	12,089	10,125
Other Financial Assets (Investments)	5c	94,945	68,852
Inventories	5d	304	358
Total current assets		123,888	115,929
Non-current assets			
Infrastructure, Property, Plant & Equipment	7	1,253,060	1,198,147
Total non-current assets		1,253,060	1,198,147
TOTAL ASSETS		1,376,948	1,314,076
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	20,254	23,698
Borrowings	8b	2,770	1,423
Provisions	8c	12,182	21,376
Lease Liabilities	8d	837	813
Total Current Liabilities		36,043	47,310
Non-Current Liabilities			
Trade & Other Payables	8a	14	16
Borrowings	8b	32,244	8,604
Provisions	8c	51,048	26,392
Lease Liabilities	8d	3,004	3,841
Total Non-Current Liabilities		86,310	38,853
TOTAL LIABILITIES		122,353	86,163
Net Assets		1,254,595	1,227,913
EQUITY			
Accumulated surplus		300,937	323,029
Asset revaluation reserves	9a	862,128	823,929
Other reserves	9b	91,530	80,955
Total Council Equity		1,254,595	1,227,913

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2022

Statement of Changes in Equity
for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2022					
Balance at the end of previous reporting period		323,029	823,929	80,955	1,227,913
Net (Deficit) for Year		(11,517)	–	–	(11,517)
Other Comprehensive Income					
- Gain (loss) on revaluation of IPP&E	7a	–	38,199	–	38,199
Other comprehensive income		–	38,199	–	38,199
Total comprehensive income		(11,517)	38,199	–	26,682
Transfers between Reserves		(10,575)	–	10,575	–
Balance at the end of period		300,937	862,128	91,530	1,254,595
2021					
Balance at the end of previous reporting period		340,424	616,836	74,434	1,031,694
Net (Deficit) for Year		(10,874)	–	–	(10,874)
Other Comprehensive Income					
- Gain (loss) on revaluation of IPP&E	7a	–	207,093	–	207,093
Other comprehensive income		–	207,093	–	207,093
Total comprehensive income		(10,874)	207,093	–	196,219
Transfers between Reserves		(6,521)	–	6,521	–
Balance at the end of period		323,029	823,929	80,955	1,227,913

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2022

Statement of Cash Flows
for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Cash flows from operating activities			
<u>Receipts</u>			
Rates Receipts		75,181	73,746
Statutory Charges		2,438	2,110
User Charges		28,235	25,586
Grants, Subsidies and Contributions		7,299	6,474
Investment Receipts		1,359	1,800
Reimbursements		287	461
Other Receipts		845	132
<u>Payments</u>			
Finance Payments		(620)	(528)
Payments to Employees		(35,745)	(34,973)
Payments for Materials, Contracts & Other Expenses		(66,947)	(55,227)
Net cash provided by (or used in) Operating Activities	11b	12,332	19,581
Cash flows from investing activities			
<u>Receipts</u>			
Net Disposal of Investment Securities		–	13,145
Sale of Assets		365	14,727
Amounts Received Specifically for New/Upgraded Assets		1,526	7,083
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(4,814)	(17,685)
Expenditure on New/Upgraded Assets		(27,805)	(8,933)
Net Purchase of Investment Securities		(26,093)	–
Other investing activity payments		–	(10,757)
Net cash provided (or used in) investing activities		(56,821)	(2,420)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		27,530	2,640
Proceeds from Bonds & Deposits		271	–
<u>Payments</u>			
Repayment of Bonds & Deposits		–	(18)
Repayment of Lease Liabilities		(813)	(777)
Repayments of Borrowings		(2,543)	(838)
Net Cash provided by (or used in) Financing Activities		24,445	1,007
Net Increase (Decrease) in Cash Held		(20,044)	18,168
plus: Cash & Cash Equivalents at beginning of period		36,594	18,426
Cash and cash equivalents held at end of period	11a	16,550	36,594
 Additional Information:			
plus: Investments on hand – end of year	6b	94,945	68,852
Total Cash, Cash Equivalents & Investments		111,495	105,446

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations, the requirements of the *Local Government Act 2019*, the *Local Government (General) Regulations 2021* and other relevant Northern Territory legislation.

The financial report was authorised for issue on 21 October 2022

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention. All amounts are stated in Australian dollars.

1.2 Critical Accounting Estimates

The preparation of financial statements, in conformity with Australian Accounting Standards, requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The Local Government Reporting Entity

The City of Darwin ("the Council") is incorporated under the NT Local Government Act and has its principal place of business at Harry Chan Avenue, Darwin. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas have been eliminated.

Other entities in which Council has an interest but does not control are reported in Note 17.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports.

(3) Income Recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Rates and Levies

Rates are recognised at the commencement of rating period. Rates overpaid at the end of the reporting period are classified as a current liability.

Non-cash contributions

Non-cash contributions with a value in excess of the recognition thresholds as stated in Note 1 - 6.2 are recognised as revenue and as non-current assets. Non-cash contributions below the threshold are recorded as revenue and expenses.

Interest Income

Interest received from term deposits is accrued over the term of the investment.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 2019*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense. There is no such assets held by Council at balance date.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act 2019 but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred. There is no such land held by Council at balance date.

continued on next page ...

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(6) Infrastructure, Property, Plant & Equipment
6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, and direct labour on the project.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Capitalisation thresholds applied during the year are: items of infrastructure, property, plant and equipment with a total value of less than \$5,000 are treated as an expense in the year of acquisition. All other items of infrastructure, property, plant and equipment are capitalised.

Where homogenous items are purchased with each individual item less than the threshold (\$5,000) consideration is given to capitalisation based on materiality and practicality.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

Non-current physical assets measured at fair value are revalued, where required, so that the carrying amount of each class of asset does not materially differ from its fair value at the reporting date. This is achieved by engaging independent, professionally qualified valuers to determine the fair value for each class of property, plant and equipment assets at least once every 4 years. An exception is the valuation of land under roads which is carried out internally every 4 years. In the 2022 financial year we have had land under roads valued by an independent, professional qualified valuer.

Any revaluation increment arising on the revaluation of assets is credited to the appropriate class of the revaluation reserve, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense to the extent it exceeds the balance, if any, in the revaluation reserve of that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further details of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land and waste remediation assets, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Land is not depreciated as it has an unlimited useful life.

continued on next page ...

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Waste remediation assets are depreciated based on the rate of utilisation of airspace of landfill cells in proportion to total available airspace at the beginning of the reporting period.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council. Where the Council receives additional information regarding the estimated service potential and useful life of an asset, and deems it to have a material effect on the useful life as specified by the asset class below, the Council may apply a revised useful life. Care should be used in interpreting financial information based on these estimates.

The classes and useful lives of property, plant and equipment recognised by the Council are:

Plant & Equipment

Plant & Machinery	2 to 20 years
Office Equipment	5 to 50 years
Computer Equipment	2 to 5 years

Other Assets

Other Structures	3 to 100 years
Office Furniture	5 to 20 years

Parks & Reserves

Park Furniture & Structures	5 to 50 years
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Buildings

Buildings – Car Park Facilities	50 years
Buildings – Other	10 to 75 years
Other Structures – Swimming Pools	50 to 75 years

Stormwater Drainage

Pipes & Pits	60 to 80 years
Open Lined Drains	15 to 80 years
Subsoil Drainage	80 years

Transport

Sealed Roads - Formation	Infinite
Sealed Roads - Pavement	80/25 years
Sealed Roads - Surface	7 to 40 years
Kerb & Channels	80 years
Roundabouts	80 years

Pathways

Driveways	12 to 60 years
Pathways	12 to 60 years

Public Lighting

Base Station	20 years
Lamp	15 years
Pole	40 years

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Underground Cable	80 years
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Other Infrastructure Assets

Traffic Signals	30 years
Car Parks - Formation	Infinite
Car Parks - Pavement	80/25 years
Car Parks - Surface	15 to 40 years

Waste Management & Remediation

Waste Management Infrastructure	3 to 30 years
Waste Remediation	Airspace Consumption

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Investment property

As at 30 June 2022 Council has not classified any assets as Investment Properties.

(8) Payables

8.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

8.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(9) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

All borrowing costs are expensed in the period in which they are incurred.

No borrowing costs have been capitalised on qualifying assets for the year ended 30 June 2022.

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Council has not received any interest free loans.

(10) Employee Benefits

10.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Sick leave

Liabilities for non vesting sick leave are recognised as expense at the time when the leave is taken and measured at the rates paid or payable, and accordingly no liability has been recognised in these reports.

10.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme and other schemes as chosen by employees.

The superannuation expense for the reporting period is the amount of the contribution the Council makes to the superannuation plan which provides benefits to its employees.

(11) Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Where these can be reliably estimated, close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Rehabilitation and closure costs have been recognised for the Shoal Bay Waste Management Facility. The provision will be reviewed annually and adjustments disclosed in Note 8(c).

The facility will be closed to further waste disposal in 2034 unless the lease is negotiated to extend that. The net present value of the estimated future costs includes post closure and monitoring costs in accordance with NT EPA Landfill Guidelines for up to 30 years beyond 2034.

(12) Leases

Accounting policy

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

12.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i.) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii.) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(13) Equity Accounted Council Businesses

Council does not operate any businesses required to be equity accounted.

(14) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(15) New accounting standards and UIG interpretations

The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates (amended by AASB 2021-6)

(16) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(17) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2. Income

\$ '000	2022	2021
(a) Rates Revenue		
General Rates		
General Rates	67,357	65,326
Total General Rates	67,357	65,326
Other Rates (Including Service Charges)		
Domestic Waste Management	8,458	8,075
Parking - Special Rates	1,028	1,027
Total Other Rates (Including Service Charges)	9,486	9,102
Total Rates Revenue	76,843	74,428
(b) Statutory Charges		
Animal Registration Fees & Fines	408	398
Fines and Penalties - Other	2	1
Licences and Permit Fees	623	507
Parking Fines	1,386	1,182
Other	19	22
Total Statutory Charges	2,438	2,110
(c) User Charges		
Cemeteries	96	43
Community Centres	163	161
Parking Fees	4,255	4,168
Property Lease	1,102	1,085
Sundry Sales	182	173
Waste Disposal Tipping Fees	21,962	19,096
Other	475	268
Total User Charges	28,235	24,994
(d) Investment and Interest Income		
Interest from Overdue Rates and Charges	781	819
Interest on Investments	578	717
Total Investment and Interest Income	1,359	1,536

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(e) Reimbursements		
Insurance & Other Recoupments	132	118
Legal Fees Recovery - Rates and Charges	117	291
Private Works	–	1
Other	38	51
Total Reimbursements	287	461
(f) Other income		
Other	843	690
Total Other income	843	690
(g) Grants, Subsidies, Contributions		
Developer Contributions - Carparking Shortfall	123	–
Developer Contributions - Infrastructure	–	8
Waste Management Infrastructure	323	–
Recreation Facilities & Other Infrastructure	–	55
Transport (including Roads and Pathways Funding)	2,989	1,747
Urban Enhancement Infrastructure	635	8
Total Amounts Received Specifically for New or Upgraded Assets	4,070	1,818
Federal Assistance Act - General Component	2,373	1,778
Federal Assistance Act - Road Component	2,605	2,033
Heritage & Cultural	91	11
Library	1,462	1,464
Mosquito Control	219	219
Other Grants, Subsidies and Contributions	551	851
Total Other Grants, Subsidies and Contributions	7,301	6,356
Total Grants, Subsidies, Contributions	11,371	8,174
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	2,729	1,712
State/Territory Government	8,406	6,383
Other	236	79
Total	11,371	8,174

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(h) Conditions over Grants & Contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	20,184	26,064
Less:		
Developer Contributions for Infrastructure	–	(14)
Expended during the current period from revenues recognised in previous reporting periods		
Unexpended Grants	(1,503)	(5,979)
Subtotal	(1,503)	(5,993)
Plus:		
Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions		
Developer Contributions for Infrastructure	213	110
Unexpended Grants	136	17
Subtotal	349	127
Unexpended at the close of this reporting period	19,030	20,198
Net increase (decrease) in assets subject to conditions in the current reporting period	(1,154)	(5,866)
(i) Physical Resources Received Free of Charge		
Infrastructure	2,506	4,322
Total Physical Resources Received Free of Charge	2,506	4,322
	Cash Received	2022
(j) Grants/Subsidies - Cash Received		
Cash Received during the financial year		
Operational		
Commonwealth Government		40
Northern Territory Government		7,147
Other		112
Subtotal Operational		7,299
Capital		
Commonwealth Government		886
Northern Territory Government		621
Subtotal Capital		1,507
Total Grants/Subsidies cash received		8,806

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3. Expenses

\$ '000	Notes	2022	2021
(a) Employee costs			
Salaries and Wages		31,810	32,815
Superannuation	16	3,308	3,127
Workers' Compensation Insurance		760	358
Fringe Benefit Tax (FBT)		180	178
Other		34	18
Less: Capitalised and Distributed Costs		(969)	(929)
Total Operating Employee Costs		35,123	35,567
Total Number of Employees (full time equivalent at end of reporting period)			
		335	344
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		75	81
- Other Review Services		102	53
Bad and Doubtful Debts		194	211
Elected Members Allowances		652	649
Elected Members Other		40	4
Election Expenses		553	–
Operating Leases		93	63
Subtotal - Prescribed Expenses		1,709	1,061
(ii) Other Materials, Contracts and Expenses			
Advertising and Marketing		467	458
Bank Charges		318	252
Contractors and Other Services		28,757	24,763
Darwin Entertainment Centre		680	680
Donations, Contributions and Assistance		1,631	1,570
Fuel and Registration		2,333	531
Insurance (excl. Workers Comp'n)		1,956	1,696
Legal		315	595
Other Materials and Services		182	743
Materials & Consumables		10,141	12,224
Postage		85	98
Power		2,188	2,392
Printing and Stationery		201	220
Professional Services		652	1,925
Subscriptions and Registrations		306	316
Telephone and Communications		446	374
Travel and Training		344	358
Water and Effluent		4,046	3,960
Subtotal - Other Material, Contracts & Expenses		55,048	53,155
Total Materials, Contracts and Other Expenses		56,757	54,216

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Buildings	2,931	2,898
Infrastructure		
- Stormwater Drainage	4,768	4,383
- Pathways	2,774	2,424
- Public Lighting	2,712	2,565
- Transport	9,402	9,348
- Waste Management Infrastructure	1,460	1,693
- Waste Remediation	906	579
Plant & Equipment	3,093	3,395
Right-of-use Assets	842	842
Parks & Reserves Infrastructure	1,683	1,776
Other Assets	1,105	1,036
Subtotal	31,676	30,939
Total Depreciation, Amortisation and Impairment	31,676	30,939
(d) Finance Costs		
Interest on Leases	124	148
Interest on Loans	496	380
Unwinding of Present Value Discounts	904	687
Total Finance Costs	1,524	1,215

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2022	2021
Infrastructure, Property, Plant & Equipment and Non-Current Assets Held for Sale		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	365	14,727
Less: Carrying Amount of Assets Sold	(2,296)	(14,998)
Gain (Loss) on Disposal	(1,931)	(271)
Fair Value Adjustments		
Remeasurement Adjustment/Revaluation Decrements Expensed	(8,388)	(5,381)
Total Fair Value Adjustments	(8,388)	(5,381)
Net Gain (Loss) on Disposal or Revaluation of Assets	(10,319)	(5,652)

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5. Current Assets

\$ '000	2022	2021
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	5,080	9,482
Deposits at Call	11,470	27,112
Total Cash & Cash Equivalent Assets	16,550	36,594
(b) Trade & Other Receivables		
Rateable Revenue and Charges	5,674	5,392
Accrued Revenues	23	137
Debtors - General	4,163	3,567
Govt. Grants, Subsidies, Contributions and Donations	240	42
GST Recoupment	2,023	1,291
Prepayments	217	60
Interest on Investments	308	109
Interest and Extra Charges	1,036	1,199
Subtotal	13,684	11,797
Less: Allowance for Doubtful Debts	(1,595)	(1,672)
Total Trade & Other Receivables	12,089	10,125
(c) Other Financial Assets (Investments)		
Other Financial Assets	4,000	—
Term Deposits	90,945	68,852
Total Other Financial Assets (Investments)	94,945	68,852
Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.		
(d) Inventories		
Stores & Materials	304	358
Total Inventories	304	358

Note 6. Non-Current Assets

Nil Financial Assets, Equity Accounted Investments in Council Businesses, and Other Non-Current Assets.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(a) Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	Asset movements during the reporting period										as at 30/06/22		
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Disposals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Revaluation Decrements to P&L (ARR) (Note 4)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost
Capital Work in Progress		-	16,653	-	16,653	-	-	-	-	21,200	-	-	-	37,853
Land - Under Roads	3	52,703	-	-	52,703	-	-	-	-	-	-	-	44,131	-
Land and Improvements	2	340,645	-	-	340,645	839	-	-	-	-	7,526	(1,047)	340,645	839
Buildings	3	136,206	2,430	(76,151)	62,485	836	154	(69)	(2,931)	-	-	-	135,960	3,420
Infrastructure														
- Stormwater Drainage	3	344,398	4,530	(196,406)	152,522	2,641	39	-	(4,768)	-	-	41,131	435,861	-
- Transport	3	502,241	35	(157,925)	344,351	748	1,225	(1,451)	(9,402)	-	-	160	500,497	2,509
- Pathways	3	146,616	260	(48,781)	98,095	386	1,286	(368)	(2,774)	-	-	-	145,780	1,932
- Public Lighting	3	86,807	13,515	(51,570)	48,752	119	26	-	(2,712)	-	1,539	-	89,410	-
- Waste Management Infrastructure	3	23,092	8,180	(19,594)	11,678	-	-	-	(1,460)	-	-	-	23,092	8,180
- Waste Remediation	3	11,337	-	(4,027)	7,310	24,485	-	-	(906)	-	-	-	35,822	-
Right-of-Use Assets														
Plant & Equipment														
Parks & Reserves Infrastructure		-	41,474	(20,560)	20,914	-	369	(297)	(3,093)	-	-	-	-	41,206
Other Assets		-	37,993	(17,885)	20,108	1,584	854	(111)	(1,683)	-	-	-	-	40,010
		-	27,825	(10,199)	17,407	2,065	361	-	(1,105)	-	-	-	-	30,216
Total Infrastructure, Property, Plant & Equipment		1,650,021	152,895	(604,550)	1,198,147	33,732	4,814	(2,296)	(31,676)	21,200	9,065	(3,092)	1,757,165	166,165
Comparatives		1,541,753	143,503	(699,082)	985,955	33,154	13,255	(1,490)	(30,939)	(8,881)	-	207,093	1,650,021	152,895

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

Other Information

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use in relation to Local Government.

Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Capital Works in Progress

- Basis of valuation: Original cost

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Land & Land Improvements

- Basis of valuation: Market Value
- Date of valuation: 30 June 2020
- Valuer: Valuations NT - Certified Practising Valuer
- Critical assumptions:
The valuation of the land assets was based on the current market value of the land were it to be acquired on the open market for the current use, giving consideration to the existing zoning. This involved the analysis of all known relevant land sales, including englobo land sales, and extrapolating those derived values throughout the City of Darwin, making appropriate adjustments for increased values due to size, zoning, location and amenity. During this process every effort was made to ensure the relativities of the rates per square metre adopted between the different uses and locations were sound.
- Results: An increment in land valuation of \$17.9M

Land Under Roads

- Basis of valuation: Market Value
- Date of valuation: 30 June 2022
- Valuer: Assetic Pty Ltd
- Critical assumptions:
This valuation is based on guidelines published by State Governments within Australia and the average market value of land within the municipality. Land under roads involves the entire road reservation and will include land under the road surface, verge, curbs, channels, nature/median strips and footpaths. The average market value is adjusted to recognise the englobo nature of land under roads and allowance for access & carriage way rights. Council considers that a reduction of 95% of the average market value is appropriate to reflect fair value in use. Although the valuation is based on underlying market values the broad range of assumptions used mean that the inputs are considered to be level 3.
- Results: The fair value of land under roads initially recognised by City of Darwin at 30 June 2014 was \$51.5M. The fair value of land under roads at 30 June 2022 decreased to \$44.1M.

Buildings & Other Structures

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2020
- Valuer: Valuations NT - Certified Practising Valuer
- Critical assumptions:
The valuation of the buildings assets was based on the Depreciated Replacement Cost model as the building assets are considered to be assets of a community service nature, for which there is no active liquid market. The depreciation rates adopted have regard to the age of the building, refurbishment history and the general appearance at the date of inspection.
- Results: A decrement in building valuation of \$1.6M

Infrastructure

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2022
- Valuer: Assetic Pty Ltd and Council inputs (Stormwater Drainage and Public Lighting)
- Date of valuation: 30 June 2021
- Value: Assetic Pty Ltd and Council inputs (Transport & Pathways)
- The revaluation of Transport & Pathways Infrastrucutre assets by Assetic Pty resulted in a increment in Roads & Pathways of \$207.1M at 30 June 2021.
- Critical assumptions:
The approach estimated the replacement costs for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. While the unit rates based on the square metres or similar capacity could be supported from market evidence (level 2) other inputs (such as estimates of pattern of consumption and asset condition) required extensive professional judgement and impacted significantly on the final determination of fair value. Therefore these assets were classified as having been valued using level 3 valuation inputs.

The observable market evidence used to support the unit rates included evidence from actual construction contracts, comparison to rates adopted by reference councils and against industry construction cost guides.

During the year there were a number of new projects completed where the actual cost was recorded and the impact of depreciation at year end was negligible. While these could be classified as valued at level 2 given the low proportion of the total portfolio that these represented and the likelihood that in future valuations they would most likely be valued at level 3 the policy adopted is that all road network infrastructure assets are deemed to be valued at level 3.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

The main level 3 inputs used are derived and evaluated as follows:

Asset Condition – The nature of road network infrastructure is that there are a very large number of assets which comprise the network and as a result it is not physically possible to inspect every asset for the purposes of completing a valuation. As a consequence reliance is placed on the accuracy of data held in the asset management system and its associated internal controls. This includes regular planned inspections and updates to the system following maintenance activities and renewal treatments. Likewise, especially for storm water network infrastructure, a large portion of the portfolio is located underground and may only be inspected on an irregular basis.

To provide assurance over the accuracy of this information and taking into account the cost-benefit of undertaking physical inspections the valuation relies upon a sampling approach where the data held in the system is verified by a physical inspection. While the sampling approach, combined with internal controls associated with the asset management system, provides a high level of comfort over the condition data held in the asset management system it does not provide a guarantee that all the data is correct and the condition as recorded is valid as at the date of valuation.

Relationship between asset consumption rating scale and the level of consumed service potential – Under the cost approach the estimated cost to replace the asset is calculated and then adjusted to take account of accumulated depreciation. In order to achieve this, the Valuer determines an asset consumption rating scale for each asset type based on the inter-relationship between a range of factors. These factors and their relationship to the fair value require professional judgment and include asset condition, legal and commercial obsolescence and the determination of key depreciation related assumptions such as residual value, useful life and pattern of consumption of the future economic benefit. The consumption rating scales were based initially on the past experience of the valuation firm and industry guides and were then updated to take into account the experience and understanding of Council's own engineers, asset management and finance staff. The results of the valuation were further evaluated by confirmation against Council's own understanding of the assets and the level of remaining service potential.

- Results:
The revaluation of Stormwater Infrastrucutre assets by Assetic Pty resulted in a increment in Stormwater of \$41.1M at 30 June 2022.
The revaluation of Street & Public Lighting Infrastrucutre assets by Assetic Pty resulted in a decrement in Street & Public Lighting of \$3.6M at 30 June 2022.

The previous valuation of public lighting:
Public lighting infrastructure assets transferred to Council from the Power and Water Corporation on 01 January 2018 had been recognised at their written down replacement cost which represents fair value. The valuation was undertaken by Next Energy Lighting Pty Limited.

Waste Management and Remediation

- Basis of valuation: Fair Value

Plant and Equipment

- Basis of valuation: Original cost

Parks and Reserves Infrastructure

- Basis of valuation: Original cost

Other Assets

- Basis of valuation: Original cost

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8. Liabilities

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(a) Trade and Other Payables				
Creditors and Accruals	12,929	–	14,678	–
Payments Received in Advance	43	–	33	–
Accrued Expenses - Employee Entitlements	610	–	737	–
Accrued Expenses - Finance Costs	104	–	60	–
Accrued Expenses - Leases	–	14	–	16
Deposits, Retentions & Bonds	683	–	412	–
Rates Over Paid	2,824	–	2,616	–
Contract Liabilities - Grants	3,061	–	5,162	–
Total Trade and Other Payables	20,254	14	23,698	16

(b) Borrowings

Loans	2,770	32,244	1,423	8,604
Total Borrowings	2,770	32,244	1,423	8,604

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Employee Entitlements (including oncosts)	7,178	1,098	7,365	1,406
Post Closure Site Rehabilitation	115	33,167	115	13,229
Cell Capping - Stage 2	–	7,063	–	2,724
Cell Capping - Stage 3/4	4,889	–	13,896	–
Cell Capping - Stage 5	–	2,579	–	2,445
Cell Capping - Stage 6	–	7,141	–	6,588
Total Provisions	12,182	51,048	21,376	26,392

Landfill Rehabilitation Provision

Council has measured and recognised remediation provisions for Shoal Bay Waste Management Facility post closure and cell capping liabilities. The provision is in accordance with AASB 137 - Provisions, Contingent Liabilities and Contingent Assets. The provision has been calculated by determining a best estimate of the current cost to rehabilitate the landfill site that can be reliably measured. Initial recognition includes post closure site rehabilitation estimates and cell capping estimates. The estimates are indexed by 2.80% (5 year forward estimate) of Northern Territory and discounted at a rate of 3.32% to arrive at the Net Present Value (NPV) of the liability.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8. Liabilities (continued)

Movements in Provisions					
2022 (current & non-current) \$ '000	Stage 2 2022	Cell Capping Stage 3/4 2022	Stage 5 2022	Stage 6 2022	Post Closure Site Rehabilitation 2022
Opening Balance	2,724	13,896	2,445	6,588	13,344
Add: Unwinding of Present Value Discounts	71	363	64	57	348
Additional Amounts Recognised	–	–	–	–	24,485
(Less): Payments	–	(8,755)	–	–	–
Add (Less) Remeasurement Adjustments & Additions	4,268	(615)	70	495	(4,895)
Closing Balance	7,063	4,889	2,579	7,141	33,282

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(d) Other Liabilities				
Lease Liabilities	837	3,004	813	3,841
Total Other Liabilities	837	3,004	813	3,841

The Lease Liabilities relate to the Right of Use assets recognised on the Balance sheet under AASB16.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9. Reserves

	as at 30/06/21		as at 30/06/22
\$ '000	Opening Balance	Increments (Decrements)	Closing Balance
(a) Asset Revaluation Reserve			
Land - Under Roads	1,046	(1,046)	–
Land and Improvements	318,418	–	318,418
Buildings	31,535	–	31,535
Infrastructure			
- Stormwater Drainage	99,600	41,131	140,731
- Transport	232,845	160	233,005
- Pathways	135,035	–	135,035
- Public Lighting	2,045	(2,045)	–
Other Assets	3,405	–	3,405
Total Asset Revaluation Reserve	823,929	38,200	862,129
Comparatives	616,836	207,093	823,929

	as at 30/06/21			as at 30/06/22
\$ '000	Opening Balance	Tfrs from (-to) Operations	Tfrs from (-to) Capital	Closing Balance

(b) Other Reserves

Externally Restricted

CBD Carparking Shortfall - Developer Contributions	13,257	200	–	13,457
CBD Carparking Shortfall - Rate Levy	13,771	1,111	(334)	14,548
Developer Contributions	1,804	–	–	1,804
Highway/Commercial Carparking Shortfall	52	57	(5)	104
Market Site Development	447	2	–	449
Other Carparking Shortfall	379	11	–	390
Waste Management	6,251	5,598	(2,175)	9,674
Unexpended Grants	4,693	116	(1,483)	3,326
Total Externally Restricted Reserves	40,654	7,095	(3,997)	43,752

Comparatives

	47,206	7,467	(14,019)	40,654
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Internally Restricted

Asset Replacement & Refurbishment	3,195	735	(559)	3,371
Carry Forward Works	6,547	871	8,137	15,555
DEC Air Conditioning Replacement	96	–	(96)	–
DEC Asset Replacement & Refurbishment	103	–	40	143
Disaster Contingency	2,035	18	–	2,053
Election Expense	426	(426)	–	–
Environmental	272	(83)	–	189
IT Strategy	66	–	80	146
Nightcliff Community Hall	76	17	(8)	85
Off & On Street Car Parking	2,812	(673)	–	2,139
Plant & Vehicle Replacement	9,666	1,783	(2,024)	9,425
Public Art	343	–	(77)	266
Sale of Land	14,600	–	(194)	14,406
Street Lighting	64	(5)	(59)	–

Total Internally Restricted Reserve	40,301	2,237	5,240	47,778
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Comparatives

	27,228	1,237	11,836	40,301
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Total Other Reserves

	80,955	9,332	1,243	91,530
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continued on next page ...

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9. Reserves (continued)

	as at 30/06/21			as at 30/06/22
\$ '000	Opening Balance	Tfrs from (-to) Operations	Tfrs from (-to) Capital	Closing Balance
Comparatives	74,434	8,704	(2,183)	80,955

Purposes of Reserves

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Other Reserves

Externally Restricted Reserves

Externally restricted reserves are restricted cash held in accordance with external legal requirements. The use of these reserves must comply with legal requirements.

Carparking Shortfall-Developer Contributions (includes Highway/Commercial & Other Carparking Shortfall)

These reserves hold contributions from property developers to be used to fund future car parking infrastructure in line with the developer contribution plans.

CBD Carparking Shortfall - Rate Levy

This reserve holds income generated from parking special rates to be used for the provision, operation and maintenance of land, facilities and improvements for or in connection with the parking of vehicles in the central business district.

Market Site Development

This reserve holds lease income from Mindil, Nightcliff, Parap and Malak markets to provide for future upgrades of market sites.

Developer Contributions (other than car parking)

These reserves hold contributions from developers to be used to fund future road and stormwater drainage construction.

Waste Management

This reserve holds funds to be used for the future development and rehabilitation of the Shoal Bay Waste Disposal site or alternative waste disposal methods.

Unexpended Grants

This reserve holds unspent non reciprocal grants and contributions received subject to specific expenditure requirements. The funds are held in reserve until expended in accordance with the grant or contribution conditions.

Internally Restricted Reserves

All other reserves are generally identified by Council resolution or operational requirements for funds set aside for the future replacement or renewal of major assets or for unanticipated major expenditure such as a natural disaster. These reserves are not subject to external legal restrictions and if required, can be utilised by the Council for other purposes.

Asset Replacement & Refurbishment

This reserve holds funds for the future rehabilitation of major assets and the allocation and utilisation of surplus funds in accordance with Council policy no. 66.

Carry Forward Works

This reserve holds funds relating to projects that have not been completed in the current financial year but have been identified to be completed in a future period.

DEC Air Conditioning Replacement

This reserve holds funds that are required to be set aside for the upgrade of the airconditioning system. The reserve has been reclassified in 2019-20 from Externally Restricted to Internally Restricted as the airconditioning project has been finalised.

DEC Asset Replacement & Refurbishment

This reserve holds funds to pay for the future replacement or upgrade of assets at the Darwin Entertainment Centre.

Disaster Contingency

continued on next page ...

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9. Reserves (continued)

This reserve holds funds to provide for possible insurance and other expenses associated with responding to a natural disaster as well as designated disaster response and recovery projects.

Election Expense

This reserve holds funds to provide for the costs associated with holding the next Council election.

Environmental

This reserve holds funds for future environmental projects relating to Council's Environmental Management Plan and other associated plans.

IT Strategy

This reserve has been created for staged computer replacements and upgrades and other associated IT strategic programs.

Nightcliff Community Hall

This reserve holds lease income from Nightcliff Community Hall to provide for future upgrades of the facility.

Off & On Street Parking

Holds funds from on and off street car parking operations to provide for future development of car parking.

Plant & Vehicle Replacement

This reserve holds funds to meet the cost of replacement of plant and vehicles.

Public Art

This reserve holds funds to provide for future public art projects.

Sale of Land

This reserve holds funds from sale of land proceeds in accordance with Council resolutions as effected.

Street Lighting

This reserve holds funds to assist transition the capital and maintenance street lighting expenditure resulting from the transfer of ownership of public lighting assets to Council.

Note 10. Assets Subject to Restrictions

\$ '000	2022	2021
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The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

Cash & Financial Assets

Externally restricted cash	43,752	40,654
Internally restricted cash	47,778	40,301
Total Cash & Financial Assets	91,530	80,955

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2022	2021
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Cash Equivalent Assets	5a	16,550	36,594
Balances per Statement of Cash Flows		16,550	36,594

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net (Deficit)		(11,517)	(10,874)
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		31,676	30,939
Fair Value Adjustments		8,388	5,381
Grants for capital acquisitions treated as Investing Activity		(4,070)	(1,818)
Net (Gain) Loss on Disposals		1,931	271
Non-Cash Asset Acquisitions		(2,506)	(4,322)
Premiums & Discounts Recognised & Unwound		904	687
		24,806	20,264
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Inventories		54	69
Net (Increase)/Decrease in Receivables		(1,662)	(266)
Net Increase/(Decrease) in Other Provisions		(8,755)	–
Net Increase/(Decrease) in Trade & Other Payables		(1,489)	(1,080)
Net Increase/(Decrease) in Unpaid Employee Benefits		(622)	594
Net Cash provided by (or used in) operations		12,332	19,581

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

Physical Resources Received Free of Charge	2i	2,506	4,322
Amounts recognised in Income Statement		2,506	4,322

Total Non-Cash Financing and Investing Activities

2,506	4,322
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(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	100	100
Corporate Credit Cards	200	200
Cash Advance Facilities	55	55

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

City of Darwin

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).													
\$ '000	INCOME			EXPENSES			OPERATING SURPLUS (DEFICIT)			GRANTS INCLUDED IN INCOME			TOTAL ASSETS HELD (CURRENT & NON-CURRENT)
	2022 Budget	2022 Actual	2021 Actual	2022 Budget	2022 Actual	2021 Actual	2022 Budget	2022 Actual	2021 Actual	2022 Budget	2022 Actual	2021 Actual	2022 Actual
Functions/Activities													
Administration	3,100	2,999	2,470	42,918	51,833	38,596	(39,818)	(48,834)	(36,126)	-	-	-	576,964
Community Services & Education	281	311	308	2,360	2,249	2,454	(2,079)	(1,938)	(2,146)	-	-	-	-
Economic Affairs	2,015	1,969	1,672	1,948	1,817	2,037	67	152	(365)	89	89	-	-
Environment	50	50	50	1,155	846	549	(1,105)	(796)	(499)	-	-	-	-
General Purpose Income	68,217	68,476	66,933	-	-	-	68,217	68,476	66,933	2,373	2,413	2,113	-
Governance	15	-	25	2,138	1,914	2,969	(2,123)	(1,914)	(2,944)	-	-	-	-
Health	222	219	219	433	389	239	(211)	(170)	(20)	222	219	219	-
Housing & Community Amenities	31,128	31,766	27,874	38,609	36,643	39,722	(7,481)	(4,877)	(11,848)	323	323	15	247,409
Public Order & Safety	1,927	1,895	1,713	4,645	4,595	4,460	(2,718)	(2,700)	(2,747)	400	400	400	633
Recreation & Culture	2,825	2,515	1,936	20,183	20,398	20,982	(17,358)	(17,883)	(19,046)	2,545	2,210	1,648	24,370
Transport & Communication	11,935	13,682	13,516	14,692	14,715	15,581	(2,757)	(1,033)	(2,065)	6,414	5,717	3,779	527,572
Total Functions/Activities	121,715	123,882	116,716	129,081	135,399	127,589	(7,366)	(11,517)	(10,873)	12,366	11,371	8,174	1,376,948
													1,314,076

Revenues and expenses includes net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

Governance

Costs relating to the Council's role as a component of democratic government, including elections, members fees and expenses, subscriptions to local authority associations, meetings of Council and policy making committees, area representation and public disclosure and compliance, together with related administration costs.

Administration

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Housing for Council Employees, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Public Order and Safety

Animal control, enforcement of local government regulations and emergency services.

Health

Administration and inspection, food control, insect/vermin control, noxious plants, other.

Environment

Programs and activities that promote and advocate for the preservation and best practice management of the natural environment.

Community Services and Education

Administration, family day care, child care, youth services, other family and children, aged and disabled, migrant services, aboriginal services, other community services, education.

Housing and Community Amenities

Housing, town planning, domestic waste management services, other waste management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental protection, public cemeteries, public conveniences, other community amenities.

Recreation and Culture

Public libraries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens, other sport and recreation.

Transport and Communication

Urban roads, bridges, footpaths, parking areas, street lighting, other.

Economic Affairs

Tourism and area promotion, industrial development promotion, other business undertakings.

General Purpose Income

Income not otherwise attributed to other functions or activities includes rates and annual charges, untied General Purpose grants and unrestricted interest and investment income.

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12(b). Components of Functions (continued)

This Note sets out the details of MATERIAL VARIATIONS between Council's Revised Budget and its Actual Results for the year as per the Income Statement. The Revised Budget is as adopted at 30 June 2022.

Note that for Variations* of Budget to Actual:

Material Variations represent those variances that amount to 10% and are significant in value.
F = Favourable Budget Variation, U = Unfavourable Budget Variation

Budget Variations relating to Council's Operating Result by Functions include:

\$ '000	2022 Revised Budget	2022 Actual	2022 ---- Variance* ----		F/U	Ref
			\$ '000	%		
Income	\$ '000	\$ '000	\$ '000	%		
Administration	3,100	2,999	(101)	-3%	U	1
Community Services	281	311	30	11%	F	
Economic Affairs	2,015	1,969	(46)	-2%	U	
Environment	50	50	-	0%	F	
General Purpose Income	68,217	68,476	259	0%	F	2
Governance	15	-	(15)	-100%	U	
Health	222	219	(3)	-1%	U	
Housing & Community Amenities	31,128	31,766	638	2%	F	3
Public Order & Safety	1,927	1,895	(32)	-2%	U	
Recreation & Culture	2,825	2,515	(310)	-11%	U	4
Transport & Communication	11,935	13,682	1,747	15%	F	5
	121,715	123,882	2,167			

Ref Resons for Variations Include

- 1 Revenue collection and legal fee recovery income below anticipated budget.
- 2 Increase in interest charges on debtors.
- 3 Largely due to an increase in waste weighbridge revenue and permits for the financial year.
- 4 Capital grant income for Library and Urban Enhancements have been carried forward into the 2023 FY.
- 5 Contributed assets (non cash) due to developer contribution of stormwater infrastructure; partially offset with timing recognition for capital grants R2R, LCRI and Blackspot.

\$ '000	2022 Revised Budget	2022 Actual	2022 ---- Variance* ----		F/U	Ref
			\$ '000	%		
Expenses	\$ '000	\$ '000	\$ '000	%		
Administration	42,918	51,833	8,915	21%	U	1
Community Services	2,360	2,249	(111)	-5%	F	2
Economic Affairs	1,948	1,817	(131)	-7%	F	3
Environment	1,155	846	(309)	-27%	F	4
Governance	2,138	1,914	(224)	-10%	F	5
Health	433	389	(44)	-10%	F	
Housing & Community Amenities	38,609	36,643	(1,966)	-5%	F	6
Public Order & Safety	4,645	4,595	(50)	-1%	F	
Recreation & Culture	20,183	20,398	215	1%	U	7
Transport & Communication	14,692	14,715	23	0%	U	
	129,081	135,399	6,318			

Ref Resons for Variations Include

- 1 Asset revaluation decrements with \$8M expensed for Public Lighting and Land under Roads. Depreciation budget, with pending capitalisation of assets under construction.
- 2 Variance mainly relates to Reconciliation Action Plan due to staff vacancy.
- 3 Projects to be completed in 22/23 including Dragon Boad Festival, Discover Darwin and Tourism Incubator.
- 4 Timing variance on Environmental and Greening Strategy projects, including delays due to Covid. Budgets in 2023 FY.
- 5 Savings identified for the By-election for 22/23. Other vaariance savings relate to elected members allowances.
- 6 Waste Management and Building services operational expenses below estimated budgets.
- 7 Parks and reserves utility charges exceeded budget.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.317% and 4.20% (2021: 0.31% and 0.93%). Short term deposits have an average maturity of 335 days and an average interest rate of 1.41% (2021: 292 days and 0.43%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 18% (2021: 18%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the Territory.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (semi annually); interest is charged at fixed and variable rates between 1.36% and 6.62% (2021: 1.41% and 6.62%).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 15.

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

\$ '000	Notes	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2022						
Financial Assets						
Cash & Cash Equivalents	5(a)	16,550	–	–	16,550	16,550
Receivables		5,507	–	–	5,507	4,524
Other Financial Assets	5(c)	94,945	–	–	94,945	94,945
Total Financial Assets		117,002	–	–	117,002	116,019
Financial Liabilities						
Payables	8(a)	20,254	14	–	20,268	20,268
Current Borrowings		2,770	–	–	2,770	2,770
Non-Current Borrowings		–	8,741	23,503	32,244	32,244
Total Financial Liabilities		23,024	8,755	23,503	55,282	55,282
2021						
Financial Assets						
Cash & Cash Equivalents	5(a)	36,594	–	–	36,594	36,594
Receivables		5,049	–	–	5,049	3,780
Other Financial Assets	5(c)	68,852	–	–	68,852	68,852
Total Financial Assets		110,495	–	–	110,495	109,226
Financial Liabilities						
Payables	8(a)	23,839	16	–	23,855	23,681
Current Borrowings		1,423	–	–	1,423	1,423
Non-Current Borrowings		–	5,477	3,127	8,604	8,604
Total Financial Liabilities		25,262	5,493	3,127	33,882	33,708

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2022		2021	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed / Variable Interest Rates	1.24%	35,014	3.99%	10,027
		35,014		10,027

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made in accordance with the Council's investing policy and Minister Guidelines. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Ageing of the past due receivables and the amount of any impairment is disclosed in the following table:

\$'000	2022	2021
Receivables		
0 to 30 days overdue	2,309	2,334
31 to 90 days overdue	1,349	913
Greater than 90 days overdue	626	534
Impaired	1,223	1,269
Total	5,507	5,049

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Mangement Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a bank overdraft facility that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2022	2021
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(a) Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	4,824	9,326
Plant & Equipment	741	1,202
Waste Management Services	3,734	12,860
	9,299	23,388

These expenditures are payable:

Not later than one year	9,299	20,102
Later than one year and not later than 5 years	–	3,286
	9,299	23,388

(b) Other Expenditure Commitments

Other non-capital expenditure commitments at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	63	126
Waste Management Services	37,541	45,749
Other Debt Collection	–	3
Other Maintenance Contracts	2,395	2,053
Recreation	85	592
Security Services	70	140
Other	807	514
	40,961	49,177

These expenditures are payable:

Not later than one year	11,396	11,273
Later than one year and not later than 5 years	29,565	33,649
Later than 5 years	–	4,255
	40,961	49,177

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15. Leases

(i) Council as a lessee

Terms and conditions of leases

Plant and Equipment

Lease obligations for plant & equipment are related to the provision of waste services by Council. Leases are of varying duration, terms and conditions. No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Land and Buildings

Lease obligations for buildings are related to the provision of services by Council including car parks and toilet facilities. Leases are of varying duration, terms and conditions. No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

Right of use assets

\$ '000	Plant and Equipment	Land and Buildings	Total
2022			
Opening balance	4,000	523	4,523
Adjustments to right-of-use assets due to re-measurement of lease liability	–	–	–
Depreciation charge	(815)	(26)	(841)
Balance at 30 June	3,185	497	3,682
2021			
Opening balance	4,809	546	5,355
Adjustments to right-of-use assets due to re-measurement of lease liability	–	10	10
Depreciation charge	(809)	(33)	(842)
Balance at 30 June	4,000	523	4,523

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2022	2021
Balance at 1 July	4,654	5,431
Additions	–	10
Payments	(813)	(787)
Balance at 30 June	3,841	4,654
Classified as:		
Current	837	813
Non Current	3,004	3,841

The Council had total cash outflows for leases of \$0.813M.
The following are the amounts recognised in profit or loss:

Depreciation expense of Right-of-Use Assets	842	842
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City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15. Leases (continued)

\$ '000	2022	2021
Interest expense on lease liabilities	124	149
Expense relating to short term leases	–	120
Total amount recognised in profit or loss	966	1,111

(ii) Council as a lessor

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as property lease income in Note 2(c).

(i) Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Council has not classified any Land or Buildings as "Investment Property".

\$ '000	2022	2021
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	1,239	1,026
Later than one year and not later than 5 years	3,201	2,984
Later than 5 years	893	1,157
	5,333	5,167

Note 16. Superannuation

Council makes contributions to superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.00% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Note 17. Interests in Other Entities

Council has no interest in any Equity Accounted Businesses such as Joint Ventures, Associates & Joint Operations.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 18. Non-Current Assets Held for Sale & Discontinued Operations

Details of Assets & Disposal Groups

At the 30 June 2022, Council does not have any Non-Current Assets Held for Sale.

Note 19. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Rehabilitation of Landfill Sites

Council operates a land fill site at Shoal Bay giving rise to an obligation to rehabilitate the site in the future. Post closure and cell capping costs have been recognised as a liability and are disclosed in Note 8(c). The treatment of leachate post closure has been disclosed in Note 8(c).

2. Other Contingent Liabilities

Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. It is not practical to estimate the potential liability at this stage.

Council believes that it is appropriately covered for claims through its insurance coverage and does not expect any material liabilities to eventuate.

City of Darwin

Financial Statements 2022

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 20. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2022, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 21/10/2022.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Note 21. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

CEO Remuneration

The Council CEO's (as defined by under AASB 124) were paid the following total remuneration for the 2022 financial year:

	CEO Scott Waters July 2021 - February 2022 \$ '000	Interim CEO Simone Saunders February 2022 - June 2022 \$ '000
Short-term benefits	304	133
Non-cash benefits	20	-
Total remuneration	324	133

The related parties of the Council include:

- the key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the Council directly and;
- spouses, children and dependants who are close family members of the KMP and;
- any entities controlled or jointly controlled by KMP or controlled or jointly controlled by their close family members

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Elected Members, CEO and certain prescribed officers under AASB 124. In all, 27 persons were paid the following total compensation:

\$ '000	2022	2021
Total remuneration and allowances paid to Key Management Personnel during the year comprises:		
Short-Term Employee Benefits	1,601	1,783
Non-Cash Benefits	40	-
Elected Members Allowances	658	675
Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.		
As at 30 June 2022, there are no outstanding amounts receivable or payable to/from the Council's KMP. Amounts less than \$2,000 have not been disclosed		
Total	2,299	2,458

City of Darwin

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 22. Trust Funds

\$	2022	2021
Trust Funds Held for Outside Parties		
Security Deposits and Other	456	456
Darwin Waterfront Corporation	37	41
State Square Carpark	127	430
Total Trust Funds	620	927

Financial Statements 2022



Independent audit report to the Chief Executive Officer of City of Darwin

Opinion

We have audited the accompanying general purpose financial report of City of Darwin ("the Council"), which comprises the statement of financial position as at 30 June 2022, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement.

In our opinion, the financial report of the City of Darwin is in accordance with the *Northern Territory Local Government Act*, including:

- (a) giving a true and fair view of the financial position of the City of Darwin as at 30 June 2022 and of the Council's performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government (General) Regulations*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

We are independent of the Council in accordance with the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants* (the 'Code') that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Responsibility of the Chief Executive Officer and Those Charged with Governance for the Financial Report

The Chief Executive Officer of the Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Northern Territory Local Government Act and Regulations* and for such internal control as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Chief Executive Officer either intends to liquidate the Council or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

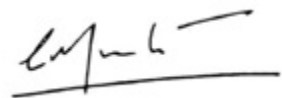
As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive Officer.
- Conclude on the appropriateness of the Chief Executive Officer's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Chief Executive Officer and those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Merit Partners

Merit Partners



MunLi Chee
Director

DARWIN

21 October 2022

meritpartners.com.au



TRENT LEE – SMOKING CEREMONY
PHOTO CREDIT – ISABELLA GIFFARD

8 APPENDICES

WET SEASON STORM

8.1 CONTRACTS AWARDED 2021/22

SERVICE PROVIDED / CONTRACT NAME	SUPPLIER	LOCATION OF SUPPLIER
UNDER \$9,999		
Probity Casuarina Pool	MERIT PARTNERS PTY LTD	Darwin
BETWEEN \$10,000 AND \$99,999		
Provision of Training on Guardian	QIT PLUS PTY LTD	Interstate
Shoal Bay Annual Audit	CDM SMITH	Darwin
PodCast Seven Seasons Seven Senses	ONE BIRD CONSULTING	Darwin
Standards on Line Subscription	SAI GLOBAL LIMITED -	Interstate
Dry Hire Plant & Equipment	CEDRENT ENTERPRISES PTY LTD	Darwin
Discover Darwin Website	CAPTOVATE	Darwin
Asset Revaluation	ASSETIC AUSTRALIA PTY LTD	Interstate
Pest Control Services	FLICK ANTICIMEX PTY LTD	Darwin
Commvault Software Licensing	AREA9 IT SOLUTIONS	Darwin
Cenotaph Memorial	SIGN CITY NT	Darwin
Towing Vehicles and Storage City of Darwin	NT TOWING AND RECOVERY	Darwin
Commercial Property Review	SAVILLS PROJECT MANAGEMENT	Interstate
Stacks emissions	BENETERRA PTY LTD	Darwin
Reconciliation Action Consultancy	CROSS CULTURAL CONSULTANTS	Darwin
Park Play	ATRIA GROUP	Darwin
Disinctly Darwin Incubator	LARRAKIA DEVELOPMENT CORPORATION	Darwin
BETWEEN \$100,000 AND \$249,999		
CPS Rates Printing Services	LANE BROS. PRINTERS PTY LTD	Interstate
Software License Agreement	ESRI AUSTRALIA PTY LTD	Interstate
Boulter Road Street Lighting Electrical Works	MOLLOY ELECTRICAL CONTRACTING PTY LTD	Darwin
Panel Contract for the supply of Personnel Protective Equipment	AQUA TERRA OIL AND MINERAL SERVICE & SUPPLY CO Pty Ltd TA ATOM SUPPLY	Darwin
Consultancy Services Bagot Park Master Plan	CLOUSTON ASSOCIATES	Darwin
Camms Licenses	CAMMS	Darwin
Provision of banner program	IVMS AUSTRALIA	Darwin
Boulter Road Street lightning	TRUSTEE FOR ESPEC AUSTRALIA TRUST	Darwin
Provision for Bombing of Darwin Infrastructure	MELZELCO PTY LTD t/a SHADEWORKS HIRE	Darwin

SERVICE PROVIDED / CONTRACT NAME	SUPPLIER	LOCATION OF SUPPLIER
BETWEEN \$250,000 AND \$499,999		
Leachate Transport	CLEANAWAY	Darwin
Dry Hire Plant & Equipment	DARWIN HIRE PTY LTD	Darwin
Panel Contract Pavement Marking and Removal Services	AERTEX GROUP PTY LTD	Darwin
Panel Contract Pavement Marking and Removal Services	TOP END LINE MARKERS	Darwin
Concrete Supply	HYTECH INDUSTRIES NT PTY LTD	Darwin
Leachate Treatment	WATER & CARBON	Interstate
Maintenance of HVAC Infrastructure	HVAC NT Pty	Darwin
Maintenance of HVAC Infrastructure	JJ WALSH INDUSTRIES PTY LTD	Darwin
Maintenance of HVAC Infrastructure	JOHNNY COOL DARWIN PTY LTD	Darwin
Panel Contract for the Maintenance of Electrical Infrastructure	AKRON GROUP NT PTY LTD	Darwin
Panel Contract for the Maintenance of Electrical Infrastructure	NT ELECTRICAL GROUP	Darwin
Panel Contract for the Maintenance of Electrical Infrastructure	ESPEC	Darwin
Panel Contract for Personnel Protective Equipment (PPEs)	ATOM SUPPLY AND PRACTICAL SAFETY	Darwin
BETWEEN \$500,000 AND \$999,999		
RFQ Probity Services	MERIT PARTNERS PTY LTD., HWL EBSWORTH, BDO	Darwin
CPS/Provision of Corporate Debt Collection Services for the City of Darwin	TDC (NT) PTY LTD / TERRITORY DEBT COLLECTORS AND PROCESS SERVERS	Darwin
Panel Contract: Urban Bushland Maintenance	AKRON GROUP NT PTY LTD, TERRITORY WEED MANAGEMENT	Darwin
Installation of Speed check Signs	ARJAYS SALES AND SERVICE PTY LTD	Darwin
BETWEEN \$1,000,000 AND \$4,999,999		
Smart Upgrade and Maintenance of On-Off Parking Machines	AUSTRALIAN PARKING AND REVENUE CONTROL PTY LTD	Interstate
Velodrome	JAYTEX CONSTRUCTION PTY LTD	Darwin
Panel Contract: Waste & Resource Recovery Services	WASTE MANAGEMENT SERVICES	Interstate
Panel Contract: Waste & Resource Recovery Services	GREEN TEC	Interstate
Panel Contract: Waste & Resource Recovery Services	ECOZ	Darwin
Panel Contract: Waste & Resource Recovery Services	RAWTEC PTY LTD	Darwin
Panel Contract: Waste & Resource Recovery Services	SLR CONSULTING	Darwin
Panel Contract: Waste & Resource Recovery Services	SMEC	Darwin
Panel Contract: Waste & Resource Recovery Services	WSP AUSTRALIA	Darwin
Additional Leachate Storage Tank	WATER & CARBON	Interstate
Civil Works Panel Contract	MOUSELLIS & SONS PTY LTD	Darwin
Civil Works Panel Contract	GENERAL EXCAVATORS PTY LTD	Darwin

8.2 BETTER SUBURBS

LOCATION	PROJECT
LORD MAYORAL PROJECTS	
Wood Street	Wood Street Chung Wah Temple Entrance
Bicentennial Park	Play Space Plaque
Lakeside Drive	Dog park seat
CHAN WARD	
Nightcliff	Shopping Centre Streetscape Upgrade
Nightcliff	Oval Canteen
Nightcliff	Laneway Access Rectifications
Rapid Creek	Rossiter Street Bicycle Parking
Nightcliff	Shopping Centre Playground Shade
Rapid Creek	Chrisp Street Oval Shade Structure
Ludmilla	Ludmilla Beautification
Fannie Bay	Ken Waters Bicycle Parking
LYONS WARD	
Parap	Goyder Road Streetscape
Darwin CBD	Mitchell Street Streetscape Upgrade
Darwin CBD	Planter Box Program
RICHARDSON WARD	
Leanyer	Castlereagh Drive Speed Check Signage
Casuarina	Bradshaw Terrace Streetscape Upgrade
Municipal wide	Accessible Swing Sets
Lee Point	Buffalo Creek Road – Shoulder widening and boat ramp improvement
WATERS WARD	
Malak	Dog Park
Karama	Robyn Lesley Park Edible Forest
Karama	Robyn Lesley Park Shed Slab
Malak	Holzerland Park Basketball Court Lighting and Associated Works
Malak	Malak Oval Club Room Awning
Karama	Robyn Lesley Park Exercise Equipment Replacement
Anula	Greenbelt Exercise Stations
Berrimah	Animal Pound Ventilation Upgrades

8.3 2021/22 SPONSORSHIPS, COMMUNITY AND ENVIRONMENT GRANTS AND OPERATING SUBSIDIES

Sponsorships 2021/22

ORGANISATION / EVENT	DESCRIPTION	CASH	IN KIND SUPPORT	TOTAL
Royal Agricultural Society of NT Inc	Sponsorship	12,000		12,000
Darwin Aboriginal Art Fair Foundation	Sponsorship	10,000		10,000
The Darwin Festival	Sponsorship	150,000	18,000	168,000
Browns Mart Arts	Sponsorship	8,500	1,500	10,000
Browns Mart Arts	Sponsorship	10,000	1,000	11,000
Nightcliff Arts, Music and Culture	Sponsorship	10,000	1,000	11,000
Athletics Northern Territory Incorporated	Sponsorship	5,000	2,500	7,500
Black Candy	Sponsorship	1,000		1,000
Epic Events and Marketing	Sponsorship	10,000		10,000
Larrakia Nation Aboriginal Corporation	Sponsorship	5,000		5,000
Darwin Tonga Community Incorporation	Sponsorship	5,000		5,000
Garuwa	Sponsorship	10,000		10,000
Hospitality NT	Sponsorship	18,182		18,182
Media Entertainment & Arts Alliance	Sponsorship	1,600		1,600
Belong Group	Sponsorship	750		750
Darwin City Retailers Association	Sponsorship	3,500		3,500
TOTAL		260,532	24,000	284,532

Operating Subsidies 2021/22

ORGANISATION / EVENT	DESCRIPTION	AGREEMENT EXPIRY DATE	CASH	IN KIND SUPPORT	TOTAL
Darwin City Brass Band	Operating Subsidy	30/6/24	30,000		30,000
Darwin City Waterfront Retailers Association	Operating Subsidy	30/6/22	50,000	22,000	72,000
PAWS Darwin	Operating Subsidy	30/6/24	30,000		30,000
RSPCA Darwin	Operating Subsidy	30/6/24	120,000		120,000
Surf Lifesaving NT	Operating Subsidy	30/6/24	30,000		30,000
Tourism Top End	Operating Subsidy	30/6/22	100,000		100,000
Christmas in Darwin Association	Operating Subsidy	30/6/22	30,000		30,000
Darwin Entertainment Centre	Operating Subsidy	30/6/24	680,000		680,000
RSL Darwin Sub-Branch	Operating Subsidy	3/9/22	28,000	7,000	35,000
TOTAL			1,098,000	29,000	1,127,000

Community, Arts and Environment Grants Program 2021/22

RECIPIENT	GRANT TYPE	INITIATIVE	CASH	IN KIND SUPPORT	AMOUNT
Nightcliff Community Early Learning Centre	Community Grant	Kitchen Garden Project	3,270		3,270
Fannie Bay History and Heritage Society	Community Grant	History Mystery Tours	1,442		1,442
Chinese Community of Northern Australia Incorporated	Community Grant	Mid-Autumn Festival	5,000		5,000
MJD Foundation	Community Grant	MJD Foundation - NAIDOC Week Event	5,000		5,000
Queensland Ballet	Community Grant	Queensland Ballet Community Regional Tour	5,000		5,000
Tennis NT	Community Grant	Community Tennis Celebration Day: International Day of Persons with Disabilities	1,702		1,702
The Scout Association of Australia Northern Territory Branch (1st Darwin Scout Group)	Community Grant	2021 Aquafest - Scouts NT	7,000		7,000
Football Federation Northern Territory	Community Grant	New Flexible Women's Football Programs	4,500		4,500
Clubhouse Territory Inc	Community Grant	Be-Inclusive Games Programs	7,538		7,538
Environment Centre NT	Community Grant	Create from Waste Workshop Series	3,900		3,900

RECIPIENT	GRANT TYPE	INITIATIVE	CASH	IN KIND SUPPORT	AMOUNT
Two Two One Inc	Community Grant	GO! Nights Cultural Connection	10,000		10,000
Darwin Mens Shed	Community Grant	Safer Machinery for Members	1,909		1,909
Melaleuca Australia	Community Grant	Kushone Collective - Men Sewing and Sharing	9,400		9,400
Hindu Society of NT	Community Grant	Hindu Food Festival	9,850		9,850
Artback NT Incorporated	Community Grant	Tangan - Building a Collective	10,000		10,000
Corugated Iron Youth Arts	Community Grant	Nitestreet 2002	8,841		8,841
Mission Australia	Community Grant	School Holiday Activity Equipment & Excursion Costs	3,979		3,979
Moogie Down Productions	Community Grant	Busking in Darwin Project	2,000		2,000
Miyartiwi Dreaming	Community Grant	Makeup Skills & Empowerments workshop for young women	5,000		5,000
Ellas Titans Sports Club	Community Grant	3 x 3 Basketball Series	4,179		4,179
Darwin Community Arts Corp	Community Grant	DJ Workshops	3,980		3,980
Brother to Another Inc	Community Grant	Mentoring & Weekend Activity Participation Costs	5,000		5,000
Two Two One Inc	Community Grant	Boys Night @ The SHAK	5,000		5,000
Corrugated Iron Youth Arts	Community Grant	Youth Sector Mapping	4,965		4,965
Australian Red Cross Society	Community Grant	SHAK Excursions	5,000		5,000
Ironbark Aboriginal Corp	Community Grant	Darwin Youth Forum	5,000		5,000
Zimbabwe Darwin Community Association	Community Grant	Weekly Dance Nights	5,000		5,000
The Trustee for the Olive Trust	Community Grant	Mural painting and Skate Activation in Bagot Community	2,500		2,500
Top End Mustangs Inc	Arts Grant	Line Dancing for Community Members	2,971		2,971
Dawn Beasley	Arts Grant	Botanically Creative	5,000		5,000
United Muslims of Northern Terriotry	Arts Grant	Islamic Calligraphy Arts Workshop 2022 Turning Imagination into artwork	5,000		5,000

RECIPIENT	GRANT TYPE	INITIATIVE	CASH	IN KIND SUPPORT	AMOUNT
Studio G Darwin	Arts Grant	Happy Place	4,500		4,500
Kunmadj Design	Arts Grant	Equipment Purchase	5,000		5,000
Kim Koole Music	Arts Grant	Recording and release of new work	5,000		5,000
Alexandra Edmondson	Arts Grant	Mad Are We	2,640		2,640
Anna Thomson	Arts Grant	Darwin Fringe Variety Showcase Development	5,000		5,000
Jack MacMillan	Arts Grant	Small Plays in the Swamp	4,889		4,889
Charles Darwin University	Environmental Grant	Research - Stephen Reynolds Shading Property	11,934		11,934
Charles Darwin University	Environmental Grant	Research - Rapid Creek Bird Abundance Phase 1	9,971		9,971
Larrakia Nation Aboriginal Corporation	Environmental Grant	Contribution to Darwin Harbour Clean Up 2021	5,000		5,000
Larrakia Nation Aboriginal Corporation	Environmental Grant	Contribution to Darwin Harbour Clean Up 2022	5,000		5,000
Charles Darwin University	Environmental Grant	George Brown Memorial Scholarship	3,000		3,000
MyDarwin Vouchers	Environmental Grant	MyDarwin Vouchers	701,280		701,280
Armistice Day Campaign	Street light banner fee waived			4,864	4,864
Christmas in Darwin	Street light banner fee waived			16,166	16,166
TOTAL COMMUNITY AND ENVIRONMENT GRANTS			922,140	21,030	943,170

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